

REGISTERED CHARITY NUMBER: SC049066

REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025
FOR
TAKE A BOW DEVELOPMENT TRUST

Henry Brown & Co
Chartered Accountants & Registered Auditors
26 Portland Road
Kilmarnock
Ayrshire
KA1 2EB

TAKE A BOW DEVELOPMENT TRUST

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FOR THE YEAR ENDED 31 MARCH 2025

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TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

The trustees present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The organisation's purpose, as set out in our Constitution, is the relief of need through:

- The advancement of the education of young people by providing opportunities to rehearse and perform in high quality productions, learning the various aspects of the theatre;
- The advancement of the arts for young people by introducing them to all aspects of the arts and musical theatre and the advancement of the enjoyment of the arts to the community by fostering musical theatre in all its aspects and providing public performances;
- The advancement of community development by supporting other community based organisations in response to local needs, inspiring residents and young people in the community which will help to advance health, well-being, employability, aspiration and community cohesion;
- The provision of a multi-functional community facility with the object of improving the conditions of life for people in the community;
- To advance such similar purposes, promote, establish, operate and/or support others in and develop any other projects, initiatives or activities for the benefit of the community as the Trustees may consider appropriate.

In taking forward our work, we operate as the main "Community Anchor Organisation" in the New Farm Loch area of Kilmarnock and manage and run the local community facility as a "Local Community Hub".

In terms of specific activities and services, our work is focussed around three priority areas as follows:

- Youth Development Programme
- Community Development Programme
- Enterprise & Employment Development Programme

Volunteers

The organisation is supported by a team of volunteers who are recruited from the local community and help the organisation deliver its activities. The organisation has a Volunteer Policy in place and is committed to ensuring that it is able to deliver a positive volunteer experience for local people. The organisation currently has 14 volunteers who play in active part in the development and operation of the centre.

The organisation is extremely grateful to the team of volunteers for the commitment and support to the work of the Charity and the impact this is having in the community.

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

ACHIEVEMENTS AND PERFORMANCE

Key achievements and performance

The period 24/25 has been both exciting and challenging for the organisation with work progressing during this time on the re-development of the former New Farm Loch Community Centre at a cost of circa £2.7m. Following work to secure the funding package, work started on the re-development of the Centre on the 22nd February 2024. The re-development work has been progressed over the following stages:

- **Phase 1** - February 2024 to May 2024. This phase of the work will involve the creation of the new car park; internal stripping out work; excavation of foundations; and drainage work.

- **Phase 2** - April - December 2024 - This phase of the work will involve the main refurbishment programme including new roof; construction of new changing area and meeting space; external cladding and insulation; internal fitting out; and installation of new Air Source Heat Pump.

The anticipated completion date for the refurbishment programme was initially the 20th December 2024. However, due to delays in the contract programme, the final completion date was extended to 16th May 2025.

In addition to the delay on the completion date, we have also had to deal with ongoing issues throughout the contract in relation to cost variations. This has had to be dealt with through an ongoing programme of value engineering and also through securing additional funding from the Scottish Government RCGF.

Despite the delay regarding the completion date, we are excited about the prospect of moving back into the refurbished centre and are looking forward to re-building our work and activity within the local community.

Operational Activity

In parallel with the work surrounding the acquisition and re-development of the centre, we have also had to deal with the challenge of trying to maintain our services and activities while operating from our two decant venues. This has been particularly difficult due to the delay in the completion of the refurbishment work, which has meant that we have been fully decanted from the centre for nearly 19 months.

The two decant venues have included the following:

- **Kirkstyle School** - Agreement was reached with East Ayrshire Council for use of space within the former Kirkstyle School. However, due to restrictions in the use of the building, access is limited to evenings and weekends. Kirkstyle School has been used to deliver our Performing Arts Programme; Children's Parties; and some other activities.

- **Former Kilmarnock Bowling Club** - Arrangements were made to lease the former Kilmarnock Bowling Club situated at the rear of the Kay Park Church on London Road. This building has been used to deliver our Community Programme and Youth Programme

Despite the challenge surrounding having to operate from two decant venues out-with our local community, we are pleased to report that we have been able to maintain and develop a wide range of support for local people. A summary of the progress and key achievements during the last year are as follows:

- Number Of Lets

Decant Venues (1st April 24 - 31st March 25)

Area	Main Hall	Lounge 1	Lounge 2	Gym Hall	Room 1	Room 3
Number of Hours	938.25	472	226.5	1221	503.5	855.25
TOTAL Number of Hours booked						4216.5

- Number of attendances

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

Throughout 2024-2025 we recorded 37,126 attendances to our decant venues

- Activity Delivered

Throughout this financial year we delivered a range of activities including:

- Groups for Older People including Lace, History, Bridge and Exercise Classes.
- Groups for Babies and Infants: Jiggy Wiggler
- A Range of Conferences and Meetings.
- Fitness Classes such as Zumba & Fit Steps,

Take A Bow Development Trust also organised and ran the following:

- Performing Arts Classes
- Dance Fit & Bootcamp sessions
- Take A Bot Tots

Take A Bow Birthday Parties	79
Functions	5
Events	2
Lunch Clubs	49

- Performing Arts Programme

No of Classes	15 per week	Classes Delivered	585
No of Members	196	Shows	10
Workshops	10 days	Attendance at shows	2501
Attendance at Workshops	476		

- Community Development Programme

Community Events Held	6
Holiday Programmes	156 Sessions
	5495 attendances
Take A Bow Tots	77 sessions
	877 attendances
Lunch Club	980 attendances

Strengthening the Community Programme

Funded by the Scottish Government Strengthening Communities Programme, our Community Development Co-ordinator has taken forward our Community Development Programme.

Community Support Activities	3 activities
	446 people accessing the activities
Partnership Programmes	4 partnership programmes
	93 people accessing the programmes
Community Events	6 events
	2177 people accessing these events

Youth Development Programme

Funded through the Scottish Government's Investing In Communities programme, our Youth Development Coordinator commenced her role in August 2023, assisted by two Youth Development Assistants.

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

Our Uplift Plus and our Uplift Schools Programme aim to promote the social and personal development of young people, gaining life experience, building confidence, with a focus on challenging personal barriers along the way and empowering young people to have their voices heard and welcome new challenges.

Youth Activity Programmes
Taster Sessions

199 Sessions 280 young people accessing
these sessions
41 Taster Sessions

FINANCIAL REVIEW

Financial position

Despite the challenges associated with having to operate from two decant venues for an extended period due the delay in the completion of the refurbishment work on the centre, we are pleased to report that the charity made an unrestricted surplus of £3,885 for the financial period to 31st March 2025. This surplus will be added to our unrestricted reserves and will be used to support the organisation as we seek to rebuild our activity and services when we move back into the refurbished centre.

Principal funding sources

The principle funding sources of the charity for the period under review is as follows:

- Generated Income - We currently generate income through a range of activities including fees from our performing arts programme; hall lets; children's parties; and ticket sales for our performances.
- Fundraising and Donations - Alongside our income generation activity, we also raise income through our fundraising activity and donations. This funding is used to support our core costs and the delivery of a range of services for local people.
- Grant Support - We have been successful in securing grant support through the Scottish Government Strengthening Communities Programme (for the delivery of our Community Development Work) and the Investing in Communities Programme (for the delivery of Youth Development Work). We have also been successful in securing small scale revenue grant funding to support the delivery of our activities. This has included funding from East Ayrshire Employability Partnership to deliver employability support for young people. We also received funding from The Lottery Fund to support the delivery of Take A Bow in the Park;
- Refurbishment Programme - We have been successful in securing funding to support the acquisition and refurbishment of the centre. This includes funding from Scottish Land Fund; Scottish Government Regeneration Capital Grant Fund; Scottish Government CARES Fund; UK Government Community Ownership Fund; East Ayrshire Renewable Energy Fund; and East Ayrshire Place Based Investment Programme. We have also been successful in securing funding from The Lottery Fund to help with furniture and fittings within the centre.

Investment policy and objectives

The Trustees have the power to invest any funds which are not immediately required for activities of the organisation in such investment as may be considered appropriate. At the present time, the organisation does not hold any such investments other than to place a level of existing resources in a fully accessible savings account.

Reserves policy

The Trustees have considered and agreed setting a target level of reserves equivalent to three months core running costs for the organisation initially. We regard the target level of 3 months operating costs as realistic and prudent and aim to work towards this target over the next few years.

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

FUTURE PLANS

We are extremely excited for 25/26 with the anticipated completion of the refurbishment scheduled for May 2025. The building has been completely transformed and will provide a modern, fit for purpose building, that will allow us to deliver more effectively a range of services for the local community

In terms of the key priorities for the forthcoming year these are as follows:

Moving Our Services Back Into The Refurbished Centre

The completion of the £2.7m refurbishment of our centre is due to take place on the 16th May 2025. Despite the challenges that we have faced during the construction works, the refurbished building will provide us with a modern fit for purpose facility that includes:

- New extension that will act as a changing space for our performing arts programme, and will also act as a multi-purpose space for other activities.
- Fully upgraded auditorium with a new raked seating system that will allow us to host a variety of activity and performances in this space.
- A range of energy efficiency measures including installation of a new air source heat pump system; new insulation throughout the building; and new LED lighting system. These measures will make the building more sustainable and also contribute towards reducing our carbon emissions.
- New roofing system and the creation of a new colonnade to the front of the building.
- Creation of a new piazza to the front of the building that will provide an attractive outdoor space that can be used for a variety of purposes.
- New car park to the rear of the building and improved access.

Following the completion of the building works on the 16th May 2025, our aim is to decant all of our services back into the building over the weekend of 17th/18th May and then reopen to the public on Monday 19th May 2025.

Once we have moved back into the building, our aim will be re-build our activities and usage of the facility. We recognise that it will take time to get the facility fully utilised but our aim is to gradually re-build activity and usage during 25/26. This will include:

- Ongoing development of our Performing Arts Programme and being able to use our upgraded facility to attract and develop a wider range of classes for young people.
- Developing our hall lets programme and providing accommodation for a wide range of local organisations and agencies.
- Developing and extending our children's birthday party packages.
- Developing the use of the space for functions and conferences.

During 25/26 we also aim to hold an official opening ceremony that will allow us to showcase the refurbished building along with highlighting the talent and success of our young people.

Community Development Programme

In addition to our general work to maximise the use of the centre, we will also continue to build on our Community Development activity over the next year and start work to re-build our services in the local community. This work is aimed at responding to local needs and issues and creating opportunities for local people to become involved. We are delighted that we have secured a 1 year extension to the Supporting Communities Programme that provides the funding to continue our work during 2025/2026.

Youth Development Programme

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

As part of our work for the forthcoming year, we are looking to expand further our youth development programme. This programme has made a significant impact since it was established and we are looking to expand this work further and extend the range of support available to young people. Key aspects of the youth development programme involve engaging with local schools and other support agencies and delivering a range of opportunities for young people. The programme will focus on young people that are not engaged and are struggling at school and require additional support.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Take A Bow Development Trust is established as a Scottish Charitable Incorporated Organisation (SCIO) registration number SC049066 with the Office of the Scottish Charity Regulator (OSCR). The organisation was formed on the 21st February 2019 and is governed by its Constitution.

Membership

The work of the organisation is primarily focussed on Ward 4 area of Kilmarnock including New Farm Loch specifically (The Community). Membership of the Trust is open to:

- Individuals aged 16 or over who are members of the Community, or who have an interest in the work of the organisation ("Ordinary Members"); and
- Individuals aged between 12 and 15 who are members of the Community ("Junior Members") (such Members not being eligible to serve as Directors).
- The majority of Ordinary Members must always be members of the community.

The Trust currently has 80 Ordinary Members and 12 Junior Members.

Recruitment and appointment of new trustees

The Trust currently has 9 Trustees who were appointed in line with the requirements as set out in the Constitution. The Trustees were re-appointed at the AGM held on 23rd January 2023 in order to provide a level of continuity and experience to the organisation during the building acquisition and re-development programme.

Management and governance arrangements

The Board of Trustees are responsible for the overall governance and strategic management of the organisation. The Board of Trustees meet on a six-weekly basis.

Governance review

The Board of Trustees held a Governance Review Session on the 11th January 2024 with the aim of reviewing the current governance arrangements and identifying opportunities to strengthen the work of the organisation.

The key change's to the Governance arrangements identified through this session included:

- Appointment of two Vice Chair's to support the Chair and strengthen the overall management of the organisation.
- Appointment of a new Treasurer to take the lead in overseeing the financial management of the organisation.
- Establishment of a new Finance and HR Sub Group that would oversee the financial management; staffing and HR issues; and general management of the organisation.
- Appointment of individual Trustees to act as Champions covering our Youth Development Programme; Community Development Programme; and Employability & Enterprise Programme.

Terms of reference were prepared and agreed for all of the Board appointments and for the Finance and HR Sub Group.

The Governance arrangements of the organisation will be the subject of an annual review and will be strengthened as required on an ongoing basis.

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES **FOR THE YEAR ENDED 31 MARCH 2025**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

An induction programme is provided to all new Trustees. In addition, all Trustees receive an Information Pack that includes a copy of the Constitution; Copy of OSCR Guidance on the Role and Responsibilities of a Charity Trustee; Background Information on the Organisation; Copy of the Organisation's Code of Conduct of Trustees; and a Copy of the Organisation's Policy on Conflict of Interest.

Key management and staff

Key management is through the organisation's Chief Executive's. The joint leadership team are responsible for overseeing the day to day management of the organisation and provide detailed operational reports to the Board of Trustees.

The organisation is also supported by a team of full time and part time staff along with a bank of sessional staff. The organisation currently employs 14 staff and 15 sessional staff.

Financial decisions are taken by the Board of Trustees on the basis of information provided by the Chief Executive Officers. Staff salary scales are reviewed on an annual basis and are benchmarked against SCVO salary scales. Staff salary scales are then agreed based on the organisation's commitment to being a Living Wage Employer, Consideration of the benchmark information, and consideration of the existing financial position and funding levels for the forthcoming year. The organisation is also committed to being a Fair Work Employer and embraces the Fair Work Framework set out by the Scottish Government.

Related parties and co-operation with other organisations

None of the Trustees receive remuneration or other benefits from their work for the charity. Any connection or interest between a Trustee or Senior Manager and a supplier of goods and services to the charity must be disclosed to the Board of Trustees in line with organisation's policy on Conflict of Interest.

The Charity works in close co-operation and partnership with a range of other local organisations to support the local community.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The Trustees have a risk management strategy in place that comprises of:

- An annual review of the principle risks and uncertainties that the charity faces;
- The establishment of policies, systems and procedures to mitigate those risks identified in the annual review;
- The implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

SC049066

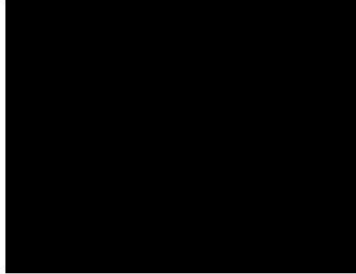
Principal address

Take A Bow Opportunity Centre
Fraser Walk
Kilmarnock
Ayrshire
KA3 7HP

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2025

Trustees



Auditors

Henry Brown & Co
Chartered Accountants & Registered Auditors
26 Portland Road
Kilmarnock
Ayrshire
KA1 2EB

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under charity law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005 and The Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

TAKE A BOW DEVELOPMENT TRUST

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2025

Approved by order of the board of trustees on23/12/25..... and signed on its behalf by:



**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
TAKE A BOW DEVELOPMENT TRUST**

Opinion

We have audited the financial statements of Take A Bow Development Trust (the 'charity') for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion, except for the effects of the matter described in the basis for qualified opinion section of our report, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for qualified opinion

The accounts to 31st March 2024 were not audited. We were therefore unable to satisfy ourselves that the opening comparatives are free from material misstatement.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
TAKE A BOW DEVELOPMENT TRUST**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where The Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
TAKE A BOW DEVELOPMENT TRUST**

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect to irregularities, including fraud and non-compliance with laws & regulations, we considered the following:

-Enquiries of management, including obtaining and reviewing supporting documentation, concerning the policies and procedures relating to:

- identifying, evaluating and complying with laws and regulations.
- whether they were aware of any instances of non-compliance.

As with all audits performed under ISAs (UK), performance of procedures to respond to the risk of the management override of controls. We obtained an understanding of the legal and regulatory frameworks in which the SCIO operates, focussing on those laws which had a direct effect on the material balances and disclosures in the SCIO's financial statements. Key laws & regulations considered in this context are:

- Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 (effective 1 January 2019)).
- Charities Accounts (Scotland) Regulations 2006

In addition, we considered other laws & regulations that do not have a direct effect on the financial statements, but compliance is necessary for the continued operations of the Charitable Company, or to avoid a material penalty.

Our procedures to respond to the risks identified included the following:

- Reviewing the financial statement disclosures, and testing to supporting documentation.
- Enquiring of management concerning any actual or potential litigation or claims.
- Reviewing minutes of meetings of those charged with governance, and correspondence with HMRC and OSCR.

In the assessment of the risk of fraud through management override of controls, we have tested the appropriateness of journal entries, assessed whether the judgements made in the SCIO making accounting estimates are indicative of a potential management bias, and evaluated the business rationale of any significant transactions that are outside the normal course of business, entity that were contrary to applicable laws and regulations, including fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
TAKE A BOW DEVELOPMENT TRUST

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

H. B. & Co.

Henry Brown & Co
Chartered Accountants & Registered Auditors
26 Portland Road
Kilmarnock
Ayrshire
KA1 2EB

Date: *23 December 2025*

TAKE A BOW DEVELOPMENT TRUST

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2025

		Unrestricted fund	Restricted funds	2025 Total funds	2024 Total funds as restated
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	126,041	2,139,685	2,265,726	699,741
Other trading activities	3	52,203	-	52,203	42,244
Investment income	4	-	-	-	169
Total		<u>178,244</u>	<u>2,139,685</u>	<u>2,317,929</u>	<u>742,154</u>
 EXPENDITURE ON					
Raising funds	5	-	-	-	9,818
Charitable activities	6				
Advancement of education, arts, and culture		<u>174,359</u>	<u>146,013</u>	<u>320,372</u>	<u>275,177</u>
Total		<u>174,359</u>	<u>146,013</u>	<u>320,372</u>	<u>284,995</u>
 NET INCOME		<u>3,885</u>	<u>1,993,672</u>	<u>1,997,557</u>	<u>457,159</u>
 RECONCILIATION OF FUNDS					
Total funds brought forward		<u>38,463</u>	<u>450,411</u>	<u>488,874</u>	<u>31,715</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>42,348</u></u>	<u><u>2,444,083</u></u>	<u><u>2,486,431</u></u>	<u><u>488,874</u></u>

The notes form part of these financial statements

TAKE A BOW DEVELOPMENT TRUST

BALANCE SHEET
31 MARCH 2025

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	2024 Total funds as restated £
FIXED ASSETS					
Tangible assets	12	10,072	2,442,304	2,452,376	440,487
CURRENT ASSETS					
Debtors	13	37,386	-	37,386	288,607
Cash at bank		1,711	12,121	13,832	42,556
		<u>39,097</u>	<u>12,121</u>	<u>51,218</u>	<u>331,163</u>
CREDITORS					
Amounts falling due within one year	14	(6,821)	(10,342)	(17,163)	(282,776)
NET CURRENT ASSETS		<u>32,276</u>	<u>1,779</u>	<u>34,055</u>	<u>48,387</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>42,348</u>	<u>2,444,083</u>	<u>2,486,431</u>	<u>488,874</u>
NET ASSETS		<u>42,348</u>	<u>2,444,083</u>	<u>2,486,431</u>	<u>488,874</u>
FUNDS	15				
Unrestricted funds				42,348	38,463
Restricted funds				2,444,083	450,411
TOTAL FUNDS				<u>2,486,431</u>	<u>488,874</u>

The financial statements were approved by the Board of Trustees and authorised for issue on
and were signed on its behalf by:



23/12/25

The notes form part of these financial statements

TAKE A BOW DEVELOPMENT TRUST

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025

		2025	2024 as restated
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	1,992,856	451,718
Tax paid		(9,691)	-
Net cash provided by operating activities		<u>1,983,165</u>	<u>451,718</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(2,011,889)	(440,487)
Interest received		-	169
Net cash used in investing activities		<u>(2,011,889)</u>	<u>(440,318)</u>
Change in cash and cash equivalents in the reporting period		<u>(28,724)</u>	<u>11,400</u>
Cash and cash equivalents at the beginning of the reporting period		<u>42,556</u>	<u>31,156</u>
Cash and cash equivalents at the end of the reporting period		<u><u>13,832</u></u>	<u><u>42,556</u></u>

The notes form part of these financial statements

TAKE A BOW DEVELOPMENT TRUST

**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025**

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025	2024 as restated
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	1,997,557	457,159
Adjustments for:		
Interest received	-	(169)
Decrease/(increase) in debtors	265,324	(273,686)
(Decrease)/increase in creditors	(270,025)	268,414
Net cash provided by operations	<u>1,992,856</u>	<u>451,718</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/4/24 £	Cash flow £	At 31/3/25 £
Net cash			
Cash at bank	42,556	(28,724)	13,832
	<u>42,556</u>	<u>(28,724)</u>	<u>13,832</u>
Total	<u>42,556</u>	<u>(28,724)</u>	<u>13,832</u>

The notes form part of these financial statements

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 MARCH 2025**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities and Trustee Investment (Scotland) Act 2005. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property - 10% on cost

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

TAKE A BOW DEVELOPMENT TRUST

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025**

2. DONATIONS AND LEGACIES

	2025	2024 as restated
	£	£
Donations	2,206	-
Grants	2,147,992	574,909
Membership income	70,493	47,772
Opportunity centre income	45,035	77,060
	<u>2,265,726</u>	<u>699,741</u>

Grants received, included in the above, are as follows:

	2025	2024 as restated
	£	£
Other grants	<u>2,147,992</u>	<u>574,909</u>

3. OTHER TRADING ACTIVITIES

	2025	2024 as restated
	£	£
Fundraising events	44,856	31,049
Ticket and merchandise income	7,347	11,195
	<u>52,203</u>	<u>42,244</u>

4. INVESTMENT INCOME

	2025	2024 as restated
	£	£
Deposit account interest	-	91
VAT Interest	-	78
	<u>-</u>	<u>169</u>

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

5. RAISING FUNDS

Other trading activities

	2025	2024 as restated
	£	£
Support costs	-	9,818
	<u> </u>	<u> </u>

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 7) £	Totals £
Advancement of education, arts, and culture	296,139	24,233	320,372
	<u> </u>	<u> </u>	<u> </u>

7. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Advancement of education, arts, and culture	19,746	4,487	24,233
	<u> </u>	<u> </u>	<u> </u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2025 nor for the year ended 31 March 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2025 nor for the year ended 31 March 2024.

9. STAFF COSTS

	2025	2024 as restated
	£	£
Wages and salaries	192,824	193,684
Social security costs	4,838	4,390
Other pension costs	2,576	2,508
	<u> </u>	<u> </u>
	<u>200,238</u>	<u>200,582</u>

The average monthly number of employees during the year was as follows:

	2025	2024 as restated
Total staff	26	29
	<u> </u>	<u> </u>

No employees received emoluments in excess of £60,000.

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund	Restricted funds	Total funds as restated
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	128,432	571,309	699,741
Other trading activities	42,244	-	42,244
Investment income	169	-	169
Total	<u>170,845</u>	<u>571,309</u>	<u>742,154</u>
 EXPENDITURE ON			
Raising funds	9,818	-	9,818
Charitable activities			
Advancement of education, arts, and culture	152,756	122,421	275,177
Total	<u>162,574</u>	<u>122,421</u>	<u>284,995</u>
 NET INCOME	8,271	448,888	457,159
 RECONCILIATION OF FUNDS			
Total funds brought forward	30,191	1,524	31,715
 TOTAL FUNDS CARRIED FORWARD	<u><u>38,462</u></u>	<u><u>450,412</u></u>	<u><u>488,874</u></u>

11. PRIOR YEAR ADJUSTMENT

The result for the year ended 31 March 2024 have been restated due to the omission of a creditor relating to the initial application for the property renovation. The receipt of this invoice also acts as the eligibility trigger for the initial tranche of grant funding.

Resultantly improvements to property, trade creditors, accrued income and grants have all been increased by £242,268.

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS - *continued*
FOR THE YEAR ENDED 31 MARCH 2025

12. TANGIBLE FIXED ASSETS

	Freehold property £	Improvements to property £	Totals £
COST			
At 1 April 2024	51,708	388,779	440,487
Additions	10,342	2,001,547	2,011,889
At 31 March 2025	62,050	2,390,326	2,452,376
NET BOOK VALUE			
At 31 March 2025	62,050	2,390,326	2,452,376
At 31 March 2024	51,708	388,779	440,487

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024 as restated
	£	£
Trade debtors	23,283	279,322
Social security and other tax	9,691	-
VAT	4,412	6,825
Prepayments and accrued income	-	2,460
	37,386	288,607

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024 as restated
	£	£
Trade creditors	2,412	276,803
Taxation and social security	10,342	3,642
Other creditors	4,409	2,331
	17,163	282,776

TAKE A BOW DEVELOPMENT TRUST

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025**

15. MOVEMENT IN FUNDS

	At 1/4/24 £	Net movement in funds £	At 31/3/25 £
Unrestricted funds			
General fund	38,463	3,885	42,348
Restricted funds			
Centre Purchase - Scottish Land Fund	62,050	-	62,050
East Ayrshire Renewable Energy Fund	98,150	-	98,150
East Ayrshire Place Based Investment Programme	47,943	74,575	122,518
The Lottery Fund	-	11,000	11,000
Tesco Food For All	-	1,121	1,121
Regeneration Capital Grant Fund	242,268	1,005,135	1,247,403
Community Ownership Fund	-	823,064	823,064
Scottish Government Cares Fund	-	78,777	78,777
	<u>450,411</u>	<u>1,993,672</u>	<u>2,444,083</u>
TOTAL FUNDS	<u>488,874</u>	<u>1,997,557</u>	<u>2,486,431</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	178,244	(174,359)	3,885
Restricted funds			
Strengthening Communities Programme	34,365	(34,365)	-
Investing In Communities - Scottish Government	61,960	(61,960)	-
East Ayrshire Place Based Investment Programme	74,575	-	74,575
The Lottery Fund	19,500	(8,500)	11,000
East Ayrshire Employability Partnership	9,919	(9,919)	-
Tesco Food For All	1,121	-	1,121
Regeneration Capital Grant Fund	1,005,135	-	1,005,135
Community Ownership Fund	854,333	(31,269)	823,064
Scottish Government Cares Fund	78,777	-	78,777
	<u>2,139,685</u>	<u>(146,013)</u>	<u>1,993,672</u>
TOTAL FUNDS	<u>2,317,929</u>	<u>(320,372)</u>	<u>1,997,557</u>

TAKE A BOW DEVELOPMENT TRUST

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025**

15. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/4/23 £	Net movement in funds £	At 31/3/24 £
Unrestricted funds			
General fund	30,191	8,272	38,463
Restricted funds			
Centre Purchase - Scottish Land Fund	-	62,050	62,050
East Ayrshire Renewable Energy Fund	-	98,150	98,150
East Ayrshire Place Based Investment Programme	1,524	46,419	47,943
Regeneration Capital Grant Fund	-	242,268	242,268
	<u>1,524</u>	<u>448,887</u>	<u>450,411</u>
TOTAL FUNDS	<u>31,715</u>	<u>457,159</u>	<u>488,874</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	170,845	(162,573)	8,272
Restricted funds			
Strengthening Communities Programme	52,898	(52,898)	-
Centre Purchase - Scottish Land Fund	62,050	-	62,050
Community Jobs Scotland	1,709	(1,709)	-
Investing In Communities - Scottish Government	65,215	(65,215)	-
Investing In Communities - KFC Add Hope	2,600	(2,600)	-
East Ayrshire Renewable Energy Fund	98,150	-	98,150
East Ayrshire Place Based Investment Programme	46,419	-	46,419
Regeneration Capital Grant Fund	242,268	-	242,268
	<u>571,309</u>	<u>(122,422)</u>	<u>448,887</u>
TOTAL FUNDS	<u>742,154</u>	<u>(284,995)</u>	<u>457,159</u>

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/4/23 £	Net movement in funds £	At 31/3/25 £
Unrestricted funds			
General fund	30,191	12,157	42,348
Restricted funds			
Centre Purchase - Scottish Land Fund	-	62,050	62,050
East Ayrshire Renewable Energy Fund	-	98,150	98,150
East Ayrshire Place Based Investment Programme	1,524	120,994	122,518
The Lottery Fund	-	11,000	11,000
Tesco Food For All	-	1,121	1,121
Regeneration Capital Grant Fund	-	1,247,403	1,247,403
Community Ownership Fund	-	823,064	823,064
Scottish Government Cares Fund	-	78,777	78,777
	<u>1,524</u>	<u>2,442,559</u>	<u>2,444,083</u>
TOTAL FUNDS	<u><u>31,715</u></u>	<u><u>2,454,716</u></u>	<u><u>2,486,431</u></u>

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued **FOR THE YEAR ENDED 31 MARCH 2025**

15. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	349,089	(336,932)	12,157
Restricted funds			
Strengthening Communities Programme	87,263	(87,263)	-
Centre Purchase - Scottish Land Fund	62,050	-	62,050
Community Jobs Scotland	1,709	(1,709)	-
Investing In Communities - Scottish Government	127,175	(127,175)	-
Investing In Communities - KFC Add Hope	2,600	(2,600)	-
East Ayrshire Renewable Energy Fund	98,150	-	98,150
East Ayrshire Place Based Investment Programme	120,994	-	120,994
The Lottery Fund	19,500	(8,500)	11,000
East Ayrshire Employability Partnership	9,919	(9,919)	-
Tesco Food For All	1,121	-	1,121
Regeneration Capital Grant Fund	1,247,403	-	1,247,403
Community Ownership Fund	854,333	(31,269)	823,064
Scottish Government Cares Fund	78,777	-	78,777
	<u>2,710,994</u>	<u>(268,435)</u>	<u>2,442,559</u>
TOTAL FUNDS	<u>3,060,083</u>	<u>(605,367)</u>	<u>2,454,716</u>

The key funding sources during 24/25 is as follows:

Scottish Government Regeneration Capital Grant Fund: To support the capital costs associated with the redevelopment of the former New Farm Loch Community Centre.

UK Government Community Ownership Fund - To support the capital costs associated with the redevelopment of the former New Farm Loch Community Centre.

Scottish Government Cares Fund - To support the capital costs associated with the redevelopment of the former New Farm Loch Community Centre.

East Ayrshire Place Based Investment Programme - To support the capital costs associated with the redevelopment of the former New Farm Loch Community Centre.

East Ayrshire Renewable Energy Fund - To support the capital costs associated with the redevelopment of the former New Farm Loch Community Centre.

Scottish Government Strengthening Communities Programme - To support the revenue costs with the delivery of our Community Development Programme.

TAKE A BOW DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2025

15. MOVEMENT IN FUNDS - continued

Scottish Government Inspiring Communities Programme: To support the revenue costs associated with our Youth Development Programme.

The Lottery Fund: To support the revenue costs associated with delivering Take A Bow in the Park. Funding support has also been provided to support the provision of new furniture and fittings in the refurbished centre.

East Ayrshire Employability Partnership: To support the revenue costs associated with the delivery of employability support for young people.

16. CONTINGENT LIABILITIES

A restrictive covenant, for a period of ten years, is included within the terms of the Community Asset Transfer agreement preventing the sale of the freehold property at Fraser Walk, Kilmarnock. Should the property be sold prior to the expiration of the clawback period in December 2033, any amount received in excess of the original purchase price of £62,050 would be repayable to East Ayrshire Council.

17. CAPITAL COMMITMENTS

	2025	2024 as restated
	£	£
Contracted but not provided for in the financial statements	301,765	2,313,655

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2025.

19. POST BALANCE SHEET EVENTS

The main refurbishment programme commenced on 1 April 2024. This phase was expected to be complete by the 20th December 2024. This had overrun and entry to the building was not until the 16th May 2025.

While the majority of works are now complete there is still parts of the building that are ongoing. Final completion is expected to complete by early 2026.

TAKE A BOW DEVELOPMENT TRUST

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2025**

	2025	2024 as restated
	£	£
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	2,206	-
Grants	2,147,992	574,909
Membership income	70,493	47,772
Opportunity centre income	45,035	77,060
	<hr/>	<hr/>
	2,265,726	699,741
Other trading activities		
Fundraising events	44,856	31,049
Ticket and merchandise income	7,347	11,195
	<hr/>	<hr/>
	52,203	42,244
Investment income		
Deposit account interest	-	91
VAT Interest	-	78
	<hr/>	<hr/>
	-	169
Total incoming resources	<hr/>	<hr/>
	2,317,929	742,154
EXPENDITURE		
Charitable activities		
Wages	192,824	193,684
Social security	4,838	4,390
Pensions	2,576	2,508
Other operating leases	20,444	2,100
Light and heat	1,039	12,117
Sundries	-	317
Repairs and maintenance	-	841
Operational costs	58,746	47,598
Lifestyle costs	2,947	5,065
Professional fees	12,725	-
	<hr/>	<hr/>
	296,139	268,620
Support costs		
Management		
Insurance	6,157	3,524
Carried forward	6,157	3,524

This page does not form part of the statutory financial statements

TAKE A BOW DEVELOPMENT TRUST

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2025

	2025	2024 as restated
	£	£
Management		
Brought forward	6,157	3,524
Telephone	8,601	4,803
Advertising	4,595	4,394
Cleaning costs	393	1,463
	<hr/>	<hr/>
	19,746	14,184
 Finance		
Bank charges	-	141
 Governance costs		
Accountancy and legal fees	4,487	2,050
	<hr/>	<hr/>
Total resources expended	320,372	284,995
	<hr/>	<hr/>
Net income	1,997,557	457,159
	<hr/>	<hr/>

This page does not form part of the statutory financial statements

