

Charity registration number: SC016423

The Black Watch Association

Annual Report and Financial Statements
for the Year Ended 31 December 2020

Morris & Young, Statutory Auditor
Chartered Accountants
6 Atholl Crescent
Perth
PH1 5JN

The Black Watch Association

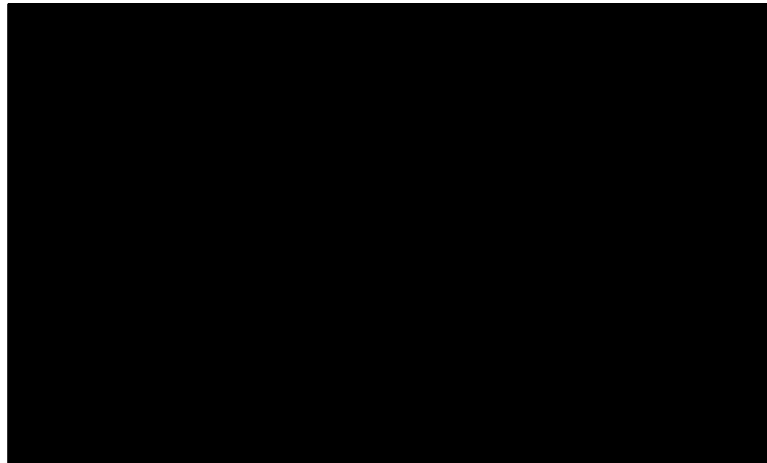
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The Black Watch Association

Reference and Administrative Details

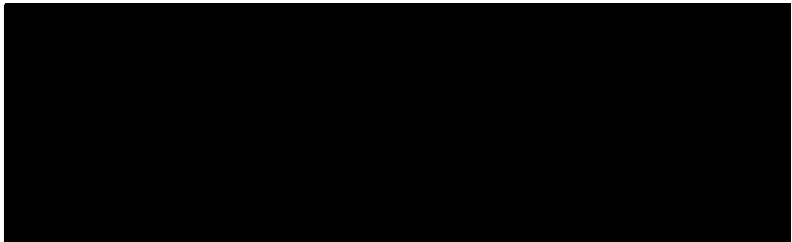
Trustees



Secretary



Senior Management Team



Principal Office

Balhousie Castle
Hay Street
Perth
PH1 5HR

Charity Registration Number

SC016423

Auditor

Morris & Young, Statutory Auditor
Chartered Accountants
6 Atholl Crescent
Perth
PH1 5JN

The Black Watch Association

Trustees' Report

The Trustees present the annual report together with the financial statements and auditors' report of the charity for the year ended 31 December 2020.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's founding document, applicable law and the Statement of Recommended Practice, "Accounting and Reporting by Charities", applicable to Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Structure, governance and management

Nature of governing document

The Black Watch Association is a Charity that is governed by its Constitution and Rules, the last reprint of which occurred in 2012. The Association has the Charity Registration Number SC16423.

Recruitment and appointment of Trustees

The Chairman having been appointed after election at the Annual General Meeting shall Ex Officio be a Trustee and he shall appoint up to a further seven Trustees, including a Vice Chairman to fill up vacancies amongst the Trustee body. Trustees will normally have served in the Regiment, however two Trustees who bring commercial, financial, legal or any particular specialist knowledge may be appointed. Trustees will initially be appointed for a period of five years but the Chairman will review appointments annually and may remove a Trustee who is no longer able to carry out his duties. This period can be extended by the Chairman for a number of further periods of five years. There is no upper age limit at which a Trustee must stand down. Good health and continued ability to contribute to the Association should be the over-riding factors to be considered by the Chairman when granting an extension.

There are no specific restrictions imposed by the governing document concerning the way in which the Association can operate. The governing document grants the Trustees powers in regard to retention and realisation of investments.

Induction and training of trustees

The Trustees rely on their professional advisors to keep them updated on all relevant aspects of charity law and Trustees' responsibilities. In the event of the appointment of a new Trustee, the new Trustee would undergo an induction programme with an existing Trustee representative, and the Trust's professional advisor, to be briefed on a Trustee's legal obligations under charity law, the contents of the Charity's Trust Deed, Constitution and Rules and the recent financial performance of the Trust. New Trustees are also issued with OSCAR's publication "Guidance for Charity Trustees".

Arrangements for setting key management personnel remuneration

The Secretary and other office bearers and administrative staff may be paid salaries as directed by the Trustees.

The Black Watch Association

Trustees' Report

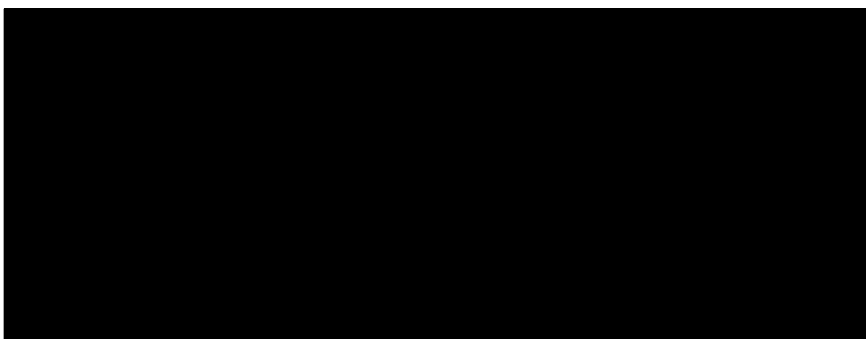
Organisational structure

The Trustees try to meet formally twice per annum. Paperwork is also reviewed from time to time as required. Decisions are taken at Trustees' meetings by simple majority. The Executive Committee meets twice per annum and is responsible for carrying out the general objects and policy of the Association. The Welfare Committee meets monthly and has the power to make charitable grants at its discretion but within the guidance laid down by the Executive Committee.

The day to day administration has been carried out by the Secretary, [REDACTED] and two other employees. The Vice Chairman, [REDACTED] carried out administrative duties under a contract with West Lochlane Services Ltd of which company he is a director. [REDACTED] assumed this role on 1 November 2020.

At any one time there were eight Trustees during the year; the Board was made up of seven retired members of the Regiment along with [REDACTED] a Chartered Accountant with specialist knowledge of charities.

The Trustees who served during the year were:



Relationships with related parties

The Black Watch Museum Trust

The charity is connected with The Black Watch Museum as they operate from the same address.

West Lochlane Services Ltd

West Lochlane Services Ltd provided consultancy services to the Association to the value of £10,050 (2019:£13,275). [REDACTED] resigned as a trustee of the Association on 28 August 2020 and is a director of West Lochlane Services Ltd.

The Black Watch Association

Trustees' Report

Objectives and activities

Objects and aims

The Trust's objectives are:

a. To grant financial assistance on such terms as the Trustees and Executive Committee consider reasonable, to all those who have served in the Regiment, a spouse, or dependants, who are in need by reason of age, ill-health, disability, financial hardship or other disadvantage.

b. To promote health, education, sport or cultural opportunities for all those who have served in the Regiment or their families/dependants.

In furtherance of these objectives, but not otherwise, the Association shall undertake the following activities:

a. Encourage comradeship.

b. Provide advice to ex members of the Regiment, widows and their dependants on welfare matters.

c. Help meet the cost of holidays for those injured on operations, widows and dependant families of men of the Regiment. Preference should be given to those injured on operations and their families (this object results from the funds raised from the sale of Dunalistair House). Within this object, grants to veterans for military pilgrimages will be considered.

d. Make grants or loans to assist men who served in the Regiment.

e. Make grants to Charitable Institutions undertaking the care of Servicemen and ex Servicemen.

f. Make grants to widows and dependant children of officers (this object results from the incorporation of the Bewley-Taylor Military Fund into the Association).

g. Erect, maintain and when necessary renew or replace permanent memorials to those who served in The Black Watch, including private graves of historical importance.

h. As a result of an amendment made to the Constitution and Rules in 2016, the charity may apply funds for the improvement, efficiency, benefit or welfare of The Black Watch, 3rd Battalion The Royal Regiment of Scotland in accordance with the spirit of The Black Watch Regimental Trust Fund's original purposes.

i. If the Trustees and Executive Committee judge that after meeting demands for the foregoing objects there are surplus funds, they may make grants to The Black Watch Museum Trust. The original donations of £28,435.45 from the Black Watch Memorial will remain ring fenced, and should not be encroached upon to any extent except by the unanimous vote of the Trustees and Members of The Executive Committee present at a meeting specially called for that purpose, to consider a specific proposal to encroach on the original donation.

The Black Watch Association

Trustees' Report

Achievements and performance

The Association's activities were impacted by COVID particularly as regards comradeship.

Notwithstanding the impact of COVID, the Welfare Committee continues to provide support to veterans and their families and the Association continued to support the maintenance of memorials.

Financial review

The Association generated incoming resources of £137,995 in the year (2019: £143,064). Expenditure on Charitable Activities amounted to £146,433 (2019: £148,534) of which £46,453 (2019: £58,994) was expended in the form of grants, £12,954 (2019: £4,086) on memorials and £7,902 (2019: £19,619) on comradeship. Expenditure for raising funds was £nil (2019: £5,831). An overall surplus was incurred of £150,497 (2019: surplus of £394,362) of which £158,935 (2019: £405,663) related to a gain on investment assets.

Policy on reserves

The endowment fund is maintained at a level equivalent to the investments and funds held on deposit by BlackRock Investment Management (UK) Limited at the balance sheet date.

As the Trustees only meet twice a year, it is their policy that unrestricted funds excluding expendable endowments, should be maintained at a level to cover approximately six month's expenditure of the Charity.

At the year end the total reserves were £3,678,244. This is made up of £3,461,756 of expendable endowment reserves and £216,488 of unrestricted reserves.

Investment policy and objectives

In accordance with the Trust Deed, the Trustees have the power to invest in such stocks, shares, investments and property in the UK as they see fit. As with previous years, within this strategy, the Trustees inform the investment managers of their income requirements for the year. The requirement for the year under review was £115,000 (2019 - £115,000). £118,233 (2019 - £116,153) was achieved. The requirement for the year to 31 December 2021 has been initially set at £115,000.

Going concern

The Trustees are of the view that the end of year cash balance, £191,320, when combined with the value of the investments at the date of this report, and Black Rock's dividend reserve provide sufficient liquidity for the Trustees to meet their budgeted expenditure over the next twelve months. On this basis, COVID 19 is not felt to present a material uncertainty to the going concern of the Charity.

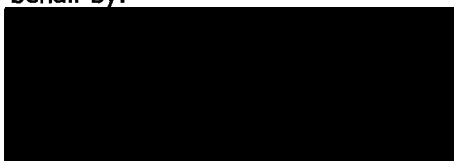
The Black Watch Association

Trustees' Report

Disclosure of information to auditor

Each member has taken steps that they ought to have taken as a member in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The Trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the Trustees of the charity on 12 April 2021 and signed on its behalf by:

A large black rectangular box redacting the signature of the trustee.

Trustee

The Black Watch Association

Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

The law applicable to charities requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust Deed. The Trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Black Watch Association

Independent Auditor's Report to the Members of The Black Watch Association

Opinion

We have audited the financial statements of The Black Watch Association (the 'charity') for the year ended 31 December 2020, which comprise the Statement of Financial Activities, Balance Sheet, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

The Black Watch Association

Independent Auditor's Report to the Members of The Black Watch Association

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Charities and Trustees Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 7), the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The Black Watch Association

Independent Auditor's Report to the Members of The Black Watch Association

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below. In identifying and assessing risks of material misstatement in respect of irregularities, our approach included the following:

- obtaining an understanding of the legal and regulatory framework that the charity operates in;
- enquiring of those charged with governance, concerning the charity's procedures relating to:
 - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non compliance;
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
 - the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations; and
- discussing among the engagement team regarding how and where fraud might occur.

Our procedures to respond to the risks identified included the following:

- enquiring of those charged with governance and the charity's solicitor concerning actual and potential litigations and claims;
- reading minutes of meetings of those charged with governance; and
- in addressing the risk of fraud through management override of controls, tested the appropriateness of journal entries and considered whether there were any significant transactions outside the normal activities of the charity.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity Trustees, as a body, in accordance with section 44 (1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and Regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our work has been undertaken so that we might state to the Trustees those matters we are required to state to Trustees in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

.....
Morris & Young, Statutory Auditor

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Chartered Accountants

6 Atholl Crescent

Perth

PH1 5JN

14 April 2021

The Black Watch Association

Statement of Financial Activities for the Year Ended 31 December 2020

	Note	Unrestricted funds £	Endowment funds £	Total 2020 £	Total 2019 £
Income and Endowments from:					
Donations and legacies	2	10,669	-	10,669	11,437
Charitable activities	3	9,093	-	9,093	9,518
Other trading activities	4	-	-	-	5,744
Investment income	5	118,233	-	118,233	116,153
Other income	6	-	-	-	212
Total Income		<u>137,995</u>	<u>-</u>	<u>137,995</u>	<u>143,064</u>
Expenditure on:					
Raising funds	7	-	-	-	(5,831)
Charitable activities	8, 9	<u>(146,433)</u>	<u>-</u>	<u>(146,433)</u>	<u>(148,534)</u>
Total Expenditure		<u>(146,433)</u>	<u>-</u>	<u>(146,433)</u>	<u>(154,365)</u>
Gains/losses on investment assets		<u>-</u>	<u>158,935</u>	<u>158,935</u>	<u>405,663</u>
Other recognised gains and losses					
Net movement in funds		(8,438)	158,935	150,497	394,362
Reconciliation of funds					
Total funds brought forward		<u>224,926</u>	<u>3,302,821</u>	<u>3,527,747</u>	<u>3,133,385</u>
Total funds carried forward	19	<u><u>216,488</u></u>	<u><u>3,461,756</u></u>	<u><u>3,678,244</u></u>	<u><u>3,527,747</u></u>

The Black Watch Association

Statement of Financial Activities for the Year Ended 31 December 2020

	Note	Unrestricted £	Endowment £	Total 2019 £
Income and Endowments from:				
Donations and legacies		11,437	-	11,437
Charitable activities		9,518	-	9,518
Other trading activities		5,744	-	5,744
Investment income	5	116,153	-	116,153
Other income		212	-	212
Total income		<u>143,064</u>	<u>-</u>	<u>143,064</u>
Expenditure on:				
Raising funds		(5,831)	-	(5,831)
Charitable activities		<u>(148,534)</u>	<u>-</u>	<u>(148,534)</u>
Total expenditure		<u>(154,365)</u>	<u>-</u>	<u>(154,365)</u>
Gains/losses on investment assets		<u>-</u>	<u>405,663</u>	<u>405,663</u>
Net movement in funds		(11,301)	405,663	394,362
Reconciliation of funds				
Total funds brought forward		<u>236,227</u>	<u>2,897,158</u>	<u>3,133,385</u>
Total funds carried forward	19	<u><u>224,926</u></u>	<u><u>3,302,821</u></u>	<u><u>3,527,747</u></u>

All of the charity's activities derive from continuing operations during the above two periods.

The Black Watch Association
(Registration number: SC016423)
Balance Sheet as at 31 December 2020

	Note	2020 £	2019 £
Fixed assets			
Investments	14	3,461,756	3,302,821
Current assets			
Stocks	15	856	856
Debtors	16	32,942	31,326
Cash at bank and in hand	17	<u>191,320</u>	<u>200,051</u>
		225,118	232,233
Creditors: Amounts falling due within one year	18	<u>(8,630)</u>	<u>(7,307)</u>
Net current assets		<u>216,488</u>	<u>224,926</u>
Net assets		<u><u>3,678,244</u></u>	<u><u>3,527,747</u></u>
Funds of the charity:			
Endowment funds		3,461,756	3,302,821
Unrestricted income funds			
Unrestricted funds		<u>216,488</u>	<u>224,926</u>
Total funds	19	<u><u>3,678,244</u></u>	<u><u>3,527,747</u></u>

The financial statements on pages 11 to 26 were approved by the Trustees, and authorised for issue on 12 April 2021 and signed on their behalf by:



Trustee

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

1 Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The Black Watch Association meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are presented in sterling (£) rounded to the nearest £1.

Going concern

The Trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations and legacies are recognised on a receivable basis when receipt is probable and the amount can be reliably measured.

Other trading activities

Sale of goods are recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Investment income

Investment income is recognisable on a receivable basis

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Charitable activities

Charitable expenditure comprises those costs incurred by the Charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Grant provisions

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Governance costs

These include the costs attributable to the Charity's compliance with constitutional and statutory requirements, including audit, strategic management and Trustees' meetings and reimbursed expenses.

Taxation

The Black Watch Association is a registered and recognised Charity for the purposes of applicable taxation legislation and is not therefore subject to taxation on its charitable activities.

Fixed asset investments

Fixed asset investments are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out (FIFO).

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised at the transaction price.

Fund structure

Unrestricted income funds are general funds that are available for use at the Trustees' discretion in furtherance of the objectives of the Charity. The expendable endowment fund is to provide on going support to the Charity. Both the income generated by this fund and the capital in the fund are available to support the Charity.

2 Income from donations and legacies

	Unrestricted		Unrestricted funds	
	General	Total	General	Total
	£	2020	2019	2019
	£	£	£	£
Donations and legacies;				
Donations from individuals	9,099	9,099	10,679	10,679
Legacies	1,000	1,000	-	-
Gift aid reclaimed	570	570	758	758
	<u>10,669</u>	<u>10,669</u>	<u>11,437</u>	<u>11,437</u>

3 Income from charitable activities

	Unrestricted		Unrestricted funds	
	General	Total	General	Total
	£	2020	2019	2019
	£	£	£	£
Red Hackle	9,093	9,093	9,016	9,016
Reunion income	-	-	502	502
	<u>9,093</u>	<u>9,093</u>	<u>9,518</u>	<u>9,518</u>

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

4 Income from other trading activities

	Total 2020 £	Unrestricted funds General 2019 £	Total 2019 £
Trading income;			
Sales of goods and services	-	5,693	5,693
Other trading income	-	51	51
	<u>-</u>	<u>5,744</u>	<u>5,744</u>

5 Investment income

	Unrestricted General £	Total 2020 £	Unrestricted funds General 2019 £	Total 2019 £
Income from dividends;				
Dividends receivable from other listed investments	118,066	118,066	115,796	115,796
Interest receivable and similar income;				
Interest receivable on bank deposits	167	167	357	357
	<u>118,233</u>	<u>118,233</u>	<u>116,153</u>	<u>116,153</u>

6 Other income

	Total 2020 £	Unrestricted funds General 2019 £	Total 2019 £
Other income	-	192	192
Membership	-	20	20
	<u>-</u>	<u>212</u>	<u>212</u>

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

7 Expenditure on raising funds

a) Costs of trading activities

		Unrestricted funds General	
	Total 2020 £	2019 £	Total 2019 £
Note			
Costs of goods sold	-	5,831	5,831
	-	5,831	5,831

8 Expenditure on charitable activities

	Activity undertaken directly £	Total 2020 £	Total 2019 £
Red Hackle	4,625	4,625	5,589
Memorials	12,954	12,954	4,086
Donation	9,292	9,292	-
Comradeship	7,902	7,902	19,619
Grant giving	46,453	46,453	58,994
Staff costs - wages and salaries	36,473	36,473	30,352
Staff costs - pension costs	756	756	819
Allocated support costs	16,374	16,374	21,979
Governance	11,604	11,604	7,096
	<u>146,433</u>	<u>146,433</u>	<u>148,534</u>

£146,433 (2019 - £148,534) of the above expenditure was attributable to unrestricted funds and £Nil (2019 - £Nil) to restricted funds.

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

9 Analysis of governance and support costs

Support costs allocated to other expenditure

	Support costs £	Total 2020 £	Total 2019 £
Insurance	559	559	549
Management services	10,050	10,050	13,275
Telephone	1,754	1,754	1,756
Rent	-	-	2
Printing & postage	802	802	982
Sundry	861	861	2,183
Travel	1,010	1,010	1,807
Computer expenses	755	755	1,143
Advertising	420	420	-
Bank charges	163	163	282
	<u>16,374</u>	<u>16,374</u>	<u>21,979</u>

Governance costs

	Unrestricted General £	Total 2020 £	Unrestricted funds General 2019 £	Total 2019 £
Audit fees				
Audit of the financial statements	1,430	1,430	1,296	1,296
Other fees paid to auditors	6,034	6,034	5,800	5,800
Legal fees	<u>4,140</u>	<u>4,140</u>	-	-
	<u>11,604</u>	<u>11,604</u>	<u>7,096</u>	<u>7,096</u>

Other fees of £6,034 in 2020 and £5,800 in 2019 are for accounts production and bookkeeping services.

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

10 Grant-making

Analysis of grants

	Grants to institutions		Grants to individuals	
	2020	2019	2020	2019
	£	£	£	£
Analysis				
Grants	<u>12,200</u>	<u>12,200</u>	<u>34,253</u>	<u>46,794</u>

The support costs associated with grant-making are £Nil (31 December 2019 - £Nil).

Below are details of material grants made to institutions.

Name of institution	Activity	2020 £	2019 £
ABF The Soldiers Charity	Grant Giving	4,000	4,000
Scottish Vets Residence	Grant Giving	200	200
Poppy Scotland	Grant Giving	1,200	1,200
Black Watch Battalion	Grant Giving	5,000	5,000
SSAFA	Grant Giving	<u>1,800</u>	<u>1,800</u>
		<u>12,200</u>	<u>12,200</u>

11 Trustees remuneration and expenses

During the year the charity made the following transactions with Trustees:

██████████ received remuneration of £6,836 (2019: £6,123) and £Nil (2019: £36) of expenses were reimbursed to ██████████ during the year.

Payment was made in accordance with the provisions of the constitution.

At the balance sheet date the amount due to Major R J W Proctor MBE was £Nil (2019: £Nil).

██████████ (2019: £88) of expenses were reimbursed to ██████████ during the year.

West Lochlane Services Ltd, of which ██████████ is a director and shareholder received management fees during the year of £10,050 (2019: £13,275).

██████████ £611 (2019: £288) of expenses were reimbursed to ██████████ during the year.

The expenses reimbursed during the year were for travel.

At the balance sheet date the amount due to ██████████ was £Nil (2019: £Nil).

Notes to the Financial Statements for the Year Ended 31 December 2020

No trustees have received any other benefits from the charity during the year.

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

13 Taxation

The charity is a registered charity and is therefore exempt from taxation.

14 Fixed asset investments

Other investments

	Listed investments £	Total £
Cost or Valuation		
At 1 January 2020	3,302,821	3,302,821
Revaluation	<u>158,935</u>	<u>158,935</u>
At 31 December 2020	<u>3,461,756</u>	<u>3,461,756</u>
Net book value		
At 31 December 2020	<u>3,461,756</u>	<u>3,461,756</u>
At 31 December 2019	<u>3,302,821</u>	<u>3,302,821</u>

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

15 Stock

	2020 £	2019 £
Stocks	<u>856</u>	<u>856</u>

16 Debtors

	2020 £	2019 £
Other debtors	<u>32,942</u>	<u>31,326</u>

17 Cash and cash equivalents

	2020 £	2019 £
Cash on hand	237	604
Cash at bank	<u>191,083</u>	<u>199,447</u>
	<u>191,320</u>	<u>200,051</u>

18 Creditors: amounts falling due within one year

	2020 £	2019 £
Other creditors	-	313
Accruals	<u>8,630</u>	<u>6,994</u>
	<u>8,630</u>	<u>7,307</u>

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

19 Funds

	Balance at 1 January 2020 £	Incoming resources £	Resources expended £	Other recognised gains/(losses) £	Balance at 31 December 2020 £
Unrestricted funds					
<i>General</i>					
Unrestricted income fund	224,926	137,995	(146,433)	-	216,488
Endowment funds					
<i>Expendable</i>					
Expendable endowment	<u>3,302,821</u>	<u>-</u>	<u>-</u>	<u>158,935</u>	<u>3,461,756</u>
	<u>3,302,821</u>	<u>-</u>	<u>-</u>	<u>158,935</u>	<u>3,461,756</u>
Total funds	<u><u>3,527,747</u></u>	<u><u>137,995</u></u>	<u><u>(146,433)</u></u>	<u><u>158,935</u></u>	<u><u>3,678,244</u></u>

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

	Balance at 1 January 2019 £	Incoming resources £	Resources expended £	Other recognised gains/(losses) £	Balance at 31 December 2019 £
Unrestricted funds					
<i>General</i>					
Unrestricted income fund	236,227	143,064	(154,365)	-	224,926
Endowment funds					
<i>Expendable</i>					
Expendable endowment	<u>2,897,158</u>	<u>-</u>	<u>-</u>	<u>405,663</u>	<u>3,302,821</u>
	<u>2,897,158</u>	<u>-</u>	<u>-</u>	<u>405,663</u>	<u>3,302,821</u>
Total funds	<u><u>3,133,385</u></u>	<u><u>143,064</u></u>	<u><u>(154,365)</u></u>	<u><u>405,663</u></u>	<u><u>3,527,747</u></u>

The specific purposes for which the funds are to be applied are as follows:

The expendable endowment fund is to provide on going support to the charity.

Both the income generated by this fund and the capital in the fund are available to support the charity.

The Black Watch Association

Notes to the Financial Statements for the Year Ended 31 December 2020

20 Analysis of net assets between funds

	Unrestricted funds General £	Endowment funds Expendable £	Total funds 2020 £
Fixed asset investments	-	3,461,756	3,461,756
Current assets	225,118	-	225,118
Current liabilities	(8,630)	-	(8,630)
Total net assets	<u>216,488</u>	<u>3,461,756</u>	<u>3,678,244</u>
	Unrestricted funds General £	Endowment funds Expendable £	Total funds 2019 £
Fixed asset investments	-	3,302,821	3,302,821
Current assets	232,233	-	232,233
Current liabilities	(7,307)	-	(7,307)
Total net assets	<u>224,926</u>	<u>3,302,821</u>	<u>3,527,747</u>

21 Related party transactions

During the year the charity made the following related party transactions:

West Lochlane Services Ltd provided consultancy services to the Association to the value of £10,050 (2019:£13,275). [REDACTED] resigned as a trustee of the Association on 28th August 2020 and is a director of West Lochlane Services Ltd. At the balance sheet date the amount due to/from [REDACTED] was £Nil (2019 - £Nil).