

DOLLAR ACADEMY TRUST
REPORT and FINANCIAL STATEMENTS
For the year ended 31 July 2025

DOLLAR ACADEMY TRUST

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DOLLAR ACADEMY TRUST

REFERENCE AND ADMINISTRATIVE INFORMATION

FOR THE YEAR ENDED 31 JULY 2025

GOVERNORS AND CHARITY TRUSTEES

*Russell Morris	Chair - appointed 27 November 2024
James McEwen	retired 27 November 2024
Gregor Alexander	appointed 27 November 2024
Martin Boyle	appointed 1 November 2025
Victor Buchanan	retired 27 November 2024
Doreen Burt	retired 31 October 2025
Denis Coyne	
Paul Dearden	
Catherine Gladwin	
Cameron Glasgow	retired 22 October 2024
Elizabeth Heath	retired 31 October 2025
*Ross Kitson	
Suzanne Mawson	appointed 27 November 2024
*Shirley McIntosh	
Colin Milne	retired 26 October 2024
Seonaid Mustard	
Karolina Pavlikova	appointed 1 November 2025
Mike Robins	appointed 27 November 2024
*Jacqueline Smith	(Vice-Chair)
Deborah Weir	
Edwin White	retired 27 November 2024

*Denotes members of the Executive Committee

OFFICERS

Rector

Ian H Munro

Bursar and Chief Operating Officer

Graeme Morrison

Deputy Rector

Robin Pyper

PRINCIPAL ADDRESS

23 West Burnside
Dollar
FK14 7DX

www.dollaracademy.org.uk

SCOTTISH CHARITY NUMBER

SC009888

DOLLAR ACADEMY TRUST

REFERENCE AND ADMINISTRATIVE INFORMATION (*continued*)

FOR THE YEAR ENDED 31 JULY 2025

PROFESSIONAL ADVISERS

Auditor

CT Audit Limited
Chartered Accountants and Statutory Auditor
61 Dublin Street
Edinburgh
EH3 6NL

Bankers

Virgin Money
56 Murray Place
Stirling
FK8 2BX

Solicitors

Levy & McRae Solicitors LLP
Pacific House
70 Wellington Street
Glasgow
G2 6UA

Brodies LLP
15 Atholl Crescent
Edinburgh
EH3 8HA

Morton Fraser MacRoberts LLP
9 Haymarket Square
Edinburgh
EH3 8R7

Investment Managers

RBC Brewin Dolphin
Sixth Floor Atria One
144 Morrison Street
Edinburgh
EH3 8BR

Close Brothers Asset Management
60 Melville Street
Edinburgh
EH3 7HF

DOLLAR ACADEMY TRUST

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025

The Governors of Dollar Academy Trust, who are a body corporate and the Trustees of the charity for the purposes of charity law, present their annual report together with the audited financial statements for the year ended 31 July 2025.

OBJECTIVES AND ACTIVITIES

The principal objectives of the Trust as defined in the Dollar Academy Trust Scheme 2025 are:

- to provide, equip, furnish, maintain, administer and conduct within the existing buildings of Dollar Academy and/or such other buildings as the Governing Body shall think proper situated in or near the Parish of Dollar a school or schools for children which shall be known as Dollar Academy;
- to provide education and training to any persons electronically;
- to provide and maintain a library, playing fields, and any other ancillary facilities for sports and recreation for use by the school; when not required for use by the school the Governing Body may, subject to any conditions which it considers appropriate, permit use of such of the school buildings, library, playing fields, sports and recreation facilities and ancillary facilities as it may consider appropriate, by members of the public, all at such times as the Governing Body may appoint, being times at which said use will not interfere with the use of the school by pupils attending the school;
- to advance heritage by the preservation and maintenance of the school's landscape and listed buildings;
- to advance citizenship and community development through such means as the Governing Body decide are appropriate, which include the encouragement of voluntary activity, fund raising activities and by supporting other voluntary organisations and charities by encouraging the involvement of staff and pupils in their activities.

General background information

Founded in 1818, Dollar Academy is the UK's oldest co-educational day and boarding school. Combining tradition with innovation, the school offers the widest range of academic subjects of any school in Scotland and over 150 co-curricular options, attracting record enrolment in recent years. The Academy continually invests in its facilities, blending heritage preservation with sustainable management.

The school prioritises a supportive environment, fostering both academic achievement and personal growth. Strong pastoral care, career guidance, and a structured timetable ensure students thrive academically and holistically. Boarding houses accommodate a diverse mix of international and domestic pupils, and students participate in exchange programs with schools worldwide.

The Governors have established a procedure for awarding means-tested bursaries and continue to concentrate on increasing invested funds to support this. The pioneering outreach work of Futures Institute at Dollar Academy (FIDA) has provided a new benchmark for partnership activity in the independent sector.

DOLLAR ACADEMY TRUST

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025

DEVELOPMENTS IN SESSION 2024 – 2025

Teaching and Learning

- In the 2025 SQA exam diet, the number of presentations at all levels was very high again with 1225 National 5 exams, 912 Highers and 430 Advanced Highers being sat by our pupils. The pass rate at Higher was 94%, with 64% of all results being at grade A level. The pass rate at Advanced Higher went up to 94% with 59% at grade A and at National 5 the pass rate was 95% with 71% grade A. Of particular note are the 29 pupils with all A grades at Advanced Higher when sitting at least 3 exams - and 5 of these pupils gained all A band 1's, reflecting marks of above 80% in each of their 4 exams. In Form V, 14 pupils achieved all A1's at 5 or more Higher exams and 52 pupils achieved all A's. The results above are post-appeal. The appeals system led to our pupils placing 260 appeals with SQA, of which, 21 led to an improved grade for a pupil. This 'success rate' of around 8%, is lower than last year but seems to be in line with that experienced by other independent schools.
- A new Artificial Intelligence Working Group was set up to explore the possible use and misuse of the technology by both teachers and pupils. A draft set of guidelines for teaching staff was formulated and shared with all teaching staff. The amended document will shortly become policy. The group also devised a set of pupil guidelines.
- Work has continued to ensure our curriculum is as attractive to as many pupils as possible, given the challenges facing the sector. A number of new skills-based courses—including Practical Woodworking, Practical Cooking, Cybersecurity, Travel & Tourism and Costume Design— have been introduced, with a view to broadening options for FV & FVI pupils and those less suited to the traditional five Highers route.
- The second Subject Choices Evening took place in February and has become a well-established marker in the school calendar. With support from the Careers Place, our online Learning Wall and the knowledge and enthusiasm of our own staff, the subject choices process for all year groups is well supported. All boarders in FII, FIV and FV were given the opportunity to have a careers interview. Recording the various talks from the evening itself allowed us to share important messages with boarding parents and with local parents who were not able to attend on the evening.

Guidance

- 20 pupils trained to be Mental Health Ambassadors working with Form II PSE classes.
- The Diversity and Equality Working Group continued to deliver whole schools assemblies based on the Equality Act 2010 and the UN Convention of the Rights of the Child (UNCRC).
- Form VI trained in the Mentor in Violence Prevention programme.
- Three alpacas were once more resident in school to provide therapeutic benefit to our more anxious pupils.
- Parental information sessions on internet safety, the dangers of vaping and gender-based violence were provided.
- Class visits from Women's Aid on Consent & Healthy Relationships.
- More Guidance staff trained in LIAM training.
- Pupils in Form VI were taken to the Safe Drive Stay Alive project live show at the MacRobert Centre in Stirling.
- RNLI visited classes to talk about water safety.
- Mental Health Awareness Week was celebrated.
- Pride Month was celebrated in June.
- All staff trained in Level 2 Contact Workforce Child Protection in August 2025 by SCIS.
- All staff trained in Prevent Awareness in April 2025 by Police Scotland.
- All staff trained in Trauma Sensitive Practice by Professor Ian Barron in August 2025.
- UNCRC staff working group established the Pupil Council.
- Six committees make up the new Pupil Council: EDI, Mental Health, Get Involved, Academic, Welcoming and Sustainability and Community.
- Volunteering links established with Form VI prefects and the Dollar Community Hive.
- Form III received a talk from Fiona Spargo-Mabbs of the Daniel Spargo-Mabbs Foundation on drug and alcohol abuse.

DOLLAR ACADEMY TRUST

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025

DEVELOPMENTS IN SESSION 2024 – 2025 (continued)

Health & Safety

- Better travel safety measures were introduced on the roads around the perimeter of the campus, including an increase in double yellow lines, reducing congestion and increasing pedestrian safety.
- 16 staff achieved the IOSH Managing Safely qualification.
- Enhanced fire training for all staff was undertaken.
- Upgraded lighting around the campus.
- Introduction of single online system for compliance related checks, which have now all been brought under the remit of the Facilities Team.
- Publication of the Academy's Active Travel Plan.
- Intruder alarms are now present in all teaching and learning buildings.
- Enhancements to site accessibility.
- Redraft of the PEEP process.

Communications and Information Technology

- New filtering solution
 - to provide improved protection for pupils.
 - provide time-based filtering to allow boarder access to social media in the evenings.
 - to comply with the new regulations published by the DoF.
- Upgrade to Windows 11.
- Phase 2 of the Wi-Fi upgrade for Boarding Houses, Prep and Junior Schools, and offices.
- New *SwiftQ* cashless till system installed in Dining Hall.
- New *Vectare* transport ticketing system for school buses implemented.
- Reduction in printers.

Buildings / Facilities / Grounds / The Environment

- This year saw the commencement of the FIDA construction project. This exciting project will see the creation of a pioneering centre for interdisciplinary learning within the school grounds.
- Work on the "Masterplan" to develop sports facilities at Devon Road through the sale of land at Newfield continues.
- The McNabb & Tait boarding house refurbishment project continued, and new shower rooms were completed during the summer.
- Developments and improvements to the Prep School play spaces were completed, with a trim trail and other play equipment composed of treated timbers from sustainable sources installed.

DOLLAR ACADEMY TRUST

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025

DEVELOPMENTS IN SESSION 2024 – 2025 (continued)

Boarding

- Development of the 'mentoring' process that a House Tutor offers, providing an increased holistic support mechanism for pupils.
- Streamlining of house trips, to create more whole boarding community activities; developing social interactions, whilst also being more efficient with staff time and budget use.
- Established a boarding community development plan, giving clarity of key areas to be enhanced.
- Implemented peer quality assurance checks amongst Houseparents, based on the Care Inspectorate Core Assurances, in order to share best practice and prepare for future inspections.
- Boarding staff striving to maintain pupil numbers in the house, with success of converting several one term boarders into staying for the full year, or longer.
- Overseas recruitment has been a key focus.
- Continued refurbishment work in McNabb and Tait boarding house, with all shower and bathroom facilities in Tait House now refurbished, as well as a new kitchen and office.
- Updated mobile phone policy, with pupils up to Form III now handing in technology during prep and at bedtime.
- Collaborative work between Houseparents and Bursar's Office, to modernise and streamline the accounting requirements of boarding houses.
- Houses now being used in the holidays for external lets, allowing income diversification.

Access

- Approximately 6000 members of the public access our facilities each year for a range of activities including Music in Dollar, Dollar History Society, Dollar Drama Club, local swimming, football, and cricket clubs, as well as Cricket Scotland.
- The Futures Institute at Dollar Academy (FIDA) continues to develop, making a significant contribution to the school's charitable mission and enabling the development of strategic partnerships at local and national levels. The *International Sustainability Diploma* developed by FIDA is running in 12 schools across Scotland in 2025/26. Data from the evaluation of the pilot (6 schools in 2024-25) showed that 100% of teachers and learners would recommend the course, and learners reported that it had enabled them to develop important skills such as problem-solving, critical thinking, collaboration, communication and entrepreneurship. Resources and training to run the course are provided free of charge to all participating schools and there are no registration fees. The Diploma sits alongside the wider suite of short courses and projects rooted in the UN Sustainable Development Goals, available free of charge to teachers and pupils across the country via the FIDA online platform. FIDA's innovative and inclusive approach has gained the interest and support of Scottish Government and Education Scotland and has been reported in the national press. FIDA is further supporting curriculum development in Scotland through the participation of its Director in Education Scotland's core working group for Interdisciplinary Learning.

Sustainability

Education and Awareness

- Pupil Engagement: A dedicated Pupil Sustainability Group has been formed as part of a newly formed Pupil Council to specifically address issues of sustainability in school.
- A gardening module for FVI pupils was successfully delivered. Pupils supported the development of the school's Iona Garden. They were involved in practical work as well as planning activities.

Infrastructure and Facilities

- We have made strides in reducing our carbon footprint and waste on campus:
- Our electric vehicle chargers are now fully operational for all staff members to use, and we have recently launched an electric vehicle car leasing scheme for employees.
- Our engagement with HomeRun, the School Travel App, has helped to reduce single-family car usage through an increase in shared journeys and an increase in walked/cycled journeys.
- Our Cycle to Work Scheme continues to encourage sustainable commuting.
- Our petrol and diesel grounds and maintenance vehicles, and our school minibuses, are gradually being replaced with electric alternatives.
- Our campus practices large-scale composting, and all fertilisers used are organic.
- We continue to improve insulation across the campus. This included the ongoing phased replacement of windows with double-glazed units to enhance energy efficiency.

Community and Environmental Projects

- We are actively involved in tree planting and riparian management projects, working alongside the local community, staff, and pupils.
- We have established strong working relationships with the Dollar Community Development Trust, fostering community-led sustainability projects.
- Our FIDA projects are rooted in the United Nations Sustainable Development Goals, raising awareness and promoting action on critical sustainability issues.

Staff – wider curricular contributions in Scottish education

- Members of staff have been involved in a number of initiatives beyond Dollar, including:
- The work of examination boards (including the Scottish Qualifications Authority) as external and internal assessment managers, team leaders, etc.
- The linkage of members of staff to educational organisations such as ASE, BSA, SALT, SCIS, HMC, SSERC, GTCS, Global Schools Partnerships and Education Scotland.
- Staff involvement in the HMC UCAS group to provide further support for pupils applying to Higher Education.
- Links between members of the Junior Science staff and local schools.
- Organisation and coaching in sport at community, regional and national levels.
- The support offered to pupils of other schools in SQA examination preparation and university applications.
- The active membership of professional associations in disseminating good practice and innovation; the involvement of staff members in study for further qualifications in education (e.g. MEd and fellowships).
- Contributions made to educational and academic conferences, both nationally and internationally.
- Involvement of staff in other activities supporting young people outside the Academy, including uniformed youth organisations, charity work and Arts-based workshops.
- Successful pilot of the International Diploma of Sustainability with 6 partner schools.
- Work with Amnesty International.
- A teacher recently appointed as Principal Assessor for SQA Higher Business Management.
- A teacher recently appointed as Principal Assessor for SQA Advanced Higher Accounting.

FUTURE DEVELOPMENTS

The great value we place on working hard, getting involved and being kind, unites not only our school community, but also our plans for future development. We aim to remain at the forefront of Scottish education by celebrating all that makes Dollar the special place it is, whilst also embracing new ideas and innovation where appropriate.

Futurum 2030 sets out our strategic priorities for the next five years, and our School Development Plan expands on our goals and mechanisms for achieving them.

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results for the year

The net expenditure for the year is stated after depreciation charges of £603,258 (2024: £573,315) and after an FRS 102 pension charge of £59,000 (2024: £79,000). The financial resources of the Trust allow the Governors to maintain a robust approach to capital developments which are planned.

DOLLAR ACADEMY TRUST**REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025****FINANCIAL REVIEW AND RESULTS FOR THE YEAR (continued)**

	2025	2024
	£	Restated £
Summary		
General fund net income		
- general	182,662	1,021,601
- boarders	271,559	376,081
	-----	-----
Net income for year on General Fund	454,221	1,397,682
Net income on designated funds (including legacy) and special funds (the designated Bursary Fund and restricted funds)	534,288	766,300
	-----	-----
Net income for year before other gains and losses	988,509	2,163,982
Realised and unrealised gains/(losses) on investments	353,885	403,778
Actuarial (losses)/gains on defined benefit pension scheme	(59,000)	(79,000)
	-----	-----
Total recognised gains for the year	1,283,394	2,488,760
	=====	=====

The Trust's share of the deficit on the non-teaching staff pension scheme is discussed further under the Reserves policy.

The operating surplus for the year on ordinary activities and excluding depreciation is calculated as follows:

	2025	2024
	£	Restated £
Net income for the year before investment and actuarial gains and losses - as above	988,509	2,163,982
Add back depreciation charges	603,258	573,315
Less donation, legacy and grant income	(509,562)	(804,332)
(Deduct)/add back FRS 102 pension charged to operating costs	(59,000)	(79,000)
	-----	-----
Operating surplus	1,023,205	1,853,965
	=====	=====

The 2025/26 session began with a school roll of 1,260 (2024/25: 1,353)

Employee numbers

At the snapshot date for Gender Pay Gap reporting of 5 April 2025, staff numbers were below 250 and the Gender Pay Gap report was not required.

Investment policy

In accordance with the Charities and Trustees Investment (Scotland) Act 2005, the Governors have the power to invest in such shares, bonds, other investments and property in the UK as they see fit. The Governors have engaged RBC Brewin Dolphin and Close Brothers Group plc as investment managers. The policy is to adopt a moderate to high risk investment strategy. The equities are mainly invested in collective vehicles such as investment trusts which diversify risks of individual stock fluctuations. There is an Investment Committee, comprised of Governors with relevant expertise, which monitors regularly the performance and risks of the portfolio. The Committee approves an Investment Policy Statement (IPS) annually, which amongst other things, requires that no investment be made in any instrument dealing solely or principally in goods or services ordinarily deemed to be unethical and the IPS sets out the Academy's investment restrictions incorporating Environmental, Social & Governance (ESG) factors. The Investment Committee has decided to undertake a review of the IPS and potentially revise the investment strategy during the current financial year.

DOLLAR ACADEMY TRUST**REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025****FINANCIAL REVIEW AND RESULTS FOR THE YEAR (continued)****Review of investment performance**

The investments are actively managed on a discretionary basis to generate capital growth over the long-term. As at 31 July 2025 the value of the General Portfolio, the Bursaries Portfolio, the John Scott Legacy Portfolio, the Clement Portfolio and the FIDA Designated Portfolio stood at £1,880,607 (2024: £1,805,873), £973,502 (2024: £938,823), £2,669,312 (2024: £931,547), £nil (2024: £1,444,428) and £4,606,325 (2024: £1,595,747) respectively. Gross income on an annualised basis of £38,031 (2024: £39,853), £20,241 (2024: £27,969), £36,460 (2024: £13,479), £23,048 (2024: £27,988) and £40,985 (2024: £20,372) was being generated by the investments, equivalent to gross yields of 2% on the General Portfolio, 2.1% on the Bursary Portfolio, 1.4% on the John Scott Legacy Portfolio, 1.6% on the Clement Portfolio (prior to liquidation), and 0.89% FIDA Designated Portfolio. The assets within the portfolios are well diversified across a range of high quality direct and collective assets.

Reserves policy

The balance sheet on page 16 shows the assets and liabilities attributable to the various funds by type while the Statement of Financial Activities summarises the year's movements on each fund. Unrestricted funds amounted to £20.5m. Although much of these reserves is tied up in tangible fixed assets, Dollar Academy had £11.6m of cash at the year end, of which £3.8m was restricted. Creditors due within one year of £6.7m includes £4m which are unlikely to crystallise all at once, including fees paid in advance and pupil deposits. In addition, Dollar Academy has £3m of unrestricted investments, which could be realised quickly if additional cash was required. As at 31 July 2025, designated funds totalled £7.3m and, if required, some or all of these funds could be undesignated to support the day-to-day running of the school.

The purposes of the restricted and designated reserves are explained in note 2 and include reserves invested to generate income to assist in funding the bursaries awarded by Dollar Academy. Note 7 details the assistance with school fees which has been provided during the year from both restricted and unrestricted funds, including 100% means tested bursaries to 23 senior pupils.

In planning the finances of Dollar Academy the Governors seek to ensure that operating commitments are met in full and that a sufficient surplus is generated to permit continuing capital investment in buildings, facilities and equipment, thereby enhancing Dollar Academy's status as a leading provider of independent education in Scotland.

The pension provision made under Financial Reporting Standard 102 reflects Dollar Academy's share of the actuarial estimate of the net value of future benefits payable by the Scheme in respect of the service of non-teaching staff up to the valuation date. The cost is met by ongoing contributions to the Scheme.

STRUCTURE, GOVERNANCE AND MANAGEMENT**Governing document**

Dollar Academy Trust is constituted under the **Dollar Academy Trust Scheme 2025**. Following a review of governance and the Trust Scheme, which concluded in March 2025, the Academy's amended constitution became the Trust scheme 2025, on the advice of OSCR.

Governing body

The governing body is responsible for providing, equipping, furnishing, maintaining, administering and conducting in or near Dollar a school for children to be known as Dollar Academy. There have been no material changes to these responsibilities since the last annual report. The Governors exercise a general supervision and oversight of the school and are responsible for appointing its Rector. Day to day control is delegated to the Rector.

Remuneration of Key Management Personnel

Key management personnel consist of the Board of Governors, the Rector, the Bursar and the Deputy Rector. The Governors receive no remuneration for their services as Governors and Trustees of the Charity. The policy for the remuneration of the Rector, Bursar and Deputy Rector is formulated by the Executive Committee of the Governors at a meeting not attended by these key members of staff. Details of remuneration are given in note 8.

Recruitment and appointment of Governors

Under the terms of the Trust Scheme 2025, the Board of Governors may recruit and appoint not less than fourteen and not more than sixteen Governors. The Board may also recruit and appoint up to three co-opted Governors.

Newly appointed Governors and co-opted Governors will hold office for a period of five years, with provision for one more consecutive and final five-year term. Further terms may be approved in exceptional circumstances.

The induction and training of Governors

On joining, Governors are provided with a copy of the Association of Governing Bodies of Independent Schools (AGBIS) Guidelines for Governors, and OSCR's Guidance & Good Practice for Charity Trustees, which provide a clear statement of the role and responsibilities of trustees of educational charities. Opportunities arise for individual Governors to attend courses and seminars, such as those run by the Scottish Council of Independent Schools, by means of which they can develop expertise in their areas of particular interest.

Organisation and structure

The Chair of Governors is currently assisted by one Vice-Chair. The main decision-making body is the Executive Committee, although its decisions must be endorsed by the full Board of Governors. Details of arrangements for voting are found in the Dollar Academy Trust Scheme 2025, which outlines the administrative arrangements for the management of the Trust. The Executive Committee normally meets five times a year, the full Board three times, although additional meetings are held as required, and various working groups are established to address specific issues and report back to the parent committee. A number of additional sub-committees of the governing body exist; principal among these are the Investment Committee, the Safeguarding Committee, and the Health, Safety and Security Advisory Committee which also examines strategic risk. These committees report to the full Board of Governors.

Risk assessment and management

The Governors maintain a strategic risk assessment matrix which is reviewed annually. Prime amongst risk concerns at the moment, and responses to them, are the following:

On 30th October 2024 the UK Government announced the introduction of VAT on independent school fees, effective 1st January 2025. Dollar Academy absorbed some of the additional cost to parents to soften the additional financial burden. We continue to monitor this new policy closely.

Maintaining pupil numbers, both day and boarding, remains a priority, particularly following the introduction of VAT on school fees.

The next triennial review of the Scottish Teachers' Pension Scheme is due to complete in April 2027, and it is anticipated that employer contributions will increase from 26% (as set in April 2024). The Governors continue to engage with pensions advisers to assess the impacts of this.

All the above inevitably impact on fee levels in the future, which in turn may have an impact on pupil numbers. The risk picture is complex and interconnected, much of it arising from the wider geo-political situation, and from the domestic political and economic climate. Governors are keeping a careful eye on all factors.

DOLLAR ACADEMY TRUST

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 JULY 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Governors' responsibilities statement

The Governors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to Charities in Scotland requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Trust and of the income and expenditure of the Trust for that period. In preparing these financial statements, the Governors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (second edition October 2019) (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended), and the provisions of the Dollar Academy Trust Scheme 2025. They are also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BY ORDER OF THE GOVERNORS

Graeme Morrison

Graeme Morrison
Bursar & Chief Operating Officer

Date: 14 January 2026

INDEPENDENT AUDITOR'S REPORT TO THE GOVERNORS OF

DOLLAR ACADEMY TRUST

Opinion on financial statements

We have audited the financial statements of Dollar Academy Trust (the charity) for the year ended 31 July 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 July 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Governors with respect to going concern are described in the relevant sections of this report.

Other information

The Governors are responsible for the other information. The other information comprises the information included in the Governors' Annual Report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE GOVERNORS OF**DOLLAR ACADEMY TRUST****Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charity Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Governors' Annual Report is inconsistent in any material respect with the financial statements; or
- proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Respective responsibilities of trustees

As explained more fully in the Governors' Responsibilities Statement, the Governors are responsible for the preparation of the financial statements which give a true and fair view.

In preparing the financial statements, the Governors are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with regulations made under that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the charity and the industry in which it operates and considered the risks of acts by the charity which were contrary to applicable laws and regulations, included fraud. These included but were not limited to the Charities Accounts (Scotland) Regulations 2006 (as amended), health and safety regulations and compliance with Care Inspectorate and Education Scotland reporting and inspections.

We focused on laws and regulations that could give rise to a material misstatement in the financial statements. Our tests included, but were not limited to:

- agreement of the financial statement disclosures to underlying supporting documentation;
- enquiries of management;
- review of minutes of Board of Governors' meetings throughout the year;
- review of legal correspondence or invoices; and
- obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

There are inherent limitations in an audit of financial statements and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it. We also addressed the risk of management override of internal controls, including testing journals and evaluating whether there was evidence of bias by the Board that represented a material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**INDEPENDENT AUDITOR'S REPORT TO THE GOVERNORS OF
DOLLAR ACADEMY TRUST**

CT:

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



**CT Audit Limited
Chartered Accountants and Statutory Auditor
61 Dublin Street
Edinburgh
EH3 6NL**

Date: 15 January 2026

CT is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

DOLLAR ACADEMY TRUST
STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31 July 2025

	Note	Un- restricted Funds	Designated Funds	Restricted Funds	Total 2025	Un- restricted Funds - Restated	Designated Funds	Restricted Funds - Restated	Total 2024 - Restated
		£	£	£	£	£	£	£	£
Income from:									
Donations and legacies	3	1,538	-	508,024	509,562	62,127	-	742,205	804,332
Charitable activities	4	22,783,006	-	-	22,783,006	22,496,155	-	-	22,496,155
Other trading activities	5	104,420	-	-	104,420	54,850	-	-	54,850
Investment income	20	297,226	100,493	27,474	425,193	384,787	59,851	25,983	470,621
		-----	-----	-----	-----	-----	-----	-----	-----
Total income		23,186,190	100,493	535,498	23,822,181	22,997,919	59,851	768,188	23,825,958
		-----	-----	-----	-----	-----	-----	-----	-----
Expenditure on:									
Charitable activities	6	22,708,917	-	74,961	22,783,878	21,591,857	-	38,398	21,630,255
Raising funds	6	23,052	19,950	6,792	49,794	8,380	16,947	6,394	31,721
		-----	-----	-----	-----	-----	-----	-----	-----
Total expenditure	6	22,731,969	19,950	81,753	22,833,672	21,600,237	16,947	44,792	21,661,976
		-----	-----	-----	-----	-----	-----	-----	-----
Net income for the year before other gains		454,221	80,543	453,745	988,509	1,397,682	42,904	723,396	2,163,982
		-----	-----	-----	-----	-----	-----	-----	-----
Net gains/(losses) on investments		77,064	230,317	46,504	353,885	144,588	137,057	122,133	403,778
		-----	-----	-----	-----	-----	-----	-----	-----
Net income for the year		531,285	310,860	500,249	1,342,394	1,542,270	179,961	845,529	2,567,760
Transfers between funds	15	(2,544,880)	2,544,880	-	-	-	-	-	-
		-----	-----	-----	-----	-----	-----	-----	-----
Other recognised gains:		(2,013,595)	2,855,740	500,249	1,342,394	1,542,270	179,961	845,529	2,567,760
Actuarial (losses)/gains on defined benefit pension scheme	14	(59,000)	-	-	(59,000)	(79,000)	-	-	(79,000)
		-----	-----	-----	-----	-----	-----	-----	-----
Net movement in funds for the year		(2,072,595)	2,855,740	500,249	1,283,394	1,463,270	179,961	845,529	2,488,760
		-----	-----	-----	-----	-----	-----	-----	-----
Reconciliation of funds									
Total funds brought forward		22,612,683	4,436,453	5,208,829	32,257,965	21,149,413	4,256,492	4,363,300	29,769,205
		-----	-----	-----	-----	-----	-----	-----	-----
Total funds carried forward	15	20,540,088	7,292,193	5,709,078	33,541,359	22,612,683	4,436,453	5,208,829	32,257,965
		=====	=====	=====	=====	=====	=====	=====	=====

The Statement of Financial Activities includes all gains and losses in the period.

All income is derived from continuing activities.

The notes on pages 18 to 33 form part of these financial statements.

DOLLAR ACADEMY TRUST**BALANCE SHEET****As at 31 July 2025**

	Notes	Unrestricted Funds	Designated Funds	Restricted Funds	Total 2025	Total 2024 Restated
		£	£	£	£	£
Fixed assets						
Tangible fixed assets	10	15,574,671	-	560,000	16,134,671	14,955,233
Investments	11	3,032,497	7,275,638	1,321,131	11,629,266	6,716,518
		-----	-----	-----	-----	-----
		18,607,168	7,275,638	1,881,131	27,763,937	21,671,751
		-----	-----	-----	-----	-----
Current assets						
Debtors and prepayments	12	877,460	-	-	877,460	1,689,069
Cash at bank and in hand		7,770,456	16,555	3,827,947	11,614,958	16,624,137
		-----	-----	-----	-----	-----
		8,647,916	16,555	3,827,947	12,492,418	18,313,206
		-----	-----	-----	-----	-----
Creditors: amounts falling due within one year	13	(6,714,996)	-	-	(6,714,996)	(7,726,992)
		-----	-----	-----	-----	-----
Net current assets		1,932,920	16,555	3,827,947	5,777,422	10,586,214
		-----	-----	-----	-----	-----
Net assets excluding pension deficit		20,540,088	7,292,193	5,709,078	33,541,359	32,257,965
		-----	-----	-----	-----	-----
Defined benefit pension scheme	14	-	-	-	-	-
		-----	-----	-----	-----	-----
Net assets including pension deficit		20,540,088	7,292,193	5,709,078	33,541,359	32,257,965
		=====	=====	=====	=====	=====
Representing:-						
Unrestricted funds - general fund	15	20,540,088	-	-	20,540,088	22,612,683
- pension fund	15	-	-	-	-	-
Designated funds	15	-	7,292,193	-	7,292,193	4,436,453
Restricted funds	15	-	-	5,709,078	5,709,078	5,208,829
		-----	-----	-----	-----	-----
Total funds	15	20,540,088	7,292,193	5,709,078	33,541,359	32,257,965
		=====	=====	=====	=====	=====

Approved and authorised for issue by the Board of Governors and signed on its behalf by:

Russell Morris.....
Russell Morris
Chairman*Graeme Morrison*.....
G Morrison
Bursar

Date: 14 January 2026

The notes on pages 18 to 33 form part of these financial statements.

DOLLAR ACADEMY TRUST**CASH FLOW STATEMENT****For the year ended 31 July 2025**

	Notes	2025	2024
		£	Restated £
Net cash provided by operating activities	16	904,391	6,258,501
Cash flows from investing activities:			
Income from investments	425,193	482,628	
Purchase of tangible fixed assets	(1,944,943)	(1,078,476)	
VAT reclaimed on capital expenditure	162,248	-	
Purchase of investments	(9,208,661)	(4,283,103)	
(Increase)/decrease in cash held by investment manager	(3,026)	2,044,096	
Proceeds from sale of investments	4,652,823	2,211,410	
Proceeds from sale of tangible fixed assets	11,400	5,500	
		-----	-----
		(5,904,966)	(617,945)
Cash flow from financing activities			
Interest paid	(8,604)	(4,369)	
		-----	-----
		(8,604)	(4,369)
Change in cash and cash equivalents in the year		-----	-----
		(5,009,179)	5,636,187
Net cash at 31 July 2024		16,624,137	10,987,950
		-----	-----
Net cash at 31 July 2025		11,614,958	16,624,137
		=====	=====

The notes on pages 18 to 33 form part of these financial statements

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS****For the year ended 31 July 2025****1. Accounting policies****Basis of preparation**

The Trust is recognised as a Scottish Charity under The Charities and Trustee Investment (Scotland) Act 2005 and meets the definition of a public benefit entity under FRS 102.

The financial statements have been prepared in accordance with the Dollar Academy Trust Scheme 2025, The Charities Accounts (Scotland) Regulations 2006 (as amended) and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition October 2019) (Charities SORP FRS 102).

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities measured at fair value through the Statement of Financial Activities. The financial statements have been presented in Pounds Sterling as this is the functional and presentational currency of the Trust. The particular accounting policies adopted are described below:

Going concern

The financial statements have been prepared on a going concern basis. The Governors have assessed the Trust's ability to continue as a going concern and have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing these financial statements.

Income

Income is recognised in the year in which the Trust becomes entitled to the income, when it is probable that the income will be received and when the amount can be measured reliably.

Donations and legacies

Donations and legacies received for the general purpose of the Trust are included as unrestricted income; those for activities restricted by the wishes of the donors are shown as restricted income. Donations and legacies are recognised when the Trust has been notified of the amounts and settlement date in writing, unless there are performance related conditions, in which case income is deferred until those conditions are met.

School fees

Income from school fees is stated after deducting bursaries, scholarships, and sibling, staff and other remissions.

Investment income

Investment income is earned through holding assets for investment purposes, such as shares. It includes dividends and interest and is recognised when the amount can be measured reliably, and the Trust has entitlement to the income.

Expenditure

All expenditure is included on an accruals basis, inclusive of irrecoverable VAT and is recognised when there is a legal or constructive obligation to pay for expenditure, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure, including maintenance to the school premises, incurred during the summer holidays in preparation for the forthcoming academic year is deferred to that year.

Costs of raising funds are those associated with generating voluntary income and management of the Trust's investment portfolio.

Charitable activities include expenditure associated with meeting the Trust's primary objectives and include both the direct costs and the support costs relating to these activities. Included within support costs are Governance costs which are those of constitutional, strategic, or statutory nature with respect to the general running of the Trust, rather than day to day management. Charitable expenditure funded by the net investment income arising on restricted and designated funds is charged directly to those funds in the Statement of Financial Activities.

All costs have been directly attributed to one of the functional categories of resources expended in the Statement of Financial Activities.

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****1. Accounting policies (continued)****Capital expenditure**

Individual pieces of equipment costing more than £10,000 are normally capitalised. Expenditure on IT, unless exceptional, is expensed. Major improvements to buildings are capitalised. Repairs and renewals are charged to revenue in the year they are deemed to relate to.

Depreciation

Depreciation is provided on fixed assets, other than any assets under construction and therefore not yet brought into use, at rates calculated to write off the cost, less estimated residual value, of each asset over its expected useful life, as follows:

Buildings	-	over 50 years
Fixtures and Fittings	-	over 5 to 20 years
Grounds/Motor Vehicles	-	over 5 and 10 years
IT Network	-	over 10 years

Land is not depreciated.

Financial instruments

The Trust has only basic financial assets and liabilities which are initially recognised at transaction value and subsequently at fair value, in the case of listed investments, or the amounts expected to be received or paid in respect of other assets and liabilities respectively.

Investments

Investments are included in the Balance Sheet at fair value at the year end, the unrealised gain/loss being added to/deducted from Funds. Realised and unrealised gains or losses on investments are credited or charged to the Statement of Financial Activities within 'Net gains/(losses) on investments'.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Pupil deposits

On the acceptance of a place at the school, all pupils pay a fee deposit which is refundable on departure from the school and is therefore treated as a short term creditor. On the departure of a pupil part of the deposit may be retained to cover life membership of the Former Pupil Register.

Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pensions

The Trust participates in the Scottish Teachers' Superannuation Scheme which provides benefits based on final pensionable pay. The Scottish Teachers' Superannuation Scheme is a multi-employer defined benefit scheme which, in common with other Government pension schemes, is unfunded. The Trust is unable to identify its share of the underlying liabilities of the scheme and therefore accounts for the contributions to the scheme as if it were a defined contribution scheme. Pension costs are charged to the Statement of Financial Activities in the period to which they relate.

Support staff are entitled to join the Local Authority pension scheme which provides benefits based on career earnings. Under Financial Reporting Standard 102 the Trust's share of the deficit on the pension scheme is required to be included in the balance sheet and the movement in the deficit in the period is to be included in the Statement of Financial Activities. Note 14 gives details of the defined benefit pension scheme.

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****1. Accounting policies (continued)****Impairment**

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in net income/expenditure.

Accounting estimates and judgements

Preparation of the financial statements requires judgements, estimates and assumptions to be made about the carrying amounts of assets and liabilities that are not readily apparent from other sources. As the estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant, actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

Useful lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reassessed annually. See note 10 for carrying amounts of tangible assets.

Defined benefit scheme pension liability

The pension liability is calculated by the scheme actuary using information from the actuarial valuations. Assumptions are made around discount rates, future salary and pension increases, and expected returns on scheme assets. See note 14 for carrying amounts of the liability, and for further information.

2. Designated and restricted funds**Designated Funds**

Designated Bursary Fund

FIDA Capital Account

John Scott Fund

Robert Clement Fund – Close Bros

Purpose

An unrestricted endowment fund for scholarships and bursaries.

Allocated to fund FIDA, as noted below.

Allocated to fund FIDA, as noted below.

Allocated to fund FIDA, as noted below.

Restricted Funds

Margaret Wilson Bequest

Prize Fund

General Bursary Fund

DACET Bursary Fund

Brown Travel Prize Fund

Bicentenary Bursary Fund

FIDA

Purpose

To contribute towards the upkeep of the Combined Cadet Force (CCF).

To fund the award of prizes (including sports prizes).

To provide bursaries.

To provide bursaries in the name of Dollar Academy Club Educational Trust.

To provide funds in support of travel prizes in accordance with the selection panel.

To provide bursaries.

To provide free of charge open access learning opportunities for pupils across Scotland, both curricular subjects and modular options based on the United Nations Sustainable Development Goals

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025**

3. Donations & legacies	2025	2024
	£	Restated £
Grants	-	4,400
Donations & legacies	509,562	799,932
	-----	-----
	509,562	804,332
	=====	=====

4. Income from charitable activities	2025	2024
	£	£
Gross school fees	23,923,170	23,972,559
Bursaries and remissions (note 7)	(1,977,945)	(2,287,487)
	-----	-----
School fees net of bursaries and remissions	21,945,225	21,685,072
Other educational income	837,781	811,083
	-----	-----
	22,783,006	22,496,155
	=====	=====

Other educational income includes catering income, school bus income, registration fees, SQA income and other miscellaneous income.

5. Other trading income	2025	2024
	£	£
Rental income	61,613	54,850
Sports Camps	42,807	-
	-----	-----
	104,420	54,850
	=====	=====

6. Expenditure	Staff Costs	Other Costs	Deprec- iation	Total 2025	Total 2024
	£	£	£	£	£
Charitable activities					
Teaching	12,618,288	1,527,007	163,174	14,308,469	13,526,732
Boarding and pastoral costs (including premises)	843,092	1,796,181	37,603	2,676,876	2,540,666
Premises (excluding boarding)	479,384	2,316,764	348,913	3,145,061	3,096,916
Support costs of schooling	1,103,589	1,425,651	53,568	2,582,808	2,395,758
Financing costs	-	31,519	-	31,519	27,494
Governance costs	-	39,145	-	39,145	42,689
	-----	-----	-----	-----	-----
	15,044,353	7,136,267	603,258	22,783,878	21,630,255
	-----	-----	-----	-----	-----
Raising funds					
Investment management fees	-	32,496	-	32,496	30,496
Fundraising Costs	1,306	15,992	-	17,298	1,225
	-----	-----	-----	-----	-----
Total expenditure	15,045,659	7,184,755	603,258	22,833,672	21,661,976
	=====	=====	=====	=====	=====
2024	14,128,775	6,959,886	573,314	21,661,976	
	=====	=====	=====	=====	

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****7. Bursaries and other assistance with fees**

Assistance with fees totalled £1,977,945 (2024: £2,287,487) with remission of fees for teaching and non-teaching staff at £741,048 (2024: £782,155). Remission for the third child of families at the school amounted to £170,896 (2024: £171,551). Bursaries and awards totalling £1,066,000 (2024: £1,333,781) have been made during the year to 93 pupils (2024: 102 pupils). Individual awards range between £1,950 and £44,047 (2024: £1,350 and £38,601). Bursary costs of £32,989 (2024: £10,962) have been funded from the Designated and Restricted Bursary Funds with the balance of £1,944,955 (2024: £2,276,525) being funded from the general reserves of the Trust.

8. Emoluments, employees, and Governors

	2025	2024
	£	£
Staff		
Wages and salaries	11,072,063	10,622,534
Social security costs	1,362,624	1,208,056
Pension costs (excluding FRS 102 adjustments)	2,610,972	2,298,185
	-----	-----
	15,045,659	14,128,775
 FRS 102 adjustment - note 14 (and included in other costs in note 6)	 (59,000)	 (79,000)
	-----	-----
	14,986,659	14,049,775
	=====	=====
	 2025	 2024
	Number	Number
 The average number of employees during the financial year was	 245	 238
	=====	=====

Key management personnel are the Governors, the Rector, the Bursar and the Deputy Rector. No Governors received remuneration during the year (2024: £Nil) and the total remuneration of other key management personnel, including benefits, employers national insurance and pension contributions amounted to £565,488 (2024: £617,172).

Forty-one employees received emoluments, as defined for taxation purposes, exceeding £60,000 in the following bandings:

	2025	2024
	Number	Number
£60,001 - £70,000	27	35
£70,001 - £80,000	7	5
£80,001 - £90,000	4	1
£90,001 - £100,000	1	1
£100,001 - £110,000	1	1
£150,001 - £160,000	-	-
£160,001 - £170,000	-	-
£180,001 - £190,000	-	1
£190,001 - £200,000	1	-
	-----	-----
	41	44
	=====	=====

Total pension contributions for the 41 staff members earning £60,000 or more were £765,596 (2024: 44 Staff totalling £694,060). 40 of the staff members are members of the multi-employer defined benefit scheme which is treated as a defined contribution scheme (note 14).

Two Governors (2024: two) received travelling expenses totalling £763 (2024: £1,007).

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****9. Auditor's remuneration**

	2025	2024
	£	£
Auditor's remuneration in respect of audit services (including expenses and VAT)	31,800	29,940
	=====	=====

The remuneration paid to the auditors in respect of other professional services during the year amounted to £9,432 (2024: £4,386).

10. Fixed Assets	Land & Buildings	Fixtures & Fittings	Grounds/ Motor Vehicles	IT Network Upgrade	Assets Under Construction	Total
	£	£	£	£	£	
Cost:						
At 31 July 2024	18,730,435	821,995	471,292	2,477,709	1,602,345	24,103,776
Additions	367,452	-	104,888	141,122	1,331,481	1,944,943
Transfers	292,471	-	-	-	(292,471)	-
Disposals	-	-	(23,345)	-	-	(23,345)
*Removal of VAT due to reclaim	(62,840)	(18,520)	(5,631)	(5,163)	(70,094)	(162,248)
	-----	-----	-----	-----	-----	-----
At 31 July 2025	19,327,518	803,475	547,204	2,613,668	2,571,261	25,863,126
	-----	-----	-----	-----	-----	-----
Depreciation						
At 31 July 2024	6,124,155	643,856	345,424	2,035,107	-	9,148,542
Charge for year	386,516	28,580	57,669	130,493	-	603,258
On disposals	-	-	(23,345)	-	-	(23,345)
	-----	-----	-----	-----	-----	-----
At 31 July 2025	6,510,671	672,436	379,748	2,165,600	-	9,728,455
	-----	-----	-----	-----	-----	-----
Net Book Value						
31 July 2025	12,816,847	131,039	167,456	448,068	2,571,261	16,134,671
	=====	=====	=====	=====	=====	=====
31 July 2024	12,606,280	178,139	125,686	442,602	1,602,345	14,955,233
	=====	=====	=====	=====	=====	=====

The market value of the Trust's land and buildings is, in the opinion of the governors, greater than the book cost as stated above. The insured value is £36.2m (2024: £21m).

* During the year, the school registered for VAT. As a result, the VAT attributable to previously qualifying assets purchased within the last four years has been derecognised from the balance sheet.

11. Investments	2025	2024
	Market Value	Market Value
	£	£
Unrestricted	3,032,397	1,471,956
Designated	7,275,638	3,971,722
Restricted	1,321,131	1,272,740
Shares in group undertakings	100	100
	-----	-----
	11,629,266	6,716,518
	=====	=====

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****11. Investments (continued)**

The investment portfolio mainly consists of investments listed on a recognised stock exchange in the United Kingdom or in open-ended funds which are valued regularly and readily realisable. The investment portfolio also consists of £1.5M (2024: £0M) relating to cash deposits with original maturities over 90 days.

Investments comprising more than five percent of the investment portfolio by value, all ordinary shares, unless otherwise stated, are:

	Market Value £
Aviva Investors	1,157,407
Federated Hermes Cash Management Funds	2,046,005
Institutional Cash Series Plc	1,939,500
JP Morgan Liquidity Fund	2,034,184
Cash Deposits with maturities expiring after 90 days	1,500,000
	=====

	Cost £	2025 Market Value £	Cost £	2024 Market Value £
Movements on investments:				
Portfolio:				
Opening balances	6,268,033	6,611,634	4,158,987	4,136,263
Additions at cost	8,450,015	9,208,761	4,283,003	4,283,003
Disposal proceeds	(4,633,414)	(4,652,824)	(2,221,410)	(2,211,410)
Realised and unrealised gains	106,262	353,885	47,453	403,778
	-----	-----	-----	-----
At 31 July	10,190,896	11,521,456	6,268,033	6,611,634
Cash held by investment manager	107,810	107,810	104,784	104,784
	-----	-----	-----	-----
At 31 July	10,298,706	11,629,266	6,372,817	6,716,418
	=====	=====	=====	=====

All investments are carried at their fair value. Holdings in common investment funds, unit trusts and open-ended investment companies are at the bid price. The basis of fair value for quoted investments is equivalent to the market value, using the bid price. Asset sales and purchases are recognised at the date of trade at cost (that is their transaction value).

The significance of financial instruments to the ongoing financial stability of the charity is considered in the financial review and investment policy sections of the Report of the Governors.

The main risk to the charity from financial instruments lies in the combination of uncertain investment markets and volatility yield.

Subsidiaries, associates and other investments

Details of the investments in which the Trust have an interest of 20% or more are as follows:

	Registered office	Class of share	Percentage of shares held
Subsidiary undertakings			
Dollar Enterprises Limited	23 West Burnside, Dollar, Scotland, FK14 7DX	Ordinary	100

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025**

12. Debtors	2025	2024
	£	Restated £
Outstanding fees	467,407	541,783
Bad debt provision	(86,815)	(72,600)
	-----	-----
Prepayments	380,592	469,183
Sundry debtors	146,523	532,860
Other tax and social security	139,654	687,026
	210,691	-
	-----	-----
	877,460	1,689,069
	=====	=====
13. Creditors due within one year	2025	2024
	£	£
Trade creditors	743,507	667,267
Accruals	1,508,776	940,893
Fees in advance	3,290,489	4,686,072
Sundry creditors	46,852	118,156
Taxation and social security creditor	403,221	562,432
Pupil deposits	722,151	752,172
	-----	-----
	6,714,996	7,726,992
	=====	=====

14. Pensions***Teaching staff***

Dollar Academy Trust participates in The Scottish Teachers' Superannuation Scheme. The scheme is an unfunded statutory public service pension scheme with benefits underwritten by the UK Government. The scheme is financed by payments from employers and from those current employees who are members of the scheme and paying contributions at progressively higher marginal rates based on pensionable pay, as specified in the regulations. The rate of employer contributions is set with reference to a funding valuation undertaken by the scheme actuary. The last four-yearly valuation was undertaken as at 31 March 2020. This valuation has set contribution rates from 1 April 2024 through 31 March 2027. This valuation sets employer pension contribution rates at 26%. Dollar Academy Trust has no liability for other employers' obligations to the multi-employer scheme.

As the scheme is an unfunded multi-employer defined benefit scheme, there can be no deficit or surplus to distribute on the wind-up of the scheme or withdrawal from the scheme.

It is accepted that the scheme can be treated for accounting purposes as a defined contribution scheme in circumstances where Dollar Academy Trust is unable to identify its share of the underlying assets and liabilities of the scheme.

At the last valuation a shortfall of £2.9 billion was identified in the notional fund which will be repaid by a supplementary rate of 7.6% of employers' pension contributions for 15 years from 1 April 2021. This contribution rate is included in the employers' contribution rate.

The pension cost for teaching staff for the year was £2,157,759 (2024: £1,881,469) and has been charged to the Statement of Financial Activities. Contributions of £254,015 were outstanding at the year end (2024: £231,692). Dollar Academy's level of participation in the scheme is 0.2% based on the proportion of employer contributions paid in 2016-17.

DOLLAR ACADEMY TRUST

NOTES to the FINANCIAL STATEMENTS (continued)

For the year ended 31 July 2025

14. Pensions (continued)

Support staff – local authority scheme

The Local Authority Pension Scheme is also a multi-employer defined benefit scheme although this Scheme is funded. Benefits are provided on the basis of career earnings and contributions based on pensionable pay are made based on the triennial actuarial valuation of the Scheme. Past service deficit contributions are made in addition to current service contributions. The underlying assets of the scheme are held separately from those of the participating employers. The pension cost for the year for support staff was £454,038 (2024: £424,025). Further pension charges have been included (note 8) to increase this charge to that required under FRS 102 to recognise the total defined benefit cost for the year as shown in the table below. Contributions of £59,000 (2024: £47,546) were due to the Scheme at the year end. The estimate of employer contributions payable in 2025/26 is £477,000.

The latest full actuarial valuation of the Local Authority Pension Scheme was carried out as at 31 March 2024 and this has formed the starting point for the FRS 102 valuation of the Trust's share of the net assets and liabilities of the Scheme at 31 March 2025. This valuation has been used as a reasonable estimate of the values at 31 July 2025. The principal assumptions used by the actuary, Hymans Robertson, in carrying out the FRS 102 valuation for accounting purposes were:

	2025	2024
	Per annum	Per annum
Pension increase rate (Consumer Price Inflation – CPI)	2.75%	2.75%
Salary increase rate	3.25%	3.255%
Discount rate	5.8%	4.85%
Expected return on Scheme assets – equal to discount rate	5.8%	4.85%
	=====	=====

The major categories of plan assets as a percentage of stated plan assets are as follows:

	2025	2024
Equities	53%	59%
Bonds	36%	33%
Property	5%	5%
Cash	6%	3%
	=====	=====

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****14. Pensions (continued)**

A reconciliation of the opening and closing balances in respect of the fair value of Scheme assets, and the defined benefit obligation for the year and the net liability at 31 March 2025 are as follows:

	Assets	Obligations	Net Position 2025	Net Position 2024 Restated
	£000	£000	£000	£000
Fair value of plan assets	14,949	-	14,949	14,051
Present value of funded liabilities	-	(12,157)	(12,157)	(11,275)
Opening position as at 1 August	14,949	(12,157)	2,792	2,776
Service cost				
Current service cost	-	(552)	(552)	(516)
Total service cost	-	(552)	(552)	(516)
Net interest				
Interest income on Scheme assets	731	-	731	673
Interest cost on defined benefit obligation	-	(597)	(597)	(542)
Total net interest	731	(597)	134	131
Total defined benefit cost recognised in in surplus/(deficit)	731	(1,149)	(418)	(385)
Cashflows				
Plan participants' contributions	155	(155)	-	-
Employer contributions	477	-	477	464
Benefits paid	(374)	374	-	-
Expected closing position	15,938	(13,087)	2,851	2,855
Remeasurements				
Changes in demographic assumptions	-	20	20	705
Changes in financial assumptions	-	1,918	1,918	218
Other experience	-	113	113	(1,494)
Return on assets excluding amounts included in net interest	(496)	-	(496)	508
Total remeasurements recognised in other gains and losses in comprehensive income	(496)	2,051	1,555	(63)
Fair value of plan assets	15,442	-	15,442	14,949
Present value of funded liabilities	-	(11,036)	(11,036)	(12,157)
Closing position as at 31 July	15,442	(11,036)	4,406	2,792

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****14. Pensions (continued)**

Current service cost: The cost of pension provision in the current period (the increase in the present value of the scheme liabilities expected to arise from employee service in the current period).

Past service cost: The increase or decrease to liabilities in respect of employees' service in past periods due to changes to retirement benefits (e.g. extending normal retirement date).

Net return/(charge) on assets/(liabilities): The expected return on scheme assets less the interest cost on scheme liabilities arising in the year (liabilities are one year closer to settlement and discounting of liabilities unwinds as a cost).

Remeasurements - Actuarial loss etc: changes in the actuarial calculation of scheme deficits or surpluses as a result of events not coinciding with the actuarial assumptions made at the last scheme valuation (i.e. investment returns, inflation and salary increases etc) or as a result in changes in actuarial assumptions (i.e. choice of index such as CPI rather than RPI, demographics etc).

The defined benefit asset has been restricted to £nil in the Balance Sheet as the Academy does not have the rights to a refund or to reduce its payments into the pension scheme.

15. Analysis of movements on funds

	2024 Opening Balances - Restated	Income	Expenditure	Other Realised and Unrealised Gains/ (Losses)	Transfers	2025 Closing Balances
	£	£	£	£	£	£
Unrestricted - General Fund	22,612,683	23,186,190	(22,790,969)	77,064	(2,544,880)	20,540,088
- Pension Fund	-	-	59,000	(59,000)	-	-
	22,612,683	23,186,190	(22,731,969)	18,064	(2,544,880)	20,540,088
Designated Funds						
John Scott Fund	933,970	-	(1,586)	-	(932,384)	-
Robert Clement Fund	1,764,454	23,048	(1,468)	24,503	-	1,810,537
FIDA Fund	1,738,029	77,445	(16,896)	205,814	3,477,264	5,481,656
	4,436,453	100,493	(19,950)	230,317	2,544,880	7,292,193
Restricted Funds						
Margaret Wilson Bequest	29,479	574	(147)	1,274	-	31,180
Prize Fund	141,621	11,015	(639)	5,548	-	157,545
Bursary Fund	938,105	17,490	(4,326)	39,682	-	990,951
FIDA Fund	3,623,048	499,757	(74,499)	-	-	4,048,306
Bicentenary Bursary Fund	138,736	-	(462)	-	-	138,274
DACET Bursary Fund	137,065	2,751	(681)	-	-	139,135
Brown Travel Prize Fund	200,775	3,911	(999)	-	-	203,687
	5,208,829	535,498	(81,753)	46,504	-	5,709,078
Total Funds	32,257,965	23,822,181	(22,833,672)	294,885	-	33,541,359

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****15. Analysis of movements on funds (continued)**

	2023 Opening Balances	Income	Expenditure	Realised and Unrealised Gains/ (Losses)	Transfers	2024 Closing Balances - Restated
	£	Restated £	£	£	£	£
Unrestricted - General Fund	21,149,413	22,997,919	(21,679,237)	144,588	-	22,612,683
- Pension Fund	-	-	79,000	(79,000)	-	-
	21,149,413	22,997,919	(21,600,237)	65,588	-	22,612,683
Designated Funds						
Bursary Fund	1,663,617	-	-	-	(1,663,617)	-
John Scott Fund	888,859	12,654	(4,755)	37,212	-	933,970
Robert Clement Fund	1,704,016	25,176	(4,256)	39,518	-	1,764,454
FIDA Fund	-	22,021	(7,936)	60,327	1,663,617	1,738,029
	4,256,492	59,851	(16,947)	137,057	-	4,436,453
Restricted Funds						
Margaret Wilson Bequest	26,533	546	(133)	2,533	-	29,479
Prize Fund	128,562	2,611	(581)	11,029	-	141,621
Bursary Fund	843,823	18,291	(4,123)	80,114	-	938,105
FIDA Fund	2,949,123	711,097	(37,172)	-	-	3,623,048
Bicentenary Bursary Fund	110,632	29,329	(1,225)	-	-	138,736
DACET Bursary Fund	123,908	2,597	(649)	11,209	-	137,065
Brown Travel Prize Fund	180,719	3,717	(909)	17,248	-	200,775
	4,363,300	768,188	(44,792)	122,133	-	5,208,829
Total Funds	29,769,205	23,825,958	(21,661,976)	324,778	-	32,257,965

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025****15. Analysis of movements on funds (continued)**

2025	Unrestricted Funds	Designated Funds	Restricted Funds	2025 Total Funds
	£	£	£	£
Tangible fixed assets	15,574,671	-	560,000	16,134,671
Fixed asset investments	3,032,497	7,275,638	1,321,131	11,629,266
Net current assets	1,932,920	16,555	3,827,947	5,777,422
Pension Fund	-	-	-	-
Total net assets	20,540,088	7,292,193	5,709,078	33,541,359
	=====	=====	=====	=====

2024	Unrestricted Funds	Designated Funds	Restricted Funds	2024 Total Funds Restated
	£	£	£	£
Tangible fixed assets	14,955,233	-	-	14,955,233
Fixed asset investments	1,472,056	3,971,722	1,272,740	6,716,518
Net current assets	6,185,394	464,731	3,936,089	10,586,214
Pension Fund	-	-	-	-
Total net assets	22,612,683	4,436,453	5,208,829	32,257,965
	=====	=====	=====	=====

DOLLAR ACADEMY TRUST**NOTES to the FINANCIAL STATEMENTS (continued)****For the year ended 31 July 2025**

16. Reconciliation of net income to net cash flow from operating activities	2025	2024
	£	Restated £
Net income per Statement of Financial Activities	1,342,394	2,567,760
Adjustments for:		
Depreciation charges	603,258	573,315
Net loss/(gain) on investments	(353,885)	(403,778)
Net additional pension charges under FRS 102	(59,000)	(79,000)
Loss/(gain) on disposal of fixed assets	(11,400)	(5,500)
Decrease/(increase) in debtors	811,609	(287,452)
Increase in creditors (including pupil deposits)	(1,011,996)	4,371,415
Investment income receivable	(425,193)	(482,628)
Interest payable	8,604	4,369
	-----	-----
Net cash provided by operating activities	904,391	6,258,501
	=====	=====

17. Capital commitments

Capital commitments of approximately £15,297,611 (2024: £13,026,000) in respect to the FIDA building project and for the purchase of land for use of sports facilities existed at the balance sheet date. These are intended to be funded from cash reserves, grants and donations.

18. Related party transactions

During the year, two Trustees (2024: one) supplied goods and services to the Trust totalling £31,396 (2024: £39,000) personally or through service companies. During the year one Trustee (2024: one Trustee) was also employed by the Trust. At the year end, £0 (2024: £8,000) was due to one Trustee (2024: One). During the year one Trustee (2024: Nil) made a donation to the Trust of £112,185. The transactions were completed on an arm's length basis.

19. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2025	2024
	£	£
Not later than 1 year	28,728	35,971
More than 1 year	2,394	2,998
	=====	=====

20. Investment Income

	2025	2024
	£	£
Dividend Income	159,984	118,159
Bank Interest - unrestricted	265,209	352,462
	-----	-----
	425,193	470,621
	=====	=====