

# Royal British Legion Scotland SCIO

Scotland · Charity number SC003323

## Details

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Known as	Legion Scotland
Status	Active
Legal form	SCIO (Scottish Charitable Incorporated Organisation)
Registered	1950-07-31
Register	<a href="#">View on the OSCR register</a>

## Contact

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**Address** New Haig House  
Logie Green Road  
Edinburgh  
EH7 4HQ

**Website** [www.legionscotland.org.uk](http://www.legionscotland.org.uk)

## Activities

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**Activities:** 'It makes grants, donations, loans, gifts or pensions to individuals','It makes grants, donations or gifts to organisations','It carries out activities or services itself'

**Purposes:** 'the prevention or relief of poverty','the advancement of citizenship or community development','the advancement of the arts, heritage, culture or science','the advancement of public participation in sport','the provision of recreational facilities, or the organisation of recreational activities, with the object of improving the conditions of life for the persons for whom the facilities or activities are primarily intended','the relief of those in need by reason of age, ill-health, disability, financial hardship or other disadvantage','any other purpose that may reasonably be regarded as analogous to any of the preceding purposes'

**What the charity does:** SUPPORT EX SERVICE PERSONNEL.

**Beneficiaries:** 'Older People','People with disabilities or health problems','Other defined groups','Other charities or voluntary bodies'

**Objectives:** 3. CHARITABLE PURPOSES and PRINCIPLES The purposes of RBLS are the advancement of education through Remembrance. the relief of those in need through Benevolence. and the promotion of community development through Comradeship. all as follows: 3.1 Remembrance - perpetuating the memory of all service and civilian personnel who have fallen in service of their Country and to commemorate those who fell, of all faiths, races, and creeds. 3.2 Benevolence – to reduce the financial need of veterans' including their dependents, on a needs led basis. 3.3 Comradeship – including wellbeing and welfare within the veteran and wider community, increasing morale, by holding social events to help prevent isolation. 3.4 In

principle RBLs recognises all who have served the Crown and their dependents as one family regardless of service, unit, rank, length of service, nationality, gender, race, faith or social status.

## Geography

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- **Main operating location:** City of Edinburgh
- **Geographical spread:** Operations cover all or most of Scotland

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-10-31	£1,005,287	£1,394,595	-	11
2024-10-31	£1,050,488	£1,328,462	-	16
2023-10-31	£1,191,894	£1,404,232	-	16
2022-10-31	£1,627,745	£1,288,100	-	0
2021-10-31	£1,288,932	£1,017,024	-	0
2020-10-31	£1,554,269	£1,275,133	-	12

## Linked charities

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- Royal British Legion Scotland Inverness Branch (SC001188)
- Royal British Legion Scotland Crieff Branch - Welfare Fund (SC004956)
- Royal British Legion Scotland Dingwall Branch (SC005121)
- Royal British Legion Scotland Kelso Branch (SC006130)
- Royal British Legion Scotland Banchory & District Branch (SC010844)
- Royal British Legion Scotland Knightswood & District Branch (SC010851)
- Royal British Legion Scotland Glasgow, Ayrshire, Dumfries and Galloway Area (SC012032)
- Royal British Legion Scotland Paisley Comrades Branch (SC018014)
- Royal British Legion Scotland Annan Branch (SC018219)
- Royal British Legion Scotland Kennoway Branch (SC018439)
- Royal British Legion Scotland Liddesdale Branch (SC018805)
- Royal British Legion Scotland Forth Branch (SC020574)
- Royal British Legion Scotland Kilmarnock Branch (SC021063)
- Royal British Legion Scotland Biggar And District Branch (SC022269)
- Royal British Legion Scotland Keith & District Branch (SC024865)
- Royal British Legion Scotland Millport Branch (SC027033)
- Royal British Legion Scotland Grangemouth Branch (SC028952)
- Royal British Legion Scotland Brechin Branch (SC028958)
- Royal British Legion Scotland Assynt Branch (SC028968)
- Royal British Legion Scotland Coldstream Branch (SC028988)
- Royal British Legion Scotland Nairn Branch (SC028997)
- Royal British Legion Scotland Invergordon Branch (SC029009)
- Royal British Legion Scotland Lossiemouth Branch (SC029022)
- Royal British Legion Scotland Aviemore & Rothiemurchus Branch (SC029050)
- Royal British Legion Scotland Lewis Branch (SC029058)
- Royal British Legion Scotland Strathspey Branch (SC029129)
- Royal British Legion Scotland Fraserburgh Branch (SC029133)
- Royal British Legion Scotland Scalloway Branch (SC029328)
- Royal British Legion Scotland Black Isle Branch (SC029753)
- Royal British Legion Scotland Saltcoats Ardrossan And Stevenston Branch (SC029969)
- Royal British Legion Scotland Peterhead Branch (SC030162)
- Royal British Legion Scotland Loch Broom Branch (SC030692)
- Royal British Legion Scotland Uist Branch (SC030743)
- Royal British Legion Scotland Golspie Branch (SC031272)

- Royal British Legion Scotland - Buckie Branch (SC033339)
- Royal British Legion Scotland - Cumbernauld Branch (SC033417)
- Royal British Legion - Kilwinning Branch (SC035740)
- Royal British Legion Scotland Roslin Branch (SC036304)
- Royal British Legion Scotland Jedburgh Branch (SC037910)
- Royal British Legion Scotland Alford Branch (SC038002)
- Royal British Legion Scotland Ballater Branch (SC041882)
- Royal British Legion Scotland Fort Augustus Branch (SC042346)
- Royal British Legion Scotland Inveraray and District Branch (SC044103)
- Royal British Legion Scotland - Largs Branch (SC045613)

**Royal British Legion Scotland SCIO**

Scotland - Charity number SC003323

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# Accounts

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# ROYAL BRITISH LEGION SCOTLAND (SCIO)



## ANNUAL REPORT AND FINANCIAL STATEMENTS

This document highlights key achievements, financial results, strategic initiatives, and sustainability efforts. It showcases our commitment to innovation, growth, and delivering value to our Membership for the year ended 31<sup>st</sup> of October 2025.

 New Haig House, Logie Green Road, Edinburgh, EH7 4HQ

 [info@legionscotland.org.uk](mailto:info@legionscotland.org.uk)

**Royal British Legion Scotland (SCIO) SC003323**  
**Year ended 31 October 2025**

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DETAILS OF THE CHARITY, ITS TRUSTEES, STAFF AND ADVISERS

**PATRON**

His Majesty the King

**National President**

**Rear Admiral Mark Beverstock (Appointed 1<sup>st</sup> January 2022)**

The Royal British Legion Scotland (herein after referred to as Legion Scotland) is a charity registered in Scotland, Scottish Charitable Incorporated Organisation (SCIO) (SC003323). The Head Office is located in New Haig House, Logie Green Road, Edinburgh EH7 4HQ.

**The National Board of Trustees**

**Office Bearers**

<b>National Chair</b>	<b>David Boe</b>	<b>Elected August 2024</b>
<b>National Vice Chair</b>	<b>Keenon Hawkins</b>	<b>Elected May 2023</b>
<b>National Treasurer</b>	<b>Mike Flett</b>	<b>In Post Feb-April 2025</b>
<b>National Treasurer</b>	<b>Currently Vacant</b>	

<b>Trustee Aberdeen Banff &amp; Kincardine</b>	<b>Alastair Combe</b>	<b>Appointed 2024 – Resigned Aug 2025</b>
<b>Trustee Aberdeen Banff &amp; Kincardine</b>	<b>Vacant</b>	
<b>Trustee Aberdeen Banff &amp; Kincardine</b>	<b>Douglas Porter</b>	<b>Appointed 2024</b>
<b>Trustee Angus Perthshire &amp; Fife</b>	<b>John Bell</b>	<b>Appointed 2017 – April 2024</b>
<b>Trustee Angus Perthshire &amp; Fife</b>	<b>Ian Ballance</b>	<b>Appointed 2024</b>
<b>Trustee Angus Perthshire &amp; Fife</b>	<b>Carolyn Ansell</b>	<b>Appointed 2025</b>
<b>Trustee Edinburgh Lothians &amp; Borders</b>	<b>Peter Stewart</b>	<b>Appointed 2019 – Retired 2024</b>
<b>Trustee Edinburgh Lothians &amp; Borders</b>	<b>David Deacon</b>	<b>In Post Feb-April 2025</b>
<b>Trustee Edinburgh Lothians &amp; Borders</b>	<b>Gordon Michie</b>	<b>Appointed 2025</b>
<b>Trustee Edinburgh Lothians &amp; Borders</b>	<b>Graham Walter</b>	<b>Appointed 2022</b>
<b>Trustee Glasgow, Ayrshire, Dumfries &amp; Galloway</b>	<b>Stewart Walker</b>	<b>Appointed 2024</b>
<b>Trustee Glasgow, Ayrshire, Dumfries &amp; Galloway</b>	<b>David Paterson</b>	<b>Appointed 2020</b>
<b>Trustee Highlands &amp; Islands</b>	<b>Jonathan Brookes</b>	<b>Appointed 2020</b>
<b>Trustee Highlands &amp; Islands</b>	<b>Hugh McInnes</b>	<b>Appointed 2023</b>

**Head Office**

Claire Armstrong - Chief Executive Officer  
 Gareth Laidlaw - Office Manager  
 Brian Ward – Events Manager  
 William Millar - Events Support  
 Neil Robinson - Head of Advocacy  
 James Johnston - Deputy Pensions Appeal Officer  
 Alastair Duff – Database & Membership Administrator  
 Lorna Kane – Accounts Manager  
 Alan Hayes – Accounts Support  
 Tam Douglas - Veterans Community Support Manager (retired June 2025)  
 Rory McIntyre – Veterans Community Support Manager (appointed July 2025)  
 Sally Orr Ewing - Veterans Community Support Administrator

**Veterans Community Support Coordinators**

Stuart Aitken – AB&K and H&I  
 Peter Kerr – AP&F (to March 2025)  
 Chloe Aldridge – AP&F (from April 2025)  
 Tony Hooman - EL&B  
 Elliot Thomson – GAD&G  
 Caroline MacDonald – GAD&G

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DETAILS OF THE CHARITY, ITS TRUSTEES, STAFF AND ADVISERS

**Bankers**

The Royal Bank of Scotland  
36 St Andrew Square  
Edinburgh  
EH2 2YB

**Auditors**

CT Audit Limited  
Chartered Accountants and Statutory Auditor  
61 Dublin Street  
Edinburgh  
EH3 6NL

**Legal Advisors**

Turcan Connell  
Princes Exchange  
1 Earl Grey Street  
Edinburgh  
EH3 9EE

**Investment Managers**

RBC Brewin Dolphin  
144 Morrison Street  
Edinburgh  
EH3 8BR

ANNUAL REPORT

**Objectives and activities**

**Constitutional Aims**

Legion Scotland is the largest ex-service membership organisation in Scotland. It was created in 1921 to achieve the following constitutional aims:

- To perpetuate in civil life the principles for which the nation stands.
- To inculcate a sense of loyalty to the crown, community, state and nation.
- To preserve the spirit of fellowship and service to others formed by all ranks and to maintain, in a strong, stimulating, united and democratic comradeship, all those who have served in HM Armed Forces, or Auxiliary Forces, and others defined as eligible for membership of Legion Scotland, so that neither their efforts nor their interests shall be forgotten.
- That their welfare and that of the dependents of those who died in the service of their country may be safeguarded.
- That just and equitable treatment shall be secured to them in respect of any difficulties caused in their lives as a result of their service.

The aim of the Organisation is to sustain and improve its overall performance in support of the ex-service community and to expand its involvement and influence in the charity sector. It does this through a comprehensive list of charitable objectives and activities.

**Constitutional Objectives**

- The prevention or relief of poverty amongst ex-service men and women.
- The advancement of citizenship and community development.
- The advancement of arts, heritage, culture or science.
- The advancement of public participation in sport.
- The provision of recreational facilities and the Organisation of activities with the object of improving the conditions of life for persons for whom the facilities and activities are primarily intended.
- The relief of ex-service men and women in need by reason of age, ill health, disability, financial hardship or other disadvantage.

## **Foreward**

The past 12 months have been a period of critical reflection and strategic change for Royal British Legion Scotland. As we look back, there is much to be proud of in our service delivery, commemorations, and Remembrance programme. At the same time, we recognise that there is more to do as we continue to adapt our delivery model and ensure we are providing the services and support required by the Armed Forces community here in Scotland.

We remain firmly committed to our vision: *to be a leading force in Scotland for the Armed Forces community, trusted, recognised, and respected by those we serve and those who support us.*

Achieving this vision is only possible through close collaboration with our key stakeholders, partners, and communities across Scotland. Together, we deliver lifelong support, coordinate military commemorations, and lead year-round activity to honour the service and sacrifice of our Armed Forces.

Over the past year, we have revisited our core values of Unity, Respect, Integrity, Good Communication, Trust, and Excellence. This work ensures we continue to operate as one team, treating all with fairness, dignity, and compassion, while upholding the highest standards and maintaining transparency, quality, impact, and continuous improvement.

Our Strategic Transformation Committee has continued to progress the Change Management Plan, reviewing all aspects of our structure, culture, and delivery models. The resulting Change Management Programme provides a comprehensive framework for identifying what needs to change and how we will deliver that change. Further detail on this work is included throughout this report.

We continue to strengthen our organisation and ensure its long-term sustainability, and much of the progress made over the past year is reflected in the pages that follow.

None of this work would be possible without the commitment and dedication of our staff team at Head Office, and our network of Office Bearers and members across Scotland. On behalf of the National Board of Trustees, thank you for your continued passion, commitment, and support for Royal British Legion Scotland.



**David Boe**  
**National Chair**



**Dr Claire Armstrong OBE**  
**Chief Executive**

## **Membership**

Membership retention and attracting new members continue to be a challenge across the organisation. We saw a small dip in membership numbers to a total of 19,946 at the financial year end, despite 8 additional card runs throughout the year for a total of 3,330 new members and 453 renewal stickers.

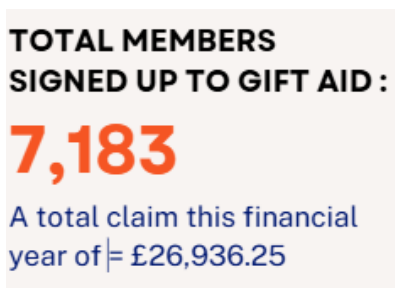
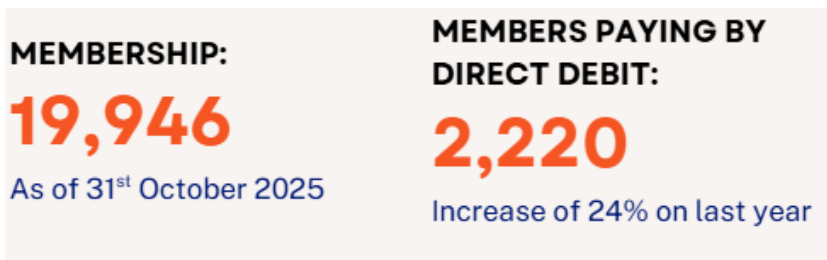
The Strategic Transformation Committee have been focusing on key areas for membership including the creation of a National Branch, Legion Scotland Supporters Club, involvement in the transition process across Scotland and making the joining process more efficient. Preliminary work in these areas has been undertaken this year with longer-term plans to develop more training and support for Areas and Branches to help with the retention of members and how to attract new members throughout the year.

To ensure more information was reaching the membership directly we made a change this year to combine the Head Office Month End Report, which was normally circulated to Office Bearers only and the monthly Membership Bulletin. As of early 2025 we have now been issuing a combined monthly Newsletter to both members and Office Bearers with a working email. It has been encouraging to see the number of emails provided by members growing throughout the year as this helps us reach more individuals directly with key information and updates.

Continuing to increase the number of member emails as we move into 2026 will be hugely important as the Legion Scotland Today magazine had its final hard copy prints this year and will become a digital distribution from June 2026.

The total number of members paying by Direct Debit as of the end of this financial year was 2,220, an increase from 1,693 in the previous year, which is encouraging but we would still like to see more members adopt this method of payment.

After significant promotion of Gift Aid throughout the year, we have now reached 7,183 members signed up, allowing us to claim £26,936.25. This is a good base to build on as we move into the next financial year, but we need more Area and Branches to get behind this and encourage member sign up.



## **Service Delivery**

Our service delivery continues to cover a wide range of opportunities from comradeship and events to the practical support provided by the Veterans Community Support Service and our Pensions and Advocacy Department.

## **Comradeship & Events**

As the custodians of Remembrance in Scotland, we have a responsibility to ensure our nation continues to honour the service and sacrifice of our Armed Forces, veterans, and their families. In these last 12 months we have had many opportunities to show our support for our Armed Forces family and to recognise their sacrifice and contribution to society.

Traditionally our Remembrance period begins in October each year with the dedication and opening of the Gardens of Remembrance in Edinburgh, Glasgow and Inverness. This year was no different, with all three events well attended and supported by local councils, the Armed Forces and representatives from many other veterans' agencies and Charities here in Scotland. Media interest and attendance for these events as well as the National Service of Remembrance at the Stone of Remembrance in Edinburgh and Armistice Day at Princes St Gardens continue to grow year on year.

We ended the calendar year with another hugely successful Legion Scotland Carol Service which was a wonderful opportunity to give thanks and reflect on the 12 months past with family and friends in the wonderful Canongate Kirk. We were once again supported by the Choir from Edinburgh Voices and The Highland and Lowland Bands of the Royal Regiment of Scotland.

At the beginning of 2025 we held our third service to commemorate our Founder at the Scottish National War Memorial on the 29th of January. This short, private and very dignified service is delivered out with the Scottish National War Memorial opening times and is by default not attended by members of the public.

The Annual ANZAC services also continue to grow in attendance and dawn services in Edinburgh at Comley Bank and in Glasgow at the Western Necropolis, are now a firm part of the annual calendar along with the 11am service at the Scottish National War Memorial in Edinburgh Castle.



*Legion Scotland Carol Service, Canongate Kirk, 8<sup>th</sup> December 2024*

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May was one of our busiest months of the year starting with the National Standard bearing competition on the 3<sup>rd</sup> of May at Redford Barracks. This was followed not long after by a very special VE Day 80<sup>th</sup> Commemoration at the Usher Hall on the 6<sup>th</sup>, Annual Conference in Banchory on the 23<sup>rd</sup> and 24<sup>th</sup> and the Scottish American Memorial Day Service on the 26<sup>th</sup>.

June was also busy with us marking Dunkirk 85, HMT Lancastria 85 and the 25<sup>th</sup> Anniversary at the Korean War Memorial, followed soon after by Armed Forces Day in Edinburgh with a well-attended parade from Charlotte Square to St Andrew Square in Edinburgh. Once again, we were joined by the Scottish Military Vehicle Group from Aberdeen. The Salute was taken outside City Chambers by the Lord Provost, National President Rear Admiral Mark Beverstock, and Veterans Minister Graeme Dey, they were accompanied by the Armed Forces Chiefs and Lord Lieutenant Cadets.



**Adult & Cadet winners National Standard Bearing Competition May 2025**



**Armed Forces Day Edinburgh 28<sup>th</sup> June**

The highlight for 2025 had to be the fantastic VE Day 80<sup>th</sup> Commemoration at the Usher Hall on the 6<sup>th</sup> of May. Delivered in collaboration with Poppyscotland and Scottish Government, this sell-out concert took the audience on a historic and poignant journey to mark Victory in Europe in 1945. Musical support was provided by The Royal Marines Band Service, The Band of The Royal Regiment of Scotland, RBLS Dunfermline & District Pipes and Drums, members of the Military Wives Choir, singer Cammy Barnes and violinist Iona McDonald.

With compere Mark McKenzie (Broadcaster on BFBS), narration from Major Alasdair Hutton OBE TD, and performances from actor Nicholas Ralph, Sadie Addington, Anais Doppel and the Janice Bruce Dancers, Scotland's Salute to VE Day 80 was delivered through an emotional programme of poetry, music and song.

The evening marked a collective appreciation and paying respect to the generation of those who secured the future of our country and continent. We were also honoured and humbled to have some of Scotland's World War II veterans with us for this special commemoration.

Although the 8<sup>th</sup> of May 1945 saw a day of National celebration it was not the end of conflict nor was it an end to the impact war had on people. A significant number of British Troops were deployed to engage in the war in the Far East which continued

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until August 1945, in the summer we marked the VJ Day 80<sup>th</sup> commemoration with a moving service of remembrance at the Scottish National War Memorial in Edinburgh Castle on the 15<sup>th</sup> of August.

This commemoration was attended by the Duke & Duchess of Edinburgh along with The Rt Hon. Lord Provost of the City of Edinburgh, Scottish Government, Armed Services representatives and other key stakeholders.

It has been a year for significant anniversaries which have been marked with respect and delivered in collaboration with many key stakeholders and partners.

The staff and volunteers who made sure the planning, preparation and delivery of the events programme throughout 2024/2025 should all be highly commended.



*Highlights from VE Day 80<sup>th</sup> and VJ Day 80<sup>th</sup>*

### **Veterans Community Support**

Since 2017 our Veterans Community Support Service has been our frontline outreach to veterans and their families in communities across Scotland. A service which helps tackle isolation and loneliness, fosters comradeship, and facilitates cross referrals with respect to other veterans' agencies and charities, ensuring every veteran we work with receives holistic and lasting support.

From the first point of contact to assessment of need, and relationship building, our staff and volunteers make a difference not only in the lives of the veterans we work with but for their families and carers as well.

In 2025 the service continued to deliver this vital in person contact through our network of 5 regional Coordinators and their Support Volunteers across the country.

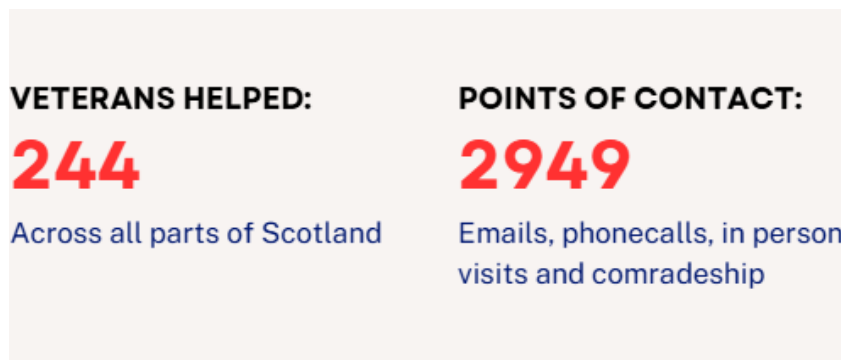
244 veterans have been directly helped this financial year with over more than 2949 points of contact, ranging from weekly phone calls to home visits, transport, help in the home, attendance at local comradeship events, support to attend breakfast and lunch clubs, shopping trips and group days out to museums and the theatre as well as the annual Pilgrimage which is mentioned below.

Our coordinators completed a survey with all our veterans to find out what VCSS meant to them and here are a few of the quotes that came back from the veterans we support – “I am in bed all the time and blind. The service is my link to the outside world” - “Takes me out of myself, cheers me up no end” - “I can talk through my concerns without being a burden to my family” - “It's a long day with no one to talk too, and the visits give me something to get up for” - “Could not do without the Service” There are many more quotes all along the same line on how our coordinators and support volunteers have had such a positive impact on our veterans.

Referrals continue to come in from DMWS, Poppy Welfare, SSAFA, NHS, Sight Scotland and Local Council Authorities and VCSS continues to have an average monthly caseload of more than 150 veterans.

The funding for VCSS will come to an end in March 2026 and at present all possible options are being explored to identify Trusts and Foundations who would consider applications for grants. We have secured £7,500 for 2026 and £7,500 for 2027 from the Officers Association Scotland to deliver the Annual Pilgrimage, which is excellent news, but we also need to secure substantial funding to allow for the day-to-day support to continue.

The future of this service and how it continues next year remains under review.



**Disablement Pensions Advice and Advocacy & Tribunal Service**

Over the last 12 months 124 cases have been received, of which 97 have been listed to be heard. Of those who were heard 58 (60%) were withdrawn or other action directed by the court so had been set aside for future hearing whilst the remainder of 39 were finalized. The RBLs were successful in 15 (38%) of these cases, whilst the DBS won 16 (41%) and a further 8 (21%) appeals could not be successful because of legislation.

The financial benefit from the 15 appeals won by RBLs equates for veterans to £205,650.00.

In addition to this the Head of Advocacy and Deputy Pensions Appeals Officer have dealt with approximately 2500 telephone enquiries and more than 2000 emails.

During the last 12 months there have been changes to policies and procedures externally, all of which are having a positive effect on the way that Tribunals are delivered and how our Pensions Department moves forward with other organizations who handle veteran issues.

An Initial trial by The Royal British Legion which came into effect on the 1<sup>st</sup> of October 2025 in Scotland, this has resulted in the Department of Business Services (DBS) as they are now called, (formerly Veterans-UK), introducing a digital presentation of statements which are the documentation used to allow appeals to be presented. These are now sent via e-mail to all parties involved and effectively replace what can often be an unwieldy amount of paperwork, often 1500 pages per case. This is improving efficiency and turnaround times for the receipt of statements and whilst the DBS are having some initial IT teething problems, it is hoped that these will be fixed in their entirety during 2026.

Throughout the year we have successfully collaborated with key stakeholders such as CAB, SACRO, SSAFA etc. along with several activities relating to outreach, in-house and partnership working with Poppyscotland and The Royal British Legion, to enhance the support we give to the service community.

It is worth noting that we have had a slight uptake of our services by solicitors and third parties who will contact RBLs for independent advice due to the restrictive nature of the work that is performed by the department. We are also experiencing an increase in the number of clients who are choosing to come to New Haig House for one-to-one interviews and assistance in completing claim forms.

The Pensions & Advocacy Department has had a successful year and has overcome a number of hurdles such as new procedures, operational matters and working with other organizations to ensure delivery of the support required to appellants who engage with us.

**SUCCESSFUL CASES:**

**15**

Across all parts of Scotland

**BENEFIT TO  
APPELLANTS:**

**£205,650**

### **Change Management Programme – Key updates**

As already noted in this report, the work of the Strategic Transformation Committee on the Change Management Programme covers many of the key areas of our ongoing administration and service delivery, with 8 out of 27 major milestones now achieved.

The work of the Strategic Transformation Committee has been absolutely essential these past two years as charity finances are now critically low and clear plans for future sustainability must be in place so an effective change programme can be delivered. Significant change is now required across the entire organisation and while a lot of positive steps have been taken in 2025 the future is still very uncertain.

Organisational reviews were launched this year starting with an audit on the Head Office Team in the Spring and moving on to the National Board of Trustees prior to the summer. Both audits provided a thorough and detailed assessment of current processes, efficiency and function. While much of the evidence from the audits was encouraging there are multiple recommendations for improvement across communication, training and Teamwork which have now been built into the Change Management Programme.

Area audits will begin prior to the end of 2025 and continue into 2026 and then be followed by Branches. This will ensure the full organisation review continues so every part of our structure has been assessed and recommendations for improvement identified. The process of auditing the Areas and Branches will also allow for the sharing of best practice and identifying shared challenges across Scotland for our network of Office Bearers.

Better PR, Marketing and Image also form a key part of the Change Management Programme and this year we have made good inroads to set us up for success in 2026. Our Brand Guidelines were reviewed, updated and distributed at the end of August to ensure all Areas and Branches have clear guidance and information on use of the logo, name and RBLs brand. We have undertaken a review of our current website and tendered to 8 agencies to provide proposals for development work and design on a brand-new website for 2026. Our social media channels have also been under review to ensure the content is relevant, engaging and making an impact and we will shortly engage an external professional firm to work with us to create a new social media strategy for 2025/2026.

We continue to focus on better communication and providing more information for our network. Throughout this year we have delivered 6 online webinars including one for Clubs on FCA registration, Events overview for Branches, Membership & Accounts guidance for Branches and three key updates from the Strategic Transformation Committee.

One of the most exciting developments for us this year was the commissioning of a full Fundraising Strategy with Mission Ready in the summer. The National Board of Trustees have now approved a full fundraising plan for the next 2-3 years based on this new approach. We now have clear recommendations for action with respect to the following Strategic areas:

- Membership & Volunteering
- Individual Giving (Lottery, Legacies, In-Memorium)
- Trusts & Foundations/corporate supporters

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With 9 Support Pillars for these areas which include:

1. Fundraising Database/CRM system review
2. Website
3. Social Media channels
4. Additional giving options
5. Governance
6. Case studies/stories
7. Gift Aid
8. Staff responsibilities
9. PR strategy

The National Board of Trustees have agreed to a clear budget for fundraising work ahead in the next financial year to allow progression in all three Strategic areas under these 9 pillars.

The Change Management Programme has been crucial to our success this financial year in setting clear and definable tasks and areas of change that are required to ensure our future sustainability and continued service delivery.

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**Financial Review**

***Incoming resources amounted to £1,005,287***

***Excluding Branch Funds £673,069 (2024: £714,862)***

The income stream primarily consists of monies received from charitable activities amounting to £299,190 from the receipt of capitation fees to branches and clubs. There has been a small decrease in the level of members in the year.

Donations and legacies income amounted to £324,324 and included the continued provision of financial support by Poppyscotland in the form of a grant amounting to cover the costs of the Pensions & Advocacy Department.

All funds maintained on behalf of Branches are reported under designated and restricted funds.

***Resources expended amounted to £1,394,595***

***Excluding Branch Funds £1,087,044 (2024: £1,015,236)***

The cost of financial resources expended in furtherance of the charitable activities defined in the constitution as representing the aims and objectives of the Royal British Legion Scotland SCIO amounted to £1,042,398 for the organisation and £262,135 by branches. This level of financial support represents 93% of the total resources expended by the organisation and 85% by branches and reflects the level of support made available to both Legion Scotland Branches and individuals throughout Scotland under the auspices of the National Board of Trustees, Branches and Head Office staff. A more detailed analysis of the various strands of activity is shown in the notes to the financial statements. The balance of the resources expended represents monies expended in raising funds and investment activities amounting to £44,646 and branches £45,416.

**Investment Policy**

Brewin Dolphin continues to act as investment manager to the Royal British Legion Scotland. The NBT has instructed the investment advisor to manage the portfolio on a discretionary basis within a "medium" risk profile and with the investment objective of "achieving a balanced return of income and capital". In the face of continued volatility in global financial markets, the value of the portfolio decreased to £1.469m, a decrease of £271k during the fiscal period to 31 October 2025 (2024: £1.740m). This decrease is primarily due to a £250k cash withdrawal from the portfolio during the year by the organisation. The movement is detailed in note 12 to the financial statements.

**Reserves Policy**

The National Board of Trustees has reviewed the reserves of the charity. The review examined the nature of income and expenditure streams and the need to ensure the availability of sufficient reserves to meet the future demands of the Royal British Legion Scotland in maintaining its position as the leading ex-Service membership charity in Scotland. The Trustees have concluded that the current level of reserves is appropriate to respond to the challenges facing Legion Scotland and ensure that the necessary financial resources are available to meet its constitutional mandate for the immediate future. The Trustees remain acutely aware that based on the current annual deficit the future sustainability of the reserves of the charity must be

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**Year ended 31 October 2025**

kept under close review. There is now a firm strategy and fundraising plan in place to ensure alternative options for income and replenishment of reserves are implemented in 2026.

**Principal risks and uncertainties**

The National Board of Trustees has reviewed the significant risks to which the charity is exposed using a formal risk management process to identify the risks and implement risk management strategies. The National Board of Trustees uses the services of commercial agencies: SafeHR to assist in managing the complete range of HR and health and safety issues and Victory Financial Services who assist in identifying types of risks facing the charity. The National Board of Trustees identify the following principal risks and uncertainties facing the charity and have plans in place for the monitoring and mitigation of these (as set out in a detailed Risk Register):

- Lack of trust and breakdown in relationships between Trustees, Head Office and Areas
- In appropriate use of intellectual property
- Continued reliance on use of reserves and ongoing financial deficit
- Continued reliance on legacies and donations to supplement income
- Inability to fund reform and future ambitions for membership services and charitable endeavours
- Loss of key staff and/or high staff turnover
- Service delivery failure due to lack of funding

These risks are subject to ongoing monitoring by the Strategic Transformation Committee, Finance Committee and the Board of Trustees. We also have a strategic business plan with aims, objectives and key performance indicators that are monitored regularly by senior management and the Board to ensure the effective delivery of the plan and the management of risk.

**Plans for Future Periods**

The Change Management Programme, as already noted in this report, sets out 9 key areas to provide a structure for the overall change programme including organisational reviews, Head Office cost reductions, Area funding, income opportunities, better PR and Marketing, membership retention and attraction, guidance for Branches, Teamwork building activities and a Fundraising Strategy. The Programme details a significant number of tasks under the 9 key areas to address all plans for the next 2–3 year period to ensure the organisation adapts where required to guarantee future financial sustainability.

**Structure, Governance and Management**

The National Board of Trustees is responsible for the governance, policies and work of the charity. The Office Bearers and Trustees provide overall policy direction; management of the charity is delegated responsibility of the Chief Executive Officer who, with the supporting staff, is based in the Head Office situated in Edinburgh.

**Governing document**

The Royal British Legion Scotland SCIO governing document is its constitution. The constitution was first approved in 1921 and the newest constitution, having been adopted by the members in May 2025, has been presented to the Office of the Scottish Charity Regulator (OSCR), and received consent from OSCR in February 2026.

**Appointment and Induction of Trustees**

In compliance with the constitution, the policies of Royal British Legion Scotland are directed by a National Board of Trustees which meets four times per year with extra meetings as and when required.

The Board comprises of the National Chairman, National Vice Chairman and National Treasurer who are elected for an initial period of three years, along with ten members, being two from each of the five Legion Scotland Areas who are elected to serve as National Trustees for an initial period of three years by their respective Areas.

Those members of Legion Scotland that are elected to hold office at National level must have a good knowledge of Legion Scotland's history and work. On appointment, each trustee is given a Trustee Induction Pack and asked to sign a National Trustee Governance Code as well as completing a Skills Audit, Assessment Questionnaire, Register of Interests, Fit and Proper Persons declaration, Declaration of Eligibility and Conflicts of Interest Policy. All Trustees are now subject to a PVG check when joining the Board.

**Key management personnel and remuneration policy**

The National Board of Trustees, the Chief Executive Officer and the National Treasurer are the key management personnel of the charity as they oversee directing and controlling, running and operating the charity on a day-to-day basis. See note 10 of the financial statements for details on the remuneration and reimbursement of expenses to key management personnel. The remuneration of key management personnel is reviewed annually and benchmarked against pay levels in other charities of a similar size.

**Statement of National Board of Trustees Responsibilities**

The National Board of Trustees (NBT) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

The law applicable to charities in Scotland requires the NBT to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the NBT is required to:

- select suitable accounting policies and apply them consistently
- observe the methods and principles in the Charities SORP 2019 (FRS 102)
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The NBT are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The NBT is responsible for the maintenance and integrity of the charity and financial information included on the Charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**Signed on behalf of the National Board of Trustees**



**David Boe**  
**National Chairman**  
**Dated: 6 May 2026**

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Opinion**

We have audited the financial statements of the Royal British Legion Scotland (the 'charity') for the year ended 31 October 2025 which comprise of the statement of financial activities, balance sheet, statement of cashflows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 October 2025, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed auditor under section 44(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the charity and considered the risk of acts by the charity which were contrary to the applicable laws and regulations, including fraud.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

We focused on laws and regulations that could give rise to a material misstatement in the charity's financial statements. Our tests included, but were not limited to:

- obtaining an understanding of the control environment in monitoring compliance with laws and regulations;
- agreement of the financial statement disclosures to underlying supporting documentation;
- enquires of the senior management and trustees;
- review of the board meetings throughout the period;
- review of legal correspondence and invoices; and
- review of manual adjustments made in coming to the financial statements to identify any unusual adjustments.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Auditor's responsibilities for the audit of the financial statements (continued)**

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

CT Audit

CT Audit Limited  
Chartered Accountants & Statutory Auditor  
61 Dublin Street  
Edinburgh  
EH3 6NL

Date: 6 May 2026

CT is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
STATEMENT OF FINANCIAL ACTIVITIES**

**For the year ended 31 October 2025**

	Notes	Un- restricted Funds 2025 £	Desig- nated Funds 2025 £	Restricted Funds 2025 £	Total 2025 £	Un- restricted Funds 2024 £	Desig- nated Funds 2024 (Restated) £	Restricted Funds 2024 £	Total 2024 (Restated) £
<b>Income and endowments from:</b>									
Donations and legacies	2	91,836	131,000	232,488	455,324	99,002	75,725	272,147	446,874
Charitable activities	5	299,190	165,531	-	464,721	309,255	221,095	-	530,350
Other trading activities	3	24,566	17,018	-	41,584	2,326	21,818	-	24,144
Investments	4	24,989	18,669	-	43,658	32,132	16,988	-	49,120
<b>Total income</b>		440,581	332,218	232,488	1,005,287	442,715	335,626	272,147	1,050,488
<b>Expenditure on:</b>									
Raising funds	6	44,646	45,416	-	90,062	31,097	56,941	-	88,038
Charitable activities	7	644,764	262,135	397,634	1,304,533	709,157	269,200	274,982	1,253,339
<b>Total expenditure</b>		689,410	307,551	397,634	1,394,595	740,254	326,141	274,982	1,341,377
Net (expenditure)/income before losses on investments		(248,829)	24,667	(165,146)	(389,308)	(297,539)	9,485	(2,835)	(290,889)
Net gains/(losses) on investments		88,174	-	44,597	132,771	139,523	-	77,527	217,050
Transfers		-	10,000	(10,000)	-	-	-	-	-
<b>Net movement in funds</b>		(160,655)	34,667	(130,549)	(256,537)	(158,016)	9,485	74,692	(73,839)
Reconciliation of funds:									
Total funds brought forward	16	1,009,060	1,365,180	768,944	3,143,184	1,167,076	1,355,695	694,252	3,217,023
Total funds carried forward	16	848,405	1,399,847	638,395	2,886,647	1,009,060	1,365,180	768,944	3,143,184

All activities derive from continuing activities. The notes on pages 26 to 39 form part of these financial statements.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
BALANCE SHEET**

**As at 31 October 2025**

	Notes	2025 £	2024 (Restated) £
<b>Fixed Assets</b>			
Investments	12	1,469,487	1,739,539
		-----	-----
		1,469,487	1,739,539
<b>Current Assets</b>			
Debtors	13	41,256	104,299
Bank and cash		1,455,146	1,392,358
		-----	-----
		1,496,402	1,496,657
<b>Creditors:</b> amount falling due within one year	14	(79,242)	(93,012)
		-----	-----
<b>Net Current Assets</b>		1,417,160	1,403,645
		-----	-----
<b>Total Assets Less Current Liabilities</b>		2,886,647	3,143,184
		=====	=====
<b>Funds</b>			
General funds	16	848,405	1,009,060
Designated funds	16	1,399,847	1,365,180
Restricted funds	16	638,395	768,944
		-----	-----
		2,886,647	3,143,184
		=====	=====

These financial statements were approved by the National Executive Committee and signed on their behalf by:



David Boe  
National Chairman

Trustee

Dated: 6 May 2026

The notes on pages 26 to 39 form part of these financial statements

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
STATEMENT OF CASH FLOWS**

**For the year ended 31 October 2025**

	Notes	2025 £	2024 (Restated) £
<b>Cash (used in)/provided by operating activities</b>	<b>20</b>	(383,694)	(376,707)
<b>Cash flows from investing activities</b>			
Dividends and bank interest from investments		43,658	49,120
Proceeds from sale of investments		631,500	537,126
Purchase of investments		(217,886)	(278,441)
Movement in cash held in investments		(10,790)	(17,837)
		-----	-----
<b>Cash provided by investing activities</b>		446,482	289,968
		-----	-----
<b>Change in cash and cash equivalents</b>		62,788	(86,739)
<b>Cash and cash equivalents at the beginning of the year</b>		1,392,358	1,479,097
		-----	-----
<b>Cash and cash equivalents at the end of the year</b>		1,455,146	1,392,358
		=====	=====

**Analysis of Changes in Net Debt**

	2024 £	Cash Flow £	Non-Cash Finance Leases £	Changes Other Changes £	2025 £
Cash and cash equivalents	1,392,358	62,788	-	-	1,455,146
	-----	-----	-----	-----	-----
Total net debt	1,392,358	62,788	-	-	1,455,146
	=====	=====	=====	=====	=====

*Accounting Standards require the Cash Flow Statement to be accompanied by an 'Analysis of Changes in Net Debt'. 'Net Debt' means debt finance less cash. The SCIO had no debt finance during 2025 or 2024 and therefore its net debt is simply the negative of its cash balances. Accordingly, the change in net debt is apparent from the Statement of Cash Flows.*

The notes on pages 26 to 39 form part of these financial statements

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**1. Accounting policies**

**Basis of Preparation**

The financial statements have been prepared on the historical cost basis of accounting except investments which are carried at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

Royal British Legion Scotland is a Scottish Charitable Incorporated Organisation (SCIO) and constitutes a public benefit entity as defined by FRS 102. The address of the registered office and charity registration number are given on page 2. The principal activities of the charity are discussed in the trustees' report.

**Going concern**

The financial statements have been prepared on a going concern basis. The Trustees are aware of uncertainties that may cast doubt upon the entity's ability to continue as a going concern. However, the Trustees have taken comfort from the Charity's reserve base as part of their assessment of the Charity's ability to continue as a going concern. The trustees have reasonable expectation that the Charity has adequate resources to remain in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing these financial statements.

**Consolidated of Area and Branches**

These financial statements relate to a consolidation of both the Head Office and the Branches and Areas which do not have individual charitable status and therefore report under the main charity SCIO, which exists to implement the policies of the National Board of Trustees that are promulgated annually at conference by Legion Scotland members. The remaining Areas and branches of Legion Scotland who have independent charitable status operate on an autonomous basis and carry out varying levels of activity within the constitution framework and are managed by elected committees.

**Incoming resources**

All incoming resources are included in the Statement of Financial Activities when the charity is entitled to the income, and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

**Legacies**

Legacies are credited to the Statement of Financial Activities in the year in which they are receivable, which is when the charity becomes entitled to the income, it is probable that it will be received, and the amount can be measured reliably.

**Trading income**

Income generated by sales of Legion Scotland accessories from the Legion shop is recognised by the raising of an invoice at the point of sale.

**Capitation Fees**

Capitation fees are credited to the Statement of Financial Activities in the year in which membership relates.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**1. Accounting policies (continued)**

**Income from investments**

Dividends and interest are credited or debited to the Statement of Financial Activities in the year which they are received. Income from investments includes any recoverable tax or script dividends.

**Donations and grants**

Donations and grants are recognised in the year in which they are received or receivable, whichever is the earlier unless they relate to a future period in which case they are deferred.

**Resources Expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Costs of raising funds are those costs incurred in attracting voluntary income and those incurred in trading activities that raise funds. Charitable activities comprise those costs incurred by the charity in the delivery of its operations and services for its members. Governance costs include those costs associated with meeting constitutional and statutory requirements and include the audit fees and costs linked to the strategic management of the charity.

**Cost allocation**

General administrative and support staff and overhead costs have been allocated across the various areas of activity by staff time involved in supporting the respective areas of operation.

**Investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The charity does not acquire put options, derivatives or other complex financial instruments.

The primary form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to broader economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub-sectors.

**Realised / Unrealised gains and losses**

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year-end and opening market value (or purchase date if later). Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

**Significant judgements and estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make decisions, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. As the estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant,

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**1. Accounting policies (continued)**

actual results may differ from these estimates. The views and underlying assumptions are reviewed on an ongoing basis.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

i) Impairment of debtors

The charity estimates the recoverable value of trade and other debtors. When assessing impairment of business and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 13 for carrying the amount of debtors.

**Management and administration**

The Royal British Legion Scotland (Legion Scotland) operates a cost-sharing policy with Poppyscotland, whereby certain administrative expenses relating to Head Office support costs incurred are shared on an agreed basis. The principal contact address of this separately registered, connected charity is the same as for The Royal British Legion Scotland.

**Debtors**

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid net of any discounts owing.

**Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**Creditors**

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settling the debt can be measured or estimated reliably. Creditors are recognised at their settlement amount after allowing for any trade discounts owing.

**Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as primary financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**Fund accounting**

Restricted funds are used for specified purposes laid down by the donor. Unrestricted funds are donations, and other incoming resources received or generated for expenditure on the general objectives of the charity. Designated funds are unrestricted funds which have been designated for specific purposes by the trustees.

Further details of each fund are disclosed in note 16.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

<b>2. Donations and legacies</b>	<b>Unrestricted 2025 £</b>	<b>Designated 2025 £</b>	<b>Restricted 2025 £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>
Grants	-	-	220,248	220,248	272,147
Donations	60,612	131,000	12,240	203,852	122,968
Legacies	31,224	-	-	31,224	51,759
	-----	-----	-----	-----	-----
	91,836	131,000	232,488	455,324	446,874
	=====	=====	=====	=====	=====
<b>3. Other trading activities</b>	<b>Unrestricted 2025 £</b>	<b>Designated 2025 £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>	
Fundraising lotteries	2,298	-	2,298	2,326	
Income from trading	22,268	17,018	39,286	21,818	
	-----	-----	-----	-----	
	24,566	17,018	41,584	24,144	
	=====	=====	=====	=====	
<b>4. Investments</b>	<b>Unrestricted 2025 £</b>	<b>Designated 2025 £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>	
Income from listed investments	23,694	18,669	42,363	47,956	
Bank interest	1,295	-	1,295	1,164	
	-----	-----	-----	-----	
	24,989	18,669	43,658	49,120	
	=====	=====	=====	=====	
<b>5. Income from charitable activities</b>	<b>Unrestricted 2025 £</b>	<b>Designated 2025 £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>	
Capitation fees	299,190	-	299,190	309,255	
Branches charitable activities	-	165,531	165,531	221,095	
	-----	-----	-----	-----	
	299,190	165,531	464,721	530,350	
	=====	=====	=====	=====	
<b>6. Raising funds</b>	<b>Unrestricted 2025 £</b>	<b>Designated 2025 £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>	
Fundraising activities	-	45,416	45,416	56,941	
Investment management	10,480	-	10,480	-	
	-----	-----	-----	-----	
	10,480	45,416	55,896	56,941	
Allocation of support costs (see note 9)	34,166	-	34,166	31,097	
	-----	-----	-----	-----	
	44,646	45,416	90,062	88,038	
	=====	=====	=====	=====	

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

7. Expenditure on charitable activities	Unrestricted Designated Restricted			2025	2024
	£	£	£	£	(Restated) £
Membership services NBT	17,739	-	-	17,739	12,943
Conference	15,144	-	-	15,144	21,342
Disablement Pensions advice and appeals	-	-	80,579	80,579	74,990
Area grants and capitation refunds	101,856	-	132,343	234,199	99,246
Legion Scotland Today Magazine	80,830	-	-	80,830	94,587
Support Services	2,771	-	184,712	187,483	213,320
Governance Costs (see note 8)	73,140	-	-	73,140	100,558
Branch charitable activities	-	262,135	-	262,135	269,200
Events	6,865	-	-	6,865	6,544
	-----	-----	-----	-----	-----
	298,345	262,135	397,634	958,114	892,730
Allocation of support costs (see note 9)	346,419	-	-	346,419	360,609
	-----	-----	-----	-----	-----
	644,764	262,135	397,634	1,304,533	1,253,339
	=====	=====	=====	=====	=====
<b>2024 (restated)</b>	709,157	269,200	274,982	1,253,339	
	=====	=====	=====	=====	

8. Governance costs	2025	2024
	£	£
Audit and accounting fee	15,900	15,000
Allocation of support costs (see note 9)	57,240	85,558
	-----	-----
	73,140	100,558
	=====	=====

9. Allocation of support costs	Raising Funds	Charitable Activities	Governance Costs	Total Allocation
	2025	2025	2025	2025
	£	£	£	£
Management	25,580	278,803	33,091	337,474
Administration	3,669	61,292	19,231	84,192
Finance, IT and marketing	4,917	6,324	4,918	16,159
	-----	-----	-----	-----
	34,166	346,419	57,240	437,825
	=====	=====	=====	=====

	Raising Funds	Charitable Activities	Governance Costs	Total Allocation
	2024	2024	2024	2024
	£	£	£	£
Management	23,657	259,990	32,585	316,232
Administration	3,698	95,549	49,232	148,479
Finance, IT and marketing	3,742	5,070	3,741	12,553
	-----	-----	-----	-----
	31,097	360,609	85,558	477,264
	=====	=====	=====	=====

General support and overhead costs have been allocated across the core financial functions by time assigned to the respective areas of activity.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**10. Trustee remuneration**

The charity considers its key management personnel comprise the National Board of Trustees, the Chief Executive Officer and the National Treasurer. The total employee benefits of the key management personnel of the charity during the year were £68,164 this includes pension costs (2024: £58,740). Eight members of the National Board of Trustees have been reimbursed for travel and subsistence expenses incurred on representative and committee business (2024: ten members). These costs amounted to £18,029 (2024: £12,943). No Trustee was received any remuneration during the current or prior year other than the above reimbursement for travel and subsistence expenses.

**11. Staff costs**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Wages and salaries	491,525	504,649
Social security costs	52,320	43,764
Pension costs	21,465	21,357
	-----	-----
	565,310	569,770
	=====	=====

This includes the Area Secretaries costs which are re-charged monthly totaling £50,617 (2024: £63,281). The Legion also received funding from Poppyscotland for the Pension Department salaries which totaled £76,675 (2024: £72,974). The Veterans community support Co-Ordinator's salaries were also funded to the amount of £114,920 (2024: £104,649)

The total salaries for Legion Scotland amounted to £323,098 (2023: £328,866).

**Head office Staff**

	<b>2025</b>	<b>2024</b>
	<b>No.</b>	<b>No.</b>
Administration – full time	10	10
Administration – part time	1	1
	-----	-----
	11	11
	=====	=====

No member of staff received emoluments in excess of £60,000.

In addition to the head office staff noted above, there are also 5 (2024: 5) VCSS Co-Ordinators and 5 (2024: 5) Area Secretaries.

**12. Investments**

	<b>Unrestricted</b>	<b>Restricted</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Market value at 1 November 2024	1,032,318	707,221	1,739,539	1,763,337
Additions	115,174	102,713	217,887	278,440
Disposals at opening market value	(367,366)	(247,175)	(614,541)	(467,336)
Unrealised gain/(losses)	75,209	40,603	115,812	165,098
Movement in cash	4,678	6,112	10,790	-
	-----	-----	-----	-----
Market value at 31 October 2025	860,013	609,474	1,469,487	1,739,539
	=====	=====	=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

<b>12. Investments (contd)</b>	<b>Unrestricted</b>	<b>Restricted</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Investment categories:				
UK listed securities	852,002	600,122	1,452,124	1,732,966
Cash	8,011	9,352	17,363	6,573
	-----	-----	-----	-----
	860,013	609,474	1,469,487	1,739,539
	=====	=====	=====	=====
Historical cost	699,498	545,705	1,245,203	1,354,121
	=====	=====	=====	=====

<b>13. Debtors</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Amounts due by Areas, Branches and Clubs	19,956	41,519
Other debtors	5,475	19,830
Prepayments	15,825	42,950
	-----	-----
	41,256	104,299
	=====	=====

<b>14. Creditors: amounts falling due within one year</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Investments dividends due to branches	18,107	21,028
Other taxes and social security	12,863	12,063
Other creditors and accrued charges	48,272	59,921
	-----	-----
	79,242	93,012
	=====	=====

<b>15. Operating leases</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Total future minimum lease payments under non-cancellable operating leases are as follows:		
Not later than one year	4,224	22,765
Later than one year and not later than five years	10,959	10,719
	-----	-----
	15,183	33,484
	=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**16. Funds**

	Opening Balance as At November 2024 (Restated) £	Income £	Expend- iture £	Gains/ Losses on invest- ments £	Transfers £	Closing Balance as at October 2025 £
<b>Unrestricted Fund</b>						
General Fund	1,009,060	440,581	(689,410)	88,174	-	848,405
Designated Funds	1,365,180	332,218	(307,551)	-	10,000	1,399,847
	-----	-----	-----	-----	-----	-----
	2,374,240	772,799	(996,961)	88,174	10,000	2,248,252
	=====	=====	=====	=====	=====	=====

**Unrestricted Funds**

The unrestricted funds represent the funds that the Trustees are free to use in accordance with the charitable objectives.

**Designated Funds**

The designated funds represent the assets held within the branches. See note 18 for further detail.

**Restricted Funds**

These are donations received relating to specific projects. A description of each restricted fund is given in this note.

	Opening Balance as At November 2024 £	Income £	Expend- iture £	Gains/ Losses on invest- ments £	Transfers £	Closing Balance as at October 2025 £
<b>Restricted Funds</b>						
Ex Service Community Support Fund	38,581	925	(5,379)	-	-	34,127
Poppyscotland	-	80,579	(80,579)	-	-	-
Aged Veterans Fund	8,689	111,751	(144,772)	-	-	(24,332)
Veterans Community Support	1,276	5,000	(941)	-	-	5,335
WW2 Commemorations	13,177	34,233	(33,620)	-	-	13,790
<i>Branch Investment Funds</i>						
Kirkcaldy	56,705	-	-	4,497	-	61,202
Beaully	102,288	-	-	8,113	-	110,401
Invergordon	14,831	-	-	1,176	-	16,007
Glenrothes	82,291	-	-	6,527	-	88,818
Glasgow, Ayrshire & Dumfries & Galloway Area	106,730	-	-	8,465	-	115,195
Eyemouth	139,783	-	-	10,293	(10,000)	140,076
Annan	132,533	-	(132,343)	(190)	-	-
Duns	34,290	-	-	2,720	-	37,010
Melrose	7,466	-	-	592	-	8,058
Creich & Kincardine	3,238	-	-	257	-	3,495
New Deer	16,771	-	-	1,330	-	18,101
Highlands and Islands Area	10,295	-	-	817	-	11,112
	-----	-----	-----	-----	-----	-----
	768,944	232,488	(397,634)	44,597	(10,000)	638,395
	=====	=====	=====	=====	=====	=====

## **16. Funds (cont'd)**

### **Ex-Service Community Support Fund**

The "Ex-Service Community Support Fund" is a restricted fund open to all veterans irrespective of whether they are members of Legion Scotland or not.

### **Poppyscotland**

In recognition of the work undertaken by the Disablement Pensions Appeals Service in support of pension claims and appeals by prospective and existing ex-service personnel, Poppyscotland cover the cost of this department and will continue to do so. A discretionary grant has also been agreed towards the Veterans Community Support Department.

### **Aged Veterans Fund**

This is a restricted fund implemented with a grant from the Unforgotten Forces Consortium which was established in 2017 with an initial three-year grant of £4 million for partners within the Consortium. This made possible a range of new services, and enhancements to existing services, to better meet the health and wellbeing needs of veterans in Scotland age 60 and older. Currently the Unforgotten Forces collaboration continues with funding from Scottish Government which runs up to and including March 2026. There are currently 16 organisations collaborating as part of the Unforgotten Forces Consortium, of which Royal British Legion Scotland is one.

### **Raina Haig**

A restricted fund set up to meet the expenses of the Women's Section President. Legion Scotland is assisting with the management of this fund.

### **WW2 Commemorations**

This fund was originally set up with funding from Scottish to support our commemorative WW2 programme of events, specifically the national D-Day 80th Anniversary, with a further payment for the VE Day and VJ Day 80th Commemorations. The balance in this fund is from income from the 2024/2025 events and will be retained to support the delivery of the first National Festival of Remembrance in 2026.

### **Veterans Community Support Service - Annual Pilgrimage 2024**

In this financial year we have received funding from The John Scott Charitable Trust for Pilgrimage activity in 2024/2025. A further grant of £7,500 has been received in this financial year from the Officers Association Scotland, which is to be retained for a Pilgrimage in 2026.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

	<b>Fixed Assets Investments £</b>	<b>Net Current Assets £</b>	<b>Total £</b>
Restricted	609,474	28,921	638,395
Unrestricted	860,013	(11,608)	848,405
Designated	-	1,399,847	1,399,847
	-----	-----	-----
	1,469,487	1,417,160	2,886,647
	=====	=====	=====

	<b>Tangible Fixed Assets £</b>	<b>Net Current Assets (Restated) £</b>	<b>Total (Restated) £</b>
Restricted	707,221	61,723	768,944
Unrestricted	1,032,318	(23,258)	1,009,060
Designated	-	1,665,811	1,665,811
	-----	-----	-----
	1,739,539	1,704,276	3,443,815
	=====	=====	=====

**18. Analysis of designated funds**

<b>Branch</b>	<b>Opening Balance as at November 2024 (Restated) £</b>	<b>Income £</b>	<b>Expend- iture £</b>	<b>Gains/ Losses on invest- ments £</b>	<b>Transfers £</b>	<b>Closing Balance as at October 2025 £</b>
Riders	40,361	1,471	-	-	-	41,832
Ellon & District	63,641	38,260	(29,513)	-	-	72,388
Kincardine O'Neil	2,128	-	(2,128)	-	-	-
Angus & Perthshire Area	16,628	18,387	(6,469)	-	-	28,546
Alyth	3,443	1,052	(1,432)	-	-	3,063
City of Dundee	1,885	-	(1,885)	-	-	-
Dunblane	1,850	2,086	(2,093)	-	-	1,843
Montrose	150,428	18,292	(15,441)	-	-	153,279
St Andrews	4,124	357	(202)	-	-	4,279
Stirling	4,965	261	-	-	-	5,226
Bathgate	6,508	10,098	(9,111)	-	-	7,495
Edinburgh HQ	6,936	2,188	(2,645)	-	-	6,479
Livingston	2,471	2,124	(2,134)	-	-	2,461
Melrose	2,215	-	(111)	-	-	2,104
Newbattle & Gorebridge	118	19	-	-	-	137
Bridge of Weir	59,532	-	(5,344)	-	-	54,188
Cambuslang	69	-	-	-	-	69
Dalbeattie	79,704	25,919	(19,424)	-	-	86,199
Easdale	3,847	4,215	(4,850)	-	-	3,212
	-----	-----	-----	-----	-----	-----
Carried over	450,853	124,729	(102,782)	-	-	472,800
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**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**18. Analysis of designated funds (continued)**

<b>Branch</b>	<b>Opening Balance as at November 2024 (Restated)</b>	<b>Income</b>	<b>Expend- iture</b>	<b>Gains/ Losses on invest- ments</b>	<b>Transfers</b>	<b>Closing Balance as at October 2025</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Brought over	450,853	124,729	(102,782)	-	-	472,800
Moffat	3,420	1,781	(2,025)	-	-	3,176
Monkton & Prestwick, including Ayr	6,225	970	(1,041)	-	-	6,154
Creich & Kincardine	211	1,548	(1,480)	-	-	279
Isle of Bute	4,016	-	-	-	-	4,016
Longside	1,192	262	-	-	-	1,454
Forfar	249,974	63,389	(62,709)	-	-	250,654
Troon	951	-	-	-	-	951
Duns	3,019	3,788	(3,501)	-	-	3,306
Hawick	4,887	3,391	(3,710)	-	-	4,568
Cupar	16,906	3,110	(1,522)	-	-	18,494
Fort William	16,841	6,271	(4,539)	-	-	18,573
Methlick	2,520	-	(345)	-	-	2,175
Campbeltown	3,517	4,311	(4,724)	-	-	3,104
Callander	2,831	1,065	(514)	-	-	3,382
Dumfries & Maxwelltown	5,440	-	-	-	-	5,440
Blairgowrie	131,434	-	(1,531)	-	-	129,903
Tayport	1,652	1,765	(1,870)	-	-	1,547
Linburn	1,133	-	(1,133)	-	-	-
Eyemouth	1,435	3,648	(11,520)	-	10,000	3,563
Highlands & Islands Area	100,549	32,020	(21,744)	-	-	110,825
Dunbar	25,244	21,322	(30,443)	-	-	16,123
Beauly	4,813	480	-	-	-	5,293
Helensburgh	7,351	469	-	-	-	7,820
Arbroath	233,141	-	-	-	-	233,141
Tain	14,650	2,502	(2,990)	-	-	14,162
Aberdeen	70,975	33,277	(40,280)	-	-	63,972
New Deer	-	22,120	(7,148)	-	-	14,972
	-----	-----	-----	-----	-----	-----
	1,365,180	332,218	(307,551)	-	10,000	1,399,847
	=====	=====	=====	=====	=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

19. Prior year designated funds	Opening Balance as at November 2023 (Restated) £	Income £	Expend- iture (Restated) £	Gains/ losses on invest- ments £	Transfers £	Closing Balance as at October 2024 (Restated) £
Riders	28,728	28,839	(17,206)	-	-	40,361
Ellon & District	49,801	13,839	-	-	-	63,640
Kincardine O'Neil	2,566	220	(659)	-	-	2,127
Angus & Perthshire Area	18,052	12,259	(13,683)	-	-	16,628
Alyth	3,634	534	(725)	-	-	3,443
City of Dundee	1,885	-	-	-	-	1,885
Dunblane	1,823	1,795	(1,768)	-	-	1,850
Montrose	148,368	16,650	(14,590)	-	-	150,428
St Andrews	3,959	363	(199)	-	-	4,123
Stirling	4,785	180	-	-	-	4,965
Bathgate	6,240	10,591	(10,323)	-	-	6,508
Edinburgh HQ	8,543	5,070	(6,677)	-	-	6,936
Livingston	559	3,474	(1,562)	-	-	2,471
Melrose	2,064	686	(535)	-	-	2,215
Newbattle & Gorebridge	155	263	(300)	-	-	118
Bridge of Weir	59,191	341	-	-	-	59,532
Cambuslang	70	195	(196)	-	-	69
Dalbeattie	79,850	17,340	(17,486)	-	-	79,704
Easdale	5,853	2,579	(4,585)	-	-	3,847
Moffat	4,224	967	(1,771)	-	-	3,420
Monkton & Prestwick, including Ayr	6,643	1,272	(1,690)	-	-	6,225
Creich & Kincardine	1,271	1,407	(2,467)	-	-	211
Isle of Bute	7,031	5,849	(8,864)	-	-	4,016
Longside	1,400	-	(208)	-	-	1,192
Forfar	238,356	49,180	(37,562)	-	-	249,974
Troon	3,486	2,785	(5,320)	-	-	951
Duns	2,759	4,609	(4,349)	-	-	3,019
Hawick	4,931	2,710	(2,754)	-	-	4,887
Cupar	17,319	835	(1,248)	-	-	16,906
Fort William	16,958	7,292	(7,409)	-	-	16,841
Methlick	2,320	3,092	(2,892)	-	-	2,520
Campbeltown	3,061	4,493	(4,037)	-	-	3,517
Callander	3,632	583	(1,384)	-	-	2,831
Dumfries & Maxwelltown	3,442	4,650	(2,652)	-	-	5,440
Blairgowrie	126,847	21,660	(17,073)	-	-	131,434
Tayport	1,151	4,242	(3,741)	-	-	1,652
Linburn	7,694	-	(6,561)	-	-	1,133
Eyemouth	1,473	7,878	(7,916)	-	-	1,435
Highlands & Islands Area	96,491	40,699	(36,641)	-	-	100,549
Dunbar	32,999	12,443	(20,198)	-	-	25,244
Beauly	20,334	4,518	(20,039)	-	-	4,813
Helensburgh	7,143	208	-	-	-	7,351
Arbroath	233,141	-	-	-	-	233,141
Tain	14,362	3,176	(2,888)	-	-	14,650
Aberdeen	71,098	35,860	(35,983)	-	-	70,975
	1,355,695	335,626	(326,141)	-	-	1,365,180

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**20. Reconciliation of net movement in funds to net cash flow from operating activities**

	2025	2024
	£	(Restated) £
Net movement in funds	(256,537)	(60,924)
Deduct interest income shown in investing activities	(43,658)	(32,132)
Deduct gains/add back losses on investments	(132,771)	(217,050)
(Increase)/decrease in debtors	63,043	(26,461)
(Decrease)/increase in creditors	(13,771)	(10,237)
	-----	-----
Net cash (used in)/provided by operating activities	(383,694)	(346,804)
	=====	=====

	Opening Balance as at November 2023	Income	Expend- iture	Gains Losses on Invest- ments	Transfers	Closing Balance as at October 2024
	£	£	£	£	£	£
<b>21. Prior year Restricted funds</b>						
<b>Restricted Funds</b>						
Ex Service Community Support Fund	44,791	200	(6,410)	-	-	38,581
Poppyscotland		74,990	(74,990)	-	-	-
Aged Veterans Fund	17,493	142,907	(151,711)	-	-	8,689
Raina Haig	2,274	-	(2,274)	-	-	-
Veterans Community Support	-	12,000	(10,724)	-	-	1,276
WW2 Commemorations	-	42,054	(28,877)	-	-	13,177
<i>Branch Investment Funds</i>						
Kirkcaldy	51,009	-	-	5,696	-	56,705
Beauly	92,196	-	-	10,092	-	102,288
Invergordon	13,341	-	-	1,490	-	14,831
Glenrothes	75,824	-	-	6,467	-	82,291
Glasgow, Ayrshire & Dumfries & Galloway Area	96,273	-	-	10,457	-	106,730
Eyemouth	126,005	-	-	13,778	-	139,783
Annan	119,484	-	-	13,049	-	132,533
Duns	30,846	-	-	3,444	-	34,290
Melrose	6,716	-	-	750	-	7,466
Creich & Kincardine	2,913	-	-	325	-	3,238
New Deer	15,087	-	-	1,684	-	16,771
Highlands and Islands Area	-	-	-	10,295	-	10,295
	-----	-----	-----	-----	-----	-----
	694,252	272,151	(274,986)	77,527	-	768,944
	=====	=====	=====	=====	=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2025**

**22. Prior period restatement**

It was identified during the current year that the value of investments of some branches had been included in the bank and cash figures for numerous years, resulting in the investments being double counted as current assets and non-current assets. On investigation it was apparent that this had been occurring for a number of years, and the opening reserves on designated funds had been incorrect. The follow adjustments were made to the prior years indicated.

<b>For the year ended 31 October 2023</b>	<b>Original balance</b>	<b>Adjustment</b>	<b>New balance</b>
Bank and Cash	1,766,813	(287,716)	1,479,097
Designated funds	(1,643,411)	287,716	(1,355,695)

<b>For the year ended 31 October 2024</b>	<b>Original balance</b>	<b>Adjustment</b>	<b>New balance</b>
Bank and Cash	1,692,989	(300,631)	1,392,358
Designated funds	(1,665,811)	300,631	(1,365,180)

The £12,915 difference in adjustments was put through the designated funds expenditure on charitable activities in the financial year to 31 October 2024.

**Royal British Legion Scotland SCIO**

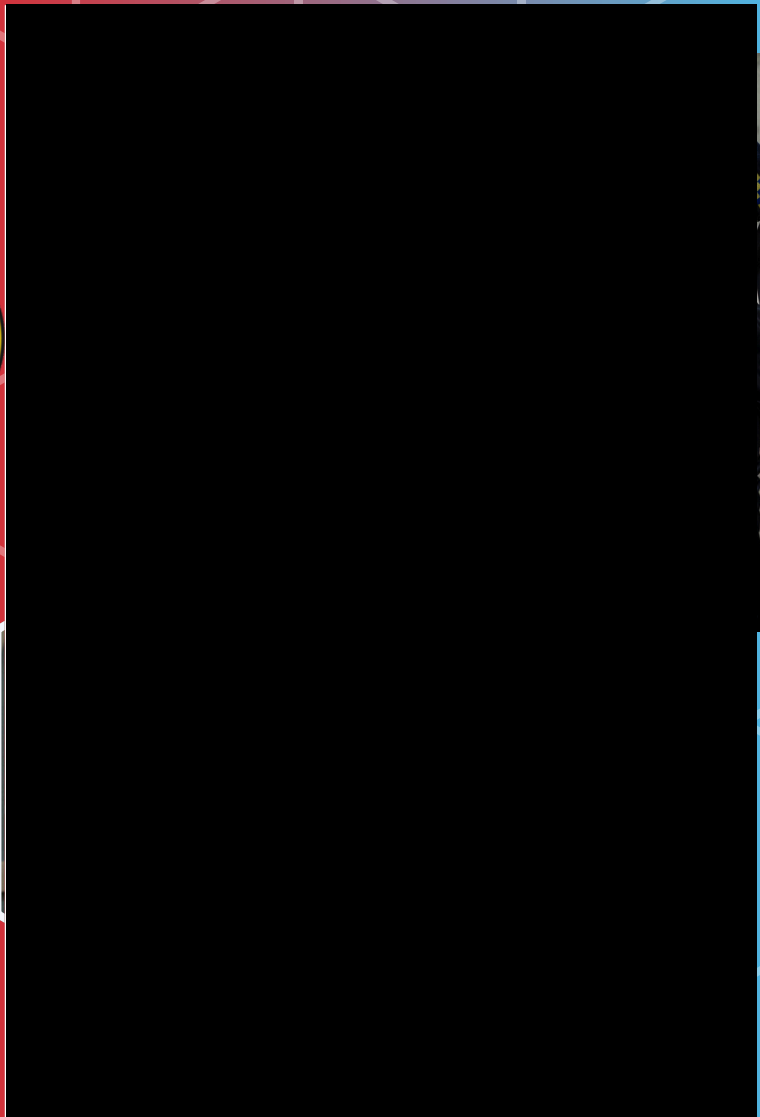
Scotland - Charity number SC003323

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# Accounts

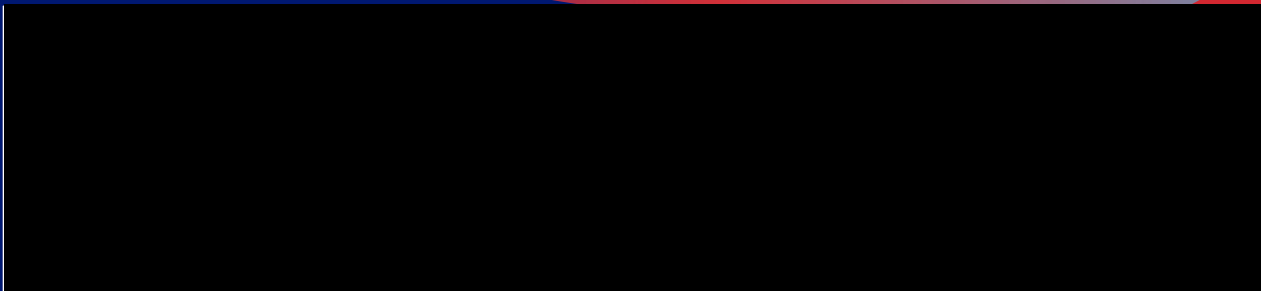
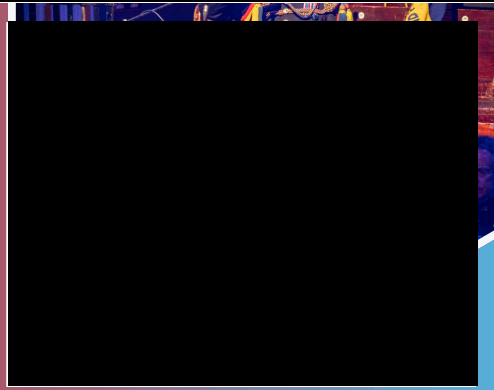
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# ROYAL BRITISH LEGION SCOTLAND (SCIO)



## ANNUAL REPORT AND FINANCIAL STATEMENTS

This document highlights key achievements, financial results, strategic initiatives, and sustainability efforts. It showcases our commitment to innovation, growth, and delivering values to our Membership for year end 31st of October 2024



**Royal British Legion Scotland (SCIO) SC003323**  
**Year ended 31 October 2024**

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**Royal British Legion Scotland (SCIO) SC003323**  
**Year ended 31 October 2024**

DETAILS OF THE CHARITY, ITS TRUSTEES, STAFF AND ADVISERS

**PATRON**

Formerly Her Majesty the Queen  
His Majesty the King (announced May 2024)

**National President**

The Royal British Legion Scotland (herein after referred to as Legion Scotland) is a charity registered in Scotland, Scottish Charitable Incorporated Organisation (SCIO) (SC003323). The Head Office is located in

**The National Board of Trustees**  
**Office Bearers**

**Royal British Legion Scotland (SCIO) SC003323**  
**Year ended 31 October 2024**

DETAILS OF THE CHARITY, ITS TRUSTEES, STAFF AND ADVISERS

**Bankers**

The Royal Bank of Scotland  
36 St Andrew Square  
Edinburgh  
EH2 2YB

**Auditors**

Chiene + Tait LLP (trading as CT)  
Chartered Accountants and Statutory Auditor  
61 Dublin Street  
Edinburgh  
EH3 6NL

**Legal Advisors**

Turcan Connell  
Princes Exchange  
1 Earl Grey Street  
Edinburgh  
EH3 9EE

**Investment Managers**

RBC Brewin Dolphin  
144 Morrison Street  
Edinburgh  
EH3 8BR

ANNUAL REPORT

**Objectives and activities**

**Constitutional Aims**

Legion Scotland is the largest ex-service membership organisation in Scotland. It was created in 1921 to achieve the following constitutional aims:

- To perpetuate in civil life the principles for which the nation stands.
- To inculcate a sense of loyalty to the crown, community, state and nation.
- To preserve the spirit of fellowship and service to others formed by all ranks and to maintain, in a strong, stimulating, united and democratic comradeship, all those who have served in HM Armed Forces, or Auxiliary Forces, and others defined as eligible for membership of Legion Scotland, so that neither their efforts nor their interests shall be forgotten.
- That their welfare and that of the dependents of those who died in the service of their country may be safeguarded.
- That just and equitable treatment shall be secured to them in respect of any difficulties caused in their lives as a result of their service.

The aim of the Organisation is to sustain and improve its overall performance in support of the ex-service community and to expand its involvement and influence in the charity sector. It does this through a comprehensive list of charitable objectives and activities.

**Constitutional Objectives**

- The prevention or relief of poverty amongst ex-service men and women.
- The advancement of citizenship and community development.
- The advancement of arts, heritage, culture or science.
- The advancement of public participation in sport.
- The provision of recreational facilities and the Organisation of activities with the object of improving the conditions of life for persons for whom the facilities and activities are primarily intended.
- The relief of ex-service men and women in need by reason of age, ill health, disability, financial hardship or other disadvantage.

## **Foreward**

The reporting period, 1<sup>st</sup> November 2023 to 31<sup>st</sup> of October 2024 has once again been incredibly busy for the organisation, with a wide range of events, activities and practical support being delivered for veterans and their families in Scotland.

There are many financial pressures on our membership and service users as the cost-of-living crisis continues and there is considerable economic uncertainty. This pressure is also felt across the organisation, with donations and legacies much reduced on previous years, which places severe constraints on our annual budgets.

The Strategic Transformation Committee and National Board of Trustees have now signed off on a clear plan of action to address the funding challenges ahead, to ensure we can continue to deliver a high standard of support to those who rely on our services. There has been a strong focus this year on how we need to reframe our current decision making and the function of all parts of the organisational structure. The full plan will be launched and implemented in early 2025, the detail of which will no doubt feature heavily in next year's report.

Despite the challenges, the staff, volunteers and members have as ever gone above and beyond and continued to contribute to our incredible work in terms of comradeship and events, Remembrance, and practical support for veterans.

Once again, we have delivered a full and varied programme of events throughout this year. The planning and preparation of all of these involves our staff, volunteers, members, and many other stakeholder and partners, all of whom are dedicated to ensuring we mark events that are important to the Armed Forces Community. As well as bringing people together in comradeship and fostering good relationships, the core events programme is vital in ensuring that we continue to keep the organisation in the public eye.

Special mention must go to the RBL Women's Section who marked their Centenary earlier in the year, a momentous and important date in the calendar for their members and the Legion. The work of the Women's Section was celebrated with a static exhibition at the Lady Haig Poppy Factory between June and August and their Annual Conference took place on the 14<sup>th</sup> and 15<sup>th</sup> of June with a dinner at Prestonpans RBL Club, parade and short service of Remembrance at the Stone of Remembrance at City Chambers, followed by a full day programme at New Haig House. Our congratulations and heartfelt thanks to all the members of the Women's Section for their tremendous work through the years and them marking this milestone.

The highlight of the events calendar was the D-Day 80<sup>th</sup> Anniversary concert at the Usher Hall on the 6<sup>th</sup> of June. This was a collaborative national event between Legion Scotland, Poppyscotland and Scottish Government. Military musicians, the Military Wives Choir, special guests and Legionnaires entertained and took the audience on a poignant and reflective journey through the build up to D-Day and events that took place 80 years ago. Through music, song, poetry and personal accounts there was no one in the room left unmoved by the tribute Scotland paid to our D-Day veterans.

Support and training for our Branches and Clubs has also continued to be a focus this year. Seven training webinars were delivered throughout the last 12 months on a range of topics from the Membership Process & Accounts to Branch Administration, Comradeship & Remembrance, Branding & PR, OSCR regulation updates and good

**Royal British Legion Scotland (SCIO) SC003323**  
**Year ended 31 October 2024**

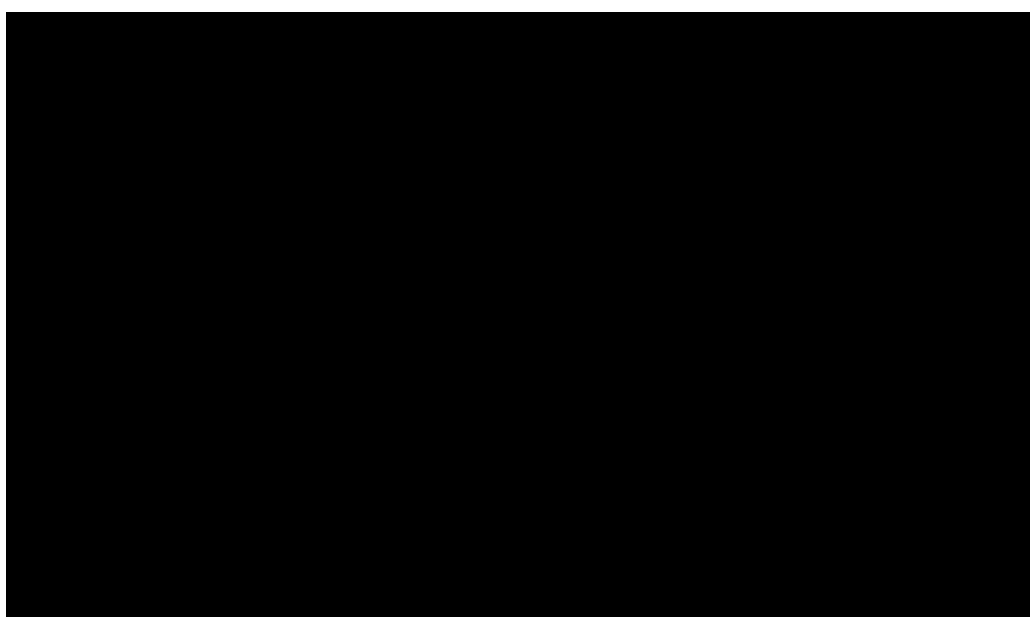
business practices for Clubs. These have been a popular and engaging method of communication with Area and Branch Office Bearers and the format means the recordings are available for all those who are unable to make the live sessions.

2024 has also seen not one but two Conference gatherings for the membership, both of which were special for different reasons. For the first time in over 20 years the home of the RBLS Annual Conference moved from Perth to Dumfries and Galloway and more than 130 gathered at The Bridge in May, for a full programme of updates, presentations and comradeship opportunities. Strategic changes and the way forward were high on the agenda and this work progressed throughout the year and was once again the focus of our second gathering, the Special Conference in Prestonpans RBLS Club in September. The support and assistance with preparations for both events from Dumfries Council and the Committees at Prestonpans was second to none, and it was excellent to see good attendance at both and engagement from the membership on the strategic work ahead.

Our close working relationship with Poppyscotland and our collaboration on Remembrance, commemorations and fundraising has continued. Our membership once again provided excellent support for the annual Poppy Appeal in November 2023 raising more than £645,000, an increase of almost £50,000 on the previous year. This money ensures that vital support and services for our veterans and their families in Scotland can continue all year round.

As we continue to see instability and global conflict around us going into 2025, the work of the Legion and our support for veterans and their families and indeed the wider Armed Forces Community, remains as important now as it did over 100 years ago. The effects of war and the wider reaching implications are borne out daily through the media and social channels, and we must continue to reflect on the support and services we provide, to adapt to the current needs of our Armed Forces family and to perpetuate the Remembrance of all those who have made the ultimate sacrifice. Further evidence of how we are continuing to achieve this is detailed through the report.

On behalf of the National Board of Trustees, thank you all.



**National Chair**

**Chief Executive**

## **Membership**

It has been encouraging to see membership numbers once again holding above 20,000. This is now the third year that the number of members has remained relatively static. Although this is positive, the focus must now shift to how we retain and attract new members, so the trend of new members joining being offset by those we lose, does not continue. Membership numbers must increase, and the Change Management Plan being launched in 2025 will provide the methodology and tasks by which this can be achieved.

As ever, those Branches who have been successful in attracting new members have been those who have had a varied and engaging programme of activities throughout the year and who have worked hard to ensure they are well placed and respected within the local community.

The monthly membership bulletin now circulates to almost 8,000 members (with an email address) an increase of 12.5% on last year. This is an excellent tool to share Legion news stories, veterans' issues, and topical information direct to the members. The distribution list has been steadily growing since the first bulletin was issued but we still need more members to confirm their emails so they can be receiving this information directly.

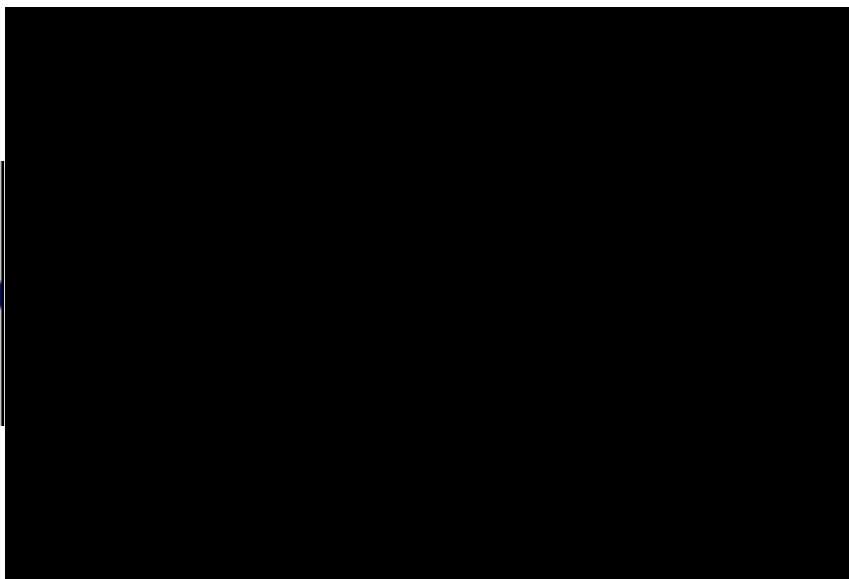
The Legion Scotland Today magazine in April and October went to all our members and a wide network of veterans' organisations, associations, Armed Forces Champions, and military representatives. Highlighting key commemorations, Voices of Veterans, Local Heroes and much more, the publication is an excellent communication and PR tool and continues to be well received. Looking ahead to 2025 there will still be a biannual publication for our members and supporters, but work is already underway to move to a digital format in 2026 and away from the costly printed magazine.

Direct debits continue to grow steadily, but there are still less than 10% of the membership using this method of payment. We have continued to promote the benefits of Branches adopting Direct Debit membership payments.

Sign up to Gift Aid for those eligible had a small uplift this year but we still have thousands of members who have not signed up to Gift Aid. Factsheets and information have been distributed to Branches and are available on the website as well as included in all the membership renewal packs.



**Annual Conference**  
**2024**



## **Service Delivery**

Our service delivery continues to cover a wide range of opportunities from comradeship and events to the practical support provided by the Veterans Community Support Service and our Pensions and Advocacy Department.

## **Comradeship & Events**

As the custodians of Remembrance in Scotland we have a responsibility to ensure our nation continues to honour the service and sacrifice of our Armed Forces, veterans, and their families. Over the last 12 months we have been reflecting on the range and type of activities delivered and how effectively we are recognising the contribution of the Armed Forces community.

The Remembrance period is always a time to reflect and bring communities together to pause from our busy lives to pay personal tribute to the fallen and our loved ones currently serving.

The National event on Remembrance Sunday in 2023 was not only well attended but saw an increase in younger veterans taking part. For the first time in many years, Tri Service Cadets participated in the March from Edinburgh Castle to the City Chambers, this is something we plan to further develop for Remembrance 2024 onwards. Cadets are our potential members and supporters of the future, and it is hugely important to ensure they are engaged in our activities.

Our Second service to commemorate our Founder took place at the Scottish National War Memorial on the 29th of January. This short, private and very dignified service is delivered out with the Scottish National War Memorial opening times and is by default not attended by members of the public.

We are now in our third year of Delivering our ANZAC Dawn service, prior to the service the Events Manager was interviewed on the Australian Broadcasting Corporation Radio Service to appeal for Family members of casualties laid to rest in Comely Bank Cemetery & The Western necropolis in Glasgow to get in touch. 8 families contacted us and watched the service online via Facebook live. The granddaughter of [REDACTED], who was on Holiday from Australia in London heard of the broadcast & immediately flew up to visit us in Edinburgh. She was treated to a tour of the Lady Haig Poppy Factory where she made a wreath to lay on her Grandfathers Grave. The Commonwealth War Graves Commission now run their own Dawn Service at the Western Necropolis in Glasgow which will no doubt also grow in popularity.

The 11am ANZAC Day service at the Scottish National War Memorial continues to be a very well attended service.

The Scottish American Memorial Day Service in May went ahead despite inclement weather and was well attended. This is one of many events we broadcast live online which is hugely popular and allows followers from overseas to participate. The use of these live streams and other social media platforms has really increased our reach with the general public both at home and abroad.

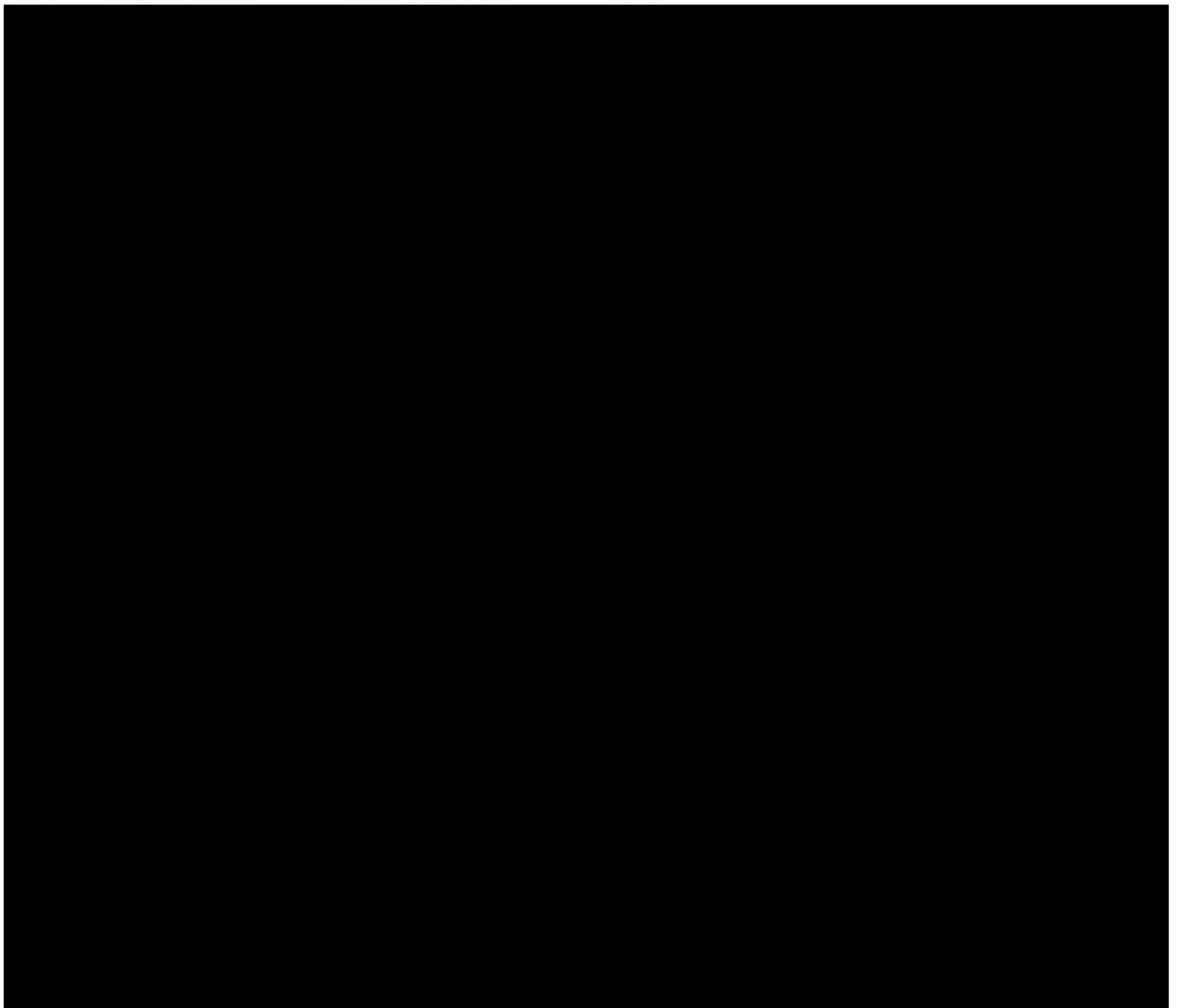
The National Standard bearing competition took place this year on the 4<sup>th</sup> of May at Redford Barracks, with 6 Adult and 6 Youth Competitors, who were all a credit to their respective Areas and ambassadors for the Legion.

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Armed Forces Day in Edinburgh this year returned to its original location in St Andrew Square. The parade was led by a ten-vehicle strong contingent from the Scottish Military Vehicle Group who travelled to us at their own expense from Aberdeen to take part and set up a static display. This was a fantastic addition to the programme and very well received, we hope to have them back with us again next year.

The National event to commemorate the 80<sup>th</sup> Anniversary of D-Day was delivered in collaboration with Poppyscotland and Scottish Government at the Usher Hall on the 6<sup>th</sup> of June. A first for the Legion in delivering a concert of this scale to mark a significant anniversary. Over 1500 attended and paid tribute to the WW2 Generation and the six WW2 Veterans in attendance who were thrilled and honoured to be involved. The scale of the event brought together, 6 separate Military Bands and pipe Bands, the Military Wives Choirs from all over Scotland, [REDACTED] and a celebrity hos [REDACTED] Scotland's Salute was a roaring success and has provided us with an excellent blueprint for future events with attention already turning to the VE/VJ Day 80<sup>th</sup> Anniversaries next year.

It has exceptionally busy year for the Comradeship & Events Department with many wonderful highlights.



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Events left to right, up and down, Carol Service , world of Bowling Comradeship event, D-Day 80<sup>th</sup> concert, Best Kept War Memorial Competition, National Standard Bearing Competition , ANZAC day Scottish National War Memorial.

**Veterans Community Support**

The Veterans Community Support Service (VCSS) has continued to deliver with dedication and commitment, our front-line support for veterans and their families in Scotland. The Team that makes up the VCSS Department (2 Head Office staff, 5 regional co-ordinators and a network of volunteers), provide case by case support, making a vital difference to the health and wellbeing of our service users.

They deliver not only befriending support but also practical and meaningful assistance to those who require it. Volunteer retention has remained excellent, with more than 70 Support Volunteers across Scotland, but as caseloads increase in specific geographical areas, we are now looking at a targeted recruitment campaign early next year to bring more volunteers on board.

In 2023/2024 there have been over 2,615 points of contact (visits, trips, emails, phone calls etc.) over 1,239 veterans directly helped by VCSS and many more signposted on to other veterans' charities and agencies.

The service continues to have a strong focus on supporting those suffering from isolation and loneliness and we are always exploring new opportunities to integrate service users back into the community when they can do so. This is achieved through a range of activities from attending breakfast and lunch clubs, sporting events, home visits, shopping trips and much more.

This year saw the welcome return of the annual Unforgotten Forces Pilgrimage with over 30 veterans and members of the VCSS Department setting off in October for a 4-day trip into the heart of the Scottish Highlands. Stops along the way included Glencoe Visitor Centre, Spean Bridge Commando Memorial, Fort George, Culloden, and Ruthven Barracks. Not only did this provide all who attended with the opportunity to take in some wonderful sights and military history, but it offered the chance for new friendships to be formed and spirits to be lifted through comradeship and camaraderie. The Pilgrimage was possible this year through funding from the Veterans Foundation and given its importance and the difference it makes to those who attend, we will be exploring funding options for another trip next year.

Collaboration remains key in assisting our veterans and we have continued our partnership working this year with MITIE, Furnished Homes, Fares4Free, Slaters Menswear, John Scott Trust and many more. The provision of this service would not be possible without the ongoing relationships with a wide range of other veterans' agencies and charities, including the Unforgotten Forces partners.

We continue to receive approximately 20 referrals a month in from a wide range of sources as well as referring our service users to appropriate organisations to ensure they get the support they require. Work with NHS representatives continues to be a significant part of the service we provide, including referrals from Defence Medical Welfare Services, hospitals, occupational therapists, physio, mental health units, RAFA, social workers across Scotland and Alzheimer's Scotland.

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Despite Age Scotland's efforts on behalf of the Unforgotten Forces Consortium to secure additional funding up to March 2026 and beyond, there has been no additional funding confirmed at this time. Securing the vital funding required to continue this important service is now a high priority. As we close the 23/24 financial year and start planning for 2025, there will be a significant focus on how we can independently secure funding to maintain VCSS and develop the service into 2025 and beyond.

**Disablement Pensions Advice and Advocacy & Tribunal Service**

It has been a year of considerable change and upheaval at the Tribunals Office in Edinburgh. As well as their President retiring, they have appointed a new Secretary who has been taking time to bed into the role and ensure administration with ongoing caseloads is brought up to date.

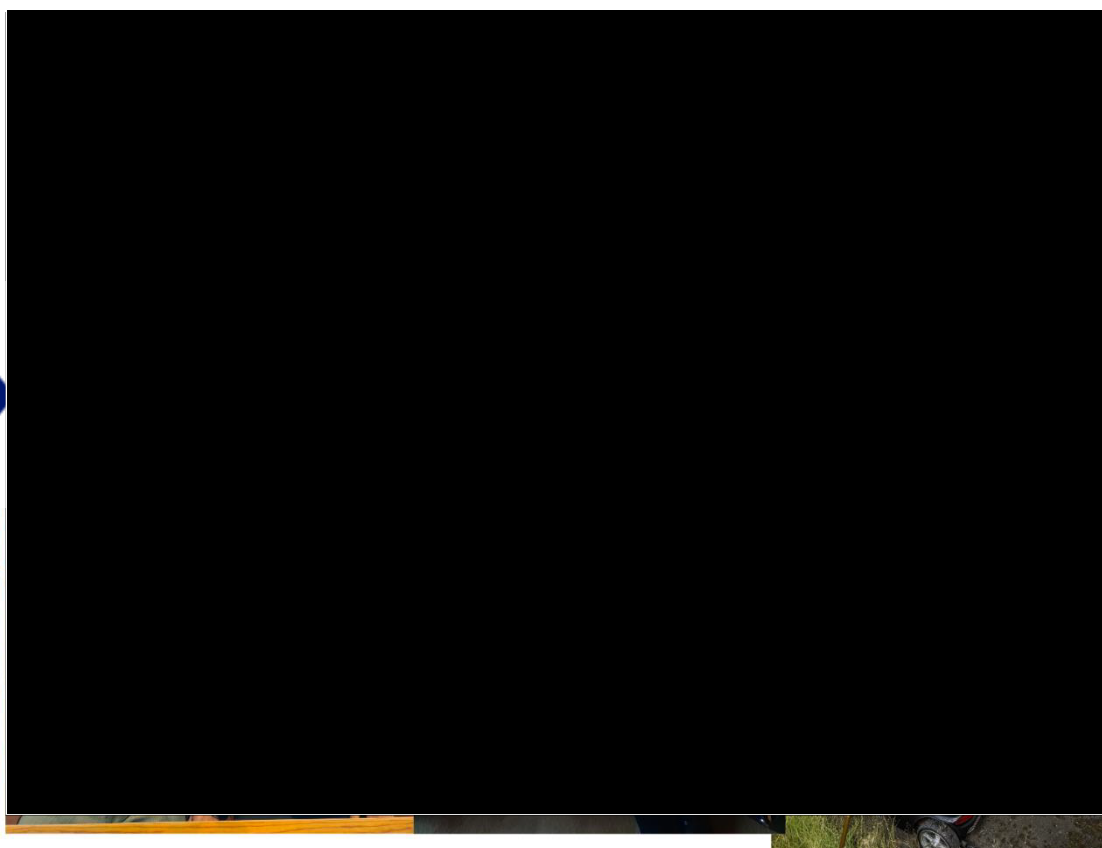
The change in personnel and complications with availability of staff at the Tribunals Office has made it difficult to obtain dates for hearings and enough members to hear them. This has had an adverse impact on proceedings, but the Pensions & Advocacy staff have been meeting with the Tribunal members monthly to assess all appeals and ensure they are liaising regularly to see what can be done to enhance and coordinate activities between all relevant parties, so delays for appellants are minimised.

Over the last 12 months 121 appeals have been listed, of which, 58 were heard and finalised during the year with support from our two Pensions & Advocacy staff. The total financial benefit for appellants was approximately £576,000.

In addition to the representation at tribunals, the staff continue to collaborate with key stakeholders on number of activities relating to outreach and partnership working to enhance the service we offer. This has included liaising with solicitor firms offering pro bono work, meetings with the Faculty of Advocates, liaising with the Armed Services Advice Project and meetings with Royal British Legion.

It has been a challenging year for appeals, but those appellants who have been supported have been grateful for access to the ongoing service and free advice and representation.

**Various Service  
Users and  
Volunteers**



## **Staffing, Support and Social Media**

We have retained the full team of Head Office staff with 11 employees, 10 full time and 1 part time. As well as supporting and delivering events, VCSS, Pensions and Membership, the team are on hand to provide information and guidance to the internal Legion network.

The staff have regularly provided information to our Areas, Branches and Clubs through the Office Bearers Newsletters, Head Office month end reports, and targeted guidelines uploaded to the website. Guidance and support documents continue to be updated and uploaded to the website for members and volunteers to access. With oversight from the Trustees our key policies and procedures have been reviewed throughout the year including our risk register, complaints policy and governance documents.

As noted in the foreword, the focus throughout this year has been to develop Branch training and share information on the strategy and challenges ahead. For the first time since 2018 the staff travelled across the country to deliver Area Roadshows in three out of the five Areas. These were reasonably well attended and provided staff with the opportunity to liaise directly with more than 50 Area and Branch representatives to provide updates on the function of Head Office and the support and services available.

The Roadshows were also an excellent opportunity for the staff to answer questions and queries on a range of topics and to share information and copies of the monthly reports and other useful resources. We plan to build on the Roadshow work with a further series of Branch training webinars in 2025.

We continue to consider how we should be working towards Scotland's net zero emissions target of 2045 by doing our bit to make positive changes. Climate change is no longer a fringe concern for charities, and we must set out a path to helping achieve net zero. As an organisation we are heavily reliant on hard copies of information which includes numerous large paper mailings to Branches each year, at substantial postage costs. Steps have already been taken to move more to digital communication methods, and this will start to be implemented from early 2025 with the next Branch mailing being electronic instead of postal packs.

We have continued to use our online resources as much as possible and to include current and relevant content on our website and social media. We now regularly use various platforms such as Facebook, X (formerly known as Twitter) and YouTube, to broadcast events and share information. We have regularly tracked the activity online to see what our audience is responding to and who is following our work.

In the last year the statistics for social media have shown a steady increase in followers and interaction with our pages. The two top city locations for interactions are Edinburgh and Glasgow but our content continues to reach a large audience overseas.

### **Financial Review**

***Incoming resources amounted to £1,050,488***

***Excluding Branch Funds £714,862 (2023: £741,548)***

The income stream primarily consists of monies received from charitable activities amounting to £309,255 from the receipt of capitation fees to branches and clubs. There has been a small decrease in the level of members in the year.

Donations and legacies income amounted to £371,149 and included the continued provision of financial support by Poppyscotland in the form of a grant amounting to cover the costs of the Pensions & Advocacy Department.

All funds maintained on behalf of Branches are reported under designated and restricted funds.

***Resources expended amounted to £1,328,462***

***Excluding Branch Funds £1,015,236 (2023: £921,645)***

The cost of financial resources expended in furtherance of the charitable activities defined in the constitution as representing the aims and objectives of the Royal British Legion Scotland SCIO amounted to £984,139 for the organisation and £256,285 by branches. This level of financial support represents 97% of the total resources expended by the organisation and 82% by branches and reflects the level of support made available to both Legion Scotland Branches and individuals throughout Scotland under the auspices of the National Board of Trustees, Branches and Head Office staff. A more detailed analysis of the various strands of activity is shown in the notes to the financial statements. The balance of the resources expended represents monies expended in raising funds and investment activities amounting to £31,097 and branches £56,941.

### **Investment Policy**

Brewin Dolphin continues to act as investment manager to the Royal British Legion Scotland. The NBT has instructed the investment advisor to manage the portfolio on a discretionary basis within a "medium" risk profile and with the investment objective of "achieving a balanced return of income and capital". In the face of continued volatility in global financial markets, the value of the portfolio decreased to £1.739m, a decrease of £24k during the fiscal period to 31 October 2024 (2022: £1.763m). This decrease is primarily due to a £250k cash withdrawal from the portfolio during the year by the organisation. The movement is detailed in note 12 to the financial statements.

### **Reserves Policy**

The National Board of Trustees has reviewed the reserves of the charity. The review examined the nature of income and expenditure streams and the need to ensure the availability of sufficient reserves to meet the future demands of the Royal British Legion Scotland in maintaining its position as the leading ex-Service membership charity in Scotland. The Trustees have concluded that the current level of reserves is appropriate to respond to the challenges facing Legion Scotland and ensure that the necessary financial resources are available to meet its constitutional mandate for the immediate future. The Trustees are however acutely aware that based on the current annual deficit the future sustainability of the reserves of the charity must be reviewed closely, and firm strategic plans put in place to ensure alternative options for income and replenishment of reserves are implemented in 2025.

### **Principal risks and uncertainties**

The National Board of Trustees has reviewed the significant risks to which the charity is exposed using a formal risk management process to identify the risks and implement risk management strategies. The National Board of Trustees uses the services of commercial agencies: Citrus to assist in managing the complete range of HR and health and safety issues and Bruce Stevenson Insurance who assist in identifying types of risks facing the charity. The National Board of Trustees identify the following principal risks and uncertainties facing the charity and have plans in place for the monitoring and mitigation of these (as set out in a detailed Risk Register):

- Declining membership and a poor membership experience
- Over reliance on donations and legacies to supplement income stream
- Insolvency or closure of Legion Clubs
- Addressing diversity and equality
- Failure of service delivery due to insufficient funding
- Failure of the membership to engage in the required future changes and strategic planning required

These risks are subject to ongoing monitoring by the Strategic Transformation Committee and the Board of Trustees. We also have a strategic business plan with aims, objectives and key performance indicators that are monitored regularly by senior management and the Board to ensure the effective delivery of the plan and the management of risk.

### **Plans for Future Periods**

We are continuing with our vision to be a united organisation that regularly engages with local communities throughout Scotland to provide support for the Armed Forces Community.

We will continue to consolidate our governance and management systems; to improve and develop our administration and accounts processes and to ensure we are implementing a clear strategy to address our membership decline and improve our footprint throughout Scotland.

The Strategic Transformation Committee have now finalised a Change Management Programme for the organisation which will be released in early 2025 to detail the actions required to address mitigation of the principal risks detailed above. This work will include a thorough audit of the National Board of Trustees, Head Office, Areas and Branches.

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**Year ended 31 October 2024**

The Change Management Programme also sets out 7 key tasks to provide a structure for the overall change programme including, organisational reviews, Head Office cost reductions, Area funding, income opportunities, better PR and Marketing, membership retention and attraction and guidance for Branches.

**Structure, Governance and Management**

The National Board of Trustees is responsible for the governance, policies and work of the charity. The Office Bearers and Trustees provide overall policy direction; management of the charity is delegated responsibility of the Chief Executive Officer who, with the supporting staff, is based in the Head Office situated in Edinburgh.

**Governing document**

The Royal British Legion Scotland SCIO governing document is its constitution. The constitution was first approved in 1921 and the newest constitution, having been presented to the Office of the Scottish Charity Regulator (OSCR), and given consent in August 2019 and adopted in 2020 as its Royal British Legion Scotland SCIO Constitution, this document was last amended in May 2022.

**Appointment and Induction of Trustees**

In compliance with the constitution, the policies of Royal British Legion Scotland are directed by a National Board of Trustees which meets four times per year with extra meetings as and when required.

The Board comprises of the National Chairman, National Vice Chairman and National Treasurer who are elected for an initial period of three years, along with ten members, being two from each of the five Legion Scotland Areas who are elected to serve as National Trustees for an initial period of three years by their respective Areas.

Those members of Legion Scotland that are elected to hold office at National level must have a good knowledge of Legion Scotland's history and work. On appointment, each trustee is given a Trustee Induction Pack and asked to sign a National Trustee Governance Code as well as completing a Skills Audit, Assessment Questionnaire and Register of Interests.

**Key management personnel and remuneration policy**

The National Board of Trustees, the Chief Executive Officer and the National Treasurer are the key management personnel of the charity as they are in charge of directing and controlling, running and operating the charity on a day-to-day basis. See note 10 to the financial statements for details on the remuneration and reimbursement of expenses to key management personnel. The remuneration of key management personnel is reviewed annually and benchmarked against pay levels in other charities of a similar size.

**Statement of National Board of Trustees Responsibilities**

The National Board of Trustees (NBT) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

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**Year ended 31 October 2024**

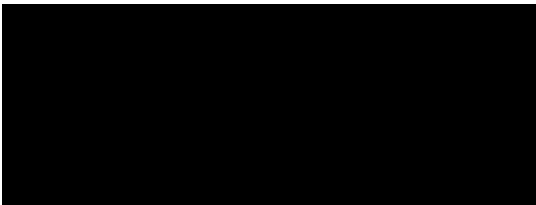
The law applicable to charities in Scotland requires the NBT to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the NBT is required to:

- select suitable accounting policies and apply them consistently
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

The NBT are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The NBT is responsible for the maintenance and integrity of the charity and financial information included on the Charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**Signed on behalf of the National Board of Trustees**



**National Chairman**

**Dated: 05/03/2025**

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Opinion**

We have audited the financial statements of the Royal British Legion Scotland (the 'charity') for the year ended 31 October 2024 which comprise of the statement of financial activities, balance sheet, statement of cashflows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 October 2024, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed auditor under section 44(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the charity and considered the risk of acts by the charity which were contrary to the applicable laws and regulations, including fraud.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion.

We focused on laws and regulations that could give rise to a material misstatement in the charity's financial statements. Our tests included, but were not limited to:

- obtaining an understanding of the control environment in monitoring compliance with laws and regulations;
- agreement of the financial statement disclosures to underlying supporting documentation;
- enquires of the senior management and trustees;
- review of the board meetings throughout the period;
- review of legal correspondence and invoices; and
- review of manual adjustments made in coming to the financial statements to identify any unusual adjustments.

**INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF  
THE ROYAL BRITISH LEGION SCOTLAND (SCIO)**

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

CT  
Chartered Accountants & Statutory Auditor  
61 Dublin Street  
Edinburgh  
EH3 6NL

Dated:

CT is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
STATEMENT OF FINANCIAL ACTIVITIES**

**For the year ended 31 October 2024**

	Notes	Un- restricted Funds 2024 £	Desig- nated Funds 2024 £	Restricted Funds 2024 £	Total 2024 £	Un- restricted Funds 2023 £	Desig- nated Funds 2023 £	Restricted Funds 2023 £	Total 2023 £
<b>Income and endowments from:</b>									
Donations and legacies	2	99,002	75,725	272,147	446,874	177,823	136,251	215,756	529,830
Charitable activities	5	309,255	221,095	-	530,350	309,885	283,292	-	593,177
Other trading activities	3	2,326	21,818	-	24,144	2,560	15,676	-	18,236
Investments	4	32,132	16,988	-	49,120	35,524	15,127	-	50,651
<b>Total income</b>		442,715	335,626	272,147	1,050,488	525,792	450,346	215,756	1,191,894
<b>Expenditure on:</b>									
Raising funds	6	31,097	56,941	-	88,038	39,802	19,134	-	58,936
Charitable activities	7	709,157	256,285	274,982	1,240,424	650,970	463,453	230,873	1,345,296
<b>Total expenditure</b>		740,254	313,226	274,982	1,328,462	690,772	482,587	230,873	1,404,232
Net operating (loss)/income before losses on investments		(297,539)	22,400	(2,835)	(277,974)	(164,980)	(32,241)	(15,117)	(212,338)
Net gains/(losses) on investments		139,523	-	77,527	217,050	396	-	(74,039)	(73,643)
<b>Net (expenditure)/income and net movement in funds before transfers</b>		(158,016)	22,400	74,692	(60,924)	(164,584)	(32,241)	(89,156)	(285,981)

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**STATEMENT OF FINANCIAL ACTIVITIES (continued)**

**For the year ended 31 October 2024**

	Notes	Un- restricted Funds 2024 £	Desig- nated Funds 2024 £	Restricted Funds 2024 £	Total 2024 £	Un- restricted Funds 2023 £	Desig- nated Funds 2023 £	Restricted Funds 2023 £	Total 2023 £
Balances brought forward		(158,016)	22,400	74,692	(60,924)	(164,584)	(32,241)	(89,156)	(285,981)
Transfers between funds			-	-	-				
Net movement in funds		(158,016)	22,400	74,692	(60,924)	(164,584)	(32,241)	(89,156)	(285,981)
Reconciliation of funds:									
Total funds brought forward	16	1,167,076	1,643,411	694,252	3,504,739	1,331,660	1,675,652	783,408	3,790,720
Total funds carried forward	16	1,009,060	1,665,811	768,944	3,443,815	1,167,076	1,643,411	694,252	3,504,739

All activities derive from continuing activities

The notes on pages 26 to 38 form part of these financial statements.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
BALANCE SHEET**

**As at 31 October 2024**

	Notes	2024 £	2023 £
<b>Fixed Assets</b>			
Investments	12	1,739,539	1,763,337
		-----	-----
<b>Current Assets</b>			
Debtors	13	104,299	77,838
Bank and cash		1,692,989	1,766,813
		-----	-----
		1,797,288	1,844,651
<b>Creditors:</b> amount falling due within one year	14	(93,012)	(103,249)
		-----	-----
<b>Net Current Assets</b>		1,704,276	1,741,402
		-----	-----
<b>Total Assets Less Current Liabilities</b>		3,443,815	3,504,739
		=====	=====
<b>Funds</b>			
General funds	16	1,009,060	1,167,076
Designated funds	16	1,665,811	1,643,411
Restricted funds	16	768,944	694,252
		-----	-----
		3,443,815	3,504,739
		=====	=====

These financial statements were approved by the National Executive Committee and signed on their behalf by:



Trustee

Trustee

Dated: 05/03/2025

The notes on pages 26 to 38 form part of these financial statements

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
STATEMENT OF CASH FLOWS**

**For the year ended 31 October 2024**

	Notes	2024 £	2023 £
<b>Cash (used in)/provided by operating activities</b>	<b>20</b>	(346,804)	(252,701)
<b>Cash flows from investing activities</b>			
Dividends and bank interest from investments		32,132	35,524
Proceeds from sale of investments		519,289	893,707
Purchase of investments		(278,441)	(681,873)
<b>Cash provided by investing activities</b>		272,980	247,358
<b>Change in cash and cash equivalents</b>		(73,824)	(5,343)
<b>Cash and cash equivalents at the beginning of the year</b>		1,766,813	1,772,156
<b>Cash and cash equivalents at the end of the year</b>		1,692,989	1,766,813

**Analysis of Changes in Net Debt**

	2023 £	Cash Flow £	Non-Cash Finance Leases £	Changes Other Changes £	2024 £
Cash and cash equivalents	1,766,813	(73,824)	-	-	1,692,989
Total net debt	1,766,813	(73,824)	-	-	1,692,989

*Accounting Standards require the Cash Flow Statement to be accompanied by an 'Analysis of Changes in Net Debt'. 'Net Debt' means debt finance less cash. The SCIO had no debt finance during 2024 or 2023 and therefore its net debt is simply the negative of its cash balances. Accordingly, the change in net debt is apparent from the Statement of Cash Flows.*

The notes on pages 26 to 38 form part of these financial statements

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**1. Accounting policies**

**Basis of Preparation**

The financial statements have been prepared on the historical cost basis of accounting except investments which are carried at market value. The financial statements have been prepared in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

Royal British Legion Scotland is a Scottish Charitable Incorporated Organisation (SCIO) and constitutes a public benefit entity as defined by FRS 102. The address of the registered office and charity registration number are given on page 2. The principal activities of the charity are discussed in the trustees' report.

**Going concern**

The financial statements have been prepared on a going concern basis. The Trustees are aware of uncertainties that may cast doubt upon the entity's ability to continue as a going concern. However, the Trustees have taken comfort from the Charity's reserve base as part of their assessment of the Charity's ability to continue as a going concern. The trustees have reasonable expectation that the Charity has adequate resources to remain in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing these financial statements.

**Consolidated of Area and Branches**

These financial statements relate to a consolidation of both the Head Office and the Branches and Areas which do not have individual charitable status and therefore report under the main charity SCIO, which exists to implement the policies of the National Board of Trustees that are promulgated annually at conference by Legion Scotland members. The remaining Areas and branches of Legion Scotland who have independent charitable status operate on an autonomous basis and carry out varying levels of activity within the constitution framework and are managed by elected committees.

**Incoming resources**

All incoming resources are included in the Statement of Financial Activities when the charity is entitled to the income, and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

**Legacies**

Legacies are credited to the Statement of Financial Activities in the year in which they are receivable, which is when the charity becomes entitled to the income, it is probable that it will be received, and the amount can be measured reliably.

**Trading income**

Income generated by sales of Legion Scotland accessories from the Legion shop is recognised by the raising of an invoice at the point of sale.

**Capitation Fees**

Capitation fees are credited to the Statement of Financial Activities in the year in which membership relates.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**1. Accounting policies (continued)**

**Income from investments**

Dividends and interest are credited or debited to the Statement of Financial Activities in the year which they are received. Income from investments includes any recoverable tax or script dividends.

**Donations and grants**

Donations and grants are recognised in the year in which they are received or receivable, whichever is the earlier unless they relate to a future period in which case they are deferred.

**Resources Expended**

Expenditure is recognised on an accruals basis as a liability is incurred. Costs of raising funds are those costs incurred in attracting voluntary income and those incurred in trading activities that raise funds. Charitable activities comprise those costs incurred by the charity in the delivery of its operations and services for its members. Governance costs include those costs associated with meeting constitutional and statutory requirements and include the audit fees and costs linked to the strategic management of the charity.

**Cost allocation**

General administrative and support staff and overhead costs have been allocated across the various areas of activity by staff time involved in supporting the respective areas of operation.

**Investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The Statement of Financial Activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The charity does not acquire put options, derivatives or other complex financial instruments.

The primary form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to broader economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub-sectors.

**Realised / Unrealised gains and losses**

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year-end and opening market value (or purchase date if later). Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

**Significant judgements and estimation uncertainty**

In the application of the charity's accounting policies, the trustees are required to make decisions, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. As the estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant,

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**1. Accounting policies (continued)**

actual results may differ from these estimates. The views and underlying assumptions are reviewed on an ongoing basis.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

i) Impairment of debtors

The charity estimates the recoverable value of trade and other debtors. When assessing impairment of business and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 13 for carrying the amount of debtors.

**Management and administration**

The Royal British Legion Scotland (Legion Scotland) operates a cost-sharing policy with Poppyscotland, whereby certain administrative expenses relating to Head Office support costs incurred are shared on an agreed basis. The principal contact address of this separately registered, connected charity is the same as for The Royal British Legion Scotland.

**Debtors**

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid net of any discounts owing.

**Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**Creditors**

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settling the debt can be measured or estimated reliably. Creditors are recognised at their settlement amount after allowing for any trade discounts owing.

**Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as primary financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**Fund accounting**

Restricted funds are used for specified purposes laid down by the donor. Unrestricted funds are donations, and other incoming resources received or generated for expenditure on the general objectives of the charity. Designated funds are unrestricted funds which have been designated for specific purposes by the trustees.

Further details of each fund are disclosed in note 16.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**

**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

<b>2. Donations and legacies</b>	<b>Unrestricted 2024 £</b>	<b>Designated 2024 £</b>	<b>Restricted 2024 £</b>	<b>Total 2024 £</b>	<b>Total 2023 £</b>
Grants	-	-	272,147	272,147	215,756
Donations	47,243	75,725	-	122,968	190,397
Legacies	51,759	-	-	51,759	123,677
	-----	-----	-----	-----	-----
	99,002	75,725	272,147	446,874	529,830
	=====	=====	=====	=====	=====
<b>3. Other trading activities</b>				<b>Total 2024 £</b>	<b>Total 2023 £</b>
Fundraising lotteries				2,326	2,560
Income from trading				21,818	15,676
				-----	-----
				24,144	18,236
				=====	=====
<b>4. Investments</b>				<b>2024 £</b>	<b>2023 £</b>
Income from listed investments				47,956	49,631
Interest on short term deposits and interest-bearing bank accounts				1,164	1,020
				-----	-----
				49,120	50,651
				=====	=====
<b>5. Income from charitable activities</b>				<b>2024 £</b>	<b>2023 £</b>
Capitation fees				309,255	309,885
Branches charitable activities				221,095	283,292
				-----	-----
				530,350	593,177
				=====	=====
<b>6. Raising funds</b>				<b>2024 £</b>	<b>2023 £</b>
Fundraising activities				56,941	19,134
Investment management				-	11,834
				-----	-----
				56,941	30,968
Allocation of support costs (see note 9)				31,097	27,968
				-----	-----
				88,038	58,936
				=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)  
NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

7. Expenditure on charitable activities	Unrestricted		Designated	Restricted	2024	2023
	£	£				
Membership services NBT	12,943	-	-	-	12,943	6,760
Conference	21,342	-	-	-	21,342	18,068
Disablement Pensions advice and appeals	-	-	-	74,990	74,990	72,089
Area grants and capitation refunds	99,246	-	-	-	99,246	107,971
Legion Scotland Today Magazine	94,587	-	-	-	94,587	92,751
Support Services	13,328	-	-	199,992	213,320	162,734
Governance Costs (see note 8)	100,558	-	-	-	100,558	84,693
Branch charitable activities	-	256,285	-	-	256,285	463,453
Events	6,544	-	-	-	6,544	20,984
	-----	-----	-----	-----	-----	-----
	348,548	256,285	-	274,982	879,815	1,029,503
Allocation of support costs (see note 9)	360,609	-	-	-	360,609	315,793
	-----	-----	-----	-----	-----	-----
	709,157	256,285	-	274,982	1,240,424	1,345,296
	=====	=====	=====	=====	=====	=====

8. Governance costs	2024	2023
	£	£
Audit and accounting fee	15,000	15,100
Allocation of support costs (see note 9)	85,558	69,593
	-----	-----
	100,558	84,693
	=====	=====

9. Allocation of support costs	Raising Funds	Charitable Activities	Governance Costs	Total Allocation
	2024	2024	2024	2024
	£	£	£	£
Management	23,657	259,990	32,585	316,232
Administration	3,698	95,549	49,232	148,479
Finance, IT and marketing	3,742	5,070	3,741	12,553
	-----	-----	-----	-----
	31,097	360,609	85,558	477,264
	=====	=====	=====	=====

	Raising Funds	Charitable Activities	Governance Costs	Total Allocation
	2023	2023	2023	2023
	£	£	£	£
Management	22,254	236,123	31,033	289,410
Administration	2,591	75,031	35,077	112,699
Finance, IT and marketing	3,483	4,639	3,483	11,605
	-----	-----	-----	-----
	28,328	315,793	69,593	413,714
	=====	=====	=====	=====

General support and overhead costs have been allocated across the core financial functions by time assigned to the respective areas of activity.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**10. Trustee remuneration**

The charity considers its key management personnel comprise the National Board of Trustees, the Chief Executive Officer and the National Treasurer. The total employee benefits of the key management personnel of the charity during the year were £58,740 this includes pension costs (2023: £56,495). Ten members of the National Board of Trustees have been reimbursed for travel and subsistence expenses incurred on representative and committee business (2023: ten members). These costs amounted to £12,943 (2023: £8,094). No Trustee was received any remuneration during the current or prior year other than the above reimbursement for travel and subsistence expenses.

<b>11. Staff costs</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Wages and salaries	504,649	464,903
Social security costs	43,764	39,582
Pension costs	21,357	20,337
	-----	-----
	569,770	524,822
	=====	=====

This includes the Area Secretaries costs which are re-charged monthly totaling £63,281 (2023: £49,108). The Legion also received funding from Poppy Scotland for the Pension Department salaries which totaled £72,974 (2023: £70,089). The Veterans community support Co-Ordinator's salaries were also funded to the amount of £104,649 (2023: £102,369)

The total salaries for Legion Scotland amounted to £328,866 (2023: £303,256).

**Head office Staff**

	<b>2024</b>	<b>2023</b>
	<b>No.</b>	<b>No.</b>
Administration – full time	10	10
Administration – part time	1	1
	-----	-----
	11	11
	=====	=====

No member of staff received emoluments in excess of £60,000.

In addition to the head office staff noted above, there are also 5 (2023: 5) VCSS Co-Ordinators and 5 (2023: 5) Area Secretaries.

**12. Investments**

	<b>Unrestricted</b>	<b>Restricted</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Market value at 1 November 2023	1,133,643	629,694	1,763,337	2,048,814
Additions	137,404	141,036	278,440	681,873
Disposals at opening market value	(342,504)	(124,832)	(467,336)	(940,152)
Unrealised gain/(losses)	103,775	61,323	165,098	(27,198)
	-----	-----	-----	-----
Market value at 31 October 2024	1,032,318	707,221	1,739,539	1,763,337
	=====	=====	=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

<b>12. Investments (contd)</b>	<b>Unrestricted</b>	<b>Restricted</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Investment categories:				
UK listed securities	1,028,985	703,981	1,732,966	1,739,201
Cash	3,333	3,240	6,573	24,137
	-----	-----	-----	-----
	1,032,318	707,221	1,739,539	1,763,338
	=====	=====	=====	=====
Historical cost	678,208	675,913	1,354,121	1,492,148
	=====	=====	=====	=====

<b>13. Debtors</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Amounts due by Areas, Branches and Clubs	41,519	27,581
Other debtors	19,830	4,529
Prepayments	42,950	45,728
	-----	-----
	104,299	77,838
	=====	=====

<b>14. Creditors: amounts falling due within one year</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Investments dividends due to branches	21,028	19,668
Other taxes and social security	12,063	11,816
Other creditors and accrued charges	59,921	71,765
	-----	-----
	93,012	103,249
	=====	=====

<b>15. Operating leases</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Total future minimum lease payments under non-cancellable operating leases are as follows:		
Not later than one year	22,765	5,842
Later than one year and not later than five years	10,719	2,921
	-----	-----
	33,484	8,763
	=====	=====

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**16. Funds**

	Opening Balance as At November 2023	Income	Expend- iture	Gains/ Losses on invest- ments	Transfers	Closing Balance as at October 2024
	£	£	£	£	£	£
<b>Unrestricted Fund</b>						
General Fund	1,167,076	442,715	(740,254)	139,523	-	1,009,060
Designated Fund	1,643,411	335,626	(313,226)	-	-	1,665,811
	-----	-----	-----	-----	-----	-----
	2,810,487	778,341	(1,053,480)	139,523	-	2,674,871
	=====	=====	=====	=====	=====	=====

**Unrestricted Funds**

The unrestricted funds represent the funds that the Trustees are free to use in accordance with the charitable objectives.

**Designated Funds**

The designated funds represent the assets held within the branches. See note 18 for further detail.

**Restricted Funds**

These are donations received relating to specific projects. A description of each restricted fund is given in this note.

	Opening Balance as At November 2023	Income	Expend- iture	Gains/ Losses on invest- ments	Transfers	Closing Balance as at October 2024
	£	£	£	£	£	£
<b>Restricted Funds</b>						
War graves visits						
Ex Service Community Support Fund	44,791	200	(6,410)	-	-	38,581
Poppyscotland		74,990	(74,990)	-	-	-
Aged Veterans Fund	17,493	142,907	(151,711)	-	-	8,689
Raina Haig	2,274	-	(2274)	-	-	-
Veterans Community Support	-	12,000	(10,724)	-	-	1,276
WW2 Commemorations	-	42,054	(28,877)	-	-	13,177
<i>Branch Investment Funds</i>						
Kirkcaldy	51,009	-	-	5,696	-	56,705
Beaully	92,196	-	-	10,092	-	102,288
Invergordon	13,341	-	-	1,490	-	14,831
Glenrothes	75,824	-	-	6,467	-	82,291
Glasgow, Ayrshire & Dumfries & Galloway Area	96,273	-	-	10,457	-	106,730
Eyemouth	126,005	-	-	13,778	-	139,783
Annan	119,484	-	-	13,049	-	132,533
Duns	30,846	-	-	3,444	-	34,290
Melrose	6,716	-	-	750	-	7,466
Creich & Kincardine	2,913	-	-	325	-	3,238
New Deer	15,087	-	-	1,684	-	16,771
Highlands and Islands	-	-	-	10,295	-	10,295
	-----	-----	-----	-----	-----	-----
	694,252	272,151	(274,986)	77,527	-	768,944
	=====	=====	=====	=====	=====	=====

## **16. Funds (cont'd)**

### **War Graves Visits**

The Royal British Legion Scotland operates a fund that provides financial assistance for relatives to visit the grave or memorial of a close family member killed overseas in either the First or Second World War.

### **Ex-Service Community Support Fund**

The "Ex-Service Community Support Fund" is a restricted fund open to all veterans irrespective of whether they are members of Legion Scotland or not.

### **Poppyscotland**

In recognition of the work undertaken by the Disablement Pensions Appeals Service in support of pension claims and appeals by prospective and existing ex-service personnel, Poppyscotland cover the cost of this department and will continue to do so. A discretionary grant has also been agreed towards the Veterans Community Support Department.

### **Aged Veterans Fund**

This is a restricted fund implemented with a grant from the Unforgotten Forces Consortium which was established in 2017 with an initial three-year grant of £4 million for partners within the Consortium. This made possible a range of new services, and enhancements to existing services, to better meet the health and wellbeing needs of veterans in Scotland age 60 and older. Currently the Unforgotten Forces collaboration continues with funding from Scottish Government which runs up to and including March 2026. There are currently 16 organisations collaborating as part of the Unforgotten Forces Consortium, of which Royal British Legion Scotland is one.

### **Raina Haig**

A restricted fund set up to meet the expenses of the Women's Section President. Legion Scotland is assisting with the management of this fund.

### **WW2 Commemorations**

In this financial year we have received funding from Scottish Government to support our commemorative WW2 programme of events, specifically the national D-Day 80<sup>th</sup> Anniversary. Income from the event is included within this restricted fund to be held for continued WW2 commemorations in 2025, namely the VE and VJ Day 80<sup>th</sup> Anniversaries.

### **Veterans Community Support Service - Annual Pilgrimage 2024**

In this financial year we have received funding from The Veterans Foundation to support a Pilgrimage in the North of Scotland for 18 service users and their carers, which took place in October 2024.

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

	<b>Tangible Fixed Assets £</b>	<b>Net Current Assets £</b>	<b>Total £</b>
<b>17. Analysis of net assets between funds 2024</b>			
Restricted	707,221	61,723	768,944
Unrestricted	1,032,318	(23,258)	1,009,060
Designated	-	1,665,811	1,665,811
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	1,739,539	1,704,276	3,443,815
	=====	=====	=====

	<b>Tangible Fixed Assets £</b>	<b>Net Current Assets £</b>	<b>Total £</b>
<b>Analysis of net assets between funds 2023</b>			
Restricted	629,694	64,558	694,252
Unrestricted	1,133,643	33,433	1,167,076
Designated	-	1,643,411	1,643,411
	-----	-----	-----
	1,763,337	1,741,402	3,504,739
	=====	=====	=====

**18. Analysis of designated funds**

<b>Branch</b>	<b>Opening Balance as at November 2023 £</b>	<b>Income £</b>	<b>Expend- iture £</b>	<b>Gains/ Losses on invest- ments £</b>	<b>Transfers £</b>	<b>Closing Balance as at October 2024 £</b>
Riders	28,728	28,839	(17,206)	-	-	40,361
Ellon & District	49,801	13,839	-	-	-	63,640
Kincardine O'Neil	2,566	220	(659)	-	-	2,127
Angus & Perthshire	18,052	12,259	(13,683)	-	-	16,628
Alyth	3,634	534	(725)	-	-	3,443
City of Dundee	1,885	-	-	-	-	1,885
Dunblane	1,823	1,795	(1,768)	-	-	1,850
Montrose	148,368	16,650	(14,590)	-	-	150,428
St Andrews	3,959	363	(199)	-	-	4,123
Stirling	4,785	180	-	-	-	4,965
Bathgate	6,240	10,591	(10,323)	-	-	6,508
Edinburgh HQ	8,543	5,070	(6,677)	-	-	6,936
Livingston	559	3,474	(1,562)	-	-	2,471
Melrose	12,564	686	(535)	-	-	12,715
Newbattle & Gorebridge	155	263	(300)	-	-	118
Bridge of Weir	59,191	341	-	-	-	59,532
Cambuslang	70	195	(196)	-	-	69
Dalbeattie	79,850	17,340	(17,486)	-	-	79,704
Easdale	5,853	2,579	(4,585)	-	-	3,847
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Carried over	436,630	115,218	(90,494)	-	-	461,354
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**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**18. Analysis of designated funds (continued)**

<b>Branch</b>	<b>Opening Balance as at November 2023 £</b>	<b>Income £</b>	<b>Expend- iture £</b>	<b>Gains/ Losses on invest- ments £</b>	<b>Transfers £</b>	<b>Closing Balance as at October 2024 £</b>
Brought over	436,630	115,218	(90,494)	-	-	461,354
Moffat	4,224	967	(1,771)	-	-	3,420
Monkton & Prestwick, including Ayr	6,643	1,272	(1,690)	-	-	6,225
Creich & Kincardine	4,271	1,407	(1,467)	-	-	4,211
Isle of Bute	7,031	5,849	(8,864)	-	-	4,016
Longside	1,400	-	(208)	-	-	1,192
Forfar	238,356	49,180	(37,562)	-	-	249,974
Troon	3,486	2,785	(5,320)	-	-	951
Duns	34,759	4,609	(4,349)	-	-	35,019
Hawick	4,931	2,710	(2,754)	-	-	4,887
Cupar	17,319	835	(1,248)	-	-	16,906
Fort William	16,958	7,292	(7,409)	-	-	16,841
Methlick	2,320	3,092	(2,892)	-	-	2,520
Campbeltown	3,061	4,493	(4,037)	-	-	3,517
Callander	3,632	583	(1,384)	-	-	2,831
Dumfries & Maxwelltown	3,442	4,650	(2,652)	-	-	5,440
Blairgowrie	126,847	21,660	(17,073)	-	-	131,434
Tayport	1,151	4,242	(3,741)	-	-	1,652
Linburn	7,694	-	(6,561)	-	-	1,133
Eyemouth	143,689	7,878	(6,001)	-	-	145,566
Highlands & Islands Area	96,491	40,699	(26,641)	-	-	110,549
Dunbar	32,999	12,443	(20,198)	-	-	25,244
Beauly	120,334	4,518	(20,039)	-	-	104,813
Helensburgh	7,143	208	-	-	-	7,351
Arbroath	233,141	-	-	-	-	233,141
Tain	14,362	3,176	(2,888)	-	-	14,650
Aberdeen	71,098	35,860	(35,983)	-	-	70,975
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	1,643,411	335,626	(313,226)	-	-	1,665,811
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**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

	Opening Balance as at November 2022 £	Income £	Expend- iture £	Gains/ losses on invest- ments £	Transfers £	Closing Balance as at October 2023 £
<b>19. Prior year designated funds</b>						
Riders	15,463	63,163	(1,172)	-	-	28,728
Ellon & District	43,547	74,213	(2,232)	-	-	49,801
Kincardine O'Neil	2,545	275	(3,100)	-	-	2,566
Angus & Perthshire	16,532	12,750	(11,230)	-	-	18,052
Alyth	3,221	1,096	(683)	-	-	3,634
City of Dundee	1,774	111	-	-	-	1,885
Dunblane	1,678	1,890	(1,745)	-	-	1,823
Montrose	159,727	17,504	(28,863)	-	-	148,368
St Andrews	3,611	366	(18)	-	-	3,959
Stirling	4,245	886	(346)	-	-	4,785
Bathgate	7,498	8,824	(10,082)	-	-	6,240
Edinburgh HQ	9,983	4,352	(5,792)	-	-	8,543
Livingston	3,465	1,197	(4,103)	-	-	559
Melrose	12,659	851	(946)	-	-	12,564
Newbattle & Gorebridge	2,217	1,480	(3,542)	-	-	155
Bridge of Weir	60,939	5	(1,753)	-	-	59,191
Cambuslang	68	196	(194)	-	-	70
Dalbeattie	79,093	17,731	(16,974)	-	-	79,850
Easdale	5,325	5,387	(4,859)	-	-	5,853
Moffat	2,582	2,815	(1,172)	-	-	4,224
Monkton & Prestwick, including Ayr	7,329	1,546	(2,232)	-	-	6,643
Creich & Kincardine	1,372	5,999	(3,100)	-	-	4,271
Isle of Bute	6,413	618	-	-	-	7,031
Longside	2,757	1,610	(2,967)	-	-	1,400
Forfar	233,139	30,603	(25,386)	-	-	238,356
Troon	1,906	2,744	(1,164)	-	-	3,486
Duns	35,187	3,511	(3,939)	-	-	34,759
Hawick	6,550	5,887	(7,506)	-	-	4,931
Cupar	17,844	804	(1,329)	-	-	17,319
Fort William	16,455	4,045	(3,542)	-	-	16,958
Methlick	2,111	2,579	(2,370)	-	-	2,320
Campbeltown	3,396	6,033	(6,368)	-	-	3,061
Callander	3,747	123	(238)	-	-	3,632
Dumfries & Maxwelltown	3,249	2,435	(2,242)	-	-	3,442
Blairgowrie	138,663	9,152	(20,968)	-	-	126,847
Tayport	1,069	5,950	(5,868)	-	-	1,151
Linburn	17,794	-	(10,100)	-	-	7,694
Eyemouth	141,881	7,705	(5,897)	-	-	143,689
Highlands & Islands Area	93,134	29,769	(26,412)	-	-	96,491
Dunbar	51,413	14,749	(33,163)	-	-	32,999
Beauly	122,067	3,111	(4,844)	-	-	120,334
Helensburgh	6,408	2,693	(1,958)	-	-	7,143
Arbroath	241,324	55,274	(63,457)	-	-	233,141
Tain	14,679	2,593	(2,910)	-	-	14,362
Aberdeen	69,591	35,721	(34,214)	-	-	71,098
	1,675,652	450,346	(482,587)	-	-	1,643,411

**ROYAL BRITISH LEGION SCOTLAND (SCIO)**  
**NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024**

**20. Reconciliation of net movement in funds to net cash flow from operating activities**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Net movement in funds	(60,924)	(285,981)
Deduct interest income shown in investing activities	(32,132)	(35,524)
Deduct gains/add back losses on investments	(217,050)	73,643
(Increase)/decrease in debtors	(26,461)	7,015
(Decrease)/increase in creditors	(10,237)	(11,854)
	-----	-----
Net cash (used in)/provided by operating activities	(346,804)	(252,701)
	=====	=====

<b>21. Prior year Restricted funds</b>	<b>Opening Balance as at November 2022</b>	<b>Income</b>	<b>Expend- iture</b>	<b>Gains Losses on Invest- ments</b>	<b>Transfers</b>	<b>Closing Balance as at October 2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Restricted Funds</b>						
War graves visits	1,931	-	(1,931)	-	-	-
Ex Service Community Support Fund	53,070	200	(8,479)	-	-	44,791
Poppyscotland	-	72,089	(72,089)	-	-	-
Aged Veterans Fund	22,380	143,467	(148,354)	-	-	17,493
Raina Haig	2,294	-	(20)	-	-	2,274
 <i>Branch Investment Funds</i>						
Kirkcaldy	52,820	-	-	(1,811)	-	51,009
Beauly	95,470	-	-	(3,274)	-	92,196
Invergordon	13,815	-	-	(474)	-	13,341
Glenrothes	78,516	-	-	(2,692)	-	75,824
Glasgow, Ayrshire & Dumfries & Galloway Area	99,692	-	-	(3,419)	-	96,273
Eyemouth	131,389	-	-	(5,384)	-	126,005
Annan	124,590	-	-	(5,106)	-	119,484
Duns	31,941	-	-	(1,095)	-	30,846
Banchory	49,907	-	-	-	(49,907)	-
Melrose	6,954	-	-	(238)	-	6,716
Creich & Kincardine	3,016	-	-	(103)	-	2,913
New Deer	15,623	-	-	(536)	-	15,087
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	783,408	215,756	(230,873)	(24,132)	(49,907)	694,252
	=====	=====	=====	=====	=====	=====