

The McClay Foundation

Northern Ireland · Charity number 105839

Details

Status	Received
Company number	70062
Registered	2018-06-22
Register	View on the Charity Commission for Northern Ireland register

Contact

Address	Almac House 20 Seagoe Industrial Estate Craigavon BT63 5qd BT63 5QD
Phone	028 3833 2200
Email	enquiries@mcclayfoundation.org
Website	www.mcclayfoundation.org

Activities

Purposes: 4 Objects The purposes of the Charity (the Objects) are: 4.1 The relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland; 4.2 The advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies; 4.3 The advancement of health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare; 4.4 The prevention, control and cure of disease by advancing the use of diagnostic tools and drugs; 4.5 To support and promote such educational purposes as the trustees shall select, provided always that such purposes shall be exclusively charitable in law.

What the charity does: The advancement of education, The advancement of education, The advancement of health or the saving of lives, The relief of those in need by reason of youth, age, ill-health, disability, financial hardship or other disadvantage

How the charity works: Community development, Education/training, Medical/health/sickness, Research/evaluation

Who the charity helps: General public, Specific areas of deprivation

Finances

Period end	Income	Expenditure	Assets	Employees
2024-09-30	£789,329	£780,825	£-60,629	0

Trustees

Name	Role	Appointed
Mr Alan David Armstrong		
Mr Thomas James Scott		
The Mcclay Foundation Corporate Trustee Limited		

The McClay Foundation

Northern Ireland - Charity number 105839

Accounts

Registered number: NI070062
HMRC Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839

The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2024

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2024

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Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
I Huddleston
P Diamond
D Clements (resigned 6 June 2024)
H Stevenson
E McAllister
N Harkin
K Stephens
G McBurney

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers (Northern Ireland) LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Charity commission (Northern Ireland) number

NIC105839

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Registered number

NI070062

The McClay Foundation **(a company limited by guarantee)**

Chairman's report for the year ended 30 September 2024

The McClay Foundation's activities are progressing in line with the latest five-year strategic plan (2022-2027).

The Trustees have identified four strategic areas of focus:

- Innovation - Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
- Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of The McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the McClay Foundation in the year ended 30 September 2024, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

27 February 2025

The McClay Foundation

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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report)

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2024. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity" or "the Foundation") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs ("HMRC"), XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Articles of Association (as amended in 2018) which assist the Trustees in the management of the charity.

The Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third, or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks. The charity has developed a risk register which is subject to regular review by the Trustees.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the Board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health.

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world.

The objectives of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies;
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section. The Foundation's activities do not include social investment or the engagement of volunteers to meet the Foundation's charitable objectives.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Innovation - Research and development of new medicines.
2. Oncology research – Targets and biomarkers.
3. Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
4. Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Innovation - Research and Development of New Medicines

The Foundation is the majority shareholder of the Almac Group ("Almac" or "the Group") and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of The McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines; and
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

1. Innovation - Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay's legacy and his vision for The McClay Foundation and its charitable purposes, Almac's Strategic Goals include:

- remaining privately owned by The McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of The McClay Foundation.

Activities and Impact

<p>Almac Group</p>	<p>The Almac Group is an established contract development and manufacturing organisation which provides an extensive range of integrated services across the drug development lifecycle to the pharmaceutical and biotech sectors globally. The Almac Group has continued to grow its employee base to approximately 7,500 people and has contributed to over 70% of US Food and Drug Administration (FDA) approved new molecular entities (NMEs) in the last 3-year period as the Group continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>The Almac Group is comprised of a number of business units, each of which contributes to the advancement of Almac's Strategic Goals and to the research and development of new medicines.</p> <p>Almac Discovery is an independent, research driven drug discovery company, dedicated to the development of novel and innovative therapeutics.</p> <p>Almac Sciences provides integrated services from development to commercial scale manufacture of advanced intermediates and Active Pharmaceutical Ingredients (API). Almac Sciences provides a range of services for small molecules and peptides and applies innovative biocatalysis and technology solutions which contribute to cost and time savings for its clients.</p> <p>Almac Pharma Services provides expert pharmaceutical drug product development and manufacturing solutions, supporting all phases of clinical trials, through product launch and ongoing supply.</p> <p>Almac Diagnostics Services is a global stratified medicine company specialising in biomarker driven clinical trials. Almac Diagnostics Services is focused on the discovery, development and commercialisation of diagnostic and companion diagnostic tests.</p> <p>Almac Clinical Services is recognised as an innovative, global solutions provider within the specialised and complex market of clinical trial supply. Almac Clinical Services' integrated and adaptable solutions offer the most flexible approach to support the delivery of global clinical trials from protocol right through to patient delivery.</p> <p>Almac Clinical Technologies is a global provider of Interactive Response Technology (IRT) and expert consultancy for the biopharmaceutical industry, empowering clinical trial sponsors to proactively manage sites, patients, and clinical supplies through our industry-leading technology solutions.</p> <p>Galen develops, markets and sells a wide range of branded and generic pharmaceuticals and medical nutrition products.</p>
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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

<p>Almac Group (continued)</p>	<p>From a research and development perspective, companies within the Group have been engaged in the following activities over the past 12 months:</p> <ul style="list-style-type: none"> ○ The Wee1 inhibitor Debio-0123 and Akt inhibitor VAD-044 which Almac Discovery out-licensed for further development are both progressing well in clinical development. ○ Almac Discovery continues to collaborate with both academia and other biotech companies to deepen its existing knowledge and skills in specific areas. ○ Almac Discovery has nominated 3 Candidate Drugs, each ready to enter preclinical development. Almac Sciences completed the construction of a 28,000 sq ft facility to increase its peptide manufacturing operations by 30%. This facility expansion will enhance synthesis, purification and isolation capabilities and meet anticipated demand for clinical development and commercial products. ○ Almac Sciences' affiliate, Arran Chemical Company, celebrated 40 years in operation. Arran is a named manufacturer of key building blocks that go into over 30 different commercial drugs ranging from products that are used to treat hypertension, cardiovascular issues, renal problems and epilepsy, among others. ○ Almac Pharma Services supported pharmaceutical development activities for 70 projects and released over 400 batches of clinical trial material for use in clinical trials. ○ Almac Pharma Services supported the launch of 12 new pharmaceutical drugs and over 150 new commercial SKUs, releasing over 6,000 batches of commercial drug product for patient use globally. These products address a wide range of previously unmet therapy areas and indications including blood cancer, brain tumours and epilepsy. ○ Almac Pharma Services completed its first commercial operation from its Charnwood site, thereby broadening its existing commercial capabilities and capacity. In addition, Almac Pharma Services completed two major investment projects at its headquarter site in Craigavon – a bespoke 100,000 sq ft state-of-the-art, multi-product solid oral dose commercial manufacturing facility and a 32,000 sq ft custom-built high-volume facility that significantly increases commercial manufacturing and packaging of sachet drug product presentations. ○ Almac Diagnostic Services opened a new 40,000 sq ft diagnostics development and manufacturing facility which allows it to expand all core service lines, including genomic services, product development and clinical testing. This new facility also provides dedicated manufacturing capacity which increases Almac Diagnostic Services' ability to manufacture and distribute Companion Diagnostic (CDx) kits on a commercial scale to support growing client demand. ○ Almac Diagnostics launched a new diagnostic test product range focused on chronic disease. The first two products to be developed and validated for use within clinical trials include assays for PNPLA3 and HSD17B13, two genes implicated in the development of metabolic dysfunction-associated steatohepatitis (MASH) and metabolic dysfunction-associated fatty liver disease (MAFLD). ○ Almac Clinical Services has seen growth in both revenue and the initiation of new clinical programmes. In particular, it has seen a record 12% growth in active clinical studies, including several major programmes to treat obesity. ○ Almac Clinical Services is currently undertaking a major infrastructure expansion at its North American headquarters which will increase existing cold-chain capacity by 60% including additional refrigerated, ultra-low storage, and Just-In-Time processing capabilities. ○ Almac Clinical Technologies continues to be the premier partner for the implementation of complex innovative trial designs. In FY24 Almac Clinical Technologies invested in its biostats department and launched new biostatistical services to support these trials. Almac Clinical Technologies is now involved in partnering with Clinical Trial Protocol writers to help design their trials when complex innovative designs will support their study goals. In addition to this, a randomization monitoring service has been introduced to meet emerging regulatory guidelines in these trials.
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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

<p>Almac Group (continued)</p>	<p>In the last 12 months Almac has maintained 112 granted patents with a further 70 pending approval. These include the following:</p> <ul style="list-style-type: none"> ○ Almac Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including ROR1), PNU Payloads and Loop Library Variants. ○ Almac Diagnostics – DDRD assay (prostate cancer) <p>Almac continues to collaborate with academia and other global institutions to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively. Examples include the following:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-1 cell surface receptor) ○ S-CORT (Oxford University & others - DDRD Assay/Colorectal cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Activities and Impact

<p>QUB - £154,736</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast ("QUB").</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working with Prof. Dan Longley and Ipsen Pharma on development of First in Class FLIP inhibitors following out-licensing of this QUB derived programme to Ipsen in November 2022. There is the potential for these first in class inhibitors to provide new and improved treatment options for cancer patients, which aligns with The McClay Foundation's objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer. Joint supervisor for a Post Doctoral Research Associate as part of a cross-border Higher Education Authority-funded North-South Research Project joint with Trinity College, Dublin evaluating new activity probes for deubiquitinase enzymes. One aim of this programme is to provide a catalyst for All-Island Collaboration in Research Excellence. A publication has been submitted based on this work. Professor Harrison was lead author of a publication in the journal <i>Clinical and Translational Medicine</i> in April 2024 entitled "USP7 inhibitors suppress tumour neo angiogenesis and promote synergy with immune checkpoint inhibitors by downregulating fibroblast VEGF". This publication demonstrated for the first time that USP7-mediated reprogramming of the tumour microenvironment represents a function of USP7 that is unique to fibroblasts, and which is not observed in cancer cells. Given the potential for USP7 inhibitors to transform "immune desert" tumors into "immune responsive" tumors, this paves the way for a novel therapeutic strategy combining USP7 inhibitors with immune checkpoint inhibitors (ICIs).</p>
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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

<p>QUB - £154,736 (continued)</p>	<p>Publications</p> <p>Author or inventor on >145 publications, patents and patent applications. Most recently:</p> <p><u>Jurisc, A et al. USP7 inhibitors suppress tumour neoangiogenesis and promote synergy with immune checkpoint inhibitors by downregulating fibroblast VEGF <i>Clin. Trans. Med.</i> 2024 Apr;14(4):e1648. doi: 10.1002/ctm2.1648</u></p> <p>Page, N. et al. Identification and development of a subtype- selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2023). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Hewitt, P. R. et al. <u>Deubiquitinases and their inhibitors: challenges and recent advances</u> <i>Medicinal Chemistry Reviews</i> (2022), 57, 363-387</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • Exploiting Engineered Binding Domains in Next Generation Antibody-Drug Conjugate Design – Invited Lecture – 26th International Charles Heidelberger Symposium on Cancer Research – Oct 2024 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2024 – Lecture: The Drug Discovery and Development Process • Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2024 <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI) • June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI). • BREATH⁷ (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union’s INTERREG VA Programme (ca. £100K, PI) • Innovation Scholar – IUK funded: working with Prof. Dan Longley • Innovation Scholar – IUK funded: working with Dr James Reihill • Joint Supervisor (with Joanna McGouran, Trinity College, Dublin) for 2 year HEA Funded North South Project: “Snapshot: Target engagement assays – a radical approach to capture a snapshot of probe-enzyme binding” – €200K • Co-Applicant for NI Strength in Places bid: “Future Medicines Institute” (£34.5M programme, pending) • Co-PI for BBSRC funded “Prosperity Partnership” grant: “Establishment of a NI Centre of Excellence for Proteomics” (£5.2M programme)
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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

<p>QUB - £154,736 (continued)</p>	<p>Panel membership:</p> <ul style="list-style-type: none"> • Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS) • Panel member – British Heart Foundation (BHF), Translational Awards Committee • Panel member: QUB Research Innovation and Translation Committee • Chair – QUB MRC Funder Liaison Group <p>PhD Supervisor for 4 PhD Students</p> <ul style="list-style-type: none"> • TACT Marie Curie ETN – Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton) • Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route. • PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery • PhD Supervisor for Patrick Preston (joint with K Savage) – DfE funded 3-year studentship “Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage” <p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p>Co-principal investigator for the Precision Medicine Group at Queen’s University Belfast, focussing on Biomarkers and drug targets to guide precision medicine. Our main area of interest is to better understand the immune system and how it recognises cancer. This may allow us to develop new drug therapies that allow a patient’s immune system to identify and eradicate cancer.</p> <p>Publications</p> <ol style="list-style-type: none"> 1. USP7 inhibitors suppress tumour neoangiogenesis and promote synergy with immune checkpoint inhibitors by downregulating fibroblast VEGF. Clin Transl Med. 2024 Apr;14(4) 2. Integrated multimodal analyses of DNA damage response and immune markers as predictors of response in metastatic triple-negative breast cancer in the TNT trial (NCT00532727). Clinical Cancer Research, Vol. 29, No. 18, 15.09.2023 3. An investigation of the clinical impact and therapeutic relevance of a DNA damage immune response (DDIR) signature in patients with advanced gastroesophageal adenocarcinoma. ESMO Open, Vol. 9, No. 5, 103450, 13.05.2024 4. Ruthenium drug BOLD-100 regulates BRAFMT colorectal cancer cell apoptosis through AhR/ROS/ATR signaling axis modulation. Molecular Cancer Research, 04.09.2024. 5. Dual prognostic classification of triple-negative breast cancer by DNA damage immune response and homologous recombination deficiency. JCO Precision Oncology 2023. 7, e2300197 6. STAT3/LKB1 controls metastatic prostate cancer by regulating mTORC1/CREB pathway. Molecular Cancer 2023. 22, 1, 133. 7. MCU Integrated Multimodal Analyses of DNA Damage Response and Immune Markers as Predictors of Response in Metastatic Triple-Negative Breast Cancer in the TNT Trial (NCT00532727). Clin Cancer Res. 2023 Sep 15;29(18):3691-3705. <p>Presentations</p> <ul style="list-style-type: none"> • “Biomarker Discovery and Development” Cancer Research Horizons Biomarker Commercialization Summit, Manchester University Nov 2023 • “20 years of Clinical Biomarker Development” 26th International Charles Heidelberger Symposium on Cancer Research Oct 2024
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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

<p>QUB - £154,736 (continued)</p>	<p>Awarded Grants:</p> <ul style="list-style-type: none"> - Future Medicines Institute- Innovate UK- Co-PI- £31 Million Oct 2024 - Development of Glycoprotein targeted drugs- Aviceda Co-PI- £546,000 Nov 2023 - Characterization of DNA Damaging Drug Immune activation in Ovarian Cancer- Grand Lodge of Freemasons Co-PI- £70,318 Feb 2024 <p>Teaching</p> <ul style="list-style-type: none"> - MED2016 Masters course lecturer - MRES SCM7075 Masters course lecturer - PhD supervisor 2 students - Supervision 1 MSc Student QUB - Supervision 1 MSc Student Royal College of Surgeons Dublin - Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroek and Dr Emma Kerr <p>Outreach Activities/ Panel Memberships</p> <ul style="list-style-type: none"> • Member of MATRIX committee, Scientific advisory board to NI Government. • Chair of Research Committee commissioned by Dept of Economy to establish NI Life and Health Sciences Ecosystem around City and Regional Growth Deals. Published May 2024 and recommendations formally adopted by Minister Murphy into NI Economic Policy. • Member of the Health Innovation Research Alliance Northern Ireland Health Leaders Committee • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Director of OML (Odyssey Belfast): A charity that manages the SSE Arena, Belfast, W5 and the Odyssey site to support wellbeing and better life chances for the people of Northern Ireland
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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people's physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Activities and Impact

Buddy Bear Trust £100,000	Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.
Cancer Fund for Children £50,000	The Foundation continues to provide support towards the running costs of Cancer Fund for Children's residential centre, Daisy Lodge, in Newcastle.
NI Hospice £50,000	Supporting Northern Ireland Hospice as it employs nurses to provide palliative care to patients in their own homes as part of the hospice's high-quality, holistic end-of-life care which enables patients to have the appropriate support to remain at home as they approach the end of life.
Action Cancer Northern Ireland £50,000	Contributed towards the costs of two machines used by Action Cancer for digital breast tomosynthesis screening as part of its breast cancer screening programme. One machine is located at Action Cancer House and the other is located on Action Cancer's Big Bus.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also supporting its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.
Young Lives v Cancer £25,000	Contributing funding towards Young Lives v Cancer's 'Home from Home' project which offers accommodation for parents and siblings close to Belfast City Hospital and the Royal Belfast Hospital for Sick Children, helping to alleviate the additional financial burdens of travel, accommodation and food costs often experienced by families when a young person is receiving cancer treatment.

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Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £125,000	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls in East Africa to complete their education and to grow into strong, healthy young women. By constructing hygienic washroom facilities at schools, supporting school feeding programmes to encourage school retention, and providing training on child protection and gender equality, I AM GIRL seeks to reduce the barriers to adolescent girls' and other children's participation in education in schools and communities in East Africa. Supporting Fields of Life's vocational training institute scholarships to enable vulnerable young people to study courses such as building construction; carpentry; tailoring, fashion and design; and cosmetology, hair and beauty. The young people supported by these scholarships have the opportunity to learn skills which enable them to secure jobs, earn a living and have the prospect of a brighter future.
Philadelphia Education Fund £11,172	Scholarship to assist selected student over the term of their studies. The student was chosen from underrepresented communities in the Philadelphia Area.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its "#itssmarttotalk' campaign.
Leprosy Mission NI, £8,386	The Foundation has provided support for a self-help group run by the Leprosy Mission in Bangladesh. Through screening, the provision of vital medical care and enhancing community inclusion and mental health, the Leprosy Mission's project seeks to detect, treat and prevent leprosy.
Reach Mentoring, £15,670	Reach Mentoring partners with local schools to provide one-to-one mentoring support for children and young people. The Foundation has provided support towards the costs of Reach's Mentoring Coordinator.
Children in Northern Ireland £55,000	Supporting Children in Northern Ireland (CiNI) in its 'Holiday Hunger' and 'Get Active' Programmes which aim to engage children and young people, ordinarily in receipt of free school meals, during holiday periods. CiNI's programmes seek to address issues faced by young people including food poverty, educational underachievement and health and wellness through the provision of nutritious meals, physical activity sessions and learning-based activities.
Friends of Parkview Special School £2,750	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of Parkview Special School £4,650	Covered the costs of 6 mobility bicycles to be used by the children and young people at Friends of Parkview Special Needs School.

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

Public benefit assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Beneficiaries are required to report to the Foundation on an interim basis and at the end of their applicable funding period. Such reports typically summarise the activities undertaken and include details of the end-users who have benefitted from the activities/projects. In addition, testimonials from beneficiaries also indicate the difference which the Foundation's grant-making activities have had on both individual beneficiaries and at a societal level.

Public benefit statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year donations of £750,000 (2023: £500,000) were received from subsidiaries of Almac Group, and direct charitable expenditure of £760,084 (2023: £637,668) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £780,825 (2023: £650,075). The charitable company's net assets are £91,042,082 (2023: £91,033,578).

The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of several years to enable the aims of each project within each strategic focus area to be achieved. The Trustees are considering future funding requirements on an ongoing basis.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £532,082 (2023: £523,578) which represents 8 months of expenditure. The free reserves required will be sufficient to meet the running costs for a period equivalent to 6-9 months of expenditure. This policy is reviewed annually. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit, subject to the charity's Articles of Association. Proposed investments must be tabled for review and approval at a meeting of the board of Trustees.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Going concern

The trustees have received confirmation that Almac Group Limited intends to support the company for at least one year after these financial statements are signed. Consequently, the trustees have prepared these financial statements on a going concern basis.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2024 (incorporating the Directors' report) (continued)

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers (Northern Ireland) LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee

27 February 2025

The McClay Foundation (a company limited by guarantee)

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, The McClay Foundation's financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2024 and of its incoming resources and application of resources, including its income and expenditure, and cash flows, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2024; the statement of financial activities (incorporating an income and expenditure account and the cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

The McClay Foundation **(a company limited by guarantee)**

Independent auditors' report to the members of The McClay Foundation (continued)

Reporting on other information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Trustees' report, we also considered whether the disclosures required by the UK Companies Act 2006 and Charities Act (Northern Ireland) 2008 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Trustees' report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' report for the period ended 30 September 2024 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Trustees' report.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

The McClay Foundation (a company limited by guarantee)

Independent auditors' report to the members of The McClay Foundation (continued)

Responsibilities for the financial statements and the audit (continued)

Auditors' responsibilities for the audit of the financial statements (continued)

Based on our understanding of the charitable company and its environment, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed by the engagement team included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Reading minutes of meetings of the board of trustees;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts;
- Assessing financial statement disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charitable company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the charitable company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

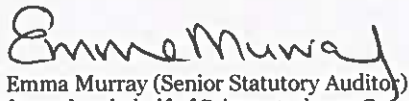
**The McClay Foundation
(a company limited by guarantee)**

***Independent auditors' report to the members of The
McClay Foundation (continued)***

Other required reporting (continued)

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.



Emma Murray (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers (Northern Ireland) LLP
Chartered Accountants and Statutory Auditors
Belfast
27 February 2025

The McClay Foundation

(a company limited by guarantee)

Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2024

	Note	Total unrestricted funds 2024 £	Total unrestricted funds 2023 £
Incoming resources from generated funds			
Investment income	4	22,094	16,526
Donations	4	767,235	500,000
Total incoming resources	4	789,329	516,526
Resources expended			
Charitable activities	5	(760,084)	(637,668)
Governance costs	5	(20,741)	(12,407)
Total resources expended		(780,825)	(650,075)
Net income/(expenditure) and net movement in funds before gains and losses on investments		8,504	(133,549)
Net gains on investment property assets	10	-	-
Net income/(expenditure) and net movement in funds		8,504	(133,549)
Total funds brought forward at 1 October		91,033,578	91,167,127
Total funds carried forward at 30 September		91,042,082	91,033,578

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.


The McClay Foundation

(a company limited by guarantee)

Balance sheet as at 30 September 2024

	Note	2024 £	2023 £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property	10	210,000	210,000
		90,510,000	90,510,000
Current assets			
Debtors: amounts falling due within one year	11	910	870
Cash at bank and in hand		591,801	580,238
		592,711	581,108
Creditors: amounts falling due within one year	12	(60,629)	(57,530)
Net current assets		532,082	523,578
Net assets		91,042,082	91,033,578
The funds of the charity:			
Unrestricted funds	15	91,042,082	91,033,578
Total charity funds		91,042,082	91,033,578

The financial statements on pages 20 to 31 were approved by the board of Trustees on *27 February 2025* and were signed on its behalf by:


A D Armstrong
Trustee

I W Huddleston
Trustee



The notes on pages 23 to 31 are an integral part of the financial statements.

The McClay Foundation

(a company limited by guarantee)

Cash flow statement for the year ended 30 September 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Net cash generated from/ (used in) operating activities	14	11,563	(133,821)
Net decrease in cash and cash equivalents			
Cash and cash equivalents at beginning of the year		580,238	714,059
Cash and cash equivalents at end of the year		591,801	580,238

The notes on pages 23 to 31 are an integral part of the financial statements.

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The Foundations objectives are, broadly to:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Investment property

Investment property for which fair value can be measured reliably is measured at fair value annually with any change recognised in the statement of financial activities.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

1 Accounting policies (continued)

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Donations

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Rental income

Rental income is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programs are approved by Trustees. The Foundation will only accept applications from registered charities. All programs involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to The Foundation Grant Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to charitable activities and governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world. Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

1 Accounting policies (continued)

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

4 Total incoming resources

	Total unrestricted funds 2024 £	Total unrestricted funds 2023 £
Investment income		
Bank interest	14,294	8,726
Rental income	7,800	7,800
Total investment income	22,094	16,526
Donations		
Donations from Almac Group	750,000	500,000
Donations - other	17,235	-
Total donations	767,235	500,000
Total incoming resources	789,329	516,526

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

5 Charitable activities

	Total unrestricted funds 2024 £	Total unrestricted funds 2023 £
Queen's University Belfast	154,736	151,040
Action Cancer Northern Ireland	50,000	-
Northern Ireland Hospice	50,000	100,000
NI Cancer Fund for Children	50,000	-
Friends of the Cancer Centre	70,000	70,000
Get Active	-	25,000
Quest Malawi	-	100,500
Fields of Life	125,000	-
Young Lives v Cancer	25,000	25,000
Leprosy Mission NI	8,386	-
Train to be Smart	37,720	37,720
Reach Mentoring	15,670	-
Philadelphia Education Fund	11,172	15,658
Cope Children's Trust	-	10,000
Buddy Bear Trust	100,000	100,000
Children in Northern Ireland	55,000	-
Friends of Parkview Special School	7,400	2,750
	760,084	637,668

Charitable activities comprise those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Governance costs in relation to professional services in the year were £20,741 (2023: £12,407).

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

6 Movement in funds

	2024	2023
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	10,264	6,149

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose (2023: Nil). The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2024 was £6,000 (2023: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2023 and 30 September 2024	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99%	'A' Ordinary shares of £1 each
		100%	'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors. The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2024	2023
	£	£
Capital and reserves		
Almac Group Limited	796,840,991	718,195,917
Profit for the year		
Almac Group Limited	95,910,098	79,950,443

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As 1 October 2023 and at 30 September 2024	210,000

During the year ended 30 September 2022 the property was revalued on a fair value basis as at 30 September in accordance with the charities accounting policy by independent external valuers at a value of £210,000. As at 30 September 2024, the trustees performed the valuation and no revaluation was required to be posted.

11 Debtors: amounts falling due within one year

	2024	2023
	£	£
Prepayments	910	870

12 Creditors: amounts falling due within one year

	2024	2023
	£	£
Accruals	60,629	57,530

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

13 Financial instruments

	2024	2023
	£	£
Financial liabilities held at amortised cost		
Accruals	60,629	57,530

14 Reconciliation of net movement in funds to net cash flow from operating activities

	2024	2023
	£	£
Net movement in funds	8,504	(133,549)
Movement in debtors	(40)	(870)
Movement in creditors	3,099	598
Net cash generated from/ (used in) operating activities	11,563	(133,821)

Net funds reconciliation as at 30 September 2024

	Cash at bank and in hand £
As at 1 October 2022	714,059
Cash flows	(133,821)
As at 30 September 2023	580,238
Cash flows	11,563
As at 30 September 2024	591,801

15 Unrestricted funds

	Total unrestricted funds 2024 £	Total unrestricted funds 2023 £
At 1 October	91,033,578	91,167,127
Net movement in funds	8,504	(133,549)
At 30 September	91,042,082	91,033,578

The McClay Foundation

(a company limited by guarantee)

Notes to the financial statements for the year ended 30 September 2024 (continued)

16 Analysis of net assets between funds

	Total unrestricted funds 2024 £	Total unrestricted funds 2023 £
Fixed assets	90,510,000	90,510,000
Net current assets	532,082	523,578
At 30 September	91,042,082	91,033,578

17 Ultimate controlling party

The Board of Trustees are the ultimate controlling party.

18 Related party transactions

Almac Group Limited is a related party through common directors. Donations of £750,000 (2023: £500,000) were received from subsidiaries of Almac Group during the year.

19 Contingent liabilities

At the year end the charity had contingent liabilities of:

	2024 £	2023 £
NI Hospice	150,000	200,000
NI Cancer Fund for Children	50,000	100,000
Fields of Life	125,000	200,000
Philadelphia Education Fund	5,444	16,615
Train to Be Smart	-	37,720
Buddy Bear Trust	200,000	300,000
Train to be Smart - pledge	330,000	330,000
QUB: McClay Chairs in Medicinal Chemistry/Oncology	204,530	358,917
Young Lives v Cancer	25,000	50,000
Children in Northern Ireland	60,000	25,000
Friends of the Cancer Centre	-	70,000
Action Cancer	20,000	-
Cancer Fund for Children	250,000	-
John Hopkins University	92,761	-
	1,512,735	1,688,252

The above contingent liabilities represent grants committed to projects but are contingent upon the recipient meeting specific criteria in future years. There is no evidence of default on the terms applied.

The McClay Foundation

Northern Ireland - Charity number 105839

Accounts

Registered number: NI070062
HMRC Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839

The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2023

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2023

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The McClay Foundation **(a company limited by guarantee)**

Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
C Hayburn (resigned 1 January 2023)
I Huddleston
P Diamond
D Clements
H Stevenson
E McAllister
N Harkin
K Stephens
G McBurney (appointed 1 October 2022)

Company secretary

C Hayburn (resigned 1 January 2023)

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Charity commission (Northern Ireland) number

NIC105839

Registered number

NI070062

Chairman's report for the year ended 30 September 2023

The McClay Foundation has recently prepared a new five-year strategic plan (2022-2027) to follow the previous plan agreed by the Trustees in 2016.

The Trustees have identified four strategic areas of focus:

- Innovation - Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
- Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of The McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the McClay Foundation in the year ended 30 September 2023, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

26 JANUARY 2024

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report)

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2023. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity" or "the Foundation") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs ("HMRC"), XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Articles of Association (as amended in 2018) which assist the Trustees in the management of the charity.

The Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the Board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health.

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world.

The objectives of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section. The Foundation's activities do not include social investment or the engagement of volunteers to meet the Foundation's charitable objectives.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Innovation - Research and development of new medicines.
2. Oncology research – Targets and biomarkers.
3. Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
4. Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Innovation - Research and Development of New Medicines

The Foundation hold owns the Almac Group (“Almac” or “the Group”) and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of The McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines; and
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

Trustees’ report for the year ended 30 September 2023 (incorporating the Director’s report) (continued)

1. Innovation - Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay’s legacy and his vision for The McClay Foundation and its charitable purposes, Almac’s Strategic Goals include:

- remaining privately owned by The McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of The McClay Foundation.

Activities and Impact

Almac Group	<p>The Almac Group is an established contract development and manufacturing organisation which provides an extensive range of integrated services across the drug development lifecycle to the pharmaceutical and biotech sectors globally. The Almac Group has continued to grow its employee base to approximately 7,000 people and has contributed to over 70% of US Food and Drug Administration (FDA) approved new molecular entities (NMEs) in the last 3-year period as the Group continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>The Almac Group is comprised of a number of business units, each of which contributes to the advancement of Almac’s Strategic Goals and to the research and development of new medicines.</p> <p>Almac Discovery is an independent, research driven drug discovery company, dedicated to the development of novel and innovative therapeutics.</p> <p>Almac Sciences provides integrated services from development to commercial scale manufacture of advanced intermediates and Active Pharmaceutical Ingredients (API). Almac Sciences provides a range of services for small molecules and peptides and applies innovative biocatalysis and technology solutions which contribute to cost and time savings for its clients.</p> <p>Almac Pharma Services provides expert pharmaceutical drug product development and manufacturing solutions, supporting all phases of clinical trials, through product launch and ongoing supply.</p> <p>Almac Diagnostics Services is a global stratified medicine company specialising in biomarker driven clinical trials. Almac Diagnostics Services is focused on the discovery, development and commercialisation of diagnostic and companion diagnostic tests.</p> <p>Almac Clinical Services is recognised as an innovative, global solutions provider within the specialised and complex market of clinical trial supply. Almac Clinical Services’ integrated and adaptable solutions offer the most flexible approach to support the delivery of global clinical trials from protocol right through to patient delivery.</p> <p>Almac Clinical Technologies is a global provider of Interactive Response Technology (IRT) and expert consultancy for the biopharmaceutical industry, empowering clinical trial sponsors to pro-actively manage sites, patients, and clinical supplies through our industry-leading technology solutions.</p> <p>Galen develops, markets and sells a wide range of branded and generic pharmaceuticals and medical nutrition products.</p>
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>Almac Group (continued)</p>	<p>From a research and development perspective, companies within the Group have been engaged in the following activities over the past 12 months:</p> <ul style="list-style-type: none"> ○ Almac Discovery's potent Wee1 inhibitor moved into Clinical Phase ○ Almac Discovery's AKT inhibitor moved into Clinical Phase ○ Almac Discovery performed extensive work on DUB targets and Protein Drug Conjugates ○ Almac Sciences grew its neo peptide business, thus enabling its customers to develop personalised cancer vaccines. Almac Sciences has manufactured >12,000 peptides for approximately 100 patients and 6 clients. ○ Almac Sciences developed, manufactured and supplied 2 metric tonnes of a key ingredients (an immobilised enzyme) for use in a product used to treat paediatric patients and adult patients with short bowel syndrome. ○ Almac Pharma Services supported pharmaceutical development activities for 108 new drugs and supplied clinical trial material for 58 of these new drugs. Therapeutic areas supported include oncology (breast and ovarian cancer), HIV-1 (Human Immunodeficiency Virus type-1) and Parkinson Disease. ○ Almac Pharma Services manufactured registration batches for 6 new products (including in the therapeutic areas of cystic fibrosis and immunodeficiency), launched 8 new products, launched 73 new commercial SKUs (including in the therapeutic areas of oncology, neurology and infectious diseases) and supported the supply of 4 Advanced Therapy Medicinal Products through ultra-low temperature packaging, labelling and distribution. ○ Almac Diagnostic Services invested in the construction of a new 40,000 sqft diagnostics development and manufacturing facility. This new facility will ensure that Almac Diagnostic Services remains at the forefront of developing new genomic tests to facilitate the genetic screening of patients to personalise their treatment. ○ Almac Diagnostics invested in a new Illumina Novaseq X instrument for human genome sequencing. This new instrument will allow Almac Diagnostic Services to substantially scale up the number of patients samples that can be screened for individual disease-causing mutations. ○ Almac Clinical Services expanded its managed access program (MAP) services: ensuring that patients completing a clinical trial have post-trial access to unlicensed medicines. Almac Clinical Services now has over 134 managed access programs globally. ○ Almac Clinical Technologies expanded its leadership position in the support of complex innovative clinical trial designs (CIDs). CIDs ensure that fewer patients receive ineffective treatments, thus reducing development costs and bringing new treatments to market faster. Almac Clinical Technologies' biostatistical consultants are thought leaders in this space and have partnered with multiple companies to determine the best way to implement these designs by leveraging ACT's proprietary Interactive Response Technology system (IXRS®).
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>Almac Group (continued)</p>	<p>In the last 12 months Almac has maintained 105 granted patents with a further 80 pending approval. These include the following:</p> <ul style="list-style-type: none"> ○ Almac Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including ROR1), PNU Payloads and Loop Library Variants. ○ Almac Diagnostics – DDRD assay (prostate cancer), MEK (cancer signalling) <p>Almac continues to collaborate with academia and other global institutions to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively. Examples include the following:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-I cell surface receptor) ○ S-CORT (Oxford University & others - DDRD Assay/Colorectal cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Activities and Impact

<p>QUB - £151,040</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast ("QUB").</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working with Prof. Dan Longley and Ipsen Pharma on development of First in Class FLIP inhibitors following out-licensing of this QUB derived programme to Ipsen in November 2022. There is the potential for the FLIP inhibitors that are being developed to become standard-of-care agents in several cancers with implications for the clinical management of these cancers. This will most likely be based on a combination regimen, although there is the potential for single agent administration in molecularly defined subgroups of patients. FLIP inhibitors also have the potential to re-sensitise tumours that have become resistant to standard of care therapies. There is the potential for these First in Class inhibitors to provide new and improved treatment options for cancer patients, which aligns with The McClay Foundation's objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer.</p>
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>QUB - £151,040 (continued)</p>	<p>Publications</p> <p>Author or inventor on >145 publications, patents and patent applications. Most recently:</p> <p><u>RALB GTPase: a critical regulator of DR5 expression and TRAIL sensitivity in KRAS mutant colorectal cancer</u> Khawaja, Hajrah; Campbell, Andrew; Roberts, Jamie Z.; Javadi, Arman; O'Reilly, Paul; McArt, Darragh; Allen, Wendy L.; Majkut, Joanna; Rehm, Markus; Bardelli, Alberto; et al. <i>Cell Death & Disease</i> (2022), 11(10), 930.</p> <p>Page, N., Wappett, M., O'Dowd, C.R. <i>et al.</i> Identification and development of a subtype-selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2023). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • SCI Online lecture series: Invited lecture: Ventures in New Target Space: Drugging the DUBs – Oct 2022 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2023 – Lecture: The Drug Discovery and Development Process • SSC Module in Translational Medicine “From Bench to Bedside and Back” Teaching for 2nd year medical students, October 2022 – Lecture: Drug Discovery <p>Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2023</p> <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI) • June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI). • BREATH' (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union's INTERREG VA Programme (ca. £100K, PI) • Innovation Scholar – IUK funded: working with Prof. Dan Longley • Innovation Scholar – IUK funded: working with Dr James Reihill • Joint Supervisor (with Joanna McGouran, Trinity College, Dublin) for 2 year HEA Funded North South Project: “Snapshot: Target engagement assays – a radical approach to capture a snapshot of probe-enzyme binding” – €200K • Co-Applicant for NI Strength in Places bid: “Future Medicines Institute” (£34.5M programme, pending) • Co-PI for BBSRC “Prosperity Partnership” bid: “Establishment of a NI Centre of Excellence for Proteomics” (£5.2M programme, pending)
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>QUB - £151,040 (continued)</p>	<p>Panel membership:</p> <ul style="list-style-type: none"> • Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS): Jan2022 - • Panel member – British Heart Foundation (BHF), Translational Awards Committee: Nov 2023- • Panel member: QUB Research Innovation and Translation Committee • Chair – QUB MRC Funder Liaison Group (Sept 2022 -present) • Ad-hoc member of MATRIX panel – reviewed NI City Deal and Strength in Places bids <p>PhD Supervisor for 4 PhD Students</p> <ul style="list-style-type: none"> • TACT Marie Curie ETN -- Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton) • Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route. • PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery • PhD Supervisor for Patrick Preston (joint with K Savage) -- DfE funded 3-year studentship "Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage" <p>Charitable Contributions</p> <p>Board member: W5, Odyssey Trust: W5 is an award-winning interactive science and discovery centre based at the Odyssey, Belfast. As a charitable organisation, its mission is to promote science and technology to children and their parents. W5 is one of 5 science centres who in August 2017 were awarded a share of £13M from Wellcome Trust/BEIS Inspiring Science Fund following a successful competition bid.</p> <p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p><u>Research/Scholarship 2022-2023</u></p> <ul style="list-style-type: none"> - Co-principal investigator for the Stratified Medicine Group at Queen's University Belfast, focussing on Biomarker discovery and development to guide precision medicine - 6 published peer reviewed papers (in Clinical Cancer Research, Cell Death Disease, Cancers, Science Reports, NPJ Breast Cancer, Computational Structural Biotechnology) - Grants: <ol style="list-style-type: none"> 1. Co-applicant on Belfast I-Reach bid £5.0M 2. Co-applicant on Northern Ireland Strength in Places Seedcorn £50K 3. Co-applicant on Wellcome Trust c-FLIP study £50K 4. Co-applicant NI CR-UK ECMC Centre: £1.0M 5. Co-applicant on Strength in Places Future Medicine Institute £5.0M (pending) - Chair of Research Committee commissioned by Dept of Economy to establish NI Life and Health Sciences Ecosystem around City and Regional Growth Deals.
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

2. Oncology Research – Targets and Biomarkers (continued)

<p>QUB - £151,040 (continued)</p>	<p><u>Teaching 2022-2023</u> Tutor 2nd Year SSC Medicine “From Bench to Bedside”</p> <ul style="list-style-type: none"> • MED2016 Masters course lecturer • MRES SCM7075 Masters course lecturer • PhD primary supervisor 3 students, secondary 2 students • Supervision 1 BSc and 1 MSc Student QUB • Supervision 1 MSc Student Royal College of Surgeons Dublin • Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroeck and Dr Emma Kerr <p><u>Academic Panels 2022-2023</u></p> <ul style="list-style-type: none"> • Member of NI MATRIX panel • Member CR-UK New Agents Committee • Member of NI Consortium for COVID-19 Testing • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Member of NCRI Conference Organising Committee for Nov 2023 • Member of Patrick G Johnston Cancer Centre Senior Management Team
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3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people’s physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Activities and Impact

<p>Buddy Bear Trust £100,000</p>	<p>Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.</p>
<p>NI Hospice £100,000</p>	<p>Supporting Northern Ireland Hospice as it employs nurses to provide palliative care to patients in their own homes as part of the hospice’s high-quality, holistic end-of-life care which enables patients to have the appropriate support to remain at home as they approach the end of life.</p>
<p>Cope Childrens Trust, known as Rainbows Hospice for Children and Young People £10,000</p>	<p>Contributed towards the cost of a ‘Sunshine Coach’ to enable the hospice to facilitate day trips and other excursions for children and young people who are seriously ill, and the cost of improvements in family accommodation at the hospice which is available to parents when their child or young person is in residence.</p>
<p>Holiday Hunger and Get Active £25,000</p>	<p>Supporting Children in Northern Ireland (CiNI) in its ‘Holiday Hunger’ and ‘Get Active’ Programmes which aim to engage children and young people, ordinarily in receipt of free school meals, during holiday periods. CiNI’s programmes seek to address issues faced by young people including food poverty, educational underachievement and health and wellness through the provision of nutritious meals, physical activity sessions and learning-based activities.</p>

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances (continued)

Friends of Parkview Special School £2,750	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also supporting its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.
Young Lives v Cancer £25,000	Contributing funding towards Young Lives v Cancer's 'Home from Home' project which offers accommodation for parents and siblings close to Belfast City Hospital and the Royal Belfast Hospital for Sick Children, helping to alleviate the additional financial burdens of travel, accommodation and food costs often experienced by families when a young person is receiving cancer treatment.

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £100,500	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls in East Africa to complete their education and to grow into strong, healthy young women. By constructing hygienic washroom facilities at schools, supporting school feeding programmes to encourage school retention, and providing training on child protection and gender equality, I AM GIRL seeks to reduce the barriers to adolescent girls' and other children's participation in education in schools and communities in East Africa. Supporting Fields of Life's vocational training institute scholarships to enable vulnerable young people to study courses such as building construction; carpentry; tailoring, fashion and design; and cosmetology, hair and beauty. The young people supported by these scholarships have the opportunity to learn skills which enable them to secure jobs, earn a living and have the prospect of a brighter future.
Philadelphia Education Fund £15,658	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the Philadelphia Area.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its '#itssmarttotalk' campaign.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Public Benefit Assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Beneficiaries are required to report to the Foundation on an interim basis and at the end of their applicable funding period. Such reports typically summarise the activities undertaken and include details of the end-users who have benefitted from the activities/projects. In addition, testimonials from beneficiaries also indicate the difference which the Foundation's grant-making activities have had on both individual beneficiaries and at a societal level.

Public Benefit Statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year donations of £500,000 (2022: £Nil) were received from subsidiaries of Almac Group, and direct charitable expenditure of £637,668 (2022: £833,128) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £650,075 (2022: £860,020). The charitable company's net assets are £91,033,578 (2022 as restated: £91,167,127).

The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of several years to enable the aims of each project within each strategic focus area to be achieved. The Trustees are considering future funding requirements on an ongoing basis.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £523,578 (2022: £657,127). The free reserves required will be sufficient to meet the running costs for a period equivalent to approximately 12 months of expenditure. This policy is reviewed annually. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit, subject to the charity's Articles of Association. Proposed investments must be tabled for review and approval at a meeting of the board of Trustees.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Going concern

The charity's forecasts and projections, taking account of reasonable possible changes in performance, show that the use of the going concern basis of accounting was considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the charity to continue as a going concern.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

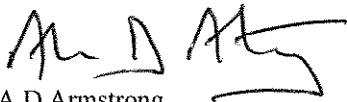
Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee
26 January 2024

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, The McClay Foundation's financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2023 and of its incoming resources and application of resources, including its income and expenditure, and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2023; the statement of financial activities (incorporating an income and expenditure account), and cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Trustees' report, we also considered whether the disclosures required by the UK Companies Act 2006 and Charities Act (Northern Ireland) 2008 have been included.

Independent auditors' report to the members of The McClay Foundation (continued)

Reporting on other information (continued)

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Trustees' report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' report for the period ended 30 September 2023 is consistent with the financial statements; and the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Trustees' report.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charitable company and its environment, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008 and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Reading minutes of meetings of the board of trustees;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts; and
- Assessing financial statements disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

Independent auditors' report to the members of The McClay Foundation (continued)

Responsibilities for the financial statements and the audit (continued)

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charitable company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the charitable company or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the charitable company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.



Emma Murray (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Belfast
6 February 2024

Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2023

	Note	Total Unrestricted funds 2023 £	Total Unrestricted funds 2022 £
Incoming resources from generated funds			
Investment income	4	16,526	10,202
Donations	4	500,000	20,000
Total incoming resources	4	516,526	30,202
Resources expended			
Charitable activities	5	(637,668)	(833,128)
Governance costs	5	(12,407)	(26,892)
Total resources expended	5	(650,075)	(860,020)
Net expenditure and net movement in funds before gains and losses on investments		(133,549)	(829,818)
Net gains on investment property assets	10	-	10,000
Net expenditure and net movement in funds		(133,549)	(819,818)
Total funds brought forward at 1 October		91,167,127	91,986,945
Total funds carried forward at 30 September		91,033,578	91,167,127

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Balance sheet as at 30 September 2023

	Note	2023 £	2022 £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property	10	210,000	210,000
		90,510,000	90,510,000
Current assets			
Debtors: amounts falling due within one year	11	870	-
Cash at bank and in hand		580,238	714,059
		581,108	714,059
Creditors: amounts falling due within one year	12	(57,530)	(56,932)
Net current assets		523,578	657,127
Net assets		91,033,578	91,167,127
The funds of the charity:			
Unrestricted funds	15	91,033,578	91,167,127
Total charity funds		91,033,578	91,167,127

The financial statements on pages 18 to 29 were approved by the board of Trustees on 26 January 2024 and were signed on its behalf by:



A D Armstrong
Trustee

I W Huddleston
Trustee



The notes on pages 21 to 29 are an integral part of the financial statements.

Cash flow statement for the year ended 30 September 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash used in operating activities	14	(133,821)	(823,319)
Net decrease in cash and cash equivalents		(133,821)	(823,319)
Cash and cash equivalents at beginning of the year		714,059	1,537,378
Cash and cash equivalents at end of the year		580,238	714,059

The notes on pages 21 to 29 are an integral part of the financial statements.

Notes to the financial statements for the year ended 30 September 2023

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The Foundations objectives are, broadly to:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Investment properties

Investment properties for which fair value can be measured reliably is measured at fair value annually with any change recognised in the statement of financial activities.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

Notes to the financial statements for the year ended 30 September 2023 (continued)

1 Accounting policies (continued)

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Voluntary income

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Rental income

Rental income is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. The Foundation will only accept applications from registered charities. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to Charitable Activities and Governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world. Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

Notes to the financial statements for the year ended 30 September 2023 (continued)

1 Accounting policies (continued)

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

Notes to the financial statements for the year ended 30 September 2023 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

4 Total incoming resources

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Investment income		
Bank interest	8,726	2,402
Rental income	7,800	7,800
	16,526	10,202
Donations		
Donations from Almac Group	500,000	-
Donations - other	-	20,000
	516,526	30,202

Notes to the financial statements for the year ended 30 September 2023

5 Charitable activities

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Queen's University Belfast	151,040	147,255
Northern Ireland Hospice	100,000	50,000
NI Cancer Fund for Children	-	50,000
Friends of the Cancer Centre	70,000	70,000
Get Active	25,000	-
Quest Malawi	100,500	40,478
Fields of Life	-	67,930
Young Lives v Cancer	25,000	-
Train to be Smart	37,720	37,720
Reach	-	16,000
Philadelphia Education Fund	15,658	16,838
UNICEF	-	100,000
Cope Childrens Trust	10,000	-
Buddy Bear Trust	100,000	100,000
Go Kids Go	-	2,000
Cancer Focus	-	1,600
Children's Hospital of Philadelphia	-	82,884
Duke University, North Carolina	-	46,582
Friends of Parkview Special School	2,750	2,530
Marie Keating Foundation	-	1,311
	637,668	833,128

Charitable activities comprise those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Governance costs in relation to professional services in the year were £12,407 (2022: £26,892).

Notes to the financial statements for the year ended 30 September 2023

6 Movement in funds

	2023	2022
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	6,149	6,000

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose (2022: Nil). The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2023 was £6,000 (2022: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2022 and 30 September 2023	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014 the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

Notes to the financial statements for the year ended 30 September 2023

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99%	'A' Ordinary shares of £1 each
		100%	'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors. The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2023 £	2022 £
Capital and reserves		
Almac Group Limited	718,195,917	652,596,962
Profit for the year		
Almac Group Limited	79,950,443	77,570,937

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As 1 October 2022 and at 30 September 2023	210,000

During the year ended 30 September 2022 the property was revalued on a fair value basis as at 30 September in accordance with the charities accounting policy by independent external valuers at a value of £210,000 resulting in an increase in fair value of £10,000.

11 Debtors: amounts falling due within one year

	2023 £	2022 £
Prepayments	870	-

12 Creditors: amounts falling due within one year

	2023 £	2022 £
Accruals	57,530	56,932

Notes to the financial statements for the year ended 30 September 2023

13 Financial instruments

	2023	2022
	£	£
Financial liabilities held at amortised cost		
Accruals	57,530	56,932

14 Reconciliation of net movement in funds to net cash flow from operating activities

	2023	2022
	£	£
Net movement in funds	(133,549)	(819,818)
Gain on investment property	-	(10,000)
Movement in debtors	(870)	817
Movement in creditors	598	5,682
Net cash used in operating activities	(133,821)	(823,319)

Net funds/(debt) reconciliation as at 30 September 2023

	Cash at bank and in hand £
As at 1 October 2021	1,537,378
Cash flows	(823,319)
As at 30 September 2022	714,059
Cash flows	(133,821)
As at 30 September 2023	580,238

15 Unrestricted funds

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
At 1 October	91,167,127	91,986,945
Net movement in funds	(133,549)	(819,818)
At 30 September	91,033,578	91,167,127

Notes to the financial statements for the year ended 30 September 2023

16 Analysis of net assets between funds

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Fixed assets	90,510,000	90,510,000
Net current assets	523,578	657,127
At 30 September	91,033,578	91,167,127

17 Ultimate controlling party

The Board of Trustees are the ultimate controlling party.

18 Related party transactions

Almac Group Limited is a related party through common directors. Donations of £500,000 (2022: £Nil) were received from subsidiaries of Almac Group during the year.

19 Contingent liabilities

At the year end the charity had contingent liabilities of:

	2023 £	2022 £
NI Hospice	200,000	50,000
NI Cancer Fund for Children	100,000	100,000
Fields of Life	200,000	300,000
Philadelphia Education Fund	16,615	35,563
Train to Be Smart	37,720	75,440
Buddy Bear Trust	300,000	400,000
Train to be Smart - pledge	330,000	-
QUB: McClay Chairs in Medicinal Chemistry/Oncology	358,917	431,046
Young Lives v Cancer	50,000	-
Children in Northern Ireland	25,000	50,000
Friends of the Cancer Centre	70,000	140,000
	1,688,252	1,582,049

The above contingent liabilities represent grants committed to projects but are contingent upon the recipient meeting specific criteria in future years. There is no evidence of default on the terms applied.

The McClay Foundation

Northern Ireland - Charity number 105839

Annual report

Registered number: NI070062
HMRC Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839

The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2023

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2023

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The McClay Foundation **(a company limited by guarantee)**

Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
C Hayburn (resigned 1 January 2023)
I Huddleston
P Diamond
D Clements
H Stevenson
E McAllister
N Harkin
K Stephens
G McBurney (appointed 1 October 2022)

Company secretary

C Hayburn (resigned 1 January 2023)

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Charity commission (Northern Ireland) number

NIC105839

Registered number

NI070062

Chairman's report for the year ended 30 September 2023

The McClay Foundation has recently prepared a new five-year strategic plan (2022-2027) to follow the previous plan agreed by the Trustees in 2016.

The Trustees have identified four strategic areas of focus:

- Innovation - Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
- Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of The McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the McClay Foundation in the year ended 30 September 2023, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

26 JANUARY 2024

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report)

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2023. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity" or "the Foundation") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs ("HMRC"), XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Articles of Association (as amended in 2018) which assist the Trustees in the management of the charity.

The Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the Board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health.

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world.

The objectives of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section. The Foundation's activities do not include social investment or the engagement of volunteers to meet the Foundation's charitable objectives.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Innovation - Research and development of new medicines.
2. Oncology research – Targets and biomarkers.
3. Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
4. Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Innovation - Research and Development of New Medicines

The Foundation hold owns the Almac Group (“Almac” or “the Group”) and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of The McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines; and
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

Trustees’ report for the year ended 30 September 2023 (incorporating the Director’s report) (continued)

1. Innovation - Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay’s legacy and his vision for The McClay Foundation and its charitable purposes, Almac’s Strategic Goals include:

- remaining privately owned by The McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of The McClay Foundation.

Activities and Impact

Almac Group	<p>The Almac Group is an established contract development and manufacturing organisation which provides an extensive range of integrated services across the drug development lifecycle to the pharmaceutical and biotech sectors globally. The Almac Group has continued to grow its employee base to approximately 7,000 people and has contributed to over 70% of US Food and Drug Administration (FDA) approved new molecular entities (NMEs) in the last 3-year period as the Group continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>The Almac Group is comprised of a number of business units, each of which contributes to the advancement of Almac’s Strategic Goals and to the research and development of new medicines.</p> <p>Almac Discovery is an independent, research driven drug discovery company, dedicated to the development of novel and innovative therapeutics.</p> <p>Almac Sciences provides integrated services from development to commercial scale manufacture of advanced intermediates and Active Pharmaceutical Ingredients (API). Almac Sciences provides a range of services for small molecules and peptides and applies innovative biocatalysis and technology solutions which contribute to cost and time savings for its clients.</p> <p>Almac Pharma Services provides expert pharmaceutical drug product development and manufacturing solutions, supporting all phases of clinical trials, through product launch and ongoing supply.</p> <p>Almac Diagnostics Services is a global stratified medicine company specialising in biomarker driven clinical trials. Almac Diagnostics Services is focused on the discovery, development and commercialisation of diagnostic and companion diagnostic tests.</p> <p>Almac Clinical Services is recognised as an innovative, global solutions provider within the specialised and complex market of clinical trial supply. Almac Clinical Services’ integrated and adaptable solutions offer the most flexible approach to support the delivery of global clinical trials from protocol right through to patient delivery.</p> <p>Almac Clinical Technologies is a global provider of Interactive Response Technology (IRT) and expert consultancy for the biopharmaceutical industry, empowering clinical trial sponsors to pro-actively manage sites, patients, and clinical supplies through our industry-leading technology solutions.</p> <p>Galen develops, markets and sells a wide range of branded and generic pharmaceuticals and medical nutrition products.</p>
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>Almac Group (continued)</p>	<p>From a research and development perspective, companies within the Group have been engaged in the following activities over the past 12 months:</p> <ul style="list-style-type: none"> ○ Almac Discovery's potent Wee1 inhibitor moved into Clinical Phase ○ Almac Discovery's AKT inhibitor moved into Clinical Phase ○ Almac Discovery performed extensive work on DUB targets and Protein Drug Conjugates ○ Almac Sciences grew its neo peptide business, thus enabling its customers to develop personalised cancer vaccines. Almac Sciences has manufactured >12,000 peptides for approximately 100 patients and 6 clients. ○ Almac Sciences developed, manufactured and supplied 2 metric tonnes of a key ingredients (an immobilised enzyme) for use in a product used to treat paediatric patients and adult patients with short bowel syndrome. ○ Almac Pharma Services supported pharmaceutical development activities for 108 new drugs and supplied clinical trial material for 58 of these new drugs. Therapeutic areas supported include oncology (breast and ovarian cancer), HIV-1 (Human Immunodeficiency Virus type-1) and Parkinson Disease. ○ Almac Pharma Services manufactured registration batches for 6 new products (including in the therapeutic areas of cystic fibrosis and immunodeficiency), launched 8 new products, launched 73 new commercial SKUs (including in the therapeutic areas of oncology, neurology and infectious diseases) and supported the supply of 4 Advanced Therapy Medicinal Products through ultra-low temperature packaging, labelling and distribution. ○ Almac Diagnostic Services invested in the construction of a new 40,000 sqft diagnostics development and manufacturing facility. This new facility will ensure that Almac Diagnostic Services remains at the forefront of developing new genomic tests to facilitate the genetic screening of patients to personalise their treatment. ○ Almac Diagnostics invested in a new Illumina Novaseq X instrument for human genome sequencing. This new instrument will allow Almac Diagnostic Services to substantially scale up the number of patients samples that can be screened for individual disease-causing mutations. ○ Almac Clinical Services expanded its managed access program (MAP) services: ensuring that patients completing a clinical trial have post-trial access to unlicensed medicines. Almac Clinical Services now has over 134 managed access programs globally. ○ Almac Clinical Technologies expanded its leadership position in the support of complex innovative clinical trial designs (CIDs). CIDs ensure that fewer patients receive ineffective treatments, thus reducing development costs and bringing new treatments to market faster. Almac Clinical Technologies' biostatistical consultants are thought leaders in this space and have partnered with multiple companies to determine the best way to implement these designs by leveraging ACT's proprietary Interactive Response Technology system (IXRS®).
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>Almac Group (continued)</p>	<p>In the last 12 months Almac has maintained 105 granted patents with a further 80 pending approval. These include the following:</p> <ul style="list-style-type: none"> ○ Almac Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including ROR1), PNU Payloads and Loop Library Variants. ○ Almac Diagnostics – DDRD assay (prostate cancer), MEK (cancer signalling) <p>Almac continues to collaborate with academia and other global institutions to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively. Examples include the following:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-I cell surface receptor) ○ S-CORT (Oxford University & others - DDRD Assay/Colorectal cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Activities and Impact

<p>QUB - £151,040</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast ("QUB").</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working with Prof. Dan Longley and Ipsen Pharma on development of First in Class FLIP inhibitors following out-licensing of this QUB derived programme to Ipsen in November 2022. There is the potential for the FLIP inhibitors that are being developed to become standard-of-care agents in several cancers with implications for the clinical management of these cancers. This will most likely be based on a combination regimen, although there is the potential for single agent administration in molecularly defined subgroups of patients. FLIP inhibitors also have the potential to re-sensitise tumours that have become resistant to standard of care therapies. There is the potential for these First in Class inhibitors to provide new and improved treatment options for cancer patients, which aligns with The McClay Foundation's objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer.</p>
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>QUB - £151,040 (continued)</p>	<p>Publications</p> <p>Author or inventor on >145 publications, patents and patent applications. Most recently:</p> <p><u>RALB GTPase: a critical regulator of DR5 expression and TRAIL sensitivity in KRAS mutant colorectal cancer</u> Khawaja, Hajrah; Campbell, Andrew; Roberts, Jamie Z.; Javadi, Arman; O'Reilly, Paul; McArt, Darragh; Allen, Wendy L.; Majkut, Joanna; Rehm, Markus; Bardelli, Alberto; et al. <i>Cell Death & Disease</i> (2022), 11(10), 930.</p> <p>Page, N., Wappett, M., O'Dowd, C.R. <i>et al.</i> Identification and development of a subtype-selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2023). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • SCI Online lecture series: Invited lecture: Ventures in New Target Space: Drugging the DUBs – Oct 2022 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2023 – Lecture: The Drug Discovery and Development Process • SSC Module in Translational Medicine “From Bench to Bedside and Back” Teaching for 2nd year medical students, October 2022 – Lecture: Drug Discovery <p>Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2023</p> <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI) • June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI). • BREATH' (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union's INTERREG VA Programme (ca. £100K, PI) • Innovation Scholar – IUK funded: working with Prof. Dan Longley • Innovation Scholar – IUK funded: working with Dr James Reihill • Joint Supervisor (with Joanna McGouran, Trinity College, Dublin) for 2 year HEA Funded North South Project: “Snapshot: Target engagement assays – a radical approach to capture a snapshot of probe-enzyme binding” – €200K • Co-Applicant for NI Strength in Places bid: “Future Medicines Institute” (£34.5M programme, pending) • Co-PI for BBSRC “Prosperity Partnership” bid: “Establishment of a NI Centre of Excellence for Proteomics” (£5.2M programme, pending)
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>QUB - £151,040 (continued)</p>	<p>Panel membership:</p> <ul style="list-style-type: none"> • Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS): Jan2022 - • Panel member – British Heart Foundation (BHF), Translational Awards Committee: Nov 2023- • Panel member: QUB Research Innovation and Translation Committee • Chair – QUB MRC Funder Liaison Group (Sept 2022 -present) • Ad-hoc member of MATRIX panel – reviewed NI City Deal and Strength in Places bids <p>PhD Supervisor for 4 PhD Students</p> <ul style="list-style-type: none"> • TACT Marie Curie ETN -- Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton) • Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route. • PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery • PhD Supervisor for Patrick Preston (joint with K Savage) -- DfE funded 3-year studentship "Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage" <p>Charitable Contributions</p> <p>Board member: W5, Odyssey Trust: W5 is an award-winning interactive science and discovery centre based at the Odyssey, Belfast. As a charitable organisation, its mission is to promote science and technology to children and their parents. W5 is one of 5 science centres who in August 2017 were awarded a share of £13M from Wellcome Trust/BEIS Inspiring Science Fund following a successful competition bid.</p> <p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p><u>Research/Scholarship 2022-2023</u></p> <ul style="list-style-type: none"> - Co-principal investigator for the Stratified Medicine Group at Queen's University Belfast, focussing on Biomarker discovery and development to guide precision medicine - 6 published peer reviewed papers (in Clinical Cancer Research, Cell Death Disease, Cancers, Science Reports, NPJ Breast Cancer, Computational Structural Biotechnology) - Grants: <ol style="list-style-type: none"> 1. Co-applicant on Belfast I-Reach bid £5.0M 2. Co-applicant on Northern Ireland Strength in Places Seedcorn £50K 3. Co-applicant on Wellcome Trust c-FLIP study £50K 4. Co-applicant NI CR-UK ECMC Centre: £1.0M 5. Co-applicant on Strength in Places Future Medicine Institute £5.0M (pending) - Chair of Research Committee commissioned by Dept of Economy to establish NI Life and Health Sciences Ecosystem around City and Regional Growth Deals.
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Trustees’ report for the year ended 30 September 2023 (incorporating the Director’s report) (continued)

2. Oncology Research – Targets and Biomarkers (continued)

<p>QUB - £151,040 (continued)</p>	<p><u>Teaching 2022-2023</u> Tutor 2nd Year SSC Medicine “From Bench to Bedside”</p> <ul style="list-style-type: none"> • MED2016 Masters course lecturer • MRES SCM7075 Masters course lecturer • PhD primary supervisor 3 students, secondary 2 students • Supervision 1 BSc and 1 MSc Student QUB • Supervision 1 MSc Student Royal College of Surgeons Dublin • Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroek and Dr Emma Kerr <p><u>Academic Panels 2022-2023</u></p> <ul style="list-style-type: none"> • Member of NI MATRIX panel • Member CR-UK New Agents Committee • Member of NI Consortium for COVID-19 Testing • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Member of NCRI Conference Organising Committee for Nov 2023 • Member of Patrick G Johnston Cancer Centre Senior Management Team
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3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people’s physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Activities and Impact

<p>Buddy Bear Trust £100,000</p>	<p>Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.</p>
<p>NI Hospice £100,000</p>	<p>Supporting Northern Ireland Hospice as it employs nurses to provide palliative care to patients in their own homes as part of the hospice’s high-quality, holistic end-of-life care which enables patients to have the appropriate support to remain at home as they approach the end of life.</p>
<p>Cope Childrens Trust, known as Rainbows Hospice for Children and Young People £10,000</p>	<p>Contributed towards the cost of a ‘Sunshine Coach’ to enable the hospice to facilitate day trips and other excursions for children and young people who are seriously ill, and the cost of improvements in family accommodation at the hospice which is available to parents when their child or young person is in residence.</p>
<p>Holiday Hunger and Get Active £25,000</p>	<p>Supporting Children in Northern Ireland (CiNI) in its ‘Holiday Hunger’ and ‘Get Active’ Programmes which aim to engage children and young people, ordinarily in receipt of free school meals, during holiday periods. CiNI’s programmes seek to address issues faced by young people including food poverty, educational underachievement and health and wellness through the provision of nutritious meals, physical activity sessions and learning-based activities.</p>

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances (continued)

Friends of Parkview Special School £2,750	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also supporting its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.
Young Lives v Cancer £25,000	Contributing funding towards Young Lives v Cancer's 'Home from Home' project which offers accommodation for parents and siblings close to Belfast City Hospital and the Royal Belfast Hospital for Sick Children, helping to alleviate the additional financial burdens of travel, accommodation and food costs often experienced by families when a young person is receiving cancer treatment.

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £100,500	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls in East Africa to complete their education and to grow into strong, healthy young women. By constructing hygienic washroom facilities at schools, supporting school feeding programmes to encourage school retention, and providing training on child protection and gender equality, I AM GIRL seeks to reduce the barriers to adolescent girls' and other children's participation in education in schools and communities in East Africa. Supporting Fields of Life's vocational training institute scholarships to enable vulnerable young people to study courses such as building construction; carpentry; tailoring, fashion and design; and cosmetology, hair and beauty. The young people supported by these scholarships have the opportunity to learn skills which enable them to secure jobs, earn a living and have the prospect of a brighter future.
Philadelphia Education Fund £15,658	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the Philadelphia Area.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its '#itssmarttotalk' campaign.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Public Benefit Assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Beneficiaries are required to report to the Foundation on an interim basis and at the end of their applicable funding period. Such reports typically summarise the activities undertaken and include details of the end-users who have benefitted from the activities/projects. In addition, testimonials from beneficiaries also indicate the difference which the Foundation's grant-making activities have had on both individual beneficiaries and at a societal level.

Public Benefit Statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year donations of £500,000 (2022: £Nil) were received from subsidiaries of Almac Group, and direct charitable expenditure of £637,668 (2022: £833,128) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £650,075 (2022: £860,020). The charitable company's net assets are £91,033,578 (2022 as restated: £91,167,127).

The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of several years to enable the aims of each project within each strategic focus area to be achieved. The Trustees are considering future funding requirements on an ongoing basis.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £523,578 (2022: £657,127). The free reserves required will be sufficient to meet the running costs for a period equivalent to approximately 12 months of expenditure. This policy is reviewed annually. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit, subject to the charity's Articles of Association. Proposed investments must be tabled for review and approval at a meeting of the board of Trustees.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Going concern

The charity's forecasts and projections, taking account of reasonable possible changes in performance, show that the use of the going concern basis of accounting was considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the charity to continue as a going concern.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

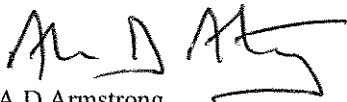
Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee
26 January 2024

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, The McClay Foundation's financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2023 and of its incoming resources and application of resources, including its income and expenditure, and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2023; the statement of financial activities (incorporating an income and expenditure account), and cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Trustees' report, we also considered whether the disclosures required by the UK Companies Act 2006 and Charities Act (Northern Ireland) 2008 have been included.

Independent auditors' report to the members of The McClay Foundation (continued)

Reporting on other information (continued)

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Trustees' report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' report for the period ended 30 September 2023 is consistent with the financial statements; and the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Trustees' report.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charitable company and its environment, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008 and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Reading minutes of meetings of the board of trustees;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts; and
- Assessing financial statements disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

Independent auditors' report to the members of The McClay Foundation (continued)

Responsibilities for the financial statements and the audit (continued)

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charitable company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the charitable company or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the charitable company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.



Emma Murray (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Belfast
6 February 2024

Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2023

	Note	Total Unrestricted funds 2023 £	Total Unrestricted funds 2022 £
Incoming resources from generated funds			
Investment income	4	16,526	10,202
Donations	4	500,000	20,000
Total incoming resources	4	516,526	30,202
Resources expended			
Charitable activities	5	(637,668)	(833,128)
Governance costs	5	(12,407)	(26,892)
Total resources expended	5	(650,075)	(860,020)
Net expenditure and net movement in funds before gains and losses on investments		(133,549)	(829,818)
Net gains on investment property assets	10	-	10,000
Net expenditure and net movement in funds		(133,549)	(819,818)
Total funds brought forward at 1 October		91,167,127	91,986,945
Total funds carried forward at 30 September		91,033,578	91,167,127

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Balance sheet as at 30 September 2023

	Note	2023 £	2022 £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property	10	210,000	210,000
		90,510,000	90,510,000
Current assets			
Debtors: amounts falling due within one year	11	870	-
Cash at bank and in hand		580,238	714,059
		581,108	714,059
Creditors: amounts falling due within one year	12	(57,530)	(56,932)
Net current assets		523,578	657,127
Net assets		91,033,578	91,167,127
The funds of the charity:			
Unrestricted funds	15	91,033,578	91,167,127
Total charity funds		91,033,578	91,167,127

The financial statements on pages 18 to 29 were approved by the board of Trustees on 26 January 2024 and were signed on its behalf by:



A D Armstrong
Trustee

I W Huddleston
Trustee



The notes on pages 21 to 29 are an integral part of the financial statements.

Cash flow statement for the year ended 30 September 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash used in operating activities	14	(133,821)	(823,319)
Net decrease in cash and cash equivalents		(133,821)	(823,319)
Cash and cash equivalents at beginning of the year		714,059	1,537,378
Cash and cash equivalents at end of the year		580,238	714,059

The notes on pages 21 to 29 are an integral part of the financial statements.

Notes to the financial statements for the year ended 30 September 2023

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The Foundations objectives are, broadly to:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Investment properties

Investment properties for which fair value can be measured reliably is measured at fair value annually with any change recognised in the statement of financial activities.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

Notes to the financial statements for the year ended 30 September 2023 (continued)

1 Accounting policies (continued)

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Voluntary income

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Rental income

Rental income is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. The Foundation will only accept applications from registered charities. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to Charitable Activities and Governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world. Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

Notes to the financial statements for the year ended 30 September 2023 (continued)

1 Accounting policies (continued)

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

Notes to the financial statements for the year ended 30 September 2023 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

4 Total incoming resources

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Investment income		
Bank interest	8,726	2,402
Rental income	7,800	7,800
	16,526	10,202
Donations		
Donations from Almac Group	500,000	-
Donations - other	-	20,000
	516,526	30,202

Notes to the financial statements for the year ended 30 September 2023

5 Charitable activities

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Queen's University Belfast	151,040	147,255
Northern Ireland Hospice	100,000	50,000
NI Cancer Fund for Children	-	50,000
Friends of the Cancer Centre	70,000	70,000
Get Active	25,000	-
Quest Malawi	100,500	40,478
Fields of Life	-	67,930
Young Lives v Cancer	25,000	-
Train to be Smart	37,720	37,720
Reach	-	16,000
Philadelphia Education Fund	15,658	16,838
UNICEF	-	100,000
Cope Childrens Trust	10,000	-
Buddy Bear Trust	100,000	100,000
Go Kids Go	-	2,000
Cancer Focus	-	1,600
Children's Hospital of Philadelphia	-	82,884
Duke University, North Carolina	-	46,582
Friends of Parkview Special School	2,750	2,530
Marie Keating Foundation	-	1,311
	637,668	833,128

Charitable activities comprise those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Governance costs in relation to professional services in the year were £12,407 (2022: £26,892).

Notes to the financial statements for the year ended 30 September 2023

6 Movement in funds

	2023	2022
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	6,149	6,000

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose (2022: Nil). The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2023 was £6,000 (2022: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2022 and 30 September 2023	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014 the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

Notes to the financial statements for the year ended 30 September 2023

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99%	'A' Ordinary shares of £1 each
		100%	'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors. The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2023 £	2022 £
Capital and reserves		
Almac Group Limited	718,195,917	652,596,962
Profit for the year		
Almac Group Limited	79,950,443	77,570,937

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As 1 October 2022 and at 30 September 2023	210,000

During the year ended 30 September 2022 the property was revalued on a fair value basis as at 30 September in accordance with the charities accounting policy by independent external valuers at a value of £210,000 resulting in an increase in fair value of £10,000.

11 Debtors: amounts falling due within one year

	2023 £	2022 £
Prepayments	870	-

12 Creditors: amounts falling due within one year

	2023 £	2022 £
Accruals	57,530	56,932

Notes to the financial statements for the year ended 30 September 2023

13 Financial instruments

	2023	2022
	£	£
Financial liabilities held at amortised cost		
Accruals	57,530	56,932

14 Reconciliation of net movement in funds to net cash flow from operating activities

	2023	2022
	£	£
Net movement in funds	(133,549)	(819,818)
Gain on investment property	-	(10,000)
Movement in debtors	(870)	817
Movement in creditors	598	5,682
Net cash used in operating activities	(133,821)	(823,319)

Net funds/(debt) reconciliation as at 30 September 2023

	Cash at bank and in hand £
As at 1 October 2021	1,537,378
Cash flows	(823,319)
As at 30 September 2022	714,059
Cash flows	(133,821)
As at 30 September 2023	580,238

15 Unrestricted funds

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
At 1 October	91,167,127	91,986,945
Net movement in funds	(133,549)	(819,818)
At 30 September	91,033,578	91,167,127

Notes to the financial statements for the year ended 30 September 2023

16 Analysis of net assets between funds

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Fixed assets	90,510,000	90,510,000
Net current assets	523,578	657,127
At 30 September	91,033,578	91,167,127

17 Ultimate controlling party

The Board of Trustees are the ultimate controlling party.

18 Related party transactions

Almac Group Limited is a related party through common directors. Donations of £500,000 (2022: £Nil) were received from subsidiaries of Almac Group during the year.

19 Contingent liabilities

At the year end the charity had contingent liabilities of:

	2023 £	2022 £
NI Hospice	200,000	50,000
NI Cancer Fund for Children	100,000	100,000
Fields of Life	200,000	300,000
Philadelphia Education Fund	16,615	35,563
Train to Be Smart	37,720	75,440
Buddy Bear Trust	300,000	400,000
Train to be Smart - pledge	330,000	-
QUB: McClay Chairs in Medicinal Chemistry/Oncology	358,917	431,046
Young Lives v Cancer	50,000	-
Children in Northern Ireland	25,000	50,000
Friends of the Cancer Centre	70,000	140,000
	1,688,252	1,582,049

The above contingent liabilities represent grants committed to projects but are contingent upon the recipient meeting specific criteria in future years. There is no evidence of default on the terms applied.

The McClay Foundation

Northern Ireland - Charity number 105839

Annual return

Registered number: NI070062
HMRC Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839

The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2023

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2023

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The McClay Foundation

(a company limited by guarantee)

Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
C Hayburn (resigned 1 January 2023)
I Huddleston
P Diamond
D Clements
H Stevenson
E McAllister
N Harkin
K Stephens
G McBurney (appointed 1 October 2022)

Company secretary

C Hayburn (resigned 1 January 2023)

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Charity commission (Northern Ireland) number

NIC105839

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Registered number

NI070062

Chairman's report for the year ended 30 September 2023

The McClay Foundation has recently prepared a new five-year strategic plan (2022-2027) to follow the previous plan agreed by the Trustees in 2016.

The Trustees have identified four strategic areas of focus:

- Innovation - Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
- Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of The McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the McClay Foundation in the year ended 30 September 2023, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

26 JANUARY 2024

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report)

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2023. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity" or "the Foundation") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs ("HMRC"), XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Articles of Association (as amended in 2018) which assist the Trustees in the management of the charity.

The Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the Board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health.

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world.

The objectives of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section. The Foundation's activities do not include social investment or the engagement of volunteers to meet the Foundation's charitable objectives.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Innovation - Research and development of new medicines.
2. Oncology research – Targets and biomarkers.
3. Dignity and Compassion - Research led care for those in end of life, or life limited circumstances.
4. Health and Wellbeing - Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Innovation - Research and Development of New Medicines

The Foundation hold owns the Almac Group (“Almac” or “the Group”) and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of The McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines; and
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

Trustees’ report for the year ended 30 September 2023 (incorporating the Director’s report) (continued)

1. Innovation - Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay’s legacy and his vision for The McClay Foundation and its charitable purposes, Almac’s Strategic Goals include:

- remaining privately owned by The McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of The McClay Foundation.

Activities and Impact

Almac Group	<p>The Almac Group is an established contract development and manufacturing organisation which provides an extensive range of integrated services across the drug development lifecycle to the pharmaceutical and biotech sectors globally. The Almac Group has continued to grow its employee base to approximately 7,000 people and has contributed to over 70% of US Food and Drug Administration (FDA) approved new molecular entities (NMEs) in the last 3-year period as the Group continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>The Almac Group is comprised of a number of business units, each of which contributes to the advancement of Almac’s Strategic Goals and to the research and development of new medicines.</p> <p>Almac Discovery is an independent, research driven drug discovery company, dedicated to the development of novel and innovative therapeutics.</p> <p>Almac Sciences provides integrated services from development to commercial scale manufacture of advanced intermediates and Active Pharmaceutical Ingredients (API). Almac Sciences provides a range of services for small molecules and peptides and applies innovative biocatalysis and technology solutions which contribute to cost and time savings for its clients.</p> <p>Almac Pharma Services provides expert pharmaceutical drug product development and manufacturing solutions, supporting all phases of clinical trials, through product launch and ongoing supply.</p> <p>Almac Diagnostics Services is a global stratified medicine company specialising in biomarker driven clinical trials. Almac Diagnostics Services is focused on the discovery, development and commercialisation of diagnostic and companion diagnostic tests.</p> <p>Almac Clinical Services is recognised as an innovative, global solutions provider within the specialised and complex market of clinical trial supply. Almac Clinical Services’ integrated and adaptable solutions offer the most flexible approach to support the delivery of global clinical trials from protocol right through to patient delivery.</p> <p>Almac Clinical Technologies is a global provider of Interactive Response Technology (IRT) and expert consultancy for the biopharmaceutical industry, empowering clinical trial sponsors to pro-actively manage sites, patients, and clinical supplies through our industry-leading technology solutions.</p> <p>Galen develops, markets and sells a wide range of branded and generic pharmaceuticals and medical nutrition products.</p>
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>Almac Group (continued)</p>	<p>From a research and development perspective, companies within the Group have been engaged in the following activities over the past 12 months:</p> <ul style="list-style-type: none"> ○ Almac Discovery's potent Wee1 inhibitor moved into Clinical Phase ○ Almac Discovery's AKT inhibitor moved into Clinical Phase ○ Almac Discovery performed extensive work on DUB targets and Protein Drug Conjugates ○ Almac Sciences grew its neo peptide business, thus enabling its customers to develop personalised cancer vaccines. Almac Sciences has manufactured >12,000 peptides for approximately 100 patients and 6 clients. ○ Almac Sciences developed, manufactured and supplied 2 metric tonnes of a key ingredients (an immobilised enzyme) for use in a product used to treat paediatric patients and adult patients with short bowel syndrome. ○ Almac Pharma Services supported pharmaceutical development activities for 108 new drugs and supplied clinical trial material for 58 of these new drugs. Therapeutic areas supported include oncology (breast and ovarian cancer), HIV-1 (Human Immunodeficiency Virus type-1) and Parkinson Disease. ○ Almac Pharma Services manufactured registration batches for 6 new products (including in the therapeutic areas of cystic fibrosis and immunodeficiency), launched 8 new products, launched 73 new commercial SKUs (including in the therapeutic areas of oncology, neurology and infectious diseases) and supported the supply of 4 Advanced Therapy Medicinal Products through ultra-low temperature packaging, labelling and distribution. ○ Almac Diagnostic Services invested in the construction of a new 40,000 sqft diagnostics development and manufacturing facility. This new facility will ensure that Almac Diagnostic Services remains at the forefront of developing new genomic tests to facilitate the genetic screening of patients to personalise their treatment. ○ Almac Diagnostics invested in a new Illumina Novaseq X instrument for human genome sequencing. This new instrument will allow Almac Diagnostic Services to substantially scale up the number of patients samples that can be screened for individual disease-causing mutations. ○ Almac Clinical Services expanded its managed access program (MAP) services: ensuring that patients completing a clinical trial have post-trial access to unlicensed medicines. Almac Clinical Services now has over 134 managed access programs globally. ○ Almac Clinical Technologies expanded its leadership position in the support of complex innovative clinical trial designs (CIDs). CIDs ensure that fewer patients receive ineffective treatments, thus reducing development costs and bringing new treatments to market faster. Almac Clinical Technologies' biostatistical consultants are thought leaders in this space and have partnered with multiple companies to determine the best way to implement these designs by leveraging ACT's proprietary Interactive Response Technology system (IXRS®).
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>Almac Group (continued)</p>	<p>In the last 12 months Almac has maintained 105 granted patents with a further 80 pending approval. These include the following:</p> <ul style="list-style-type: none"> ○ Almac Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including ROR1), PNU Payloads and Loop Library Variants. ○ Almac Diagnostics – DDRD assay (prostate cancer), MEK (cancer signalling) <p>Almac continues to collaborate with academia and other global institutions to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively. Examples include the following:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-I cell surface receptor) ○ S-CORT (Oxford University & others - DDRD Assay/Colorectal cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Activities and Impact

<p>QUB - £151,040</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast ("QUB").</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working with Prof. Dan Longley and Ipsen Pharma on development of First in Class FLIP inhibitors following out-licensing of this QUB derived programme to Ipsen in November 2022. There is the potential for the FLIP inhibitors that are being developed to become standard-of-care agents in several cancers with implications for the clinical management of these cancers. This will most likely be based on a combination regimen, although there is the potential for single agent administration in molecularly defined subgroups of patients. FLIP inhibitors also have the potential to re-sensitise tumours that have become resistant to standard of care therapies. There is the potential for these First in Class inhibitors to provide new and improved treatment options for cancer patients, which aligns with The McClay Foundation's objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer.</p>
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>QUB - £151,040 (continued)</p>	<p>Publications</p> <p>Author or inventor on >145 publications, patents and patent applications. Most recently:</p> <p><u>RALB GTPase: a critical regulator of DR5 expression and TRAIL sensitivity in KRAS mutant colorectal cancer</u> Khawaja, Hajrah; Campbell, Andrew; Roberts, Jamie Z.; Javadi, Arman; O'Reilly, Paul; McArt, Darragh; Allen, Wendy L.; Majkut, Joanna; Rehm, Markus; Bardelli, Alberto; et al. <i>Cell Death & Disease</i> (2022), 11(10), 930.</p> <p>Page, N., Wappett, M., O'Dowd, C.R. <i>et al.</i> Identification and development of a subtype-selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2023). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • SCI Online lecture series: Invited lecture: Ventures in New Target Space: Drugging the DUBs – Oct 2022 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2023 – Lecture: The Drug Discovery and Development Process • SSC Module in Translational Medicine “From Bench to Bedside and Back” Teaching for 2nd year medical students, October 2022 – Lecture: Drug Discovery <p>Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2023</p> <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI) • June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI). • BREATH' (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union's INTERREG VA Programme (ca. £100K, PI) • Innovation Scholar – IUK funded: working with Prof. Dan Longley • Innovation Scholar – IUK funded: working with Dr James Reihill • Joint Supervisor (with Joanna McGouran, Trinity College, Dublin) for 2 year HEA Funded North South Project: “Snapshot: Target engagement assays – a radical approach to capture a snapshot of probe-enzyme binding” – €200K • Co-Applicant for NI Strength in Places bid: “Future Medicines Institute” (£34.5M programme, pending) • Co-PI for BBSRC “Prosperity Partnership” bid: “Establishment of a NI Centre of Excellence for Proteomics” (£5.2M programme, pending)
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

<p>QUB - £151,040 (continued)</p>	<p>Panel membership:</p> <ul style="list-style-type: none"> • Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS): Jan2022 - • Panel member – British Heart Foundation (BHF), Translational Awards Committee: Nov 2023- • Panel member: QUB Research Innovation and Translation Committee • Chair – QUB MRC Funder Liaison Group (Sept 2022 -present) • Ad-hoc member of MATRIX panel – reviewed NI City Deal and Strength in Places bids <p>PhD Supervisor for 4 PhD Students</p> <ul style="list-style-type: none"> • TACT Marie Curie ETN -- Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton) • Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route. • PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery • PhD Supervisor for Patrick Preston (joint with K Savage) -- DfE funded 3-year studentship "Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage" <p>Charitable Contributions</p> <p>Board member: W5, Odyssey Trust: W5 is an award-winning interactive science and discovery centre based at the Odyssey, Belfast. As a charitable organisation, its mission is to promote science and technology to children and their parents. W5 is one of 5 science centres who in August 2017 were awarded a share of £13M from Wellcome Trust/BEIS Inspiring Science Fund following a successful competition bid.</p> <p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p><u>Research/Scholarship 2022-2023</u></p> <ul style="list-style-type: none"> - Co-principal investigator for the Stratified Medicine Group at Queen's University Belfast, focussing on Biomarker discovery and development to guide precision medicine - 6 published peer reviewed papers (in Clinical Cancer Research, Cell Death Disease, Cancers, Science Reports, NPJ Breast Cancer, Computational Structural Biotechnology) - Grants: <ol style="list-style-type: none"> 1. Co-applicant on Belfast I-Reach bid £5.0M 2. Co-applicant on Northern Ireland Strength in Places Seedcorn £50K 3. Co-applicant on Wellcome Trust c-FLIP study £50K 4. Co-applicant NI CR-UK ECMC Centre: £1.0M 5. Co-applicant on Strength in Places Future Medicine Institute £5.0M (pending) - Chair of Research Committee commissioned by Dept of Economy to establish NI Life and Health Sciences Ecosystem around City and Regional Growth Deals.
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Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

2. Oncology Research – Targets and Biomarkers (continued)

<p>QUB - £151,040 (continued)</p>	<p><u>Teaching 2022-2023</u> Tutor 2nd Year SSC Medicine “From Bench to Bedside”</p> <ul style="list-style-type: none"> • MED2016 Masters course lecturer • MRES SCM7075 Masters course lecturer • PhD primary supervisor 3 students, secondary 2 students • Supervision 1 BSc and 1 MSc Student QUB • Supervision 1 MSc Student Royal College of Surgeons Dublin • Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroek and Dr Emma Kerr <p><u>Academic Panels 2022-2023</u></p> <ul style="list-style-type: none"> • Member of NI MATRIX panel • Member CR-UK New Agents Committee • Member of NI Consortium for COVID-19 Testing • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Member of NCRI Conference Organising Committee for Nov 2023 • Member of Patrick G Johnston Cancer Centre Senior Management Team
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3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people’s physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Activities and Impact

<p>Buddy Bear Trust £100,000</p>	<p>Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.</p>
<p>NI Hospice £100,000</p>	<p>Supporting Northern Ireland Hospice as it employs nurses to provide palliative care to patients in their own homes as part of the hospice’s high-quality, holistic end-of-life care which enables patients to have the appropriate support to remain at home as they approach the end of life.</p>
<p>Cope Childrens Trust, known as Rainbows Hospice for Children and Young People £10,000</p>	<p>Contributed towards the cost of a ‘Sunshine Coach’ to enable the hospice to facilitate day trips and other excursions for children and young people who are seriously ill, and the cost of improvements in family accommodation at the hospice which is available to parents when their child or young person is in residence.</p>
<p>Holiday Hunger and Get Active £25,000</p>	<p>Supporting Children in Northern Ireland (CiNI) in its ‘Holiday Hunger’ and ‘Get Active’ Programmes which aim to engage children and young people, ordinarily in receipt of free school meals, during holiday periods. CiNI’s programmes seek to address issues faced by young people including food poverty, educational underachievement and health and wellness through the provision of nutritious meals, physical activity sessions and learning-based activities.</p>

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

3. Dignity and Compassion - Research Led Care for Those in End of Life or Life Limited Circumstances (continued)

Friends of Parkview Special School £2,750	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also supporting its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.
Young Lives v Cancer £25,000	Contributing funding towards Young Lives v Cancer's 'Home from Home' project which offers accommodation for parents and siblings close to Belfast City Hospital and the Royal Belfast Hospital for Sick Children, helping to alleviate the additional financial burdens of travel, accommodation and food costs often experienced by families when a young person is receiving cancer treatment.

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £100,500	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls in East Africa to complete their education and to grow into strong, healthy young women. By constructing hygienic washroom facilities at schools, supporting school feeding programmes to encourage school retention, and providing training on child protection and gender equality, I AM GIRL seeks to reduce the barriers to adolescent girls' and other children's participation in education in schools and communities in East Africa. Supporting Fields of Life's vocational training institute scholarships to enable vulnerable young people to study courses such as building construction; carpentry; tailoring, fashion and design; and cosmetology, hair and beauty. The young people supported by these scholarships have the opportunity to learn skills which enable them to secure jobs, earn a living and have the prospect of a brighter future.
Philadelphia Education Fund £15,658	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the Philadelphia Area.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its '#itssmarttotalk' campaign.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Public Benefit Assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Beneficiaries are required to report to the Foundation on an interim basis and at the end of their applicable funding period. Such reports typically summarise the activities undertaken and include details of the end-users who have benefitted from the activities/projects. In addition, testimonials from beneficiaries also indicate the difference which the Foundation's grant-making activities have had on both individual beneficiaries and at a societal level.

Public Benefit Statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year donations of £500,000 (2022: £Nil) were received from subsidiaries of Almac Group, and direct charitable expenditure of £637,668 (2022: £833,128) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £650,075 (2022: £860,020). The charitable company's net assets are £91,033,578 (2022 as restated: £91,167,127).

The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of several years to enable the aims of each project within each strategic focus area to be achieved. The Trustees are considering future funding requirements on an ongoing basis.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £523,578 (2022: £657,127). The free reserves required will be sufficient to meet the running costs for a period equivalent to approximately 12 months of expenditure. This policy is reviewed annually. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit, subject to the charity's Articles of Association. Proposed investments must be tabled for review and approval at a meeting of the board of Trustees.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Going concern

The charity's forecasts and projections, taking account of reasonable possible changes in performance, show that the use of the going concern basis of accounting was considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the charity to continue as a going concern.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees' report for the year ended 30 September 2023 (incorporating the Director's report) (continued)

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

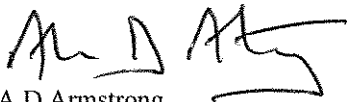
Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee
26 January 2024

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, The McClay Foundation's financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2023 and of its incoming resources and application of resources, including its income and expenditure, and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2023; the statement of financial activities (incorporating an income and expenditure account), and cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Trustees' report, we also considered whether the disclosures required by the UK Companies Act 2006 and Charities Act (Northern Ireland) 2008 have been included.

Independent auditors' report to the members of The McClay Foundation (continued)

Reporting on other information (continued)

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Trustees' report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' report for the period ended 30 September 2023 is consistent with the financial statements; and the Trustees' Annual Report has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Trustees' report.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charitable company and its environment, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008 and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Reading minutes of meetings of the board of trustees;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts; and
- Assessing financial statements disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

Independent auditors' report to the members of The McClay Foundation (continued)

Responsibilities for the financial statements and the audit (continued)

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charitable company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the charitable company or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the charitable company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.



Emma Murray (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Belfast
6 February 2024

Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2023

	Note	Total Unrestricted funds 2023 £	Total Unrestricted funds 2022 £
Incoming resources from generated funds			
Investment income	4	16,526	10,202
Donations	4	500,000	20,000
Total incoming resources	4	516,526	30,202
Resources expended			
Charitable activities	5	(637,668)	(833,128)
Governance costs	5	(12,407)	(26,892)
Total resources expended	5	(650,075)	(860,020)
Net expenditure and net movement in funds before gains and losses on investments		(133,549)	(829,818)
Net gains on investment property assets	10	-	10,000
Net expenditure and net movement in funds		(133,549)	(819,818)
Total funds brought forward at 1 October		91,167,127	91,986,945
Total funds carried forward at 30 September		91,033,578	91,167,127

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Balance sheet as at 30 September 2023

	Note	2023 £	2022 £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property	10	210,000	210,000
		90,510,000	90,510,000
Current assets			
Debtors: amounts falling due within one year	11	870	-
Cash at bank and in hand		580,238	714,059
		581,108	714,059
Creditors: amounts falling due within one year	12	(57,530)	(56,932)
Net current assets		523,578	657,127
Net assets		91,033,578	91,167,127
The funds of the charity:			
Unrestricted funds	15	91,033,578	91,167,127
Total charity funds		91,033,578	91,167,127

The financial statements on pages 18 to 29 were approved by the board of Trustees on 26 January 2024 and were signed on its behalf by:



A D Armstrong
Trustee

I W Huddleston
Trustee



The notes on pages 21 to 29 are an integral part of the financial statements.

Cash flow statement for the year ended 30 September 2023

	Note	2023 £	2022 £
Cash flows from operating activities			
Net cash used in operating activities	14	(133,821)	(823,319)
Net decrease in cash and cash equivalents		(133,821)	(823,319)
Cash and cash equivalents at beginning of the year		714,059	1,537,378
Cash and cash equivalents at end of the year		580,238	714,059

The notes on pages 21 to 29 are an integral part of the financial statements.

Notes to the financial statements for the year ended 30 September 2023

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The Foundations objectives are, broadly to:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Investment properties

Investment properties for which fair value can be measured reliably is measured at fair value annually with any change recognised in the statement of financial activities.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

Notes to the financial statements for the year ended 30 September 2023 (continued)

1 Accounting policies (continued)

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Voluntary income

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Rental income

Rental income is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. The Foundation will only accept applications from registered charities. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to Charitable Activities and Governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world. Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

Notes to the financial statements for the year ended 30 September 2023 (continued)

1 Accounting policies (continued)

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

Notes to the financial statements for the year ended 30 September 2023 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

4 Total incoming resources

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Investment income		
Bank interest	8,726	2,402
Rental income	7,800	7,800
	16,526	10,202
Donations		
Donations from Almac Group	500,000	-
Donations - other	-	20,000
	516,526	30,202

Notes to the financial statements for the year ended 30 September 2023

5 Charitable activities

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Queen's University Belfast	151,040	147,255
Northern Ireland Hospice	100,000	50,000
NI Cancer Fund for Children	-	50,000
Friends of the Cancer Centre	70,000	70,000
Get Active	25,000	-
Quest Malawi	100,500	40,478
Fields of Life	-	67,930
Young Lives v Cancer	25,000	-
Train to be Smart	37,720	37,720
Reach	-	16,000
Philadelphia Education Fund	15,658	16,838
UNICEF	-	100,000
Cope Childrens Trust	10,000	-
Buddy Bear Trust	100,000	100,000
Go Kids Go	-	2,000
Cancer Focus	-	1,600
Children's Hospital of Philadelphia	-	82,884
Duke University, North Carolina	-	46,582
Friends of Parkview Special School	2,750	2,530
Marie Keating Foundation	-	1,311
	637,668	833,128

Charitable activities comprise those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Governance costs in relation to professional services in the year were £12,407 (2022: £26,892).

Notes to the financial statements for the year ended 30 September 2023

6 Movement in funds

	2023	2022
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	6,149	6,000

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose (2022: Nil). The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2023 was £6,000 (2022: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2022 and 30 September 2023	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014 the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

Notes to the financial statements for the year ended 30 September 2023

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99%	'A' Ordinary shares of £1 each
		100%	'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors. The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2023 £	2022 £
Capital and reserves		
Almac Group Limited	718,195,917	652,596,962
Profit for the year		
Almac Group Limited	79,950,443	77,570,937

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As 1 October 2022 and at 30 September 2023	210,000

During the year ended 30 September 2022 the property was revalued on a fair value basis as at 30 September in accordance with the charities accounting policy by independent external valuers at a value of £210,000 resulting in an increase in fair value of £10,000.

11 Debtors: amounts falling due within one year

	2023 £	2022 £
Prepayments	870	-

12 Creditors: amounts falling due within one year

	2023 £	2022 £
Accruals	57,530	56,932

Notes to the financial statements for the year ended 30 September 2023

13 Financial instruments

	2023	2022
	£	£
Financial liabilities held at amortised cost		
Accruals	57,530	56,932

14 Reconciliation of net movement in funds to net cash flow from operating activities

	2023	2022
	£	£
Net movement in funds	(133,549)	(819,818)
Gain on investment property	-	(10,000)
Movement in debtors	(870)	817
Movement in creditors	598	5,682
Net cash used in operating activities	(133,821)	(823,319)

Net funds/(debt) reconciliation as at 30 September 2023

	Cash at bank and in hand £
As at 1 October 2021	1,537,378
Cash flows	(823,319)
As at 30 September 2022	714,059
Cash flows	(133,821)
As at 30 September 2023	580,238

15 Unrestricted funds

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
At 1 October	91,167,127	91,986,945
Net movement in funds	(133,549)	(819,818)
At 30 September	91,033,578	91,167,127

Notes to the financial statements for the year ended 30 September 2023

16 Analysis of net assets between funds

	Total unrestricted funds 2023 £	Total unrestricted funds 2022 £
Fixed assets	90,510,000	90,510,000
Net current assets	523,578	657,127
At 30 September	91,033,578	91,167,127

17 Ultimate controlling party

The Board of Trustees are the ultimate controlling party.

18 Related party transactions

Almac Group Limited is a related party through common directors. Donations of £500,000 (2022: £Nil) were received from subsidiaries of Almac Group during the year.

19 Contingent liabilities

At the year end the charity had contingent liabilities of:

	2023 £	2022 £
NI Hospice	200,000	50,000
NI Cancer Fund for Children	100,000	100,000
Fields of Life	200,000	300,000
Philadelphia Education Fund	16,615	35,563
Train to Be Smart	37,720	75,440
Buddy Bear Trust	300,000	400,000
Train to be Smart - pledge	330,000	-
QUB: McClay Chairs in Medicinal Chemistry/Oncology	358,917	431,046
Young Lives v Cancer	50,000	-
Children in Northern Ireland	25,000	50,000
Friends of the Cancer Centre	70,000	140,000
	1,688,252	1,582,049

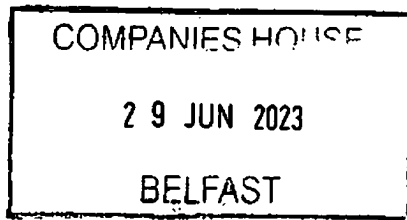
The above contingent liabilities represent grants committed to projects but are contingent upon the recipient meeting specific criteria in future years. There is no evidence of default on the terms applied.

The McClay Foundation

Northern Ireland - Charity number 105839

Accounts

Registered number: N1070062
Inland Revenue Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839



The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2022

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2022

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The McClay Foundation **(a company limited by guarantee)**

Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
C Hayburn
I Huddleston
P Diamond
D Clements
H Stevenson
E McAllister
N Harkin
K Stephens

Company secretary

C Hayburn

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Charity commission (Northern Ireland) number

NIC105839

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Registered number

NI070062

The McClay Foundation (a company limited by guarantee)

Chairman's report for the year ended 30 September 2022


The Foundation is currently in the process of setting a new five-year strategic plan to follow the previous plan agreed by the Trustees in 2016.

The Trustees have identified four strategic areas of focus:

- Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Research led care for those in end of life, or life limited circumstances.
- Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of the McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the Foundation in the year ended 30th September 2022, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

29 March 2023

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2022

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2022. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees and secretary of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs, XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Memorandum and Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Memorandum and Articles of Association which assist the Trustees in the management of the charity.

The Memorandum and Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the secretary of the board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2022 (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world

The objective of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Research and development of new medicines.
2. Oncology research – targets and biomarkers.
3. Research led care for those in end of life, or life limited circumstances.
4. Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Research and Development of New Medicines

The McClay Foundation owns the Almac Group and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the McClay Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of the McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines;
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

Trustees’ report for the year ended 30 September 2022 (continued)

1. Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay’s legacy and his vision for the McClay Foundation and its charitable purposes, Almac’s Strategic Goals include:

- remaining privately owned by the McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of the McClay Foundation.

Activities and Impact

Almac Group	<p>The Almac Group has continued to grow its employee base to over 6,500 and has contributed to over 70% of FDA approved NME’s in the last 3-year period as the company continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>From a research and development perspective, companies within the Group have been engaged in the following activities:</p> <ul style="list-style-type: none"> ○ Discovery’s potent Wee1 inhibitor into Clinical Phase ○ Discovery’s AKT inhibitor also now in Clinical Phase ○ Discovery’s work on DUB targets and Protein Drug Conjugates <p>In the last 12 months Almac Group filed 99 patents with a further 143 pending approval:</p> <ul style="list-style-type: none"> ○ Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including RORI) ○ Diagnostics – DDRD assay (prostate cancer), MEK (cancer signalling) <p>Almac continues to collaborate with academia and other global institutions in order to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-1 cell surface receptor) ○ S-COR1 (Oxford University & others - DDRD Assay/Colorectal cancer) ○ Transport (EU Horizon 2021 - Prostate cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Trustees' report for the year ended 30 September 2022 (continued)

2. Oncology Research – Targets and Biomarkers (continued)

Activities and Impact

<p>QUB - £147,255</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast.</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working as Co-I with Prof. Dan Longley on a Wellcome Trust funded drug discovery project at QUB (Small molecule inhibitors of the anti-apoptotic protein FLIP). There is the potential for the FLIP inhibitors that are being developed to become standard-of-care agents in several cancers with implications for the clinical management of these cancers. This will most likely be based on a combination regimen, although there is the potential for single agent administration in molecularly defined subgroups of patients. FLIP inhibitors also have the potential to re-sensitise tumours that have become resistant to standard of care therapies. There is the potential for these First in Class inhibitors to provide new and improved treatment options for cancer patients, which aligns with the McClay Foundation objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer. In November 2021, this project was partnered with Ipsen Pharma to enable further preclinical and clinical development.</p> <p>Publications</p> <p><u>RALB GTPase: a critical regulator of DR5 expression and TRAIL sensitivity in KRAS mutant colorectal cancer</u> Khawaja, Hajrah; Campbell, Andrew; Roberts, Jamie Z.; Javadi, Arman; O'Reilly, Paul; McArt, Darragh; Allen, Wendy L.; Majkut, Joanna; Rehm, Markus; Bardelli, Alberto; et al. <i>Cell Death & Disease</i> (2021), 11(10), 930.</p> <p>Page, N., Wappett, M., O'Dowd, C.R. <i>et al.</i> Identification and development of a subtype-selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2022). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • SCI Online lecture series: Invited lecture: Ventures in New Target Space: Drugging the DUBs – Oct 2021 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2022 – Lecture: The Drug Discovery and Development Process • SSC Module in Translational Medicine “From Bench to Bedside and Back” Teaching for 2nd year medical students, October 2021 – Lecture: Drug Discovery • Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2022 <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI)
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- June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI).
- BREATH' (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union's INTERREG VA Programme (ca. £100K, PI)
- Innovation Scholar – IUK funded: working with Prof. Dan Longley
- Innovation Scholar – IUK funded: working with Dr James Reihill

Panel membership:

- **Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS):** Jan2021 -
- **Panel member – British Heart Foundation (BHF), Translational Awards Committee:** Nov 2022-
- **Panel member:** QUB Research Innovation and Translation Committee
- **Chair – QUB MRC Funder Liason Group** (Sept 2021 -)
- **Ad-hoc member of MATRIX panel** – reviewed NI City Deal and Strength in Places bids
- **Steering group member, Structural Genomics Consortium Wellcome Trust funded Target Enabling Packages programme** (University of Oxford)

PhD Supervisor for 4 PhD Students

- TACT Marie Curie ETN – Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton)
- Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route.
- PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery
- PhD Supervisor for Emily Wallace (joint with K Savage) – DfE funded 3-year studentship "Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage"

Charitable Contributions

- **Board member: W5, Odyssey Trust:** W5 is an award-winning interactive science and discovery centre based at the Odyssey, Belfast. As a charitable organisation, its mission is to promote science and technology to children and their parents. Elected to the board following a competition in early 2013. W5 is one of 5 science centres who in August 2017 were awarded a share of £13M from Wellcome Trust/BEIS Inspiring Science Fund following a successful competition bid.

Trustees' report for the year ended 30 September 2022 (continued)

2. Oncology Research – Targets and Biomarkers (continued)

Activities and Impact

QUB - £147,255	<p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p><u>Research/Scholarship 2021-2022</u></p> <ul style="list-style-type: none"> - Co-principal investigator for the Stratified Medicine Group at Queen's University Belfast, focussing on Biomarker discovery and development to guide precision medicine - 6 published peer reviewed papers (in Clinical Cancer Research, Cell Death Disease, Cancers, Science Reports, NPJ Breast Cancer, Computational Structural Biotechnology) - Grants: <ol style="list-style-type: none"> 1. Co-applicant on Belfast I-Reach bid £5.0M 2. Co-applicant on Northern Ireland Strength in Places Seedcorn £50K (Awarded) 3. Co-applicant on Wellcome Trust c-FLIP study £50K (Awarded) 4. Co-applicant to MRC Programme (Contralateral breast cancer risk profiling): £581,128. (Pending) 5. Co-applicant NI CR-UK Centre: £2.5M (Pending) <p><u>Teaching 2021-2022</u></p> <p>Tutor 2nd Year SSC Medicine "From Bench to Bedside"</p> <ul style="list-style-type: none"> • MED2016 Masters course lecturer • MRES SCM7075 Masters course lecturer • PhD primary supervisor 3 students, secondary 2 students • Supervision 1 BSc and 1 MSc Student • Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroek and Dr Emma Kerr <p><u>Academic Panels 2021-2022</u></p> <p>Member CR-UK New Agents Committee</p> <ul style="list-style-type: none"> • Member of NI MATRIX panel • Member of NI Consortium for COVID-19 Testing • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Member of NCR1 Conference Organising Committee for Nov 2022 • Member of Patrick G Johnston Cancer Centre Senior Management Team
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3. Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people's physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Trustees' report for the year ended 30 September 2022 (continued)

3. Research Led Care for Those in End of Life or Life Limited Circumstances (continued)

Activities and Impact

Buddy Bear Trust £100,000	Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.
NI Hospice £50,000	Supporting Northern Ireland Hospice's Home from Home bed/cot service which provides a bed and care for children suffering from cancer, and specifically aims to address the difficulties families face when travelling long distances with a sick child for specialist care.
NICFC - £50,000	Funding Daisy Lodge, a respite facility in Co Down for children with cancer, and their families.
Go Kids Go £2,000	Supporting Go Kids Go in its provision of wheelchair skills workshops in Northern Ireland for local children who are physically disabled and who are wheelchair users.
Friends of Parkview Special School £2,530	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also in support of its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £25,000	Vocational Scholarship Fund – funding of 20 students enrolled in the Vocational Training Institute in Northern Uganda.
Fields of Life £49,930	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls to complete their education and to grow into strong, healthy young women.
Children's Hospital of Philadelphia £82,884	Supporting Children's Hospital of Philadelphia in its 'Home Plate' project which seeks to meet short-term food needs of low-income, food insecure families and also to provide these beneficiaries with the help and skills to remain food secure in the long-term.
Quest Malawi £40,478	Funded a 'Feasibility Study for Group B Streptococcus Prevention' in Malawi. GBS is a leading cause of neonatal sepsis and meningitis worldwide, and a significant cause of under-five mortality in low-income countries. The project evaluates the use of LAMP technology as a rapid diagnostic test to detect GBS in labour.
Reach Mentoring £16,000	Contribution to Reach Mentoring's project working with 11 schools in the Portadown area to provide weekly one-to-one mentoring for children and young people to support their emotional needs and wellbeing in order to support them to engage more fully in their education.

The McClay Foundation

(a company limited by guarantee)

Philadelphia Education Fund £15,879	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the Philadelphia Area.
Duke University \$62,100	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the North Carolina area.
UNICEF £100,000	Support towards their work for humanitarian relief efforts as a result of the Ukraine emergency appeal.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its '#itssmarttalk' campaign.
Cancer Focus £1,600	Provided funding for Cancer Focus's 'Well Man Van'.
Marie Keating Foundation £1,311	Provided funding for Marie Keating's health check service.

Public Benefit Assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Public Benefit Statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year direct charitable expenditure of £833,128 (2021: £708,755) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £819,818 (2021: net outgoing resources of £723,733). The charitable company's net assets are £91,167,127 (2021 as restated: £91,986,945). The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of a number of years to enable the aims of each project within each strategic focus area to be achieved.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £657,127. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

Trustees' report for the year ended 30 September 2022 (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Covid 19

The Covid 19 pandemic has brought disruption to the operations of many businesses including the charity. It has also led to an unprecedented level of market volatility and economic uncertainty. These events and conditions have been considered in the preparation of these financial statements, where the Trustees have exercised their judgement in the process of applying the company's accounting policies. There are no areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements.

The carrying amounts of the charity's non-financial and financial assets have been assessed to determine whether there is any objective evidence or indication that these assets may be impaired, taking into consideration the conditions existing at the balance sheet date including the impact of the Covid 19 pandemic. There is no material adverse financial impact arising from the assessments carried out by the Trustees.

Going concern

The charity's forecasts and projections, taking account of reasonable possible changes in performance, show that the use of the going concern basis of accounting was considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the charity to continue as a going concern.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;

Trustees' report for the year ended 30 September 2022 (continued)

Statement of Trustees' responsibilities in respect of the financial statements (continued)

- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

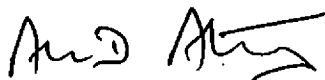
Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee

29 March 2023

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, *The McClay Foundation's* financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2022; the statement of financial activities (incorporating income and expenditure account), and the cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Independent auditors' report to the members of The McClay Foundation (continued)

Trustees' Report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and the Trustees' Report has been prepared in accordance with applicable legal requirements.

In addition, in light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we are required to report if we have identified any material misstatements in the Trustees' Report. We have nothing to report in this respect.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' responsibilities in respect of the financial statements, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charitable company, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008 and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts; and
- Assessing financial statements disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Independent auditors' report to the members of The McClay Foundation (continued)

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' Annual Report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.

Brenda Heenan

Brenda Heenan (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Belfast
29 March 2023

The McClay Foundation
(a company limited by guarantee)

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Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2022

	Note	2022 Unrestricted funds £	Total 2022 £	2021 Unrestricted Funds (as restated) £	Total 2021 (as restated) £
Incoming resources from generated funds					
Investment income	4	10,202	10,202	12,318	12,318
Voluntary income	4	20,000	20,000	-	-
Total incoming resources		30,202	30,202	12,318	12,318
Resources expended					
Charitable activities	5	(833,128)	(833,128)	(708,755)	(708,755)
Governance costs	5	(26,892)	(26,892)	(27,296)	(27,296)
Total resources expended	5	(860,020)	(860,020)	(736,051)	(736,051)
Net gains on investment assets	10	10,000	10,000	-	-
Net movement in funds	14	(819,818)	(819,818)	(723,733)	(723,733)
Total funds brought forward at 1 October (as previously reported)				92,510,678	92,510,678
Prior year adjustment	10			200,000	200,000
Total funds brought forward at 1 October (as restated)		91,986,945	91,986,945	92,710,678	92,710,678
Total funds carried forward at 30 September		91,167,127	91,167,127	91,986,945	91,986,945

Balance sheet as at 30 September 2022

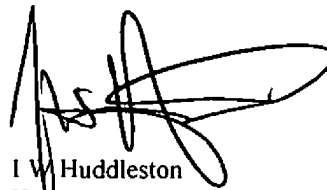
	Note	2022 £	2021 (as restated) £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property*	10	210,000	200,000
		90,510,000	90,500,000
Current assets			
Debtors: amounts falling due after more than one year	11	-	817
Cash at bank and in hand		714,059	1,537,378
		714,059	1,538,195
Creditors: amounts falling due within one year	12	(56,932)	(51,250)
Net current assets		657,127	1,486,945
Net assets		91,167,127	91,986,945
The funds of the charity:			
Unrestricted funds*	15	91,167,127	91,986,945
Total charity funds		91,167,127	91,986,945

*Please see note 10 for details of restatement.

The financial statements on pages 16 to 28 were approved by the board of Trustees on **29 March 2023** and were signed on its behalf by:



A D Armstrong
Trustee
29 March 2023



I W Huddleston
Trustee
29 March 2023

The notes on pages 19 to 28 are an integral part of the financial statements.

Cash flow statement for the year ended 30 September 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Cash used in operations	14	(823,319)	(715,116)
Net cash used in operating activities		(823,319)	(715,116)
Cash flows from financing activities			
Repayments from related parties		-	178,590
Net cash generated from financing activities		-	178,590
Net decrease in cash and cash equivalents		(823,319)	(536,526)
Cash and cash equivalents at beginning of the year		1,537,378	2,073,904
Cash and cash equivalents at end of the year		714,059	1,537,378

The notes on pages 16 to 28 are an integral part of the financial statements.

Notes to the financial statements for the year ended 30 September 2022

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The foundations objectives are:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Notes to the financial statements for the year ended 30 September 2022 (continued)

1 Accounting policies (continued)

Voluntary income

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. The Foundation will only accept applications from registered charities. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to Charitable Activities and Governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities.

Notes to the financial statements for the year ended 30 September 2022 (continued)

1 Accounting policies (continued)

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

Notes to the financial statements for the year ended 30 September 2022 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

The McClay Foundation
(a company limited by guarantee)

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Notes to the financial statements for the year ended 30 September 2022

4 Investment income

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Investment income				
Loan interest	-	-	737	737
Bank interest	2,402	2,402	3,781	3,781
Rental income	7,800	7,800	7,800	7,800
Voluntary income	20,000	20,000	-	-
	30,202	30,202	12,318	12,318

5 Charitable activities

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Queen's University Belfast	147,255	147,255	152,698	152,698
Northern Ireland Hospice	50,000	50,000	100,000	100,000
NI Cancer Fund for Children	50,000	50,000	50,000	50,000
Friends of the Cancer Centre	70,000	70,000	-	-
Quest Malawi	40,478	40,478	-	-
Fields of Life	67,930	67,930	68,478	68,478
Train to be Smart	37,720	37,720	30,000	30,000
ADHD	-	-	4,720	4,720
Reach	16,000	16,000	-	-
Total brought forward	479,383	479,383	405,896	405,896

The McClay Foundation
(a company limited by guarantee)

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Notes to the financial statements for the year ended 30 September 2022

5 Charitable activities (continued)

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Total carried forward	479,383	479,383	405,896	405,896
Philadelphia Education Fund	16,838	16,838	6,443	6,443
Triangle Community Foundation, North Carolina	-	-	58,845	58,845
UNICEF	100,000	100,000	36,054	36,054
ASHA	-	-	100,000	100,000
Children in Northern Ireland	-	-	25,000	25,000
Buddy Bear Trust	100,000	100,000	25,000	25,000
Go Kids Go	2,000	2,000	-	-
Cancer Focus	1,600	1,600	-	-
Professional fees	26,892	26,892	27,296	27,296
Children's Hospital of Philadelphia	82,884	82,884	-	-
Duke University, North Carolina	46,582	46,582	46,517	46,517
Friends of Parkview Special School	2,530	2,530	5,000	5,000
Marie Keating Foundation	1,311	1,311	-	-
	860,020	860,020	736,051	736,051

Governance costs in the year included above were £26,892 (2021: £27,296).

Charitable activities comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Notes to the financial statements for the year ended 30 September 2022

6 Movement in funds

	2022	2021
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	6,000	5,000

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose. (2021: Nil)
 The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2022 was £6,000 (2021: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2021 and 30 September 2022	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014 the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

Notes to the financial statements for the year ended 30 September 2022

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99% 100%	'A' Ordinary shares of £1 each 'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors.

The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2022	2021
	£	£
Capital and reserves		
Almac Group Limited	652,596,962	549,028,952
Profit for the year		
Almac Group Limited	77,570,937	64,205,719

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As at 1 October 2021	200,000
Gain on revaluation	10,000
As at 30 September 2022	210,000

Investment property shown above had been excluded in error from the balance sheet in previous years. This initially should have been recorded in 2014 at £165,000 which would have seen a corresponding £165,000 increase in the statement of financial activities at the time. This has been corrected in both the prior year and the current year in the financial statements along with a fair value uplift of £35,000 during the intervening period to make the total adjustment in respect of the prior year £200,000.

Subsequently, the property has been revalued on a fair value basis as at 30 September 2022 in accordance with the charities accounting policy by independent external valuers at a value of £210,000 resulting in an increase in fair value of £10,000.

Notes to the financial statements for the year ended 30 September 2022

11 Debtors

	2022	2021
	£	£
Prepayments and accrued income	-	817

12 Creditors: amounts falling due within one year

	2022	2021
	£	£
Accruals	56,932	51,250

13 Financial instruments

	2022	2021
	£	£
Financial liabilities held at amortised cost		
Accruals	56,932	51,250
	56,932	51,250

14 Notes to the cash flow statement

Cash generated from operations

	2022	2021
	£	£
Net movement in funds	(819,818)	(723,733)
Gain on investment property	(10,000)	-
Movement in debtors	817	5,984
Movement in creditors	5,682	2,633
Net cash used in operating activities	(823,319)	(715,116)

Please refer to note 10 for details on restatement.

Net debt as at 30 September 2021

	Related parties	Subtotal	Cash	Total
	£	£	£	£
Net debt as at 1 October 2020	178,590	178,590	2,073,904	2,252,494
Cash flows	(178,590)	(178,590)	(536,526)	(715,116)
Net debt as at 30 September 2021	-	-	1,537,378	1,537,378
Cash flows	-	-	(823,319)	(823,319)
Net debt as at 30 September 2022	-	-	714,059	714,059

Notes to the financial statements for the year ended 30 September 2022

15 Unrestricted income funds

	Unrestricted funds £	Total £
At 1 October 2020 (as previously stated)	92,510,678	92,510,678
Prior year restatement (note 10)	200,000	200,000
At 1 October 2020 (as restated)	92,710,678	92,710,678
Net movement in funds	(723,733)	(723,733)
At 30 September 2021	91,986,945	91,986,945
	Unrestricted funds £	Total £
At 1 October 2021	91,986,945	91,986,945
Net movement in funds	(819,818)	(819,818)
At 30 September 2022	91,167,127	91,167,127

16 Analysis of net assets between funds

	Unrestricted funds £	Total £
2022		
Fixed assets	90,510,000	90,510,000
Net current assets	657,127	657,127
At 30 September 2022	91,167,127	91,167,127
	Unrestricted funds £	Total £
2021		
Fixed assets (as previously reported)	90,300,000	90,300,000
Prior year restatement (note 10)	200,000	200,000
Fixed assets (as restated)	90,500,000	90,500,000
Net current assets	1,486,945	1,486,945
At 30 September 2021 (as restated)	91,986,945	91,986,945

Please refer to note 10 for details of restatement.

17 Ultimate controlling party

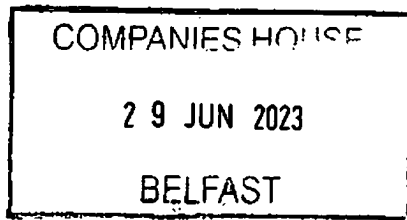
The Board of Trustees are the ultimate controlling party.

The McClay Foundation

Northern Ireland - Charity number 105839

Annual report

Registered number: N1070062
Inland Revenue Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839



The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2022

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2022

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The McClay Foundation **(a company limited by guarantee)**

Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
C Hayburn
I Huddleston
P Diamond
D Clements
H Stevenson
E McAllister
N Harkin
K Stephens

Company secretary

C Hayburn

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Charity commission (Northern Ireland) number

NIC105839

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Registered number

NI070062

The McClay Foundation (a company limited by guarantee)

Chairman's report for the year ended 30 September 2022


The Foundation is currently in the process of setting a new five-year strategic plan to follow the previous plan agreed by the Trustees in 2016.

The Trustees have identified four strategic areas of focus:

- Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Research led care for those in end of life, or life limited circumstances.
- Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of the McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the Foundation in the year ended 30th September 2022, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

29 March 2023

The McClay Foundation **(a company limited by guarantee)**

Trustees' report for the year ended 30 September 2022

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2022. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees and secretary of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs, XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Memorandum and Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Memorandum and Articles of Association which assist the Trustees in the management of the charity.

The Memorandum and Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the secretary of the board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2022 (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world

The objective of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Research and development of new medicines.
2. Oncology research – targets and biomarkers.
3. Research led care for those in end of life, or life limited circumstances.
4. Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Research and Development of New Medicines

The McClay Foundation owns the Almac Group and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the McClay Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of the McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines;
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

Trustees’ report for the year ended 30 September 2022 (continued)

1. Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay’s legacy and his vision for the McClay Foundation and its charitable purposes, Almac’s Strategic Goals include:

- remaining privately owned by the McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of the McClay Foundation.

Activities and Impact

Almac Group	<p>The Almac Group has continued to grow its employee base to over 6,500 and has contributed to over 70% of FDA approved NME’s in the last 3-year period as the company continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>From a research and development perspective, companies within the Group have been engaged in the following activities:</p> <ul style="list-style-type: none"> ○ Discovery’s potent Wee1 inhibitor into Clinical Phase ○ Discovery’s AKT inhibitor also now in Clinical Phase ○ Discovery’s work on DUB targets and Protein Drug Conjugates <p>In the last 12 months Almac Group filed 99 patents with a further 143 pending approval:</p> <ul style="list-style-type: none"> ○ Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including RORI) ○ Diagnostics – DDRD assay (prostate cancer), MEK (cancer signalling) <p>Almac continues to collaborate with academia and other global institutions in order to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-1 cell surface receptor) ○ S-COR1 (Oxford University & others - DDRD Assay/Colorectal cancer) ○ Transport (EU Horizon 2021 - Prostate cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Trustees' report for the year ended 30 September 2022 (continued)

2. Oncology Research – Targets and Biomarkers (continued)

Activities and Impact

<p>QUB - £147,255</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast.</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working as Co-I with Prof. Dan Longley on a Wellcome Trust funded drug discovery project at QUB (Small molecule inhibitors of the anti-apoptotic protein FLIP). There is the potential for the FLIP inhibitors that are being developed to become standard-of-care agents in several cancers with implications for the clinical management of these cancers. This will most likely be based on a combination regimen, although there is the potential for single agent administration in molecularly defined subgroups of patients. FLIP inhibitors also have the potential to re-sensitise tumours that have become resistant to standard of care therapies. There is the potential for these First in Class inhibitors to provide new and improved treatment options for cancer patients, which aligns with the McClay Foundation objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer. In November 2021, this project was partnered with Ipsen Pharma to enable further preclinical and clinical development.</p> <p>Publications</p> <p><u>RALB GTPase: a critical regulator of DR5 expression and TRAIL sensitivity in KRAS mutant colorectal cancer</u> Khawaja, Hajrah; Campbell, Andrew; Roberts, Jamie Z.; Javadi, Arman; O'Reilly, Paul; McArt, Darragh; Allen, Wendy L.; Majkut, Joanna; Rehm, Markus; Bardelli, Alberto; et al. <i>Cell Death & Disease</i> (2021), 11(10), 930.</p> <p>Page, N., Wappett, M., O'Dowd, C.R. <i>et al.</i> Identification and development of a subtype-selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2022). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • SCI Online lecture series: Invited lecture: Ventures in New Target Space: Drugging the DUBs – Oct 2021 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2022 – Lecture: The Drug Discovery and Development Process • SSC Module in Translational Medicine “From Bench to Bedside and Back” Teaching for 2nd year medical students, October 2021 – Lecture: Drug Discovery • Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2022 <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI)
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- June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI).
- BREATH' (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union's INTERREG VA Programme (ca. £100K, PI)
- Innovation Scholar – IUK funded: working with Prof. Dan Longley
- Innovation Scholar – IUK funded: working with Dr James Reihill

Panel membership:

- **Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS):** Jan2021 -
- **Panel member – British Heart Foundation (BHF), Translational Awards Committee:** Nov 2022-
- **Panel member:** QUB Research Innovation and Translation Committee
- **Chair – QUB MRC Funder Liason Group** (Sept 2021 -)
- **Ad-hoc member of MATRIX panel** – reviewed NI City Deal and Strength in Places bids
- **Steering group member, Structural Genomics Consortium Wellcome Trust funded Target Enabling Packages programme** (University of Oxford)

PhD Supervisor for 4 PhD Students

- TACT Marie Curie ETN – Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton)
- Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route.
- PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery
- PhD Supervisor for Emily Wallace (joint with K Savage) – DfE funded 3-year studentship “Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage”

Charitable Contributions

- **Board member: W5, Odyssey Trust:** W5 is an award-winning interactive science and discovery centre based at the Odyssey, Belfast. As a charitable organisation, its mission is to promote science and technology to children and their parents. Elected to the board following a competition in early 2013. W5 is one of 5 science centres who in August 2017 were awarded a share of £13M from Wellcome Trust/BEIS Inspiring Science Fund following a successful competition bid.

Trustees' report for the year ended 30 September 2022 (continued)

2. Oncology Research – Targets and Biomarkers (continued)

Activities and Impact

<p>QUB - £147,255</p>	<p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p><u>Research/Scholarship 2021-2022</u></p> <p>- Co-principal investigator for the Stratified Medicine Group at Queen's University Belfast, focussing on Biomarker discovery and development to guide precision medicine - 6 published peer reviewed papers (in Clinical Cancer Research, Cell Death Disease, Cancers, Science Reports, NPJ Breast Cancer, Computational Structural Biotechnology) - Grants:</p> <ol style="list-style-type: none"> 1. Co-applicant on Belfast I-Reach bid £5.0M 2. Co-applicant on Northern Ireland Strength in Places Seedcorn £50K (Awarded) 3. Co-applicant on Wellcome Trust c-FLIP study £50K (Awarded) 4. Co-applicant to MRC Programme (Contralateral breast cancer risk profiling): £581,128. (Pending) 5. Co-applicant NI CR-UK Centre: £2.5M (Pending) <p><u>Teaching 2021-2022</u> Tutor 2nd Year SSC Medicine "From Bench to Bedside"</p> <ul style="list-style-type: none"> • MED2016 Masters course lecturer • MRES SCM7075 Masters course lecturer • PhD primary supervisor 3 students, secondary 2 students • Supervision 1 BSc and 1 MSc Student • Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroek and Dr Emma Kerr <p><u>Academic Panels 2021-2022</u> Member CR-UK New Agents Committee</p> <ul style="list-style-type: none"> • Member of NI MATRIX panel • Member of NI Consortium for COVID-19 Testing • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Member of NCR1 Conference Organising Committee for Nov 2022 • Member of Patrick G Johnston Cancer Centre Senior Management Team
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3. Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people's physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Trustees' report for the year ended 30 September 2022 (continued)

3. Research Led Care for Those in End of Life or Life Limited Circumstances (continued)

Activities and Impact

Buddy Bear Trust £100,000	Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.
NI Hospice £50,000	Supporting Northern Ireland Hospice's Home from Home bed/cot service which provides a bed and care for children suffering from cancer, and specifically aims to address the difficulties families face when travelling long distances with a sick child for specialist care.
NICFC - £50,000	Funding Daisy Lodge, a respite facility in Co Down for children with cancer, and their families.
Go Kids Go £2,000	Supporting Go Kids Go in its provision of wheelchair skills workshops in Northern Ireland for local children who are physically disabled and who are wheelchair users.
Friends of Parkview Special School £2,530	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also in support of its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £25,000	Vocational Scholarship Fund – funding of 20 students enrolled in the Vocational Training Institute in Northern Uganda.
Fields of Life £49,930	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls to complete their education and to grow into strong, healthy young women.
Children's Hospital of Philadelphia £82,884	Supporting Children's Hospital of Philadelphia in its 'Home Plate' project which seeks to meet short-term food needs of low-income, food insecure families and also to provide these beneficiaries with the help and skills to remain food secure in the long-term.
Quest Malawi £40,478	Funded a 'Feasibility Study for Group B Streptococcus Prevention' in Malawi. GBS is a leading cause of neonatal sepsis and meningitis worldwide, and a significant cause of under-five mortality in low-income countries. The project evaluates the use of LAMP technology as a rapid diagnostic test to detect GBS in labour.
Reach Mentoring £16,000	Contribution to Reach Mentoring's project working with 11 schools in the Portadown area to provide weekly one-to-one mentoring for children and young people to support their emotional needs and wellbeing in order to support them to engage more fully in their education.

The McClay Foundation

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Philadelphia Education Fund £15,879	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the Philadelphia Area.
Duke University \$62,100	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the North Carolina area.
UNICEF £100,000	Support towards their work for humanitarian relief efforts as a result of the Ukraine emergency appeal.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its '#itssmarttalk' campaign.
Cancer Focus £1,600	Provided funding for Cancer Focus's 'Well Man Van'.
Marie Keating Foundation £1,311	Provided funding for Marie Keating's health check service.

Public Benefit Assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Public Benefit Statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year direct charitable expenditure of £833,128 (2021: £708,755) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £819,818 (2021: net outgoing resources of £723,733). The charitable company's net assets are £91,167,127 (2021 as restated: £91,986,945). The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of a number of years to enable the aims of each project within each strategic focus area to be achieved.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £657,127. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

Trustees' report for the year ended 30 September 2022 (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Covid 19

The Covid 19 pandemic has brought disruption to the operations of many businesses including the charity. It has also led to an unprecedented level of market volatility and economic uncertainty. These events and conditions have been considered in the preparation of these financial statements, where the Trustees have exercised their judgement in the process of applying the company's accounting policies. There are no areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements.

The carrying amounts of the charity's non-financial and financial assets have been assessed to determine whether there is any objective evidence or indication that these assets may be impaired, taking into consideration the conditions existing at the balance sheet date including the impact of the Covid 19 pandemic. There is no material adverse financial impact arising from the assessments carried out by the Trustees.

Going concern

The charity's forecasts and projections, taking account of reasonable possible changes in performance, show that the use of the going concern basis of accounting was considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the charity to continue as a going concern.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;

Trustees' report for the year ended 30 September 2022 (continued)

Statement of Trustees' responsibilities in respect of the financial statements (continued)

- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

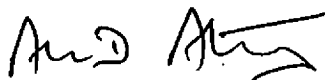
Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee

29 March 2023

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, *The McClay Foundation's* financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2022; the statement of financial activities (incorporating income and expenditure account), and the cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Independent auditors' report to the members of The McClay Foundation (continued)

Trustees' Report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and the Trustees' Report has been prepared in accordance with applicable legal requirements.

In addition, in light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we are required to report if we have identified any material misstatements in the Trustees' Report. We have nothing to report in this respect.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' responsibilities in respect of the financial statements, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charitable company, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008 and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts; and
- Assessing financial statements disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Independent auditors' report to the members of The McClay Foundation (continued)

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' Annual Report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.

Brenda Heenan

Brenda Heenan (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Belfast
29 March 2023

The McClay Foundation
(a company limited by guarantee)

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Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2022

	Note	2022 Unrestricted funds £	Total 2022 £	2021 Unrestricted Funds (as restated) £	Total 2021 (as restated) £
Incoming resources from generated funds					
Investment income	4	10,202	10,202	12,318	12,318
Voluntary income	4	20,000	20,000	-	-
Total incoming resources		30,202	30,202	12,318	12,318
Resources expended					
Charitable activities	5	(833,128)	(833,128)	(708,755)	(708,755)
Governance costs	5	(26,892)	(26,892)	(27,296)	(27,296)
Total resources expended	5	(860,020)	(860,020)	(736,051)	(736,051)
Net gains on investment assets	10	10,000	10,000	-	-
Net movement in funds	14	(819,818)	(819,818)	(723,733)	(723,733)
Total funds brought forward at 1 October (as previously reported)				92,510,678	92,510,678
Prior year adjustment	10			200,000	200,000
Total funds brought forward at 1 October (as restated)		91,986,945	91,986,945	92,710,678	92,710,678
Total funds carried forward at 30 September		91,167,127	91,167,127	91,986,945	91,986,945

Balance sheet as at 30 September 2022

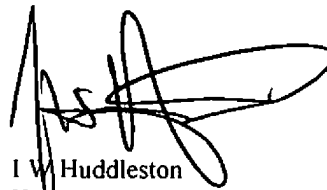
	Note	2022 £	2021 (as restated) £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property*	10	210,000	200,000
		90,510,000	90,500,000
Current assets			
Debtors: amounts falling due after more than one year	11	-	817
Cash at bank and in hand		714,059	1,537,378
		714,059	1,538,195
Creditors: amounts falling due within one year	12	(56,932)	(51,250)
Net current assets		657,127	1,486,945
Net assets		91,167,127	91,986,945
The funds of the charity:			
Unrestricted funds*	15	91,167,127	91,986,945
Total charity funds		91,167,127	91,986,945

*Please see note 10 for details of restatement.

The financial statements on pages 16 to 28 were approved by the board of Trustees on **29 March 2023** and were signed on its behalf by:



A D Armstrong
Trustee
29 March 2023



I W Huddleston
Trustee
29 March 2023

The notes on pages 19 to 28 are an integral part of the financial statements.

Cash flow statement for the year ended 30 September 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Cash used in operations	14	(823,319)	(715,116)
Net cash used in operating activities		(823,319)	(715,116)
Cash flows from financing activities			
Repayments from related parties		-	178,590
Net cash generated from financing activities		-	178,590
Net decrease in cash and cash equivalents		(823,319)	(536,526)
Cash and cash equivalents at beginning of the year		1,537,378	2,073,904
Cash and cash equivalents at end of the year		714,059	1,537,378

The notes on pages 16 to 28 are an integral part of the financial statements.

Notes to the financial statements for the year ended 30 September 2022

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The foundations objectives are:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Notes to the financial statements for the year ended 30 September 2022 (continued)

1 Accounting policies (continued)

Voluntary income

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. The Foundation will only accept applications from registered charities. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to Charitable Activities and Governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities.

Notes to the financial statements for the year ended 30 September 2022 (continued)

1 Accounting policies (continued)

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

Notes to the financial statements for the year ended 30 September 2022 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

The McClay Foundation
(a company limited by guarantee)

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Notes to the financial statements for the year ended 30 September 2022

4 Investment income

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Investment income				
Loan interest	-	-	737	737
Bank interest	2,402	2,402	3,781	3,781
Rental income	7,800	7,800	7,800	7,800
Voluntary income	20,000	20,000	-	-
	30,202	30,202	12,318	12,318

5 Charitable activities

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Queen's University Belfast	147,255	147,255	152,698	152,698
Northern Ireland Hospice	50,000	50,000	100,000	100,000
NI Cancer Fund for Children	50,000	50,000	50,000	50,000
Friends of the Cancer Centre	70,000	70,000	-	-
Quest Malawi	40,478	40,478	-	-
Fields of Life	67,930	67,930	68,478	68,478
Train to be Smart	37,720	37,720	30,000	30,000
ADHD	-	-	4,720	4,720
Reach	16,000	16,000	-	-
Total brought forward	479,383	479,383	405,896	405,896

The McClay Foundation
(a company limited by guarantee)

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Notes to the financial statements for the year ended 30 September 2022

5 Charitable activities (continued)

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Total carried forward	479,383	479,383	405,896	405,896
Philadelphia Education Fund	16,838	16,838	6,443	6,443
Triangle Community Foundation, North Carolina	-	-	58,845	58,845
UNICEF	100,000	100,000	36,054	36,054
ASHA	-	-	100,000	100,000
Children in Northern Ireland	-	-	25,000	25,000
Buddy Bear Trust	100,000	100,000	25,000	25,000
Go Kids Go	2,000	2,000	-	-
Cancer Focus	1,600	1,600	-	-
Professional fees	26,892	26,892	27,296	27,296
Children's Hospital of Philadelphia	82,884	82,884	-	-
Duke University, North Carolina	46,582	46,582	46,517	46,517
Friends of Parkview Special School	2,530	2,530	5,000	5,000
Marie Keating Foundation	1,311	1,311	-	-
	860,020	860,020	736,051	736,051

Governance costs in the year included above were £26,892 (2021: £27,296).

Charitable activities comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Notes to the financial statements for the year ended 30 September 2022

6 Movement in funds

	2022	2021
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	6,000	5,000

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose. (2021: Nil)
 The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2022 was £6,000 (2021: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2021 and 30 September 2022	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014 the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

Notes to the financial statements for the year ended 30 September 2022

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99% 100%	'A' Ordinary shares of £1 each 'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors.

The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2022	2021
	£	£
Capital and reserves		
Almac Group Limited	652,596,962	549,028,952
Profit for the year		
Almac Group Limited	77,570,937	64,205,719

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As at 1 October 2021	200,000
Gain on revaluation	10,000
As at 30 September 2022	210,000

Investment property shown above had been excluded in error from the balance sheet in previous years. This initially should have been recorded in 2014 at £165,000 which would have seen a corresponding £165,000 increase in the statement of financial activities at the time. This has been corrected in both the prior year and the current year in the financial statements along with a fair value uplift of £35,000 during the intervening period to make the total adjustment in respect of the prior year £200,000.

Subsequently, the property has been revalued on a fair value basis as at 30 September 2022 in accordance with the charities accounting policy by independent external valuers at a value of £210,000 resulting in an increase in fair value of £10,000.

Notes to the financial statements for the year ended 30 September 2022

11 Debtors

	2022	2021
	£	£
Prepayments and accrued income	-	817

12 Creditors: amounts falling due within one year

	2022	2021
	£	£
Accruals	56,932	51,250

13 Financial instruments

	2022	2021
	£	£
Financial liabilities held at amortised cost		
Accruals	56,932	51,250
	56,932	51,250

14 Notes to the cash flow statement

Cash generated from operations

	2022	2021
	£	£
Net movement in funds	(819,818)	(723,733)
Gain on investment property	(10,000)	-
Movement in debtors	817	5,984
Movement in creditors	5,682	2,633
Net cash used in operating activities	(823,319)	(715,116)

Please refer to note 10 for details on restatement.

Net debt as at 30 September 2021

	Related parties	Subtotal	Cash	Total
	£	£	£	£
Net debt as at 1 October 2020	178,590	178,590	2,073,904	2,252,494
Cash flows	(178,590)	(178,590)	(536,526)	(715,116)
Net debt as at 30 September 2021	-	-	1,537,378	1,537,378
Cash flows	-	-	(823,319)	(823,319)
Net debt as at 30 September 2022	-	-	714,059	714,059

Notes to the financial statements for the year ended 30 September 2022

15 Unrestricted income funds

	Unrestricted funds £	Total £
At 1 October 2020 (as previously stated)	92,510,678	92,510,678
Prior year restatement (note 10)	200,000	200,000
At 1 October 2020 (as restated)	92,710,678	92,710,678
Net movement in funds	(723,733)	(723,733)
At 30 September 2021	91,986,945	91,986,945
	Unrestricted funds £	Total £
At 1 October 2021	91,986,945	91,986,945
Net movement in funds	(819,818)	(819,818)
At 30 September 2022	91,167,127	91,167,127

16 Analysis of net assets between funds

	Unrestricted funds £	Total £
2022		
Fixed assets	90,510,000	90,510,000
Net current assets	657,127	657,127
At 30 September 2022	91,167,127	91,167,127
	Unrestricted funds £	Total £
2021		
Fixed assets (as previously reported)	90,300,000	90,300,000
Prior year restatement (note 10)	200,000	200,000
Fixed assets (as restated)	90,500,000	90,500,000
Net current assets	1,486,945	1,486,945
At 30 September 2021 (as restated)	91,986,945	91,986,945

Please refer to note 10 for details of restatement.

17 Ultimate controlling party

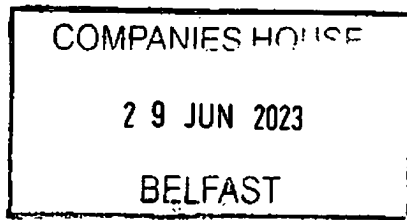
The Board of Trustees are the ultimate controlling party.

The McClay Foundation

Northern Ireland - Charity number 105839

Annual return

Registered number: N1070062
Inland Revenue Charity number: XT5406
Charity Commission (Northern Ireland) number: NIC105839



The McClay Foundation
(a company limited by guarantee)
Annual report and financial statements
for the year ended 30 September 2022

The McClay Foundation

(a company limited by guarantee)

Annual report and financial statements for the year ended 30 September 2022

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The McClay Foundation **(a company limited by guarantee)**

Reference and administrative details of the Charity

Trustees/Directors

A D Armstrong
T Scott
The McClay Foundation Corporate Trustee Limited
(Directors listed below)
A D Armstrong
S Campbell
J Irvine
C Hayburn
I Huddleston
P Diamond
D Clements
H Stevenson
E McAllister
N Harkin
K Stephens

Company secretary

C Hayburn

Registered office/Principal office

Almac House
20 Seagoe Industrial Estate
Craigavon
BT63 5QD

Bankers

Danske Bank
Donegall Square West
Belfast
BT1 6JS

Independent auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Merchant Square
20-22 Wellington Place
Belfast
BT1 6GE

HMRC Charity number

XT5406

Charity commission (Northern Ireland) number

NIC105839

Solicitors

BDB Pitmans Solicitors
One Bartholomew Close
London
EC1A 7BL

Registered number

NI070062

The McClay Foundation (a company limited by guarantee)

Chairman's report for the year ended 30 September 2022

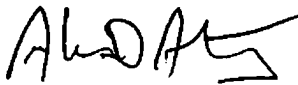
The Foundation is currently in the process of setting a new five-year strategic plan to follow the previous plan agreed by the Trustees in 2016.

The Trustees have identified four strategic areas of focus:

- Research and development of new medicines.
- Oncology research – targets and biomarkers.
- Research led care for those in end of life, or life limited circumstances.
- Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

This report illustrates the work we have done this year to demonstrate our long-term commitment to the principal objectives of the McClay Foundation and our desire to uphold Sir Allen McClay's wishes by continuing his legacy and vision to make a meaningful contribution to human health and wellbeing, worldwide.

The work of the Foundation in the year ended 30th September 2022, working with many and varied partners to achieve its aims and objectives, has resulted in significant and measurable benefit to the health and wellbeing of many in society.



Alan Armstrong
Chairman

29 March 2023

The McClay Foundation **(a company limited by guarantee)**

Trustees' report for the year ended 30 September 2022

The Trustees, who are also directors of the charitable company for the purpose of the Companies Act 2006, present their Annual report and the audited financial statements for the year ended 30 September 2022. This report constitutes the Trustees' Report required under the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

The Trustees have adopted the provisions of the Companies Act 2006 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015 - (Charities SORP (FRS 102)), in preparing the Annual report and financial statements of the charity.

Reference and administrative details of the charity, the Trustees, and advisors

The Trustees and secretary of the charity are listed on page 1. The principal and registered office of the charity is also listed on page 1 together with details of the professional advisers and bankers.

Structure, governance, and management

The McClay Foundation ("the charity") was incorporated as a company limited by guarantee on 31 July 2008. The company is exempt under this legislation from using "limited" as part of its name. It does not have a share capital and the liability of each member to contribute to the assets of the company is limited to £1. The charity registered with the Charity Commission in Northern Ireland on 22 June 2019, registration number NIC105839.

The charity is registered with the Companies Registrar registration number NI070062. It is also recognised as a charity by HM Revenue and Customs, XT5406.

Governance

The role of the Trustees is to ensure that the charity is effectively governed; to ensure that the charity complies with all relevant legislation, its own Memorandum and Articles of Association and the requirements of good practice; and to ensure that the charity works to agreed strategic and operational plans.

The charity's governing documents are the Memorandum and Articles of Association which assist the Trustees in the management of the charity.

The Memorandum and Articles of Association require that a Trustee shall hold office until the end of the Annual General Meeting held nearest in time to the third anniversary of his election. One third or the nearest to one third, of Trustees must retire at each Annual General Meeting, those longest in office retiring first. A Trustee retiring by rotation shall be eligible for re-election. This is approved by a majority vote by the Trustees at the Annual General Meeting (in their capacity as company members). The Foundation ensures all its Trustees are trained under the various regulations.

Risk management

The Trustees have actively reviewed the major risks, business and operational, that the charity may face and confirm that systems have been established to mitigate significant risks.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Trustees to fulfil specific roles on the Board. The potential trustee is then interviewed by the secretary of the board regarding their willingness to become a trustee and their potential contribution to the Foundation is considered.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings before decisions are shared with applicants. The applicants must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

The McClay Foundation

(a company limited by guarantee)

Trustees' report for the year ended 30 September 2022 (continued)

Objectives and activities

Our Vision – To make meaningful improvement and advancement in human health

Our Mission – To support those involved in advancing biomedical research, human health, and wellbeing around the world

The objective of the charity as laid out in the charity's governing documents are:

- the relief of poverty, unemployment and financial hardship by the generation and promotion of employment opportunities for the people of Northern Ireland;
- the advancement of health and healthcare by the support and encouragement of research and innovation in the field of healthcare and allied technologies
- the advancement of the health and wellbeing of all people and specifically those in poor communities to enable them to access and benefit from the latest advances in healthcare;
- the prevention, control, and cure of disease by advancing the use of diagnostic tools and drugs; and
- to support and promote such educational purposes as the Trustees shall select, provided always that such purposes shall be exclusively charitable in law.

Guiding Principles

The Trustees of the Foundation have agreed to the following guiding principles to enable the Foundation to achieve its charitable purposes.

The Foundation will pursue strategic activities which demonstrate:

- Meaningful support that will enable the organisation and/or project to advance its objectives significantly and, simultaneously, advance the charitable purposes of the Foundation.
- A benefit that would not otherwise have been realised by the organisation, but for the support provided.
- Support for NI based organisations and/ or projects, where possible.

The main activities undertaken in relation to these objectives are outlined within the achievements and performance section.

Achievements and Performance

Strategic Focus Areas

The Trustees have agreed to apply these guiding principles to the following strategic areas:

1. Research and development of new medicines.
2. Oncology research – targets and biomarkers.
3. Research led care for those in end of life, or life limited circumstances.
4. Activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

1. Research and Development of New Medicines

The McClay Foundation owns the Almac Group and monitors the activities of the Group ensuring it adheres to, and delivers on, the charitable objectives of the McClay Foundation.

The overriding objectives of Almac are to:

- adhere to and deliver on the charitable objectives of the McClay Foundation
- ultimately benefit the wellbeing of patients through the research and development of new medicines;
- develop and expand a world class Group of companies operating in the Pharmaceutical and Biotech sectors.

Trustees’ report for the year ended 30 September 2022 (continued)

1. Research and Development of New Medicines (continued)

Thereby advancing Sir Allen McClay’s legacy and his vision for the McClay Foundation and its charitable purposes, Almac’s Strategic Goals include:

- remaining privately owned by the McClay Foundation;
- continuing Group wide innovation;
- achieving best-in-class business offerings;
- cultivating a desirable place to work;
- enabling the latest healthcare advances to be available to all;
- continuing the generation of employment opportunities and providing skills training for the people of Northern Ireland; and
- maintaining and improving profit margins to increase the amount available for reinvestment into the work of the Almac Group Limited and, by extension, the charitable objectives of the McClay Foundation.

Activities and Impact

Almac Group	<p>The Almac Group has continued to grow its employee base to over 6,500 and has contributed to over 70% of FDA approved NME’s in the last 3-year period as the company continues to work with all the top 25 BioPharma companies globally in the development of new medicines.</p> <p>From a research and development perspective, companies within the Group have been engaged in the following activities:</p> <ul style="list-style-type: none"> ○ Discovery’s potent Wee1 inhibitor into Clinical Phase ○ Discovery’s AKT inhibitor also now in Clinical Phase ○ Discovery’s work on DUB targets and Protein Drug Conjugates <p>In the last 12 months Almac Group filed 99 patents with a further 143 pending approval:</p> <ul style="list-style-type: none"> ○ Discovery – DUB inhibitors (including USP19), Protein Drug Conjugates (including RORI) ○ Diagnostics – DDRD assay (prostate cancer), MEK (cancer signalling) <p>Almac continues to collaborate with academia and other global institutions in order to deepen its existing knowledge and skills in specific areas. Utilising the additional resource, data, and insight available through these partnerships enables Almac to continue to deliver Group wide innovation and progress its R&D activity effectively:</p> <ul style="list-style-type: none"> ○ Helmholtz Research Centre Munich (DUB inhibitors) ○ Elasmogen/Aberdeen University (ROR-1 cell surface receptor) ○ S-COR1 (Oxford University & others - DDRD Assay/Colorectal cancer) ○ Transport (EU Horizon 2021 - Prostate cancer)
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2. Oncology Research – Targets and Biomarkers

Strategic Aims

1. To create and sustain a world class research infrastructure and culture in Northern Ireland to advance current research practice and procedures in oncology globally.
2. To choose and appoint leaders with academic/industrial experience to inspire and drive relevant and meaningful research.
3. To develop novel and strategic approaches to personalised cancer treatment with greater potential benefits overall.

Trustees' report for the year ended 30 September 2022 (continued)

2. Oncology Research – Targets and Biomarkers (continued)

Activities and Impact

<p>QUB - £147,255</p>	<p>Professors Richard Kennedy and Tim Harrison continued their research in their capacities as McClay Chair in Medical Oncology and Medicinal Chemistry respectively at Queen's University Belfast.</p> <p><u>Professor Tim Harrison - McClay Chair in Medicinal Chemistry</u></p> <p>Research</p> <p>Working as Co-I with Prof. Dan Longley on a Wellcome Trust funded drug discovery project at QUB (Small molecule inhibitors of the anti-apoptotic protein FLIP). There is the potential for the FLIP inhibitors that are being developed to become standard-of-care agents in several cancers with implications for the clinical management of these cancers. This will most likely be based on a combination regimen, although there is the potential for single agent administration in molecularly defined subgroups of patients. FLIP inhibitors also have the potential to re-sensitise tumours that have become resistant to standard of care therapies. There is the potential for these First in Class inhibitors to provide new and improved treatment options for cancer patients, which aligns with the McClay Foundation objectives. Based on the biology of FLIP, following clinical proof of concept in cancer patients, the compounds may also have further utility in indications beyond cancer. In November 2021, this project was partnered with Ipsen Pharma to enable further preclinical and clinical development.</p> <p>Publications</p> <p><u>RALB GTPase: a critical regulator of DR5 expression and TRAIL sensitivity in KRAS mutant colorectal cancer</u> Khawaja, Hajrah; Campbell, Andrew; Roberts, Jamie Z.; Javadi, Arman; O'Reilly, Paul; McArt, Darragh; Allen, Wendy L.; Majkut, Joanna; Rehm, Markus; Bardelli, Alberto; et al. <i>Cell Death & Disease</i> (2021), 11(10), 930.</p> <p>Page, N., Wappett, M., O'Dowd, C.R. <i>et al.</i> Identification and development of a subtype-selective allosteric AKT inhibitor suitable for clinical development. <i>Sci Rep</i> 12, 15715 (2022). https://doi.org/10.1038/s41598-022-20208-5</p> <p>Talks and Teaching</p> <ul style="list-style-type: none"> • SCI Online lecture series: Invited lecture: Ventures in New Target Space: Drugging the DUBs – Oct 2021 • Translational Research: from Concept to Commercialisation (MRES) Teaching, QUB, October 2022 – Lecture: The Drug Discovery and Development Process • SSC Module in Translational Medicine “From Bench to Bedside and Back” Teaching for 2nd year medical students, October 2021 – Lecture: Drug Discovery • Careers Talk, QUB Postgraduate Students, “Careers in the Pharmaceutical Industry”, May 2022 <p>Grants:</p> <ul style="list-style-type: none"> • Small molecule inhibitors of the anti-apoptotic protein FLIP for the treatment of cancer, Wellcome Trust Seeding Drug Discovery Award, 2015, £5,600,000 – 4-year programme independent of Almac (co-PI)
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- June 2019 - Centre of Excellence for Ubiquitin Drug Discovery, £5.1M Invest Northern Ireland grant (PI).
- BREATH' (Border and Regions Airways Training Hub) Post-Doctorate Researcher / Research Fellow has funded under the European Union's INTERREG VA Programme (ca. £100K, PI)
- Innovation Scholar – IUK funded: working with Prof. Dan Longley
- Innovation Scholar – IUK funded: working with Dr James Reihill

Panel membership:

- **Panel member – Medical Research Council (MRC) Developmental Pathway Funding Scheme (DPFS):** Jan2021 -
- **Panel member – British Heart Foundation (BHF), Translational Awards Committee:** Nov 2022-
- **Panel member:** QUB Research Innovation and Translation Committee
- **Chair – QUB MRC Funder Liason Group** (Sept 2021 -)
- **Ad-hoc member of MATRIX panel** – reviewed NI City Deal and Strength in Places bids
- **Steering group member, Structural Genomics Consortium Wellcome Trust funded Target Enabling Packages programme** (University of Oxford)

PhD Supervisor for 4 PhD Students

- TACT Marie Curie ETN – Joint PhD supervisor for Thomas Favraud, 3-year programme (with G Cotton)
- Joint PhD Supervisor (with Simon McDade) for Mark Wappett: Mark is undertaking a PhD by publication in bioinformatics. This is a first of its kind at QUB and will provide a blueprint for others who want to follow this route.
- PhD Supervisor for Lauren Proctor: Lauren is undertaking a part time PhD in medicinal chemistry at QUB whilst working at Almac Discovery
- PhD Supervisor for Emily Wallace (joint with K Savage) – DfE funded 3-year studentship "Understanding the role of ubiquitination on STING-mediated immune regulation following DNA damage"

Charitable Contributions

- **Board member: W5, Odyssey Trust:** W5 is an award-winning interactive science and discovery centre based at the Odyssey, Belfast. As a charitable organisation, its mission is to promote science and technology to children and their parents. Elected to the board following a competition in early 2013. W5 is one of 5 science centres who in August 2017 were awarded a share of £13M from Wellcome Trust/BEIS Inspiring Science Fund following a successful competition bid.

Trustees' report for the year ended 30 September 2022 (continued)

2. Oncology Research – Targets and Biomarkers (continued)

Activities and Impact

<p>QUB - £147,255</p>	<p><u>Professor Richard Kennedy - McClay Chair in Medical Oncology</u></p> <p><u>Research/Scholarship 2021-2022</u></p> <p>- Co-principal investigator for the Stratified Medicine Group at Queen's University Belfast, focussing on Biomarker discovery and development to guide precision medicine - 6 published peer reviewed papers (in Clinical Cancer Research, Cell Death Disease, Cancers, Science Reports, NPJ Breast Cancer, Computational Structural Biotechnology) - Grants:</p> <ol style="list-style-type: none"> 1. Co-applicant on Belfast I-Reach bid £5.0M 2. Co-applicant on Northern Ireland Strength in Places Seedcorn £50K (Awarded) 3. Co-applicant on Wellcome Trust c-FLIP study £50K (Awarded) 4. Co-applicant to MRC Programme (Contralateral breast cancer risk profiling): £581,128. (Pending) 5. Co-applicant NI CR-UK Centre: £2.5M (Pending) <p><u>Teaching 2021-2022</u> Tutor 2nd Year SSC Medicine "From Bench to Bedside"</p> <ul style="list-style-type: none"> • MED2016 Masters course lecturer • MRES SCM7075 Masters course lecturer • PhD primary supervisor 3 students, secondary 2 students • Supervision 1 BSc and 1 MSc Student • Faculty Mentor for lecturers: Dr Bob Ladner, Dr Yaser Atlasi, Dr Aiden Cole, Dr Sandra Van Shaebroek and Dr Emma Kerr <p><u>Academic Panels 2021-2022</u> Member CR-UK New Agents Committee</p> <ul style="list-style-type: none"> • Member of NI MATRIX panel • Member of NI Consortium for COVID-19 Testing • Member of the Faculty of Pharmaceutical Medicine Oncology Advisory Board • Member of NCR1 Conference Organising Committee for Nov 2022 • Member of Patrick G Johnston Cancer Centre Senior Management Team
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3. Research Led Care for Those in End of Life or Life Limited Circumstances

Strategic Aims

1. To ensure everyone has access to good quality end of life care, regardless of their circumstances, age, disease, or culture and wherever their place of care.
2. To provide quality of life, positive outcomes, and experiences to those in end-of-life care.
3. To provide care and support for life limited children, currently identified as being severely lacking in Northern Ireland.
4. To support those organisations who provide holistic care, meeting people's physical, emotional, social, psychological, and spiritual needs, in end of life and life limited circumstances.

Trustees' report for the year ended 30 September 2022 (continued)

3. Research Led Care for Those in End of Life or Life Limited Circumstances (continued)

Activities and Impact

Buddy Bear Trust £100,000	Partnering with the Buddy Bear Trust School in Dungannon which provides conductive education and support for children suffering from cerebral palsy and other motor disorders in support of its Lifetime of Difference (phase 2) project.
NI Hospice £50,000	Supporting Northern Ireland Hospice's Home from Home bed/cot service which provides a bed and care for children suffering from cancer, and specifically aims to address the difficulties families face when travelling long distances with a sick child for specialist care.
NICFC - £50,000	Funding Daisy Lodge, a respite facility in Co Down for children with cancer, and their families.
Go Kids Go £2,000	Supporting Go Kids Go in its provision of wheelchair skills workshops in Northern Ireland for local children who are physically disabled and who are wheelchair users.
Friends of Parkview Special School £2,530	Assisted Friends of Parkview Special Needs School in Lisburn, Northern Ireland with its recent summer activity scheme.
Friends of the Cancer Centre £70,000	Supporting Friends of the Cancer Centre to fund an additional clinical nurse specialist and also in support of its financial grant programme which seeks to mitigate some of the potential financial impacts on patients receiving cancer treatment.

4. To Promote Health & Wellbeing in Disenfranchised Communities & Geographical Areas

Strategic Aims

1. To provide holistic community-based healthcare, empowerment, wellbeing, and education to disenfranchised communities, whether in the developed or developing world.
2. To foster effective partnerships and collaborate with NGOs who are providing individuals with healthcare services and education in disenfranchised communities on a 'better together' basis.
3. To provide innovative and responsive solutions to specific health and wellbeing issues in the developing world.
4. To provide assistance and support to achieve long lasting and significant improvement in the health and wellbeing of those living in poverty.

Activities and Impact

Fields of Life £25,000	Vocational Scholarship Fund – funding of 20 students enrolled in the Vocational Training Institute in Northern Uganda.
Fields of Life £49,930	Supporting Fields of Life's I AM GIRL initiative, which aims to empower girls to complete their education and to grow into strong, healthy young women.
Children's Hospital of Philadelphia £82,884	Supporting Children's Hospital of Philadelphia in its 'Home Plate' project which seeks to meet short-term food needs of low-income, food insecure families and also to provide these beneficiaries with the help and skills to remain food secure in the long-term.
Quest Malawi £40,478	Funded a 'Feasibility Study for Group B Streptococcus Prevention' in Malawi. GBS is a leading cause of neonatal sepsis and meningitis worldwide, and a significant cause of under-five mortality in low-income countries. The project evaluates the use of LAMP technology as a rapid diagnostic test to detect GBS in labour.
Reach Mentoring £16,000	Contribution to Reach Mentoring's project working with 11 schools in the Portadown area to provide weekly one-to-one mentoring for children and young people to support their emotional needs and wellbeing in order to support them to engage more fully in their education.

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Philadelphia Education Fund £15,879	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the Philadelphia Area.
Duke University \$62,100	Scholarship to assist selected student over the term of their studies. The student will be chosen from underrepresented communities in the North Carolina area.
UNICEF £100,000	Support towards their work for humanitarian relief efforts as a result of the Ukraine emergency appeal.
Train To Be Smart £37,720	Supporting Train 2B Smart in Northern Ireland which seeks to promote the improvement of mental health and wellbeing through sport. The Foundation has provided particular support for Train 2B Smart's project co-ordinator role and its '#itssmarttalk' campaign.
Cancer Focus £1,600	Provided funding for Cancer Focus's 'Well Man Van'.
Marie Keating Foundation £1,311	Provided funding for Marie Keating's health check service.

Public Benefit Assessment

For each Strategic Focus Area, we will identify and monitor on an ongoing basis:

- The beneficiaries and the effect of our engagement.
- The purpose of our engagement.
- The direct benefits which flow from our chosen purpose.
- How the benefits are (or will be) demonstrated.
- How the engagement / benefits fulfil the Foundation's charitable purposes.

Monitoring

- To record the basis of support for any Project.
- To make clear, as part of that support, the expectations of the Foundation.
- To set goals as to reporting against outputs.
- To receive Project updates and carry out inspections.
- To learn from experience and maximise future support in achieving public benefit and the Foundation's goals.

Public Benefit Statement

The public benefit requirement is defined in the Charities Act (Northern Ireland) 2008 and states that purposes must be for the public benefit to be charitable. The Trustees confirm that they have complied with the duty to have regard to the guidance issued by the Charity Commission for Northern Ireland under section 4(b) of the Charities Act (the public benefit requirement statutory guidance). The Trustees are confident that the activities have helped to achieve the Charity's purposes and provide a benefit to the beneficiaries.

Financial review

During the year direct charitable expenditure of £833,128 (2021: £708,755) was incurred by the charity, as disclosed in note 5. Net outgoing resources for the year amounted to £819,818 (2021: net outgoing resources of £723,733). The charitable company's net assets are £91,167,127 (2021 as restated: £91,986,945). The Trustees are satisfied that the outcome is in line with the charity's planned expenditure on projects which they have decided to fund over a period of a number of years to enable the aims of each project within each strategic focus area to be achieved.

Reserves policy

The Trustees have established a policy whereby the free reserves held by the charity should match its needs, both at the current time and in the foreseeable future. After making allowances for restricted funds, designated funds, and the carrying amount of functional assets, the charity had free reserves of £657,127. The Board of Trustees will continue to monitor the reserves position and movement in reserves in line with the policy to ensure there is no immediate risk.

Trustees' report for the year ended 30 September 2022 (continued)

Investment policy

The Trustees have the power to invest in such assets as they see fit.

Taxation status

The McClay Foundation is a registered charity, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

The charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

Plans for future periods

The Trustees' plans for the future are focused on delivering the charitable obligations which are detailed in the Foundation's chosen Strategic Focus areas. The Trustees have decided to fund chosen projects for an appropriate number of years to allow the maximum degree of planning and implementation for such projects to enable them to achieve the most beneficial impact.

Covid 19

The Covid 19 pandemic has brought disruption to the operations of many businesses including the charity. It has also led to an unprecedented level of market volatility and economic uncertainty. These events and conditions have been considered in the preparation of these financial statements, where the Trustees have exercised their judgement in the process of applying the company's accounting policies. There are no areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements.

The carrying amounts of the charity's non-financial and financial assets have been assessed to determine whether there is any objective evidence or indication that these assets may be impaired, taking into consideration the conditions existing at the balance sheet date including the impact of the Covid 19 pandemic. There is no material adverse financial impact arising from the assessments carried out by the Trustees.

Going concern

The charity's forecasts and projections, taking account of reasonable possible changes in performance, show that the use of the going concern basis of accounting was considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the charity to continue as a going concern.

Funds held as custodian trustee on behalf of others

There are no funds held as custodian trustee on behalf of others.

Statement of Trustees' responsibilities

The Trustees (who are also directors of The McClay Foundation for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2019);
- make judgments and estimates that are reasonable and prudent;

Trustees' report for the year ended 30 September 2022 (continued)

Statement of Trustees' responsibilities in respect of the financial statements (continued)

- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure of information to auditors

So far as each of the Trustees in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors is unaware; and
- they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information.

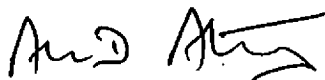
Small companies' exemption

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office, and a resolution concerning their reappointment will be proposed at the Annual General Meeting.

This report was approved by the board of Trustees and signed on its behalf.



A D Armstrong
Trustee

29 March 2023

Independent auditors' report to the members of The McClay Foundation

Report on the audit of the financial statements

Opinion

In our opinion, *The McClay Foundation's* financial statements (the "financial statements"):

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and financial statements (the "Annual Report"), which comprise: the balance sheet as at 30 September 2022; the statement of financial activities (incorporating income and expenditure account), and the cash flow statement for the year then ended; and the notes to the financial statements, which include a description of significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from the date on which the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the charitable company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Independent auditors' report to the members of The McClay Foundation (continued)

Trustees' Report

In our opinion, based on the work undertaken in the course of the audit the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and the Trustees' Report has been prepared in accordance with applicable legal requirements.

In addition, in light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we are required to report if we have identified any material misstatements in the Trustees' Report. We have nothing to report in this respect.

Responsibilities for the financial statements and the audit

Responsibilities of the trustees for the financial statements

As explained more fully in the Statement of Trustees' responsibilities in respect of the financial statements, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The trustees are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the charitable company, we identified that the principal risks of non-compliance with laws and regulations related to Charities Act (Northern Ireland) 2008 and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to the posting of inappropriate journal entries. Audit procedures performed included:

- Enquiry of management and the board of trustees, including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- Understanding and evaluating the charitable company's control environment;
- Identifying and testing journal entries; including journal entries posted with unusual account combinations to income or expenditure accounts; and
- Assessing financial statements disclosures, and testing to supporting documentation, for compliance with applicable laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the charity's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Independent auditors' report to the members of The McClay Foundation (continued)

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the trustees were not entitled to: prepare financial statements in accordance with the small companies' regime; take advantage of the small companies' exemption in preparing the Trustees' Annual Report; and take advantage of the small companies exemption from preparing a Strategic Report. We have no exceptions to report arising from this responsibility.

Brenda Heenan

Brenda Heenan (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Belfast
29 March 2023

The McClay Foundation
(a company limited by guarantee)

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Statement of financial activities (incorporating income and expenditure account) for the year ended 30 September 2022

	Note	2022 Unrestricted funds £	Total 2022 £	2021 Unrestricted Funds (as restated) £	Total 2021 (as restated) £
Incoming resources from generated funds					
Investment income	4	10,202	10,202	12,318	12,318
Voluntary income	4	20,000	20,000	-	-
Total incoming resources		30,202	30,202	12,318	12,318
Resources expended					
Charitable activities	5	(833,128)	(833,128)	(708,755)	(708,755)
Governance costs	5	(26,892)	(26,892)	(27,296)	(27,296)
Total resources expended	5	(860,020)	(860,020)	(736,051)	(736,051)
Net gains on investment assets	10	10,000	10,000	-	-
Net movement in funds	14	(819,818)	(819,818)	(723,733)	(723,733)
Total funds brought forward at 1 October (as previously reported)				92,510,678	92,510,678
Prior year adjustment	10			200,000	200,000
Total funds brought forward at 1 October (as restated)		91,986,945	91,986,945	92,710,678	92,710,678
Total funds carried forward at 30 September		91,167,127	91,167,127	91,986,945	91,986,945

Balance sheet as at 30 September 2022

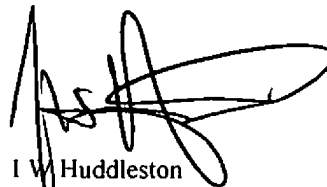
	Note	2022 £	2021 (as restated) £
Fixed assets			
Investments	9	90,300,000	90,300,000
Investment property*	10	210,000	200,000
		90,510,000	90,500,000
Current assets			
Debtors: amounts falling due after more than one year	11	-	817
Cash at bank and in hand		714,059	1,537,378
		714,059	1,538,195
Creditors: amounts falling due within one year	12	(56,932)	(51,250)
Net current assets		657,127	1,486,945
Net assets		91,167,127	91,986,945
The funds of the charity:			
Unrestricted funds*	15	91,167,127	91,986,945
Total charity funds		91,167,127	91,986,945

*Please see note 10 for details of restatement.

The financial statements on pages 16 to 28 were approved by the board of Trustees on **29 March 2023** and were signed on its behalf by:



A D Armstrong
Trustee
29 March 2023



I W Huddleston
Trustee
29 March 2023

The notes on pages 19 to 28 are an integral part of the financial statements.

Cash flow statement for the year ended 30 September 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Cash used in operations	14	(823,319)	(715,116)
Net cash used in operating activities		(823,319)	(715,116)
Cash flows from financing activities			
Repayments from related parties		-	178,590
Net cash generated from financing activities		-	178,590
Net decrease in cash and cash equivalents		(823,319)	(536,526)
Cash and cash equivalents at beginning of the year		1,537,378	2,073,904
Cash and cash equivalents at end of the year		714,059	1,537,378

The notes on pages 16 to 28 are an integral part of the financial statements.

Notes to the financial statements for the year ended 30 September 2022

1 Accounting policies

General information

The nature of The McClay Foundation is that of a charity. The foundations objectives are:

- Support and encourage research and innovation
- Advance the use of diagnostic tools and drugs in the prevention, control and cure of disease
- Ensure latest advances in healthcare available to all, including developing countries
- Generate and promote employment opportunities
- Support and promote such educational purposes as the trustees shall select, provided that such purposes shall be exclusively charitable in law

The charity is incorporated in the United Kingdom and is registered in Northern Ireland. The address of its registered office is Almac House, 20 Seagoe Industrial Estate, Craigavon, BT63 5QD.

Statement of compliance

The individual financial statements of The McClay Foundation have been prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), United Kingdom Accounting Standards including Financial Reporting Standard 102, the Companies Act 2006 and the Charities Act (Northern Ireland) 2008.

Basis of preparation

The financial statements have been prepared on a going concern basis, under the historic cost convention, and in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) effective 1 January 2015), (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008 and the Companies Act 2006.

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group and charity accounting policies. Management has concluded that there are no critical assumptions, estimates or judgements involving a high degree of judgement or complexity which require further disclosure as outlined in note 2.

The principal accounting policies, which have been applied consistently throughout the year, are set out below.

Consolidation

The McClay Foundation owns 99% of the Ordinary A share capital and 100% of the Ordinary B share capital of Almac Group Limited. The share capital structure of Almac Group Limited also includes a £1 founder share which has veto rights in a number of areas. Under charity law, the Foundation is regarded as the controller of Almac Group Limited which, as a subsidiary of the Foundation, delivers the Foundation's charitable purposes. Although the Foundation is the beneficial owner of Almac Group Limited, the Trustees do not exercise control for the purpose of Section 401 of the Companies Act 2006. The financial statements therefore present information about the company as an individual undertaking.

Investments

Investments in associates are held as non current assets and are held at cost less accumulated impairment losses. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Debtors

Debtors are initially stated at cost and subsequently stated after all known bad debts have been written off and specific provision has been made against all debts considered doubtful of collection.

Incoming resources

All incoming resources consist of voluntary income and investment income and are included in the statement of financial activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Notes to the financial statements for the year ended 30 September 2022 (continued)

1 Accounting policies (continued)

Voluntary income

Voluntary income is income which is received by way of donations and gifts to the charity and is included in full in the statement of financial activities when received.

Investment income

Bank interest and loan interest receivable is included in full in the statement of financial activities on an accruals basis.

Policy for the awarding of grants

The Foundation's grant programmes are approved by Trustees. The Foundation will only accept applications from registered charities. All programmes involve an application process. Applications are assessed by the Trustees, including robust assessment of governance. Final approval is sought at board meetings, before decisions are shared with applicants. The applicant's must sign up to Terms & Conditions before funding is released via bacs payment. All grantees must complete an evaluation report, outlining expenditure, performance, and impact on at least an annual basis.

Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure relates to Charitable Activities and Governance costs which are outlined below.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. These include oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Charitable activities are both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to supply them.

Governance costs

Governance costs are costs associated with general charity advice and governance matters and include those costs incurred in the governance of its assets which are associated with constitutional and statutory requirements.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in furtherance of its objectives.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one party and a financial liability or equity instrument of another party. The charity has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments which sets out the requirements for the recognition, derecognition, measurement and disclosure of financial assets and financial liabilities.

Notes to the financial statements for the year ended 30 September 2022 (continued)

1 Accounting policies (continued)

Financial assets

Financial assets, including trade and other debtors and cash and bank balances, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in the Statement of financial activities.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in the Statement of financial activities.

Other financial assets, including investments in equity instruments which are not subsidiaries, associates, or joint ventures, are initially measured at fair value. The quoted market value is used to determine fair value.

Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Financial assets are derecognised when (i) the contractual rights to the cash flows from the asset expire or are settled, or (ii) substantially all the risks and rewards of the ownership of the asset are transferred to another party, or (iii) control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Financial liabilities, including trade and other creditors, bank overdrafts and other loans, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled, or expires.

Notes to the financial statements for the year ended 30 September 2022 (continued)

2 Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations on future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

There are no critical judgements in applying the company's accounting policies

(b) Critical accounting estimates and assumptions

There are no critical accounting estimates and assumptions.

3 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £1.

The McClay Foundation
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Notes to the financial statements for the year ended 30 September 2022

4 Investment income

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Investment income				
Loan interest	-	-	737	737
Bank interest	2,402	2,402	3,781	3,781
Rental income	7,800	7,800	7,800	7,800
Voluntary income	20,000	20,000	-	-
	30,202	30,202	12,318	12,318

5 Charitable activities

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Queen's University Belfast	147,255	147,255	152,698	152,698
Northern Ireland Hospice	50,000	50,000	100,000	100,000
NI Cancer Fund for Children	50,000	50,000	50,000	50,000
Friends of the Cancer Centre	70,000	70,000	-	-
Quest Malawi	40,478	40,478	-	-
Fields of Life	67,930	67,930	68,478	68,478
Train to be Smart	37,720	37,720	30,000	30,000
ADHD	-	-	4,720	4,720
Reach	16,000	16,000	-	-
Total brought forward	479,383	479,383	405,896	405,896

The McClay Foundation
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Notes to the financial statements for the year ended 30 September 2022

5 Charitable activities (continued)

	Unrestricted funds 2022 £	Total 2022 £	Unrestricted funds 2021 £	Total 2021 £
Total carried forward	479,383	479,383	405,896	405,896
Philadelphia Education Fund	16,838	16,838	6,443	6,443
Triangle Community Foundation, North Carolina	-	-	58,845	58,845
UNICEF	100,000	100,000	36,054	36,054
ASHA	-	-	100,000	100,000
Children in Northern Ireland	-	-	25,000	25,000
Buddy Bear Trust	100,000	100,000	25,000	25,000
Go Kids Go	2,000	2,000	-	-
Cancer Focus	1,600	1,600	-	-
Professional fees	26,892	26,892	27,296	27,296
Children's Hospital of Philadelphia	82,884	82,884	-	-
Duke University, North Carolina	46,582	46,582	46,517	46,517
Friends of Parkview Special School	2,530	2,530	5,000	5,000
Marie Keating Foundation	1,311	1,311	-	-
	860,020	860,020	736,051	736,051

Governance costs in the year included above were £26,892 (2021: £27,296).

Charitable activities comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. Includes oncology research, research led care for those in end of life or life limiting activities and activities to promote health and wellbeing in disenfranchised communities and geographical areas in the developed and the developing world.

Notes to the financial statements for the year ended 30 September 2022

6 Movement in funds

	2022	2021
	£	£
The net movement in funds are stated after charging:		
Fees payable to the charitable company's auditors for the audit of the financial statements	6,000	5,000

7 Employee information

To date there have been no staff employed by the charitable company and there is no key management to disclose. (2021: Nil)
 The Trustees received no remuneration or reimbursement of expenses in respect of their services. Indemnity insurance is in place for all Trustees and the charge for the year ended 30 September 2022 was £6,000 (2021: £6,000).

8 Taxation

The company is a registered charity and, as such, is entitled to certain tax exemptions on income and profits from investments and surpluses on any trading activities carried on in furtherance of the charitable company's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

9 Investments

	Investment in associate £
At 1 October 2021 and 30 September 2022	90,300,000

During the year ended 30 September 2009, Dr Sir Allen McClay gifted 961,538 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2012 the Executors of the estate of Dr Sir Allen McClay gifted 657,327 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014 the trustees of the Allen J. McClay (Almac) Discretionary Settlement gifted 13,286,028 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2014, the trustees of The Allen J. McClay Settlement gifted 142,718 'B' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2017, the trustees of The Allen J. McClay Settlement gifted 78,207 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2018, the trustees of The Allen J. McClay Settlement gifted 8,523 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

During the year ending 30 September 2019, the trustees of The Allen J. McClay Settlement gifted 5,750 'A' ordinary shares in Almac Group Limited to The McClay Foundation.

The total number of "A" ordinary shares now owned is 13,378,508 and the total number of "B" ordinary shares now owned is 1,761,583.

Notes to the financial statements for the year ended 30 September 2022

9 Investments (continued)

The charitable company's associated undertaking is:

Name	Country of incorporation	Ownership %	Share Class
Associated undertaking			
Almac Group Limited	Northern Ireland	99% 100%	'A' Ordinary shares of £1 each 'B' Ordinary shares of £1 each

The principal activities of Almac Group Limited extend from drug discovery through all areas of clinical trials to the commercialisation of pharmaceutical products. The group provides world-class integrated research and development support and an unparalleled range of services to customers, including the market leaders, within the pharmaceutical and biotechnology sectors.

The aggregate capital and reserves and results of the company's associated undertaking for the year were:

	2022	2021
	£	£
Capital and reserves		
Almac Group Limited	652,596,962	549,028,952
Profit for the year		
Almac Group Limited	77,570,937	64,205,719

The trustees are satisfied that the carrying value of investments is supported by their underlying net assets.

10 Investment property

	Investment property £
As at 1 October 2021	200,000
Gain on revaluation	10,000
As at 30 September 2022	210,000

Investment property shown above had been excluded in error from the balance sheet in previous years. This initially should have been recorded in 2014 at £165,000 which would have seen a corresponding £165,000 increase in the statement of financial activities at the time. This has been corrected in both the prior year and the current year in the financial statements along with a fair value uplift of £35,000 during the intervening period to make the total adjustment in respect of the prior year £200,000.

Subsequently, the property has been revalued on a fair value basis as at 30 September 2022 in accordance with the charities accounting policy by independent external valuers at a value of £210,000 resulting in an increase in fair value of £10,000.

Notes to the financial statements for the year ended 30 September 2022

11 Debtors

	2022	2021
	£	£
Prepayments and accrued income	-	817

12 Creditors: amounts falling due within one year

	2022	2021
	£	£
Accruals	56,932	51,250

13 Financial instruments

	2022	2021
	£	£
Financial liabilities held at amortised cost		
Accruals	56,932	51,250
	56,932	51,250

14 Notes to the cash flow statement

Cash generated from operations

	2022	2021
	£	£
Net movement in funds	(819,818)	(723,733)
Gain on investment property	(10,000)	-
Movement in debtors	817	5,984
Movement in creditors	5,682	2,633
Net cash used in operating activities	(823,319)	(715,116)

Please refer to note 10 for details on restatement.

Net debt as at 30 September 2021

	Related parties	Subtotal	Cash	Total
	£	£	£	£
Net debt as at 1 October 2020	178,590	178,590	2,073,904	2,252,494
Cash flows	(178,590)	(178,590)	(536,526)	(715,116)
Net debt as at 30 September 2021	-	-	1,537,378	1,537,378
Cash flows	-	-	(823,319)	(823,319)
Net debt as at 30 September 2022	-	-	714,059	714,059

Notes to the financial statements for the year ended 30 September 2022

15 Unrestricted income funds

	Unrestricted funds £	Total £
At 1 October 2020 (as previously stated)	92,510,678	92,510,678
Prior year restatement (note 10)	200,000	200,000
At 1 October 2020 (as restated)	92,710,678	92,710,678
Net movement in funds	(723,733)	(723,733)
At 30 September 2021	91,986,945	91,986,945
	Unrestricted funds £	Total £
At 1 October 2021	91,986,945	91,986,945
Net movement in funds	(819,818)	(819,818)
At 30 September 2022	91,167,127	91,167,127

16 Analysis of net assets between funds

	Unrestricted funds £	Total £
2022		
Fixed assets	90,510,000	90,510,000
Net current assets	657,127	657,127
At 30 September 2022	91,167,127	91,167,127
	Unrestricted funds £	Total £
2021		
Fixed assets (as previously reported)	90,300,000	90,300,000
Prior year restatement (note 10)	200,000	200,000
Fixed assets (as restated)	90,500,000	90,500,000
Net current assets	1,486,945	1,486,945
At 30 September 2021 (as restated)	91,986,945	91,986,945

Please refer to note 10 for details of restatement.

17 Ultimate controlling party

The Board of Trustees are the ultimate controlling party.