

**Southern Area Hospice Services Ltd
Company Limited by Guarantee
Annual Report & Financial Statements
Year Ended 31 March 2024**

**Company No: NI038737
Charity No: NIC101906
HMRC Charity Number: XN47329/2**

Southern Area Hospice Services Ltd
Company Limited by Guarantee
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Southern Area Hospice Services Ltd
Company Limited by Guarantee
Company Information

Trustees	Patrick Loughran (Chairman) Donna Houston (Vice Chair) Robin Brown Sheila Chambers (resigned August 2023) Greg Cox Martin Dillon Monica Duffy Michelle Hutchinson Moirá Mannion (appointed January 2024) William McAllister Orla McPolin Kelly McVeigh Katrina O'Dowd Roger Wilson
Co-optees to Committees	Sheila Chambers – Audit and Risk Committee Andrew Stevenson - Capital Development and Infrastructure Committee
Secretary	Liz Cuddy
Registered Office	St John's House Courtenay Hill Newry Co. Down BT34 2EB
External Auditor	AAB Group Accountants Limited Chartered Accountants and Statutory Auditors Dromalane Mill The Quays Newry Co. Down BT34 8QS
Internal Auditor	Cavanagh Kelly 36-38 Northland Row Dungannon BT71 6AP
Principal Bankers	AIB 42-44 Hill Street Newry Co. Down Danske Bank Limited 58 Hill Street Newry Co. Down AIB 96 Clanbrassil Street Dundalk Co. Louth

**Southern Area Hospice Services Ltd
Company Limited by Guarantee
Company Information**

Investment Advisers

Brewin Dolphin
11th Floor East Tower
Lanyon Plaza
8 Lanyon Place
Belfast, BT1 3LP

Solicitors

Luke Curran & Co
6 Marcus Square
Newry
Co. Down

Lewis Silkin (N.I.) LLP
8th Floor
The Linenhall
32-38 Linenhall Street
Belfast
BT2 8BG

**Registered Charity No.
Registered Company No.**

NIC101906/XN47329/2
NI038737

Senior Leadership Team:

Liz Cuddy
Damien Hillen
Alexandra Mahood
Ajun Budda

Bridget Smyth

Chief Executive Officer
Director of Development
Director of Corporate Services (resigned in September 2023)
Director of Corporate Services (Interim) (appointed in September 2023)
Director of Care

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

The Trustees (who are also Directors of the company) submit their annual report and the audited consolidated financial statements of Southern Area Hospice Services Ltd and its subsidiary for the year ended 31 March 2024. This report constitutes the Strategic Report and the Trustees' Report required under the Companies Act 2006. The Trustees have adopted the provisions of the Companies Act 2006, the Charities Act (Northern Ireland) 2008, the Charities Act (Northern Ireland) 2022 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland ((FRS 102 effective 1 January 2019) – (Charities SORP (FRS 102))), in preparing the annual report and financial statements of the group and charitable company.

Reference and administrative information

Southern Area Hospice Services Ltd has been established as a voluntary independent hospice since 1989. It was incorporated in June 2000.

Southern Area Hospice Services Ltd is registered with the Charity Commission NI (Charity Number NIC101906), is a company limited by guarantee and is registered with the Companies Registrar (Company number NI038737). It is also recognised as a charity by HM Revenue and Customs, XN 47329/2. The Trustees and Secretary of the charity are listed on page 2. The principal and registered office of the charity is also listed on page 2 together with details of the professional advisers and bankers.

Structure, governance and management

Southern Area Hospice Services Ltd, by virtue of common Trustees and power to govern operations, controls the activities of Southern Area Hospice Services Lottery Limited, which has the objective of raising funds for the Southern Area Hospice Services Ltd. Southern Area Hospice Services Lottery Limited operates a weekly lottery to generate funds for the Hospice.

Southern Area Hospice Services Ltd is governed by a Board of Directors (who are also known as Trustees for the purposes of the Charity Law). It is governed by a Memorandum and Articles of Association.

Board of Directors – ensuring good governance

The Board of Directors (Trustees) is as listed on page 2. The Directors are responsible for approving the strategies and policies and for ensuring that these are implemented. The Board of Directors meets regularly to comply with its statutory responsibilities. In the reporting period, the Board had 5 full Board meetings and 3 workshops to consider the capital project – further information on page 12.

The Chairperson is accountable to the Board of Directors and responsible for the efficient running of Southern Area Hospice Services Ltd with the help of the Chief Executive and the Senior Leadership Team. The Directors (Trustees) are not remunerated.

The Board Committee structure is well embedded and operating effectively. It is as set out below.

The Clinical Governance Committee provides oversight and scrutiny of service provision (clinical governance, service quality, patient safety, and clinical standards); service performance; service development and clinical leadership. Until July 2023 the committee had 5 members – 3 Board members and 2 co-optees. Following the resignation of the 2 co-optees (due to retirement from their substantive medical work), the Committee reduced to 3 members. In January 2024 the Board agreed the appointment of Moira Mannion to join the Board and to sit on this Committee given her significant and relevant senior nursing experience. The Committee is chaired by Patrick Loughran. It met 4 times in this reporting period during which the Committee reviewed the functioning of the previously established Medical Advisory Committee (MAC) as a sub-committee of the Clinical Governance Committee. In order to ensure the continued development of medical services within the Hospice and appropriate governance and assurance, the MAC's remit was broadened. Its status was also changed to be a Committee, under the responsibility of the Director of Care and Lead Consultant which reports to the CEO and the Clinical Governance Committee (as a standing agenda item). It continues to have the remit to advise and review the granting of practising privileges for medics providing services in the Hospice. It further provides the Responsible Person (the CEO) and the Registered Manager with professional

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

medical advice and provides assurance regarding the provision of medical services. This Committee met a total of 4 times in this reporting period.

The Resources Committee provides oversight and scrutiny of Human Resources, Income Generation, Finance, IT, Support Services (facility management services, administration, health, and safety and GDPR) and Investment Management. The Committee continues to have a demanding agenda but has noted that the significant direction of travel in improving the robustness of reports is very positive, ensuring the resources available are used and accounted for appropriately. They have also been ensuring that transformation continues to take place in the areas it has responsibility for. The Committee consists of five members of the Board of Directors and is chaired by Donna Houston. In this reporting period, the Committee met 9 times.

The Audit and Risk Committee provides oversight and scrutiny of strategic risk management; internal audit; external audit; and management responses identified by any audit process. All of this is to ensure the adequacy of assurance for all corporate governance matters relevant to Southern Area Hospice Services. In addition, the Committee can request any other specific work required to adequacy of governance, assurance, and probity. The Committee has 3 members, 2 of whom are Board members, and the 3rd is a co-optee. Whilst this Committee was always advised regarding fraud and whistleblowing matters this has now been added as standing agenda items to reflect good practice. The Committee is chaired by Monica Duffy and in this reporting period it met 5 times.

The Remuneration and Nominations Committee met once in the reporting period and is chaired by Orla McPolin. Its functions from a remuneration perspective are to set CEO and Director salaries, pay-scales for the remainder of the organisation and to ensure compliance with equality legislation. Its Nomination functions are to ensure good board governance is maintained, to recommend appointments to the Board, and to oversee the appointment of the CEO and Directors.

The Capital Development and Infrastructure Committee is responsible for ensuring that capital projects deliver the desired outcome, progress to plan and budget and that key risks are identified and managed. The Committee is involved in projects from concept to delivery with a focus on the capital works needed to futureproof the estate requirements for the Hospice. It has 4 members – 3 Board members and 1 co-optee - and is chaired by Roger Wilson. It met 5 times during this reporting period. Further details on this capital project are on page 12.

It should be noted that co-optees to Committees of the Board are not Trustees and therefore not Directors.

Conflicts of Interest

As a matter of good governance, actual and perceived conflicts of interest are reviewed on a regular basis. All Board members and senior managers are required to make an annual declaration regarding any conflicts of interest and a schedule of responses is maintained. In addition, the declaration of conflicts of interest is a standing agenda item for each meeting of the Board and its Committees, with all present being asked to declare if they have any conflicts of interest regarding any agenda items. There were no significant matters during the reporting period.

Appointment of new Trustees

New Trustees are recruited by open recruitment by existing Directors to fulfil specific roles and skills on the Board. The potential Trustee is then interviewed by the Chairperson, Vice Chairperson and Secretary of the Board regarding their willingness to become a Trustee and their potential contribution to the Hospice is considered. Following this, any potential Trustee is presented to the Board for their consideration and approval. There was 1 Trustee appointed during this reporting period.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

Induction and training of Trustees

Induction and training for new Trustees is similar to those set out for all employees of the charity. They are given an overview of the aims, objectives, and achievements, introduced to the Chief Executive and Senior Leadership Team, are provided with a copy of the Memorandum and Articles of Association, the Hospice UK manual on Director responsibilities and details of the recent financial performance of the charity. All new Trustees meet with other existing Trustees, and they are encouraged to attend appropriate external training events should they facilitate the undertaking of their role.

Retirement and rotation of Trustees

The term of office of a Trustee shall be for a maximum of three terms of three years each. A retiring Trustee of the board may be re-elected under these terms. The Trustees who retire in accordance with this regulation shall be those who have been longest in office since their last election but where persons who become Trustees on the same day retire (unless they otherwise agree among themselves), they are determined by lot. At the Annual General Meeting in August 2023 the following Trustees were due to retire by rotation: Sheila Chambers, Kelly McVeigh and Katrina O'Dowd. Sheila Chambers, whilst eligible for re-election, stood down as a Board Member due to personal reasons, but was appointed as a co-optee to the Audit and Risk Committee. Kelly McVeigh and Katrina O'Dowd were eligible and agreed to stand for re-election and were duly elected.

In the reporting period Moira Mannion was elected as a Board Member in January 2024. Sheila Chambers was the only person who retired from the Board.

Management

The Board is responsible for governance at a strategic level and meets regularly with the Chief Executive who is responsible for day-to-day management of the company supported by the Senior Leadership Team. The Chair of the Board meets regularly with the Chief Executive outside of formal meeting structures and processes. The Committees of the Board also meet regularly with the Chief Executive and Senior Leadership Team to review performance and address any emergent issues.

Senior Leadership Team

The Senior Leadership Team comprises of the Chief Executive, the Corporate Services Director, the Director of Care, and the Director of Development. Pay and remuneration is set by appropriate benchmarking and approved by the remuneration committee. Total cost of the Senior Leadership Team salaries and wages in this reporting period is as per note 10 to the financial statements.

Objectives and Activities

The Hospice supports patients with complex, life-limiting conditions to live well with their condition from the point of diagnosis right through to end-of-life. SAH provides patient-centered, wrap-around support for patients' physical, emotional, spiritual, and social needs. It also supports families and carers with their emotional and social needs.

The Hospice's services fall into 2 main categories: inpatient services and community-based services. The services in both areas are holistic in nature, comprehensively supporting the patient and their family. We have extremely professional and expert multi-disciplinary teams who ensure that our services, both in the inpatient unit and community, are of a high quality, evidenced based and safe. The Hospice has received funding from the Department of Health's Cancer Charities Support Fund to better support patients with a palliative cancer diagnosis. This funding has enabled a further development of its community services to ensure a more targeted and multi-disciplinary approach that works in a collaborative way with other service providers in the Southern Trust area. This funding continued throughout the reporting period and is due to cease in November 2024.

Details of the Hospice's services and the activity levels of each of these services are provided in the Strategic Report section.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

Southern Area Hospice Services Ltd is a member hospice of Hospice UK and affiliated with the All-Ireland Institute of Hospice and Palliative Care. We continue to develop links with other hospices at both a local and a national level.

Public Benefit

This has been another exceptional year due to the continuing cost-of-living challenges on income generation and on our operating costs. Our focus has been on continuing to provide services in a safe and effective way. This Trustees report demonstrates that the Hospice has had a successful year in this regard.

Southern Area Hospice Services Ltd continues to meet the definition of a public benefit entity under FRS 102 and in line with its charitable objectives as detailed throughout this report.

Volunteers

The charity is involved in the community and is dependent on voluntary help. Our 250 volunteers make a huge contribution to the work of the Hospice, bringing a diversity of skills and experience. Our volunteers contribute across many areas of the charity including reception and administrative duties, helping patients at mealtimes, providing reflexology and counselling as well as transporting patients to and from Hospice appointments and working in the Hospice gardens. Volunteers contribute greatly to various fundraising activities including flag days, cheque presentations as well as providing general assistance with the many fundraising events. The volunteers bring an extra dimension to the atmosphere of the Hospice. Their skills and contribution enhance our service and make an impact on the lives of our patients, their families, and our staff. The Hospice could not operate without the invaluable contribution of volunteers to its various departments and events and are deeply appreciative of our volunteers.

In Gratitude

The Board wish to convey their sincere thanks to our staff and the many volunteers who have so generously given their support to the organisation. With the continued support of our staff and volunteers, we look forward to continuing to enhance the delivery of our charitable services within the community.

Acknowledgements

The Board wish to sincerely thank all individuals, communities and companies who have supported and donated to us throughout this year, including many fundraising events and many supporters have yet again overwhelmed us with their generosity. The Hospice is extremely grateful for this support and financial assistance – it could not provide its services to the community without this.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

Strategic Report

Achievements and Performance

Overall

The Trustees are pleased to report that significant progress was made towards achieving the Hospice's objectives (detailed on page 6 & 7 above). The Hospice covers the Southern Health and Social Care Trust geographical area, which includes the towns of Newry, Armagh, Dungannon, Banbridge, Lurgan, Portadown and Craigavon.

Care Services

The Hospice provides both inpatient and community support. The Inpatient Clinical Team consists of consultant's, doctors, nurses, auxiliaries, physiotherapists, and an occupational therapist. The Hospice Community Outreach Team offer patients and their families care in their home or at our Hospice Hubs in Newry and Dungannon. These services involve patient support, carers support, counselling, bereavement support and an Out of Hours Nursing Care at Home for those at end of life. The Community Services Team consist of nurses, social workers, chaplains, physiotherapists, and complementary therapists. The Patient and Family Support Team consists of chaplains, social workers, counsellors and complementary therapists – this team works in both the Inpatient Unit and Community Services.

Inpatient Services

Our 14-bed adult In-patient Unit continues to provide holistic care for patients with complex symptoms, at end of life and for respite. A highly trained specialist multi-disciplinary team support both the patient and their family. The focus is on the whole person, helping them not only with physical care but also on emotional, social, and spiritual wellbeing.

Admissions increased this year from last year with 234 new admissions to the inpatient unit and a total of 245 patients cared for (2023: 223). Total bed occupancy for the year was 87.3%. The average length of stay was 15.1 days. We had 167 patients admitted for the first time with 67 patient requiring repeat admissions. 148 patients were discharged back home with improved symptom management or to their preferred place of care.

The total amount of inpatient unit therapies sessions for the year was 5,781. A session is defined as the clinical or therapeutic delivery of care to patient, carers or bereaved. A session can be delivered individually or in a group setting and can be up to 2 hours in duration depending on the type of care given. Patients and their families received a total of 5,006 face to face therapeutic support sessions and 775 telephone support sessions from our social workers, chaplains, physiotherapist, and complementary therapist. The total number of sessions delivered by our patients and family support teams are shown below.

Session type	Session numbers 2023/4	Session numbers 2022/3
Social work	2,209	1,911
Chaplaincy	2,655	1,811
Physiotherapy	492*	1,461
Occupational Therapy	196**	Service not available
Complementary Therapy	229	248
Total	5,781	5,431

Note:

* Staff vacancy from April – December 2023

** new service introduced in January 2024

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Report of the Trustees Year Ended 31 March 2024

Community Services

Our Community Services model of support is an integrated multidisciplinary community-based specialist palliative support service for adults over the age of 18 and their families. The service provides physical, psychological, emotional, and spiritual support to patients with a palliative illness and their families. The service is provided in the person's home or in one of the SAHS hubs in Dungannon or Newry. Services can be delivered individually or as a part of group and are designed in conjunction with patient and family need. The Hospice has been able to significantly develop and expand its community services thanks to the funding it received from the Cancer Charity Support Fund.

We have had 469 new referrals to our Community Services over the last year and had 614 people open to our service. We delivered 6,854 therapeutic sessions to patients, carers, and bereaved families. 520 of these patients or family members were impacted by cancer and 94 were impacted by non-cancer related palliative conditions.

- 303 Patients
- 144 Carer/ Relative
- 167 Bereaved
- 1,113 Sessions were delivered at home
- 3,081 Sessions were delivered in one of the hospice hubs or a community setting.
- 2,660 Telephone or virtual sessions
- 1,118 Patient 1-2-1 Support sessions
- 448 Carers 1-2-1 support sessions
- 656 Bereavement 1-2-1 support sessions
- 938 counseling sessions were delivered
- 1,667 Complementary therapy sessions were delivered
- 1,045 sessions of group work.

This year group work services included:

- 6 weeks Living Well with a palliative illness in our 2 hubs
- 3-week Carers support group in our 2 hubs
- Monthly Family Night Bereavement groups for parents, teens, and younger children
- Bereavement Journey
- Bereavement Walking Group
- Bereavement Walk in Café.

We saw a significant increase in attendance at these groups in the reporting period and feedback from attendees has been very positive.

OOH Nursing Care at home

This year in our Community Services we developed a new service model, namely the Out of Hours Nursing Service. It commenced in July 2023 and is an on-call nursing service to patients at home who have a cancer diagnosis and are at the end of their life. The service is available 365 nights per year and is available between the hours of 10.00pm - 8.00am. This new service for the Hospice was piloted in postcode area of BT35 and Newry City area.

The service provides effective and timely symptom management in the last days of life. It also equips and supports families to recognise and manage the dying process of their loved one. The service reduces loneliness and social isolation for patient and family provides emotional and spiritual support during what is a very difficult time. The service to date has supported 33 people to die at home in their preferred place of death.

The Hospice has significantly transformed and developed its community services during the reporting period, successfully moving away from the traditional day therapy support model to an integrated, multi-disciplinary, community-based specialist palliative support service for adults and their families. The Hospice

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acknowledges that this development was possible due to the funding we are receiving from the Department of Health's Cancer Charities Support Fund, managed by the Community Foundation.

Additional collaborative and partnership work by the Care Service team in the Hospice include:

- Training placements are provided for medical, nursing, social work, and physiotherapy students at both under and post graduate level.
- A Specialist Palliative Medicine out of hours telephone advice service is provided to the Southern Health & Social Care Trust medical staff community and hospitals in partnership with our Trust Consultant colleagues.
- The Patient and Family support team manager is the Chair of the Northern Ireland Association of Palliative Care Social Workers.
- The Inpatient Manager (ANP Trainee) is the Chair of the Senior Nursing Group.

Other achievements in Care Services

Significant investments were made during the reporting period to enhance the Care Services team and to make sure that we continue to develop the expertise of the whole team. This included the following:

- Clinical Fellow (Doctor) in post from October 23.
- Occupational Therapist in post from January 24 and further resource was added to the physiotherapy team to enhance the allied health practitioners' team.
- Up-skilling of Band 2 Health Care Assistants to a higher band / grade.
- Specialist Palliative Care Social Work Award commenced by 1 social worker.
- Msc Advanced Nurse Practitioner Course commenced by 1 senior nurse.
- Advanced Communication training completed by 12 staff.
- Princess Alice course (specialist palliative care qualification) completed by 6 staff.
- Shapes of Grief completed by 7 staff.

The Hospice has been working for several years with the SHSCT and Department of Health to secure pharmacy in-house services within the Hospice. We made significant progress on this during the reporting period with a pharmacist being in post on an interim basis from April 2024.

Infection management

Whilst the Covid-19 pandemic has abated significantly, the Hospice continued to face some outbreaks in the last 12 months. We had implemented Government safety measures in a timely manner and continued to adapt our ways of working to keep services operating in a safe way for our patients, their loved ones, and our staff. Infection prevention and control management to ensure we provided a safe environment within the constraints posed by our building restrictions has been and remains a priority. Staff are very competent in this way of working and have confidently managed any emergent situations throughout the reporting period.

Our Team

The staff within all functions of the Hospice have continued to show resiliency and commitment throughout the reporting period. The Board of Directors would like to thank all staff for their ongoing dedication and commitment to the Hospice.

Staff Objectives and Performance

Employees are set objectives which outline their responsibilities, and which are reviewed regularly to ensure compliance. There is an increased focus on developing staff to strengthen their performance and allow them to attain their maximum potential which in turn benefits the Hospice and our patients. Training is refreshed as required to ensure adherence to all requirements.

During the reporting period, we have further developed the training provision for our Care Services team to enhance the skills base, knowledge, and learning.

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Report of the Trustees Year Ended 31 March 2024

Inspection

All care services are the subject of unannounced, annual inspections by the Regulation and Quality Improvement Authority (RQIA). The latest inspection took place in February 2024. We are pleased to report that the written feedback from this inspection was positive, particularly in relation to the quality of care provided and infection control standards. Inspectors were extremely complimentary about the knowledge, motivation, and commitment of all staff they spoke with. We were advised that the standard of care we provide is excellent and of a very high standard.

Income Generation

Yet again, the financial support we received from the Hospice community and corporate supporters in the reporting year was amazing. Despite the numerous challenges faced in a turbulent economic environment, marked by rising costs and global issues, the support and generosity of our loyal donor and supporters enabled us to generate an incredible £3.58 million, increasing from £3.2m raised last year.

This extraordinary accomplishment was made possible through the success of various campaigns and initiatives, as individuals enthusiastically participated in fundraising.

Several noteworthy campaigns deserve recognition, including the Big Bucket campaign in which 200 volunteers took part raised £28,000 this year. Furthermore, we extend our heartfelt gratitude to octogenarian John Dalzell OBE, who completed his 32nd Annual Christmas Sit Out and made an incredible donation of £125,000.

We were delighted to be able to hold our annual Lights Campaign, in the Hospice's premises once again, in the run up to Christmas. This event generated £97,000 whilst providing a source of hope and joy during what can be a challenging time for those who attend. The Car Draw was promoted across various roadshows and raised £107,000 this year – a truly fantastic accomplishment by all involved.

We are hugely grateful for the 29 legacy donations received this year, totalling £713,000, these donations show the extraordinary generosity of our supporters, whose thoughtful inclusion of the Hospice in their Wills ensures a sustained and meaningful impact for years to come.

Whilst operating in very challenging economic conditions our Corporate and Trust partners played a pivotal role this year by raising an amazing £319,000, exemplifying their commitment to our cause which is an increase of 8% on last year.

The table below illustrates the main areas of fundraising income during the year.

Income source	Amount raised £000's.
Community Fundraising	1,180
Events	908
Legacies	713
Corporate	248
Trusts	71
Individual/regular donations	184
Gift aid	111
Lottery	166

We are delighted to report that the number of donors enrolled in Gift Aid increased again in the reporting period. Gift Aid remains an important revenue stream, and we encourage all eligible donors to sign up for Gift Aid, helping us to maximise the impact of their contributions.

During the year the Income Generation Team's new business development unit became fully resourced with 2 new posts. These took some time to recruit but we are delighted the unit is now gearing up to help grow income for the Hospice.

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Report of the Trustees Year Ended 31 March 2024

To achieve such exceptional results amidst an extremely challenging and competitive environment is a testament to the unwavering commitment of our staff, volunteers, community, and corporate supporters. The Hospice extends its deepest gratitude to every individual and corporate who has stood by our side, demonstrating their incredible support. We are profoundly indebted to every person who has played a role in our continued success.

Communications

Like many organisations in the charitable sector the Hospice needs to become more digitally focused and to enhance our social media presence.

Following a previous audit of internal and external communications, we successfully appointed a new Head of Communications & Marketing who took up post in October 2023. This added resource and enhanced the skills within the team. We also have increased the budget to deliver improved communication support in the current year. The new appointee has made a positive start in upgrading our Communications and social media presence and has completed preparatory work on projects to develop a new website and to improve brand image. We believe this activity and investment will raise the profile of the Hospice which will in turn increase support and income generation.

Improving the infrastructure of the Hospice

The Capital Development Committee have developed a roadmap to deliver on the strategic imperative of the Hospice (as set out in its strategy 2023 - 2028) to improve the accommodation of the inpatient unit to meet future needs and expectations. During the reporting period relevant experts were contracted via appropriate procurement processes to provide business case development support; project management support; design team expertise; and property and planning advice. The outline business case is progressing and by the end of reporting period the Board were evaluating a short list of options. This is a very significant work programme for this Committee and the Board. Great care is being taken to exercise robust analysis and consideration of best practice and emergent evidence. Workshops have taken place with staff of the Hospice to help understand the Hospice's future space requirements. Key partners (SHSCT and Department of Health) are being kept informed and being consulted as appropriate. In parallel, work is underway to understand what the Hospice can afford and how it can generate support for what is potentially a significant capital cost. This work was allocated a budget which was approved by the Board. Work in the reporting year was delivered well within this budget. Great progress has been made this year but there is still much to consider before final decisions can be made by the Board.

Strategic Plan 2023 – 2028 Year 1

During the reporting year, the Senior Leadership Team managed the implementation of actions planned for year one in the strategic plan agreed last year. The Strategic Plan covers a 5-year period from 2023 - 2028. The Hospice does not underestimate the challenge it faces in delivering this strategy, but it is fully committed to ensuring that specialist palliative care services are delivered to meet the growing need of the local communities.

In summary, the strategy has been designed to respond to the following key strategic drivers:

- The increasing demand for palliative care services, in terms of the number of patients requiring palliative care and the extent of palliative care required.
- The growing complexity of cases and conditions being cared for requiring more specialist input.
- The need for a service delivery model that is patient-centred with the flexibility to adjust how and where the care is delivered, according to individual patient's evolving needs and preferences.
- The need to build capacity and capability so that SAHS can provide the same level of specialist care equally across all care settings and equally across the geographic region.
- The pressures on availability of trained palliative care staff, and the need to build resilience within staffing structures while the labour pool is being developed.
- The pressures on funding, as a result of inflation and rising operating costs, as well as squeezes on funding sources.

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Report of the Trustees Year Ended 31 March 2024

The Hospice's strategic aims within the strategy are:

- To develop its delivery model into a wrap-around holistic service that can respond to patient choice and seamlessly provide multi-disciplinary care in an inpatient unit, in the home or through community hubs, as required.
- To protect the unique strengths that it has in its specialist palliative care skills and inpatient facilities.
- To firmly establish its role as a leading provider of specialist palliative care services in Northern Ireland.

A summary of the objectives which have been achieved in Year 1 (2023-24) include:

- Recruitment of additional specialist staff in Care Services.
- Upskilling of some health care assistants.
- Improvement of admission and discharge processes to achieve maximum occupancy rates within Inpatient Unit.
- Continuation of the roll out of the new Community Services model which included the piloting of an Out of Hours Nursing Service.
- Continuation of work on the Hospice's infrastructure to ensure sustainability of the Inpatient Unit.
- Improvement of volunteer engagement strategies.
- Further resourced the communications team to improve internal and external communications.
- Business Development unit established in Income Generation.
- Income growth by 15% by the Income Generation Team. Our income growth was largely attributable to a growth in legacy income throughout the year.
- Donor development and legacy programmes developed but need further resourced.

Financial review

The financial statements are presented in the standard format required by Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019 – (Charities SORP (FRS 102)) and cover the activities of Southern Area Hospice Services Ltd and its subsidiary Southern Area Hospice Services Lottery Limited. The statement of financial activities (SOFA) shows the gross income from all the sources and the split of activity between restricted and unrestricted funds.

Results

The net operational surplus for the financial year was £568,000, this was considerably above our expected year end position. However, as a result of a property re-valuation conducted by our retained consultants CBRE Ltd, the adjusted surplus position was £220,000. This still exceeded our budget expectations and should be noted that it was an exceptional accounting adjustment beyond our control, outside income and expenditure which we manage.

Our income was £520,000 over budget, the main drivers were fundraising income (£291,000 above) helped by additional legacy income and increased yield from our managed investments (£223,000 above budget). Expenditure continued to be well managed including providing for the full Agenda for Change pay award and making an interim pay award to help staff during a period of high inflation until the pay award was confirmed. We were also able to negotiate more favourable energy cost tariffs.

Reserves Policy

SAHS' policy is to continue to build reserves in order to maintain adequate cover for committed expenditure and the running costs for a period equivalent to six months' operating costs and other obligations arising from the implementation of the strategic plan. It is considered that six months is prudent in order to ensure continuity of service during any period of reduced income.

A Capital Reserve to set aside funds to carry out identified capital projects was established by the Trustees in 2015. The Capital Development and Infrastructure Committee (as referenced above) is responsible for progressing capital projects, the execution of agreed plans will require a spend in the current year and this work is underway.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

The Trustees have succeeded in maintaining reserves this year to meet committed expenditure and the running costs of the charity for a period equivalent to 6 months annual expenditure. The Trustees believe that the period of 6 months is necessary in order that there is continuity of service and will continue to work in accordance with this policy.

Legacies

The Hospice's income from legacies increased considerably from the previous year to £713,000. Due to its nature, legacy income is difficult to predict. Work continues to be done to improve the Hospice's capability to maximise this income stream.

Balance Sheet

The cash position of the group and the charity as of 31 March 2024 remained strong with £7,017,480 and £2,860,180 respectively held within investments and in the bank. (2023: £6,183,799 and £2,738,994 respectively). The Trustees are satisfied with the returns during the year given the economic environment. In accordance with the Investment Policy a proportion of available investment funds have been placed with a Discretionary Fund Manager to avail of potentially improved returns than that currently available from cash deposits. The Resources Committee continue to review the current investment strategy and policy.

Taxation

As a charity, the company can recover most tax deducted at source from its investment income and is not liable for corporation tax on its other income or on capital gains. Recovery is therefore made of tax credits and tax deducted from income received under deed of covenant or gift aid.

Future Plans

1. Strategic Plan 2023 - 2028

At the time of reporting Year 2 - 2024/25 objectives are agreed by the Board. This year the approach has been to catalogue these in a thematic way that reads directly across to the wider overarching 5-year strategy.

- Investment in People and Training:
 - Strengthen the medical model in the Hospice to build resiliency and capacity to deliver specialist palliative care to meet the need.
 - Strengthen medical assurance and governance by becoming a designated body with Medical Director in SHSCT being the Responsible Officer.
 - Enhance talent management across all teams in the Hospice to ensure appropriate succession planning, employee recognition and improved development of emerging leaders.
- Innovation and Collaboration
 - Expand community services delivery to include a hospice at home model of care.
 - Continue to develop closer and seamless collaborations with the SHSCT to meet the needs of our patients.
 - Enhance employee recognition.
- Technology
 - Begin the introduction of electronic patient management and prescribing systems.
 - Optimise donor development system to improve information in income generation.
 - Begin to research AI technologies to improve capability in fundraising.
- Inpatient Unit
 - Continue to progress the capital infrastructure project to address the deficiencies and restrictions in the Inpatient Unit to meet current and future needs and provide an efficient work environment in terms of layout and running costs.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

- Funding
 - Review investment strategy to maintain high yields in a more challenging marketplace.
 - Continue to grow revenue income.
 - Launch a new approach to regular giving.
 - Initiate a capital funding programme to deliver the preferred affordable option which will emerge from the developing business case.
- Communications
 - Deliver a communications plan to improve external and internal communications.
 - Deliver a rebrand of the Hospice.
 - Deliver a new and much improved website.

2. Funding and Income Generation

Like other health and social care organisations the Hospice continues to face increasing costs from pay parity as well as in other areas, many driven by the cost-of-living crisis and inflationary pressures. Considerable analysis has gone into the establishment of the budget for the year ahead and our future anticipated costs. We continue to be challenged on an annual basis to produce a positive operating budget, particularly so in the current year due to the new costs associated with the delivery of our strategic aims. We believe that this investment however will result in a more resilient service and drive increased income in future years. Despite planned increased investment in people & technology and the continuing need to maintain our ageing facility, a budget with a small surplus has been agreed this year.

The Hospice's reliance on receiving substantial income from the public remains unchanged. In the reporting year, we generated £3.58 million from our communities which is around 65% of our total income (excluding monies received for a designated purpose, such as the Cancer Charity Support Fund (CCSF) monies). The amount we will need to generate in the current and future years is expected to increase, particularly as the current grant from CCSF will end this year.

The Hospice's comprehensive strategic plan includes a focus on reducing reliance on conventional income sources by diversifying revenue streams. This involves the development of corporate support, seeking to grow donations from charitable trusts, increasing future legacy donations and growing regular donations and continuing to maximise returns from investments.

Once again, we extend our heartfelt gratitude to everyone who supports us – we simply cannot accomplish what we do without your invaluable support.

Principal risks and uncertainties

Risk management

The Trustees and Senior Leadership Team identify and actively manage the major risks to which the charity is exposed. This involves:

- An ongoing review of the risks which the charity may face.
- The assessment of the level of exposure presented by each identified risk.
- The establishment of systems and procedures to mitigate those risks.
- The implementation of procedures designed to minimize the impact on the charity should any of the risks materialise.

Major risks which have been identified and discussed by the Trustees include loss of reputation, perhaps due to adverse publicity, leading to a fall in public confidence in the charity and a consequent reduction in voluntary income; a short-term fall in the value of our investment portfolio; and maintaining the highest security of our information and systems to prevent loss of data or funds.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

Further risks which have been heightened by the current economic climate include: a fall in income, either voluntary through donations and fundraising because the public has less capacity to give, through insufficient funding support from the Government or through declining donations from our subsidiary company; significantly increasing costs, mainly related to wages and energy; and the ability to recruit sufficiently skilled and qualified staff to deliver care to the patients of the catchment area.

As reflected earlier in this report, actions being taken to mitigate risk include: developing alternative and innovative ways to generate income; having a focus on closely managing costs; a review of staffing structures to build future resilience; third-party review of our IT service provision, security and resilience, working in conjunction with our third party providers who provide professional advice in this regard; the ongoing review of processes and procedures to create efficiencies; and the introduction of improved systems to increase efficiencies.

The Trustees take all appropriate steps to moderate and manage the operational risks to which volunteers, staff, and assets of Southern Area Hospice Services Ltd are exposed. The Audit & Risk Committee oversee the risk register which is regularly reviewed to ensure it reflects any potential risks related to the strategic plan. Throughout the reporting period specific focus on risks relating to continuing to deliver safe services in a pandemic and the uncertainty around income have been closely monitored.

Having considered all the identified risks, the Trustees do not consider there to be a risk to the going concern status of the organisation. As is evidenced above, we continue to prudently adapt our ways of working and processes as required to best position the Hospice for the future. The Senior Leadership Team, in conjunction with the Board, are constantly monitoring this. The Resources Committee considers the financial position regularly.

Statement of Trustees' Responsibilities

The Trustees (who are also Directors of Southern Area Hospice Services Ltd for the purposes of company law) are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have prepared the financial statements in accordance with United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice, Accounting and Reporting: Accounting and Reporting by Charities (2015);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Southern Area Hospice Services Ltd

Report of the Trustees Year Ended 31 March 2024

Subsidiary undertakings

The charity took over control of the Southern Area Hospice Services Lottery Limited at the start of 2015. Southern Area Hospice Services Shop Limited ceased trading during the 2023 financial year.

These financial statements include Southern Area Hospice Services Lottery Limited.

Exemptions from disclosure

The company has taken exemption from the requirement to produce a separate statement of financial activities for the charity under section 408 and a charity cash flow statement as the results are included in the consolidated statements.

Funds held as custodian trustees on behalf of others

The charity holds no funds as custodian trustees on behalf of others.

Statement of disclosure of information to auditors

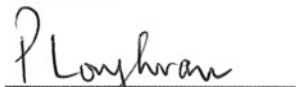
In the case of each Trustee/Director in office at the date the Directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the group and charitable company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the group and charitable company's auditors are aware of that information.

Independent auditors

The Contracts held by AAB Group Accountants Limited as the external auditors and Cavanagh Kelly as the internal auditors end with effect from the Annual General Meeting relating to this reporting period. The Board will carry out a tendering process to select and appoint auditors to a new contract during 2024.

Approval of the Trustees' Report, which constitute the Strategic Report and the Directors' Report. By order of the Board.



P Loughran
Trustee/Director

Date: 10th September 2024

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Independent Auditor's Report to the Members
Year Ended 31 March 2024

Opinion

We have audited the group and parent charitable company financial statements of Southern Area Hospice Services Ltd for the year 31 March 2024 which comprises the consolidated Statement of Financial Activities, the consolidated and charity Balance Sheets, the consolidated cash flow statement and the notes to the accounts including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the Southern Area Hospice Ltd's group financial statements and parent charitable company financial statements:

- give a true and fair view of the state of the group and parent charitable company's affairs as at year ended 31 March 2024 and of the group and parent charitable company's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the accounts section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the accounts and our auditor's report. The Trustees are responsible for the other information. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Independent Auditor's Report to the Members
Year Ended 31 March 2024

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees Report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Trustees and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees Responsibilities, the Trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtained an understanding of the legal and regulatory framework applicable to the company through enquiry of management, sector research and the application of cumulative audit knowledge. We identified the following principal laws and regulations relevant to the company- Companies Act 2006, Charities Act (Northern Ireland) 2008 and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Independent Auditor's Report to the Members
Year Ended 31 March 2024

We developed an understanding of the key fraud risks to the entity (including how fraud might occur), the controls in place to help mitigate those risks, and the accounts, balances and disclosures within the financial statements which may be susceptible to management bias. Our understanding was obtained through review of the financial statements for significant accounting estimates, analysis of journal entries, walkthrough of the key controls cycles in place and enquiry of management.

Our procedures to respond to those risks identified included, but were not limited to:

- Enquiry of management, and the entity's solicitors around actual and potential litigation and claims.
- Enquiry of management to identify any instances of non-compliance with laws and regulations.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and regulations made under that Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.



† Teresa Campbell (Senior Statutory Auditor)
For and on behalf of AAB Group Accountants Limited
Chartered Accountants and Statutory Auditors

Dromalane Mill
The Quays
Newry
Co. Down
BT34 8QS

Date: 10th September 2024

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Consolidated Statement of Financial Activities
Year Ended 31 March 2024

	Notes	Unrestricted Funds £	Restricted Funds £	Total Year 2024 £	Total Year 2023 £
Income from:					
Charitable Activities					
Grant Income	3	1,747,278	357,511	2,104,789	2,044,247
Donations and Legacies					
Sundry Income		64,700	36,583	101,283	19,720
Gifts and Donations	4	6,642	-	6,642	5,995
Gift Aid		111,135	-	111,135	111,024
Legacies		713,174	-	713,174	154,543
Fundraising Income		2,570,468	24,000	2,594,468	2,648,377
Investment Income					
Bank Interest Receivable	5	230,154	-	230,154	52,955
Other Trading Activities					
Commercial Trading Operations	4	160,009	-	160,009	252,007
Total Income		5,603,560	418,094	6,021,654	5,288,868
Expenditure on:					
Costs of Raising Funds					
General Fundraising and Publicity Costs	7	678,640	2,601	681,241	667,314
Commercial Trading Operations	4	85,495	-	85,495	128,001
Charitable Activities					
Delivering Hospice Services	6	4,664,863	424,949	5,089,812	4,042,661
Total Expenditure		5,428,998	427,550	5,856,548	4,837,976
Net gain / (loss) on investment	5	54,539	-	54,539	(27,291)
Net Income/(Expenditure)		229,101	(9,456)	219,645	423,601
Transfers Between Funds		-	-	-	-
Net Movement in Funds		229,101	(9,456)	219,645	423,601
Reconciliation of Funds					
Total Funds					
Brought Forward at 1 April		10,145,075	49,260	10,194,335	9,770,734
Total Funds Carried Forward	18	10,374,176	39,804	10,413,980	10,194,335

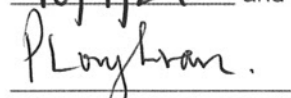
The notes on pages 25 - 40 form part of these financial statements. The results relate to continuing activities.

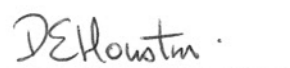
The company has no recognised gains and losses other than those included above and therefore no separate statement of total recognised gains and losses has been presented.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Consolidated Balance Sheet
Year Ended 31 March 2024

	Notes	2024 £	2023 £
Fixed assets			
Tangible Assets	11	1,280,488	1,594,616
Investments	12	873,317	805,470
		<u>2,153,805</u>	<u>2,400,086</u>
Current assets			
Stocks	13	30,674	26,426
Debtors	14	175,691	212,058
Investments	15	6,144,163	5,378,329
Cash at Bank and in Hand		2,860,180	2,738,994
		<u>9,210,708</u>	<u>8,355,807</u>
Liabilities			
Creditors: Falling due within one year	16	(950,533)	(561,558)
Net Current Assets		8,260,175	7,794,249
Total Assets less Current liabilities		<u>10,413,980</u>	<u>10,194,335</u>
Net assets		<u>10,413,980</u>	<u>10,194,335</u>
Group Funds employed			
Restricted Funds	18	39,804	49,260
Unrestricted Funds	18	10,374,176	10,145,075
		<u>10,413,980</u>	<u>10,194,335</u>

The financial statements were approved and authorised for issue by the Board of Trustees on the 10/9/24 and were signed on its behalf by:


P Loughran
Director


D Houston
Director

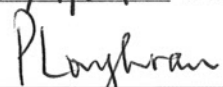
Company Registration: NI038737


The notes on pages 25 - 40 form part of these financial statements. The results relate to continuing activities.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Charity Balance Sheet
Year Ended 31 March 2024

		2024 £	2023 £
Fixed Assets			
Tangible Assets	11	1,280,488	1,594,616
Investments	12	873,317	805,470
		<u>2,153,805</u>	<u>2,400,086</u>
Current Assets			
Stocks	13	30,499	25,827
Debtors	14	217,076	331,474
Investments	15	6,144,163	5,378,329
Cash at Bank and in Hand		2,754,003	2,556,380
		<u>9,145,741</u>	<u>8,292,010</u>
Liabilities			
Creditors: Falling due within one year	16	(892,926)	(505,115)
Net Current Assets		8,252,815	7,786,895
Total Assets less Current liabilities		10,406,620	10,186,981
Net assets		<u>10,406,620</u>	<u>10,186,981</u>
Funds employed			
Restricted Funds	18	39,804	49,260
Unrestricted Funds	18	10,366,816	10,137,721
		<u>10,406,620</u>	<u>10,186,981</u>

The financial statements were approved and authorised for issue by the Board of Trustees on the 10/9/24 and were signed on its behalf by:


P Loughran
Director


D Houston
Director

Company Registration: NI038737

**Southern Area Hospice Services Ltd
Company Limited by Guarantee
Consolidated Statement of Cash Flow
Year Ended 31 March 2024**

		2024 £	2023 £
Cash used in Operating Activities	Notes 26	784,216	340,963
Cash flows from Investing Activities			
Interest Income		230,154	52,955
Purchase of Tangible Fixed Assets		(114,042)	(33,883)
Purchase of investments		(779,142)	(3,351,923)
Cash used in Investing Activities		(663,030)	(3,332,851)
Cash flows from Financing Activities:			
Movement in Deposits		-	-
Cash used in Financing Activities		-	-
Increase/(decrease) in Cash and Cash Equivalents in the year		121,186	(2,991,888)
Cash and Cash Equivalents at the beginning of the year		2,738,994	5,730,882
Total cash and cash equivalents at the end of the year		2,860,180	2,738,994
Cash and Cash Equivalents at the end of the reporting period		2,860,180	2,738,994

**Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024**

1) Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Southern Area Hospice Services Ltd meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost and transaction value unless otherwise stated in the relevant accounting policy notes.

b) Preparation of the accounts on a going concern basis

The financial statements are prepared on a going concern basis. Taking account of the risk review undertaken by the directors they do not consider there to be a risk to the going concern status of the charity or the group. The Directors will review the financial position on a regular basis, taking any action needed to ensure that charity remains fit for purpose and on this basis the assessment of the directors is that the charity is a going concern.

c) Group financial statements

The financial statements consolidate the results of the charity and its subsidiary Southern Area Hospice Services Lottery Limited. We note that Southern Area Hospice Services Shop Limited ceased trading in July 2022, and was wound up in October 2022. The 2023 consolidated figures included the 4 months trading up to cessation.

d) Incoming Resources

Income is recognised when the group has entitlement to the funds, any performance conditions attached to the items of income have been met, it is probable that the income will be received and the amount can be measured reliably. The specific basis used is as follows:

Government Grants

Revenue grants are credited to incoming resources on the earlier date of when they are received or when they are receivable, unless they relate to a specified future period, in which case they are deferred.

Donations

Voluntary income received by way of donations, gifts and gift aid to the charity is included in full in the Statement of Financial Activities when received.

Commercial/ Trading Income

Trading income represents the invoiced value of goods supplied during the year. Revenue is recognised upon provision of the service to the customer.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

1) Accounting Policies- (continued)

Fundraising income

Fundraising income is included in the Statement of Financial Activities when received, unless it is for a specific event in which case it is deferred to the timing of the event.

Legacies

Income from legacies is recognised when there is evidence of entitlement to the legacy, receipt is probable and its amount can be measured reliably. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the group has been notified of the executor's intention to make a distribution. Where legacies have been notified to the group, or the group is aware of granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Investment income

Income from investments is included, together with the related tax credits, in the Statement of Financial Activities on an accruals basis.

e) Resources Expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Staff costs are allocated to activities on the basis of time spent on those activities.

Costs of Raising Funds

These are costs associated with attracting voluntary income and, as such, include the cost of producing advertising and publicity materials, the direct cost of fundraising events and salary costs.

Charitable activities

These are costs incurred in providing medical and care services and facilities within the Hospice and, as such, include primarily the cost of medical supplies and staff costs.

Pension costs

The group contributes to a defined contribution scheme on behalf of employees. The assets of the scheme are held separately from those of the group in an independently administered fund and contributions are charged to the Statement of Financial Activities in the period to which they relate to.

Governance costs

Governance costs include those incurred in the governance of its assets and are associated with constitutional, statutory and strategic requirements.

Support Costs

Support costs include the central office functions such as general management, payroll administration, budgeting and accounting, information technology, human resources and financing. These have been allocated to charitable activities, costs of raising funds and governance costs on a basis consistent with the use of these resources.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

1) Accounting Policies- (continued)

f) Fund accounting

The group has various types of funds for which it is responsible and which require separate disclosure. Definitions of the various types of funds are as follows:

Restricted funds

Restricted funds are to be used for specified purposes as laid down by the donor. Expenditure which meets these criteria is identified to the fund, together with a fair allocation of overhead and support costs.

Unrestricted funds

Unrestricted funds are donations and other incoming resources received or generated which are expendable at the discretion of the charity in the furtherance of its objectives.

Designated funds

Designated funds comprise a capital reserve that has been allocated to meet future capital requirements.

g) Operating leases

Where assets are acquired under finance leases, the capital element of the asset is included in fixed assets and amortised over the life of the asset. The outstanding capital element of the leasing obligation is included in creditors falling due. The interest element is written off over the primary period.

All other leases are accounted for as operating leases and the rental charges are charged to the statement of financial activities on a straight line basis over the life of the lease.

h) Tangible fixed assets

Depreciation is calculated to write off the original cost less the expected residual value of the assets over their estimated useful lives at the following annual rates:-

Buildings:

Fundraising Office	- 10% straight line
Additions to day-care centre	- 4% straight line
Freehold Hospice Buildings	- 1.5% straight line
Fixtures, fittings and equipment	- 20% reducing balance
Motor Vehicles	- 25% straight line

Land is not depreciated. When the recoverable amount of a fixed asset is found to be below its net book value, the asset is written down to the recoverable figure and the loss on impairment is recognised in the Statement of Financial Activities.

The carrying values of tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable.

i) Investments

Listed investments are stated at market value, on the basis of the middle market price at the close of business. Whilst day to day management of the investment portfolio is carried on by experienced, registered investment managers (currently Brewin Dolphin) the ultimate control and responsibility rests with the Trustees.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

1) Accounting Policies- (continued)

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered.

k) Cash at bank and in hand and current asset investments

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts, when applicable, are shown within borrowings in current liabilities. Deposits with original maturities of greater than 3 months are shown as current asset or fixed asset investments depending on the date of maturity.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Stocks

Stocks are stated at the lower of cost and net realisable value. At each balance sheet date, stocks are assessed for impairment. Donated goods into the shops are valued at zero as the value is their bagged weight which is immaterial to the financial statements.

n) Foreign currency

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the date of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Financial Activities.

Foreign exchange gains and losses that relate to borrowing and cash and cash equivalents are recognised in the Statement of Financial Activities.

o) Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12. Other Financial Instruments Issues' of FRS 102 to all of its financial instruments. Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, the net amounts are presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis of to realise the asset and settle the liability simultaneously.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

1) Accounting Policies- (continued)

o) Financial Instruments ctd....

Basic financial assets

Basic financial assets are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instruments is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method. Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

p) Employee Benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

q) Exemptions under FRS 102

The Charity has taken advantage of the following exemption:

- (i) from preparing a cash flow statement, on the basis that it is a qualifying entity and the consolidated statement of cash flow includes the Charity's cash flows.

r) Exemptions under Companies Act 2006

The Charity has taken advantage of the following exemption:

- (i) from preparing a Statement of Financial Activities on the basis that the Consolidated Statement of financial activities includes the Charity's Statement of Financial Activities.

The surplus of the charity at 31 March 2024 was £219,639.

**Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024**

1) Accounting Policies- (continued)

s) Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements in applying the entity's accounting policies

There are no critical judgements in applying the group's accounting policies.

Critical accounting estimates and assumptions

Income from legacies is recognised when there is evidence of entitlement, receipt is probable and its amount can be measured reliably.

Cost allocation is an accounting estimate that is recognised in line with the accounting policy Note 1e. Depreciation is an accounting estimate that is recognised in line with the accounting policy Note 1h.

2) Legal Status of the Charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

3. Income from Charitable Activities

	Restricted £	Unrestricted £	2024 Total £	2023 Total £
Department of Health - General Funding	-	1,747,278	1,747,278	1,729,095
Other Government Grant Income	357,511	-	357,511	315,152
	<u>357,511</u>	<u>1,747,278</u>	<u>2,104,789</u>	<u>2,044,247</u>

The 2023 income total of £2,044,247 was split between £1,729,095 unrestricted and £315,152 restricted.

Other Government Grant Income: This income is mainly income from the Cancer Charities' Support Fund. It is restricted as it can only be used for the purposes indicated in the grant application.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

4. Income from other trading activities

The trading subsidiary of the charity, Southern Area Hospice Services Lottery Limited is incorporated in the United Kingdom (company number NI035958) and pays a large proportion of their profits to the charity under the gift aid scheme. Southern Area Hospice Services Shop Limited ceased trading in July 2022 and was wound up in October 2022.

Southern Area Hospice Services Shop Limited

	2024	7 Months 2023
	£	£
Turnover	-	41,928
Other operating income	-	10,134
Expenditure	-	(39,159)
Repayment to the Hospice	-	(30,858)
Net Profit / (Loss)	-	(17,955)
Aggregate share capital and reserves	-	-

Southern Area Hospice Services Lottery Limited

	2024	2023
	£	£
Turnover	160,009	199,945
Donations	6,642	5,995
Other operating income	-	-
Expenditure	(85,495)	(88,842)
Donation to the Hospice	(81,150)	(117,090)
Corporation tax charge	-	-
Net Profit	6	8
Aggregate share capital and reserves	7,356	7,350

5. Investment Income

	2024	2023
	£	£
Interest receivable	230,154	52,955
Investment Income	54,539	-
	284,693	52,955

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

6. Charitable Activities - Delivering Hospice Services

	Restricted Funds 2024 £	Unrestricted Funds 2024 £	Total 2024 £	Restricted Funds 2023 £	Unrestricted Funds 2023 £	Total 2023 £
Staff costs	360,163	3,083,664	3,443,827	300,768	2,640,816	2,941,584
Insurance	-	56,328	56,328	-	48,618	48,618
Light & Heat	-	98,838	98,838	-	94,416	94,416
Housekeeping costs	-	32,712	32,712	-	20,954	20,954
Food and Medical Supplies	-	114,632	114,632	3,426	102,789	106,215
Repairs and Maintenance	-	59,787	59,787	-	45,078	45,078
Recruitment Expenses	297	15,738	16,035	-	8,026	8,026
Other Expenses	9,643	3,840	13,483	3,961	2,432	6,393
Training Costs	-	8,325	8,325	243	4,643	4,886
Depreciation/Impairment	12,021	393,200	405,221	11,994	44,910	56,904
Loss on Disposal	-	1,149	1,149	-	-	-
Volunteer Costs	-	1,517	1,517	-	1,162	1,162
Governance costs	-	9,996	9,996	-	9,799	9,799
Support costs (note 8)	42,825	785,137	827,962	8,734	689,892	698,626
	424,949	4,664,863	5,089,812	329,126	3,713,535	4,042,661

Restricted Funds expenditure - see note on Restricted Funds income under note 3.

7. Costs of Raising Funds

	Restricted Funds 2024 £	Unrestricted Funds 2024 £	Total 2024 £	Restricted Funds 2023 £	Unrestricted Funds 2023 £	Total 2023 £
Staff Costs	-	428,986	428,986	3,414	395,474	398,888
Fundraising Expenses	-	185,610	185,610	-	224,755	224,755
Light & Heat	-	4,129	4,129	-	5,457	5,457
Repairs & Maintenance	-	6,041	6,041	-	3,534	3,534
Rates	-	1,182	1,182	-	623	623
Telephone	2,241	16,184	18,425	504	15,080	15,584
Stationery and Advertising	360	5,472	5,832	-	254	254
Support Costs (note 8)	-	31,036	31,036	-	18,219	18,219
	2,601	678,640	681,241	3,918	663,396	667,314

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

8. Support Costs

	Basis of Allocation	Generating Funds	Delivering Hospice Services	2024
		£	£	£
Staff costs	Staff Time/Usage	-	689,945	689,945
Other Staff Costs	Staff Time/Usage	-	8,130	8,130
Repairs and Renewals	Floor Space	-	3,754	3,754
Recruitment	Staff Costs/Usage	-	11,209	11,209
Financing	Actual	12,610	6,211	18,821
Training Costs	Staff Time/Usage	-	884	884
Legal and Professional Costs	Usage	-	8,018	8,018
Depreciation	Usage	-	21,800	21,800
Loss on Disposal	Usage	-	-	-
General Administration	Usage	18,426	78,011	96,437
		<u>31,036</u>	<u>827,962</u>	<u>858,998</u>

	Basis of Allocation	Generating Funds	Delivering Hospice Services	2023
		£	£	£
Staff costs	Staff Time/Usage	-	531,315	531,315
Other Staff Costs	Staff Time/Usage	-	16,450	16,450
Repairs and Renewals	Floor Space	-	4,388	4,388
Recruitment	Staff Costs/Usage	60	6,078	6,138
Financing	Actual	12,889	6,277	19,166
Training Costs	Staff Time/Usage	35	325	360
Legal and Professional Costs	Usage	-	35,185	35,185
Depreciation	Usage	-	21,592	21,592
Loss on Disposal	Usage	-	712	712
General Administration	Usage	5,235	76,304	81,539
		<u>18,219</u>	<u>698,626</u>	<u>716,845</u>

9. Results for the year

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
This is stated after charging:				
Staff costs (note 10)	4,562,758	3,965,061	4,526,857	3,921,150
Audit fees - external	11,500	13,000	10,000	10,000
Audit fees - internal (assurance only)	-	4,125	-	4,125
Depreciation / Impairment	427,021	78,869	427,021	78,496
Operating lease rentals - property	-	13,975	-	-

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

10. Employee information

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Wages and salaries	3,908,905	3,404,498	3,873,004	3,361,284
Social security costs	334,535	287,702	334,535	287,497
Other pension costs	319,318	272,861	319,318	272,369
	<u>4,562,758</u>	<u>3,965,061</u>	<u>4,526,857</u>	<u>3,921,150</u>

The average number of persons employed by the company (excluding Directors) during the year, by activity, was as follows:

	Group		Charity	
	2024	2023	2024	2023
Support Staff and Fundraising	33	37	32	36
Direct Care Staff	58	54	58	54
Catering and Housekeeping	15	10	15	10
	<u>106</u>	<u>101</u>	<u>105</u>	<u>100</u>

The number of employees whose emoluments exceed £60,000 were:

	2024	2023
£60,001 - £70,000	2	-
£70,001 - £80,000	-	2
£80,001 - £90,000	2	1
£90,001 - £100,000	-	1
Over £100,000	2	1

For staff whose emoluments exceed £60,000, pension contributions amounting to £51,167 (2023: £41,365) were paid towards a defined contribution pension scheme.

Indemnity insurance for directors' liability was purchased by the charity for £1,875 (2023: £7,000).

The total employee benefits, excluding employers pensions, of the key management personnel of the group was £290,445 (2023: £322,102).

No charity Trustee received payment for professional or other services supplied to the charity (2023: £nil).

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

11. Tangible Fixed Assets

Group	Land & Buildings £	Fixtures & Fittings £	Equipment £	IT Equipment £	Motor Vehicles £	Total £
Cost						
At 1 April 2023	1,972,566	522,176	667,514	54,787	39,704	3,256,747
Additions	61,825	1,208	13,813	37,196	-	114,042
Disposals	-	-	(2,849)	-	-	(2,849)
At 31 March 2024	2,034,391	523,384	678,478	91,983	39,704	3,367,940
Accumulated depreciation						
At 1 April 2023	595,611	456,794	552,051	23,872	33,803	1,662,131
Charge for the period	28,359	13,258	25,105	8,543	3,161	78,426
Impairment	348,595	-	-	-	-	348,595
Depreciation on disposal	-	-	(1,700)	-	-	(1,700)
At 31 March 2024	972,565	470,052	575,456	32,415	36,964	2,087,452
Net book amount						
At 31 March 2024	1,061,826	53,332	103,022	59,568	2,740	1,280,488
At 31 March 2023	1,376,955	65,382	115,463	30,915	5,901	1,594,616
Charity						
	Land & Buildings £	Fixtures & Fittings £	Equipment £	IT Equipment £	Motor Vehicles £	Total £
Cost						
At 1 April 2023	1,972,566	522,176	667,514	54,787	39,704	3,256,747
Additions	61,825	1,208	13,813	37,196	-	114,042
Disposals	-	-	(2,849)	-	-	(2,849)
At 31 March 2024	2,034,391	523,384	678,478	91,983	39,704	3,367,940
Accumulated depreciation						
At 1 April 2023	595,611	456,794	552,051	23,872	33,803	1,662,131
Charge for the period	28,359	13,258	25,105	8,543	3,161	78,426
Impairment	348,595	-	-	-	-	348,595
Depreciation on disposal	-	-	(1,700)	-	-	(1,700)
At 31 March 2024	972,565	470,052	575,456	32,415	36,964	2,087,452
Net book amount						
At 31 March 2024	1,061,826	53,332	103,022	59,568	2,740	1,280,488
At 31 March 2023	1,376,955	65,382	115,463	30,915	5,901	1,594,616

At 31 March 2024 the entity's land and buildings were independently revalued by CBRE resulting in an impairment loss. The company impaired its building assets from the original cost £1,972,566 to £1,000,000. The carrying amount before Impairment was £1,348,595, resulting in an impairment loss of £348,595.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

12. Investments
Group and Charity

	Cash Deposits £	Investment in Equities £	Total £
Cost			
At 1 April 2023	354,889	450,581	805,470
Additions	13,308	-	13,308
Transferred to current assets	-	-	-
Fair Value Profit/(Loss)	-	54,539	54,539
Disposals	-	-	-
At 31 March 2024	368,197	505,120	873,317

Long term investments, which include monies in deposit accounts of £368,197 (2023: £354,889) which are due to mature in greater than 12 months and equity investments £505,120 (2023: £450,581), are held within the United Kingdom and exist primarily to provide an investment return for the group. At the end of each investment term the monies received are expected to be reinvested in further investment opportunities for the benefit of the group.

13. Stocks

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Consumables	30,674	26,426	30,499	25,827
	30,674	26,426	30,499	25,827

14. Debtors

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Trade Debtors	82,573	156,840	80,355	153,280
Amounts owed by subsidiary undertakings	-	-	45,533	124,801
Other debtors	54,428	26,463	54,423	26,463
Prepayments and accrued income	38,690	28,755	36,765	26,930
	175,691	212,058	217,076	331,474

Amounts owed by subsidiary undertakings are unsecured, interest free and are repayable on demand.

15. Current Asset Investments

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Short Term Deposits	6,144,163	5,378,329	6,144,163	5,378,329
	6,144,163	5,378,329	6,144,163	5,378,329

Current asset investments relate to monies held in short term deposit accounts and are due to expire within one year.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

16. Creditors: amounts falling due within one year

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Trade Creditors	72,296	74,127	67,643	69,771
Other taxation and social security	111,767	114,885	111,767	114,885
Accruals and deferred income	709,585	317,007	701,405	307,830
Other creditors	56,885	55,539	12,111	12,629
	<u>950,533</u>	<u>561,558</u>	<u>892,926</u>	<u>505,115</u>

17. Financial instruments

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Fair value through profit or loss				
Fixed asset investments	505,120	450,581	505,120	450,581
	<u>505,120</u>	<u>450,581</u>	<u>505,120</u>	<u>450,581</u>
Financial assets held at amortised cost				
Cash at bank and in hand	2,860,180	2,738,994	2,754,003	2,556,380
Trade debtors	82,573	156,840	80,355	153,280
Other debtors	93,118	55,218	93,115	53,393
Investment in short term deposits	6,144,163	5,378,329	6,144,163	5,378,329
Investment in long term deposits	368,197	354,889	368,197	354,889
	<u>9,548,231</u>	<u>8,684,270</u>	<u>9,439,833</u>	<u>8,496,271</u>
Financial liabilities held at amortised cost				
Trade creditors	72,296	74,127	67,643	69,771
Other creditors	168,652	170,424	123,878	127,514
Accruals and deferred income	709,585	317,007	701,405	307,830
	<u>950,533</u>	<u>561,558</u>	<u>892,926</u>	<u>505,115</u>

18. Analysis of Charitable funds

Analysis of movements in funds

Group	Balance 1 April 2023 £	Incoming resources £	Expended funds £	Gain on investments £	Transfers £	Balance 31 March 2024 £
Restricted Funds	49,260	418,094	(427,550)	-	-	39,804
Designated funds						
Capital reserve	7,561,792	-	-	-	-	7,561,792
General funds	2,583,283	5,603,560	(5,428,998)	54,539	-	2,812,384
Total funds	<u>10,194,335</u>	<u>6,021,654</u>	<u>(5,856,548)</u>	<u>54,539</u>	<u>-</u>	<u>10,413,980</u>

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

Charity	Balance 1 April 2023	Incoming resources	Expended funds	Gain on investments	Transfers	Balance 31 March 2024
	£	£	£	£	£	£
Restricted Funds	49,260	418,094	(427,550)	-	-	39,804
Designated funds						
Capital reserve	7,561,792	-	-	-	-	7,561,792
General funds	2,575,929	5,518,054	(5,343,498)	54,539	-	2,805,024
Total funds	<u>10,186,981</u>	<u>5,936,148</u>	<u>(5,771,048)</u>	<u>54,539</u>	<u>-</u>	<u>10,406,620</u>

Capital Reserve - The Board has decided to allocate a further £Nil to the balance of £7,561,792 with a view to continuing to build these funds to meet future capital requirements.

19. Analysis of group net assets between funds

	Restricted Funds £	General Funds £	Unrestricted Designated Funds £	Total Funds £
Fund balances at 31 March 2024 are represented by:				
Tangible fixed assets	39,793	1,240,695	-	1,280,488
Fixed asset investments	-	873,317	-	873,317
Net current assets	11	698,372	7,561,792	8,260,175
Creditors: amounts falling due after more than one year	-	-	-	-
Total	<u>39,804</u>	<u>2,812,384</u>	<u>7,561,792</u>	<u>10,413,980</u>

	Restricted Funds £	General Funds £	Unrestricted Designated Funds £	Total Funds £
Fund balances at 31 March 2023 are represented by:				
Tangible fixed assets	49,249	1,545,367	-	1,594,616
Fixed asset investments	-	805,470	-	805,470
Net current assets	11	232,446	7,561,792	7,794,249
Creditors: amounts falling due after more than one year	-	-	-	-
Total	<u>49,260</u>	<u>2,583,283</u>	<u>7,561,792</u>	<u>10,194,335</u>

20. Taxation

Southern Area Hospice Services Ltd is recognised as a charity by HM Inspector of Taxes, and as such is entitled to certain tax exemptions on income and profits from investments, and surpluses on any trading activities carried on in furtherance of the charity's primary objectives, if these profits and surpluses are applied solely for charitable purposes.

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

The Charity is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred. This excluded certain types of expenditure where under the terms of a new scheme which commenced on 1 April 2015, charities that are not registered for VAT are able to claim back an element of their input VAT. The charity has participated in this scheme from the commencement date.

The Lottery is not registered for VAT and accordingly, all its expenditure is recorded inclusive of any VAT incurred.

21. Free reserves

Free reserves as noted in the directors report, are calculated as follows:

	2024 £	2023 £
Total unrestricted reserves	10,374,176	10,145,075
Tangible assets	(1,240,695)	(1,545,367)
Fixed asset investments	(873,317)	(805,470)
	8,260,164	7,794,238

Total unrestricted reserves include £7,561,792 of designated funds which are allocated to a Capital Reserve to continue to build these funds to meet future capital requirements.

22. Related party transactions and ultimate controlling party.

The Board of Trustees are considered to be the Charity's ultimate controlling party.

Included within trade debtors is £4,673 (2023: £4,350) due from Southern Area Hospice Services Lottery Limited as at 31 March 2024.

Included within trade creditors is £NIL (2023: £NIL) due to Southern Area Hospice Services Lottery Limited as at 31 March 2024.

In 2024 Southern Area Hospice Services Lottery Limited made a gift of £81,150 (2023: £117,090) to Southern Area Hospice Services Ltd.

23. Liability of members

Both group companies are companies limited by guarantee and do not have a share capital. The liability of each member is limited to an amount not exceeding £1.

24. Financial commitments

There were no financial commitments at 31 March 2024 (2023: Nil)

Southern Area Hospice Services Ltd
Company Limited by Guarantee
Notes to the Financial Statements
Year Ended 31 March 2024

25. Subsidiaries

The subsidiary undertaking whose results are reflected in the consolidated financial statements by virtue of control, is as follows:

	Interest consolidated
Southern Area Hospice Services Lottery Limited - NI035958	100%

26. Net cash generated from operating activities

	2024 £	2023 £
Net incoming resources	219,645	423,601
Depreciation & Impairment	427,021	78,869
Interest receivable and similar income	(230,154)	(52,955)
Gain on Investments	(54,539)	27,291
Loss on sale of fixed assets	1,149	10,268
Movement in Debtors	36,367	117,321
Movement in Creditors	388,975	(262,711)
Movement in Stocks	(4,248)	(721)
Net cash inflow from operating activities	784,216	340,963