YouthBank International Network

Northern Ireland · Charity number 101341

Details

Known as	YouthBank International or YBI
Status	Received
Company number	625358
Registered	2015-05-01
Register	View on the Charity Commission for Northern Ireland register

Contact

Address	Community House Citylink Business Park 6A Albert Street Belfast Bt12 4Hq Bt12 4hq BT12 4HQ
Phone	0044 7941140072
Email	info@youthbankinternational.org
Website	www.youthbankinternational.org

Activities

Purposes: Purposes The Charity's objects ("Objects") are to create learning and participation opportunities for young people to be grant makers, decision makers and leaders in their own communities and in wider society by: (i) assisting the setting up and development of new local YouthBank initiatives and YouthBank Networks; (ii) providing and co-ordinating the provision of technical support, training, advice, information, materials and resources and generally enhancing the capacity, effectiveness and sustainability of existing local YouthBank initiatives, YouthBank Networks and YouthBank Host organisations; (iii) providing and maintaining an international forum where members of the Charity can join together to find mutual support, engage in training, exchange views, share common issues and information and create a collective voice.

What the charity does: The advancement of education,The advancement of citizenship or community development

How the charity works: Community development,Education/training,Youth development

Who the charity helps: Overseas/developing countries,Specific areas of deprivation,Voluntary and community sector,Youth (14-25 year olds)

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£240,289	£123,468	£0	0

Trustees

Name	Role	Appointed
Delina		
Jawad Amin		
Libby		
Mr Norman Leet		
Ms Lisa Rose		
Ms Niamh Harkin		
Ollie Walsh		
Thembe		

Accounts

YouthBank International Network

Statement of Financial Activities
(including Income and Expenditure account)
for the year ended 31 December 2024

	Note	Unrestricted funds £	Restricted funds £	Total funds 2024 £	*Total funds 2023 £*
Income from:					
Donations and legacies	3	5,600	-	5,600	*-*
Charitable activities:	4				
YouthBank Network		32,836	201,853	234,689	*119,075*
Total income		**38,436**	**201,853**	**240,289**	***119,075***
Expenditure on:					
Charitable activities:	5				
YouthBank Network		31,862	91,606	123,468	*145,015*
Total expenditure		**31,862**	**91,606**	**123,468**	***145,015***
Net income/(expenditure) before net gains/(losses) on investments		6,574	110,247	116,821	*(25,940)*
Net income/(expenditure) for the year	7	**6,574**	**110,247**	**116,821**	***(25,940)***
Transfer between funds		-	-	-	*-*
Net movement in funds for the year		**6,574**	**110,247**	**116,821**	***(25,940)***
Reconciliation of funds					
Total funds brought forward		3,825	12,951	16,776	*42,716*
Total funds carried forward		**10,399**	**123,198**	**133,597**	***16,776***

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

A full comparative SOFA is available on the last page of the financial statements.

YouthBank International Network
Company number NI625358

Balance sheet as at 31 December 2024

	Note	2024		*2023*	
		£	£	*£*	*£*
Current assets					
Debtors	11	4,487		*5,408*	
Cash at bank and in hand	12	136,925		*24,646*	
Total current assets		**141,412**		***30,054***	
Liabilities					
Creditors: amounts falling due in less than one year	13	(7,815)		*(13,278)*	
Net current assets			**133,597**		***16,776***
Total assets less current liabilities			133,597		*16,776*
Net assets			**133,597**		***16,776***
The funds of the charity:					
Restricted income funds	14		123,198		*12,951*
Unrestricted income funds	15		10,399		*3,825*
Total charity funds			**133,597**		***16,776***

For the year in question, the company was entitled to exemption from an audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006,
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and in accordance with FRS102 SORP, and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes on pages 39 to 52 form part of these accounts.

Approved by the trustees on 05/06/2025 and signed on their behalf by:

Norman Leet (Chair)

YouthBank International Network

Statement of Cash Flows
for the year ending 31 December 2024

	Note	2024 £	*2023 £*
Cash provided by/(used in) operating activities	17	**112,279**	***(34,902)***
Increase/(decrease) in cash and cash equivalents in the year		112,279	*(34,902)*
Cash and cash equivalents at the beginning of the year		24,646	*59,548*
Cash and cash equivalents at the end of the year		**136,925**	***24,646***

1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), second edition - October 2019 (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006 and UK Generally Accepted Accounting Practice.

YouthBank International Network meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.
The trustees have made no key judgments which have a significant effect on the accounts.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

Income received in advance of a provision of a specified service is deferred until the criteria for income recognition are met.

d Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Tangible fixed assets

Individual fixed assets costing £500 or more are capitalised at cost and are depreciated over their estimated useful economic lives. There are currently no fixed assets.

i Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

j Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

k Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

l Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

m Foreign currencies

Transactions entered into in currencies other than sterling are included in the accounts after conversion at the bank rate in force on the date.

2 Legal status of the charity

The charity is a company limited by guarantee registered in Northern Ireland and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office address is disclosed on page 2.

3 Income from donations and legacies

Current reporting period	Unrestricted £	Restricted £	Total 2024 £
Donations From Patron	4,000	-	4,000
Other donations	1,600	-	1,600
Total	5,600	-	5,600

Previous reporting period	*Unrestricted £*	*Restricted £*	*Total 2023 £*
Donations	-	-	-
Total	-	-	-

4 Income from charitable activities

Current reporting period	Unrestricted £	Restricted £	Total 2024 £
Private Donor	-	51,853	51,853
Europe Foundation	1,344	-	1,344
Kristian Gerhard Jebsen Foundation	-	150,000	150,000
Subscription Income	15,993	-	15,993
Other	15,499	-	15,499
Total	32,836	201,853	234,689

Previous reporting period	*Unrestricted £*	*Restricted £*	*Total 2023 £*
Private Donor	*-*	*67,120*	*67,120*
Europe Foundation	*10,900*	*-*	*10,900*
King Baudouin Foundation	*-*	*4,754*	*4,754*
Subscription Income	*31,461*	*-*	*31,461*
Other	*4,840*	*-*	*4,840*
Total	*47,201*	*71,874*	*119,075*

5 Analysis of expenditure on charitable activities

Current reporting period

	Total 2024 £	*Total 2023 £*
Training & Workshops	4,358	*6,513*
Marketing & Promotion	3,094	*366*
Production & Staffing	94,044	*112,404*
Travel, Accommodation & Subsistence	15,133	*17,759*
Insurance & Rent	2,191	*2,396*
Bank Charges	907	*893*
Office & Miscellaneous	286	*197*
IT Software & Consumables	2,069	*3,167*
Governance Costs (see note 6)	1,386	*1,320*
	123,468	*145,015*

	2024 £	*2023 £*
Restricted expenditure	91,606	88,923
Unrestricted expenditure	31,862	56,092
	123,468	145,015

6 Analysis of governance

	Basis of apportionment	*Total 2024 £*	*Total 2023 £*
Accountancy and Independent Examination	Governance	1,386	1,320
		1,386	1,320

7 Net income/(expenditure) for the year

This is stated after charging/(crediting):	2024 £	*2023* *£*
Independent examiner's fee		
Accountancy fees	925	880
Independent examination	230	220

8 Staff costs

No employees has employee benefits in excess of £60,000 (2023: Nil).

The average number of staff employed during the period was 0 (2023: 0).

The key management personnel of the charity comprise the trustees and the Chief officer. The total employee benefits of the key management personnel of the charity were £nil (2023: £nil).

9 Trustee remuneration and expenses, and related party transactions

No trustees received any remuneration or reimbursed expenses for their role as a trustee during the year (2023: Nil).

Aggregate donations from related parties were £4,000 (2023: £nil).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Vernon Ringland, who served as Chief Officer until September 2024, received total fees of £23,702 during the year (2023: £23,815). including £17,864 for the 9 months worked in this role. Peter Little, who began as Chief Officer in September 2024 under the trading name Plan with People, received total fees of £13,000 for the year, with £3,500 for the 3.5 months worked in the role of Chief Officer.

10 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

11 Debtors

	2024 £	*2023 £*
Prepayments and accrued income	4,487	*5,408*
	4,487	*5,408*

12 Cash at bank and in hand

	2024 £	*2023 £*
Cash at bank and on hand	136,925	*24,646*
	136,925	*24,646*

13 Creditors: amounts falling due within one year

	2024 £	*2023 £*
Other creditors and accruals	1,804	*3,629*
Deferred income	6,011	*9,649*
	7,815	*13,278*

14 Analysis of movements in restricted funds

Current reporting period	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2024 £
The Dulverton Trust	5,251	-	(5,251)	-	-
Private Donor	7,700	51,853	(57,432)	-	2,121
Kristian Gerhard Jebsen Foundation	-	150,000	(28,923)	-	121,077
Total	12,951	201,853	(91,606)	-	123,198

Previous reporting period	*Balance at 1 January 2023 £*	*Income £*	*Expenditure £*	*Transfers £*	*Balance at 31 December 2023 £*
The Dulverton Trust	*30,000*	*-*	*(24,749)*	*-*	*5,251*
Private Donor	*-*	*67,120*	*(59,420)*	*-*	*7,700*
King Baudouin Foundation	*-*	*4,754*	*(4,754)*	*-*	*-*
Total	*30,000*	*71,874*	*(88,923)*	*-*	*12,951*

14 Analysis of movements in restricted funds (cont.)

Name of restricted fund	Description, nature and purposes of the fund
The Dulverton Trust	Funding towards YouthBank England Pilot
Private Donor	An anonymous donor who is funding YBI's Future Rising Project over a three year period beginning in April 2023. The programme supports YBI to develop our alumni network, to establish a diverse Associate Team (AT) of YouthBank practitioners and to establish 3 YouthBank Networks with partners in Indonesia, India, Nepal and South Africa.
Kristian Gerhard Jebsen Foundation	YouthBank International is delighted to have begun a significant new partnership with the Kristian Gerhard Jebsen Foundation (KGJF). This collaboration is set to fund our project titled "YouthBank: Changing the Conversations – Real Lives. Real Money. Real Change.". The project's core aim is to establish and support a minimum of 10 new YouthBank sites across England over the next three years, specifically focusing on fostering youth engagement, fundraising, and broader community impact. We are profoundly grateful for the generous financial support from KGJF, totalling £424,000 over the three-year duration. This funding, disbursed as £150,000 in Year 1 and £137,000 in Years 2 and 3, is instrumental in enabling YBI to implement the project's key activities, including recruitment, training, and building vital business and support networks for local organisations.
King Baudouin Foundation	Funding to facilitate Young People to get to a peace conference in Belgium

15 Analysis of movement in unrestricted funds

Current reporting period	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers £	As at 31 December 2024 £
General fund	3,825	38,436	(31,862)	-	10,399
	3,825	38,436	(31,862)	-	10,399

Previous reporting period	*Balance at 1 January 2023 £*	*Income £*	*Expenditure £*	*Transfers £*	*As at 31 December 2023 £*
General fund	*12,716*	*47,201*	*(56,092)*	*-*	*3,825*
	12,716	*47,201*	*(56,092)*	*-*	*3,825*

Name of unrestricted fund	**Description, nature and purposes of the fund**
General fund	The free reserves after allowing for all designated funds

16 Analysis of net assets between funds

Current reporting period	General fund £	Designated funds £	Restricted funds £	Total £
Net current assets/(liabilities)	10,399	-	123,198	133,597
Total	10,399	-	123,198	133,597

Previous reporting period	*General fund £*	*Designated funds £*	*Restricted funds £*	*Total £*
Net current assets/(liabilities)	*3,825*	*-*	*12,951*	*16,776*
Total	*3,825*	*-*	*12,951*	*16,776*

17 Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	*2023 £*
Net income/(expenditure) for the year	116,821	*(25,940)*
Adjustments for:		
Decrease/(increase) in debtors	921	*6,737*
Increase/(decrease) in creditors	(5,463)	*(15,699)*
Net cash provided by/(used in) operating activities	112,279	*(34,902)*

18 Prior year Statement of Financial Activities (including Income and Expenditure account)

	Note	Unrestricted funds £	Restricted funds £	Total funds 2023 £	*Total funds 2022 £*
Income from:					
Donations and legacies	3	-	-	-	*415*
Charitable activities:	4				
YouthBank Network		47,201	71,874	119,075	*70,223*
Total income		**47,201**	**71,874**	**119,075**	***70,638***
Expenditure on:					
Charitable activities:	5				
YouthBank Network		56,092	88,923	145,015	*91,557*
Total expenditure		**56,092**	**88,923**	**145,015**	***91,557***
Net income/(expenditure) before net gains/(losses) on investments		(8,891)	(17,049)	(25,940)	*(20,919)*
Net income/(expenditure) for the year	7	**(8,891)**	**(17,049)**	**(25,940)**	***(20,919)***
Transfer between funds		-	-	-	-
Net movement in funds for the year		**(8,891)**	**(17,049)**	**(25,940)**	***(20,919)***
Reconciliation of funds					
Total funds brought forward		12,716	30,000	42,716	*63,635*
Total funds carried forward		**3,825**	**12,951**	**16,776**	***42,716***

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

Accounts

YouthBank International Network

Statement of Financial Activities
(including Income and Expenditure account)
for the year ended 31 December 2023

	Note	Un rest ri cted funds £	Rest ri cted funds £	Total funds 2023 £	Total funds 2022 £
Income from:					
Donations and legacies	3	-	-	-	415
Charitable activities:	4				
YouthBank Network		47,201	71,874	119,075	70,223
Total income		47,201	71,874	119,075	70,638
Expenditure on:					
Charitable activities:	5				
YouthBank Network		56,092	88,923	145,015	91,557
Total expenditure		56,092	88,923	145,015	91,557
Net income/(expenditure) before net gains/(losses) on investments		(8,891)	(17,049)	(25,940)	(20,919)
Net income/(expenditure) for the year	7	(8,891)	(17,049)	(25,940)	(20,919)
Transfer between funds		-	-	-	-
Net movement in funds for the year		(8,891)	(17,049)	(25,940)	(20,919)
Reconciliation of funds					
Total funds brought forward		12,716	30,000	42,716	63,635
Total funds carried forward		3,825	12,951	16,776	42,716

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

A full comparative SOFA is available on the last page of the financial statements.

YouthBank International Network
Company number NI625358

Balance sheet as at 31 December 2023

	Note	2023		2022	
		£	£	£	£
Current assets					
Debtors	11	5,408		12,145	
Cash at bank and in hand	12	24,646		59,548	
Total current assets		30,054		71,693	
Liabilities					
Creditors: amounts falling due in less than one year	13	(13,278)		(28,977)	
Net current assets			16,776		42,716
Total assets less current liabilities			16,776		42,716
Net assets			16,776		42,716
The funds of the charity:					
Restricted income funds	14		12,951		30,000
Unrestricted income funds	15		3,825		12,716
Total charity funds			16,776		42,716

For the year in question, the company was entitled to exemption from an audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006,
- Thedirectorsacknowledgetheir responsibilitiesforcomplying withtherequirementsofthe Act with respect to accounting records and the preparation of accounts.

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and in accordance with FRS102 SORP, and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes on pages 26 to 38 form part of these accounts.

Approved by the trustees on 20/06/2024 and signed on their behalf by:

Norman Leet (Chair)

Statement of Cash Flows
for the year ending 31 December 2023

	Note	2023 £	2022 £
Cash provided by/(used in) operating activities	17	(34,902)	(5,147)
Increase/(decrease) in cash and cash equivalents in the year		(34,902)	(5,147)
Cash and cash equivalents at the beginning of the year		59,548	64,695
Cash and cash equivalents at the end of the year		24,646	59,548

1 Accounting policies

The principal accounting policies adopted,judgments andkey sourcesof estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), second edition - October 2019 (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republicof Ireland(FRS 102)and the Companies Act 2006 and UK Generally Accepted Accounting Practice.

YouthBank International Network meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.
The trustees have made no key judgments which have a significant effect on the accounts.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to makea distribution.Where legacieshave been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

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dDonated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.
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g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructiveobligation tomake apayment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was i n curred .

h Tangible fixed assets

Individual fixed assets costing £500 or more are capitalised at cost and are depreciated over their estimated useful economic lives. There are currently no fixed assets.

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Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

j Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

k Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

l Financial instruments

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Transactions entered into in currencies other than sterling are included in the accounts after conversion at the bank rate in force on the date.

2 Legal status of the charity

The charity is a company limited by guarantee registered in Northern Ireland and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office address is disclosed on page 2.

3 Income from donations and legacies

Previous reporting period	Unrestricted £	Restricted £	Total 2022 £
Donations From Patron	15	-	15
Fundraising Income	400	-	400
Total	415	-	415

4 Income from charitable activities

Current reporting period	Unrestricted £	Restricted £	Total 2023 £
Private Donor	-	67,120	67,120
Europe Foundation	10,900	-	10,900
King Baudouin Foundation		4,754	4,754
Subscription Income	31,461	-	31,461
Other	4,840	-	4,840
Total	47,201	71,874	119,075

Previous reporting period	Unrestricted £	Restricted £	Total 2022 £
The Dulverton Trust	-	30,000	30,000
Europe Foundation	16,262	-	16,262
Subscription Income	11,957	-	11,957
Other	12,004	-	12,004
Total	40,223	30,000	70,223

Notes to the accounts for the year ended 31 December 2023 (continued)

5 Analysis of expenditure on charitable activities

Current reporting period	Total 2023 £	Total 2022 £
Training & Workshops	6,513	928
Marketing & Promotion	366	276
Production & Staffing	112,404	77,917
Travel, Accommodation & Subsistence	17,759	7,568
Insurance & Rent	2,396	1,999
Bank Charges	893	240
Office & Miscellaneous	197	167
IT Software & Consumables	3,167	1,202
Governance Costs (see note 6)	1,320	1,260
	145,015	91,557

	2023 £	2022 £
Restricted expenditure	88,923	11,255
Unrestricted expenditure	56,092	80,302
	145,015	91,557

6 Analysis of governance

	Basis of apportionment	Total 2023 £	Total 2022 £
Accountancy and Independent Examination	Governance	1,320	1,260
		1,320	1,260

7 Net income/(expenditure) for the year

This is stated after charging/(crediting):	2023 £	2022 £
Independent examiner's fee		
Accountancy fees	880	840
Independent examination	220	210

8 Staff costs

No employees has employee benefits in excess of £60,000 (2022: Nil).

The average number of staff employed during the period was 0 (2022: 0).

The key management personnel of the charity comprise the trustees and the Chief officer. The total employee benefits of the key management personnel of the charity were £nil (2022: £nil).

9 Trustee remuneration and expenses, and related party transactions
No trustees received any remuneration or reimbursed expenses for their role as a trustee during the year (2022: Nil).

Aggregate donations from related parties were £nil (2022: £400).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Vernon Ringland (Chief officer) received fees of £23,815 during the year (2022: £6,000).

10 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

11 Debtors

	2023 £	2022 £
Prepayments and accrued income	5,408	12,145
	5,408	12,145

12 Cash at bank and in hand

	2023 £	2022 £
Cash at bank and on hand	24,646	59,548
	24,646	59,548

13 Creditors: amounts falling due within one year

	2023 £	2022 £
Other creditors and accruals	3,629	4,552
Deferred income	9,649	24,425
	13,278	28,977

14 Analysis of movements in restricted funds

Current reporting period	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2023 £
The Dulverton Trust	30,000	-	(24,749)	-	5,251
Private Donor	-	67,120	(59,420)	-	7,700
King Baudouin Foundation	-	4,754	(4,754)	-	-
Total	30,000	71,874	(88,923)	-	12,951

Previous reporting period	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2022 £
The Dulverton Trust	-	30,000	-	-	30 ,000
Private Donor	11,255	-	(11,255)	-	-
Total	11,255	30,000	(11,255)	-	30,000

Name of restricted fund	Description, nature and purposes of the fund
The Dulverton Trust	Funding towards YouthBank England Pilot
Private Donor	An anonymous donor who is funding YBI's Future Rising Project over a three year period beginning in April 2023. The programme supports YBI to develop our alumni network, to establish a diverse Associate Team (AT) of YouthBank practitioners and to establish 3 YouthBank Networks with partners in Indonesia, India, Nepal and South Africa.
King Baudouin Foundation	Funding to facilitate Young People to get to a peace conference in Bel g i um

15 Analysis of movement in unrestricted funds

Current reporting period	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers £	As at 31 December 2023 £
General fund	12,716	47,201	(56,092)	-	3,825
	12,716	47,201	(56,092)	-	3,825

Previous reporting period	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers £	As at 31 December 2022 £
General fund	52,380	40,638	(80,302)	-	12,716
	52,380	40,638	(80,302)	-	12,716

Name of unrestricted fund	Description, nature and purposes of the fund
General fund	The free reserves after allowing for all designated funds

16 Analysis of net assets between funds

Current reporting period	General fund £	Designated funds £	Rest ri cted funds £	Total £
Net current assets/(liabilities)	3,825	-	12,951	16,776
Total	3,825	-	12,951	16,776

Previous reporting period	General fund £	Designated funds £	Restricted funds £	Total £
Net current assets/(liabilities)	12,716	-	30,000	42,716
Total	12,716	-	30,000	42,716

17 Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net income/(expenditure) for the year	(25,940)	(20,919)
Adjustments for:		
Decrease/(increase) in debtors	6,737	(10,785)
Increase/(decrease) in creditors	(15,699)	26,557
Net cash provided by/(used in) operating activities	(34,902)	(5,147)

18 Prior year Statement of Financial Activities (including Income and Expenditure account)

	Note	Unrestricted funds £	Rest ri cted funds £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	3	415	-	415	5,810
Charitable activities:	4				
YouthBank Network		40,223	30,000	70,223	72,184
Total income		40,638	30,000	70,638	77,994
Expenditure on:					
Charitable activities:	5				
YouthBank Network		80,302	11,255	91,557	94,124
Total expenditure		80,302	11,255	91,557	94,124
Net income/(expenditure) before net gains/(losses) on investments		(39,664)	18,745	(20,919)	(16,130)
Net income/(expenditure) for the year	7	(39,664)	18,745	(20,919)	(16,130)
Transfer between funds		-	-	-	-
Net movement in funds for the year		(39,664)	18,745	(20,919)	(16,130)
Reconciliation of funds					
Total funds brought forward		52,380	11,255	63,635	79,765
Total funds carried forward		12,716	30,000	42,716	63,635

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

YouthBank International Network

Northern Ireland - Charity number 101341

Annual report

YOUTHBANK INTERNATIONAL NETWORK: (A COMPANY LIMITED BY GUARANTEE)

DIRECTORS' REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2023

CONTENTS PAGE

Company Registration Number NI625358
Charity Number NI101341

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS DIRECTORS AND ADVISERS FOR THE YEAR ENDING 31ST DECEMBER 2023.

STATUS

The company is limited by guarantee and a registered charity governed by its articles of association dated 25th June 2014 and as such does not have any share capital. Every member of the company undertakes to contribute an amount not exceeding £1 each to the company's assets if it should be wound up.

DIRECTORS

Norman Leet (Chairperson)
Lisa Rose
Navjyot Johal (resigned 10th February 2023)
Jawad Amin
Ollie Walsh
Niamh Harkin (appointed 15th June 2023)

COMPANY SECRETARY

Vernon Ringland

REGISTERED OFFICE

Community House
City Link Business Park
6a Albert Street Belfast,
BT12 4HQ, Northern Ireland.

INDEPENDENT EXAMINER

Christy Lau FCCA CTA DChA
Slade & Cooper Limited
Beehive Mill, Jersey Street
Ancoats Manchester M4 6JG

BANKERS

HSBC UK
25-29 Royal Avenue
Belfast, BT1 1FB

Wise

COMPANY REGISTRATION NUMBER

NI625358

CHARITY REGISTRATION NUMBER

NIC101341

YBI’s IP and Trade Mark Attorneys

Hanna-IP, 58 Howard Street, Belfast, BT1 6PJ

Foreword from Chairperson of the Trustees

The executive team at YouthBank International (YBI) has once again made great progress in securing the long-term future of our organisation. This year, we have successfully developed and launched a fully-tested learning platform that has received great feedback. Our ongoing Alumni programme continues to connect and reconnect young people within our network. We are also excited to announce the 10-year celebration of YBI, planned for September 2024 in Como, Italy, made possible by the generous support of Fondazione Cariplo and Fondazione Provinciale della Comunita Comasca, Italy. Additionally, the release of our YouthBank Go package (details on our website) now makes running a YouthBank more accessible and affordable worldwide. We have a promising pipeline of opportunities ahead. The trustees of the board extend heartfelt thanks to our entire team for their incredible hard work and dedication, often exceeding expectations.

The trustees wish to thank Navjyot Johal for her service as a board member over the last two and a half years and welcome Niamh Harkin as a new member. The board remains committed to recruiting individuals who reflect our user group's experience, diversity, and age. This approach is central to our long-term strategy, ensuring we stay true to our values and build a sustainable future led by young people. As the world becomes increasingly uncertain, the leadership, networking, and shared values of young people are more important than ever. YBI is proud to be among the many great organisations globally striving to achieve this vision.

Looking forward, the challenge is to remain focused on growing our network and enabling young people the chance to make a real impact in their own communities by creating the change they want and need. We encourage those who have had their time or favour less connected and collaborative approaches to step aside, allowing space for the young to invent and take ownership of their future.

Norman Leet

YouthBank International
Chairperson

Operational Review

Formally established in June 2014, YouthBank International (YBI) started as a simple idea with the vision of a world where all young people have the opportunity to lead change and make a difference in their communities and neighbourhoods in every country.

Our mission is to work with organisations who want to give young people authentic leadership, decision-making and community building opportunities while growing the network and supporting young people through grant-making. We have developed a framework, training and resources that enable organisations to provide the necessary support.

We provide practical contribution to the transformative #ShiftThePower movement, where young people have decision-making power over how real money is spent in their communities. We seek to build an ecosystem of individuals, organisations and businesses that share our values and our aim of bringing decision making opportunities to young people.

We stand for the redistribution and allocation of budgets from private and public sources to support young people's agenda for change in their communities. We encourage organisations and their partners to enhance or change their operating structures to support young people as critical thinkers, team players, and decision makers who can be active leaders in their communities.

In 2023, the executive team continued to carry out several key functions:

- To build and grow the YouthBank International network, bringing it to new jurisdictions and organisations interested in developing authentic leadership opportunities with young people

- To extend and develop the capacity and capabilities of organisations using YouthBank as a flexible model to facilitate the active participation of young people in the communities they serve

- To harness digital technologies to improve data collecting systems and procedures that tell the story of YouthBank, its impact and contribution to improving the quality of life for young people

- To mobilise resources and secure varied income streams to sustain the longer term development of the organisation.

Numbers in 2023

- 14 networks using the YouthBank model: Belgium, Bosnia Hercegovina, Croatia, England, Georgia, Ghana, India, Indonesia, Italy, Moldova, Romania, South Africa, Ukraine and USA.
- 115 locations with an operating YouthBank allocating an estimated £818,814 in grants across their local communities.
- 764 funded projects meeting identified agendas for change
- 925 young people in leadership roles as grant-makers, 364 male, 561 female
- Above 30k primary beneficiaries.

Primary objectives
We retained our three primary objectives from the previous year:

- To build a sustainable Business Model.
- To maintain and grow the YouthBank network with the primary goal to keep growing the YouthBank network by engaging the YouthBank alumni and establishing a diverse training team of associates.
- To establish best practice with practitioners and young people in grant-making and civic engagement with a focus on new work in England, India, South Africa and five individual locations in Asia.

1. To build a sustainable Business Model. The reset in YouthBank International's future, as defined in its 2022-2026 Business Plan, was predicated on an entrepreneurial approach by generating revenue for services that create value to our partners and raising income for specific funded growth projects. YBI offers a distinctive asset - a mechanism where partner organisations can support young people to initiate, shape and direct the form of a YouthBank, its priorities, its decision-making and its impact.

This shift also meant adopting a Business Plan that would spell out how growth and scaling the organisation over the next five years would look like. Sales of our services would have to increase by converting potential prospect organisations into investors, to become allies and persuaders to build greater momentum and visibility in new markets and locations.

In June, we worked with the board of trustees to focus on network development and the financial sustainability of our operating model. This led to new ideas and proposals on promoting and packaging the YouthBank offer. We identified the challenge of securing funding for our larger subscription packages across multiple sites. In response, we introduced a streamlined subscription model called 'YouthBank Go', which offers an annual fee of £2,000 per individual organisation, with reduced rates after completing training. This adjustment addresses the financial constraints of potential host partners, allowing for a more flexible and manageable approach.

2. To maintain and grow the YouthBank International Network.

Partner organisations coordinate local YouthBank networks and are the primary relationship for YBI ‘on the ground’. Our purpose is to develop and support the partner organisations’ capacity to sustain continuous cycles of young people by developing the necessary and associated competencies and skills for running their own YouthBank. YBI is also in transition to becoming a more sustainable organisation, conveying an optimistic vision for the future.

YouthBank online training

During the reporting period, we tested several iterations for delivering the key content of the YouthBank model's five phases and eighteen steps. We shifted from a condensed training delivery timeline to a hybrid approach, resulting in 26 hours of online learning content. This new method offered greater flexibility, addressing the challenges faced by youth workers who missed in-person training sessions. The training combined live taught sessions with a self-paced, do-it-yourself approach, providing a platform for discussion as needed. This continuously updatable online resource now serves as a key tool in our ongoing support for future YouthBanks, with Italian YouthBank practitioners being the first to benefit from this adapted format.

Additionally, we introduced a short online training programme titled "Secrets to Success," aimed at enhancing the skills of 10 YouthBank practitioners. This programme included five 60-70 minute episodes focused on design, presentation, and facilitation skills, specifically tailored to help practitioners open, close, and review online YouthBank workshops effectively.

Senior Associates Team

Under this broad goal of maintaining and growing the YouthBank network we were able to establish a small Senior Associates Team.

In the reporting year, we have made modest steps towards achieving our key performance indicators, which focus on establishing a diverse and skilled Senior Associate Team (SAT). While it is essential to acknowledge that some performance indicators have only been partially met or not met entirely, we view these outcomes as valuable opportunities for learning and refinement in our approach.

Recruitment for Senior Associate Team (SAT) members has been highly successful, surpassing our target of six by adding three additional members. In June, the first SAT get-together of practitioners from Australia, Croatia, England, Ireland and South Africa came together in Zagreb, Croatia.

Skill development and competency among our associates are areas where we need to make notable progress. While not all members have had the opportunity to demonstrate their skills fully, many have showcased their commitment by translating materials into their own language and have undertaken other training and presentation work on behalf of YBI at events in England - Edel, Norman and Peter; Georgia - Helena, Edel, Damir; India and Indonesia - Vernon; Ireland - Edel; Moldova - Katja; Saudi Arabia - Peter and Vernon; South Africa and Tanzania - Jeremy, and the USA - Helena, Edel and Norman.

Alumni

In 2023, we aimed to harness the untapped potential of thousands of YouthBank alumni, a missed opportunity we sought to address. We began by recruiting Kakhi Gigauri, a former grant-maker and trainer in the Georgian YouthBank network, whose involvement has been instrumental in shaping the development of our alumni network. With his invaluable perspective and technical abilities. A consultation group of former grant-makers to deliberate on the network's structure to build a network that facilitates mutual learning, provides pathways for alumni to give back, and offers opportunities for personal and professional development, all while supporting YBI in achieving its mission.

Additionally, to capture and broadcast the essence and impact of YouthBank, we embarked on content creation initiatives. We highlighted examples from alumni spanning over 20 years, showcasing how YouthBank has significantly influenced their personal and professional lives.

Kakhi Gigauri: https://youtu.be/o_ekDKx34fA

Erin Wright: htt~~ps://youtu.be/sp4G4M6nQ6c~~?si=NBKT8poYvShlM5QH

Tornike Kiki~~shvilli: https://youtu.be/7nYV0ZDsXdY?si=ctsUeR4vHISPG~~ZCn

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Consolidating Gains and Expanding Influence

In October as part of YouthBank training delivered online and face-to-face in Kachreti, Georgia, four Georgian alumni members were recruited as co-trainers to work with YouthBank International AssociateTraining team members to facilitate specific face-to-face inputs from the YouthBank toolkit.

Another stand-out initiative in November was the involvement of YouthBank alumni members from the UK nations, Ireland, Ukraine and Belgium in the Messines Youth Symposium to create a collective, contemporary peace pledge as part of the 25th anniversary of the Island of Ireland Peace Park. The Symposium was also supported by the City of Messines, the Office of the Northern Ireland Executive in Brussels, the Embassy of Ireland in Brussels, the British Embassy in Brussels, the International School of Peace Studies, Messines Peace Village, and the Barr and Harte families.

The primary funders of the symposium were Streekfonds West Vlaanderen Community Foundation - a partner of YouthBank International in Belgium and The Corrymeela Community, Northern Ireland who facilitated the whole event.

Regarding infrastructure, we established an online forum on Wix to facilitate interaction and collaboration among alumni. This digital space has become a hub for discussions, resource sharing, and strengthening community ties. Data collection through surveys, interviews, and other means is an ongoing endeavour that will provide us with valuable insights into the preferences and expectations of our alumni.

Looking ahead, we have positioned ourselves for the public launch of the alumni network in 2024. This launch coincides with the introduction of key roles and functions within the network, ranging from potential associates and board members to connectors, network weavers, and PR influencers. We will launch new content across social media channels that are coming directly from young people (reels, Instagram posts, TikTok) and will tap into the skill sets of the alumni.

However, the last twelve months weren't without its challenges. Capturing stories and testimonials proved slower than anticipated, primarily due to the reliance on individuals' goodwill and availability. This has underscored the need for more streamlined processes and a more diverse range of alumni-related stories.

The ‘Know-Now’ webinar series

The ‘Know-Now’ webinar series has been a cornerstone of YouthBank International's strategy to maintain and expand its network in 2023. These five online webinars, delivered by a combination of YouthBank trustees and members of the Executive team, were designed to address critical areas of peer support, governance, communication, and outreach. Helena Habdija, from the Executive team, initiated the series with insights into providing peer-to-peer mentoring, emphasising the value of mutual support and shared learning. Lisa Rose, a trustee, tackled the complex subject of holding difficult conversations, equipping participants with the skills to navigate challenging interpersonal relationships effectively. Norman Leet, the Chairperson and trustee, focused on governance, clarifying roles and responsibilities within an organisation, thereby ensuring accountability and transparency.

The inclusion of storytelling and social media campaigns in the webinar series highlighted YouthBank International's commitment to innovative and engaging approaches to community engagement. Edel Maughan and Katja Palaic, from the Executive team, led a session on storytelling, demonstrating how personal narratives can be powerful tools for advocacy and education. Trustee Ollie Walsh concluded the series with a practical guide on social media campaigns, providing attendees with strategies to amplify their impact to reach a broader audience.

Community of Practice for Practitioners

The establishment of a Community of Practice has been pivotal in addressing specific challenges faced by YouthBank Network practitioners. During the reporting period, four online meetings were held, each focusing on a particular practice challenge or issue. These meetings served as a platform for practitioners to share experiences, seek advice, and develop solutions collaboratively.

Technical and digital improvements

The Google Workspace donation helped YBI build most of our systems and processes. As the network expands we will need to build more complex processes in order to maximise our effectiveness, which will need more powerful tools.

We have continued to populate the Learning Platform using WiX to host our training resources of toolkits, materials and video recordings for the anticipated growing number of registered practitioners. There has been a positive response from practitioners who have accessed the Learning Platform to help with designing their own YouthBank workshops.

> “The Youthbank platform is very useful and structured amazingly. It's easy to navigate around it.” Lauren Philander, Initiative for Community Advancement, South Africa.
>
> “I used the platform, I found it very useful to structure the steps of the YB methodology.” Corina Erhan, Orhei YouthBank, Ukraine.
>
> “The resources were very good and worth learning. I suggest you update the materials every 2-5 months minimum.” Reuben Amewuda, Abor YouthBank, Ghana.

3. Work with existing network organisations: To establish best practice with practitioners and young people in grant-making and civic engagement. In 2023, YouthBank International focused on strengthening our collaboration with fourteen network organisations to establish and disseminate best practices in grant- making and civic engagement. By working closely with both practitioners and young people, we aimed to refine and enhance the effectiveness of our programmes. This collaborative effort was pivotal in ensuring that our initiatives met the evolving needs of our partners. The following section highlights our key achievements and strategies in fostering these essential relationships throughout the year.

The Future Rising Programme

Towards the end of 2022, YBI received confirmation from a private donor of a three year investment in a programme we have called *Future Rising*. This will enable us to:

continue to develop YouthBank in locations that are not able to meet the cost of the support package we provide.

bring together a team of experienced YouthBank practitioners who will take the revised toolkit and materials out to new partners around the world as well as co-training and mentoring a wider network of YouthBank Associates who will take the YouthBank model into new regions and contexts

leverage the wide range of alumni who have contributed to YouthBank's successes over the years. An alumni network will be created to take on a number of initiatives to support the overall mission.

We have reported in previous sections about the emerging Alumni and Associate training initiatives under specific funding from a private donor. In the last quarter of 2023 we were able to work with new partners, Yukas Vikas in Balasore, India, the Initiative for Community Advancement in South Africa and Untuk Kemanussian, IKa, Indonesia. To provide a flavour of the work we were able to create, please read the case statements.

YouthBank for Communities, England.

In the previous year, we reported on our initial efforts to revitalise YouthBank operations in England, which led to the official registration of YouthBank for Communities (YBC) as a Community Interest Company (CiC) made possible with a one-year grant from the Dulverton Trust. During the reporting year, Edel Ryder, a YouthBank International Associate, played a key role in providing development, training, and support, dedicating two days a week to work with YBC volunteers and seven implementing partner organisations.

The partner organisations brought variation in locations and organisational form. These formative experiences brought forward many insightful learning experiences. The YouthBanks in Norfolk were predominantly situated in rural areas, the rest were located in inner-city environments. In Manchester, the majority of young people came from the Muslim community, with one YouthBank focusing primarily on working with young people who were not part of any formal institution. Liverpool's YouthBank presented yet another contrast, with its membership drawn from the Alder Hey Hospital, Children's Forum, many of whom grapple with chronic illnesses.

Training and development opportunities were provided through toolkits, webinars, workshops, and one-on-one support. External expertise was introduced to enhance the young people's skills and knowledge in their chosen agendas for change. The organisational challenges for partner organisations included recruitment difficulties, especially in rural areas, and the need for additional resources to support travel and face-to-face events.

For YouthBank partners operating in a sector with multiple participation opportunities for young people the early experience from YouthBank for Communities recommends capitalising on these existing structures to integrate the YouthBank approach into them, reducing the time spent on recruitment and boosting efficiency. They go on to state that " securing funds for a network or individual YouthBanks poses a significant challenge...simply approaching organisations to establish YouthBanks may not be the most effective strategy".

Georgia

Towards the end of October an extended version of the hybrid training programme was delivered for the Europe Foundation, in Kachreti, Georgia. 110 new YouthBank members took part in an online weekend programme of ten workshops, some live and the rest completed in their own time. The following week, a three-day face-to-face programme completed the training, to enable the continuation of 18 YouthBank sites across Georgia.

Lessons from Don Guanella Foundation operating in Abor, Ghana and East and West Flanders Community Foundations, Belgium.

In the reporting year, both organisations discontinued support to their own local operational partners. In Ghana, any continuation was dramatically cut short by a change in governance arrangements and a prolonged strategic review process of priorities announced by its board of trustees. It was noted that the costs of the yearly subscription and the time it demands to run and support a YouthBank were prohibitive given the organisation's revised priorities and limited resources. Additionally, the strategic review highlighted a need to reallocate funds and efforts towards core activities that align more closely with the organisation's newly realised goals and immediate community needs. This reallocation of resources underscores the challenges and vulnerabilities faced by host organisations who were dependent on resources from outside their jurisdiction.

In Belgium, the situation involved a period of reflection and reassessment by the Community Foundations regarding their operational partnerships. The foundations recognised that the time and effort required to establish and sustain a YouthBank had been underappreciated initially. The process of building a YouthBank can be complex and time-consuming, far from a simple "meat in, meat out" operation. Establishing a successful YouthBank demands significant investment in time, resources, and continuous support, which was not fully anticipated at the outset. As a result, the Community Foundations decided to pause and reassess how best to align their operational partners with the demands of running a YouthBank, ensuring that future collaborations are built on a clear understanding of the commitments involved and that there are no hidden surprises.

Agendas for Change and Videos for Change

The emphasis on using the term Agendas for Change rather than priorities was used to highlight the importance of a team enquiry to identify issues, threats or concerns as a focus for a YouthBank fund. This approach enabled YouthBank members to pinpoint pressing concerns such as climate action, environmental improvement, safer communities, entrepreneurial initiatives, and mental health this year. By aligning these Agendas for Change with the funding cycle, each YouthBank encourages young people to apply for grants to support projects that address these key issues. This approach not only ensures that the funding is directed towards the most relevant and urgent needs but also encourages young people to learn how to undertake meaningful research and advocacy within their communities. Setting Agendas for Change statements has effectively sharpened the focus and understanding of partner organisations and practitioners, emphasising the importance of YouthBanks in driving local change.

The Videos for Change competition was an exciting extension of work to identify each YouthBanks Agendas for Change. This competition provided each YouthBank with the opportunity to create a one-minute video statement on their identified agenda, whether it be an issue, threat, or concern. These videos serve as powerful advocacy tools, allowing young people to articulate their perspectives and rally support for their causes. The competition also fosters creativity and innovation, encouraging young people to use multimedia as a means of expression and activism. By showcasing these videos, YouthBank International will be able to highlight the diverse challenges faced by different communities and the steps taken by young people to address them. This initiative not only amplifies the voices of young people but also builds a library of compelling content that can inspire and inform future projects within the network.

In December eight videos had been submitted and at the time of reporting were being assessed by trustees of YouthBank International.

Case Statements

Yukas Vikas, Balasore, Orissa, India: The YouthBank Money Game.

The four-day workshop held in October opened as a day-long money game, a personal exploration to draw out hidden behaviours and assumptions to explore the habits and beliefs of 40 young people and their relationship to money. The hot sun of Balasore filtered through the upper deck of the college classroom, where four tables, each with ten places, were arranged. The ground rules were laid out: respect, a willingness to experiment with new behaviours and strict adherence to the game's phases. Each participant was given 500 rupees in various denominations, the currency clinking and rustling in their eager hands.

Round one commenced in absolute silence. It was a dance of strategy and hesitation as each participant took turns taking money from one another, their expressions mixing guilt, amusement, and surprise. Without the ability to speak or resist, the dynamics of power and vulnerability were starkly illuminated. Arjun, the most assertive of the group, quickly gathered a substantial amount, while Priya hesitated before making her moves, ending up with the least. The silence was heavy, punctuated only by the sounds of shifting coins, rustling notes and the scrapping of chairs and tables against the concrete floors. And there was some laughter, too.

In round two, the atmosphere shifted. Now, they were to give money freely to whoever they chose. This round unveiled their personal biases, affections, and grudges. Rohan, who felt wronged in the first round, gave generously to everyone except Arjun. Meanwhile, Anaya, who had maintained a middle ground regarding what money she had collected, decided to distribute her money evenly, seeking to balance the scales. This round brought to light the complexities of giving and taking and favouritism, as well as the joy and disappointment that can accompany giving.

Round three allowed for conversation, and the classroom buzzed with negotiations, pleas, and strategies. This was where the real test lay. Some, like Vikas, tried to appeal to the group's sense of fairness, while others, like Divya, negotiated shrewdly to end up with more. The dynamics of persuasion, power, and empathy played out intensely. Friendships were tested as participants decided whether to prioritise their gain or the collective good.

As the game concluded, some felt a sense of triumph; others of loss. Still, all were united in a newfound understanding of the complex emotions and ethical dilemmas money could evoke.

The game had laid bare the conflicting human impulses of being selfless, selfish, and the struggle between self-interest and communal well-being. It revealed how money, a mere tool, could become a profound symbol of trust, power, and relationships. The YouthBank money game had been a mirror reflecting their deepest values and fears.

A shift from the personal to the collective is made by introducing a foundational YouthBank principle: shared understanding. This dynamic approach utilised diverse tools and techniques to amplify youth voice and agency. It focused on cultivating leadership skills, decision-making authority, and opportunities for participants to consider what lay behind creating their own YouthBank fund.

Indonesia Untuk Kemanussian, IKa, Indonesia: Organisational Learning. Organisational learning embodies a commitment to constant improvement and adaptability. It forms a cultural bedrock characterised by ongoing self-reflection, learning from missteps, embracing novel ideas, attentive listening to young people and exploring more efficient ways to effect change.

The YouthBank leadership team, under the guidance of IKa Indonesia, has undertaken efforts to raise funds for an institution dedicated to supporting women who are victims of violence. This initiative represents a significant step towards actively mobilising young people to engage with critical societal issues. While the funds collected, approximately $90, may not be substantial, they marked the initial phase of a broader mission aimed at channelling the energy and commitment of young people towards providing tangible support for pressing social concerns.

In addition to fundraising, the YouthBank team led by IKa Indonesia effectively organised cross-community performances. These performances served as a public statement that young people are actively engaged in addressing prevailing social issues to communicate the urgency of addressing these challenges. Their unwavering commitment to human rights, social justice, and environmental sustainability, coupled with their support for diverse communities in the heart of Southeast Jakarta, was not without its very real challenges.

The following Agendas for Change were identified by young people from five youth communities in South-East Jakarta as their overarching priorities:

a) Proactive Action to Support Voice in Public Action: This priority emphasises the active participation of young people in public actions related to social issues, humanity, and natural sustainability. The YouthBank team is committed to supporting and amplifying the voices of their peers leading these actions, thereby fostering a sense of agency and influence.

b) Youth Festivals for Humanity: This priority agenda seeks to organise and promote youth-oriented festivals/campaigns dedicated to celebrating the values of compassion, empathy, and social responsibility. The arising activities are to serve as a platform for young people to showcase their talents while promoting unity and a shared commitment to addressing social and environmental challenges.

In a recent critical review process (October 2023), considerable attention was devoted to addressing the equitable distribution of resources to these agendas. This endeavour led to a significant shift towards a greater co-production approach, employing innovative tools like 3D models and interactive drawings. These tools will serve as vehicles for garnering feedback and fostering improvements in future funded initiatives.

Initiative for Community Advancement (ICA) South Africa: Shared Power and Authority-

> “Every player can experience leadership opportunities, on the ball and off the ball, not just the captain”.

A defining feature of distributed leadership is the range of decision-making within an organisation. It's about who should make decisions, what powers they hold, and their responsibilities. It requires accountability, often pushing us out of our comfort zones.

"Marshelay de Klerk, was a shy and reserved participant in YouthBank at the beginning of the year. Through her involvement, she gradually developed confidence in expressing her ideas during group discussions and proposing project initiatives. Marshelay's transformation became evident when she took the lead on project plannings. This initiative not only showcased her newfound leadership skills but also demonstrated her empathy and commitment to addressing social issues".

Organisations that embrace the sharing of power and authority often create a 'greenhouse effect' by nurturing each team member, helping them grow in leadership through coaching and mentorship. Take the YouthBank network in South Africa, comprised of five Community Foundations where young people are beginning to experience real power - by setting priorities and, in 2024, allocating funds. It's not some theory, not a board game brought out on a Tuesday evening and put back on the shelf at the end of the evening; it's about money with a mission as a tool to address the changes they want to see in their communities. This experience is beginning to boost young people's confidence, leadership skills and decision-making abilities.

Pecha Kucha is a Japanese term meaning "chit-chat". This method facilitates discussions on critical themes like power, control, and accountability. Pecha Kucha is essentially a storytelling technique that allows no shortcuts, encouraging deep and meaningful exploration of complex issues.

Some YouthBanks in the South African network integrate Pecha Kucha with an examination of the 'YouthBank Golden Rules', or core values. Nine Golden Rules unfolded as a quick 20-second story that opens into a plenary session to identify and understand personal and collective power and accountability. It's a crucial step before delving deeper into the implications of these concepts in the management and operation of a YouthBank.

What has remained a stubborn obstacle for existing YouthBank networks and prospective organisations is a prevailing culture where what they want to achieve is not always widely understood. Supporting young people to organise can be a great deal more difficult to do, especially when their role is to identify the things they would like to see changed in their communities and give away money to those causes and issues that matter to them. The challenges for organisations to enable this to happen as a contribution to community building against a backdrop of balancing their books is very real and for some, as we have found, easier to stop doing.

New relationships and opportunities

University of Technology, Sydney, UTS, Australia. Initial work began in November 2023 and will culminate in August 2024. In collaboration with the University of

Technology's Law Department, Allen's Law Firm, Sydney, Australia and US-based software company Neota Logic - https://neota.com/about-neota/

We have the opportunity to develop a mobile application as part of a Law Tech Challenge run by UTS. This project will involve five law students designing an app tailored to YouthBank International's specific needs. We intend to create a tightly defined brief with law students working with Neota Logic as mentors and designers to translate this into a useful product for young people over at least a two-year period.

The starting point challenge is to design a tool that takes a local YouthBank Agenda for Change and examines it against any of the Sustainable Development Goals.

Ashoka Europe, Austria. This was a three-month pro bono consultancy from May 2023 to support us in exploring our business model and strategies to replicate and scale what we do.

Golin Marketing, London, England. The offer of pro bono support for six months came from Ashoka UK and Ireland, who negotiated a series of corporate support packages to build institutional capacity. This offer aims to revamp our branding and communication tools, making them more appealing and relevant to young audiences.

YBI and Comasca Community Foundation, Italy: It has been five years since the last global assembly of the YouthBank network was held in Istanbul, Turkey. Recently, this initiative gained new impetus when the Comasca Community Foundation in Como, Italy, expressed interest in hosting an international event. Throughout the summer, this concept evolved and has now culminated in the planning of an event to celebrate the 10th anniversary of YouthBank International.

This event is scheduled from Monday 9th September - Wednesday 11th September, 2024, in the Teatro Sociale, Sala Blanca, Como, Italy. It is expected to host approximately 120 young people, practitioners, and guests, primarily from Italian organisations and other European organisations.

YBI and King Fahd University, Saudi Arabia: In December, YouthBank International was invited by King Fahd University of Petroleum and Minerals in Dammam to conduct a workshop on the YouthBank model and present on YouthBank's role in fostering youth leadership at their annual Non-Profit Organisations Conference. Following our presentation, the university, which also sponsors the Non-Profit Donors Forum in Saudi Arabia, has requested the development of a pilot programme to introduce YouthBank in Saudi Arabia over the next 3-5 years.

Directors’ Report

The Directors of the company, who are also Trustees for the purpose of charity law, present their report and the unaudited accounts for the year ended 31 December 2023.

Reference and administrative information set out on page 3 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

The Trustees present the financial results for 2023, acknowledging the challenges faced during the year. There was a deficit for the year of -£25,940 (-£17,049 attributable to Restricted Reserves and -£8,891 attributable to Unrestricted Reserves). Reserves at the year-end were £16,776 comprising restricted funds of £12,951 and unrestricted funds of £3,825.

The Trustees are responsible for safeguarding the assets of YouthBank International, for keeping proper accounting records and producing relevant financial statements. This was the second year of the restructured business model, allowing income to be sustainably generated as we look to expand the YouthBank network in line with our mission.

Trustees meet to agree strategic direction, receive reports, approve budgets and finance reports and endorse and review policies. Trustees are required to disclose all relevant interests and register them with the Company Secretary.

All newly appointed Trustees receive instruction on the activities of the charity and their responsibilities as a Trustee. Trustees are required to disclose all relevant interests and register them with the Company Secretary.

Public Benefit Statement

Trustees have complied with their duty under Charity Law with regard to the Charity Commission Northern Ireland's Public Benefit Guidance when exercising any powers and duties to which the guidance is relevant. The public benefits are:

The enhanced personal development of young people who participate in YouthBank initiatives, building their self esteem and confidence and providing them with an opportunity to learn new skills in leadership,teamwork,decision-making, problem-solving, communication,negotiation, event management and many other skill sets

The articulation and consideration of issues and concerns relevant to young people and the communities they live in

The provision of grants to improve the quality of young people's lives.

These benefits can be evidenced in records kept by country host organisations who coordinate their local YouthBank sites. Survey reports, feedback, networking events and training are organised by YouthBank International to build the capacity and capability of stakeholders to advance youth-led grant-making and decision-making.

The public benefit requirement has informed the activities of YouthBank International in this reporting year and no harm or potential for harm has resulted from our purposes. Trustees review their public benefit and charitable status on an annual basis.

Structure, Governance and Management

In the reporting period one trustee, Navjyot Johal resigned to take on an advisory role to support the development of YouthBank in England and graduate student, Niamh Harkin, joined the board of trustees. The joining process included several meetings with the chairperson of YBI, discussions with a number of the executive team and attendance at a trustee meeting before appointment. Upon appointment, trustees are provided with the latest trustee papers containing the relevant information to familiarise themselves with their responsibility as a trustee, the work of the charity, operating procedures, the business plan and financial performance.

The board of trustees met online on 23rd March, 12th October and 14th December and held a face-to-face meeting with members of the Executive team on l4th -15th June in Zagreb, Croatia.

The Board of Directors, who are the charity's trustees give of their time freely and no director received remuneration in the year.

A risk register covering key strategic risks is maintained and updated at least twice a year and more frequently where risks are known to be volatile.

Organisations in the YouthBank network support between 1 and 52 community based YouthBanks to address issues that matter to them in their communities.

The Charity's objects ("Objects") are to create learning and participation opportunities for young people to be grant makers, decision makers and leaders in their own communities and in wider society by:

assisting the setting up and development of new local YouthBank initiatives and YouthBank Networks.

providing and coordinating the provision of technical support, training, advice, information, materials and resources and generally enhancing the capacity, effectiveness and sustainability of existing local YouthBank initiatives, YouthBank Networks and YouthBank Host organisations.

providing and maintaining an international forum where members of the Charity can find mutual support, engage in training, exchange views, share common issues and information and create a collective voice.

YouthBank International Network is a company limited by guarantee, registration number NI625358 and it complies with corporate law, files annual returns and notifications of changes to board members/trustees, people with significant control, articles of association, name changes and other salient corporate information.

The company is registered with the Northern Ireland Charities Commission (CCNI), registration number NIC101341 and complies fully with all CCNI law and guidance, including the provision of an annual report on its finances and activities.

Trustee liability insurance, travel and professional indemnity insurance are provided through Marsh Ltd Insurance Intermediaries, Belfast.

YouthBank International Network's conduct is governed by its Memorandum and Articles of Association. The minutes of Trustees' meetings clearly record all decisions taken and financial income and expenditure reviewed at each meeting.

Risk Register

Trustees have a risk register in place which addresses the major governance, operational, financial, reputational, legal and regulatory risks that might impact upon the core purposes and key objectives of the organisation. These risks are reviewed on two occasions per year and designed to minimise any potential impact on YBI should those risks materialise.

Financial controls and procedures are a shared responsibility between a trustee and a designated executive team member. Trustees agreed to retain the services of Slade & Cooper Limited as Independent Examiners.

Reserves Policy

Trustees began preparing a reserves policy statement to ensure the organisation's financial stability and sustainability. At the time of reporting the statement hadn't been approved. This policy will outline the necessary reserve levels to safeguard against future uncertainties and support ongoing operations.

Statement of responsibilities of the Board of Trustees

The Board of Trustees (who are also directors of YouthBank International Network for the purposes of company law) are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Board of Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and recognise that attention to governance issues is critical for the maintenance of an accountable and respected organisation.

Additionally YBI trustees have agreed to:

- Setting the strategic direction of the charity and ensuring the direction is in keeping with the objects and principles
- Being responsible in law for the charity
- Acting with integrity and in the best interest of the charity
- Confidently promoting the work of the charity and young people
- Contributing skills, knowledge, expertise and support to the work of the charity.

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006.
Approved by the Board of Trustees on Thursday 20th June 2024.

Signed on its behalf.

Chairperson
Norman Leet

YouthBank International Network

Northern Ireland - Charity number 101341

Annual return

Independent Examiner's Report to the Trustees of YouthBank International Network

I report to the charity trustees on my examination of the accounts of the company for the year 31st December 2023 which are set out on pages 23 to 38.

Respective responsibilities of trustees and examiner

As the charity trustees (and also the directors of the company for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006. Having satisfied myself that the charity is not subject to audit under company law, and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 65 of the Charities Act (Northern Ireland) 2008;
- follow the procedures laid down in the general Directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the Charities Act; and
- state whether particular matters have come to my attention.

Basis of independent examiner's report

I have examined your charity accounts as required under section 65 of the Charities Act and my examination was carried out in accordance with the general Directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the Charities Act. The examination included a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as charity trustees concerning any such matters.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. That accounting records were not kept in accordance with section 386 of the Companies Act 2006
2. That the accounts do not accord with those accounting records
3. That the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland
4. That there is further information needed for a proper understanding of the accounts to be reached.

Independent examiner's statement

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission for Northern Ireland, I have found no matters that require drawing to your attention.

Christy Lau FCCA CTA DChA
Slade & Cooper Limited
Beehive Mill, Jersey Street
M4 6JG
24th September 2024

Accounts

YouthBank International Network

Statement of Financial Activities
(including Income and Expenditure account)
for the year ended 31 December 2021

	Note	Unrestricted funds £	Restricted funds £	Total funds 2021 £	*Total funds 2020 £*
Income from:					
Donations and legacies	3	5,810	-	5,810	*24,445*
Charitable activities:	4				
YouthBank Network		20,075	52,109	72,184	*92,772*
Total income		**25,885**	**52,109**	**77,994**	***117,217***
Expenditure on:					
Charitable activities:	5				
YouthBank Network		31,351	62,773	94,124	*87,275*
Total expenditure		**31,351**	**62,773**	**94,124**	***87,275***
Net income/(expenditure) before net gains/(losses) on investments		(5,466)	(10,664)	(16,130)	*29,942*
Net income/(expenditure) for the year	7	**(5,466)**	**(10,664)**	**(16,130)**	***29,942***
Transfer between funds		-	-	-	-
Net movement in funds for the year		**(5,466)**	**(10,664)**	**(16,130)**	***29,942***
Reconciliation of funds					
Total funds brought forward		57,846	21,919	79,765	*49,823*
Total funds carried forward		**52,380**	**11,255**	**63,635**	***79,765***

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

YouthBank International Network
Company number NI625358

Balance sheet as at 31 December 2021

	Note	2021 £	2021 £	*2020 £*	*2020 £*
Current assets					
Debtors	11	1,360		*1,305*	
Cash at bank and in hand	12	64,695		*79,727*	
Total current assets		**66,055**		***81,032***	
Liabilities					
Creditors: amounts falling due in less than one year	13	(2,420)		*(1,267)*	
Net current assets			**63,635**		***79,765***
Total assets less current liabilities			63,635		*79,765*
Net assets			**63,635**		***79,765***
The funds of the charity:					
Restricted income funds	14		11,255		*21,919*
Unrestricted income funds	15		52,380		*57,846*
Total charity funds			**63,635**		***79,765***

For the year in question, the company was entitled to exemption from an audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006,
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and in accordance with FRS102 SORP, and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The notes on pages 25 to 36 form part of these accounts.

Approved by the trustees on 28/04/2022 and signed on their behalf by:

Norman Leet (Chair)

YouthBank International Network

Statement of Cash Flows
for the year ending 31 December 2021

	Note	2021 £	*2020* *£*
Cash provided by/(used in) operating activities	17	**(15,032)**	***29,454***
Increase/(decrease) in cash and cash equivalents in the year		(15,032)	*29,454*
Cash and cash equivalents at the beginning of the year		79,727	*50,273*
Cash and cash equivalents at the end of the year		**64,695**	***79,727***

1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), second edition - October 2019 (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006 and UK Generally Accepted Accounting Practice.

YouthBank International Network meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

b Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.
The trustees have made no key judgments which have a significant effect on the accounts.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether ‘capital’ grants or ‘revenue’ grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor’s intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

Income received in advance of a provision of a specified service is deferred until the criteria for income recognition are met.

d Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised; refer to the trustees’ annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

e Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

g Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h Tangible fixed assets

Individual fixed assets costing £500 or more are capitalised at cost and are depreciated over their estimated useful economic lives. There are currently no fixed assets.

i Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

j Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

k Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

l Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2 Legal status of the charity

The charity is a company limited by guarantee registered in Northern Ireland and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office address is disclosed on page 2.

3 Income from donations and legacies

Current reporting period	Unrestricted £	Restricted £	Total 2021 £
Cripplegate Foundation	2,500	-	2,500
Donations From Patron	3,110		3,110
Fundraising Income	200	-	200
Total	5,810	-	5,810

Previous reporting period	*Unrestricted £*	*Restricted £*	*Total 2020 £*
Cripplegate Foundation	*4,000*	-	*4,000*
Donations From Patron	*20,125*		*20,125*
Fundraising Income	*320*	-	*320*
Total	*24,445*	-	*24,445*

4 Income from charitable activities

Current reporting period	Unrestricted £	Restricted £	Total 2021 £
Europe Foundation	18,850		18,850
Private Donor	-	45,022	45,022
British Council	945	7,087	8,032
Other	280	-	280
Total	20,075	52,109	72,184

Previous reporting period	*Unrestricted £*	*Restricted £*	*Total 2020 £*
Europe Foundation	*24,475*		*24,475*
Create International	*2,540*	-	*2,540*
Private Donor	-	*65,757*	*65,757*
Total	*27,015*	*65,757*	*92,772*

5 Analysis of expenditure on charitable activities

Current reporting period	Total 2021 £	*Total 2020 £*
Training & Workshops	1,687	*26*
Marketing & Promotion	153	*314*
Production & Staffing	84,500	*80,800*
Travel, Accommodation & Subsistence	3,423	*2,184*
Insurance & Rent	1,623	*448*
Bank Charges	182	*247*
Office & Miscellaneous	183	*316*
IT Software & Consumables	1,173	*1,740*
Governance Costs (see note 6)	1,200	*1,200*
	94,124	*87,275*

	2021 £	*2020 £*
Restricted expenditure	62,773	41,531
Unrestricted expenditure	31,351	45,744
	94,124	87,275

6 Analysis of governance

	Basis of apportionment	*Total 2021 £*	*Total 2020 £*
Accountancy and Independent Examination	Governance	1,200	1,200
		1,200	1,200

7 Net income/(expenditure) for the year

This is stated after charging/(crediting):	2021 £	*2020* *£*
Independent examiner's fee		
Accountancy fees	800	800
Independent examination	200	200

8 Staff costs

No employees has employee benefits in excess of £60,000 (2020: Nil).

The average number of staff employed during the period was 0 (2020: 0).

The key management personnel of the charity comprise the trustees and the Chief officer. The total employee benefits of the key management personnel of the charity were £nil (2020: £nil).

9 Trustee remuneration and expenses, and related party transactions

No trustees received any remuneration or reimbursed expenses for their role as a trustee during the year (2020: Nil).

Aggregate donations from related parties were £3,110 (2020: £20,125).

There are no donations from related parties which are outside the normal course of business and no restricted donations from related parties.

Vernon Ringland (Chief officer) received fees of £21,500 during the year (2020: £24,750).

10 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

11 Debtors

	2021	*2020*
	£	*£*
Prepayments and accrued income	1,360	*1,305*
	1,360	*1,305*

12 Cash at bank and in hand

	2021	*2020*
	£	*£*
Cash at bank and on hand	64,695	*79,727*
	64,695	*79,727*

13 Creditors: amounts falling due within one year

	2021	*2020*
	£	*£*
Other creditors and accruals	2,420	*1,267*
	2,420	*1,267*

14 Analysis of movements in restricted funds Current reporting period

	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2021 £
British Council	-	7,087	(7,087)		-
Private Donor	21,919	45,022	(55,686)	-	11,255
Total	21,919	52,109	(62,773)	-	11,255

Previous reporting period

	Balance at 1 January 2020 £	*Income £*	*Expenditure £*	*Transfers £*	*Balance at 31 December 2020 £*
British Council	*371*	*-*	*(371)*	*-*	*-*
CFNI Telecommunity Fund	*337*	*-*	*-*	*(337)*	*-*
Private Donor	*34,769*	*65,757*	*(78,607)*	*-*	*21,919*
Europe Foundation	*6,391*	*-*	*(6,391)*	*-*	*-*
Total	*41,868*	*65,757*	*(85,369)*	*(337)*	*21,919*

Name of restricted fund	**Description, nature and purposes of the fund**
British Council	Funding from the British Council for the Sheba Bokamoso project we ran in South Africa.
Private Donor	An anonymous donor who is funding YBI's *New Seeds New Trees* work over a three year period beginning in April 2019. The programme supports YBI to refresh its training and support offer and seeks to extend the YouthBank Network in five areas.
CFNI Telecommunity Fund	A programme from 2017 that supported a project in Northern Ireland YouthBank.
Europe Foundation	Europe foundation coordinates a YouthBank Network in Georgia. They contract with YBI from time to time to deliver

training, convene events and develop training
materials.

15 Analysis of movement in unrestricted funds

Current reporting period	Balance at 1 January 2021 £	Income £	Expenditure £	Transfers £	As at 31 December 2021 £
General fund	57,846	25,885	(31,351)	-	52,380
	57,846	25,885	(31,351)	-	52,380

Previous reporting period	*Balance at 1 January 2020 £*	*Income £*	*Expenditure £*	*Transfers £*	*As at 31 December 2020 £*
General fund	*7,955*	*51,460*	*(1,906)*	*337*	*57,846*
	7,955	*51,460*	*(1,906)*	*337*	*57,846*

Name of unrestricted fund	**Description, nature and purposes of the fund**
General fund	The free reserves after allowing for all designated funds

16 Analysis of net assets between funds

Current reporting period	General fund £	Designated funds £	Restricted funds £	Total £
Net current assets/(liabilities)	52,380	-	11,255	63,635
Total	52,380	-	11,255	63,635

Previous reporting period	*General fund £*	*Designated funds £*	*Restricted funds £*	*Total £*
Net current assets/(liabilities)	*57,846*	*-*	*21,919*	*79,765*
Total	*57,846*	*-*	*21,919*	*79,765*

17 Reconciliation of net movement in funds to net cash flow from operating activities

	2021	*2020*
	£	*£*
Net income/(expenditure) for the year	(16,130)	*29,942*
Adjustments for:		
Decrease/(increase) in debtors	(55)	*(1,305)*
Increase/(decrease) in creditors	1,153	*817*
Net cash provided by/(used in) operating	(15,032)	*29,454*

YouthBank International Network

Northern Ireland - Charity number 101341

Annual report

YOUTHBANK INTERNATIONAL NETWORK
(A COMPANY LIMITED BY GUARANTEE)

DIRECTORS' REPORT AND ACCOUNTS FOR

THE YEAR ENDED 31 DECEMBER 2021

CONTENTS **PAGE**

Company Registration Number NI625358
Charity Number NI101341

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS DIRECTORS AND ADVISERS FOR THE YEAR ENDING 31ST DECEMBER 2021.

STATUS

The company is limited by guarantee and a registered charity governed by its articles of association dated 25th June 2014 and as such does not have any share capital. Every member of the company undertakes to contribute an amount not exceeding £1 each to the company's assets if it should be wound up.

DIRECTORS

Norman Leet (Chairperson)
Lisa Rose
Navjyot Johal
Edel Ryder

COMPANY SECRETARY

Vernon Ringland

REGISTERED OFFICE

Community House
City Link Business Park
6a Albert Street Belfast,
BT12 4HQ, Northern Ireland.

INDEPENDENT EXAMINER

Christy Lau FCCA CTA DChA
Slade & Cooper Limited
Beehive Mill, Jersey Street
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BANKERS

HSBC UK
25-29 Royal Avenue
Belfast, BT1 1FB

COMPANY REGISTRATION NUMBER

NI625358

CHARITY REGISTRATION NUMBER

NIC101341

YBI's IP and Trade Mark Attorneys

Hanna-IP, 58 Howard Street, Belfast, BT1 6PJ

Foreword from Chairperson of the Trustees

Looking forward after another year of growth and development of the network and our internal capacity and capabilities, it is exciting to note the growing interest from around the world in YouthBank as an approach to giving young people real power to make a difference in their communities. The heart of our work remains focused on supporting our partners to give young people the chance to examine their communities and identify the changes they want to make and helping the young people raise the funds, plan the changes, and monitor the impact of their work.

While the common language for this would be youth led at YouthBank International we think it is more than this. Our approach ensures young people have the responsibility, skills, and resources to identify and make change within their communities, helping them to consider how this impacts them as individuals, their sense of identity and builds their self-esteem and confidence allowing them to shape more of the future they want.

We do this by continually improving our resources, skills, and abilities to:

- Create advocacy where young people can have a platform to share what they do and challenge other points of view either locally, nationally, or internationally.
- Create our online network capabilities to share and learn together whether this be young people, peer to peer groups on themes that matter to them, practitioners coming together in communities of practice, or funders, and policy makers being brought together to share, learn, and challenge policy and practices worldwide.
- Support the setting up of host organisations to run YouthBanks either locally or nationally with a sustainable approach based on a common set of shared values.
- Provide training and consultancy support to those in the network or partner organisations who would like to use the YBI model and approach.
- Data and impact being at the heart of the work providing any YouthBank or host or partner with data and impact reports that support their work and prove the difference the YouthBank approach is making.

In 2022, we will develop a number of new countries' networks. Work in England will initially realise a pilot programme of seven YouthBanks, Croatia, five YouthBanks, and Ghana and Australia will be determined later in the year. These along with our developing work in Indonesia and India mean we can proudly claim to be fully international with YouthBank operating on or in development on every continent.

In these globally challenging times of unrest, the impact of climate change, and a seemingly more uncertain and changing world, YouthBank International remains committed to putting the decision-making and leadership of change into the hands of young people so they can shape the future they want. Having inherited a planet that could have been better looked after it seems the only sensible approach.

Norman Leet
Chair of Trustees

Operational Review

Formally established in June 2014, YouthBank International (YBI) started out as a simple idea with a vision of a world where all young people have the chance to lead change and make a difference in their communities.

Our mission at the YouthBank International Network is to work with those organisations who want to give young people 'authentic' leadership, decision-making and community building opportunities while growing the network and supporting socially conscious and active young people through grant-making. Committed to developing young people for the future, we believe in social mobility and the rights of young people. Every young person can be part of a global YouthBank network.

In 2021 the executive team continued to carry out several key functions:

- To build and grow the YouthBank International network bringing it to new jurisdictions and organisations interested in developing authentic leadership opportunities with young people
- To extend and develop the capacity and capabilities of organisations using YouthBank as a flexible model to facilitate the active participation of young people in the communities they serve
- To harness digital technologies to improve data collecting systems and procedures that tell the story of YouthBank, its impact and contribution to improving the quality of life for young people
- To mobilise resources and secure varied income streams to sustain the longer term development of the organisation.

What have we done this year?
The past 12-months have again been dominated by the continuing impact of the COVID-19 pandemic. We retained our three primary objectives from the previous year:

- To maintain and grow the YouthBank network with the primary goal to keep growing the YouthBank network
- To establish best practice with young people in grant-making and civic engagement
- To build a sustainable Business Model.

Across the entire YouthBank network we produced, designed, or hosted:

- 129 online training and capacity building workshops
- 48 online onboarding and outreach meetings
- 46 online dialogue meetings with CEOs and Directors of host organisations.
- 4 short explainer videos
- 3 newsletters
- 1 online webinar to launch YBI's future plans.

The young people involved in YouthBank are not independently wealthy and yet in 2021 have been the decision makers in securing an estimated £100,000 for grantmaking within their local communities. Some of the agendas for change they addressed included:

- Living in safe, peaceful communities
- Racial and economic justice
- Environmental improvements
- Animal welfare and rights
- Health and well-being.

1. To maintain and grow the YouthBank International Network.

Partner organisations coordinate local YouthBank networks and are the primary relationship for YBI 'on the ground'. Our purpose is to develop and support the partner organisations' capacity to sustain continuous cycles of young people by developing the necessary and associated competencies and skills for running their own YouthBank. And at the same time YBI was in transition to be a more sustainable organisation, communicating an optimistic statement of possibilities.

Meetings with CEOs
The year 2021 began with a series of one-to-one meetings with every YouthBank host organisation's CEO who coordinates a network of local YouthBanks, to discuss YBI's intended future direction. This included an explanation of how and

why we believed the intended changes were important, and the reason for subscription fees. In return, YBI will deliver improved services and offers to build the capacity of local YouthBanks.
In December 2021, a follow up series of meetings drilled deeper into the subscription packages that were developed during the year and are now on offer.

At the time of preparing this report, every CEO has received an information package, and is considering their response. It is envisaged that signed Licence Agreements(LA) for the various subscription packages will be completed in the first half of 2022. A more detailed description of these packages as part of the YouthBank Business model is provided under Objective 3, Build a sustainable Business Model.

Induction to the YouthBank network
The Induction series served as a pitch to introduce YouthBank International, its values, processes, and tools to new host organisations and their practitioners. Over a six-week period between April - May, three induction programmes introduced the YouthBank Level 1 model to 23 practitioners from organisations based in India, Poland, Croatia, Sicily, Palestine, and Indonesia. Eight 60-minute episodes sampled challenge activities from each of the five phases of the model so participants could increase their understanding about how they could apply the model to help young people run their own YouthBank.

In a participant survey who attended this series the demand for ‘coaching and mentoring’, closely followed by ‘tools for sustainability and development’, ‘tools for fund development’, ‘sharing practice’, and ‘peer training’ were identified as the greatest support needs by the respondents. The need for a knowledgeable confidante as a guide when developing the YouthBank concept, particularly in places where there are few resources available to develop innovative work, was the most important aspect identified.

Digital tools
Part of the YBI digital transition is experimental as the new toolkit materials need to be in a visual format accessible on laptops and smartphones. A digital map of the five phases of the YouthBank model was designed and provides access to part of the available materials that will be included in specific subscription packages.

Four short videos were produced to assist with the onboarding process for organisations considering whether to organise and develop a YouthBank network:

- An explanation of the five phases of the YouthBank model
- https://www.youtube.com/watch?v=YVp_-AhYMKE
- A very short elevator pitch
- https://www.youtube.com/watch?v=BUkm3PsJSig
- A description of why YouthBank?

- https://youtu.be/54cURFbFR9E
- An overview of YouthBank in numbers.
  https://www.youtube.com/watch?v=2ELDr4GiXSc

Our work to develop new YouthBank networks.
In early 2021, hopes for fresh beginnings with partners in Egypt, India and Palestine were boosted with involvement in the induction work programme. Whilst a positive experience, none of these translated into concrete, practical commitments because operational priorities were reorganised by each host organisation after they returned from their second lockdown to address humanitarian needs of their most marginalised communities.

Efforts to work with Impact Hub in Croatia also suffered as the owners of the franchise informed us of a major change to their governance model and reliance on freelance contract workers to carry out their mission. This arrangement was not feasible for us and new possibilities were considered to put in place a registered organisation, under Croatian law. At the end of this reporting period several investors received funding proposals and initial steps have been taken to put in place the necessary legal requirements.

Our partner in Indonesia, Indonesia untuk Kemanusiaan (IKa) completed its induction series of onboarding workshops, and agreed to a 18 month YouthBank Licence to set up a pilot phase based in Jakarta. They completed 22 online workshops in the YouthBank Level 1 training model.

Further positive developments were secured with new host organisations signing up for one of our income generating packages of services.

In Italy, we entered into a three year partnership with Fondazione Guanelliana di Solidarieta (FoGs) and two Ghanaian organisations, Pure Trust Social Innovators Foundation and Ghana Philanthropy Forum. FoGs have secured funding costs for a three year period and operating partners are in the process of preparing operational running costs to be secured from several philanthropic donors.

Hope for the Future are based in Victoria, Australia and have agreed to a three year pilot programme to develop YouthBank in inner city housing estates of Melbourne with young people from indigenous and refugee communities.

A different arrangement has been determined to support YouthBank to restart in England. Trustees of YouthBank International have been working with donors and interested organisations to put in place arrangements for a three year pilot YouthBank International will manage. This will secure new resources to meet the operational development needs of establishing six pilot YouthBank networks, and in turn increase the capacity of the YBI executive team with two part time positions and meet the costs of an existing team member.

In Belgium, two Community Foundations, covering East and West Flanders have indicated their positive interest in the YouthBank model and are committed to bringing forward proposals in 2022 to develop a coordinated approach.

Difficulties faced by existing YouthBank networks

In 2021, we were apprised of the very real difficulties being experienced by YouthBank host organisations in India, Russia, and Poland. The Indian Patriot Act, Foreign Agent status in Russia and the position of the Polish Government towards civil society organisations and their legal and regulatory mechanisms have created a difficult environment for international organisations. Individuals in these countries face the very real threat of surveillance, arrest, and restrictions being placed on organisational practices if conducting business with international organisations, such as YBI.

In June the Togliatti YouthBank network in Russia, which had operated the YouthBank model for 18 years, ceased to operate citing the impact of the Foreign Agent legislation and surveillance as primary reasons. At the time of reporting an emerging Polish YouthBank network, at the beginning of its own onboarding process, reconsidered their position and decided to withdraw for the time being.

2. To establish best practice with young people in grant-making and civic engagement.

Innovation Fund.

Our intention was to raise £25k per year as a distinctive 'research and design' instrument that encourages local YouthBanks to become more collaborative and promote further self organising. It was envisaged that interested participants from YouthBanks across the network would co-design the features and criteria of this collaborative activity. Whilst this did not materialise as hoped we have used some unrestricted funding to sponsor two innovations that are described below that held similar values without the decision-making component.

Focused conversations with Georgian YouthBank alumni.

Our host organisation in Georgia, Europe Foundation, identified a skills and knowledge gap in a training team of former YouthBank members they had recruited. It was felt that confidence in holding group facilitation processes was low and knowledge of how to plan a workshop was a particular need. Eight alumni members were invited to complete a short survey to identify 2-3 examples of specific challenges when faced with having to plan a workshop. The results identified was the need to find ways to introduce creativity into the workshop experience.

Change the Conversation 2021: Discover, Contribute, Lead.

An online five-day conference in July was held for 30 young people from Abkhasia, Bosnia and Georgia. As the conference title suggests, *Discover, Contribute, Lead,* was about affirming the strengths and capabilities of three YouthBank networks brought together to explore the possibility for practical cooperation together. Using the hackathon approach and methods, several cross- border projects were created to address one of the Sustainable Development Goals (SDG):

- SDG 1, No Poverty
- SDG 4, Quality Education
- SDG 5, Gender Equality
- SDG 6, Clean Water and Sanitation.

Delivering training and implementing young people's grant programmes.

This year we worked online with 210 young people from four countries and territories in Abkhasia, Georgia, Indonesia and South Africa,to start their YouthBank journey.

Abkhasia 1

Our first online training experience for 2021 was held in March with 49 young people from seven locations. Organised as two sets of four day back-to-back workshops, each day finished promptly with a 2pm electricity power cut in Abkhasia which severed the internet connection.

Because of the nature of the training programme, this was the first time we delivered the YouthBank programme online into Abkhasia, so we decided to produce slide decks to act as a visual roadmap for each of the 16 YouthBank Level 1 training episodes. In the delivery of each episode we presented the main piece of content as a challenge and then organised the task/activity so 70-80% of each episode was dedicated practice time for skill and knowledge development.

When compared with the content and technical ability from the previous year, the transformation for both the participants and training programme delivery has been significant. However, due to broadband and wifi difficulties, we had to shift from Zoom as the delivery platform and the extensive use of padlets, to utilizing Google Meet. Whilst breakout rooms and whiteboards were not utilised, the use of the annotation and text tools to add ideas to the slide deck replaced these more commonly used zoom tools. Screen fatigue was reduced as some of the delivery was taken on by our colleagues in Abkhasia.

Digital tools in South Africa

In April, YBI sponsored an online 'hackathon' with young people from South Africa who had access to a small pool of money which was used to incentivise teams to create solutions on how to build a sustainable YouthBank fund.

Sheba Bokamoso (Looking towards the future) was a blended learning approach inspiring 40 young changemakers from seven local communities in South Africa to run their own sustainable hometown fund that addressed issues that mattered to them. Young people from these largely remote rural areas experienced restricted access to authentic leadership and community building opportunities. In part, the programme was a digital learning campaign and a practical call to action for a young people's agenda for change, where youth philanthropy, social entrepreneurship and youth development combined in one initiative. The programme included eight interlinked sections of activity with online and offline challenges for young people to take part in. Each team was incentivised with access to a small grant, mentoring expertise, and virtual classroom activities to create and pitch their ideas.

Georgia
An online YouthBank Level 1 training programme for 95 young people, held over two consecutive weekends in November. Eighteen episodes were designed to introduce the key skills and knowledge to support young people lead change in their own communities by running their own local YouthBank.

Indonesia
An online YouthBank Level 1 training programme for six practitioners to run the first YouthBank network in Indonesia included 22 x 60 minute episodes to introduce the five phases of the YouthBank model over 2.5 weeks in November.

Abkhasia 2
In December, a hybrid YouthBank Level 1 training programme of online and face-to-face episodes for 20 young people was delivered. Twelve episodes were online and the Abkhasian training team facilitated six episodes face-to-face. The face-to-face episodes allowed those participating in the training programme more time to storyboard their ideas and create a short video of their agenda for change.
https://www.youtube.com/watch?v=EjhqPHsJIVI&list=PLqme9soYJ4TwASEvtCH9CXVVqqa8jjs Wg&index=11

Impact case study

To gain a perspective on the benefit of YouthBank, YBI commissioned an independent impact survey between May - October, that asked those closest to the YouthBank action at a local, regional and countrywide level, what:

- Impact YouthBank programmes is having/had on young people, and the broader communities in which they operate?
- Are the experiences and implications of operating one or more YouthBanks for host/partner organisations?
- Reflections and lessons were learnt regarding participation in the YBI network and support provided by YBI?

Exploring the impacts YouthBank has, and how it works, the findings showed that what makes YouthBank effective is that young people:

- are allowed to independently design and run their own projects
- are actively involved in community philanthropy and grant-making
- systematically research the needs of young people in their community
- from across their communities are brought together to work in a group.

The research collected data and narratives on how YouthBank impacts on communities that represent the implementation of the YouthBank models in a variety of contexts globally. While these contexts may be different, the model implemented is very similar and so are the positive impacts on the communities in which YouthBanks operate.

More than half the stories shared were about how YouthBank supported the development of self-esteem, knowledge and skills acquisition, and a new outlook on the community in which young people are part of. Independence and diversity were also identified as important features of YouthBank because what makes the model effective is that young people step out of their comfort zones.

It concluded that globally, the YouthBank model is adapted to different languages and cultural contexts, but key features are shared, such as the YouthBank Golden Rules, which helps to make programmes very more similar no matter where they are delivered. It also confirmed that young people involved in YouthBank develop:

- New perspectives on their surrounding communities, awareness of their agency and potential to generate change for themselves and their communities
- Support projects that are sometimes relatively simple but also at times quite complex, involving a variety of stakeholders in the community
- YouthBank programmes positively influence attitudes of community members towards young people as decision- and change makers that amplify the voice and agency of young people.

The following extracts provide some indication as to tangible results and impact at the local level from young people who participate in a YouthBank.

Individual change that impacts communities

"...it is not enough just to carry out one project by placing benches in the park, but this organisation was able to change the thinking of young people, and this is the most important thing: my friends and I began to frequently conduct training in order to change something in society for the better. Thanks to YB, we have a desire to change". (20 year old female, Romania)

"*The most important aspects that the YouthBank program changes every year are related to communities and people. For example, many visible things have changed: we have provided schools with drinking water, we have arranged parks and we have also created playgrounds for children. Numerous schools have been equipped with the necessary techniques for the educational process and much more. Many children from socially vulnerable families have had the chance to develop skills and competences in various fields, in order to be able to integrate more and more actively in social and cultural life. There are a lot of aspects that we have changed and all this thanks to the wonderful YouthBank program"*. (22 year old, male, Moldova)

"This year, we, the YouthBank team, have helped change the view of discriminated people in our city and county through financing 'Scholar Inclusion', where discrimination is discouraged and explained, with the purpose of battling bullying and discrimination in our schools". (16 year old, female, Romania)

Creating a generation of influential community leaders

"YouthBank was a brilliant opportunity to gain skills and develop myself, at the same time to contribute to the development of my community. Now I can see that my teammates are the key decision makers in their community and in the country". (21 year old female, Georgia)

"Demonstrating the role of young people in community development: due to local projects implemented by young people (park arrangements, buying equipment to local football team, facilitating the access of disabled people to local infrastructure, etc) local public authorities have become aware of young people's capacities and now plan a separate budget line for youth initiatives". (19 year old male, Moldova)

Forging wider connections in the community

***"**We have now started raising funds for the Safe Bicycle Parking project. This project will start the construction of bicycle parking lots near the schools of our community. There is no bicycle infrastructure in the... community at all, so the first fundraiser is aimed at arranging the territory near the...school, creating a bicycle parking lot there. In the future, we plan to install safe bicycle parking on the territory of all educational institutions of the community". (17 year old, female, Bosnia)*

" So there are a lot of problems with integration of Georgian and Abkhaz youngsters. Most important thing that YouthBank brought to me is communication with Abkhaz people, mostly the younger generation. With whom I'm keeping in touch till now days". (24 year old, female Georgia)

"I was part of my local YouthBank programme, where I had the chance to participate in a few events and activities regarding our local community. One notable event YouthBank contributed to was "The Fortress of the Living Library", where representatives of various professions and minority groups spoke about their life experience with the public to help them understand their situations better". (17 year old female, Romania).

3. To build a sustainable business model.
For YBI to support the next level of growth for the YouthBank network and contribute to building the capacity and capability of host organisations, a new Business Plan was necessary. The plan was completed towards the end of the reporting period reflecting a baseline of services and operational costs and signalled an important shift towards longer-term sustainability of the organisation.

The move has been made so that YouthBanks that are supported by a host organisation or the coordinating organisation of a network, must pay a fee for YouthBank International's Services. YBI acknowledges that often these organisations do not have funds readily available for this. Our strategy is to work with them, and others, to generate the required funding. The following are the key elements of strategy:

- With a new financial baseline calculated for the next three years, an important income stream from host organisations running a YouthBank network was sought.Therefore, YBI would be asking organisations that host a YouthBank network, or an individual practitioner, to consider taking up a subscription.

- Our services have been bundled into a series of packages that are designed to meet the needs of our partners. The intention is that the range of packages provide YouthBank host organisations with a clear cost, set of inputs and resources that enables them to develop and support a thriving network of YouthBanks. Our packages have been organised to meet the needs of different YouthBank customers.

- Prices have been set for each of the services based on research we have conducted with our existing networks. They remain attractive enough for existing YouthBank networks to cover costs while providing a small margin which will enable YouthBank International to create an operating reserve to protect the organisation.

Four options were created:

1. New Networks Package - Full support for a new organisation to create and facilitate the YouthBank model. Provides training and development opportunities for a network of youth workers or facilitators, and includes a comprehensive suite of tools that workers can use to:

    - Develop and support new YouthBank groups to explore their identity and their relationships with their communities
    - Understand the rights that underpin society and explore their own values
    - Decide how they want to improve things in their communities and define the changes they want to see
    - Develop the skills they need to take decisions and responsibility
    - Run a fair and open grant-making process and evaluate the change they have made.

2. Network Refresh Package - Aimed at the existing network, this package is intended for networks that have retained some capacity and wish to renew and refresh their YouthBank practice. Providing support, coaching, and training to the network coordinator is included as is a translated version of the new YouthBank Toolkit.

3. Subscription Package: Host organisations - This subscription is designed for a host organisation that coordinates a network of YouthBanks. Providing support, coaching, and training for the coordinator, the subscription also gives access to the YouthBank toolkit, new material, and several training places on YouthBank International courses throughout the year.

4. Subscription Package: Practitioner - Aimed at YouthBank Practitioners who want guaranteed access to YouthBank skills workshops and new YouthBank tools as they are developed.

Additional products, services and events
The assets of YBI are largely found in the knowledge that has been accumulated by the organisation and YouthBank practitioners over the past 20 years. Building on YouthBank International`s asset base, we have designed a range of additional products that provide the building blocks not only for the YouthBank network's growth, but also for every organisation interested in the following:

- Hackathons - weekend innovation type events with young people to explore the sustainability of their local YouthBank fund.
- Techniques to develop the opening and closing of a YouthBank workshop - Organised on a monthly basis, this online series of 10 x 60–

75-minute episodes are designed to support practitioners refreshing the opening and closing of their YouthBank workshops.
- Community of Practice (CoP) - Held once per month, this online meeting is open to all YouthBank Network practitioners. Lasting between 60 and 90 mins, each episode will focus on one concern/problem/issue. Practitioners learn from each other, gathering ideas, possible actions, and solutions.
- Night of Ambition - An event for young people and the community focused on networking and innovation
- Annual Conference - An annual event for young people, host organisations and their partners

The service offer to local YouthBanks will include access to:

- An online learning platform to add to our current quality training offer.
- A suite of templates that will support both young people and practitioners.
- A series of dashboards that will allow young people, practitioners, host organisations and ourselves to understand the story of YouthBank and measure the impact at both a local and an international level.

Building the capacity of the organisation
YouthBank is totally focussed on young people and community development. Over the last few years we have reimagined the YouthBank model seeking to extend and expand its reach. A key element of this has been to take every opportunity to bring tools, techniques and processes online where they can be provided to participants in many locations, times and formats, that are convenient for them.

YouthBank has benefited from the Google Workspace donation and has to date built most of its systems and processes using its tools. As the Business Plan takes us forward into the next stage of our development we will begin to build more complex processes in order to maximise our effectiveness which will need more powerful tools. This will be done using Salesforce alongside the existing infrastructure that we have developed using Google Workspace.

In remodelling our onboarding processes for a new intake of host organisations in 2022 we have learnt a huge amount about the challenges these organisations face. Different from that of our previous partners, we have been challenged to provide greater clarity and a more comprehensive support process in order to enable partners to establish their YouthBank programme which includes automated step by step processes.

This year we received the Salesforce non-profit donation to support our fundraising efforts and we have begun building a bespoke app to manage our onboarding and training processes. We have built a Learning Platform using WiX to host our training resources. For those host organisations subscribing to one of the service packages they will avail of member log-ins which will allow practitioners to access learning resources and exchange ideas with other members of the YouthBank network. We are currently building tools which will allow practitioners to share data relating to the operation and impact of YouthBanks in real time on the platform. This would substantially increase routine collection and analysis of data and improve the evidence base and strategies accordingly.

Expanding executive team functions

Three specific roles and functions were identified:

- Communications and marketing: In 2021, Katja Palaic joined us on a part time basis to increase the visible presence of the organisation, encourage potential donors and improve the impact of the organisation's work.
- Edel Maughan will join us in the new year on a part time basis to lead the development of the YouthBank Academy - an associate team of skilled practitioners who will have specific training briefs to primarily deliver the YouthBank level 1 model.
- Helen Kersley will take on the remaining identified role of the executive team on a part time basis to lead the development of a new YouthBank network in England and strengthen our capacity in research/advocacy and impact of local YouthBanks in their communities.

Plans for action in 2022

- YBI acknowledges the profound consequences of the pandemic, particularly to host organisations and their efforts to support young people identify and act upon their own agendas for change within their communities. Resourcing priorities are based on generating funding to achieve our plans with an increase in sustainable net income from contracted work, subscription packages, income from CSR sources, trusts, foundations, and donations. This will entail sound financial planning, management, and reporting. In addition, there will be a regular review of YBI governance through its governance improvement plan.

- The expansion of the executive team with new skill sets and qualities to build the capacity and capability needs of network organisations and to develop and expand our vision and mission with new host organisations.

- The recruitment and induction of an Associate Team of Trainers will be a key milestone in the coming year.

- Complete all necessary onboarding arrangements for existing and new YouthBank networks by the end of June and new Licence Agreements for non-subscribers and subscribers to access service and support packages.

- Improve our processes for collecting and documenting impact data, assessing practitioners' needs, views, and satisfaction, to inform the development of services and products. We will look to increase and develop an attractive range of offers and benefits for practitioners.

- From June 2022 we will have an online data platform that complements the learning platform. We will look to document changes in knowledge, skills, behaviour and local conditions and contexts in which young people address their agenda for change.

- Work with new host organisations in Australia, Croatia, England and Ghana will begin from Autumn 2022, with a combination of face-to-face and live virtual learning activities. The delivery of 24 online sessions on the new YouthBank model with existing YouthBank host organisations will begin in early summer with practitioners clustered together.

Directors' Report

The Directors of the company, who are also Trustees for the purpose of charity law, present their report and the unaudited accounts for the year ended 31 December 2021.

Reference and administrative information set out on page 2 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

The Trustees are pleased to present the results for 2021. There was a deficit for the year of -£16,130 (-£10,664 attributable to Restricted Reserves and -£5,466 attributable to Unrestricted Reserves). Reserves at the year-end were £63,635 comprising restricted funds of £11,255 and unrestricted funds of £52,380.

The Trustees are also pleased to have restructured the charity's business model allowing future income to be sustainably generated as we expand the YouthBank network in line with our mission. The changes will enable us to generate income from a wider range of sources including, grants, donations, fees for services, contributions from business through CSR as well as subscriptions from organisations and individuals.

Trustees meet to agree strategic direction, receive reports, approve budgets and finance reports and endorse and review policies. Trustees are required to disclose all relevant interests and register them with the Company Secretary.

All newly appointed Trustees receive instruction on the activities of the charity and their responsibilities as a Trustee. One Trustee received remuneration for their services in accordance with Article 7 of the Articles of Association - Benefits and payments to Charity Directors and Connected Persons, sub clause 2, Scope and Powers and sub clause 3, Controls. Trustees are required to disclose all relevant interests and register them with the Company Secretary.

Public Benefit Statement

Trustees have complied with their duty under Charity Law with regard to the Charity Commission Northern Ireland's public benefit guidance when exercising any powers and duties to which the guidance is relevant. The public benefits are:

- The enhanced personal development of young people who participate in YouthBank initiatives, building their self esteem and confidence and providing them with an opportunity to learn new skills in leadership, teamwork,decision- making, problem-solving, communication, negotiation, event management and many other skill sets
- The articulation and consideration of issues and concerns relevant to young people and the communities they live in
- The provision of grants to improve the quality of young people's lives.

These benefits can be evidenced in records kept by country host organisations who coordinate their local YouthBank sites. Survey reports, feedback, networking events and training are organised by YouthBank International to build the capacity and capability of stakeholders to advance youth-led grant-making and decision-making.

The public benefit requirement has informed the activities of YouthBank International in this reporting year and no harm or potential for harm has resulted from our purposes.

Trustees review their public benefit and charitable status on an annual basis.

Structure, Governance and Management

YouthBank International is a global network of organisations that believe young people should have the opportunity to lead change and make a difference in their hometowns and communities, by using grant-making as a decision-making tool to run their own fund. Organisations in the YouthBank network support between 3 and 50 community based YouthBanks to address issues that matter to them in their communities.

Common to all YouthBanks are the Golden Rules that act as guiding principles for all networks to apply in their cultural contexts with a positive regard to all activity being youth-led.

The Charity's objects ("Objects") are to create learning and participation opportunities for young people to be grant makers, decision makers and leaders in their own communities and in wider society by:

- assisting the setting up and development of new local YouthBank initiatives and YouthBank Networks.

- providing and coordinating the provision of technical support, training, advice, information, materials and resources and generally enhancing the capacity, effectiveness and sustainability of existing local YouthBank initiatives, YouthBank Networks and YouthBank Host organisations.

- providing and maintaining an international forum where members of the Charity can find mutual support, engage in training, exchange views, share common issues and information and create a collective voice.

YouthBank International Network is a company limited by guarantee, registration number NI625358 and it complies with corporate law, files annual returns and notifications of changes to board members/trustees, people with significant control, articles of association, name changes and other salient corporate information.

The company is registered with the Northern Ireland Charities Commission (CCNI), registration number NIC101341 and complies fully with all CCNI law and guidance, including the provision of an annual report on its finances and activities.

Trustee liability insurance and professional indemnity insurance are provided through Marsh Ltd Insurance Intermediaries, Belfast.

YouthBank International Network's conduct is governed by its Memorandum and Articles of Association. The minutes of Trustees' meetings clearly record all decisions taken and financial income and expenditure reviewed at each meeting. In the reporting year Trustees met online in February and May and at a face-to- face residential weekend in Northern Ireland in October.

Risk Register

Trustees have a risk register in place which addresses the major governance, operational, financial, reputational, legal and regulatory risks that might impact upon the core purposes and key objectives of the organisation. These risks are reviewed on two occasions per year. Financial controls and procedures are a shared responsibility between a trustee and a designated executive team member. Trustees agreed to appoint Slade & Cooper Limited as independent examiners.

Statement of responsibilities of the trustees

The trustees (who are also directors of YouthBank International Network for the purposes of company law) are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006.

Approved by the Board of Trustees on

Thursday 28th April, 2022. Signed on its

behalf.

Chairman
Norman Leet

YouthBank International Network

Northern Ireland - Charity number 101341

Annual return

Independent Examiner's Report to the Trustees of YouthBank International Network

I report to the charity trustees on my examination of the accounts of the company for the year 30th December 2021 which are set out on pages 22 to 36.

Respective responsibilities of trustees and examiner
As the charity trustees (and also the directors of the company for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006. Having satisfied myself that the charity is not subject to audit under company law, and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 65 of the Charities Act (Northern Ireland) 2008;
- follow the procedures laid down in the general Directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the Charities Act; and
- state whether particular matters have come to my attention.

Basis of independent examiner's report
I have examined your charity accounts as required under section 65 of the Charities Act and my examination was carried out in accordance with the general Directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the Charities Act. The examination included a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as charity trustees concerning any such matters.

My role is to state whether any material matters have come to my attention giving me cause to believe:

1. That accounting records were not kept in accordance with section 386 of the Companies Act 2006
2. That the accounts do not accord with those accounting records
3. That the accounts do not comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland
4. That there is further information needed for a proper understanding of the accounts to be reached.

Independent examiner's statement

I have completed my examination and have no concerns in respect of the matters (1) to (4) listed above and, in connection with following the Directions of the Charity Commission for Northern Ireland, I have found no matters that require drawing to your attention.

Christy Lau FCCA CTA DChA
Slade and Cooper Limited
Beehive Mill, Jersey Street
M4 6JG
Date 28 September 2022