

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

England & Wales · Charity number 803431

Details

Status Registered

Legal form Charitable company

Company number [02484603](#)

Registered 1990-07-02

Register [View on the Charity Commission register](#)

Contact

Address Northamptonshire Ass Youth Clubs
King's Park
Kings Park Rd
Moulton Park
Northampton
NN3 6LL

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Website WWW.NAYCACUK.CO.UK

Activities

Objects: TO HELP AND EDUCATE YOUNG PEOPLE ESPECIALLY BUT NOT EXCLUSIVELY THROUGH THEIR LEISURE TIME ACTIVITIES SO TO DEVELOP THEIR PHYSICAL MENTAL AND SPIRITUAL CAPACITIES THAT THEY MAY GROW TO FULL MATURITY AS INDIVIDUALS AND AS MEMBERS OF SOCIETY AND THAT THEIR CONDITIONS OF LIFE MAY BE IMPROVED.

Activities: The principal activity of the Charity is the helping and educating young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

Classification

- **How:** Provides Buildings/facilities/open Space, Acts As An Umbrella Or Resource Body
- **What:** Education/training, Religious Activities, Amateur Sport
- **Who:** Children/young People, People With Disabilities

Geography

- **Area of benefit:** NORTHAMPTONSHIRE
- Northamptonshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£8,393,499	£7,630,163	£15,298,190	264
2024-03-31	£7,353,172	£7,246,824	£14,534,854	268
2023-03-31	£6,735,827	£6,513,168	£14,428,506	238
2022-03-31	£4,272,110	£4,500,756	£14,205,847	131
2021-03-31	£2,890,922	£3,734,809	£15,040,930	186

Trustees

Name	Role	Appointed
Alan Leslie Hadley		2024-08-29
DAVID DARBY		
Dr FRANCIS HENRY COLE		2019-08-13
JAMES ALEXANDER NICKOLS		2022-11-24
MORCEA ANTOINETTE WALKER		2022-11-24
PAUL LESLIE WORTH		2026-05-21
REV D SHEARER		2011-12-07

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

England & Wales - Charity number 803431

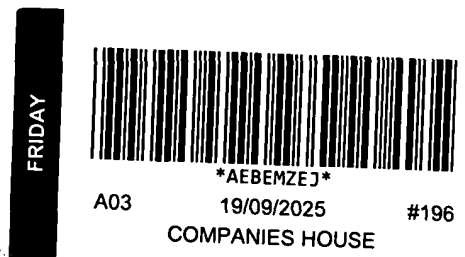
Accounts



Charity registration number 803431 (England and Wales)

Company registration number 02484603

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025



NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	D E Darby Dr F Cole M Walker A Hadley Rev D Shearer Rev J Nickols Bp J Holbrook	(Appointed 29 August 2024)
Secretary	J M Whittaker	
Senior management	J M Whittaker	Chief executive officer
Charity number (England and Wales)	803431	
Company number	02484603	
Registered office	Kings Park Kings Park Road Moulton Park Northamptonshire NN3 6LL	
Auditor	Moore Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ	

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

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NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual report and financial statements for the year ended 31 March 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)".

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

We deliver these objectives through:

Youth development programmes for affiliated clubs and emerging leaders
Residential experiences at Pioneer Centre and Whitemoor Lakes
Training and development facilities at King's Park Conference Centre
Sports and leisure opportunities at King's Park Sports

Our work specifically supports those living in poverty or difficult circumstances, young people at risk, and those with disabilities, special needs, or serious illness — equipping them with skills in independence, teamwork, resilience, and self-confidence.

Strategies for achieving aims and objectives

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, teamwork and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Criteria used for assessing success

Survey results show that youth groups value our youth development activity sessions the most, where we deliver engaging activities using the equipment and resources from our Games Pack which includes 150 different activities, sports, games, crafts, special needs, quizzes, and team building exercises.

In December we welcomed 90 youth group leaders & volunteers and special guest, High Sheriff of Northamptonshire, Mrs Amy Crawford, to our Annual Awards celebration to recognise the amazing work of our volunteers across the county, presenting various awards and certificates to group leaders. August 2024 saw us take eleven of our young people from the NAYC Young Leaders Programme to The Scaladale Centre in the Outer Hebrides. This was a 2-week residential to develop the skills of the young people in self-confidence, leadership qualities and styles, communication skills, groups behaviours, teamwork, leading a group, health and safety and volunteering, with many hours of community engagement and heritage visits alongside sea fishing and horse riding. One staff member and 3 amazing volunteers led the expedition offering a life-changing experience and training to the next generation of voluntary leaders.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Public benefit

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

In planning and delivering activities, the trustees always consider how these will provide benefit to the public. The charity's work is focused on supporting young people, particularly those living in poverty, in difficult circumstances, at risk, or with disabilities, special needs, or serious illness.

Through youth development programmes, leadership training, residential activity centres, and community-based sports facilities, the charity enables young people to develop their physical, mental and spiritual capacities, so that they may grow to full maturity as individuals and as members of society.

The benefits are evidenced through the large numbers of young people engaged each year, the positive feedback received, and the strong demand for our programmes. Access is open to all regardless of background, faith, or ability, with specific provision made for young people with additional needs.

Activities

The group operates over several centres, looking to help and educate young people, through leisure time activities.

King's Park Conference Centre

We take pride in serving leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others. The Spinney area retains the relaxed feel with trees, a pathway and now seating, but also has a classroom and activities for children. The area has been fenced in, which allows children to play freely without the worry that they can wander off. This is a great facility and when it has not been booked by a group, it is available as a quiet secluded place to sit and read. It has been an exciting and busy year for us, and we are looking forward to this year to welcome new groups and see our friends returning for their annual or bi-annual event at King's Park.

King's Park Sports

Benham Sports and the Tennis Centre are well used by the general public, affiliated youth groups and special needs groups. We work with a number of partner organisations to provide these opportunities, including Northamptonshire Trampoline Gymnastics Academy (NTGA), with whom we share the Benham Sports Centre, and provide sessions in trampolining, gymnastics & climbing, and have been an integral part of the centre since its opening. Northamptonshire Sport run school holiday activity camps on our behalf, Northampton Tennis Coaching operate a tennis coaching & tournament programme and Sk8house operate the main roller-skating sessions at the centre. We continue to work very closely with The Cube Disability, who remain the backbone for children and young people with special educational needs or a disability, by providing amazing opportunities through holiday camps and regular sporting sessions.

King's Park Sports continues to provide fantastic sports facilities to the local community. The new outdoor football pitches have proved an excellent addition to our Tennis Centre, immediately attracting interest from local clubs and youth groups. The multi-use games area (MUGA) surface also allows for more varied usage of the space, being ideal for other sports like hockey or American football. We are also privileged to see a lot of usage by Northamptonshire Sport, who spend multiple hours a day during holiday camps making the most of this new area using the pristine, sand-based needle punch, 12x6 stadium box goals, and an 8metre high net.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of outdoor adventure activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year. It's often the work that's unseen and unpraised that keeps the centre running. This work can be likened to 'painting the Forth Road Bridge' – you get to the end and must start all over again! Things like preparing 3 meals every day, maintaining 100's of toilet flushes, cleaning each almost identical room 3 or 4 times a week and even ensuring the same training with the new intake of annual staff. We thank all the staff at every level and role for their diligence and perseverance week-in-and-out. Thank you for your tireless efforts.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre near Lichfield, enjoying views across a beautiful 40-acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel. Once again, we would like to express our heartfelt gratitude for the tireless high standards given by our staff and trainees throughout the last 12 months. We believe their energy and enthusiasm underpins our ongoing success and strong reputation for high quality service. Their commitment to our vision and values guide what we do and how we do it.

Achievements and performance

Significant activities and achievements against objectives

Youth Development

Delivered activities through our Games Pack, featuring 150 different games, supporting sports, crafts, special needs, quizzes, and team-building.

Hosted our Annual Awards Celebration in December, attended by 90 youth leaders, volunteers, and the High Sheriff of Northamptonshire.

Supported 11 young leaders through a two-week residential at the Scaladale Centre, Outer Hebrides, developing leadership, communication and volunteering skills.

King's Park Conference Centre

Welcomed 20,000 leaders from across the UK and abroad, including faith groups, schools, charities, and community groups.

Redeveloped the Spinney Area, creating a safe and inspiring outdoor classroom and recreation space.

King's Park Sports

Benham Sports Centre and the Indoor Tennis Centre provided 18+ sporting activities, with strong partnerships including NTGA, Northampton Tennis Coaching, Northamptonshire Sport, and Sk8house.

Continued collaboration with The Cube Disability to provide inclusive sporting opportunities for young people with additional needs.

Pioneer Centre

Hosted diverse groups from across the UK and internationally.

Delivered Firm Foundations trainee programme, engaging over 20 international volunteers annually.

Staff maintained high-quality facilities through consistent behind-the-scenes work, ensuring safety and comfort for all guests.

Whitemoor Lakes

Achieved 97.9% guest satisfaction across all activities and accommodation.

Supported leaders and volunteers from 100+ youth organisations through Midlands Unite.

Continued to deliver water sports, outdoor adventure and leadership training in line with our founders' vision.

Delivered Firm Foundations trainee programme, engaging over 20 international volunteers annually

Overall Impact

Worked directly with 31,642 young people in a residential setting.

Strengthened volunteer leadership, inclusion for young people with disabilities, and cross-cultural engagement through residential and training programmes.

Significant factors

The achievements above have helped achieve the charities' objectives as they have enabled the group to carry on reaching young people, maintain and improve their facilities.

The charity can be reliant on receiving donations, which fall outside of their control, if these decrease the charity's abilities to achieve objectives may be limited.

Fundraising practices

The group has not carried out significant fundraising activity in the year.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Financial review

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £8,393,499 (2024: £7 353,172)
- Operating profit for the year was £763,336 (2024: £106,348)

Details of the results for the year are given on pages 11 and 12.

Considering the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centre UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Reserves policy

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

At the year end the group had total reserves of £15,298,190, of which £11,258,874 was restricted.

Of the total reserves balance, £17,817,029 relates to Fixed Assets Funds (made up of £11,545,987 restricted funds and £6,271,042 unrestricted).

The net reserves held at the year end after making allowance for restricted and fixed asset funds was overdrawn by £2,518,839.

The trustees do not see this as an issue because the fixed assets represent the centres which create the income for the charity and the trading company.

Principal funding sources

The principal sources of income are rent and surpluses of Action Centres UK Ltd (ACUK), and donations and grants to Northamptonshire Association of Youth Clubs.

Income to ACUK is used to meet everyday expenditure including employment, administration, travel, housekeeping, catering, repairs/renewals of facilities, utilities, insurance, marketing, professional fees, rent etc. This enables the group to operate safely and to improve the facilities offered to groups.

Income to NAYC is used for capital projects, salaries and administration for supporting the youth club network.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Major risks

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:

- An incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death.
- Serious loss or damage to facilities resulting in groups not being able to use them.
- Issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure building and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employer's liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Plans for future periods

King's Park Sports: Expand football, hockey, and multi-sport usage of new outdoor pitches and MUGA.

Pioneer Centre: Continue refurbishment projects (new astro-grass, roof repairs, soundproofing), with a focus on accessibility training and programme enrichment.

Whitemoor Lakes: Expand capacity with new water sports equipment, mobile climbing tower, improved lodges, and upgraded IT/Wi-Fi.

Midlands Unite: Grow regional youth leader and young people's events at Whitemoor Lakes, Pioneer Centre, and King's Park.

Structure, governance and management

The charity is a company limited by guarantee and governed by memorandum and articles of association.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

D E Darby

Dr F Cole

M Walker

A Hadley

(Appointed 29 August 2024)

Rev A Eakins

(Resigned 23 May 2024)

Rev D Shearer

Rev J Nickols

Bp J Holbrook

Recruitment and appointment of trustees

When vacancies occur staff who are involved in community work are invited to nominate candidates depending on the skills required. Candidates are invited as observers to Board Meetings and interviewed, and if successful are co-opted to be confirmed by members at the next general meeting.

Trustees are recruited and appointed when vacancies occur according to skills required i.e. Health and Safety, HR and Safeguarding, Building Maintenance, Fundraising and Youthwork.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

The results for the year are set out on .

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Organisational structure

The organisational structure of the group is led by the board of trustees, who pass day to day management of the running of the charity to the chief executive, who then has a leadership team beneath them to run the charity.

Induction and training of trustees

The induction process includes review and training of the staff handbook, history of the organisation and purpose, visits to activity and training centres and online learning on key subjects especially safeguarding and inclusion.

Remuneration policy

The Trustees consider that the Management Team comprise the key management personnel of the Trust in charge of the directing and running of Northamptonshire Association of Youth Clubs and Action Centres UK Limited on a day-to-day basis.

The remuneration of the senior staff is reviewed by the Trustees on an annual basis considering the requirements of their role and performance during the year.

Other matters

Disabled Persons

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment within the company continues and that the appropriate training is arranged. It is the policy of the company that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

Political donations

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

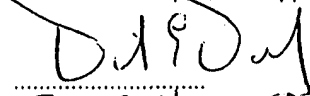
Auditor

The auditor, Moore, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The trustees' report was approved by the Board of Trustees.


.....
DE DARBY
Trustee

Date: 9/4/25.....

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2025

The trustees, who are also the directors of Northamptonshire Association of Youth Clubs for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs (the 'charity') for the year ended 31 March 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information, and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006, the Charities Act 2022 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Amanda Etty (Senior Statutory Auditor)

For and on behalf of Moore, Statutory Auditor

Chartered Accountants

Oakley House

Headway Business Park

3 Saxon Way West

Corby

Northamptonshire

NN18 9EZ

Date: 16/09/25

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

GROUP STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2025

		Unrestricted funds 2025	Restricted funds 2025	Total 2025	Unrestricted funds 2024	Restricted funds 2024	Total 2024
	Notes	£	£	£	£	£	£
Income from:							
Donations and legacies	3	625,505	115,045	740,550	146,555	147,114	293,669
Charitable activities	4	20,373	-	20,373	29,623	-	29,623
Other trading activities	5	7,548,853	-	7,548,853	6,972,786	-	6,972,786
Investments	6	83,723	-	83,723	57,032	-	57,032
Other income		-	-	-	62	-	62
Total income		8,278,454	115,045	8,393,499	7,206,058	147,114	7,353,172
Expenditure on:							
Raising funds	7	6,746,802	-	6,746,802	6,285,386	-	6,285,386
Charitable activities	8	766,680	116,681	883,361	880,021	85,860	965,881
Other gains or losses		-	-	-	-	(4,443)	(4,443)
Total expenditure		7,513,482	116,681	7,630,163	7,165,407	81,417	7,246,824
Net income/(expenditure)		764,972	(1,636)	763,336	40,651	65,697	106,348
Transfers between funds		(16,849)	16,849	-	(22,405)	22,405	-
Net movement in funds	10	748,123	15,213	763,336	18,246	88,102	106,348
Reconciliation of funds:							
Fund balances at 1 April 2024		3,291,193	11,243,661	14,534,854	3,272,947	11,155,559	14,428,506
Fund balances at 31 March 2025		4,039,316	11,258,874	15,298,190	3,291,193	11,243,661	14,534,854

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

GROUP BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025		2024	
		£	£	£	as restated £
Fixed assets					
Tangible assets	15		17,817,029		17,934,782
Current assets					
Stocks	19	60,461		54,263	
Debtors	20	187,484		238,390	
Cash at bank and in hand		233,050		393,126	
			480,995		685,779
Creditors: amounts falling due within one year	23	(2,486,361)		(2,735,922)	
Net current liabilities			(2,005,366)		(2,050,143)
Total assets less current liabilities			15,811,663		15,884,639
Creditors: amounts falling due after more than one year	24		(513,473)		(1,349,785)
Net assets			15,298,190		14,534,854
The funds of the charity					
Restricted income funds	25		11,258,874		11,243,661
Unrestricted funds	26		3,992,435		3,244,312
Revaluation reserve	26		46,881		46,881
			15,298,190		14,534,854

The financial statements were approved by the trustees on 9/4/25


 DE DARCY
 Trustee

Company registration number 02484603 (England and Wales)

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

COMPANY BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025		2024	
		£	£	£	as restated £
Fixed assets					
Tangible assets	15	17,826,029		17,943,782	
Investments	17		2		2
		<u>17,826,031</u>		<u>17,943,784</u>	
Current assets					
Debtors	20	37,240		90,804	
Cash at bank and in hand		27,111		42,857	
		<u>64,351</u>		<u>133,661</u>	
Creditors: amounts falling due within one year	23	<u>(1,946,347)</u>		<u>(1,774,579)</u>	
Net current liabilities		<u>(1,881,996)</u>		<u>(1,640,918)</u>	
Total assets less current liabilities		<u>15,944,035</u>		<u>16,302,866</u>	
Creditors: amounts falling due after more than one year	24	<u>(513,473)</u>		<u>(1,349,785)</u>	
Net assets		<u>15,430,562</u>		<u>14,953,081</u>	
The funds of the charity					
Restricted income funds	25	11,258,874		11,243,663	
Unrestricted funds	26	4,124,807		3,662,537	
Revaluation reserve	26	46,881		46,881	
		<u>15,430,562</u>		<u>14,953,081</u>	

The financial statements were approved by the trustees on 9/9/25

DE DABBY
Trustee

Company registration number 02484603 (England and Wales)

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from operations	33		903,767		488,108
Investing activities					
Purchase of tangible fixed assets		(57,016)		(139,348)	
Investment income received		6,813		7,864	
Net cash used in investing activities			(50,203)		(131,484)
Financing activities					
Repayment of borrowings		(1,013,640)		(505,236)	
Net cash used in financing activities			(1,013,640)		(505,236)
Net decrease in cash and cash equivalents			(160,076)		(148,612)
Cash and cash equivalents at beginning of year			393,126		541,738
Cash and cash equivalents at end of year			<u>233,050</u>		<u>393,126</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

Charity information

Northamptonshire Association of Youth Clubs is a private company limited by guarantee incorporated in England and Wales. The registered office is Kings Park, Kings Park Road, Moulton Park, Northamptonshire, NN3 6LL.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

The trustees have considered the potential impact of the legacy of the coronavirus pandemic and the ongoing cost of living crisis, on the operations of the charity. It is expected that the cost of living crisis will continue to impact global economies throughout 2025, together with other matters such as supply chain issues. The trustees believe that the worst of the pandemic is now behind them, but there remains a level of uncertainty over the cost of living crisis. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

The available free reserves are negative, but there has been no breaches in loan agreements, payments have been made on time to providers so the likelihood of the loans and hire purchase balances having to be repaid at one time is highly unlikely, but if this were to happen fixed assets would be sold to cover the debt. There are also plans to extend one of the buildings to further enhance revenue and activities provided.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The cost of raising and administering such funds are charged against the specific fund. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity:

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	Not depreciated / evenly over 50 years (see below)
Activity equipment and fixtures and fittings	25% straight line or reducing balance per annum
Office equipment	20% reducing balance per annum
Motor vehicles	25% straight line per annum

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies (Continued)

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Taxation

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2022 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

1 Accounting policies

(Continued)

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to net income/(expenditure) for the year so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged as an expense on a straight line basis over the term of the relevant lease.

1.15 Basis of consolidation

Group accounts have been prepared as required by The Charities SORP (FRS 102).

The consolidated group financial statements consist of the financial statements of the parent company Northamptonshire Association of Youth Clubs together with all entities controlled by the parent company (its subsidiaries).

All financial statements are made up to 31 March 2025. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

A separate Statement of Financial Activity for the parent trust has not been prepared as permitted by paragraph 397 of the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP (FRS 102)).

The net increase in funds for the year for Northamptonshire Association of Youth Clubs is £477,480.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

Fixed asset impairment

Within fixed assets held at the financial year end, we hold a number of properties that are used in the day to day operations of the group. These properties are properly maintained with repairs being completed regularly and as such no depreciation or impairment is recognised for them.

3 Income from donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	625,005	100,518	725,523	146,055	131,364	277,419
Grants	500	14,527	15,027	500	15,750	16,250
	<u>625,505</u>	<u>115,045</u>	<u>740,550</u>	<u>146,555</u>	<u>147,114</u>	<u>293,669</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

4 Income from charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Charitable activities income		
Sports, activities and crafts	4,808	7,974
Affiliations	6,110	5,572
DBS fee income	1,998	3,198
Training Weekend	1,240	1,006
Wellbeing	312	300
Fundraising income - marathon	-	7,596
CMAS Appeal	-	2,800
Club Leaders dinner income	533	492
Emerging Leaders	1,500	685
Service level agreements	3,872	-
	<u>20,373</u>	<u>29,623</u>

5 Income from other trading activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Other miscellaneous income	500	3,551
Action Centres UK Limited trading income	7,548,353	6,969,235
Other trading activities	<u>7,548,853</u>	<u>6,972,786</u>

6 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Rental income	76,910	49,168
Bank interest	6,813	7,864
	<u>83,723</u>	<u>57,032</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

7 Expenditure on raising funds

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Fundraising and publicity		
Action Centres UK Limited trading expenses	6,685,222	6,285,243
Other fundraising costs	61,580	143
	<u>6,746,802</u>	<u>6,285,386</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

8 Expenditure on charitable activities

	Charitable activities	Restricted charitable activities	Total	Charitable activities	Restricted charitable activities	Total
	2025	2025	2025	2024	2024	2024
	£	£	£	£	£	£
Direct costs						
Affiliations	2,562	-	2,562	3,564	-	3,564
General youth development	144,167	50,011	194,178	154,091	35,209	189,300
School project	1,005	-	1,005	-	-	-
Uganda project	19,000	-	19,000	19,341	-	19,341
	<u>166,734</u>	<u>50,011</u>	<u>216,745</u>	<u>176,996</u>	<u>35,209</u>	<u>212,205</u>
Share of support and governance costs (see note 9)						
Support	510,951	66,670	577,621	571,123	50,651	621,774
Governance	88,995	-	88,995	131,902	-	131,902
	<u>766,680</u>	<u>116,681</u>	<u>883,361</u>	<u>880,021</u>	<u>85,860</u>	<u>965,881</u>
Analysis by fund						
Unrestricted funds	766,680	-	766,680	880,021	-	880,021
Restricted funds - general	-	116,681	116,681	-	85,860	85,860
	<u>766,680</u>	<u>116,681</u>	<u>883,361</u>	<u>880,021</u>	<u>85,860</u>	<u>965,881</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

9 Support costs allocated to activities

	2025	2024
	£	£
Support costs comprise:		
Minibus	11,552	12,435
Sports Activities	57,762	62,177
Affiliations	57,762	62,177
School Project	231,049	248,710
General Youth Development	219,496	236,275
	<u>577,621</u>	<u>621,774</u>
Analysed between:		
Charitable activities	<u>577,621</u>	<u>621,774</u>
	2025	2024
	£	£
Governance costs comprise:		
Staff costs	71,254	114,269
Audit fees	12,550	11,950
Legal and professional	3,534	3,770
Telephone	19	25
Postage and stationery	883	273
Computer sundries	376	535
Sundries	15	9
Printing and publicity	232	727
Fund raising costs	132	344
	<u>88,995</u>	<u>131,902</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

10 Net movement in funds	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
The net movement in funds is stated after charging/(crediting):				
Fees payable for the audit of the charity's financial statements	22,300	21,250	12,550	11,950
Depreciation of owned tangible fixed assets	267,551	228,887	267,551	228,887
Bank interest on loans and overdrafts	40,843	52,525	40,843	52,525
Other loan interest	31,496	49,164	31,496	49,164
Hire purchase interest	61,312	47,818	61,312	47,818
Other gains and losses	-	(4,443)	-	(4,443)
Cost of stock recognised as an expense	1,148,793	1,067,637	-	-
Operating lease charges	13,157	14,837	13,157	14,837

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

11 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

12 Employees

The average monthly number of employees during the year was:

	Group 2025 Number	Group 2024 Number	Company 2025 Number	Company 2024 Number
Management and administration	27	28	3	3
Youth work activities	236	239	10	6
Fundraising and publicity	1	1	1	1
Total	<u>264</u>	<u>268</u>	<u>14</u>	<u>10</u>

Employment costs

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Wages and salaries	3,995,398	3,746,472	267,222	239,942
Social security costs	278,032	245,559	19,772	16,856
Other pension costs	78,621	71,155	2,545	4,338
	<u>4,352,052</u>	<u>4,063,186</u>	<u>289,539</u>	<u>261,136</u>

There were no employees whose annual remuneration was more than £60,000.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

12 Employees

(Continued)

Remuneration of key management personnel

The remuneration of key management personnel was as follows:

	2025	2024
	£	£
Aggregate compensation	42,694	38,592

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

13 Movement on investments

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Gains/(losses) arising on:				
Changes in value of financial assets held at fair value through profit or loss	-	(4,443)	-	(4,443)
	-	(4,443)	-	(4,443)

14 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

15 Group tangible assets

	Freehold land and buildings £	Activity Equipment £	Fixtures, fittings and office equipment £	Motor vehicles £	Total £
Cost					
At 1 April 2024	16,904,340	2,036,752	2,195,107	73,344	21,209,543
Additions	-	24,898	91,805	33,095	149,798
At 31 March 2025	16,904,340	2,061,650	2,286,912	106,439	21,359,341
Depreciation and impairment					
At 1 April 2024	92,530	1,351,769	1,788,185	42,277	3,274,761
Depreciation charged in the year	6,368	95,482	151,689	14,012	267,551
At 31 March 2025	98,898	1,447,251	1,939,874	56,289	3,542,312
Carrying amount					
At 31 March 2025	16,805,442	614,399	347,038	50,150	17,817,029
At 31 March 2024	16,811,810	684,983	406,922	31,067	17,934,782

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

15 Company tangible assets

	Freehold land and buildings	Activity Equipment	Fixtures, fittings and office equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 April 2024	16,913,340	2,036,752	2,195,107	73,344	21,209,543
Additions	-	24,898	91,805	33,095	149,798
At 31 March 2025	16,913,340	2,061,650	2,286,912	106,439	21,359,341
Depreciation and impairment					
At 1 April 2024	92,530	1,351,769	1,788,185	42,277	3,274,761
Depreciation charged in the year	6,368	95,482	151,689	14,012	267,551
At 31 March 2025	98,898	1,447,251	1,939,874	56,289	3,542,312
Carrying amount					
At 31 March 2025	16,814,442	614,399	347,038	50,150	17,826,029
At 31 March 2024	16,820,810	684,983	406,922	31,067	17,943,782

17 Fixed asset investments - company

	Other investments £
Cost or valuation	
At 1 April 2024 & 31 March 2025	2
At 31 March 2025	2
Impairment	
At 1 April 2024 & 31 March 2025	-
At 31 March 2025	-
Carrying amount	
At 31 March 2025	2
At 31 March 2024	2

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

18 Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2024 and 31 March 2025	3,084
Net book value at 31 March 2025	24,043

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

19 Stocks

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Finished goods and goods for resale	60,461	54,263	-	-

20 Debtors

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Amounts falling due within one year:				
Trade debtors	52,332	73,025	-	57,652
Other debtors	112,937	153,631	15,025	21,418
Prepayments and accrued income	22,215	11,734	22,215	11,734
	<u>187,484</u>	<u>238,390</u>	<u>37,240</u>	<u>90,804</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

21 Loans and overdrafts

	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Bank loans	243,146	308,373	243,146	308,373
Other loans	347,559	1,119,309	347,559	1,119,309
	<u>590,705</u>	<u>1,427,682</u>	<u>590,705</u>	<u>1,427,682</u>
Payable within one year	249,197	358,074	249,197	358,074
Payable after one year	341,508	1,069,608	341,508	1,069,608
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Amounts included above which fall due after five years:				
Payable by instalments	-	155,723	-	155,723
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

At the balance sheet date £243,146 (2024 £308,373) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.

Loan amounts that are due after five years to Barclays Bank, carry an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is July 2028.

At the balance sheet date £nil (2024 £566,746) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The legal charge was satisfied on 15 May 2025.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

22 Finance lease obligations

Future minimum lease payments due under finance leases:

	Group	Group	Company	Company
	2025	2024	2025	2024
	£	£	£	£
Within one year	188,366	164,035	188,366	164,035
Within two and five years	171,965	276,377	171,965	276,377
In over five years	-	3,800	-	3,800
	<u>360,331</u>	<u>444,212</u>	<u>360,331</u>	<u>444,212</u>

It is the company's policy to lease certain equipment under finance leases. The average lease term is three years. Interest rates are fixed at the contract date. All leases are on a fixed repayment basis and no arrangements have been entered into for contingent rental payments. The balances above are secured on the assets to which the agreements relate.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

23 Creditors: amounts falling due within one year

	Notes	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Bank loans	21	38,491	31,505		31,505
Obligations under finance leases	22	188,366	164,035	188,366	164,035
Other borrowings		210,706	326,569	249,197	326,569
Other taxation and social security		373,838	362,138	4,988	4,620
Trade creditors		1,548,117	1,675,082	1,309,213	1,137,001
Amounts owed to subsidiary undertakings		-	-	170,391	82,484
Other creditors		17,684	150,747	1,653	2,519
Accruals and deferred income		109,159	25,846	22,539	25,846
		<u>2,486,361</u>	<u>2,735,922</u>	<u>1,946,347</u>	<u>1,774,579</u>

24 Creditors: amounts falling due after more than one year

	Notes	Group 2025 £	Group 2024 £	Company 2025 £	Company 2024 £
Bank loans	21	204,655	276,868	204,655	276,868
Obligations under finance leases	22	171,965	280,177	171,965	280,177
Other borrowings		136,853	792,740	136,853	792,740
		<u>513,473</u>	<u>1,349,785</u>	<u>513,473</u>	<u>1,349,785</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

25 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 April 2024 £	Incoming resources £	Resources expended £	At 31 March 2025 £
	As restated			
Frontier Centre	30,350	-	-	30,350
Tennis Centre	1,439,526	-	-	1,439,526
Pioneer Centre	2,111,748	-	(30,468)	2,081,280
Kings Park Development Fund	1,958,906	-	(2,417)	1,956,489
Kings Park Trampoline Fund	446,239	-	(224)	446,015
Ranch Development	231,554	-	-	231,554
Whitemoor Lakes	3,514,275	-	(23,927)	3,490,348
Capital assets fund	551,154	-	-	551,154
Whitemoor Lakes Kayaks	793	-	-	793
Kings Park 25th Anniversary Appeal	15,038	-	-	15,038
Summer Appeal - Benham Arena	44,807	-	-	44,807
Whitemoor Lakes Activity Hub	308,208	-	-	308,208
Pioneer Activity Appeal	55,891	23,949	-	79,840
Minibus and trailer fund	4,858	-	-	4,858
Connexions	5	-	-	5
Pioneer Busary	14,261	1,000	(870)	14,391
Corby Development	130	-	-	130
Rebus project	10	-	-	10
Arm for Sam	80	-	-	80
Corby Learning Partnership	97	-	-	97
Friends of Whitemoor Lakes appeal	816	-	-	816
Winnie Hall Trust grant	1,308	-	-	1,308
YD Christmas Appeal Emerging Leaders & Hebrides Trip	56,354	26,969	(16,418)	66,905
Kings Park Centre mattresses	64,490	-	-	64,490
Roller Skating Benham	1,066	-	-	1,066
Bursary Aid Lighthouse	2,500	-	-	2,500
Christmas Appeal 2016	1,125	-	-	1,125
Action Centres Bursaries	-	2,325	(10,796)	-
Wellbeing 4 Youth	16,666	-	-	16,666
Vulnerable Homeless	500	-	-	500
Send NCC	103	-	-	103
Pacesetters - bursaries for camps	1,416	-	-	1,416
Church worker	27,500	-	-	27,500
WML Activity appeal	36,883	-	-	36,883
Trauma recovery	26,250	-	-	26,250
Sport England Grant	59,661	-	-	59,661
60th Anniversary appeal	50,288	-	-	50,288
KP Sports equipment	1,500	-	-	1,500
Diamond Appeal	27,859	-	-	27,859
Uganda expedition	7,957	-	-	7,957
Northampton town council - training grant	6,626	-	(1,200)	5,426
Emergency spring appeal 2022	8,753	-	-	8,753
KP Spinney	8,222	200	-	8,422

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

25 Restricted funds (Continued)

Owen Family TR Donation re WML	10,000	-	-	10,000
Don PIO act Instructors -Alfred Haines	2,000	-	-	2,000
Donations for PIO MUGA - 2023	39,750	-	-	39,750
Donations - KPC Piano - A Lock	9,700	-	-	9,700
WNC - CFG Briar/sfields Wellbeing Café	4,977	7,500	-	12,477
Busary - Christmas 2023	450	-	-	450
Wide Horizons - Dye Gift - WML	10,000	7,000	(4,517)	12,483
Donations - KPS Muga	10,000	-	-	10,000
Kayaks & Canoes - WML	10,000	-	-	10,000
Happy Days Children's ch donation	133	-	-	133
Npton TC £10k - Club set up/bitesize	10,190	-	(164)	10,026
YD - Youth Summit Income	688	2,265	(2,265)	688
Marathon Fundraising Income	-	8,377	(2,387)	5,990
Christmas 2023 - Funboats x 14	-	5,000	-	5,000
YD - WNC re welcome spaces - Tuesday	-	1,500	(1,500)	-
WML - Mobile Climb Tower	-	6,000	(5,113)	887
Christmas Appeal 2024	-	4,329	-	4,329
Donations - Sunley Hall	-	10,000	-	10,000
New Year Appeal 2025 - YD	-	106	-	106
WNC - Wellbeing fund Briar Hill/Southfield	-	1,500	(7,574)	-
NNC - Youth engagement grant	-	4,467	(4,268)	199
OPFCC grant - explore group	-	2,560	(270)	2,290
NCC youth provision	-	-	(4)	-
WML Busary	-	-	(2,300)	-
	<u>11,243,661</u>	<u>115,045</u>	<u>(116,681)</u>	<u>11,258,874</u>

26 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used.

	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
General funds	3,244,312	8,278,454	(7,513,482)	(16,849)	3,992,435
Revaluation reserve	46,881	-	-	-	46,881
	<u>3,291,193</u>	<u>8,278,454</u>	<u>(7,513,482)</u>	<u>(16,849)</u>	<u>4,039,316</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

26 Unrestricted funds (Continued)

Previous year:	At 1 April 2023	Incoming resources	Resources expended	Transfers	At 31 March 2024
	£	£	£	£	£
General funds	3,226,066	7,206,058	(7,165,407)	(22,405)	3,244,312
Revaluation reserve	46,881	-	-	-	46,881
	<u>3,272,947</u>	<u>7,206,058</u>	<u>(7,165,407)</u>	<u>(22,405)</u>	<u>3,291,193</u>

27 Analysis of net assets between funds - group

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Tangible assets	6,271,042	11,545,987	17,817,029
Current assets/(liabilities)	(1,718,253)	(287,113)	(2,005,366)
Long term liabilities	(513,473)	-	(513,473)
	<u>4,039,316</u>	<u>11,258,874</u>	<u>15,298,190</u>
	Unrestricted funds 2024 as restated £	Restricted funds 2024 as restated £	Total 2024 as restated £
At 31 March 2024:			
Tangible assets	6,345,479	11,589,303	17,934,782
Current assets/(liabilities)	(2,155,384)	105,241	(2,050,143)
Long term liabilities	(898,902)	(450,883)	(1,349,785)
	<u>3,291,193</u>	<u>11,243,661</u>	<u>14,534,854</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

27 Analysis of net assets between funds - company

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Tangible assets	6,280,042	11,545,987	17,826,029
Investments	2	-	2
Current assets/(liabilities)	(1,641,764)	(287,112)	(1,928,876)
Long term liabilities	(513,473)	-	(513,473)
	<u>4,124,807</u>	<u>11,258,875</u>	<u>15,383,682</u>
	Unrestricted funds 2024 as restated £	Restricted funds 2024 as restated £	Total 2024 as restated £
At 31 March 2024:			
Tangible assets	6,354,479	11,589,303	17,943,782
Investments	2	-	2
Current assets/(liabilities)	(1,746,161)	105,243	(1,640,918)
Long term liabilities	(898,902)	(450,883)	(1,349,785)
	<u>3,709,418</u>	<u>11,243,663</u>	<u>14,953,081</u>

29 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within one year	4,288	3,612
Between two and five years	3,829	6,893
	<u>8,117</u>	<u>10,505</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

30 Related party transactions

Transactions with related parties

During the year the charity entered into the following transactions with related parties:

	Donations & gifts	
	2025	2024
	£	£
Entities with common trustee	12,113	10,000
Key management personnel	11,000	-
	<u>23,113</u>	<u>10,000</u>

During the year, a member of the key management of the charity lent the charity £70,000, at the year end no balance was outstanding to be received.

The following amounts were outstanding at the reporting end date:

	Amounts owed to related parties	
	2025	2024
	£	£
Entities over which the entity has control, joint control or significant influence	1,461,872	1,153,873
	<u>1,461,872</u>	<u>1,153,873</u>

31 Subsidiaries

Details of the charity's subsidiaries at 31 March 2025 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct
Action Centres Ltd	Kings Park, Kings Park Road, Northampton, NN3 6LL	Educating young people	Ordinary shares	100.00

32 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

33 Cash generated from operations	2025 £	2024 £
Surplus for the year	763,336	106,348
Adjustments for:		
Investment income recognised in statement of financial activities	(6,813)	(7,864)
Fair value gains and losses on investments	-	(4,443)
Depreciation and impairment of tangible fixed assets	267,551	228,887
Movements in working capital:		
(Increase) in stocks	(6,198)	(3,345)
Decrease in debtors	29,654	79,868
(Decrease)/increase in creditors	(143,763)	88,657
Cash generated from operations	<u>903,767</u>	<u>488,108</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

34 Analysis of changes in net (debt)/funds

	At 1 April 2024	Cash flows	Loan gifted	New finance leases	At 31 March 2025
	£	£	£	£	£
Cash at bank and in hand	393,126	(160,076)	-	-	233,050
	<u>393,126</u>	<u>(160,076)</u>	<u>-</u>	<u>-</u>	<u>233,050</u>
Loans falling due within one year	(358,074)	108,877	-	-	(249,197)
Loans falling due after more than one year	(1,069,608)	248,100	480,000	-	(341,508)
Obligations under finance leases	(444,212)	197,735	-	(113,854)	(360,331)
	<u>(1,478,768)</u>	<u>394,636</u>	<u>480,000</u>	<u>(113,854)</u>	<u>(717,986)</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

35 Prior period adjustment

Changes to the balance sheet

	At 31 March 2024		
	As previously reported	Adjustment	As restated
	£	£	£
Revaluation reserve	46,881	-	46,881
Restricted funds	11,454,715	(211,054)	11,243,661
Unrestricted funds	3,033,258	211,054	3,244,312
	<hr/>	<hr/>	<hr/>
Total equity	14,534,854	-	14,534,854
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Between 2021 - 2024, transfers were made between restricted and unrestricted reserves, when there were available restricted reserves to offset the negative movement in the restricted reserves - this has been reversed. There is no impact on profit/losses of the charity or the group.

Changes to the profit and loss account

	Period ended 31 March 2024		
	As previously reported	Adjustment	As restated
	£	£	£
Net movement in funds	106,348	-	106,348
	<hr/>	<hr/>	<hr/>
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

England & Wales - Charity number 803431

Accounts

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2024**

Charity registration number: 803431
Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2024

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2024

Charity registration number 803431
Company registration number 02484603

Trustees Mr D E Darby
Rev D Shearer
Dr F Cole
Bp J Holbrook
Mrs M Walker
Rev J Nickols

Chief executive officer Mr J M Whittaker

Registered office Kings Park
Kings Park Road
Northamptonshire
NN3 6LL

Auditor Moore
Chartered Accountants
Statutory Auditors
Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2024

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr D E Darby
Mr D E Laing (Resigned 21 March 2024)
Rev D Shearer
Rev A Eakins (Resigned 23 May 2024)
Dr F Cole
Bp J Holbrook
Mrs M Walker
Rev J Nickols

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2024

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, teamwork and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Survey results show that youth groups value our activity sessions the most, where we deliver engaging activities using the equipment and resources from our Games Pack which includes 150 different activities, sports, games, crafts, special needs, quizzes, and team building exercises. The top 3 requested activities were Sumo Suits, Hungry Hippos and Curling! In January we welcomed 90 youth leaders and special guest, Vice Lord-Lieutenant Morcea Walker, to our Annual Awards celebration to recognise the amazing work of our volunteers across the county, presenting various awards and certificates to group leaders. April saw us take youth group leaders away on a weekend residential to the Pioneer Centre to see the facilities and experience the activities on offer. We also organised a free residential for local groups who work with disadvantaged young people.

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad each year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others. The spinney area, situated between the Conference Centre and Benham Sports Centre, has now been redeveloped. It still retains the relaxed feel with trees, a pathway and now seating, but also has a classroom and activities for children. The area has been fenced in, which allows children to play freely without the worry that they can wander off. This is a great facility and when it has not been booked by a group, it is available as a quiet secluded place to sit and read. It has been an exciting and busy year for us, and we are looking forward to this year to welcome new groups and see our friends returning for their annual or bi-annual event at King's Park.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups and special needs groups. We work with a number of partner organisations in order to provide these opportunities, including Northamptonshire Trampoline Gymnastics Academy (NTGA), with whom we share the Benham Sports Centre, and provide sessions in trampolining, gymnastics & climbing, and have been an integral part of the centre since it's opening. Pacesetter Sports and Northamptonshire Sport run school holiday activity camps on our behalf, Northampton Tennis Coaching operate a tennis coaching & tournament programme and Sk8house, who run the main roller-skating sessions at the centre. We continue to work very closely with The Cube Disability, who remain the backbone for children and young people with special educational needs or a disability, by providing amazing opportunities through holiday camps and regular sporting sessions.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2024

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year. It's often the work that's unseen and unpraised that keeps the centre running. This work can be likened to 'painting the Forth Road Bridge' – you get to the end and must start all over again! Things like preparing 3 meals every day, maintaining 100's of toilet flushes, cleaning each almost identical room 3 or 4 times a week and even ensuring the same training with the new intake of annual staff. We thank all the staff at every level and role for their diligence and perseverance week-in-and-out. Thank you for your tireless efforts.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40-acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel. Once again, we would like to express our heartfelt gratitude for the tireless high standards given by our staff and trainees throughout the last 12 months. We believe their energy and enthusiasm underpins our ongoing success and strong reputation for high quality service. Their commitment to our vision and values guide what we do and how we do it. This resulted in an amazing 97.9% satisfaction by guests visiting the centre.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure building and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employer's liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2024

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £7,292,027 (2023: £6,662,359)
- Operating profit for the year was £106,348 (2023: £222,659)

Financial review (including reserves policy)

Details of the results for the year are given on pages 12 and 13.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centre UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

At the year end the group had total reserves of £14,534,854, of which £11,454,715 was restricted.

Of the total reserves balance, £17,934,782 relates to Fixed Assets Funds (made up of £11,589,303 restricted funds and £6,345,479 unrestricted).

The net reserves held at the year end after making allowance for restricted and fixed asset funds was overdrawn by £3,399,928.

The trustees do not see this as an issue because the fixed assets represent the centres which create the income for the charity and the trading company.

Plans for future periods

The start of 2024 saw King's Park Sports introduce a whole new facility, an opportunity we haven't had in quite some time. Our new outdoor football pitches have proved an excellent addition to our Tennis Centre, immediately attracting interest from local clubs and youth groups. The multi-use games area (MUGA) surface also allows for more varied usage of the space, being ideal for other sports like hockey or American football. We are also privileged to see a lot of usage by Pacesetters, who spend multiple hours a day during holiday camps making the most of this new area. With pristine, sand-based needle punch, 12x6 stadium box goals, and an 8metre high net, our football pitches really are our best addition so far.

Refurbishment and repair at Pioneer Centre always continue alongside the bigger new builds and this year several guest heating boilers and the whole site Wi-Fi system were updated; in addition to replacement of the sports hall floor (due to flood damage) and all new inflatables to replace the old ones. Not to rest on our developments, the Pioneer now boasts a new Multi Use Games Area, or MUGA for short and a much needed third campfire area.

Whitemoor Lakes shares a common vision for the future – to enjoy steady growth, hosting an ever-greater number of youth and church residentials and bring to the local, regional, national, and international arena, a top-quality outdoor training & water sports centre.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2024

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Disabled Persons

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment within the company continues and that the appropriate training is arranged. It is the policy of the company that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

Fundraising

The group has not carried out significant fundraising activity in the year.

Pay policy

The Trustees consider that the Management Team comprise the key management personnel of the Trust in charge of the directing and running of Northamptonshire Association of Youth Clubs and Action Centres UK Limited on a day-to-day basis.

The remuneration of the senior staff is reviewed by the Trustees on an annual basis considering the requirements of their role and performance during the year.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2024

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board Dr Frank Cole

Date 29 August 2024

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2024

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2024 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2024 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the legacy of the Coronavirus crisis and the cost of living crisis and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. There remains a high level of uncertainty as to what may transpire over the next financial year. As stated in note 1(q) these conditions indicate that a material uncertainty exists which may cast significant doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2024

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2024

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006, the Charities Act 2022 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2024

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Amanda Etty (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor**

16 September 2024

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2024

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Income and endowments from:					
Donations and legacies	2	146,555	147,114	293,669	318,709
Charitable activities	3	29,623	-	29,623	23,481
Other trading activities	4	6,972,786	-	6,972,786	6,324,062
Investments	5	57,032	-	57,032	69,575
Miscellaneous income		62	-	62	-
Total income and endowments		7,206,058	147,114	7,353,172	6,735,827
Expenditure on:					
Raising funds		6,285,386	-	6,285,386	69,420
Charitable activities	6/7	880,021	85,860	965,881	752,326
Other gains and losses	13	-	(4,443)	(4,443)	32,813
Other trading activities		-	-	-	5,658,608
Total Expenditure		7,165,407	81,417	7,246,824	6,513,167
Net income/(deficit)		40,651	65,697	106,348	222,660
Transfers between funds		(54,125)	54,125	-	-
Net movement in funds		(13,474)	119,822	106,348	222,660
Reconciliation of funds:					
Total funds brought forward		3,093,613	11,334,893	14,428,506	14,205,846
Total funds carried forward	21	3,080,139	11,454,715	14,534,854	14,428,506

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 16 to 36 form part of these financial statements.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2024

	Note	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Income	1/11	7,292,027	6,662,359	322,792	338,488
Direct costs		(5,191,870)	(4,655,966)	(192,050)	(221,677)
Gross surplus/(deficit)		2,100,157	2,006,393	130,742	116,811
Administration expenses		(2,551,947)	(2,390,187)	(620,024)	(527,414)
Other operating income		699,781	708,776	650,113	667,414
Operating surplus/(deficit)		247,991	324,982	160,831	256,811
Interest receivable		7,864	3,191	-	-
Interest payable		(149,507)	(105,514)	(149,507)	(105,514)
Surplus/(deficit) on ordinary activities before and after taxation	8	106,348	222,659	11,324	151,297
Retained surplus at 1 April 2023		14,381,625	14,158,966	14,894,877	14,743,580
Retained surplus at 31 March 2024		14,487,973	14,381,625	14,906,201	14,894,877

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2024

	Note	Group 2024 £	Group 2023 -as restated £	Company 2024 £	Company 2023 - as restated £
Fixed assets					
Tangible assets	12	17,934,782	17,654,796	17,943,782	17,663,798
Investments	13	-	-	2	2
		<u>17,934,782</u>	<u>17,654,796</u>	<u>17,943,784</u>	<u>17,663,800</u>
Current assets					
Stocks	14	54,263	50,918	-	-
Debtors	15	238,390	318,258	90,804	225,272
Cash at bank and in hand	16	393,126	541,738	42,857	152,910
		<u>685,779</u>	<u>910,914</u>	<u>133,661</u>	<u>378,182</u>
Less creditors:					
Amounts falling due within one year	17	(2,735,922)	(2,582,360)	(1,774,579)	(1,545,381)
		<u>(2,050,143)</u>	<u>(1,671,446)</u>	<u>(1,640,918)</u>	<u>(1,167,199)</u>
Net current liabilities					
		<u>(2,050,143)</u>	<u>(1,671,446)</u>	<u>(1,640,918)</u>	<u>(1,167,199)</u>
Total assets less current liabilities					
		15,884,639	15,983,350	16,302,866	16,496,601
Less creditors:					
Amounts falling due after more than one year	18	(1,349,785)	(1,554,844)	(1,349,785)	(1,554,844)
		<u>14,534,854</u>	<u>14,428,506</u>	<u>14,953,081</u>	<u>14,941,757</u>
Net assets					
Represented by capital and reserves					
Restricted funds	21	11,454,715	11,334,893	11,454,717	11,334,894
Revaluation reserve	21	46,881	46,881	46,881	46,881
Unrestricted funds	21	3,033,258	3,046,732	3,451,483	3,559,982
		<u>14,534,854</u>	<u>14,428,506</u>	<u>14,953,081</u>	<u>14,941,757</u>

The financial statements were approved and authorised for issue by the Board on 29 August 2024

Signed on behalf of the board of trustees

Dr Frank Cole

The notes on pages 16 to 36 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2024

	2024		2023 - as restated	
	£	£	£	£
Cash flows from operating activities				
(Deficit)/Surplus		106,348		222,659
Adjustments for:				
Depreciation	228,887		158,201	
Other gains or losses	(4,443)		32,813	
Adjustment of covenanted income	-		21,822	
Increase in stocks	(3,345)		(16,100)	
Increase in debtors	79,868		101,250	
Increase in creditors	88,657		344,248	
Interest received	(7,864)		(3,191)	
		<u>381,760</u>		<u>639,043</u>
Cash generated from operations		<u>488,108</u>		<u>861,702</u>
Cash flows from investing activities				
Interest received	7,864		3,191	
Payments for tangible fixed assets	(139,348)		(140,150)	
		<u>(131,484)</u>		<u>(136,959)</u>
Net cash flow from investing activities		<u>(131,484)</u>		<u>(136,959)</u>
Cash flows from financing activities				
Repayment of loans	(505,236)		(479,387)	
		<u>(505,236)</u>		<u>(479,387)</u>
Net cash flow from financing activities		<u>(505,236)</u>		<u>(479,387)</u>
Net increase/(decrease) in cash		<u>(148,612)</u>		<u>245,356</u>
Cash and cash equivalents at beginning of year		<u>541,738</u>		<u>296,382</u>
Cash and cash equivalents at end of year		<u><u>393,126</u></u>		<u><u>541,738</u></u>
Consisting of:				
Cash at bank and in hand		<u>393,126</u>		<u>541,738</u>
		<u><u>393,126</u></u>		<u><u>541,738</u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 01 January 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2022, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 March 2018.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

(d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance or evenly over the period of the lease

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2022 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the legacy of the coronavirus pandemic and the ongoing cost of living crisis, on the operations of the charity. It is expected that the cost of living crisis will continue to impact global economies throughout 2024, together with other matters such as supply chain issues. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty over the cost of living crisis. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

The consolidated financial statements include the audited financial statements of the charity and its subsidiary made up to 31 March 2024

A separate Statement of Financial Activity for the parent trust has not been prepared as permitted by paragraph 397 of the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP (FRS 102)).

The net increase in funds for the year for Northamptonshire Association of Youth Clubs is £11,324.

(s) Critical accounting estimates and judgements

Estimates and judgments are continually evaluated and are based on historic experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates will seldom equal the related actual results. As of the balance sheet date the Trust has no significant estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the foreseeable future.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Donations and legacies	146,055	131,364	277,419	303,287
Grants	500	15,750	16,250	15,422
	<u>146,555</u>	<u>147,114</u>	<u>293,669</u>	<u>318,709</u>

3 Income from charitable activities

Sports, activities and crafts	7,974	-	7,974	3,168
Affiliations	5,572	-	5,572	4,997
DBS fee income	3,198	-	3,198	2,396
Training Weekend	1,006	-	1,006	2,242
Wellbeing	300	-	300	319
Fundraising income - marathon	7,596	-	7,596	2,267
CMAS Appeal	2,800	-	2,800	6,748
Club Leaders dinner income	492	-	492	390
Emerging Leaders	685	-	685	954
	<u>29,623</u>	<u>-</u>	<u>29,623</u>	<u>23,481</u>

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Action Centres UK Limited trading income	6,969,235	-	6,969,235	6,323,872
Other miscellaneous income	3,551	-	3,551	190
	<u>6,972,786</u>	<u>-</u>	<u>6,972,786</u>	<u>6,324,062</u>

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Property rental income	49,168	-	49,168	66,384
Bank interest	7,864	-	7,864	3,191
	<u>57,032</u>	<u>-</u>	<u>57,032</u>	<u>69,575</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	61,734	61,734
Affiliations	3,564	-	61,734	65,298
Minibus hire	-	-	12,348	12,348
General youth development	157,027	32,271	234,585	423,883
School project	-	-	246,932	246,932
Uganda project	-	19,341	-	19,341
	<u>160,591</u>	<u>51,612</u>	<u>617,333</u>	<u>829,536</u>

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Administration salaries	114,269	-	114,269	36,155
Audit and accountancy	11,950	-	11,950	11,375
Telephone	25	-	25	19
Postage and stationery	273	-	273	720
Computer sundries	535	-	535	492
Sundries	9	-	9	-
Legal and professional	3,770	-	3,770	4,583
Printing and publicity	727	-	727	1,337
Fund raising costs	344	-	344	-
	<u>131,902</u>	<u>-</u>	<u>131,902</u>	<u>54,681</u>

8 Net income for the year

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Net income is stated after charging:				
Depreciation	22,887	158,200	228,887	158,200
Other gains and losses	-4,443	32,813	-4,443	32,813
Auditor's remuneration	21,250	15,050	11,950	7,525
Bank interest on loans and overdrafts	52,525	51,634	52,525	51,634
Other loan interest	49,164	23,343	49,164	23,343
Hire purchase interest	47,818	30,537	47,818	30,537
Operating lease rentals - plant and machinery and equipment	14,837	15,375	14,837	15,375
Cost of stock recognised as an expense (ACUK Ltd)	1,067,637	979,589	-	-

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £38,592 (2023: £37,312) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

10 Staff costs

	2024 £	2023 £
Wages and salaries	3,746,472	3,144,634
Social security cost	245,599	209,975
Pension cost	71,155	56,844
	<u>4,063,226</u>	<u>3,411,453</u>

Within staff costs is £3,797,752 (2023: £3,196,125) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	Group 2024	Group 2023	Company 2024	Company 2023
Management and administration	28	20	3	4
Youth work activities	239	217	6	4
Fundraising and publicity	1	1	1	1
	<u>268</u>	<u>238</u>	<u>10</u>	<u>9</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2023	16,904,340	1,876,152	37,686	1,882,492	20,700,670
Additions during the year	-	160,600	35,658	312,615	508,873
At 31 March 2024	<u>16,904,340</u>	<u>2,036,752</u>	<u>73,344</u>	<u>2,195,107</u>	<u>21,209,543</u>
Depreciation:					
At 1 April 2023	86,162	1,249,071	36,806	1,673,835	3,045,874
Charge for year	6,368	102,698	5,471	114,350	228,887
At 31 March 2024	<u>92,530</u>	<u>1,351,769</u>	<u>42,277</u>	<u>1,788,185</u>	<u>3,274,761</u>
Net book value:					
At 31 March 2024	<u>16,811,810</u>	<u>684,983</u>	<u>31,067</u>	<u>406,922</u>	<u>17,934,782</u>
At 31 March 2023	<u>16,818,178</u>	<u>627,081</u>	<u>880</u>	<u>208,657</u>	<u>17,654,796</u>

b) Company

The net book value of the fixed assets of the company is £17,943,782. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2023 and 31 March 2024	3,084
Net book value at 31 March 2024	25,043

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2023	820,334	2	820,336
At 31 March 2024	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2023	820,334	-	820,334
At 31 March 2024	<u>820,334</u>	<u>-</u>	<u>820,334</u>
Net book value			
At 31 March 2024	<u>-</u>	<u>2</u>	<u>2</u>
At 31 March 2023	<u>-</u>	<u>2</u>	<u>2</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

a) Investment Properties

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

Movement on investments

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Fair value gains/(losses)				
Changes in value of financial assets held at fair value through profit or loss	-4,443	32,813	- 4,443	32,813

b) Other investments (Company only)

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2024	Profit for year ended 31.03.2024
Action Centres UK Limited	England	£1 Ordinary 100%	(409,227)	95,024

14 Stocks

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Raw materials and consumables	54,263	50,918	-	-

15 Debtors

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Trade debtors	73,025	74,388	57,652	4,016
Other debtors	153,631	234,335	21,418	211,721
Prepayments and accrued income	11,734	9,535	11,734	9,535
	238,390	318,258	90,804	225,272

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2024	Group 2023	Company 2024	Company 2023
	£	£	£	£
Bank loans and overdrafts	31,505	32,851	31,505	32,851
Other loans	326,569	358,016	326,569	358,016
Hire purchase creditors	164,035	61,896	164,035	61,896
Debt due within one year	<u>522,109</u>	<u>452,763</u>	<u>522,109</u>	<u>452,763</u>
Trade creditors	1,675,082	1,534,291	1,137,001	900,518
Other creditors	150,747	117,026	2,519	105,369
Amounts owed to group undertakings	-	-	82,484	62,701
Taxation and social security	362,138	331,894	4,620	4,270
Accruals and deferred income	25,846	146,386	25,846	19,760
	<u>2,735,922</u>	<u>2,582,360</u>	<u>1,774,579</u>	<u>1,545,381</u>

18 Creditors: amounts falling due after more than one year

	Group 2024	Group 2023	Company 2024	Company 2023
	£	£	£	£
a)				
Bank loans and overdraft	276,868	326,317	276,868	326,317
Other loans	792,740	1,085,202	792,740	1,085,202
Hire purchase accounts	280,177	143,325	280,177	143,325
Debt due after more than one year	<u>1,349,785</u>	<u>1,554,844</u>	<u>1,349,785</u>	<u>1,554,844</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

b) Analysis of debt due after more than one year

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Repayable-				
Between one and five years	1,194,062	1,334,556	1,194,062	1,334,556
In five years or more	155,723	220,288	155,723	220,288
	<u>1,349,785</u>	<u>1,554,844</u>	<u>1,349,785</u>	<u>1,554,844</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £150,847 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is July 2028.

19 Security

Security has been given respect of the following amounts:

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Bank loans and overdraft	308,374	359,168	308,374	359,168
Other loans	566,746	675,238	566,746	675,238
Hire purchase creditors	444,212	205,221	444,212	205,221
	<u>1,319,332</u>	<u>1,239,627</u>	<u>1,319,332</u>	<u>1,239,627</u>

i) At the balance sheet date £308,374 (2023: £359,168) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.

ii) At the balance sheet date £566,746 (2023: £675,238) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.

iii) Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2023	3,046,732	46,881	3,093,613	437,312	10,897,581	11,334,893
Net fund movement for the year	(13,474)		(13,474)	110,122	9,700	119,822
Balance at 31 March 2024	<u>3,033,258</u>	<u>46,881</u>	<u>3,080,139</u>	<u>547,434</u>	<u>10,907,281</u>	<u>11,454,715</u>

The company's unrestricted reserve to carry forward is £3,080,139. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,080,139 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,454,715 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

	2024	2023
	£	£
b) The closing restricted capital projects fund relates to:		
Frontier centre	134,249	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,139,984	2,139,984
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,547,125	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,907,281</u>	<u>10,897,581</u>

	2024	2023
	£	£
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	14,261	9,165
Corby Development	130	130
Rebus project	10	10
Arm for Sam	80	80
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
YD Christmas Appeal Emerging Leaders & Hebrides Trip	57,415	46,203
Kings Park Centre mattresses	64,490	64,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Send NCC	103	103
Pacesetters - bursaries for camps	1,416	1,416
Church worker	27,500	27,500
WML Activity appeal	36,883	36,883
Trauma recovery	26,250	26,250

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

	2024	2023
	£	£
The closing restricted other funds - continued		
Sport England Grant	59,661	59,661
60th Anniversary appeal	50,288	50,288
KP Sports equipment	1,500	1,500
Sch reward datys	6,250	6,250
Diamond Appeal	27,859	27,855
Uganda expedition	10,864	10,864
Northampton town council - training grant	7,124	7,124
Emergency spring appeal 2022	8,753	8,753
KP Spinney	8,222	1,800
Owen Family TR Donation re WML	10,000	5,000
Don PIO act Instructors -Alfred Haines	2,000	2,000
Donations for PIO MUGA - 2023	39,750	6,500
Donations - KPC Piano - A Lock	9,700	7,000
WNC - CFG Briar/sfields Wellbeing Café	4,977	-
Busary - Christmas 2023	450	-
Wide Horizons - Dye Gift - WML	10,000	-
Donations - KPS Muga	10,000	-
Kayaks & Canoes - WML	10,000	-
Happy Days Children's ch donation	133	-
Npton TC £10k - Club set up/bitesize	10,190	-
YD - Youth Summit Income	688	-
	<u>547,434</u>	<u>437,312</u>

	Opening Balance	Reclassif- cations	Incom- ing	Outgoing	Closing Balance
	£	£	£	£	£
22 Restricted funds					
Frontier capital project	129,804	-	4,443	-	134,247
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,127,182	-	-	-	2,127,182
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	2,004,145	-	-	-	2,004,145
Kings Park trampoline fund	446,817	-	-	-	446,817
Whitemoor Lakes	3,554,674	-	25,225	(19,966)	3,559,933
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	-	308,408
Pioneer Activity Appeal	58,880	-	-	-	58,880
Other funds	422,111	54,125	117,445	(61,450)	532,231
	<u>11,334,893</u>	<u>54,125</u>	<u>147,113</u>	<u>(81,416)</u>	<u>11,454,715</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

23 Analysis of net assets between funds

As at 31 March 2024:

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
Restricted funds					
Frontier capital project	-	-	134,249	-	134,249
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,491,545	-	(351,560)	-	2,139,985
Ranch development	-	-	231,554	-	231,554
Capital assets fund	-	-	551,154	-	551,154
Kings Park development fund	1,949,733	-	39,413	-	1,989,146
Kings Park trampoline fund	428,019	-	18,798	-	446,817
Whitemoor Lakes capital project	4,776,244	-	(778,235)	(450,883)	3,547,126
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary Appeal	-	-	15,038	-	15,038
Summer Appeal – Benham Arena	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	501,286	-	(193,078)	-	308,208
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	547,432	-	547,432
	11,589,303	-	316,295	(450,883)	11,454,715
Unrestricted funds	6,345,479	0	(2,366,438)	(898,902)	3,080,139
Per group	17,934,782	-	(2,050,143)	(1,349,785)	14,534,854
Unrestricted funds eliminated on consolidation	9,000	2	409,225	-	418,227
Per company	17,943,782	2	(1,640,918)	(1,349,785)	14,953,081

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

23 Continued

As at 31 March 2023:

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
Restricted funds					
Frontier capital project	-	(4,443)	134,249	-	129,806
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,519,781	-	(379,796)	-	2,139,985
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,942,281	-	46,865	-	1,989,146
Kings Park trampoline fund	428,243	-	18,574	-	446,817
Whitemoor Lakes capital project	4,779,526	-	(700,957)	(536,702)	3,541,867
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary Appeal	-	-	15,038	-	15,038
Summer Appeal – Benham Arena	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	505,304	-	(197,096)	-	308,208
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	437,312	-	437,312
	12,168,765	(4,443)	(292,727)	(536,702)	11,334,893
Unrestricted funds	5,486,030		(1,374,275)	(1,018,142)	3,093,613
Per group	17,654,795	(4,443)	(1,667,002)	(1,554,844)	14,428,506
Unrestricted funds eliminated on consolidation	9,000	2	504,249	-	513,251
Per company	17,663,795	(4,441)	(1,162,753)	(1,554,844)	14,941,757

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Pension contributions	72,351	56,946	5,534	-479
Amounts outstanding to the funds as at 31 March 2024	14,947	12,573	1,156	916

25 Financial commitments

At 31 March 2024 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2024 £	2023 £
Not later than one year	3,612	8,228
Later than one year, not later than five years	6,893	9,191
	<u>10,505</u>	<u>17,419</u>

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

At the balance sheet date NAYC owed ACUK £82,484 (2023: £62,701), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £51,870 (2023: £3,135) and £1,123,259 (2023: £891,014) respectively.

Wide Horizons is a related parties due to Rev D Shearer being a director of NAYC and a trustee of Wide Horizons. During the year Wide Horizons donated £10,000 (2023: £nil).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

27 Financial Instruments

The group had the following financial instruments:

	Group 2024 £	Group 2023 £	Company 2024 £	Company 2023 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	-	-	2	2
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	73,025	74,388	57,652	4,016
Other debtors	165,365	243,870	33,152	221,256
	<u>238,390</u>	<u>318,258</u>	<u>90,804</u>	<u>225,272</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	308,373	359,168	308,373	359,168
Other loans	1,119,309	1,443,218	1,119,309	1,443,218
Finance leases	444,212	205,221	444,212	205,221
Trade creditors	1,675,082	1,534,291	1,137,001	900,518
Other creditors	538,731	595,306	115,469	192,100
	<u>4,085,707</u>	<u>4,137,204</u>	<u>3,124,364</u>	<u>3,100,225</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2024

28 Prior period adjustment

Reconciliation of changes in equity

	Notes	1 April 2022 £	31 March 2023 £
Adjustments to prior year	(i)		
Correction of classification of investment		-	-
Equity as previously reported		14,941,757	14,941,757
Equity as adjusted		<u>14,941,757</u>	<u>14,941,757</u>
Analysis of the effect upon equity			
Profit and loss reserves		<u>-</u>	<u>-</u>

Reconciliation of changes in profit for the previous financial period

	2023 £
Total adjustments	-
Profit as previous reported	222,659
Profit as adjusted	<u>222,659</u>

Notes to reconciliation

(i) Correction of presentation of investment property

In the previous year, the investment property was recorded as a negative asset within the balance sheet. As there cannot be an investment property that is a creditor, it was reclassified to other creditors. This adjustment does not affect profit.

Document Activity Report

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NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

England & Wales - Charity number 803431

Accounts

ANNUAL REPORT



nayc

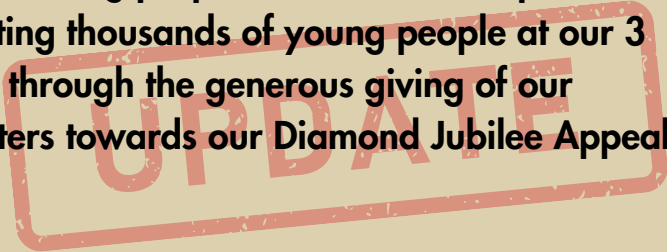
acuk
releasing potential in all

2022/23

NORTHAMPTONSHIRE
ASSOCIATION OF
YOUTH CLUBS /
ACTION CENTRES UK



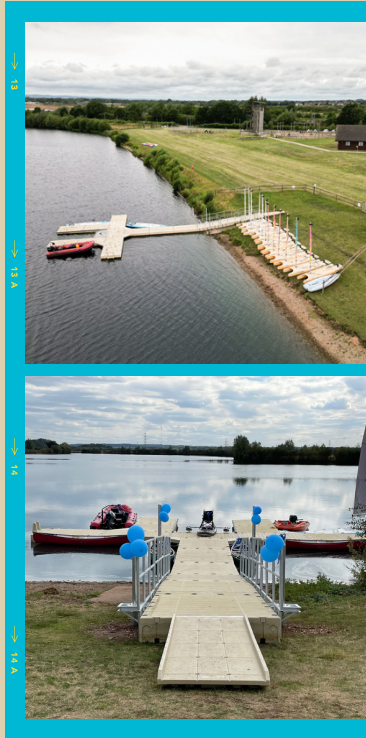
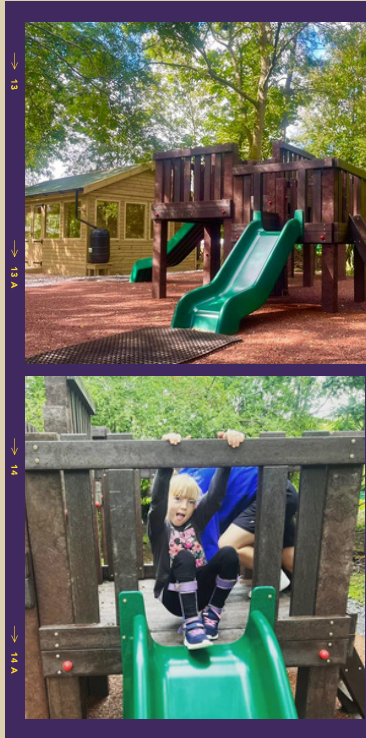
Three amazing projects have been completed benefitting thousands of young people at our 3 centres through the generous giving of our supporters towards our Diamond Jubilee Appeal.



**KING'S PARK
SPINNEY CABIN &
PLAYGROUND**

**WHITEMOOR LAKES
PONTOON &
POWERBOAT**

**PIONEER CENTRE
MULTI-USE GAMES AREA
& OUTDOOR CLASSROOMS**



CONTACTS

Northamptonshire Association of Youth Clubs
Charity Registration No. 803431.
Company Registration No. 2484603

Headquarters Office
King's Park, Kings Park Road, Northampton, NN3 6LL
01604 499699 nayc@nayc.org

President & Chairman: Mr David Laing MA RIBA
Vice Presidents: Sir Ewan Harper CBE, Lady Wake DL,
Mr Glan Grey-Jones, Mr John Ford MBE, Mr John
Gilmour, Mrs Sylvia Gilmour, The Bishop of
Peterborough Rt Rev Donald Allister & Mr Peter Hales.
Honorary Solicitor: Mr Dominic Hopkins DL (HCR
Hewitsons)
Auditors: Moore

NAYC Board:
Mr David Laing (Chairman), Mr David E Darby, Rev
David Shearer, Rev Adam Eakins, Dr Frank Cole, Rt
Rev Bishop John Holbrook, Mrs Morcea Walker MBE
VLL & Rev James Nickols.

Action Centres UK Board:
Chairman: Mr David E Darby, Mr David Laing & Mr
John Whittaker
2 Company Secretary: Mr Peter Bramley

158,265
guests through the doors at
Pioneer, Whitemoor &
King's Park

King's Park:
Hereward Wake Centre 01604 493111 enquiries@kingspark.org.uk
Benham Sports Centre 01604 494100 benham@acuk.net
King's Park Tennis Centre 01604 797900 tennis@acuk.net

Pioneer Centre:
Cleobury Mortimer, Kidderminster, Worcs. DY14 8JG
01299 271217 enquiries@pioneercentre.org.uk

Whitemoor Lakes:
Barley Green Lane, Lichfield, Staffs, WS13 8QT
01283 795000 enquiries@whitemoorlakes.org.uk

Frontier Centre:
A partnership with Rock UK. Address: Addington Road,
Irthlingborough, Northants, NN9 5UH
01933 654120 frontier@rockuk.org

The Ranch:
A partnership with CMC. Address: Llanbedr, Gwynedd, Wales,
LL45 2HU. 01341 241646 office@cmcpensarn.org.uk

WORD FROM THE CHAIRMAN

Last week I was sitting in the middle of the Spinney, in the wonderful new forest classroom, after I had cut a very appropriate and very glitzy ribbon to "declare the building open".

I was immediately surrounded by twenty very special, special needs young people determined to give it a very thorough inspection, which they did very thoroughly and with great enthusiasm. I was sad to see them leave and to be left on my own. I was sitting in the building, but, because it has so many windows, I felt part of nature in the wood, which soon welcomed back its normal residents; rabbits, squirrels and myriad birds.

How wonderful this world can be, even in the shadows of the grey clouds of war in Ukraine and the frightening clouds of smoke tinged red orange of the fiercely wind-fanned flames around Greece. It is so important for us to remember and recognise and to pray for those affected, while being thankful for what we ourselves can enjoy.



I can recognise and give thanks for all that has been and is going on in everything linked to NAYC and Action Centres. We, somehow, with God's care have enjoyed a truly remarkable year with very busy and full order books, and with this continuing through to next year. Although 'He' is looking over us it is not all wholly down to 'Him'. It is also due to the enthusiasm, energy, diligence and care of all involved in running and managing the centres and those in the office, often forgotten.

Join me. Close your eyes briefly and give thanks to all that combine to deliver memorable experiences.

I am still sitting in this new building in the wood and feel truly at peace with everything around me.

DAVID LAING
CHAIRMAN



AIMS AND PUBLIC BENEFITS

The Aim of NAYC is to help and educate young people, especially, but not exclusively, through their leisure-time activities to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and as members of society. This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of youth groups and assist in finding youth workers
- To unite youth groups in Northamptonshire; to assist the work of existing youth groups and help in the formation and development of new groups
- To assist in organising conferences and training courses for youth workers, members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre & Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre nr Kidderminster; Whitemoor Lakes Centre, nr Lichfield; Frontier Centre nr Irthlingborough - now run by Rock UK; The Ranch

Outdoor Discovery Centre in North Wales - now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides - now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence - breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.



JOHN M WHITTAKER MA
CHIEF EXECUTIVE 3



Youth Conference for church youth leaders, welcoming 75 people and the Annual Awards evening with over 70 people attending, a night where we can recognise the hard work of volunteers. NAYC lead on the annual Youth Summit, now in its 6th year, where young people plan a one-day event to showcase support services & resources and run workshops for young people from local schools.

VOLUNTEER TRAINING

Our comprehensive volunteer training programme covers 10 essential youth work skills where we focus on: understanding youth work, mental health and behaviours, first aid, and awareness sessions around areas of need, such as, drug and alcohol, self-harm, online safety and gambling. Most sessions take place at King's Park Conference Centre and last year 256 volunteers representing 56 different youth groups booked onto the training. We also run workshops where leaders can learn practical skills such as arts & crafts and games activities.



NAYC is able to bring along equipment that we could not hope to provide for our young people which makes these sessions really special. The variety of equipment is also ideally suited for multi-age group games, which means that different schoolyears are able to take part together. This has had a massively beneficial impact on the atmosphere of our sessions

West Porch Cafe, Oundle



YOUNG PEOPLE'S POTENTIAL

NAYC trailblazed the phrase 'releasing potential in young people' some years ago and we continue to centre our work around youthwork and making a difference in a young person's life. Youth groups have potential young leaders who register on our successful Emerging Leaders programme to develop leadership, character, and confidence skills. We work with 24 young people on three residential weekends each year and this year we extended the programme through regular meetings giving the young people the opportunity to join our summer expedition to the Hebrides in 2024. A notable highlight for one young leader was Zach who gave an excellent presentation to the Local Authority's full council about the need for more youth spaces and activities for young people.

REFLECTION

After years of decline in funded youth services there are encouraging signs that youth work is returning with growing recognition of the need for more youth workers.

My sincere thanks must go to our stakeholders and funders, to each and every committed volunteer running youth clubs and groups in their local communities and to our incredible staff in the YD team who consistently show their determination and professionalism in all they do.

**IAIN
ANDERSON
YOUTH
DEVELOPMENT
MANAGER**



YOUTH DEVELOPMENT

121 AFFILIATED GROUPS



Corby

Adrenaline Alley
Corby AFC
Corby Netball Club
Hazel-Leys Happening Youth Hub
Hearts of Young People
Kingswood Community Support
Oakley Rangers
Rock Solid Youth Club, Weldon
Tribes Youth Club

Daventry

BCC Youth
Carey Baptist Church
Children's & Youth Activities
Daventry AFC Club (Action for Children)
Daventry Methodist Church
Daventry Youth Club (Action for Children)
East Haddon Youth Club
Great Oxendon Youth Club
Long Buckby Youth Centre
NESC - Daventry Unit
Yelvertoft Youth Drop In

East Northants

Irthlingborough Youth Club
Islip Youth Club
Northants Inline Roller Hockey Club
Park Road Baptist Church
RUSH 2The DEN
Rushden High Street Youth Group
Rushden Mission Church
St. Peter's Church, Oundle
Titchmarsh Youth Group
Youth Unite

Kettering

2nd Broughton Scouts Group
African Youth Arise (AYA)
Desborough Youth Centre
Engage - St Giles Church
Desborough
Fuller Youth Club
Geddington Youth Club
Harvesters
6 NESC - Kettering Unit

Northampton

1st Hardingstone Scout Group
28th Northampton Girl Guide
Abington Church
Abington Library
All Nations Church
Base Camp
Briar Hill Youth Club
Broadmead Youth & TMX
C2C Social Action
Camp Hill Youth Club
Clubs for Young People
Northamptonshire - Youth Inspired
Community Court Yard
DC Youth Club
Deafconnect
Discovery Days
Emmanuel Church
Family Support Link
Far Cotton and Delapre Com. Council
FISH (Friendship International Students and Hosts)
Free2Talk CIC
Glee4Kidz
Growing Together Northampton
Kidzlink Youth Club
L2L
Liberty Drum Corps
Lighthouse Trust (Northampton)
Living Grace Church
Martial Arts Academy
Nene Valley Club
NESC - Northampton Unit
Northampton Handball Club
Northampton Nene Angling Club Juniors
Northamptonshire Deaf Children's Society
OPFCC Youth Service
Out There
Peak Empower
Q Space
Readwell Care out of School Club
Relentless Youth
Sport4Fitness CIC
Spring Boroughs Youth Hub
SSD Youth Club
St. Mary's Youth Club - Far Cotton
Stay Safe Youth Club
The Choirs of All Saints' Church
UltraViolet Academy
United Life Northampton
Upton Youth Club
West Northants Youth Council
YD Project
Young Healthwatch Northamptonshire
Young People Empowered



Other

Barnack Youth Club
Parsnip Youth Theatre (Rutland)

South Northants

Bugbrooke Youth Club
Deanshanger Youth Café
Grange Park Youth Club
Harpole Youth Club
King's Sutton Baptist Church Youth Club
LifeChurch Brackley
NESC - Towcester Unit
Nether Heyford Youth Club - Juniors
Potterspurty Kids Café
South Northants Youth Engagement
St. Leonard's Church Yardley Gobion
Tove Valley Baptist Fellowship Youth Club
Towcester Youth Club - Action for Children

Wellingborough

Earls Barton Youth Club
Gleneagles Anglican Church
Irchester Youth Club
NESC - Wellingborough Unit
NFCA
Northamptonshire Young Carers Service
Openfires
Shudan CIC
Sywell Air Scout Group
The Drop Off
The Nest Youth Club
Up2U Youth Club
Wellingborough Youth Club
Wollaston Youth Club
Youth Café (St. Mary's Wollaston)

FIRST PRINCIPLES

1 **The Motivation of our Work** springs from the personal faith of the staff, who are committed to the Christian way of life. A love of God issuing in a love for others.

2 **The Aims and Objectives of our Work** are to serve young people and their needs rather than a mission to win their allegiance. To serve in Christ's name all kinds of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting.

3 **Our Aim** has not been to 'Preach or Convert' but to serve and help. To achieve this we have had to provide 'tools to do a job'. Our job is clear to us - the tools we have provided are our services and centres. Attitudes often alienate adults from the young and create a generation gap. We have tried to offer, through our service, centres and staff 'un-judging friendship', non-judgmental attitudes', 'accepting love', to create a bridge over the gap.

4 **Our Methods of Fundraising.** To depend, whenever possible, on direct giving rather than on money raising methods, for two reasons, (i) to set an example to the young people we seek to serve and lead, and (ii) to relieve our staff from time-consuming efforts, so that they can devote their time and energies to the real job in hand.

5 **Faith.** There has always been a deep element of faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made for that something.

6 **Responding to the Need.** The Associations work has developed through an awareness of need and attempting to do something about meeting that need, often in cooperation with others.

7 **The Function of the Staff.** The Association has endeavoured, over the years to appoint men and women to its staff who are committed to the Christian way of life and who feel a sense of dedication to their job. It has been found that then they can be trusted to get on with their job, with support and guidance.

8 **The Right Kind of Support.** The Association has been blessed through the years with a Board that invested trust in the appointed full-time staff, who have filled a role of being supportive, encouraging and constructive in their guidance. This has been one of the main strengths of the Association.

THE NAYC PRAYER



O GOD OUR FATHER, WHO IN OUR ASSOCIATION HAS CALLED US INTO A GREAT FAMILY OF FRIENDSHIP AND SERVICE: - GIVE US FAITH ALWAYS TO SEEK THAT WHICH IS HIGHEST,

GIVE US COURAGE TO STAND FOR THAT WHICH WE KNOW TO BE RIGHT, AND GIVE US THE SPIRIT OF LOVE BY WHICH ALONE WE CAN TRULY SERVE YOU AND OUR FELLOW MEN. THROUGH JESUS CHRIST OUR LORD. AMEN.

COMPILED BY THE LATE REV HARRY WHITTAKER MBE FOUNDER DIRECTOR

A PASSION FOR PEOPLE

At the heart of the community, we're pleased to support NAYC

“ We congratulate NAYC on once again delivering on their commitment to help educate and improve the lives of young people. ”

Dominic Hopkins, D.L.
Partner, Joint Head of Central England Office

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TRUSTEE REPORT

One NAYC event I attended in December last year was the annual youth award. A wonderful meal provided by the chefs at King's Park was followed by an inspirational award evening in JK hall. As I handed out the awards, I heard one inspirational story after another. All these people who have volunteered so much time to see young people given new opportunities and thrive in them. It truly was a motivating evening and I said afterwards if you could bottle the contents of that evening and every time you felt the need you could take a swig and be rejuvenated again it would bring Joy, Passion, Hope, Love and Peace.

During the presentation I was invited to share a few words. As the Football World Cup and Advent had fallen in the month of December, for the first and probably only time, I used that as the basis of my talk. This is a little of what I said. **Advent means 'coming' and so it must be written in the stars that in the season of Advent it is coming home as part of our Advent celebrations (sadly that was not true as we got knocked out in the quarter-final - #westillbelieve.)** Even if you didn't watch any of the actual football, you may have heard of the fall out over some of the European countries' captains being banned from wearing a particular armband. What you may have missed though, was that there are different 'official' messages on those armbands for

different stages of the tournament. One armband however felt very appropriate and the message it had for the first World Cup Final to be held in Advent read Football is Joy, Passion, Hope, Love and Peace.

It can't be a coincidence that over Advent many churches were lighting candles which represent four of those themes - Hope, Peace, Joy and Love. Four great, human longings that we need in our world and found at the heart of the message of Jesus. Advent each December reminds us how we all need a good dose of Hope, Peace, Joy or Love but not just at Christmas but all year.



ADAM EAKINS
TRUSTEE

If you are anything like me, with high energy prices you might be making sure you're turning out the lights in any room not being used. But against all the advice we might be given, the lights of Hope, Peace, Joy and Love are lights our world really need us to leave on. In great darkness our efforts might seem like little more than a candle flame, but however small the light, the darkness doesn't overcome it.

In all I see as a Trustee of the work of NAYC/ACUK over the last year it is the Hope, Peace, Joy and Love which I see being fired up in a variety of ways as all types of people are welcome and given the opportunity to release their potential.

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King's Park Conference Centre provides facilities for serving over 20,000 leaders each year from faith and community groups, schools, youth groups, special needs groups and charities, from both the UK and abroad.

All of our 105 bedrooms are en-suite. There are 103 twin bedrooms, two family rooms and our dining room can accommodate up to 175 people. There are three large meeting rooms which can accommodate anywhere from 50 to 200 people. In addition, we also have four smaller meeting rooms which can be booked by smaller groups or used as breakout rooms by larger groups.

Coming out of COVID, from 2021-2022 to 2022-2023, our bookings increased by almost 60% and we had the pleasure of welcoming 228 groups. We made beds for over 9,000 people and our kitchen served more than 42,500 meals. We have had some very busy months and in three of them, we served more than 1,000 people per month. Bookings for the fiscal year 2023-2024 are already looking promising.

We are delighted that the Spinney area, which is between the Conference Centre and Benham Sports Centre, is being redeveloped. It is still retaining the relaxed feel with trees and a pathway but it will also provide additional facilities, mainly aimed at children. The area has been fenced in, which allows children to play freely without the worry that they can wander off and a new play area and an outdoor timber classroom have been installed. This will be a great facility for children as well as adults and when the area has not been booked, it will be available as a quiet secluded



“
A huge thank you for providing us with such an excellent venue, wonderful catering and support in the lead up to, and at the event

Groundwork Northamptonshire

place to sit, maybe read and relax. It has been an exciting year for us with the recent appointment of a new chef, duty manager, new member of our bookings team and my role as centre manager.

I have been working in Christian Conferencing for the last 26 years and am delighted to join the team at King's Park. One of the first groups that I looked after at King's Park were the Christian Magicians. I first served the Christian Magicians way back in 1997. It was truly fantastic to meet up with them again. Since then, I have met several groups that I served elsewhere before. It is marvellous to get reacquainted with them and to meet new groups and people.



IAN ANDREWS
CENTRE MANAGER

Management Team:

Catering Manager
Peter Parker

Domestic Bursar
Gillian Murray



King's Park Sports is made up of two centres; Benham Sports Centre, a large multi-sport facility which opened in 1990, and King's Park Tennis Centre, an indoor and outdoor purpose-built tennis venue added slightly later in 1998.

Our aim is to operate these facilities to the highest possible standard, whilst offering affordable and accessible opportunities within sport to the local community.

We work with a number of partner organisations in order to provide these opportunities, including; NTGA, specialising in trampolining, Pacesetter Sports who run school holiday activity camps on our behalf, Tennis4All who operate a tennis coaching & tournament programme and Sk8house, a roller-skating company. More recently we have started working with The Cube Disability.

Benham Sports Centre is a versatile event venue and has seen us host a variety of events, including Northampton Comic Con, Flyball dog racing, gymnastics & trampolining events, and netball tournaments. Here at King's Park Sports, we ensure we deliver excellent customer service and hosting abilities, so the event runs as smoothly as possible. This not only leads to a fun filled day for customers, but a relaxing day for event hosts knowing that our staff are here to help execute the day as planned.

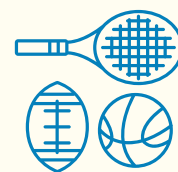
Following the pandemic, we have taken leaps forward in the services we're able to offer those that walk through our doors. November saw the introduction of our Costa café, which proved an immediate success. The entire café was renovated in the process with a new countertop, furniture, tv, plants and most importantly



**I had fun, a lot of fun.
More fun than ever at
King's Park**

All Saints Primary Pupil

handcrafted barista coffee machine offering a fantastic range of snacks and drink choices. Our café was transformed into a totally different space, open to everyone, not just those who have booked a session with us. This was the aim, and is the challenge going forward - how do we encourage even more people to simply pop in for a coffee? The new housing estate behind our centre - Scholar's Green - has provided an excellent opportunity for us to face this challenge head on, with around 600 houses within immediate walking distance.





The reintroduction of our Christmas roller skating went down well with everyone, with us reaching over 100 individuals on some days, certainly a reminder of what Benham is really known for!

March brought along some sad news, ultimately Ben Whittaker's departure from the company after 25 years as he went on to face new challenges elsewhere. It was a huge change for everyone here, but one that has been embraced.

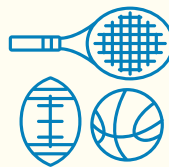
“ ———

Mr favourite Parts were rock climbing, trampolining and circus skills, but to be honest all of it was my favourite

All Saints Primary Pupil

Northamptonshire Sport have been regular customers throughout the year, bringing in over 6 schools per event. Some interschools challenges have included Boccia, New Age Kurling and Quicksticks. Sporting events like this bring an amazing buzz to the centre and provides a great opportunity to show the children and parents what they have on their doorstep.

All of this has been made possible by the team of staff at King's Park Sports, who have shown great teamwork and initiative. We look forward to the next twelve months with new facilities in the pipeline!



EMILY ALLISON
SPORTS MANAGER

Assistant Manager
Matt Brown



Pioneer is set in stunning rural countryside near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Maybe, like me, you remember the wistful Mastercard adverts of the late 90's - giving new meaning to the phrase "Some things are priceless..." Well, I am reminded of those "priceless moments money can't buy" all the time at the Centre. The 'WOAH's! YESSS! NOOOO! And <gasp>' of a memory made for life. With the 'cost of living crisis' ringing in our ears daily, and our constant need to re-evaluate due to yet another change, it's maybe our collective 'sweeping' that has put these priceless moments out of the reach of so many.

Our aim at Pioneer, as always, is to meet the need with the must, especially for those most local to us.

One great theme I can share that comes through our evaluation forms, no matter what the group or their activity, is repeated on almost every form "ALL the friendly, approachable, smiling" staff that greet everyone - it is quite possibly becoming our best feature.

We are always astounded by the uptake of our volunteer workers who grant their time to come and train, whatever it takes, to be an instructor. Our international intake continues to be a strong multi-cultural flavour we love running through the Centre each year, but with only 20% of positions taken up by UK based applicants and with an ever-decreasing pool of national qualified instructors, please pray for a national surge



of interest in this most exciting field. As every year, I can't fail to mention the whole staff team and thank them for their continued efforts. Without them the life changing experiences, provision or facilities would not be the same.

It does not escape any group the continued development, year on year, of the Pioneer facilities, activities, and grounds. I sometimes worry that we will overstretch or exhaust ourselves, yet the team continues to impress and push forward on every front, from food waste recycling rollout to newly renovated buildings! You may even be charmed to know that our strident efforts at wilderness diversity and environmental improvements have led to a secret duckling nesting site where we welcomed over 24 ducklings from 2 different ducks through our halls and on to their adventure!

“
The children absolutely loved the giant swing and they really pushed themselves to achieve their goals. There was a great range of activities lead by amazing instructors who ensured every child had fun and were comfortable, thank you 😊

Captains Close



As we continue to utilize the outdoor space, we now have a third impressive classroom right next to the towers as well as a third campfire location for smaller groups. Our latest activity line area, Laser Tag, has been completely developed and tested in-house and even included a pathway to keep the mud at bay. The team also extended the matting around site to aide wheelchair access.

“

So easy to be here at the Pioneer Centre!

Jubilee Church,
Solihull

Finally, I am delighted to say the renovation of Thunderbay and the creation of a whole new room, Saskatoon, has been completed to a very high standard - to the delight of our day and church groups. Our many areas of development this year have resulted in being awarded the AHOEC (Association of Heads of Outdoor Education Centres) GOLD Standard!

Management Team:

General Manager
Joseph Donovan

Chief Instructor
James Kniffen

Catering Manager
Angie Evans

“

As always an action-packed, fun-filled, life-learning experience.

Roberts Primary School

So, in raw detail, the Centre performed very well this year renewing our excitement on serving more groups and returning to our expected levels with 418 separate bookings, resulting in 18,296 guests. We can also say that 55% of these bookings were for our schools Action Plus program, up by 7% on last year. We are also delighted with a great turnout of nearly 7% of our total groups who attend on our activity package weekends. All these stats point close to 38,000 nights away from home for our various guests. Incredible.

May you be encouraged that we are not standing still - come walk with us!

JOSH THOMPSON
HEAD OF CENTRE





Whitemoor Lakes is a purpose built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of lakes that were being created following the extraction of sand and gravel.

What a BUSY year! Simply incredible. This time last year, at the last AGM, our Chairman, Peter Hales, had asked me how things had been this year. I explained briefly that the year was going very well and that we hadn't time to breathe between groups and that it was relentless. I can honestly say, we somehow survived it. And so, this year's report is titled BUSY! Let me give you some figures that I hope enforce my point of this incredible year.

For 2022/2023, you can see a large jump in group bookings, guest numbers and meals served, this jump was difficult to handle putting us under enormous pressure to deliver. Of the budget set for the year, I am very pleased to report an increase surpassing budget by 13% or circa £355,000 on income.

2017/2018	Saw 415 Bookings		18,900 Guests	115,220 Meals
2018/2019	Saw 507 Bookings	18% increase	20,300 Guests	120,600 Meals
2019/2020	Saw 527 Bookings	4% increase	22,700 Guests	126,350 Meals
2021/2022	Saw 377 Bookings	-40%	13,800 Guests	66,800 Meals
2022/2023	Saw 553 Bookings	32% increase	30,830 Guests	148,300 Meals



At Whitemoor Lakes we all share a common vision for the future – to enjoy steady growth, hosting an ever-greater number of youth and church residentials and bring to the local, regional, national and international



arena, a top-quality outdoor training & water sports centre.

Once again, I would like to express my heartfelt gratitude for the tireless high standards given by our staff and trainees throughout the last 12 months. I believe their energy and enthusiasm underpins our ongoing success and strong reputation for high quality service. Their commitment to our vision and our values that guide what we do and how we do it, resulted in an amazing 97% satisfaction by guests visiting the centre.

Whitemoor Lakes continues to host small, medium & very large church residential events, particularly at the weekends, the majority of which are returning customers.

We have also experienced a promising uplift in the number of school residential bookings over the last year, some of this will inevitably be due to Covid bounce back, where schools have received funding to allow pupils to catch up on missed opportunities, this seems set to steadily increase over the coming months and hopefully the years ahead as we have secured many new schools as a result of smaller centre closures.



However, not being content to sit on our laurels, we recognise the importance of strategic forward planning and constantly seek ways in which to improve our service and extend our range of activities in preparation for both the immediate and long-term future.

With that in mind, we are looking at something new and exciting that shall compliment the Centres current activities offerings, one we hope that shall bring in something we don't currently offer. My lips are sealed on what this might be for now.

With how busy we have been this past year, it was high time we replaced our bedding, during one quiet Monday / Tuesday - we managed to replace all our bedding to bring a fresh new look to each lodge. This has gone down very well with guests.

Problem Solving

Where to put guests' bags? I'll say from the off, that it hasn't been like British Airlines Heathrow baggage handling. However, we have struggled to find space to hold baggage. Finding a workable / practicable solution was tough, but we did it! At the time of writing, it isn't finished. When it is, the new bag drop shall look as though it always existed and has been a labour of hard work and love by the inhouse estates team. My thanks go out to Phil, Howard, Gerry, and Mike for the many man hours thus far and yet to be done. Well done.

In late March 2023, the Organisation implemented a new online training platform, giving staff access to almost 200 training courses. This new way of accessing and managing personal training & development has been a real success. Feedback from staff has



been one of high praise and uptake. Whitmoor staff have completed 148 hours of training and 331 certificates issued - Well done.

Nothing the Centre does is without the staff's input, big or small. I personally wish to thank everyone for their hard work, dedication, steadfast resolve, critical thinking, problem solving and smiles - which are infectious.

Management Team:

General Manager
Barry Hayes

Catering Manager
Lori Deak Sala

Chief Instructor
Nicola Whiting



ANDY DAMANT
HEAD OF CENTRE 15

KING'S PARK TRAMPOLINE CENTRE



King's Park Trampoline Centre provides members of Northamptonshire Trampoline Gymnastics Academy (NTGA), the local community and beyond access to trampoline gymnastics in a World class facility. Offering opportunities to people of all ages and abilities including community, competitive, pre-school, special needs, schools, youth groups and other organisations.

This year marks forty-five years since NTGA began on one trampoline in a school hall and although the thought of trampoline centres and careers in coaching were distant dreams, our aims and beliefs have remained constant; to provide safe, affordable access to sport and help all members to achieve their potential. We are grateful that via Benham we have had a permanent home since 1990.

Our recreational trampoline classes provide a platform for participants who want to access trampolining for fun, fitness and to move into competitive training. Competitively we have had members qualify for events at regional, national and international level which included World & European Championships. Of them 21 year old Andrew Stamp became senior Men's British Champion and also recorded a fourth place finish at the 2022 World Championships, which is the best result of a male British gymnasts in the Olympic era. Andrew, along with our Head Coach Harvey Smith in his role as National Coach, has recently embarked on the qualification campaign for Paris 2024 Olympic Games.

Thanks to initial support from NAYC our 'Primary School Activity Day' programme has been a huge success this year, with us welcoming over 1,500 young people from over fifty local schools who have been able to reward their pupils or offer opportunities to those who may not otherwise be able. We



also continue to run our 'Ability Zone' programme, a fully inclusive service, catering for people with additional needs and disabilities.

British Gymnastics Education Courses have taken place at King's Park Trampoline Centre and we have also hosted Regional trampoline training camps and the National Schools Trampoline Finals with well over 1,000 participants representing schools from all over the UK.

In February 2023, former Managing Director Tracy Whittaker-Smith collected her MBE from Prince William, The Prince of Wales at Windsor Castle. Tracy was recognised for her services to trampolining having devoted over forty years to the sport and has always maintained that her greatest achievement is the Trampoline Centre and the legacy that she left in Northampton.



NTGA would not be where it is without everyone's invested time, effort, and continued achievement, so a sincere thank you to everyone involved. We are also thankful for the support and strong partnership we have with NAYC and King's Park Sports.



ROSS WHITTAKER
DIRECTOR

FRONTIER CENTRE

As I write this (July) we are at the busiest time of year for Frontier Centre, on some days our team can be found welcoming 5 different groups at the same time. This is a tremendous reflection on God's goodness as we 'grow back' year-on-year from what seems now to be in the distant past; the pandemic. Thankfully we're up 40% on last year and the ongoing growth is forecast to continue next year too.

2023 is an auspicious occasion for Frontier Centre - formally called Frontier Camp which officially opened in 1983 - 40 years ago. Isn't it wonderful to reflect on how, amongst others, Rev Harry Whittaker and Rev Declan Flannigan stood on farm fields overlooking a valley [yet to be dug out gravel pits] and prophesied that God's work would be done on what was envisioned to be a larger centre with access to lakes across the river. All these years later, Rock UK operate the centre which welcomes c17,000 guests per year and we have sole access to Lake #5 at Stanwick Lakes which we use throughout each summer for some of our water-based activities.

It has now been 10+ years since Rock UK



launched our Bursary Fund. We have continued to fundraise for this important aspect of our work and have achieved an incredible milestone this month - going past 4,000 bursaries awarded. With over £250k raised for this worthwhile cause, we are so grateful for the many organisations, trusts and individuals who have enabled us to grant bursaries to ensure 'nobody is left behind'.

RICHARD SEWELL

CENTRE DIRECTOR



CMC ADVENTURE

The Ranch Pensarn Harbour is located in North Wales and run by CMC Adventure, after they bought it from NAYC in 2012.

The Centre was founded in 1974 to help young people develop their potential with the purpose to provide quality courses in outdoor activities and field studies, for all ages and abilities within a framework of traditional Christian values and standards.



THE SCALADALE CENTRE

The Scaladale Centre is a purpose built residential activity centre situated on the Isle of Harris in the Outer Hebrides, opened in 2000. The Centre accommodates 28 people, surrounded by stunning views and beaches, ideal for climbing and sailing.

Scaladale Centre replaced the Ardvourlie Expedition Base established in 1970 by NAYC. NAYC still encourages young people from affiliated groups to visit.



DISCOVERY CENTRE

Discovery Centre is a residential centre, run in partnership between YWAM (Youth With A Mission) and the UK registered charity Adventure Projects Trust. This unique facility was born out of a vision of NAYC to develop a centre based on similar principles to their centre in the UK, but expressed in a way that is relevant to a third world situation. The centre overlooks Lake Victoria in very beautiful grounds extending to over 20 acres.



Breaking new ground

Enlarge the Place of your tent, stretch your tent curtains wide, do not hold back; lengthen your cords, strengthen your stakes.

Isaiah 54:2

Sports DTS

In last year's report we were looking ahead with the expectation of holding a five-month residential course - the Sports Discipleship Training School (DTS). We are thrilled to report that it did go ahead and it was a great success. The Sports DTS was accredited with the Youth With A Mission (YWAM) University of the Nations. The DTS is a foundational level school offering a wide range of options, training and lessons.

The impact on the participants was immense:

“ —

The five months at Discovery Centre Sports DTS have been the most impactful and wonderful five months of my life.

— ”

The Sports DTS welcomed a team from Paris who joined us for two weeks, visiting local Ugandan villages for some of their outreach time and we were privileged to have some great input on Christian values in sport from a Ugandan living in Sweden, who is the CEO of a sports academy.



Refresh

With the tropical climate, keeping the buildings and infrastructure in good order can sometimes be challenging, so an on-going programme of refurbishment continues. The Education Centre was looking a bit 'tired' after serving us for ten years, so refurbishing the building was the focus of the Christmas 2022 appeal - which we are pleased to say is now complete.

Regular activities and ministries have continued including; children's Arise & Shine group, computer classes, composition and recording of songs with the "Notivate" team, and sports, particularly football.

Family

None of these activities could happen of course without the staff and we are indebted to these wonderful people. The team have strong relationships and function as a "family" and so we must mention the arrival of Natasha earlier this year. Israel and Daphine joined some time back, fell in love, married and now joyfully celebrate the birth of their daughter.



The Trustees and staff would like to thank all those who have prayerfully and financially supported the Centre, in particular the 'Friends of Discovery Centre'.

RICH JOHNSON

ON BEHALF OF THE TRUSTEES OF
ADVENTURE PROJECTS TRUST

FINANCE REPORT

Many youth organisations, schools and user groups have resumed activities after the pandemic and the bounce back during the previous year has gathered momentum. NAYC has again been grateful for generous grants and donations during the year. ACUK covered all its running costs and made a contribution to NAYC.

NAYC undertakes the work of the charity serving and helping young people, bringing together those who support the work and providing training facilities for youth leaders.

Special thanks again go to our Heads of Centre, Centre Managers, Activity Managers, Hospitality/Catering/Housekeeping Managers for their support during this year. Many thanks also go to our staff and supporters.

EMMA FLETCHER
COMPANY ACCOUNTANT



NAYC FINANCIAL STATEMENTS 2022-23

£

Income:

Donations	318,709
Charitable Activities	23,481
Trading Activities	6,324,062
Investments	69,575
TOTAL INCOME	6,735,827

Expenditure:

Charitable Activities	752,326
Trading Activities	5,760,842
TOTAL EXPENDITURE	6,513,168

Net Income

222,659

TOTAL ASSETS LESS TOTAL LIABILITIES

1st April 2022	14,205,847
31st March 2023	14,428,506

A full set of accounts is available for inspection at
NAYC Headquarters King's Park

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Can you **help**
a disadvantaged
young person?

For as little as **£5**
you could fund...

A child's roller
skating session

or help fund
a school
residential

nayc acuk
POTENTIAL
EVERY CHILD, EVERY CHANCE

SO NO
YOUNG PERSON
MISSES OUT

With your support, we're launching a new fundraising campaign called **POTENTIAL** a bursary fund aimed at providing disadvantaged young people the same chance as their peers to create memories, discover new horizons, learn valuable life-skills and build friendships.

Join us in making a difference.

We have received more requests than ever from visiting schools and groups asking for financial assistance as many families cannot afford to pay for their child to attend. Unfortunately, this means they are missing out on an important developmental experience, whilst isolating them from their friends and peers.

**We want EVERY child to be able to participate
and for no young person to miss out.**

Experiences like this are valuable in helping young people overcome challenges and develop confidence in today's ever-changing world.

Please go to



www.justgiving.com/campaign/nayc-potential

to donate and find out more information.

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2023**

Charity registration number: 803431

Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2023

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2023

Charity registration number	803431	
Company registration number	02484603	
Trustees	Mr D E Darby Mr D E Laing Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook Mrs M Walker Rev J Nickols	(Appointed 24 November 2022) (Appointed 24 November 2022)
Chief executive officer	Mr J M Whittaker	
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL	
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ	

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales	(Resigned 24 November 2022)
Mr D E Darby	
Mr D E Laing (Chairman)	
Mr T M Leese	(Deceased 12 November 2022)
Rev D Shearer	
Rev A Eakins	
Dr F Cole	
Bp J Holbrook	
Mrs M Walker	(Appointed 24 November 2022)
Rev J Nickols	(Appointed 24 November 2022)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups and special needs groups.

Pioneer Centre

Pioneer is situated adjacent to the Wyre Forest near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside training and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities and accommodation. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £6,662,359 (2022: £3,904,873)
- Operating profit for the year was £222,659 (2022: Loss of £151,297)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies. The charities activities were effectively shut down until June 2021. The charity has worked hard to restore income back to pre pandemic levels.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. Projects have included a pontoon/dock at Whitemoor Lakes, 3 outdoor classrooms at Pioneer Centre and a log cabin/play area at King's Park. There has been an encouraging bounce back, with more youth organisations, special needs groups and leaders conferences, making use of the facilities. Youth development continue working with young people throughout the county and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board D Lang

25-Oct-23

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2023

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2023 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2023 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. The pandemic is however an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2023

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2023

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Amanda Ety (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

31 October 2023

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2023

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Income and endowments from:					
Donations and legacies	2	230,832	87,877	318,709	861,061
Charitable activities	3	23,481		23,481	9,111
Other trading activities	4	6,324,062		6,324,062	3,370,414
Investments	5	69,575		69,575	31,524
Other		-	-	-	-
Total income and endowments		6,647,950	87,877	6,735,827	4,272,110
Expenditure on:					
Raising funds		69,421	-	69,421	54,889
Charitable activities	6/7	692,182	60,144	752,326	617,900
Other gains and losses	13	-	32,813	32,813	32,813
Other trading activities		5,658,608	-	5,658,608	3,795,154
Total Expenditure		6,420,211	92,957	6,513,168	4,500,756
Net income/(deficit)		227,739	(5,080)	222,659	(228,646)
Transfers between funds		(65,206)	65,206	-	-
Net movement in funds		162,533	60,126	222,659	(228,646)
Reconciliation of funds:					
Total funds brought forward		2,931,080	11,274,767	14,205,846	14,434,493
Total funds carried forward	21	3,093,613	11,334,893	14,428,505	14,205,847

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 13 to 32 form part of these financial statements.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2023

	Note	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 - as restated £
Income	1/11	6,662,359	3,904,873	338,488	535,084
Direct costs		(4,655,966)	(3,067,126)	(221,677)	(201,768)
Gross surplus/(deficit)		2,006,393	837,747	116,811	333,316
Administration expenses		(2,390,187)	(1,767,619)	(527,414)	(693,422)
Other operating income		708,776	768,139	667,414	176,550
Profit/(loss) on sale of fixed assets		-	-	-	-
Operating surplus/(deficit)		324,982	(161,733)	256,811	(183,556)
Interest receivable		3,191	-	-	-
Interest payable		(105,514)	(66,913)	(105,514)	(66,913)
Covenant receivable		-	-	-	-
Surplus/(deficit) on ordinary activities before and after taxation	8	222,659	(228,646)	151,297	(250,469)
Retained surplus at 1 April 2022		14,158,966	14,387,612	14,743,580	14,994,049
Retained surplus at 31 March 2023		14,381,625	14,158,966	14,894,877	14,743,580

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2023

	Note	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 - as restated £
Fixed assets					
Tangible assets	12	17,654,798	17,493,117	17,663,798	17,502,117
Investments	13	(4,444)	28,370	(4,442)	28,372
		<u>17,650,354</u>	<u>17,521,487</u>	<u>17,659,356</u>	<u>17,530,489</u>
Current assets					
Stocks	14	50,918	34,818	-	-
Debtors	15	318,258	419,315	225,272	227,187
Cash at bank and in hand	16	541,738	296,382	152,910	240,203
		<u>910,914</u>	<u>750,515</u>	<u>378,182</u>	<u>467,390</u>
Less creditors:					
Amounts falling due within one year	17	(2,577,918)	(2,126,836)	(1,540,937)	(1,268,098)
		<u>(1,667,004)</u>	<u>(905,384)</u>	<u>(1,162,755)</u>	<u>(307,949)</u>
Net current liabilities					
Total assets less current liabilities		15,983,350	16,145,166	16,496,601	16,729,781
Less creditors:					
Amounts falling due after more than one year	18	(1,554,844)	(1,939,319)	(1,554,844)	(1,939,319)
Net assets		<u>14,428,506</u>	<u>14,205,847</u>	<u>14,941,757</u>	<u>14,790,462</u>
Represented by capital and reserves					
Restricted funds	21	11,334,893	11,274,767	11,334,894	11,274,767
Unrestricted funds	21	3,093,613	2,931,080	3,606,863	3,515,695
		<u>14,428,506</u>	<u>14,205,847</u>	<u>14,941,757</u>	<u>14,790,462</u>

The financial statements were approved and authorised for issue by the Board on 25 October 2023

Signed on behalf of the board of trustees

D Lang

The notes on pages 13 to 32 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2023

	2023		2022	
	£	£	£	£
Cash flows from operating activities				
(Deficit)/Surplus		244,481		(228,646)
Adjustments for:				
Depreciation	158,201		120,475	
Other gains or losses	32,813		32,812	
(Increase)/Decrease in stocks	(16,100)		(29,616)	
Increase in debtors	101,250		(5,502)	
Increase/(Decrease) in creditors	344,248		506,884	
Interest received	(3,191)		-	
		<u>617,221</u>		<u>625,053</u>
Cash generated from operations		861,702		396,407
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	-		-	
Interest received	3,191		-	
Payments for tangible fixed assets	(140,150)		(73,352)	
		<u>(136,959)</u>		<u>(73,352)</u>
Net cash flow from investing activities		(136,959)		(73,352)
Cash flows from financing activities				
Repayment of loans	(479,387)		(324,069)	
New loans	-		-	
		<u>(479,387)</u>		<u>(324,069)</u>
Net cash flow from financing activities		(479,387)		(324,069)
Net increase/(decrease) in cash		245,356		(1,014)
Cash and cash equivalents at beginning of year		296,382		297,396
Cash and cash equivalents at end of year		<u><u>541,738</u></u>		<u><u>296,382</u></u>
Consisting of:				
Cash at bank and in hand		541,738		314,559
Bank overdrafts		-		(18,177)
		<u><u>541,738</u></u>		<u><u>296,382</u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2022, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the legacy of the coronavirus pandemic, on the operations of the charity. It is expected that the pandemic will continue to impact global economies throughout 2023, together with other matters such as supply chain issues and rising prices, particularly food, fuel and energy. The charities activities were effectively shut down until June 2021, and it is uncertain as to the possible impact of the pandemic and other matters on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Donations and legacies	227,129	76,157	303,286	175,022
Grants	3,702	11,720	15,422	686,039
	<u>230,831</u>	<u>87,877</u>	<u>318,708</u>	<u>861,061</u>

3 Income from charitable activities

Sports, activities and crafts	3,168	-	3,168	573
Affiliations	4,997	-	4,997	4,544
DBS fee income	2,396	-	2,396	2,604
Training Weekend	2,242	-	2,242	592
Wellbeing	319	-	319	388
Fundraising income - marathon	2,267	-	2,267	410
CMAS Appeal	6,748	-	6,748	-
Club Leaders dinner income	390	-	390	-
Emerging Leaders	954	-	954	-
	<u>23,481</u>	<u>-</u>	<u>23,481</u>	<u>9,111</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Action Centres UK Limited trading income	6,323,872	-	6,323,872	3,369,789
Other miscellaneous income	190	-	190	625
	<u>6,324,062</u>	<u>-</u>	<u>6,324,062</u>	<u>3,370,414</u>

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Property rental income	66,384	-	66,384	31,524
Bank interest	3,191	-	3,191	-
	<u>69,575</u>	<u>-</u>	<u>69,575</u>	<u>31,524</u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts			57,044	57,044
Affiliations	3,956		57,044	61,000
Minibus hire			11,409	11,409
General youth development	126,623	14,939	216,767	358,329
School project			228,176	228,176
Uganda project		14,500		14,500
	<u>130,579</u>	<u>29,439</u>	<u>570,440</u>	<u>730,458</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Administration salaries	36,155	-	36,155	53,279
Audit and accountancy	11,375	-	11,375	10,650
Telephone	19	-	19	92
Postage and stationery	720	-	720	521
Computer sundries	492	-	492	332
Sundries	-	-	-	303
Legal and professional	4,583	-	4,583	6,248
Printing and publicity	1,337	-	1,337	1,846
	54,681	-	54,681	73,271

8 Net income for the year

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Net income is stated after charging:				
Depreciation	158,200	120,473	158,200	120,473
Other gains and losses	32,813	32,812	32,813	32,812
Auditor's remuneration	15,050	14,000	7,525	7,000
Bank interest on loans and overdrafts	51,634	16,753	51,634	16,753
Other loan interest	23,343	22,881	23,343	22,881
Hire purchase interest	30,537	16,247	30,537	16,247
Operating lease rentals - plant and machinery and equipment	15,375	19,092	15,375	19,092
Cost of stock recognised as an expense (ACUK Ltd)	979,589	435,488	-	-

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £37,312 (2022: £39,415) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

10 Staff costs

	2023 £	2022 £
Wages and salaries	3,144,634	2,375,012
Social security cost	209,975	146,628
Pension cost	56,844	47,885
	<u>3,411,453</u>	<u>2,569,525</u>

Within staff costs is £3,196,125 (2022: £2,346,722) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	Group 2023	Group 2022	Company 2023	Company 2022
Management and administration	20	19	4	2
Youth work activities	217	108	4	6
Fundraising and publicity	1	2	1	2
	<u>238</u>	<u>129</u>	<u>9</u>	<u>10</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2022	16,848,698	1,779,444	36,603	1,716,046	20,380,791
Additions during the year	55,642	96,708	1,083	166,446	319,879
At 31 March 2023	<u>16,904,340</u>	<u>1,876,152</u>	<u>37,686</u>	<u>1,882,492</u>	<u>20,700,670</u>
Depreciation:					
At 1 April 2022	79,794	1,168,239	36,603	1,603,037	2,887,673
Charge for year	6,368	80,832	203	70,798	158,201
At 31 March 2023	<u>86,162</u>	<u>1,249,071</u>	<u>36,806</u>	<u>1,673,835</u>	<u>3,045,874</u>
Net book value:					
At 31 March 2023	<u>16,818,178</u>	<u>627,081</u>	<u>880</u>	<u>208,657</u>	<u>17,654,796</u>
At 31 March 2022	<u>16,768,904</u>	<u>611,205</u>	<u>0</u>	<u>113,009</u>	<u>17,493,118</u>

b) Company

The net book value of the fixed assets of the company is £17,663,798. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2022 and 31 March 2023	3,084
Net book value at 31 March 2023	26,042

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2022	820,334	2	820,336
At 31 March 2023	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2022	791,965		791,965
Change in value	32,812		32,812
At 31 March 2023	<u>824,777</u>	<u>-</u>	<u>824,777</u>
Net book value			
At 31 March 2023	<u>(4,443)</u>	<u>2</u>	<u>(4,441)</u>
At 31 March 2022	<u>28,369</u>	<u>2</u>	<u>28,371</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

a) Investment Properties

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

Movement on investments

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Fair value gains/(losses)				
Changes in value of financial assets held at fair value through profit or loss	32,813	32,813	32,813	32,813

b) Other investments (Company only)

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2023	Profit for year ended 31.03.2023
Action Centres UK Limited	England	£1 Ordinary 100%	(504,251)	71,361

14 Stocks

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Raw materials and consumables	50,918	34,818	-	-

15 Debtors

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Trade debtors	74,388	66,567	4,016	45,276
Other debtors	234,335	342,416	211,721	171,579
Prepayments and accrued income	9,535	10,332	9,535	10,332
	<u>318,258</u>	<u>419,315</u>	<u>225,272</u>	<u>227,187</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitmoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2023	Group 2022	Company 2023	Company 2022
	£	£	£	£
Bank loans and overdrafts	32,851	60,571	32,851	60,571
Other loans	358,016	223,456	358,016	223,456
Hire purchase creditors	61,896	83,917	61,896	83,917
Debt due within one year	<u>452,763</u>	<u>367,944</u>	<u>452,763</u>	<u>367,944</u>
Trade creditors	1,534,291	1,137,547	900,518	757,884
Other creditors	112,582	293,973	100,925	107,589
Amounts owed to group undertakings	-	-	62,701	9,812
Taxation and social security	331,894	307,557	4,270	5,054
Accruals and deferred income	146,388	19,815	19,760	19,815
	<u>2,577,918</u>	<u>2,126,836</u>	<u>1,540,937</u>	<u>1,268,098</u>

18 Creditors: amounts falling due after more than one year

	Group 2023	Group 2022	Company 2023	Company 2022
	£	£	£	£
a)				
Bank loans and overdraft	326,317	373,625	326,317	373,625
Other loans	1,085,202	1,513,096	1,085,202	1,513,096
Hire purchase accounts	143,325	52,598	143,325	52,598
Debt due after more than one year	<u>1,554,844</u>	<u>1,939,319</u>	<u>1,554,844</u>	<u>1,939,319</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

b) Analysis of debt due after more than one year

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Repayable-				
Between one and five years	1,334,556	1,573,997	1,334,556	1,573,997
In five years or more	220,288	365,322	220,288	365,322
	<u>1,554,844</u>	<u>1,939,319</u>	<u>1,554,844</u>	<u>1,939,319</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £359,168 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is July 2028.

19 Security

Security has been given respect of the following amounts:

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Bank loans and overdraft	359,168	434,195	359,168	434,195
Other loans	675,238	809,551	675,238	809,551
Hire purchase creditors	205,221	136,515	205,221	136,515
	<u>1,239,627</u>	<u>1,380,261</u>	<u>1,239,627</u>	<u>1,380,261</u>

- i) At the balance sheet date £359,168 (2022: £416,018) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- ii) At the balance sheet date £675,238 (2022: £809,551) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.
- iii) Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2022	2,884,199	46,881	2,931,080	393,543	10,881,224	11,274,767
Net fund movement for the year	162,533		162,533	43,769	16,357	60,126
Balance at 31 March 2023	<u>3,046,732</u>	<u>46,881</u>	<u>3,093,613</u>	<u>437,312</u>	<u>10,897,581</u>	<u>11,334,893</u>

The company's unrestricted reserve to carry forward is £3,084,613. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,093,613 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,334,893 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

	2023	2022
	£	£
b) The closing restricted capital projects fund relates to:		
Frontier centre	129,806	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,139,984	2,123,627
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,897,581</u>	<u>10,881,224</u>

	2023	2022
	£	£
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	9,166	9,166
Corby Development	130	130
Rebus project	10	10
Arm for Sam	80	80
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
YD Christmas Appeal Emerging Leaders & Hebrides Trip	46,203	46,202
Kings Park Centre mattresses	64,490	64,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Send NCC	103	103
Pacesetters - bursaries for camps	1,416	1,416
Church worker	27,500	27,500

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

	2023 £	2022 £
The closing restricted other funds - continued		
WML Activity appeal	36,883	33,883
Trauma recovery	26,250	26,250
Sport England Grant	59,661	59,661
60th Anniversary appeal	50,288	50,288
KP Sports equipment	1,500	1,500
Sch reward datys	6,250	6,250
Diamond Appeal	27,855	25,265
Uganda expedition	10,864	10,864
NORTHAMPTON TOWN COUNCIL -TRAINING GRANT	7,124	-
EMERGENCY SPRING APPEAL 2022	8,753	-
KP SPINNEY	1,800	-
OWEN FAMILY TR DONATION RE WML BAG DROP	5,000	-
DON PIO ACT INSTRUCTORS - ALFRED HAINES	2,000	-
DONATIONS FOR PIO MUGA - 2023	6,500	-
DONATIONS - KPC PIANO - A LOCK	7,000	-
	437,313	393,543

22 Restricted funds	Opening Balance £	Reclassif- cations £	Incoming £	Outgoing £	Closing Balance £
Frontier capital project	129,804	32,813	-	(32,813)	129,804
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,110,824	-	34,083	(17,725)	2,127,182
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	2,004,145	6,323	-	(6,323)	2,004,145
Kings Park trampoline fund	446,817	224	-	(224)	446,817
Whitemoor Lakes	3,554,674	15,549	225	(15,774)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	-	308,408
Pioneer Activity Appeal	58,880	-	-	-	58,880
Other funds	378,343	10,297	53,569	(20,098)	422,111
	11,274,767	65,206	87,877	(92,957)	11,334,893

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
Restricted funds					
Frontier capital project	-	(4,443)	134,249	-	129,806
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,519,781	-	(379,796)	-	2,139,985
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,942,281	-	46,865	-	1,989,146
Kings Park trampoline fund	428,243	-	18,574	-	446,817
Whitemoor Lakes capital project	4,779,526	-	(700,957)	(536,702)	3,541,867
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary	-	-	15,038	-	15,038
Summer Appeal – Benham Aren	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	505,304	-	(197,096)	-	308,208
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	437,312	-	437,312
	12,168,765	(4,443)	(292,727)	(536,702)	11,334,893
Unrestricted funds	5,486,030		(1,374,274)	(1,018,142)	3,093,614
Per group	17,654,795	(4,443)	(1,667,001)	(1,554,844)	14,428,507
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	17,663,795	(4,441)	(1,667,003)	(1,554,844)	14,437,507

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Pension contributions	56,946	47,885	(479)	4,037
Amounts outstanding to the funds as at 31 March 2022	12,573	22,868	916	5,593

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

25 Financial commitments

At 31 March 2023 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2023 £	2022 £
Not later than one year	8,228	28,132
Later than one year, not later than five years	9,191	12,431
	<u>17,419</u>	<u>40,563</u>

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

During the year NAYC transferred funding of £nil (2022: £256,500) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £62,701 (2022: £9,812), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £3,135 (2022: £41,216) and £891,014 (2022: £760,339) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £nil (2022: £10,000). The Kirby Laing Foundation donated £nil (2022: £50,000).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

27 Financial Instruments

The group had the following financial instruments:

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	<u>(4,444)</u>	<u>28,370</u>	<u>(4,442)</u>	<u>28,372</u>
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	74,388	66,567	4,016	45,276
Other debtors	234,142	352,748	221,256	181,911
	<u>308,530</u>	<u>419,315</u>	<u>225,272</u>	<u>227,187</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	359,168	434,196	359,168	434,196
Other loans	1,443,218	1,736,552	1,443,218	1,736,552
Finance leases	205,221	136,515	205,221	136,515
Trade creditors	1,534,291	1,137,547	900,518	757,884
Other creditors	590,863	621,345	187,656	142,270
	<u>4,132,761</u>	<u>4,066,155</u>	<u>3,095,781</u>	<u>3,207,417</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

28 Prior period adjustment

Reconciliation of changes in equity

	Notes	1 April 2021 £	31 March 2022 £
Adjustments to prior year	(i)		
Correction to covenanted profits		-	(21,823)
Equity as previously reported		14,812,284	14,812,284
Equity as adjusted		<u>14,812,284</u>	<u>14,790,461</u>
Analysis of the effect upon equity			
Profit and loss reserves		<u>-</u>	<u>(21,823)</u>

Reconciliation of changes in profit for the previous financial period

	2022 £
Total adjustments	(21,823)
Profit as previous reported	(228,646)
Profit as adjusted	<u>(250,469)</u>

Notes to reconciliation

(i) Correction of covenanted profits

In the previous year profits for Action Centres UK Limited were covenanted to the charity as per the governing document. At the previous balance sheet date the profit and loss reserves of Action Centres UK Limited were negative and therefore the profits shouldn't have been covenanted to the charity.

In previous years, other gains and losses were recognised as amortisation within the profit and loss account. This adjustment does not affect profit.

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

England & Wales - Charity number 803431

Accounts



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**Northamptonshire
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Annual Report
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Contacts

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Vice Presidents: Commander Michael Saunders Watson CBE DL, Sir Ewan Harper CBE, Lady Wake DL, Mr Glan Grey-Jones, Mr John Ford MBE, Mr John Gilmour, Mrs Sylvia Gilmour & The Bishop of Peterborough Rt Rev Donald Allister

Chairman: Mr Peter Hales

Honorary Solicitor: Mr Dominic Hopkins DL (Hewitsons)

Auditors: Moore

KING'S PARK:

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HEADQUARTERS STAFF:

Mr John M Whittaker MA (Chief Executive),
Mrs Isabel Whittaker (PA to CEO),
Mrs Laura Brown (Fundraiser/Social Media)
Mrs Karen Anderson (Senior HR Administrator & Safeguarding Lead).

Front Cover Picture: New trainee instructors, Maike & Moritz.

NAYC BOARD:

Mr Peter Hales (Chairman), Mr Tim Leese, Mr David E Darby,
Mr David Laing, Rev David Shearer, Rev Adam Eakins, Dr
Frank Cole & Rt Rev Bishop John Holbrook

ACTION CENTRES UK BOARD:

Chairman: Mr David E Darby, Mr Peter Hales, Mr John
Whittaker.

Company Secretary: Mr Peter Bramley.

ACCOUNTS:

Mrs Emma Fletcher (Company Accountant), Mrs Joy Bowman,
Mr Mike Smither & Miss Laura Phillips

YOUTH DEVELOPMENT STAFF:

James Yates
Nick Cox
Zoe Robinson
Laura Phillips
Becky Whiting
Jon Ford
Richard Houghton
Madeleine Fregoni
Danielle James
Iain Anderson (Youth Development Manager)

FRONTIER CENTRE:

A partnership with Rock UK.
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Email: frontier@rockuk.org

THE RANCH:

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Tel: 01341 241646
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Northamptonshire Association of Youth Clubs

Charity Registration No. 803431
Company Registration No. 2484603

CHAIRMAN'S REPORT

I was walking past our sitting room the other day when I heard a song coming from the TV "I believe in miracles". Some of the grandchildren were watching a cartoon called Prince of Egypt; about Moses leading the children of Israel out of captivity and into the promised land.

I thought, yes, I do believe in miracles, so what is the modern-day equivalent? One is, of course, NAYC and Action Centres, not only the whole story but particularly how they came through the pandemic.

At the end of the financial year this charity, which mainly supports young people, was virtually starting again. It had been shut for normal activities for about a year due to the pandemic, and relied as usual on the staff, some of which had to move on, some furloughed and a skeleton remained and kept the name and spirit of NAYC alive.

I am loathed to pick out any member of staff, but credit must go to Emma Fletcher, our Company Accountant who had to deal with grants from the Government and other sources, loans and squeeze

every bit of income and savings from the organisation.

Also, thanks for those at Whitemoor Lakes whose centre was used by the NHS as a vaccination hub for Staffordshire and those who kept the Sports Centres, accommodation and Conference units open when allowed. The training of instructors also went on and so when restrictions were lifted the whole organisation was able to hit the ground running.

When Harry Whittaker started the Association, he hadn't heard of Covid-19 or been aware of the modern day worries for young people, but his aims and objectives were to serve young people. To serve in Christ's name all sorts of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting. He was right then, and he is right now, sixty years later.

I believe young people have been the most affected by the pandemic. Their schooling and learning interrupted, they have been isolated and scared by what was happening and their mental health has been

compromised to various degrees.

So, this is why a charity like this is so important and we adults, whether through financial giving, or action, need to support it through to the next Jubilee.

We have relied on our supporters and donors even more this year and our thanks go to The Langley Charitable Trust, The Benham Charitable Settlement, Laing Family Trusts, and the Bernard Sunley Charitable Foundation and all those who have continued their support, this year.

Finally, I can assure all those associated with this work that you have seen a miracle. From centres across the country where the voices of young people enjoying themselves had almost disappeared due to the pandemic; to a full complement wherever you go fulfilling Harry Whittaker's dream.

Thank God.



PETER HALES
CHAIRMAN

PRESIDENT'S REPORT

It is quite stressful thinking of what is, and what might have been in the light of Covid and economic depression. Yet, somehow, the news is good, and someone with real influence cares. It is remarkable. Just when pressures should be acute our numbers and bookings are showing fantastic resilience and the Centres are bursting with laughter and happy conversations of joy, and the love that pervades them all. Of course, this is not luck, or, only the amazing response to prayer. It is the result of a deep attitude of care. Care for each other, care for our roles within the businesses. Care for every detail to ensure that everything glows and reflects this care.

Will the bookings continue at these levels? By sending every visitor home as our ambassadors I believe they will. However, the management

team are as always not just careful but prudent and constantly looking to make each visit seem to be special, and with new things to enjoy – and not just in the dining rooms!

Life for everyone is getting harder by the week and next year everyone here will make sure we show and demonstrate that we deeply care and this makes the difference, just as we believe our own futures lie in the hands of someone who cares greatly.



DAVID LAING MA RIBA
PRESIDENT, NAYC



YOUTH DEVELOPMENT

Youth Development concluded last year's report on a positive note by talking about how we had maintained contact with our membership and supported many youth groups and young people throughout the covid restrictions. We recognised the changing landscape as an opportunity to rebuild our work with new vision and plans that would grow our youth offering across the voluntary sector.

We said goodbye to three long-serving colleagues who had been pivotal in building our work and membership but were pleased to welcome two new Youth Development Coordinators and a DBS Co-ordinator to the team. An early team building weekend with activities at Pioneer Centre helped with the transition and bond the new team. We took the opportunity to review our work systems and procedures, resetting our membership database, restructuring our activities plan and moving to an online DBS service - all to make our work more streamlined. New work areas opened, and we have plans for; a youth leaders conference, residential for disadvantaged groups, youth wellbeing cafes with mental health training, new funding for youth centres, and opportunities for new partnerships. Our youth work

and services focus on four main objectives: (1) to set up and support youth provision (2) deliver activities, projects, & programmes (3) train youth leaders & volunteers and (4) to develop young people's potential.

SETTING UP AND SUPPORTING YOUTH PROVISION

Over the spring and summer period we conducted an online survey and personally contacted over 150 youth leaders to find out their feelings and concerns about reopening after lockdown. As confidence grew, we were on hand to provide guidance and support to youth groups. Our DBS safeguarding support changed as we went to an online service in partnership with Thirtyone:eight and in the first 4 months we processed over 100 applications!

Over the summer period we relocated all our games pack equipment and carried out an inventory of over 150 different activities. As a benefit to our members, we produced a comprehensive games pack catalogue including full equipment list & photos, instructions and individual risk assessments. We also improved our booking procedures to help groups access the equipment.

DELIVERING ACTIVITIES, PROJECTS AND PROGRAMMES

We provide a variety of activities that suit different ages, group sizes and locations, with a noticeable demand for the sumo suits, curling, archery and human hungry hippos. The 28 arts & crafts activities available have continued to be a popular request for all groups and in the last three months of the period, we visited over 40 different groups and engaged with around 800 young people.

Our new team has created a varied events programme as well as continuing with popular events such as; the night walk, quiz night and cycle ride. We have also added a craft workshop, leaders info night, football tournament and 'Cube Challenge'. Our second 'Unite' event for church youth groups will run in the summer and we are planning to resume our youth groups annual awards celebration.

We are working on a new project initiative to set up youth wellbeing cafes in designated areas that support the mental health and wellbeing of young people by offering volunteer training, an activities programme, and professional support.

TRAINING YOUTH LEADERS AND VOLUNTEERS

We continue to provide a range of training sessions aimed to support voluntary sector groups, these include 11 different topics such as safeguarding, autism awareness, first aid, health & wellbeing and youth work skills. We have appreciated the support of trained staff at our Whitemoor Lakes and Pioneer Centre who now run our first aid courses.

DEVELOPING YOUNG PEOPLE'S POTENTIAL

The new team successfully managed to bring 13 young people through our Emerging Leaders training by running two weekends at the Pioneer Centre, and a one-day event at King's Park. This has put us back on track to start the programme again in the autumn term with a new group of potential young leaders. Plans are developing for the young leaders who have completed our training, to continue to meet as a group and plan activities including an expedition. We also worked

with young people to organise the annual Youth Summit event at the Northampton Guildhall in November. This is where local youth provision and services are showcased and children from local schools are invited. Young people lead on the event planning, and they also run workshops and discussions on selected topics.

REFLECTION

By working closely together we have made a remarkable return in rebuilding our support service to youth group leaders, young people, and partners. I would like to thank the hundreds of dedicated volunteers who continue to give their free time and energy to young people, and the new members of our team who have come in and 'hit the ground running' with commitment and enthusiasm to provide the best possible service



IAIN ANDERSON
YOUTH
DEVELOPMENT
MANAGER

YOUTH DEVELOPMENT STAFF

James Yates
Nick Cox
Zoe Robinson
Laura Phillips
Becky Whiting
Jon Ford
Richard Houghton
Madeleine Fregoni
Danielle James
Iain Anderson



"I have learnt how to deal with different behaviours and become a more confident leader. I really enjoyed the Emerging Leaders weekend. I made new friends, learnt new skills and had fun in the activities..."

"Thank you so much for being a part of Bugbrooke Youth Club. Not just tonight but for the whole 20 years. You are amazing!"
Leader

YOUTH DEVELOPMENT

AFFILIATED / 'WORKING WITH' GROUPS



CORBY

Corby Netball Club
Kingswood Community Support
NESC Kingswood Unit
Oakley Rangers
Tribes Youth Club
Hearts Of Young People
Adrenaline Alley

DAVENTRY

Daventry Methodist Church
Centre Four Youth Club
Kilsby Youth Club
Great Oxendon Youth Club
Daventry AFC Club (Action For Children)
Daventry Youth Club (Action For Children)
Yelvertoft Youth Drop In
BCCYouth
NESC Daventry unit
Long Buckby Youth Centre
East Haddon Youth Club
Carey Baptist Church Children's & Youth Activities

EAST NORTHANTS

Park Road Baptist Church
Ranger Cadet Corps & Association
Islip Youth Club
Rock Solid Youth Club, Weldon
Northants Inline Roller Hockey Club Ltd
Irthlingborough Youth Club
Rushden High Street Youth Group
RUSH 2The DEN

KETTERING

Desborough Youth Centre
Harvesters
OPFCC Targeted Youth Service
NESC Kettering Unit
African Youth Arise (AYA)
Engage - St Giles Church
Desborough

2nd Broughton Scouts Group
Geddington Youth Club
Barnack Youth Club

NORTHAMPTON

Free 2 Talk
Relentless Youth
Screen Northants
Acorn Childcare UK
Aimstr8
The Martial Arts Academy of Excellence
Northamptonshire Association for the Blind
St Mary's Youth Club
United Life Northampton
C2C Social Action
Base Camp
Peak Empower
Growing Together Northampton
Northamptonshire Deaf Children's Society
SSD Youth Club
Living Grace Church
Readwell Care Out of School Club
Discovery Days
All Nations Church
FISH (Friendship International Students and Hosts)
28th Northampton Guide Group
Sport4Fitness CIC
Spring Boroughs Youth Hub
NESC Northampton unit
Deafconnect
The Lowdown
Camp Hill Youth Club
Community Court Yard
Parsnip Youth Theatre
NFC A
Young Healthwatch North Northamptonshire and West Northamptonshire
Nene Valley Club
L2L

Clubs for Young People
Northamptonshire - Youth Inspired
Broadmead Youth & TMX
Stay Safe Youth Club
Northampton Handball Club

SOUTH NORTHANTS

South Northants Youth Engagement
St Leonard's Church Yardley Gobion
Nether Heyford Youth Club - Juniors
Towcester Youth Club (Action for Children)
Deanshanger Youth Cafe
NESC Towcester
Harpole Youth Club
Bugbrooke Youth Club
King's Sutton Baptist Church Youth Club

WELLINGBOROUGH

Wollaston Youth Club
Wellingborough Youth Club Youth Café
NESC Wellingborough Unit
Sywell Air Scout Group
Gleneagles Anglican Church
The Drop Off
Irchester Youth Club
Earls Barton Youth Club
The Nest Youth Club

**SUPPORTING
NORTHAMPTONSHIRE
YOUTH GROUPS,
SCHOOLS AND
ORGANISATIONS
SINCE 1961**

AIMS AND PUBLIC BENEFIT

The Aim of NAYC is to help and educate young people, especially, but not exclusively, through their leisure-time activities to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and as members of society.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of youth groups and assist in finding youth workers
- To unite youth groups in the county of Northamptonshire; to assist the work of existing youth groups and help in the formation and development of new groups
- To assist in organising conferences and training courses for youth workers, members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery

Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.



JOHN M. WHITTAKER MA
CHIEF EXECUTIVE

FIRST PRINCIPLES

1. The Motivation of our Work springs from the personal faith of the Staff. A love of God issuing in a love for others.
2. The Aims and Objectives of our Work are to serve young people and their needs rather than a mission to win their allegiance. To serve in Christ's name all kinds of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting.
3. Our Aim has not been to 'Preach or Convert' but to serve and help. To achieve this we have had to provide 'Tools to do a Job'. Our job is clear to us - the tools we have provided are our services and centres. Attitudes often alienate adults from the young and create a generation gap. We have tried to offer, through our service, centres and staff 'un-judging friendship', non-judgmental attitudes', 'accepting love', to create a bridge over the gap.
4. Our Methods of Fund Raising. To depend, whenever possible, on Direct Giving rather than on money raising methods, for two reasons, (i) to set an example to the young people we seek to serve and lead, and (ii) to relieve our staff from time-consuming efforts, so that they can devote their time and energies to the real job in hand.
5. Faith. There has always been a deep element of Faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made for that something.
6. Responding to the Need. The Associations work has developed through an awareness of need and attempting to do something about meeting that need, often in cooperation with others.
7. The Function of the Staff. The Association has endeavoured, over the years to appoint men and women to its staff who are committed to the Christian way of life and who feel a sense of dedication to their job. It has been found that then they can be trusted to get on with their job, with support and guidance.
8. The Right Kind of Support. The Association has been blessed through the years with a Board that invested trust in the appointed full-time staff, who have filled a role of being supportive, encouraging and constructive in their guidance. This has been one of the main strengths of the Association.



**COMPILED BY THE LATE
REV HARRY WHITTAKER MBE**

THE NAYC PRAYER

O God our Father, who in our Association has called us into a great family of friendship and service: -
Give us Faith always to seek that which is highest,
Give us Courage to stand for that which we know to be right, and
Give us the Spirit of Love by which alone we can truly serve
You and our fellow men.
Through Jesus Christ our Lord. Amen.



KING'S PARK CONFERENCE CENTRE

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

This report gives a glimpse of what has happened during the last year and shows that God's promise to bring people together from all over the world still stands today. King's Park has two large meeting rooms, a middle-sized room and several small break out rooms. The 105 twin bedrooms and two-family rooms are all en-suite and our dining room can hold up to 175 guests.

During the past year we have welcomed 136 group bookings, made beds for over 4,500 people and our kitchen team prepared nearly 20,000 meals. In October alone we served nearly 1,000 guests!

In May Spectrum a Christian Ministry and one of our precious regular groups, Kerygma180 (K180) were our first guests filling this place with life again. This moment was both wonderful and strange at the same time.

During June and July, pupils' laughter filled our hallways again. It became very popular for schools to book the unique 2-day/1-night 'Inspire' sports residential. Mainly Northamptonshire

primary schools enjoyed the fully catered and sports packed 2-days, helping the pupils to gain self-confidence through activities and sports, develop friendships and feel very special, as all the bedrooms have their own en-suite bathrooms.

During the summer holidays we were pleased to see groups back enjoying their events with fewer restrictions. The conferences of Heaven Seekers, the youth group LoveWorld UK and the Jewish Girls Summer Camp were just some of the highlights.

The autumn continued to be busy, in September Kensington Temple was the first group to bring large numbers into the Centre. October was packed with bookings, including Churches United Fellowship UK and New Testament Church of God with a great exhibition. We remember the smell of the fantastic Jerk Chicken in the car park! Saint Mark's Orthodox Church young adults camp is always a delight to have with us.

In December it was great to see the British Tennis Coaches Association using two of our facilities – the Conference Centre and the Tennis Centre. The dress code is suddenly different: Please come sporty, with round yellow accessories and super speedy new rackets for the killer serve.

The winter months and early spring are usually popular for conferences

and church weekends away. For the first time we hosted the Church of Nazarene and magic was in the air with the Christian Magicians, along with the conference for Open-Air Mission.

A big shout out to all the group organisers, we recognise that it has been challenging to organise an event, getting the numbers right whilst following the restriction guidelines, it has not been easy but a big WELL DONE to all of you.

We are also grateful for our staff and their endless efforts – we couldn't do it without you. You have been loyal and committed to continue the work which started here so many years ago. A big shout out to the Sports Centres, Whitemoor Lakes and Pioneer for being great 'sister centres'.

Last year we mentioned our outdoor development plans. The good news is, we have just received planning permission, you can be excited for the next annual report!



JASMIN HOLMAN
BUSINESS
MANAGER



GILLIAN MURRAY
HOSPITALITY
MANAGER

STAFF TEAM

MANAGEMENT

Gillian Murray
Jasmin Holman

BOOKINGS TEAM

Lydia Masoura
Kate Bhamra

DUTY MANAGER

Richard Vizor
Barry Peck
Mark Ingram

HOUSEKEEPING TEAM

Helen O'Sullivan
Joanne Troop
Zoe Keeber
Ruth Haughton
Dawn Barry
Marcia Caleb
Lauren Mears
Caroline Evans
Zhanna Ekam
Nordia Evans

KITCHEN TEAM

Steve Merryshaw
Armando Fregoni
David Allibon
Simon Holley
Daniel Baker
Peter Parker
Shani Keeber
William Cater
Roslyn Warner
Emma Ross



KING'S PARK SPORTS



King's Park Sports is made up of two centres; Benham Sports Centre, which is a large multi-sport facility opened in 1990, and King's Park Tennis Centre, which is an indoor and outdoor purpose-built tennis venue added slightly later in 1998.

Our aim is to operate these facilities to the highest possible standard, whilst offering affordable and accessible opportunities within sport to the local community. We work with a number of partner organisations in order to provide these opportunities, including; NTGA, with whom we share the Benham Sports Centre – NTGA provide sessions in trampolining, gymnastics & climbing, and have been an integral part of the centre since it's opening. Pacesetter Sports run school holiday activity camps on our behalf, and Tennis4All operate a tennis coaching & tournament programme. We also work with Sk8house, who run the main roller-skating sessions at the centre.

Looking back, it was a difficult beginning to the year, with the country just starting to be released from the third Covid lockdown. During April we

continued with the various maintenance tasks around the centres, in preparation for our eventual reopening following six months of closure after the second and third Covid lockdowns. Apart from the obvious frustration at having to still be closed, this time was used effectively to make the centres look as good as possible for the return of our customers!

17th May was the day we finally reopened, after having closed our doors on 4th November. We were operating under certain restrictions, but we had become accustomed to this following the requirement to operate in this way during our initial reopening after the first lockdown. Our tennis & badminton customers were delighted to return, as were the various external sports groups & clubs which could operate within the guidelines.

June saw the return of our 'Inspire' school residential visits, with local primary schools staying overnight at King's Park and enjoying a programme of sporting activities over two days.

The majority of remaining Covid restrictions were dropped in July,

which meant that our Saturday evening roller disco event (provided by Sk8house) could return. These sessions were instantly popular again from week 1!

August saw a return a return of our holiday activity camps (provided by Pacesetter Sports). These camps were very well attended, with over 1000 places being sold. At the end of the month, we hosted the tennis county championships, following a year's break for the Covid pandemic.

In September we welcomed back Moulton Bowls Club back for their regular weekly bookings following an enforced absence of 18 months. We also saw the long-awaited return of our tennis coaching programme, tennis coach education courses, and weekly adult netball league.

October meant the return of the Sunday junior netball league, which occupies Benham for the majority of Sundays throughout the year. Due to the popularity of the Saturday roller-skating, Sk8house also began hosting regular sessions on Fridays, with over 400 people now attending the two skating evenings each



week. In addition, the Tennis Centre welcomed back the LTA's junior regional events, with the best junior players in the area coming to compete at King's Park. During October, we also held another children's activity camp in the half term break.

During November and December we hosted the BTCA national conference at the Tennis & Conference Centres, meanwhile the Tennis Centre also welcomed players for an LTA County Cup event over 3 days.

In January we reintroduced birthday parties at the centres for the first time since before the pandemic. A revamped party room and brand-new bouncy castle were on offer as part of our ever-popular birthday party offering!

February saw the centres host another children's school holiday camp, which was well attended as always, and full of fun activities.

In March the Tennis Centre was the venue for another 3-day LTA County Cup Tennis event. This featured players from all over the UK competing for their county at various venues across the country.

This month topped off one of the busiest winters which King's Park Sports has ever seen. It has been fantastic to see all of the regular individuals & groups returning following the pandemic and resuming the sports & activities which they missed greatly

during the times of closure.

All of this has been made possible by the team of staff at King's Park Sports, who have shown great flexibility to manage the various restrictions and differing working patterns which have been necessary because of the pandemic. We look forward to the next twelve months building on all this great work.



BEN WHITTAKER
KING'S PARK
SPORTS
MANAGER



STAFF LIST

Centre Manager
Ben Whittaker

Assistant Manager
Emily Allison

Duty Managers
Matthew Brown
Bobbie Richards
Shane Thompson
Jonathan Oelrich
Mitch Longden
Reece Drage
Sue Brown
Tom Drage
James Keeler
Chloe Keeler
Patrick Mangan

Leisure Assistants
Riley Wass
Brad Smith
Sienna Jane-Gray
Florence McMorow
Poppy Duff
Amrit Singh
Lewis Nash





PIONEER CENTRE

Pioneer is set in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Pandemic? What Pandemic you might ask? Ever since the Government removed restrictions and enabled us to, we have had residential groups back (May 2021) and the Centre has been buzzing with life once again. Many have come through the doors seeking much needed respite and, in some way, a break from the 'pandemic' way of life. We have been delighted to provide that safe space! It is with great thankfulness to God that there was never a catastrophic virus outbreak onsite or incidence between groups throughout this time and the staff absences and group cancellations have steadily eased since Christmas 2021.

The country has been crying out for the opportunity to get young people out and about again, and although youth groups and church conferences have been slower to return, schools have been desperate to return, braving the myriad of rules, measures, and

risks. Within the school activity residential industry, a huge gulf has developed between ever increasing demand and less and less provision availability, which has been worsened by the staff shortages in hospitality and activity instructing. This has meant that a lot of schools have been let down by their activity provider through last minute cancellations. It is with joy that we have not cancelled a single booking.

The Pioneer staff team has gone from strength to strength this last year. We have finally had a return to pre-pandemic group sizes and have welcomed new staff to cover the increased demand. It is with continued thanks to the staff, new and old, for their dedicated and passionate approach to their work. The comments received from group leaders is most often that the staff 'go above and beyond' and I am proud to be able to lead this team in the valuable service they provide.

The Kickstart program has continued with 19 recruits taking part, most of whom are now in employment – several with Pioneer! Last August saw the first full new intake of 15 German and French voluntary workers on our Firm Foundations scheme and this in spite of Brexit and Covid.

The Centre continues to develop its best attributes, aiming to simply provide better for no extra cost. The previously built outdoor classroom has been such a hit with groups that funding was granted, and another outdoor classroom has been built and is already always full for briefings, lunches, reflections and outdoor education. Other developments include a new dedicated team building area with giant group seesaw, and improvements to the accessibility of some outdoor paths and activity entrances with Tarmac surface.

So, "forgetting what is behind" we are "straining toward what is ahead" (Phi 3:13) is our new clarion call for the upcoming year as the Centre exceeded expectations for this year with nearly 2,000 bed nights per month already by June 2021 and rising to almost 3,000 by October. With 293 separate bookings, resulting in 12,406 Guests who enjoyed 62,976 meals. We can also say that 48% of these bookings were our Schools Action Plus Program, many of which brought the year groups who missed out in 2020. We also saw a surprising increase with 19% made up of school day bookings, as an alternative to a residential where a Local Authority would have otherwise cancelled the experience.

Sadly, our family conferences make less than 10% of these figures and we have yet to see these groups return in full force – but there are good signs for 2023. May you be blessed this year by a residential visit of your own – at least you know a more-than-welcoming option!



JOSH THOMPSON
HEAD OF
CENTRE

"All staff have been superb. It is much appreciated because it makes our job managing the children so much easier."

Bishop's Castle Primary School

"Lovely People!"

Zone2, Bowdon Parish

"We are so happy here; we have booked again for next year!"

Neighbouts Wordlwide (WEC International UK)

"Great accommodation. Brilliant."

ROC Solid, Riverside Church



CATERING

Paula Porter
Angie Evans
Dawn Reid
Gary Scott
Mike Fazakarley
Sammy Matravels
Lisa Edwards

SENIOR MANAGEMENT

Josh Thompson – Head of Centre
Joseph Donovan – General Manager
James Kniffen – Chief Instructor

ADMINISTRATION

Kerry Kirkby
Karen Bartlett
Danielle James
Tanya Tomanek
Kevin Reid
Sue Harrison
Sandra Cooper
Amy Anderson

ESTATES

Martin Tomanek
Toby Kirkby

HOUSE/DINING TEAM

Alison Weaver

Paul Wimbush
Attila Czeilinger
Sarah Russon
Zofia Cetnar
Cara Beth Tennant
Camila Pinto
Chantell Parker
Dawn Handley
Ellie Pearce

Gabija Petrulyte
Gabriele Petrulyte
Hannah Kirkby
Harriet Wain
Jessica Jones
Julia Petrulyte
Lydia Evans
Maisie Sharrard
Maryann Taylor
Natalie Reid
Runa Avery
Sebastien Basker
Sebisha Fazakarley
Ben Keeley
Abbie Johnson
Abbie North
Christine Crumpton
Matt Brunn
Charlotte Smallman
Lauren Burnside
Scott Bridgewater
Johannah Causer

Pippa Goulden
Skye Humphreys
Jake Nicholls
Jack Waterhouse Turner
Sally Pearse
Jessica Box
Evan Jenkins
Kayleigh Poole
Lily May

ACTIVITIES

Filipe Pinto
Andrew Evrard
Tracy Monk
Joseph Page
Max Bishop
Kieren Plant
Luke Povey
Ronan Halpenny
Ruth Gibson
Abbie Hinks
Alex Flannagan
Alex Sanseverino
Kieran Miles
Mollie Chilton
Naomi Cornell
Saraya Reid
David Hayes
Jack McGarrigle
Jack Dadds
Donovan Douglas
Fergus McGlynn

Adam Johnson
William Blick
Mitchell Hanson
Joseph Parsons
Morgan Carter
Raya Chaundy
Joshua Clark-Lewis

FIRM FOUNDATIONS

Miriam Conder
Judita Kegreiss
Aaron Kuhn
Amelia Adler-Ibbotson
Anna-Magdalena Anlauf
Camille Bertrand
Emeric Datie
Franziska Roemer
Hannah Luecke
Jakob Prinz
Jette Guenther
Johanna Gillet
Justine Raatz
Konstantin Meyer
Luca Leidmann
Marie Rehse
Orianne Chausse

SHORT TERM

Judit Hegedus
Emily Lloyd-Bond

STAFF TEAM



"Amazing place, we had so much fun, good food and great activities, we could not recommend it more"
Over The Wall

WHITEMOOR LAKES

Whitemoor Lakes is the newest addition to ACUK – a purpose built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of lakes that were being created following the extraction of sand and gravel.

THE SUCCESSES THROUGH ADVERSITY

It has been a difficult and challenging year thus far, with compromises, difficult decisions and outrageous demand for our services! Who knew, that in May 2021 when we reopened our doors, our winter running through to spring 2022 would be so successful. Whitemoor Lakes has seen its busiest winter / spring season ever! It has challenged us, shaped us, and made us immensely proud to work here.

There is little let-up for demand in the summer months, with each month having several schools placed on hold in case of cancellations (highly unlikely). Our challenge has been staffing the demand, what with the sad

and unfortunate closure of other centres. The Lord has blessed us, been faithful and the fruit of our labour will be clear at the end of the year when we will count the number of young people that have successfully passed through – releasing their potential.

Whitemoor Lakes has had to make concessions considering staffing constraints, however, we haven't cancelled any groups! We have made things work because to us it is hugely important that we deliver. Our years of success have been driven by groups coming and speaking of the fabulous time they have had. As a direct result of word spreading among schools and groups alike, the covid bounce back has been phenomenal.

SCOOP OF THE YEAR

What a pong! When Whitemoor Lakes staff inform me there's a "pong", they most certainly will be referring to our waste treatment plant. The Centre isn't currently on mains sewage, I tend to think of each flush / shower as a small bit of biochemistry where some brilliant micro-organisms are hard at work. The process is called Anaerobic digestion, it is a sequence of processes

by which microorganisms break down biodegradable material in the absence of oxygen. These organisms promote several chemical processes in converting the biomass to biogas, in turn treating the water, to ensure clean water is pumped away. It's simple, yet highly effective. This brings me to Centre activities, a simple but highly effective place, where each department is intrinsic for the smooth running of the Centre. There are many similarities in that if things are not running right – I get to hear about the "pong". It's been one of those years. Who knew recruitment would have been this hard post 2020-21 pandemic? Not I... we face one of the toughest labour markets not seen in several decades, whereby there are more vacant jobs than the unemployed population. Compounded by a steep cost of living rise, also not seen since the 1970's.

We have prayed that our vacant roles would be filled, and our ever-faithful God has come good. We are almost back up to full strength in every area of operations. I must shine the light on Barry Hayes (General Manager) for his steadfast dogged resolve interviewing, recruiting, and repeating such that has ensured the right people, fit the right roles.

Thank you, Barry, I salute you. I personally know of the struggles you have faced.

LOOKING FORWARD

The remainder of the year shows great promise, we will be set and ready to deliver even better services.

Thanks to some great funding successes, we have a new floating Pontoon, complete with swim ramp being installed mid-August. This new addition to the lake will permit excellent access into the water for all users of the Centre including wheelchair users.

It is our hope that the unveiling will take place this summer to coincide with yet another funding success – our new safety boat. This new boat along with the Pontoon will enable Whitemoor Lakes to really stand out in the delivery of water sports. We have named this new Safety

Boat "Sylvia" in honour of Sylvia Gilmour, whom alongside her husband John, made Whitemoor Lakes what it is today.

WHAT'S GOING ON?

The re-development of our old boat "shed" has seen two 40 ft shipping containers transformed in to a "FORT" clad in larch wood and oak. This move makes the containers invisible and brings both security and better all-round storage facilities for our fleets of canoes, sailing boats, kayaks, and stand-up paddle boards.

The Sport England grant for floodlighting to light up ten activity areas is on-going, with the aim to be set for the darker nights.

There are many other smaller projects afoot, but it's time to turn my attention to those heroes that have made adversity a success – the staff of Whitemoor Lakes.

My gratitude, thanks and prayers go to each and every staff member, without whom none of what I have written about would be possible.



ANDREW DAMANT
HEAD OF CENTRE



"Thank you to kitchen and servers for being so accommodating to our dietary needs, fussy eaters and indecisive cubs"

Rolleston Cubs

"Fears have been conquered, mountains of food has been eaten, new skills have been learnt and memories have been made"

Moore Hall Primary School

Barry Hayes
Nicola Whiting
Alex Jones
Chris Browning
Mckenzie Ratcliffe
Robin Jones
Adam Mcdewitt-Smith
Josh Stock
Lawrence Tudor
Bethan Thomas
Mark Wreford
Joshua Taylor
Aimee Barlow
Oliver Freeland
Annabel Lyth
Caitlin Shaw-Thomson
Isaac Gandy
Joshua Hawkes
Sam Crathorne
Matthew Lyon
David Cunningham
Tim Howell
Alice Jackson
Howard Leather

Ellen Perkins
Mandy Evison
Elaine Lowe
Elaine Head
Eve Lear
Georgia Tudor
Laura Goodier
James Kirke
Talitha Lightfoot
Anita Deak-Sala Pinter
Emma Cowlshaw
Tracey Hicks
Wioletta Grzegorzewska
Anastasia Pollard
Fiona Aston
Lewis Watson
Georgina Hadley
Bernadette Lees
Connie Thompson
Sally-Ann Sedgewick
Louise Mckenna
Claire Darby
Rebecca Tranter
Maisie Cale

Mike Pinsen
Phil Crathorne
Howard Lee
Tamas Pinter
Lorand Deak-Sala
Iulian Lemnariu
Cheryl Moss
Endre Szabo
Cristina Costin
Eve Purvis
Greyson Ratcliffe
Leala Waring
Job Macinnes
Katherine Goodfellow
Ruth Damant
Paul Jones
Emma Shackles
Sophie Hubbert
Paras Panesar
Keavy Foulkes
Tom Speers
George Kelly
Oscar Kelly
Lily Tomlinson

Sky Vernon
Chloe Darby
Katie Scott
Charlie Mountney
Sam Jones
Tilly Longstaff
Daisy Thomson
Elizabeth Moran
Ajay Wiggans
Tobias Murray
Lilidh Campbell
Christina Mallinson
Emily Firkins-Woodward,
Luke Fowler
T-Jay Gaskell
Scott Hooper
Jamie Hooper
Lewis Byrne
Kyle Lightfoot
Liam Kelly
Cameron Findlay
Eleanor Goodfellow.

STAFF TEAM



KING'S PARK TRAMPOLINE CENTRE

Home of Northamptonshire Trampoline Gymnastics Academy



We are very proud that via the Trampoline Centre NTGA continues to provide trampoline gymnastics in a world-class facility to people of all ages and abilities, offering opportunities for users including community, competitive, pre-school, special needs, schools, youth groups and other organisations.

There is a real community feel about the Trampoline Centre and this was further confirmed with a national award from British Gymnastics for our Equality and Inclusion work. Our NTGA Ability Zone programme, which caters for people with additional needs and disabilities, welcomes over 100 participants for weekly classes.

In June 2022, we were extremely proud to congratulate former Managing Director Tracy Whittaker-Smith on her award of an MBE for services to Trampoline Gymnastics. Tracy was recognised with the Queen's Honour following four decades of commitment to the sport, including the building of the Trampoline Centre, which at the time was the first of its kind in the UK. Tracy thanked everyone for their support including NAYC and said: "I've always been passionate about the ability for sport to help change people's lives and encourage them to achieve whatever they set out to do. I hope this award helps inspire others to follow their passion and dreams".

We continue to have strong links with local organisations including Northamptonshire Sport and in partnership with them we signed up for the Holiday Activities and Food (HAF) Programme which delivers funded school holiday club places to ensure that disadvantaged children, young people, and families have access to healthy food and enriching activities throughout holiday periods. To date we have provided access to over 300 children.

Throughout the academic year we have enjoyed hosting a range of groups, including supporting the University of Northampton Trampoline Squad

and hosting weekly sessions for 2 local secondary schools. Our primary school activity days have seen us welcome no less than 18 local schools since Easter, with support from NAYC and King's Park Sports.

Competitively, it has been a welcome return to external events in the aftermath of the pandemic. Three NTGA members were selected for the 2021 World Championships which took place in Baku, Azerbaijan. Tyler Cole-Dyer delivered an outstanding performance on his way to securing a junior bronze medal. In June 2022 four NTGA members represented Great Britain at the European Championships in Rimini, Italy including Will Sheridan who won an individual junior bronze and team gold.

Also returning this year were British Gymnastics education courses with King's Park Trampoline Centre hosting several dates for teachers and coaches courses respectively. We will also be hosting Regional trampoline training camps for East Midlands Gymnastics.

Our Recreational Trampoline Classes continue to go from strength to strength providing a platform for participants who want to access trampolining for fun, fitness and to move into competitive training.

NTGA would not be where it is without everyone's invested time, effort and continued achievement, so a sincere thank you to everyone involved. We are also thankful for the support and strong partnership we have with NAYC and King's Park Sports.



ROSS WHITTAKER
DIRECTOR



Frontier Centre



Frontier Centre located near Irthlingborough in Northamptonshire was established by NAYC and has been run by Rock UK for the past 18 years. The centre with its 120 acre site has access to Stanwick Lakes in the beautiful Nene Valley for water based activities.

I am delighted to report that a year on, since we began trading out of the almost crippling effects of the lockdown, Rock UK – Frontier Centre and our 3 other centres (Kent, S. Wales & Scottish Borders) are returning to pre-pandemic trading-levels and by God's grace our organisation is in a stronger position than ever before.

We are again heading into a busy summer here in Northants, having successfully hosted a large group of churches, when some 600 people spent a weekend at Frontier Centre participating in games,

learning and worship and with another large group joining us in a few weeks' time – it is really starting to feel like we're "back".

Today I walked around the centre and observed children having an exciting & even an exhilarating time with squeals and shrieks as they negotiated obstacles at height or abseiled down 40ft walls – under the watchful eye of our qualified instructors! It's always easy to "sell" our centres on a hot day but as outdoor adventure centres, we operate come rain or shine and so we look forward to continuing to serve for the season we've been called to at our centre, with the additional benefit of honouring God in our organisation.

Richard Sewell, Centre Director



The Ranch in North Wales is now run by CMC Adventure. The Centre was founded in 1974 to help young people to 'develop their physical, mental, spiritual capabilities as individuals and members of society'. The purpose of the centre is to provide quality courses in outdoor activities and field studies, for all ages and abilities within a framework of traditional Christian values and standards.

NAYC owned the centre until it was bought by CMC in 2012.



The Scaladale Centre is a purpose built residential activity centre situated in Ardvourlie on the Isle of Harris in the Outer Hebrides opened in 2000. It is run by the Lewis and Harris Youth Clubs Association on a not for profit basis and accommodates 28 people in 4* Hostel accommodation. With stunning views and beaches the centre provides many outdoor activities including climbing and sailing and access to the great outdoors that is second to none.

Scaladale Centre replaced the Ardvourlie Expedition Base established in 1970 by NAYC.

We still have a strong link to the centre and enjoy using the facilities and encouraging local young people affiliated to NAYC to participate in expeditions.

“Let us run with perseverance the race marked out for us, fixing our eyes on Jesus, the pioneer and perfecter of faith.” Hebrews 12 v1-2

We are very thankful that this year we have seen things getting back on track. In January students in Uganda returned to schools, which had been closed or only partially open for more than eighteen months.

The Centre recently hosted a large sports gathering with ten schools participating in an athletics competition. The eight lane 400 metre grass track, marked out on the lower sports field, was very much appreciated by the competitors - a very exciting event!

As well as schools regularly using the facilities for a variety of sports the team at the Centre regularly visit schools bringing games, songs, and the Gospel message - these are readily received. Groups at the schools can reach up to a thousand students at a time.

Football continues to be very popular and regular practices and matches take place, this is not just restricted to football skills, but also the development of Godly character and values in life and on the sports field. We were extremely thankful to a friend of D.C. living in Hawaii who sponsored a large football tournament at the Centre and were delighted he was able to visit recently.

One of our goals is to be a blessing to the local community; this has continued this year with food distribution, and another friend of D.C. sponsored the building of a new latrine block at a nearby school.

It has been five years since the official opening of the media centre, with its recording studio. Under the direction of staff member Philip and the “Notivate” team its reach into schools has grown considerably, resulting in the production of some excellent songs, but more importantly raising the sense of self-confidence and self-worth of many. Recently some high-profile Ugandan musicians visited and stayed a few days, not only recording songs,

but encouraging Philip in recording and post-production techniques.

We are so grateful for the continued support, both financial and prayerful from the Friends of D.C. The Annual Gathering held on-line in November was a great time for friends from the UK, other countries and of course Uganda to come together.

AND MORE...

With the full enthusiastic agreement of the staff of D.C, Youth With A Mission (YWAM) Leadership and the Trustees have decided to launch a new development later in the year. YWAM's core programme is a six-month residential course called DTS (Discipleship Training School). We intend to run one of these courses at D.C. with a specific focus on sports. Initially there is a lecture phase of 12 weeks followed by an outreach phase of 8 weeks. This is a significant step up for the Centre and as well as having a local reach, could potentially have a global reach.

RICH JOHNSON

ON BEHALF OF THE TRUSTEES OF ADVENTURE PROJECTS TRUST

**5 Years Ago
Opening of the
Media Centre**



**Kampala
Musicians**



**Friends
of DC**



**New
Latrine
Block**

Discovery Centre is a residential activity centre, run in partnership between YWAM (Youth With A Mission) and the UK registered charity Adventure Projects Trust. This unique facility was born out of a vision of NAYC to develop a centre based on similar principles to their centre in the UK, but expressed in a way that is relevant to a third world situation. The centre overlooks Lake Victoria in very beautiful grounds extending to over 20 acres.

FINANCE REPORT

After lockdowns and restrictions due to the Covid-19 pandemic in 2020/21 activities were gradually resumed from May onwards with a considerable bounce back for the remainder of 2021/22. NAYC/ACUK continued to be grateful for various grants and to donors during this difficult period. ACUK covered all its running costs and made a contribution to NAYC.

NAYC undertakes the work of the charity serving and helping young people bringing together those who support the work and providing training facilities for youth leaders.

Special thanks again go to our Heads of Centre, Centre Managers, Activity Managers, Hospitality/Catering/Housekeeping Managers for their support during this year. Many thanks also go to our staff and supporters.



EMMA FLETCHER
COMPANY ACCOUNTANT

NAYC Group Statement of Financial Activities 2021-22

Income and Endowments from:

Donations & Grants	£861,061
Charitable Activities	£9,111
Other Trading Activities	£3,370,414
Investments	£31,524
TOTAL INCOME	£4,272,110

Expenditure on:

Raising Funds	£54,889
Other Trading Activities	£3,795,154
Charitable Activities	£650,713
TOTAL EXPENDITURE	£4,500,756

Net Income £ (228,646)

TOTAL ASSETS LESS TOTAL LIABILITIES

1st April 2020	£14,434,493
31st March 2021	£14,205,847

TRUSTEE REPORT

My days in church youth clubs don't feel that long ago. However, I have to be honest, it's now 34 years since I was considered a young person. As I look back on those days I know I was blessed with many amazing experiences in a number of youth clubs, and church run events. It has given me a passion for youth work as I see it supporting, shaping, and giving opportunities to young people from all backgrounds.

As I look back on those days, one of the most significant times was when our youth group would get together with other youth clubs from around the area. This might be for a weekend away or for some other type of youth event?

An important aspect for me was realising that I was part of something much bigger, to feel connected to others, to develop new friendships, and to not feel so isolated. These aspects were all really important to me in my teenage years.

And that is one of the key strengths of the youth development team at NAYC. With a county wide remit to support youth workers, youth groups, and to bring young people together, they are uniquely positioned to give greater opportunities to young people beyond what they can experience in their own group. We all need people who enable us and as well as equip, empower, energise, and encourage. This is a key role for the youth development team to enable greater opportunity, connection, and enjoyment for

young people. They play a vital role in shaping young people's lives through these experiences. You never know what might happen and be possible.

And finally, I'd like to say thank you to two people, Terry, and Andrew. They were both youth leaders when I was a teenager. Terry mentored me, meeting with me for an hour every week for many years. He invested in me in amazing ways and helped shape me into the person I am today.

Andrew spoke over me aged 18, saying that one day I would become a church leader. I wasn't sure about it then, but I know that it began my journey to where I am today.

Both of those people I met through youth work and coming together with others. So my dream for the youth development at NAYC is that through their work, all young people across the county will have an increased opportunity to benefit from these kinds of events and experiences just as I did. We need to continue to support and encourage the team as new opportunities emerge across the county and their wisdom and experience in youth work is delivered in partnership with youth clubs/groups, churches, volunteer sector and strategy services.



REV ADAM EAKINS
TRUSTEE



MOORE STEPHENS

CHARTERED ACCOUNTANTS

Our aim is to provide a comprehensive range of services to enable individuals and companies to meet or exceed their goals.

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E-mail: andy.page@moorestephens.com

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A PASSION FOR PEOPLE

At the heart of the community, we are proud to support NAYC.

“ The support NAYC provides for young people year on year is immense. Another year of excellence. Heritage delivering legacy.

Dominic Hopkins,
Partner, Joint Head of Northampton Office

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**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2022**

Charity registration number: 803431

Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2022

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2022

Charity registration number	803431
Company registration number	02484603
Trustees	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
Chief executive officer	Mr J M Whittaker
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)

Mr D E Darby

Mr D E Laing

Mr T M Leese

Rev D Shearer

Rev A Eakins

Dr F Cole

Bp J Holbrook

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £4,272,110 (2021: £2,890,922)
- Operating loss for the year was £228,646 (2021: £843,887)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies. The charities activities were effectively shut down until June 2021. The charity is working hard to restore income back to pre pandemic levels.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. There has been an encouraging bounce back, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen and we look forward to serving them in this coming year. Youth development continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board D E Laing

Date: 30 August 2022

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2022

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2022 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. The pandemic is however an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2022

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

2 September 2022

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2022

	Note	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income and endowments from:					
Donations and legacies	2	38,983	822,078	861,061	2,618,364
Charitable activities	3	9,111	-	9,111	4,503
Other trading activities	4	3,370,414	-	3,370,414	243,150
Investments	5	31,524	-	31,524	24,709
Other		-	-	-	196
Total income and endowments		3,450,032	822,078	4,272,110	2,890,922
Expenditure on:					
Raising funds		54,889	-	54,889	42,492
Charitable activities	6/7	530,564	120,149	650,713	969,166
Other trading activities		3,203,565	591,589	3,795,154	2,723,151
Total Expenditure		3,789,018	711,738	4,500,756	3,734,809
Net income/(deficit)		(338,986)	110,340	(228,646)	(843,887)
Transfers between funds		(63,290)	63,290	-	-
Net movement in funds		(402,276)	173,630	(228,646)	(843,887)
Reconciliation of funds:					
Total funds brought forward		3,333,356	11,101,137	14,434,493	15,278,380
Total funds carried forward	21	2,931,080	11,274,767	14,205,847	14,434,493

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Income	1/11	3,904,873	982,298	535,084	739,733
Direct costs		(3,067,126)	(2,379,561)	(201,768)	(165,701)
Gross surplus/(deficit)		837,747	(1,397,263)	333,316	574,032
Administration expenses		(1,767,619)	(1,296,529)	(693,422)	(787,238)
Other operating income		768,139	1,908,411	176,550	25,278
Profit/(loss) on sale of fixed assets		-	196	-	196
Operating surplus/(deficit)		(161,733)	(785,185)	(183,556)	(187,732)
Interest receivable		-	16	-	-
Interest payable		(66,913)	(58,718)	(66,913)	(58,718)
Covenant receivable		-	-	21,823	-
Surplus/(deficit) on ordinary activities before and after taxation	8	(228,646)	(843,887)	(228,646)	(246,450)
Retained surplus at 1 April 2021		14,387,612	15,231,499	14,994,049	15,240,499
Retained surplus at 31 March 2022		14,158,966	14,387,612	14,765,403	14,994,049

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Fixed assets					
Tangible assets	12	17,493,117	17,472,320	17,502,117	17,481,320
Investments	13	28,370	61,182	28,372	61,184
		<u>17,521,487</u>	<u>17,533,502</u>	<u>17,530,489</u>	<u>17,542,504</u>
Current assets					
Stocks	14	34,818	5,202	-	-
Debtors	15	419,315	413,813	239,197	364,733
Cash at bank and in hand	16	296,382	501,199	240,203	500,203
		<u>750,515</u>	<u>920,214</u>	<u>479,400</u>	<u>864,936</u>
Less creditors:					
Amounts falling due within one year	17	(2,126,836)	(1,825,598)	(1,258,286)	(1,172,885)
Net current liabilities		<u>(1,376,321)</u>	<u>(905,384)</u>	<u>(778,886)</u>	<u>(307,949)</u>
Total assets less current liabilities		16,145,166	16,628,118	16,751,603	17,234,555
Less creditors:					
Amounts falling due after more than one year	18	(1,939,319)	(2,193,625)	(1,939,319)	(2,193,625)
Net assets		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>
Represented by capital and reserves					
Restricted funds	21	11,274,767	11,101,137	11,274,768	11,698,572
Unrestricted funds	21	2,931,080	3,333,356	3,537,516	3,342,358
		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>

The financial statements were approved and authorised for issue by the Board on 30 August 2022

Signed on behalf of the board of trustees

D E Laing

The notes on pages 12 to 31 form part of these financial statements.
Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2022

	2022		2021	
	£	£	£	£
Cash flows from operating activities				
(Deficit)/Surplus		(228,646)		(843,877)
Adjustments for:				
Depreciation	120,475		124,922	
Amortisation	32,812		32,814	
(Increase)/Decrease in stocks	(29,616)		37,564	
Increase in debtors	(5,502)		(283,019)	
Increase/(Decrease) in creditors	506,884		(43,626)	
Interest received	-		(16)	
		<u>625,053</u>		<u>(131,361)</u>
Cash generated from operations		396,407		(975,248)
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	-		650	
Interest received	-		16	
Payments for tangible fixed assets	(73,352)		(6,386)	
		<u>(73,352)</u>		<u>(6,386)</u>
Net cash flow from investing activities		(73,352)		(5,720)
Cash flows from financing activities				
Repayment of loans	(324,069)		(39,727)	
New loans	-		951,000	
		<u>(324,069)</u>		<u>911,273</u>
Net cash flow from financing activities		(324,069)		911,273
Net increase/(decrease) in cash		(1,014)		(69,695)
Cash and cash equivalents at beginning of year		297,396		367,091
Cash and cash equivalents at end of year		<u>296,382</u>		<u>297,396</u>
Consisting of:				
Cash at bank and in hand		314,559		501,199
Bank overdrafts		(18,177)		(203,803)
		<u>296,382</u>		<u>297,396</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to impact global economies throughout 2022, together with other matters such as supply chain issues and rising prices, particularly food, fuel and energy. The charities activities were effectively shut down until June 2021, and it is uncertain as to the possible impact of the pandemic and other matters on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Donations and legacies	38,264	136,758	175,022	275,657
Grants	719	685,320	686,039	2,342,707
	<u>38,983</u>	<u>822,078</u>	<u>861,061</u>	<u>2,618,364</u>

3 Income from charitable activities

Sports, activities and crafts	573	-	573	532
Affiliations	4,544	-	4,544	1,554
DBS fee income	2,604	-	2,604	1,907
Training Weekend	592	-	592	-
Wellbeing	388	-	388	510
Fundraising income - marathon	410	-	410	-
	<u>9,111</u>	<u>-</u>	<u>9,111</u>	<u>4,503</u>

4 Income from other trading activities

Action Centres UK Limited trading income	3,369,789	-	3,369,789	242,565
Other miscellaneous income	625	-	625	585
	<u>3,370,414</u>	<u>-</u>	<u>3,370,414</u>	<u>243,150</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Property rental income	31,524	-	31,524	24,693
Bank interest	-	-	-	16
	<u>31,524</u>	<u>-</u>	<u>31,524</u>	<u>24,709</u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	41,394	41,394
Affiliations	2,795	-	41,394	44,189
Minibus hire	-	-	8,279	8,279
General youth development	148,704	-	157,299	306,003
School project	-	-	165,577	165,577
Uganda project	-	12,000	-	12,000
	<u>151,499</u>	<u>12,000</u>	<u>413,943</u>	<u>577,442</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Administration salaries	53,279	-	53,279	60,435
Audit and accountancy	10,650	-	10,650	10,675
Telephone	92	-	92	76
Postage and stationery	521	-	521	456
Computer sundries	332	-	332	166
Sundries	303	-	303	239
Legal and professional	6,248	-	6,248	-
Printing and publicity	1,846	-	1,846	1,021
	<u>73,271</u>	<u>-</u>	<u>73,271</u>	<u>73,068</u>

8 Net income for the year

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Net income is stated after charging:				
Depreciation	120,473	124,922	120,473	124,922
Amortisation	32,812	32,814	32,812	32,814
Auditor's remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,753	16,860	16,753	16,860
Other loan interest	22,881	29,990	22,881	29,990
Hire purchase interest	16,247	12,676	16,247	12,676
Operating lease rentals - plant and machinery and equipment	19,092	19,998	19,092	19,998
Cost of stock recognised as an expense (ACUK Ltd)	435,488	65,590	-	-

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £39,415 (2021: £34,410) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

10 Staff costs

	2022	2021
	£	£
Wages and salaries	2,375,012	2,246,385
Social security cost	146,628	130,150
Pension cost	47,885	42,576
	<u>2,569,525</u>	<u>2,419,111</u>

Within staff costs is £2,346,722 (2021: £2,147,003) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2022	2021
	£	£
Management and administration	19	25
Youth work activities	108	158
Fundraising and publicity	2	1
Volunteer staff	6	2
	<u>135</u>	<u>186</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2021	16,848,697	1,709,683	36,603	1,644,537	20,239,520
Additions during the year	-	69,760	-	71,510	141,270
At 31 March 2022	<u>16,848,697</u>	<u>1,779,443</u>	<u>36,603</u>	<u>1,716,047</u>	<u>20,380,790</u>
Depreciation:					
At 1 April 2021	73,426	1,113,113	36,603	1,544,058	2,767,200
Charge for year	6,368	55,125	-	58,980	120,473
At 31 March 2022	<u>79,794</u>	<u>1,168,238</u>	<u>36,603</u>	<u>1,603,038</u>	<u>2,887,673</u>
Net book value:					
At 31 March 2022	<u>16,768,903</u>	<u>611,205</u>	<u>-</u>	<u>113,009</u>	<u>17,493,117</u>
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>

b) Company

The net book value of the fixed assets of the company is £17,502,117. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 01 April 2021 and 31 March 2022	3,084
Net book value at 31 March 2022	28,040

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2021	820,334	2	820,336
At 31 March 2022	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2021	759,152		759,152
Written off	32,812		32,812
At 31 March 2022	<u>791,964</u>	<u>-</u>	<u>791,964</u>
Net book value			
At 31 March 2022	<u>28,370</u>	<u>2</u>	<u>28,372</u>
At 31 March 2021	<u>61,182</u>	<u>2</u>	<u>61,184</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

a) Investment Properties

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

b) Other investments (Company only)

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2022	Profit for year ended 31.03.2022
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	21,823

14 Stocks

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Raw materials and consumables	34,818	5,202	-	-

15 Debtors

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	171,579	335,655
Amounts owed from group undertakings	-	-	12,010	-
Prepayments and accrued income	10,332	54,107	10,332	12,207
	419,315	413,813	239,197	364,733

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2022	Group 2021	Company 2022	Company 2021
	£	£	£	£
Bank loans and overdrafts	60,571	260,121	60,571	158,022
Other loans	223,456	236,330	223,456	236,330
Hire purchase creditors	83,917	77,946	83,917	77,946
Debt due within one year	<u>367,944</u>	<u>574,397</u>	<u>367,944</u>	<u>472,298</u>
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	293,973	70,590	107,589	7,396
Taxation and social security	307,557	186,090	5,054	5,921
Accruals and deferred income	19,815	101,201	19,815	19,793
	<u>2,126,836</u>	<u>1,825,598</u>	<u>1,258,286</u>	<u>1,172,885</u>

18 Creditors: amounts falling due after more than one year

	Group 2022	Group 2021	Company 2022	Company 2021
a)	£	£	£	£
Bank loans and overdraft	373,625	412,016	373,625	412,016
Other loans	1,513,096	1,698,408	1,513,096	1,698,408
Hire purchase accounts	52,598	83,201	52,598	83,201
Debt due after more than one year	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

b) Analysis of debt due after more than one year

	Group 2022	Group 2021	Company 2022	Company 2021
	£	£	£	£
Repayable-				
Between one and five years	1,573,997	1,780,190	1,573,997	1,780,190
In five years or more	365,322	413,435	365,322	413,435
	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £416,018 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027

Outstanding at the balance sheet date is £809,551 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

19 Security

Security has been given respect of the following amounts:

	Group 2022	Group 2021	Company 2022	Company 2021
	£	£	£	£
Bank loans and overdraft	434,195	570,038	434,195	570,038
Other loans	809,551	983,739	809,551	983,739
Hire purchase creditors	136,515	161,147	136,515	161,147
	<u>1,380,261</u>	<u>1,714,924</u>	<u>1,380,261</u>	<u>1,714,924</u>

i) At the balance sheet date £416,018 (2021: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.

ii) At the balance sheet date £809,551 (2021: £983,739) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.

iii) Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2021	3,286,475	46,881	3,333,356	238,073	10,863,064	11,101,137
Net fund movement for the year	(402,276)		(402,276)	155,470	18,160	173,630
Balance at 31 March 2022	<u>2,884,199</u>	<u>46,881</u>	<u>2,931,080</u>	<u>393,543</u>	<u>10,881,224</u>	<u>11,274,767</u>

The company's unrestricted reserve to carry forward is £2,940,080. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £2,931,080 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,274,767 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

	2022	2021
	£	£
b) The closing restricted capital projects fund relates to:		
Frontier centre	129,806	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,123,627	2,105,467
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,881,224</u>	<u>10,863,064</u>

	2022	2021
	£	£
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	9,166	130
Corby Development	130	10
Rebus project	10	97
Arm for Sam	80	816
Service Six Training grant	-	1,308
Youth provision	-	5,166
Corby Learning Partnership	97	37,695
Friends of Whitemoor Lakes appeal	816	64,490
Winnie Hall Trust grant	1,308	1,612
YD Christmas Appeal Emerging Leaders & Hebridies Trip	46,202	2,500
Staffs County Council Community Officer	-	1,125
Kings Park Centre mattresses	64,490	1,000
Youth Development Salaries	-	16,666
Inspire Sports Programme	-	500
Roller Skating Benham	1,612	80
Bursary Aid Lighthouse	2,500	103
Christmas Appeal 2016	1,125	1,416
SNDC Youth Activity Worker	-	27,500
Action Centres Bursaries	1,000	33,882

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

	2022	2021
	£	£
The closing restricted other funds - continued		
Wellbeing 4 Youth	16,666	-
Vulnerable Homeless	500	-
Send NCC	103	-
Pacesetters - bursaries for camps	1,416	-
Church worker	27,500	-
WML Activity appeal	33,883	10,864
Trauma recovery	26,250	26,250
Sport England Grant	59,661	-
60th Anniversary appeal	50,288	-
KP Sports equipment	1,500	-
Sch reward datys	6,250	-
Diamond Appeal	25,265	-
Uganda expedition	10,864	-
	<u>393,543</u>	<u>238,073</u>

	Opening Balance	Reclassif- cations	Incoming	Outgoing	Closing Balance
	£	£	£	£	£
22 Restricted funds					
Frontier capital project	129,804	38,273	-	(38,273)	129,804
Tennis centre capital project	1,439,526	-	-	0	1,439,526
Pioneer centre capital project	2,092,664	-	25,500	(7,340)	2,110,824
Ranch development	231,554	-	-	0	231,554
Capital assets fund	551,154	-	-	0	551,154
Kings Park development fund	2,004,145	7,086	1,864	(8,950)	2,004,145
Kings Park trampoline fund	446,817	-	-	0	446,817
Whitemoor Lakes	3,554,674	4,065	7,463	(11,528)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	0	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	0	15,038
Summer Appeal – Benham Arena	44,807	-	-	0	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	0	308,408
Pioneer Activity Appeal	58,880	2,989	2,000	(4,989)	58,880
Other funds	222,873	10,876	159,593	(14,999)	378,343
	<u>11,101,137</u>	<u>63,289</u>	<u>196,420</u>	<u>(86,079)</u>	<u>11,274,767</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
Restricted funds					
Frontier capital project	-	28,370	101,434	-	129,804
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,433,642	-	(322,817)	-	2,110,825
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,948,604	-	55,541	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital project	4,782,804	-	(548,235)	(679,895)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary /	-	-	15,038	-	15,038
Summer Appeal – Benham Aren	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,798	-	(200,390)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	378,342	-	378,342
	12,096,075	28,370	(169,783)	(679,895)	11,274,767
Unrestricted funds	5,388,042	0	(1,197,538)	(1,259,424)	2,931,080
Per group	17,484,117	28,370	(1,367,321)	(1,939,319)	14,205,847
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	17,493,117	28,372	(1,367,323)	(1,939,319)	14,214,847

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Pension contributions	47,885	42,576	4,037	2,432
Amounts outstanding to the funds as at 31 March 2022	22,868	15,270	5,593	5,624

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

25 Financial commitments

At 31 March 2022 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2022	2021
	£	£
Not later than one year	28,132	24,041
Later than one year,	12,431	14,896
	<u>40,563</u>	<u>38,937</u>

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £21,823 (2021: £nil). During the year NAYC transferred funding of £256,500 (2021: £433,939) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £nil (2021: £9,617). ACUK owed NAYC £12,010 (2021: £nil), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £41,216 (2021: £14,109) and £769,956 (2021: £654,258) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £10,000 (2021: £12,500). The Kirby Laing Foundation donated £50,000 (2021: £5,000).

T Leese is a director in the company. During the year the company received a donation of £nil (2021: £500).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

27 Financial Instruments

The group had the following financial instruments:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	28,370	61,182	28,372	61,184
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	183,589	335,655
	<u>408,983</u>	<u>359,706</u>	<u>228,865</u>	<u>352,526</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	434,196	672,137	434,196	570,038
Other loans	1,736,552	1,934,738	1,736,552	1,934,738
Finance leases	136,515	161,147	136,515	161,147
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	621,345	358,687	132,458	33,916
	<u>4,066,155</u>	<u>4,020,029</u>	<u>3,197,605</u>	<u>3,367,316</u>

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2022**

Charity registration number: 803431

Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2022

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2022

Charity registration number	803431
Company registration number	02484603
Trustees	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
Chief executive officer	Mr J M Whittaker
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)

Mr D E Darby

Mr D E Laing

Mr T M Leese

Rev D Shearer

Rev A Eakins

Dr F Cole

Bp J Holbrook

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £4,272,110 (2021: £2,890,922)
- Operating loss for the year was £228,646 (2021: £843,887)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies. The charities activities were effectively shut down until June 2021. The charity is working hard to restore income back to pre pandemic levels.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. There has been an encouraging bounce back, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen and we look forward to serving them in this coming year. Youth development continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2022

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board D E Laing

Date: 30 August 2022

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2022

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2022 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. The pandemic is however an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2022

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

2 September 2022

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2022

	Note	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income and endowments from:					
Donations and legacies	2	38,983	822,078	861,061	2,618,364
Charitable activities	3	9,111	-	9,111	4,503
Other trading activities	4	3,370,414	-	3,370,414	243,150
Investments	5	31,524	-	31,524	24,709
Other		-	-	-	196
Total income and endowments		3,450,032	822,078	4,272,110	2,890,922
Expenditure on:					
Raising funds		54,889	-	54,889	42,492
Charitable activities	6/7	530,564	120,149	650,713	969,166
Other trading activities		3,203,565	591,589	3,795,154	2,723,151
Total Expenditure		3,789,018	711,738	4,500,756	3,734,809
Net income/(deficit)		(338,986)	110,340	(228,646)	(843,887)
Transfers between funds		(63,290)	63,290	-	-
Net movement in funds		(402,276)	173,630	(228,646)	(843,887)
Reconciliation of funds:					
Total funds brought forward		3,333,356	11,101,137	14,434,493	15,278,380
Total funds carried forward	21	2,931,080	11,274,767	14,205,847	14,434,493

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Income	1/11	3,904,873	982,298	535,084	739,733
Direct costs		(3,067,126)	(2,379,561)	(201,768)	(165,701)
Gross surplus/(deficit)		837,747	(1,397,263)	333,316	574,032
Administration expenses		(1,767,619)	(1,296,529)	(693,422)	(787,238)
Other operating income		768,139	1,908,411	176,550	25,278
Profit/(loss) on sale of fixed assets		-	196	-	196
Operating surplus/(deficit)		(161,733)	(785,185)	(183,556)	(187,732)
Interest receivable		-	16	-	-
Interest payable		(66,913)	(58,718)	(66,913)	(58,718)
Covenant receivable		-	-	21,823	-
Surplus/(deficit) on ordinary activities before and after taxation	8	(228,646)	(843,887)	(228,646)	(246,450)
Retained surplus at 1 April 2021		14,387,612	15,231,499	14,994,049	15,240,499
Retained surplus at 31 March 2022		14,158,966	14,387,612	14,765,403	14,994,049

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Fixed assets					
Tangible assets	12	17,493,117	17,472,320	17,502,117	17,481,320
Investments	13	28,370	61,182	28,372	61,184
		<u>17,521,487</u>	<u>17,533,502</u>	<u>17,530,489</u>	<u>17,542,504</u>
Current assets					
Stocks	14	34,818	5,202	-	-
Debtors	15	419,315	413,813	239,197	364,733
Cash at bank and in hand	16	296,382	501,199	240,203	500,203
		<u>750,515</u>	<u>920,214</u>	<u>479,400</u>	<u>864,936</u>
Less creditors:					
Amounts falling due within one year	17	(2,126,836)	(1,825,598)	(1,258,286)	(1,172,885)
Net current liabilities		<u>(1,376,321)</u>	<u>(905,384)</u>	<u>(778,886)</u>	<u>(307,949)</u>
Total assets less current liabilities		16,145,166	16,628,118	16,751,603	17,234,555
Less creditors:					
Amounts falling due after more than one year	18	(1,939,319)	(2,193,625)	(1,939,319)	(2,193,625)
Net assets		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>
Represented by capital and reserves					
Restricted funds	21	11,274,767	11,101,137	11,274,768	11,698,572
Unrestricted funds	21	2,931,080	3,333,356	3,537,516	3,342,358
		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>

The financial statements were approved and authorised for issue by the Board on 30 August 2022

Signed on behalf of the board of trustees

D E Laing

The notes on pages 12 to 31 form part of these financial statements.
Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2022

	2022		2021	
	£	£	£	£
Cash flows from operating activities				
(Deficit)/Surplus		(228,646)		(843,877)
Adjustments for:				
Depreciation	120,475		124,922	
Amortisation	32,812		32,814	
(Increase)/Decrease in stocks	(29,616)		37,564	
Increase in debtors	(5,502)		(283,019)	
Increase/(Decrease) in creditors	506,884		(43,626)	
Interest received	-		(16)	
		<u>625,053</u>		<u>(131,361)</u>
Cash generated from operations		396,407		(975,248)
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	-		650	
Interest received	-		16	
Payments for tangible fixed assets	<u>(73,352)</u>		<u>(6,386)</u>	
Net cash flow from investing activities		(73,352)		(5,720)
Cash flows from financing activities				
Repayment of loans	(324,069)		(39,727)	
New loans	-		951,000	
Net cash flow from financing activities		<u>(324,069)</u>		<u>911,273</u>
Net increase/(decrease) in cash		(1,014)		(69,695)
Cash and cash equivalents at beginning of year		297,396		367,091
Cash and cash equivalents at end of year		<u><u>296,382</u></u>		<u><u>297,396</u></u>
Consisting of:				
Cash at bank and in hand		314,559		501,199
Bank overdrafts		<u>(18,177)</u>		<u>(203,803)</u>
		<u><u>296,382</u></u>		<u><u>297,396</u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to impact global economies throughout 2022, together with other matters such as supply chain issues and rising prices, particularly food, fuel and energy. The charities activities were effectively shut down until June 2021, and it is uncertain as to the possible impact of the pandemic and other matters on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Donations and legacies	38,264	136,758	175,022	275,657
Grants	719	685,320	686,039	2,342,707
	<u>38,983</u>	<u>822,078</u>	<u>861,061</u>	<u>2,618,364</u>

3 Income from charitable activities

Sports, activities and crafts	573	-	573	532
Affiliations	4,544	-	4,544	1,554
DBS fee income	2,604	-	2,604	1,907
Training Weekend	592	-	592	-
Wellbeing	388	-	388	510
Fundraising income - marathon	410	-	410	-
	<u>9,111</u>	<u>-</u>	<u>9,111</u>	<u>4,503</u>

4 Income from other trading activities

Action Centres UK Limited trading income	3,369,789	-	3,369,789	242,565
Other miscellaneous income	625	-	625	585
	<u>3,370,414</u>	<u>-</u>	<u>3,370,414</u>	<u>243,150</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Property rental income	31,524	-	31,524	24,693
Bank interest	-	-	-	16
	<u>31,524</u>	<u>-</u>	<u>31,524</u>	<u>24,709</u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	41,394	41,394
Affiliations	2,795	-	41,394	44,189
Minibus hire	-	-	8,279	8,279
General youth development	148,704	-	157,299	306,003
School project	-	-	165,577	165,577
Uganda project	-	12,000	-	12,000
	<u>151,499</u>	<u>12,000</u>	<u>413,943</u>	<u>577,442</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Administration salaries	53,279	-	53,279	60,435
Audit and accountancy	10,650	-	10,650	10,675
Telephone	92	-	92	76
Postage and stationery	521	-	521	456
Computer sundries	332	-	332	166
Sundries	303	-	303	239
Legal and professional	6,248	-	6,248	-
Printing and publicity	1,846	-	1,846	1,021
	<u>73,271</u>	<u>-</u>	<u>73,271</u>	<u>73,068</u>

8 Net income for the year

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Net income is stated after charging:				
Depreciation	120,473	124,922	120,473	124,922
Amortisation	32,812	32,814	32,812	32,814
Auditor's remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,753	16,860	16,753	16,860
Other loan interest	22,881	29,990	22,881	29,990
Hire purchase interest	16,247	12,676	16,247	12,676
Operating lease rentals - plant and machinery and equipment	19,092	19,998	19,092	19,998
Cost of stock recognised as an expense (ACUK Ltd)	435,488	65,590	-	-

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £39,415 (2021: £34,410) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

10 Staff costs

	2022	2021
	£	£
Wages and salaries	2,375,012	2,246,385
Social security cost	146,628	130,150
Pension cost	47,885	42,576
	<u>2,569,525</u>	<u>2,419,111</u>

Within staff costs is £2,346,722 (2021: £2,147,003) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2022	2021
	£	£
Management and administration	19	25
Youth work activities	108	158
Fundraising and publicity	2	1
Volunteer staff	6	2
	<u>135</u>	<u>186</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2021	16,848,697	1,709,683	36,603	1,644,537	20,239,520
Additions during the year	-	69,760	-	71,510	141,270
At 31 March 2022	<u>16,848,697</u>	<u>1,779,443</u>	<u>36,603</u>	<u>1,716,047</u>	<u>20,380,790</u>
Depreciation:					
At 1 April 2021	73,426	1,113,113	36,603	1,544,058	2,767,200
Charge for year	6,368	55,125	-	58,980	120,473
At 31 March 2022	<u>79,794</u>	<u>1,168,238</u>	<u>36,603</u>	<u>1,603,038</u>	<u>2,887,673</u>
Net book value:					
At 31 March 2022	<u>16,768,903</u>	<u>611,205</u>	<u>-</u>	<u>113,009</u>	<u>17,493,117</u>
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>

b) Company

The net book value of the fixed assets of the company is £17,502,117. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 01 April 2021 and 31 March 2022	3,084
Net book value at 31 March 2022	28,040

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2021	820,334	2	820,336
At 31 March 2022	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2021	759,152		759,152
Written off	32,812		32,812
At 31 March 2022	<u>791,964</u>	<u>-</u>	<u>791,964</u>
Net book value			
At 31 March 2022	<u>28,370</u>	<u>2</u>	<u>28,372</u>
At 31 March 2021	<u>61,182</u>	<u>2</u>	<u>61,184</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

a) Investment Properties

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

b) Other investments (Company only)

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2022	Profit for year ended 31.03.2022
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	21,823

14 Stocks

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Raw materials and consumables	34,818	5,202	-	-

15 Debtors

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	171,579	335,655
Amounts owed from group undertakings	-	-	12,010	-
Prepayments and accrued income	10,332	54,107	10,332	12,207
	419,315	413,813	239,197	364,733

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2022	Group 2021	Company 2022	Company 2021
	£	£	£	£
Bank loans and overdrafts	60,571	260,121	60,571	158,022
Other loans	223,456	236,330	223,456	236,330
Hire purchase creditors	83,917	77,946	83,917	77,946
Debt due within one year	<u>367,944</u>	<u>574,397</u>	<u>367,944</u>	<u>472,298</u>
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	293,973	70,590	107,589	7,396
Taxation and social security	307,557	186,090	5,054	5,921
Accruals and deferred income	19,815	101,201	19,815	19,793
	<u>2,126,836</u>	<u>1,825,598</u>	<u>1,258,286</u>	<u>1,172,885</u>

18 Creditors: amounts falling due after more than one year

	Group 2022	Group 2021	Company 2022	Company 2021
a)	£	£	£	£
Bank loans and overdraft	373,625	412,016	373,625	412,016
Other loans	1,513,096	1,698,408	1,513,096	1,698,408
Hire purchase accounts	52,598	83,201	52,598	83,201
Debt due after more than one year	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

b) Analysis of debt due after more than one year

	Group 2022	Group 2021	Company 2022	Company 2021
	£	£	£	£
Repayable-				
Between one and five years	1,573,997	1,780,190	1,573,997	1,780,190
In five years or more	365,322	413,435	365,322	413,435
	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £416,018 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027

Outstanding at the balance sheet date is £809,551 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

19 Security

Security has been given respect of the following amounts:

	Group 2022	Group 2021	Company 2022	Company 2021
	£	£	£	£
Bank loans and overdraft	434,195	570,038	434,195	570,038
Other loans	809,551	983,739	809,551	983,739
Hire purchase creditors	136,515	161,147	136,515	161,147
	<u>1,380,261</u>	<u>1,714,924</u>	<u>1,380,261</u>	<u>1,714,924</u>

i) At the balance sheet date £416,018 (2021: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.

ii) At the balance sheet date £809,551 (2021: £983,739) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.

iii) Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2021	3,286,475	46,881	3,333,356	238,073	10,863,064	11,101,137
Net fund movement for the year	(402,276)		(402,276)	155,470	18,160	173,630
Balance at 31 March 2022	<u>2,884,199</u>	<u>46,881</u>	<u>2,931,080</u>	<u>393,543</u>	<u>10,881,224</u>	<u>11,274,767</u>

The company's unrestricted reserve to carry forward is £2,940,080. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £2,931,080 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,274,767 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

	2022	2021
	£	£
b) The closing restricted capital projects fund relates to:		
Frontier centre	129,806	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,123,627	2,105,467
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,881,224</u>	<u>10,863,064</u>

	2022	2021
	£	£
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	9,166	130
Corby Development	130	10
Rebus project	10	97
Arm for Sam	80	816
Service Six Training grant	-	1,308
Youth provision	-	5,166
Corby Learning Partnership	97	37,695
Friends of Whitemoor Lakes appeal	816	64,490
Winnie Hall Trust grant	1,308	1,612
YD Christmas Appeal Emerging Leaders & Hebridies Trip	46,202	2,500
Staffs County Council Community Officer	-	1,125
Kings Park Centre mattresses	64,490	1,000
Youth Development Salaries	-	16,666
Inspire Sports Programme	-	500
Roller Skating Benham	1,612	80
Bursary Aid Lighthouse	2,500	103
Christmas Appeal 2016	1,125	1,416
SNDC Youth Activity Worker	-	27,500
Action Centres Bursaries	1,000	33,882

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

	2022	2021
	£	£
The closing restricted other funds - continued		
Wellbeing 4 Youth	16,666	-
Vulnerable Homeless	500	-
Send NCC	103	-
Pacesetters - bursaries for camps	1,416	-
Church worker	27,500	-
WML Activity appeal	33,883	10,864
Trauma recovery	26,250	26,250
Sport England Grant	59,661	-
60th Anniversary appeal	50,288	-
KP Sports equipment	1,500	-
Sch reward datys	6,250	-
Diamond Appeal	25,265	-
Uganda expedition	10,864	-
	<u>393,543</u>	<u>238,073</u>

	Opening	Reclassif-		Outgoing	Closing
	Balance	cations	Incoming	£	Balance
22 Restricted funds	£	£	£	£	£
Frontier capital project	129,804	38,273	-	(38,273)	129,804
Tennis centre capital project	1,439,526	-	-	0	1,439,526
Pioneer centre capital project	2,092,664	-	25,500	(7,340)	2,110,824
Ranch development	231,554	-	-	0	231,554
Capital assets fund	551,154	-	-	0	551,154
Kings Park development fund	2,004,145	7,086	1,864	(8,950)	2,004,145
Kings Park trampoline fund	446,817	-	-	0	446,817
Whitemoor Lakes	3,554,674	4,065	7,463	(11,528)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	0	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	0	15,038
Summer Appeal – Benham Arena	44,807	-	-	0	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	0	308,408
Pioneer Activity Appeal	58,880	2,989	2,000	(4,989)	58,880
Other funds	222,873	10,876	159,593	(14,999)	378,343
	<u>11,101,137</u>	<u>63,289</u>	<u>196,420</u>	<u>(86,079)</u>	<u>11,274,767</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
Restricted funds					
Frontier capital project	-	28,370	101,434	-	129,804
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,433,642	-	(322,817)	-	2,110,825
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,948,604	-	55,541	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital projec	4,782,804	-	(548,235)	(679,895)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary /	-	-	15,038	-	15,038
Summer Appeal – Benham Aren	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,798	-	(200,390)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	378,342	-	378,342
	12,096,075	28,370	(169,783)	(679,895)	11,274,767
Unrestricted funds	5,388,042	0	(1,197,538)	(1,259,424)	2,931,080
Per group	17,484,117	28,370	(1,367,321)	(1,939,319)	14,205,847
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	17,493,117	28,372	(1,367,323)	(1,939,319)	14,214,847

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Pension contributions	47,885	42,576	4,037	2,432
Amounts outstanding to the funds as at 31 March 2022	22,868	15,270	5,593	5,624

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

25 Financial commitments

At 31 March 2022 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2022	2021
	£	£
Not later than one year	28,132	24,041
Later than one year,	12,431	14,896
	<u>40,563</u>	<u>38,937</u>

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £21,823 (2021: £nil). During the year NAYC transferred funding of £256,500 (2021: £433,939) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £nil (2021: £9,617). ACUK owed NAYC £12,010 (2021: £nil), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £41,216 (2021: £14,109) and £769,956 (2021: £654,258) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £10,000 (2021: £12,500). The Kirby Laing Foundation donated £50,000 (2021: £5,000).

T Leese is a director in the company. During the year the company received a donation of £nil (2021: £500).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2022

27 Financial Instruments

The group had the following financial instruments:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	28,370	61,182	28,372	61,184
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	183,589	335,655
	<u>408,983</u>	<u>359,706</u>	<u>228,865</u>	<u>352,526</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	434,196	672,137	434,196	570,038
Other loans	1,736,552	1,934,738	1,736,552	1,934,738
Finance leases	136,515	161,147	136,515	161,147
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	621,345	358,687	132,458	33,916
	<u>4,066,155</u>	<u>4,020,029</u>	<u>3,197,605</u>	<u>3,367,316</u>

NORTHAMPTONSHIRE ASSOCIATION OF YOUTH CLUBS

England & Wales - Charity number 803431

Accounts



60TH ANNIVERSARY

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Contacts

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Vice Presidents: Commander Michael Saunders Watson CBE
DL, Sir Ewan Harper CBE, Lt. Col Edward Aubrey-Fletcher
DL, Lady Wake DL, Mr Glan Grey-Jones, Mr John Ford
MBE, Mr John Gilmour, Mrs Sylvia Gilmour & The Bishop of
Peterborough Rt Rev Donald Allister

Chairman: Mr Peter Hales

Honorary Solicitor: Mr Dominic Hopkins DL (Hewitsons)

Auditors: Moore Stephens

KING'S PARK:

Hereward Wake Centre
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Cover Photo: Trainee instructors on the Firm Foundations Programme at Pioneer Centre, 2021

NAYC BOARD:

Mr Peter Hales (Chairman), Mr Tim Leese, Mr David E Darby,
Mr David Laing, Rev David Shearer, Rev Adam Eakins, Dr
Frank Cole & Rt Rev Bishop John Holbrook

ACTION CENTRES UK BOARD:

Chairman: Mr David E Darby, Mr Peter Hales, Mr John
Whittaker.
Company Secretary: Mr Peter Bramley.

ACCOUNTS:

Mrs Emma Fletcher (Company Accountant), Mrs Joy Bowman,
Mr Mike Smither & Ms Julia Duverger-Du-Cuy

HEADQUARTERS STAFF:

Mr John M Whittaker MA (Chief Executive),
Mrs Isabel Whittaker (PA to CEO),
Mrs Laura Brown (Fundraiser),
Mrs Esther Applewhite (Senior HR Administrator),
Mrs Christine Bisgrove (HR Administrator),
Mr Matthew Whittaker (Business Development Manager) &
Mrs Siobhan Lloyd (Website & Social Media Coordinator)

FRONTIER CENTRE:

A partnership with Rock UK.
Addington Road, Irthlingborough, Northants, NN9 5UH
Tel: 01933 654120
Email: frontier@rockuk.org

THE RANCH:

A partnership with CMC
Llanbedr, Gwynedd, Wales, LL45 2HU
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Northamptonshire Association of Youth Clubs

Charity Registration No. 803431
Company Registration No. 2484603

FAITH

CHAIRMAN'S REPORT

Our founder Harry Whittaker stated 8 first principles for NAYC and the fifth said. "There has always been a deep element of faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made."

I joined the Board in the 1980s, a fairly new Christian, running a business and not used to relying on God to guide us through the purchases of large parcels of land, especially when the real estate was made up mainly of wooden huts and semi derelict buildings. This was Pioneer Centre at that time, leased by Youth for Christ, and struggling with substantial debt, but Harry had a plan for raising the funds to restore the situation. The project did not phase John and

the Board, who decided Pioneer should become part of NAYC. So from supporting Youth for Christ we had to find the money to pay off the debt which now included the site purchase, and had rocketed because interest rates had reached 20%.

Here was my first lesson in faith. I went with John to see John Horne, a successful Christian businessman who agreed to lend the £500,000 on low interest, if NAYC took over the Pioneer Centre and the responsibility for running it. We prayed in faith that this should happen.

Little did I know that only the year before the Board had overseen the completion of a £3.5million project at King's Park and their faith in the CEO and the staff was to be stretched again through the Pioneer development.

The Board believed it would happen and as usual Harry's principle was

fulfilled. This kept on happening over the years, a problem would arise, sometimes seemingly impossible to resolve, the staff, CEO, and Board had faith that God would solve it. He did, either by gifts arriving at the last minute or mind sets being changed. You can see how the Board's faith grew!

What of Covid? Harry's principle not only applied to the running of the association but also to threats. Well we were affected and closed for many months but the belief was that we would come through it and now NAYC is celebrating its Diamond Jubilee this year.



PETER HALES
CHAIRMAN

How much is a cup of tea?



It seems a very long time ago now, but it was in September 2004 that I received a call from Mick Saunders Watson to invite Mary and I to tea with him and Georgina. We were relatively new to Northamptonshire and had just finished the first phase of the restoration of the nearly derelict Fermyn Woods Hall near Corby. We found everyone to be very friendly and many were curious to see and meet the mad couple who had embarked on this project.

We enjoyed a very pleasant tea and some delicious cake.....but.....after a while Mick said;

"Dear boy, I have something that I think you would want to join". He described the organisation NAYC with his enthusiastic but very direct manner.

What could I say but yes: it would have been so rude to say no, and indeed it did sound irresistible and a meeting was soon set up at King's Park. Like so many people who have passed through the front door we were immediately hooked. What a wonderful organisation it was, what wonderful people. Irresistible!

I have been thrilled and incredibly lucky to have been involved with NAYC over the subsequent years, and it never stands still. So much has happened and so much achieved; developments, progress in many areas, storms have been weathered including Covid. Thanks to the commitment of the staff, the Board and so many good friends NAYC is in remarkably good health and continues to look to provide for the needs of a very diverse demand base spreading a strong message to everyone that like me have come through the door.

If Harry Whittaker could have prayed his most demanding and supplicant prayer he could never have imagined that so much could have been achieved and so many lives changed over these 60 years.



But he did believe in miracles. Thank you all

A delightful cup of tea!

DAVID LAING MA RIBA
PRESIDENT, NAYC



YOUTH DEVELOPMENT

This year's report is a little different as we came to terms with the impact of Covid-19.

New youth groups are among the most amazing things to have happened in this period, below are details of new youth groups in Northampton:

- A newly affiliated church group looking to expand, asking for support starting up a new outreach group
- A new youth club started following the enquiry of a resident on a housing estate
- An after-school club supporting young people at a crucial time when they say they feel unsafe providing a place for them to socialise, receive support, be offered projects, opportunities, and life skills.
- A fantastic town centre opportunity to use a building that has been empty for 5 years with a good size hall and kitchen, with lots of potential. 2 youth groups who were looking for a home say this will be a great place for them to meet.
- A village just outside the town working with local residents to start some outdoor activities for their young people who have missed meeting up and parents feel there is a need for a positive place for them to go.

- A resident's association not far from the town centre have taken this opportunity to reform their group. With a new committee in place they have kept the opening for a youth group on the agenda and plan to take this forward.

To help our 200 youth groups survive this last year, we continued our support in a variety of ways. This included setting up new social networks for leaders and a separate but safe platform for young people to talk, organising online meetings and events via Zoom, and producing activity and training videos. Our affiliation charges were frozen from April, we re-established personal contact with group leaders and consulted them on group needs, provided online sharing forums, supported funding applications, connected groups with agencies, and provided guidance through the Covid-19 rules, including risk assessments and activity restrictions.

In October, we adjusted the plan for the second lockdown. We recognised the growing challenge facing youth provision across the county and the increasing impact on young people, most evident in their mental health. Our latest plan was named **Engage, Support and Build**. We had managed to

Engage with most of our groups including providing guidance with regular updates on permissible youth work and the next stage is now to Build, helping to restore youth provision across the county. We aim to achieve this by forming strong partnerships, setting up new targeted provision, supporting volunteer recruitment, listening to young people, and providing new wellbeing resources. We are now looking forward to developing these ideas in a new Youth Work strategy for 2021-23.

EVENTS

The usual annual events (including The Awards Dinner, Quiz Night, Night Walk) and the 2020 Uganda expedition had to be called off, so we set up events online and ran several LINK networking meetings covering different themes. We are hopeful the Uganda expedition will be re-scheduled for 2022. In November we also ran a Youth Summit Conference at King's Park working with Free2Talk where the event was planned and led by young people and included interactive, lively discussion groups.

EMERGING LEADERS AND TRAINING

We offered Zoom training to groups leaders on themes such as: safeguarding awareness, challenging behaviour, ADHD/

Asperger's awareness, and digital youth work and are planning to extend our Emerging Leaders and Training programmes to more young people in 2021/22, particularly for disadvantaged groups.

UNSTUCK PROGRAMME

Young people's mental health concerns are not new, and the Covid-19 pandemic has only exacerbated the problem. Our team are trained in mental health support, and we provide health and wellbeing training to youth group leaders. In March, the team received valuable training on delivering the 'Unstuck' programme, an innovative approach to help young people cope with stress and trauma through a powerful and engaging storyline.

OPPORTUNITY

It was an unprecedented year of challenge and uncertainty but

NAYC adapted and found ways to continue a limited support service and stay connected to our groups and young people. The Youth Development team deserve great credit for remaining resilient and committed through uncertainty with extended periods of furlough. The year also showed promise, giving us valuable time to look ahead and make new plans. The changes with unitary councils and raised voices to invest in youth work will offer NAYC a new landscape where we can grow our support to more young people across Northamptonshire.

IAIN ANDERSON
YOUTH
DEVELOPMENT
MANAGER



YOUTH DEVELOPMENT STAFF

Iain Anderson
Laura Phillips
Richard Houghton
Zoe Robinson
Nick Cox
James Yates
Scarlett Valentine



GREAT OXENDON YOUTH CLUB

Being a small village youth club affiliated to NAYC for over 30 years there have been many ways in which we have benefitted from our membership. NAYC have provided a pathway to insuring our group and supplied countless training sessions to equip our volunteers with information to enable them to help others. They have arranged group visits to our club including young people from Russia, Germany, Italy and France. Inter group competitions of football, basketball and hockey have always been a highlight of the year, as have others like 'It's a Knock Out' and 'Who Wants to be a Millionaire'. We have been very fortunate to have Richard Houghton bring his crafts to our

club for nearly as long as we have been in existence and if we ever need any support with sessions or raising awareness of our group we only have to ask and someone will always be available to help.

We have had quite a few trips to The Frontier Centre and the many trips to The Harbour and The Ranch Adventure Centre in North Wales will live long in our memories. Over the years our youth group has taken in excess of 600 young people to enjoy the challenges and adventures of a stay in the Welsh Mountains. In the early years we would do gorge walking without wetsuits and swim in the harbour fully clothed, we would go on scary night walks and visit slate mines,

we would learn orienteering skills and carry out search and rescue on the beach. We always came home with many stories to tell. Some of our former members who are now in their forties often talk about memories of time spent at The Ranch Adventure such was the fun and excitement everyone experienced.

Thank you NAYC for the many opportunities you have given us and the happy memories – They will stay with us forever.

ROB BARKER
GREAT OXENDON YOUTH CLUB

DESBOROUGH YOUTH CLUB

NAYC has played a major part in the development of Desborough Youth Club from when I began to manage it in 2006. We have happy memories of going to the residential centre in Wales where we did many outdoor activities which enabled both the staff and the members to form relationships through team building.

Desborough was the first club to

attend the opening of Whitemoor Lakes and at every visit we achieved so much personal development. We have enjoyed taking part in walks and also the big favourite, the Millionaires Quiz.

Our volunteers and I have attended lots of training evenings over the years and many club members have also become junior leaders benefitting from training and the young leaders residential weekends.

It's been great getting to know the staff at NAYC and we have

high regard for Nick who comes and does activities alongside Richard's crafts. Nothing is ever too much trouble and we always get advice and support where needed.

Congratulations to all who have, and still are, achieving so much for the groups. Your hard work and dedication is appreciated. Long may you continue to make a difference to all groups who are affiliated.

JUDE CAMPBELL
DESBOROUGH YOUTH CLUB

FISH-A-BILITY PROJECT, Angling Trust's - Tackling Inequalities Funding

NNAC's Fish-a-Bility project was delivered over a period of 8 days from March 2021 to June 2021 after having been postponed from 2020 due to Covid 19 lockdown.

Participants completed questionnaires before the activities to gauge how they had been affected by Covid 19 Lockdown. They had felt overwhelmed, frustrated, confused, sad and tearful during the Lockdown. Thanks to the funding from the Angling Trust we were able to help bring some relaxation and relieve some of the frustrations through this project.

"This Project has been supported by an award from the Sport England Tackling Inequalities Fund. The Fund is administered by the Angling Trust and Support by Sport England."

A total of 102 participants attended activities, 33 adults and 69 children/young people. Of these participants 32 children/young people had disabilities and additional needs.

Participants came from diverse ethnic groups and ages. Some

had fished before and 54 were trying fishing for the first time.

There were squeals of excitement when they caught their first fish. There is nothing that can explain or describe the joy of catching one's first fish.

We were able to deliver activities and introduce angling to people from BME groups, children and young people with disabilities as well as those affected by Covid and experiencing mental health issues.

Participants completed evaluations which indicated that they had felt more relaxed and happy after having fished. They had also enjoyed being outdoors, at one with nature.

We will be continuing with the FISH-A-BILITY project as there is clearly a need and have signposted groups to funding sources to enable them to purchase resources and training to become self-sufficient in delivering angling activities.

We are very proud of our Emerging Leaders (trained by NAYC) and young volunteers who were able to support the project and helped to make it successful.

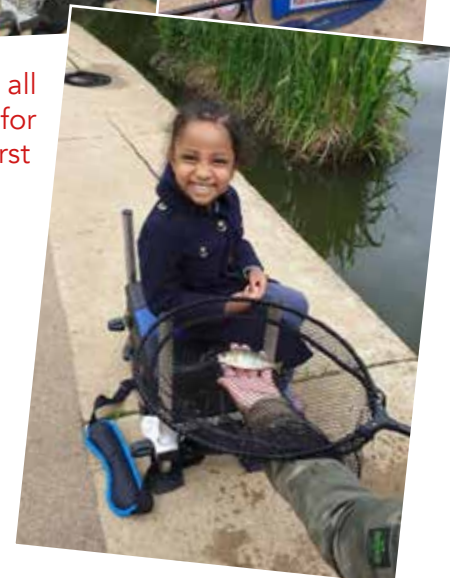
NORTHAMPTON NENE ANGLING CLUB

They showed great maturity and were able to work with all ages. They are a credit to the club and an inspiration to other young people who now want to become young leaders too.

SUE GALLOWAY
NORTHAMPTON NENE
ANGLING CLUB



Smiles all round for their first fish



YOUTH DEVELOPMENT

AFFILIATED/'WORKING WITH' GROUPS



CORBY

1st Oakley Vale Guiding
Action for Aspergers
ASD Diversity (Corby)
Corby Netball Club
Corby Sport Dimensons
Ennerdale Youth Club
Hazel Leys Youth Club
Northamptonshire Emergency Services
Cadets (Corby)
Oakley Rangers
Rooftop Art Centre
Tribes Youth Club (Additional needs)

DAVENTRY

Adventure Ways
BCC Youth
Braunston All Saints' (Youth) Church
Centre Four Youth Club
Daventry Hub
Daventry Methodist Church
Daventry Youth Group
East Haddon Youth Club
Fleckney Baptist Church
Flore Christian Partnership
Great Oxendon Youth Club
Kilsby Youth Club
Lilbourne Youth Club
Long Buckby Youth Centre
Moulton Parish Church
Northamptonshire Emergency Services
Cadets (Daventry)
Onley Park Youth Club
Parsnips Youth Theatre
Peak Empower
Pitsford Scout Group
St Peter & St Paul Weedon Bec
Tiny Astro Games
URCool
Vineyard Community Church Daventry
Yelvertoft Youth Drop in
Young People's Work at Carey Baptist Church

EAST NORTHANTS

Barnack Youth Club
Irlthingborough Youth Club
Northants Inline Roller Hockey Club
Park Road Baptist Church
Raunds Community Church
Ringstead Youth Project
RUSH 2The DEN
Rushden High Street Youth Group
Rushden Mission Church
St Mary's Parish Church Higham Ferrers
Stanwick Youth Group

The Coral Reef
Titchmarsh Youth Club
TNG (The Next Generation)
Underground Youth Club
Whitefriars Church

KETTERING

1st Broughton Girl Guides
5 Churches Benefice Children's Group
Broughton Baptist Youth
Desborough Youth Centre
Escape - St Giles Church Desborough
Gads Youth
Geddington Youth Club
Harvesters & MAD
Northamptonshire Emergency Services
Cadets (Kettering)
Rothwell Youth Club
Routz (Isham)
St Andrew's Youth Group
The Church of Christ the King
The Meet & Young Ones

NORTHAMPTON

28th Northampton Guide Group
2nd Broughton Cubs/Scouts
5th Northampton Girls Brigade
Abbey Centre Baptist Church
Abington Park Youth Drop-in Centre (AHOF)
Acorn Childcare UK
African Youth Arise (AYA)
All Nations Church
Association of Northamptonshire
Supplementary Schools
Autism East Midlands
Base Camp
BFG
Blacky More Youth Club
Bradlaugh Fields/Barn Youth Club
C 2 C Social Action
Camp Hill Youth Club
Cerebral Palsy Northamptonshire (Additional needs)
Community Court Yard
Deafconnect (Additional needs)
Diem Centre (Additional needs)
Duston & Upton Parish
Duston Wednesday Club
Eve
Family Support Link
FISH
Free 2 Talk
Friends of St Andrew's
Goldcrest 8-12 (Free 2 Talk CIC)
Growing Together Northampton

iDID Adventure (Additional needs)
JellyRock (Storehouse)
Kidz Link St David's Youth Club
Kingsthorpe Baptist Church Youth Group
Liberty Drum Corps
Living Grace Church
MAD Club
Maranatha Support Services (Additional needs)
Northampton ESCO CIC
Northampton Handball Club
Northampton Hope Centre
Northampton Nene Angling Club Juniors
Northampton PMLD Action for Children
Northampton Youth Forum
Northampton Youth Group
Northamptonshire Association for the Blind (Additional needs)
Northamptonshire Boys' Brigade
Northamptonshire Deaf Children's Society (Additional needs)
Northamptonshire Emergency Services
Cadets (Northampton)
Northamptonshire Sport
NSAC Peer Mentoring Group
NTOS/L2L Learn2Live
OPFCC Targeted Youth Service
Performing Room
Personal Support & Advice Children's Foundation
Progressive Youth
Q Space
Readwell Care out of School Club
Relentless Youth
Ryehill Youth Club
Screen Northants
Senlis Scallywags O/S Club
Sensory Sparkles Limited
Sikh Community Centre & Youth Club
Sport4Fitness CIC
Spring Boroughs Youth Hub
SSD Youth Club
St Giles
The Daisy Chain Club (Additional needs)
The Lowdown
The Martial Arts Academy of Excellence
The Voice that Makes a Difference (Additional needs)
TMX and Broadmead Youth
United Life Northampton
Vijana Youth Club
Voluntary Impact Northamptonshire
Wackies
Young Healthwatch Northamptonshire

SOUTH NORTHANTS

5th Brackley Scout Group
Blisworth Baptist Church
Brackley Youth Group
Bugbrooke Youth Club
Cogenhoe Youth Club
Deanshanger Youth Café
Fusion Youth Club
Grange Park Youth Club
Harpole Youth Club
Hartwell Youth Club
Kings Sutton Youth Club
Life Church Brackley
Litchborough Youth Club
Nether Heyford Youth Club - Juniors
Northamptonshire Emergency Services
Cadets (Towcester)
Routz (Aynho)
South Northants District Council
South Northants Youth Engagement

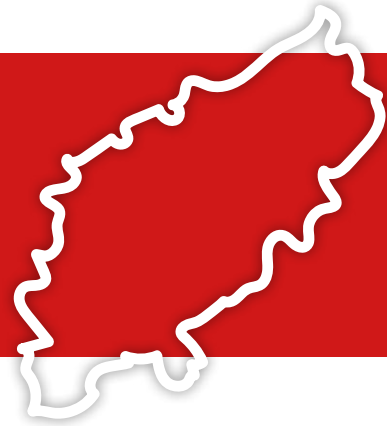
Space Time (Silverstone)
St Leonard's Church Yardley Gobion
St Nicholas Potterspury
Towcester Youth Coffee House
TVBF Youth Club
Whittlebury Youth Club
Y Go MAD
Youthzone

WELLINGBOROUGH

1st Grendon St Marys Brownies
1st Sywell (Air Scouts)
1st Wellingborough Girls Brigade
Christ Disciples Faith Ministries
Earls Barton Junior Youth Club
Earls Barton Youth Club - Seniors
Gleneagles Anglican Church
Irchester Youth Club
Mears Ashby Youth Club
Nene Valley Methodist Circuit

NFCA
Northamptonshire Emergency Services
Cadets (Wellingborough)
Northamptonshire Young Carers
Open Door & All Starz
Shudan Martial Arts
Sywell CEVA Primary School - The Drop
Off
The Compound Wellingborough
The Gap
UK Film School
Up to You
Victoria Centre Out of School Activities
Wellingborough PMLD Group
Wellingborough Youth Group
Wollaston Baptist Church
Wollaston Youth Club
Yardley Hastings Benefice - Our Thursday
Thing--

SUPPORTING OVER 300 YOUTH GROUPS, SCHOOLS AND ORGANISATIONS IN NORTHAMPTONSHIRE!



AIMS & PUBLIC BENEFIT

The Aim of NAYC is to help and educate young people, especially, but not exclusively, through their leisure-time activities to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and as members of society. This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of youth groups and assist in finding youth workers
- To unite youth groups in the county of Northamptonshire; to assist the work of existing youth groups and help in the formation and development of new groups
- To assist in organising conferences and training courses for youth workers, members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in

North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

JOHN M. WHITTAKER MA CHIEF EXECUTIVE



Moments in Time

By Allan Pope, Past NAYC
Deputy Chief Executive/
Personnel Manager

Whilst it is a privilege to be asked to contribute to this anniversary publication it is impossible to pack 40+ years of youth work into a short article. What follows are merely personal glimpses into the exciting world of working with young people in the 70's/80's afforded to me by the late Harry Whittaker and his son John.

Remembering...

- 40+ years ago introducing clubs to a primitive form of indoor floor hockey using sawn off broom handles and leather puck.
- The many evenings spent travelling the county visiting clubs just to 'drop in' or take a fun drama/games session or offer advice.
- Watching 400 young people enjoying the Final of the 'Big 3 Competition' judged by Miss Anglia, DJ Ed 'Stewport' Stewart and strong man Geff Capes.
- Large youth attendances at several 'Encounter' Christian evenings.
- The excitement of young people winning an event, particularly those from very small village clubs who had entered more in hope than expectation.
- Seeing an irate young five a side footballer chasing the referee around the pitch.

Remembering...

The annual PHAB week at Grendon Hall when approximately 60 young people, a mixture of able-bodied and individuals with disabilities, came together to enjoy a week of laughter and learning, culminating in a final night concert of music and comedy for parents/visitors in which every person participated. It had to be seen to be believed! Many incidents will be remembered by those who attended. No doubt among them will be the monsoon weather encountered on a trip to Cambridge when the City Centre was flooded, and we returned to the coach looking as if we had been swimming fully clothed! Alongside this the time the coach broke down on a trip to Coventry and had to be 'push started'!



Remembering...

The Association deciding to raise monies for the local hospital Catscan Appeal. A colleague and I dressing up as Batman and Robin and, with the loan of a limousine and local celebrities, undertaking to visit ALL 200 affiliated youth groups in the county within 24 hrs!



In Closing...

These may be recollections from past years (and times) but working with young people is as vital today as it ever was. NAYC's ongoing commitment, underpinned by the values expressed through NAYC's Christian faith, is to provide opportunities for young people from all backgrounds to learn and grow into adulthood in what can be a confusing world. May it long continue.



DOWN MEMORY LANE



Noel Edmonds visiting Hereward Wake House in Dec 1972



Pioneer 2003 - The start of the re-development with supporters John & Sylvia Gilmour



Joan Tice from The Bernard Sunley Foundation with Sir Hereward Wake presenting 3 cheques towards the building of King's Park in 1988



Lady Hutton (far left), Margaret Tittle (second left) and Anthony Tittle (all Trustees of the Benham Charitable Settlement) meeting Her Majesty, The Queen Mother at the official opening of King's Park in June 1990

FIRST PRINCIPLES

1. The Motivation of our Work springs from the personal faith of the Staff. A love of God issuing in a love for others.
2. The Aims and Objectives of our Work are to serve young people and their needs rather than a mission to win their allegiance. To serve in Christ's name all kinds of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting.
3. Our Aim has not been to 'Preach or Convert' but to serve and help. To achieve this we have had to provide 'Tools to do a Job'. Our job is clear to us - the tools we have provided are our services and centres. Attitudes often alienate adults from the young and create a generation gap. We have tried to offer, through our service, centres and staff 'un-judging friendship', 'non-judgmental attitudes', 'accepting love', to create a bridge over the gap.
4. Our Methods of Fund Raising. To depend, whenever possible, on Direct Giving rather than on money raising methods, for two reasons, (i) to set an example to the young people we seek to serve and lead, and (ii) to relieve our staff from time-consuming efforts, so that they can devote their time and energies to the real job in hand.
5. Faith. There has always been a deep element of Faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made for that something.
6. Responding to the Need. The Associations work has developed through an awareness of need and attempting to do something about meeting that need, often in cooperation with others.
7. The Function of the Staff. The Association has endeavoured, over the years to appoint men and women to its staff who are committed to the Christian way of life and who feel a sense of dedication to their job. It has been found that then they can be trusted to get on with their job, with support and guidance.
8. The Right Kind of Support. The Association has been blessed through the years with a Board that invested trust in the appointed full-time staff, who have filled a role of being supportive, encouraging and constructive in their guidance. This has been one of the main strengths of the Association.



COMPILED BY THE LATE
REV HARRY WHITTAKER MBE

THE NAYC PRAYER

O God our Father, who in our Association has called us into a great family of friendship and service: -
 Give us Faith always to seek that which is highest,
 Give us Courage to stand for that which we know to be right, and
 Give us the Spirit of Love by which alone we can truly serve
 You and our fellow men.
 Through Jesus Christ our Lord. Amen.



KING'S PARK CONFERENCE CENTRE

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

Massive congratulations to NAYC for 60 years. What a fantastic vision and journey this has been so far serving young people and their needs across the county. We are blessed to be part of this story.

King's Park was built just over 30 years ago on the foundation of the vision: A place of prayer, a place of His spirit and a place of bringing people together from all over the world. And it is true, when you walk through the doors there is something special and different about this place.

Over the years we welcome and serve training events, varied and vibrant faith groups, corporate and mission conferences, community and youth groups, schools, and educational groups. With a warm heart we think of all the wonderful people who have visited us at King's Park. We do believe that many ideas and visions were born here, and many a pupil has enjoyed and gained more confidence during their first overnight school trip at King's Park!

We are proud to serve and welcome people from the wider community and from different countries, cultures, and nationalities. We are sure many of you still remember our incredible and talented volunteers who were a large part of the King's Park family, coming from over 50 different countries. We hope we enriched their lives as much as they did ours.

During the last year we became the 'King's Park family' to the students and staff of Gateway Education whose headquarters are very local,

just around the corner in Moulton Park. We were able to provide accommodation to overseas students in August, October, and December 2020. It was wonderful and a real blessing to be able to function as a quarantine centre and welcome the same students over the Christmas break when boarding schools shut their doors. We do trust and hope that we made a difference to the students who were far away from home when life was all so uncertain.

We would also like to take this opportunity once more to thank our staff for their continued support during the last 18 months. It has been challenging for our staff but we are so blessed to have such a wonderful team around us.

Thank you to our colleagues from King's Park Sports, Whitemoor Lakes and Pioneer Centre for your incredible support and help. You are an amazing inspiration to us.

And with this inspiration we look forward to a bright future. We are planning to develop an exciting outdoor learning space with an outdoor classroom, trim trail, sensory garden, nature boxes and raised beds, providing a different kind of learning environment for children (and adults) visiting the centre. Covid has taught us that outdoor spaces are more vital than ever, and we want to encourage safe hands-on learning in a beautiful natural space.

We are driven to serve for many purposes but helping to support the work of our fantastic Charity, Northamptonshire Association of Youth Clubs (NAYC) is always at our heart. Thank you all.

JASMIN HOLMAN
BUSINESS MANAGER

GILLIAN MURRAY
HOSPITALITY MANAGER

MANAGEMENT

Gillian Murray
Jasmin Holman

BOOKINGS TEAM

Lydia Masoura
Matthew Harris

DUTY MANAGER

Richard Vizor
Ana Clara Marcellino
Mike Jones

OPERATIONS ASSISTANT

Leigh McAuley

HOUSE TEAM

Helen O'Sullivan
Joanne Troop
Delia Tuffrey
Zoe Keeber
Ruth Haughton
Dawn Barry
Marcia Caleb
Carolyn Baxendale
Kate Bhamra
Emma Ross
Gillian Albany-Ward
Kim Fallon
Rebecca Haines
Mary Simpson
Barry Peck

CATERING

Armando Fregoni
Steve Merryshaw
Dan Baker
Abraham Shin
Simon Holley
Barry Peck
Helen DaCosta Cooper
Kayleigh Roberts
Shani Keeber
Claire Hickman
Caroline Evans
Siobhan Roe

MAINTANANCE

Pete Bisgrove
Malcolm Hysom



BENHAM SPORTS & TENNIS CENTRE



Benham' provides over 18 sporting activities from roller skating to badminton. Built over 21 years ago our Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by young and old, whatever the weather!

This year was certainly an unusual one for King's Park Sports! Our buildings which are usually so busy and full of activity fell silent for 9 months out of 12 due to the enforced closures of the pandemic. The two centres which make up King's Park Sports; Benham Sports Centre & King's Park Tennis Centre, were open during August, September & October, and gradually saw a return to business before having to close again for the winter. During this short spell of re-opening we welcomed back many former customers who were keen to get back to their regular sports activities. Working within the various restrictions made our offering more condensed than normal, but everyone was keen to return to some kind of 'normal', even if it was short-lived! We even welcomed a school group in October who visited King's Park for an Inspire sports package, taking part in a variety

of different activities across our indoor facilities. We look forward to brighter times ahead and to rebuilding the busy & diverse business we had developed during pre-pandemic times!

The Benham Sports Centre was opened in 1990 as a part of the original King's Park development. It is a large multi-sport facility comprising two large indoor pitches which can be used for a multitude of different activities, such as; badminton, football, netball, hockey, basketball, roller skating, & many more. The indoor space is extremely versatile, and over the years has also been regularly used by martial arts groups, fencing & archery groups, as well as being host to various large events and exhibitions. The centre also comprises a large café area, function room, changing rooms and a large parking area.

In 1997 3 squash courts were added to Benham in a purpose-built extension and these were extensively used by those working in the local area. These squash courts were later converted into a large conference facility, known as John Kirkham Hall (in memory of our late Chairman), and were separated from Benham

and attached to the Conference Centre via a conservatory link. In 2006, NTGA who had run trampoline operation at Benham since the opening of the centre, realised that they had outgrown their area (at the far end of the centre, shared with NGA gymnastics club), and need more space for their ever-growing membership. A dedicated Trampoline Centre was therefore designed and built at the back of Benham which allows NTGA to operate semi-independently from Benham, but also allows us to continue to work collaboratively. NGA eventually moved out of the centre in 2018. Following their departure, NTGA have extended their work and now also operate the gymnastics area & climbing wall adjacent to the Trampoline Centre.

Benham has hosted many large-scale events during its 30 year history. These have included; University varsity days, martial arts gatherings, exams (university & police), retail events, large sporting events, trampoline displays, dance & gymnastics competitions, prayer events, etc, etc! It's large versatile space, easy access and ideal location have made it very popular for



CEO John Whittaker outside Benham in the early 1990's presenting a trophy.

a countless variety of different activities over the years.

Two of the primary things for which Benham is known throughout Northampton are roller skating & birthdays parties! We have welcomed thousands and thousands of people through our doors to take part in these ever-popular sessions, with some people now bringing their children to attend parties & skating, and recalling attending Benham as children to take part themselves in the same activities! How time flies!

The King's Park Tennis Centre was opened in 1998. This venture came about as a result of the Northamptonshire Lawn Tennis Association approaching NAYC to work in partnership to build an indoor tennis centre in Northampton. A piece of land was purchased to extend the King's Park site, and the centre was built comprising of 4 indoor courts, 4 outdoor courts, a viewing/café area, changing rooms, and offices for the local LTA to be based.

The centre quickly became a focal point for tennis in the county, and has regularly hosted weekly coaching squads, holiday camps & county training sessions. Thanks to its excellent facilities and ideal location, the centre has also been a popular venue for many national competitions & training courses. The annual county championships are also held at the centre at the end of August.

The centre has also provided a venue for many other activities over the years due to its very large indoor space. These have included; providing the main venue for the University of Northampton end of year exams, and large scale events such as martial arts tournaments and Christmas fair events.

The two sports centres at King's Park were run separately until 2014, when they were brought together under 'King's Park Sports'. The centres are now managed as one, and run by a team of King's Park Sports staff. Since this partnership was established, several open days

have been held to promote and encourage the use of the sports facilities across the King's Park site, with these events regularly attracting up to 1500 people. We look forward to the challenge ahead of rebuilding our business following the difficulties of the pandemic, and to continuing to provide the best possible facilities & service to our customers.



BEN WHITTAKER
KING'S PARK
SPORTS
MANAGER



Centre Manager
Ben Whittaker

Assistant Manager
Simon Hollis
Emily Allison

Duty Managers
James Keeler
Mitch Longden
Jonny Oelrich
Jatendar Singh
Sue Brown
Patrick Mangan
Joseph Drage
Lucianna Pacey

STAFF LIST

Leisure Assistants
Chloe Keeler
Reece Drage
Tom Drage
Lewis Nash
Joshua Greenham
Ebby McLeod

Café Assistants
Matthew Fearnley



PIONEER CENTRE

Pioneer is set in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

This year was a haze, a frighteningly fast blur of hard work, pressure, grace and from many quarters', goodwill and patience. If you ever wanted to stretch yourself, I would certainly suggest being a Head of Centre with no guests! Ultimately, with God's hand of support over the organisation and the tremendous efforts from a team that often had to work on a day by day basis, it is with true thanks that I can look back and see such wonderful successes as pictured.

Like every corner of the world, we are now trying to recover from the physical and societal effects of the pandemic and it is amazing to see this healing and spread of joy through the return of groups and staff.

Although many things went on hold at the start of the pandemic incredible growth on-site still happened. Over the summer term a huge amount of work was accomplished to rearrange

bookings in preparation for reopening in the autumn term, we welcomed the activity instructors back to finish their trainee year. We saw several large school groups in October and activity developments across site helping to improve safety and versatility in so many areas including the development of an external classroom space, wood storage shed and challenge course with new activity elements. There is way too much to try and list all the work here, but the Pioneer Centre is looking better than ever! The trainee instructors also managed to finish their experience with a residential trip to the Peak District.

Then, in early January 2021, Pioneer signed up to the Government backed Kickstart scheme, a scheme which provides new 6-month jobs for 18-24 year olds on universal credit and at risk of long-term unemployment. We welcomed 15 young people to Pioneer where they formed a 'bubble' onsite to develop their skills to become activity instructors rather than isolate in city houses, whilst also giving them the opportunity to boost their future employment prospects.

All the staff who have worked during the last year have had to do so much due to the introduction of restrictions and new measures, from wearing masks during workshops to

learning ever changing risk assessments or even not seeing family and friends in order to be part of the onsite team. My inexpressible thanks go to all those that have supported, adapted, and persevered throughout this last year to ensure Pioneer remains the place that young people can come and gain those life changing experiences.

Of course, we need to make special mention this year, as it is not just this last year to celebrate, but the journey over the last 30, when we took over the running of Pioneer Centre from Youth for Christ! It is amazing to contrast last year's 17,890 guests and 354 bookings with Pioneers very humble beginnings. The vigor and enthusiasm in which the current groups have returned has been a wonderful testimony to the work over the last 30 years.

May you continue to stay safe and well, but may you now also take up the things again that bring joy, hope and peace in this coming year.



JOSH THOMPSON
HEAD OF CENTRE



"We love Pioneer because the activities are awesome, we spent time with our friends and made new ones and the instructors are brilliant!"

Shifnal Primary School

"We had the BEST time with you on our school trip just before lockdown"

Blue Coat School

"Fabulous (wood store and campfire developments)! Well done everyone!"

LB, via Facebook

KITCHENS

Paula Porter
Angie Evans
Dawn Reid
Gary Scott
Mike Fazakarley
Christine Crumpton
Veronica Bettis

ADMINISTRATION

Kerry Kirkby
Naomi Thompson
Karen Anderson
Karen Bartlett
Danielle James
Tanya Tomanek
Kevin Reid
Sue Harrison
Sandra Cooper
Julie Kaley

ESTATES

Martin Tomanek
Toby Kirkby

HOUSE TEAM

Alison Weaver
Graham Parker
Paul Wimbush
Tara Beech
Attila Czeilinger
Sarah Russon
Zofia Cetnar
Theresa Reiner
Pam Childs
Cara Beth Tennant
Camila Pinto
Chantell Parker
Christine Whetlor
Dawn Handley
Daisy Cooper
Dudley Anderson
Ellie Pearce
Gabija Petruolyte
Gabriele Petruolyte
George Stanton
Hannah Kirkby
Harriet Wain
Jack Lambert

Jessica Jones
Julia Petruolyte
Lydia Evans
Matilda Jones
Maisie Sharrard
Maryann Taylor
Natalie Reid
Paula Duck
Runa Avery
Sebastien Basker
Sebisha Fazakarley
Tom Beech
Tara Beech

ACTIVITIES

James Kniffen
Filipe Pinto
Andrew Evrard
Tracy Monk
Joseph Page
Max Bishop
Kieren Plant
Luke Povey
Janeesh Virk

Ronan Halpenny
Ruth Gibson
Jordan Wharwood

KICKSTART

Abbie Hinks
Alex Flannagan
Alex Sanseverino
Kieran Miles
Mollie Chilton
Naomi Cornell
Saraya Reid
David Hayes
Jack Mcgarrigle
Jack Dadds
Donovan Douglas
Fergus McGlynn
Adam Johnson
William Blick

FORM FOUNDATIONS
Miriam Conder
Judita Kegreiss

STAFF TEAM





“Whitemoor Lakes is a fantastic and unique place and the time I spent there is one that I will never forget”
Residential Guest

WHITEMOOR LAKES

Whitemoor Lakes is the newest addition to ACUK – a purpose built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of lakes that were being created following the extraction of sand and gravel.

What a year! It goes without saying that for everyone this year has been one we will never forget. Covid has proved a tough adversary.

As we look back celebrating our rich history as NAYC turns sixty, the ‘youngster’, Whitemoor Lakes, turns ten - can you believe it!? Whitemoor has seen over 300,000 guests in these short ten years. When first conceived Whitemoor was just a dream; what stands before us now is testament to prayer and our Christian faith.

Over the years, the staff (some of whom have been here since it was a building site) have been the real heroes. Every member of the team has been part of creating a culture of “others first”, going the extra mile and breathing life into the building. For many of

us the Christmas staff gatherings will always stand out as the overflow of craziness that comes from working at Whitemoor Lakes. Some of these photos and video are floating around someplace! They are cringe comical.

The efforts of my predecessor, Graham Hughes, can still be seen in places and it’s thanks to his efforts that much of what we see today has happened. Thank you, Graham!

The centre has been used by a large variety of groups over the years, from a wide range of backgrounds. Their various needs led to the construction of the Activities HUB which post Covid, is playing its role beautifully. A purpose-built activities area, allowing groups to have their own changing room on the exterior with toilets and showers – these twelve changing rooms have been hugely viable for our day group bookings post Covid. A real blessing.

“Train people well enough so they can leave, treat them well enough so they don’t want to.”
– Richard Branson

The Firm Foundations programme over the past ten years has been immensely fruitful. Participants

get a FREE years training to be an instructor completing the program with five national governing body qualifications. The experience and qualifications gained are some of what makes the programme stand out. Couple this with the experience of living on-site surrounded by peers, immersed in an “others first” culture that has Christ at the heart of everything breeds very good instructors whom we call family. Many go on to stay for years and those that move on soon want to return! They prove a very good advertisement and advocates of our centre’s life and culture.

10 YEAR HIGHLIGHTS

- His Royal Highness the Duke of Gloucester officially opened Whitemoor Lakes on the 14th May 2013. We were enormously grateful to have over 300 guests come to support us on the special day
- Ride To The Wall (RTTW) a police charity of serving & ex-serving police officers asked if they could stop in our car park to gather all the cyclists before arriving at the National Memorial Arboretum opposite; we didn’t expect the thousand or so that descended and over ran the centre for toilets!
- Staying with cycling, in 2014

Davina McCall stopped by on day five of her 500-mile ride for BT Sport Relief from Edinburgh to London raising £2,239,931. In atrocious conditions she arrived after 90 miles in the saddle. Exhausted and freezing cold she was met by hundreds of children on a residential stay. Davina, the uber professional she is, put on a stellar brave face, greeted them all, shaking hands and answering questions before finally getting to sit down and rest.

TODAY

More recently we are proud to be a NHS Vaccination Centre. Since January it's been our privilege hosting the Midlands Partnership Foundation Trust of the NHS in

the Government's vaccination programme in the fight against Covid-19.

There have been a great deal of works undertaken to bring the centre up to the NHS Gold standard (a flagship standard) making it one of the UK's best in a non-clinical setting. Designed and set up to host some 120 staff and 1,500 public each day, we rested on nothing to ensure everything was to the highest standard. We will say farewell in August as the hasty reclaim of the site prompts the return to 'business as normal' in September. We cannot be thankful enough to the NHS for the prolonged use of Whitmoor Lakes. In the past eight months some 55,000 vaccinations have been administered, of which

65% were first doses. As a direct result of the programme, we have seen interest in our facilities grow exponentially.

In closing, our focus now turns to the end of 2021. We have made it this far through thick and thin, God has gone before us on this journey for which we are eternally grateful for His provision and grace and answered prayers. Lord we pray your will be done on earth as it is in heaven. Use us, let us be your hands and feet to bless others in your name. Amen.

ANDREW DAMANT
HEAD OF CENTRE



"Fabulous location, easy access from motorways. Great, clean facilities, good food and helpful staff. Well worth it, both economically and as a retreat. Would recommend to any group."
New Testament Church of God

STAFF LIST

Robert Cotton
Nicola Whitting
Robin Jones
Alex Jones
Chris Browning
Adam McDevitt-Smith
Mackenzie Ratcliffe
Josh Stock
Lawrence Tudor
Beth Thomas
Josh Austin
Mark Wreford

Josh Hawkes
Padraig M
Ben Harrison
Josh Kingsley
Joshua Tayler
Aimee Lyons
Rosemary Parkes
Ellen Perkins
Elaine Lowe
Elaine Head
Eve Lear
Georgia Bennett
Laura Goodier
Megan Thorn
Talitha Lightfoot
Louise Page (STL)
Agnieszka Kwiatkowska

Magdalena Romanowska
Marek Nazerewicz
Wioleta Gizegovzewska
Grazyna Wiecek
Halina Wachta
Lee Darby
Jessica Fowler
Lewis Watson
Mike Pinsent
Phil Craythorn
Brad Wakefield
Tom Pinter
Lorand Deak-Sala
David Shephard
Iulian Lemnariu
Cheryl Moss
Taylor Mountford
Ben Hartley
Aidan Hagemeyer
Jordan Priebe-Mann
Oliver Cotton
John Stark

Victoria Tolley
Oliver Freeland
Harvey Booth
Ezra Stock
Cameron Findlay
Ross Findlay
Jamie Hooper
Ewa Miezal
Malgorzata Dondajewska
Jacqueline Page
Martin Wall
Gavin Rainbow
Helen Cocks
Kyle Lightfoot
Dillan Ward
Eleanor Goodfellow
Gavin Rainbow
Katherine Goodfellow
Lewis Byrne
Scott Hooper
Lewis Stephens
Barry Hayes

EARLIEST MEMORIES OF OUR ASSOCIATION



1982 (John Whittaker, far left. Harry Whittaker, fourth from left. Sir Hereward Wake, centre. Cyril Darby, third from right. Commander Michael Saunders Watson, far right.

Another Wednesday. Another Youth Club Night. We had been asked to attend because a special visitor was coming (I was what was called an 'adult helper'). And so, as gently but firmly required by our Leader Miss MM (Peggy) Stockdale, we gathered on the bleakest of evenings in the not much warmer Parish Hall at Little Houghton. Probably December 1961 or the beginning of 1962, just before the big snows started.

The Special Visitor was Harry Whittaker, Secretary of the newly formed Northamptonshire Association of Youth Clubs. He had with him a colleague who, we discovered, was the Chairman of the new Association Sir Hereward Wake.

The purpose of the visit was, of course, to introduce the Association and to invite my Club to become an affiliated member. Our 'Committee', comprising both youth members and adults, quickly convened in a corner of the Hall and voted to join. And that was how I became hooked, though sadly the Houghton Club has not existed for many years now.

Harry and Sir Hereward spent the first two years visiting Clubs throughout the County and the ancient Soke of Peterborough, and on several occasions, I was asked to go with them, sometimes to places in the depths of the country, places of which I had not even heard. Chairman and Secretary had by now been joined by a Treasurer, Mr Cyril Darby, who quickly became affectionately known as 'Uncle Cyril', and together they became the main-stay of the new organisation. A Committee followed, and news of the Association's work began to unfold across the County.

The big break came when, in June 1964 in common with a number of other businesspeople in the town, I was 'summoned' to Courteenhall one evening. Sir Hereward proposed to build Headquarters and a Training Centre for the Association in Gladstone Road, Northampton, and the fund-raising consultants Craigmyle had been appointed to head-up the appeal. With characteristic smile, Sir Hereward then 'invited' each one of us present to raise £3,000 (£60,000 at today's value) – 'or £5,000 would be better!' I like to hope that none of us disappointed him however well we did, although to raise all the funding that was needed he travelled the County knocking on doors, cloth cap in hand,

whilst Harry worked tirelessly through the long, hot summer with telephone and typewriter; between them the money came in. And the vision slowly became real. A foundation stone was laid in 1966 by the Hon. Angus Ogilvy and his wife Princess Alexandra opening the building in 1967, naming it Hereward Wake House.

Meantime came the offer of a disused chapel in Nassington as a do-it-yourself centre, and the use of some old crofters' cottages on the Isle of Harris. Excitement was abroad; the Association was beginning to spread its wings; to give young people of Northamptonshire opportunity to discover the world beyond their local Youth Club.

Other opportunities followed; the building of the Benham Sports Hall attached to the Training Centre; the Ranch in the hills above Llanbedr and the adjacent Pensarn Harbour, 'The Camp' (later the Frontier Centre and Harry Whittaker Lodge); a new Conference and Training Centre and Headquarters on Moulton Park; the Pioneer Centre in Shropshire; Whitemoor Lakes in Staffordshire and the Tennis and Trampoline Centres.... and the link Discovery Centre in Uganda; all the result of much prayer, generosity, sheer hard work – and a determination to get on with the task to which we had been called and to which we had set our hand. A task, an exciting task, without an end... How these projects have fared is plain from the thrilling accounts that make up this year's Annual Report.

Sixty years is a long time – much of a lifetime – and as those years pass the memory may grow a little dim. I do not complain; rather it has been an absolute privilege to have been part of the story of our Association from its earliest times. I am hugely privileged to have met and worked with many wonderful people in a cause which first touched me on that bleak winter evening almost sixty years ago, and grateful that the Association has for so long been a central part of my life. And always will.

BY JOHN FORD

A Message from the Lord-Lieutenant of Northamptonshire

2021 marks a significant milestone in the life of NAYC as we celebrate the organisation's 60th birthday.

The genesis of the idea of encouraging the provision of activities for the young of Northamptonshire come from two inspirational individuals: firstly, Rev Harry Whittaker MBE, which without his energy, foresight, determination, and considerable faith NAYC would never have got off the ground, nor would so many of the fantastic facilities ever seen the light of day. Secondly Sir Hereward Wake who co-founded NAYC and was Chairman/President for over 20 years. This bond was a meeting of minds and a sharing of skills whose legacy is the robust organisation that NAYC has become with its heart in the county of Northamptonshire but also a national presence with its facilities at the Pioneer Centre, Whitemoor Lakes, The Ranch at Pensarn and the Scaladale Centre on the Isle of Harris.

The challenges faced in those early days are even more apparent today, particularly in the aftermath of the Covid pandemic. NAYC continues to offer the young members of our county the opportunity to meet new friends, overcome challenges and to make a contribution to our communities.

As Her Majesty's representative for Northamptonshire, I am delighted to have the opportunity to congratulate NAYC on its Diamond Jubilee and wish it all the well for the future and I look forward to seeing it grow and develop for at least another 60 years.

JAMES SAUNDERS WATSON
LORD-LIEUTENANT OF
NORTHAMPTONSHIRE





KING'S PARK TRAMPOLINE CENTRE

Home of Northamptonshire Trampoline Gymnastics Academy



On behalf of everyone at NTGA I would like to congratulate NAYC on it's 60th Anniversary. We are truly thankful for our partnership with NAYC and their unwavering support over the years. NAYC have long been an inspiration for our main beliefs and objectives; to provide accessible and affordable activities for people in the local community, particularly youngsters and those with additional needs.

NAYC has helped NTGA become what it is today, which began with providing a permanent base to deliver Trampoline classes in 1990, in the then newly opened Benham Sports Centre. King's Park Trampoline Centre has now been open for fourteen years and built in partnership with NAYC it has reached thousands of young people across Northamptonshire and beyond to give them the experience of trampolining in a World-class facility.

NTGA remains a passionate advocate for engaging young people in sport and we are proud to offer the opportunity, via King's Park Trampoline Centre, to welcome community groups, schools, disability classes, pre-school programmes, recreational classes and a full competitive pathway.

The enforced closures presented obvious challenges, however we were able to continue to connect with all our members, customers and users of the Trampoline Centre thanks to our fantastic team of staff. With a full weekly schedule of online classes we were able to keep members engaged with the hope of them staying active and feeling ready to return whenever possible.

During our closures we were proud to raise funds for our amazing NHS Charities, inspired by the great Sir Captain Tom Moore. Our members really embraced the challenge, taking part in a four-day exercise relay to raise over £2,500.

With our floor level trampolines NTGA is able to offer 25 hours of our Ability Zone programme every week, working with over 80 young people and adults with wide ranging needs to improve their balance, co-ordination, exercise tolerance, confidence and self-esteem. The importance of the Ability Zone programme became particularly apparent during the pandemic, as it became clear for many participants this is their main or only form of exercise each week. Thankfully almost all of our young people and adults have now returned and the programme continues to go from strength to strength.

NTGA also operates a full competitive programme, supporting members at regional, national and international level, including current GBR senior and Youth Olympic medallist Andrew Stamp. With over a year of no external competitions the Academy are looking forward to getting back on the road after British Gymnastics recently released updated Competition Handbooks detailing upcoming events.

Former NTGA Managing Director Tracy Whittaker-Smith once again lead the Team GB trampoline team to an Olympic Games in her role as Head National Coach. The delayed Tokyo 2020 was a huge success with Bryony Page winning a bronze medal, adding to her silver medal from Rio 2016. Although now based at Lilleshall National Sports Centre, Tracy and her gymnasts, including Bryony, regularly make use of the fantastic facilities at King's Park Trampoline Centre.

I would like to take this opportunity to thank everyone involved at NTGA for their invested time, effort and continued achievement which has made the club what it is today.



ROSS WHITTAKER
DIRECTOR



Frontier Centre



Frontier Centre located near Irthlingborough in Northamptonshire was established by NAYC and has been run by Rock UK for the past 17 years. The centre with its 120 acre site has access to Stanwick Lakes in the beautiful Nene Valley for water based activities.

Reflecting on the past year during which Frontier Centre had to close and furlough most staff, it is difficult to envisage how we have made it through over 15 months with virtually no trading income. Throughout this time we have been blessed by God's Grace and provision, this has included the generous support of large trusts such as The Laing Family Trust, The Garfield Weston Foundation and the Julia & Hans Rausing Foundation and not to forget our loyal supporters. Against all odds we have retained the majority of our staff and are excited to be returning to residential visits - enjoying the chance to transform young lives once again!

A significant change during lockdown has been the appointment of Malcolm Maclean to the role of Chief Executive Officer. Having served in Rock UK for 22 years and with first-hand experience of running a centre, Malcolm brings extensive knowledge of the sector, coupled with unparalleled passion for our Mission, which has been invaluable as we navigate the pandemic. Since Frontier Centre opened in 1983 (see photo of early site), originally a vision of Revd's Harry Whittaker and Declan Flanagan, Frontier has flourished, with a continuous focus on the education of children in outdoor pursuits with a Christian focus.

As NAYC celebrate their 60th anniversary, we are blessed to have shared in so much of that journey. We pray that God will continue to bless NAYC as they continue their outstanding work serving their communities.

Richard Sewell, Centre Director



The Ranch in North Wales is now run by CMC Adventure. The Centre was founded in 1974 to help young people to 'develop their physical, mental, spiritual capabilities as individuals and members of society'. The purpose of the centre is to provide quality courses in outdoor activities and field studies, for all ages and abilities within a framework of traditional Christian values and standards.

NAYC owned the centre until it was bought by CMC in 2012.



The Scaladale Centre is a purpose built residential activity centre situated in Ardvourlie on the Isle of Harris in the Outer Hebrides opened in 2000. It is run by the Lewis and Harris Youth Clubs Association on a not for profit basis and accommodates 28 people in 4* Hostel accommodation. With stunning views and beaches the centre provides many outdoor activities including climbing and sailing and access to the great outdoors that is second to none.

Scaladale Centre replaced the Ardvourlie Expedition Base established in 1970 by NAYC.

We still have a strong link to the centre and enjoy using the facilities and encouraging local young people affiliated to NAYC to participate in expeditions.



Being confident of this, that he who began a good work in you will carry it on to completion until the day of Christ Jesus. Philippians 1v6

In writing this I am reminded of the last paragraph of last year's report:

"So, although D.C. (Discovery Centre) is facing extremely difficult circumstances it is NOT the time to hunker down, but the very time to look up to declare and plan for the increase."

A year on D.C. is in a much better place thanks to an amazing response from its supporters and the "Friends of Discovery Centre". An appeal was launched in May called "Bridging the Gap Together" which was very successful.

Later in the year, a further Christmas appeal was launched to support the staff who had all voluntarily taken a 50% reduction in their personal income. Again, the response was truly magnificent and much of the deficit the staff had endured was restored.

During the year D.C. was also able to support the local community. A three-roomed classroom block in a nearby primary school, started prior to the pandemic, was completed. Food distribution took place to over 250 families and children (see photo above) and one donation enabled a lady to receive major surgery who could not afford the cost of the necessary medical attention. We have always believed D.C. is "a place of blessing", not only to visitors but also to the local community, and this has definitely been the case this year.

We are also pleased to report that the 4 acre land given over to cropping at D.C. has produced some good harvests - this has been very helpful when financial resources were stretched.

During the year when restrictions allowed, ongoing activities at D.C. continued with some residential



The three class-roomed teaching block

groups returning. The lockdown also allowed for us to prayerfully consider which particular areas to focus on. One opportunity was to reach out to the nations, and a second to move forward to a higher level with the Media Centre and the Notivate initiative, both have now started, and it is exciting to see how they will develop.

In regard to reaching out to the nations, contacts have already been made with people in Hawaii, Brazil, mainland USA, France, Togo and Kenya mostly in relation to sports and, in particular, football - we look forward to the potential these connections will bring. Thankfully, with the ease of communication via Zoom, there has been quite a mind-shift, bringing a global dimension to the things we do.

So let us journey together into the exciting future, looking upward, dependant on our faithful Father God.

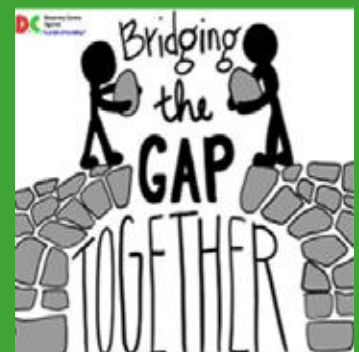
Thank you for your support and bless you.

RICH JOHNSON
ON BEHALF OF THE TRUSTEES OF ADVENTURE
PROJECTS TRUST



Maize harvest drying in the sun.

'Bridging the Gap Together' campaign



Discovery Centre is a residential activity centre, run in partnership between YWAM (Youth With A Mission) and the UK registered charity Adventure Projects Trust. This unique facility was born out of a vision of NAYC to develop a centre based on similar principles to their centre in the UK, but expressed in a way that is relevant to a third world situation. The centre overlooks Lake Victoria in very beautiful grounds extending to over 20 acres.

FINANCE REPORT

Following an exceptional year in 2019/20 our training and activity centres were mostly closed for normal activities during 2020/21 due to the Covid-19 pandemic. Some income however was generated by accommodating overseas students, the Kickstart programme and NHS vaccination centre. NAYC/ACUK was grateful to the Government for the Job Retention Scheme income and other grants. The resulting deficit for the year was covered by surplus from the previous year, gifts from charitable trusts received after the year end and a CBILS loan provided by the Government.

ACUK undertakes the work of the charity serving and helping young people bringing together those who support the work and providing training facilities for youth leaders.

Special thanks again go to our Heads of Centre, Centre Managers, Activity Managers and Catering Managers for their support during this year. Many thanks also go to our staff and supporters.



EMMA FLETCHER
COMPANY ACCOUNTANT

NAYC Group Statement of Financial Activities 2020/21

Income and Endowments from:

Donations & Grants	£2,618,364
Charitable Activities	£4,503
Other Trading Activities	£243,150
Investments	£24,709
Other	£196
TOTAL INCOME	£2,890,922

Expenditure on:

Raising Funds	£42,492
Other Trading Activities	£2,723,151
Charitable Activities	£969,166
TOTAL EXPENDITURE	£3,734,809

Net Income £ (843,887)

TOTAL ASSETS LESS TOTAL LIABILITIES

1st April 2020	£15,278,380
31st March 2021	£14,434,493

SIXTY YEARS OF NAYC

Celebrating sixty years of the life of an organisation is both an opportunity and a challenge.

It's been a long road and it has never been easy. Are we still relevant and in which direction should we be going?

Youth Clubs in the sixties were all about 16 to 25 year olds and were the bridge between school life and being "grown up". That world disappeared by the end of the sixties, probably for two main reasons. Firstly, late teenagers did not want or accept adult supervision as previous, earlier generations had been willing to do so. Secondly, more young people went on to further education and Universities.

Seamlessly, Youth Work moved to younger children and has almost become an extension of the school environment. Important work, especially where deprived families need support.

One of the other big changes has been the arrival of the computer. Whilst most of us have got to grips with using one for shopping, booking holidays and even getting advice from Dr Google, young people use them for their primary social interaction. This is quite a major social change. When all goes well it is an introduction to the entire world, but for those young people who are vulnerable it can be a minefield.

We are proud to serve all young people and have always had Christian faith and ethos to guide us. We have been supported by many good friends over the years and we thank God for their many blessings.

Who knows what the next sixty years may bring, but I am sure of one thing I won't be about by then!



BY DAVID DARBY,
ACUK CHAIRMAN

MOORE STEPHENS

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A PASSION FOR PEOPLE

At the heart of the community, we are proud to support NAYC.

“ We congratulate NAYC on its Diamond Jubilee; 60 years of support for young people across the county. ”

Dominic Hopkins, Partner, Joint Head of Northampton Office

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**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2021**

Charity registration number: 803431
Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs

Financial Statements

Year Ended 31 March 2021

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2021

Charity registration number	803431
Company registration number	02484603
Trustees	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
Chief executive officer	Mr J M Whittaker
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)
Mr D E Darby
Mr D E Laing
Mr T M Leese
Rev D Shearer
Rev A Eakins
Dr F Cole
Bp J Holbrook (appointed 10 March 2021)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £2,890,922 (2020: £6,017,193)
- Operating loss for the year was £843,887 (2020: £342,745 surplus)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies throughout 2021. The charities activities have effectively been shut down for most of the financial year.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are looking forward to reopening its Centres in 2021-2022 and is planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. It is anticipated that there will be an encouraging bounce back, once the restrictions are lifted, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen in 2020 and we look forward to serving them in this coming year, and some in the next year as well. Youth development is to continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board P J Hales

6 September 2021

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2021 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to the successful re-commencement of operations once the centres are allowed to reopen. The pandemic is an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

9 September 2021

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2021

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and endowments from:					
Donations and legacies	2	568,503	2,049,861	2,618,364	272,257
Charitable activities	3	4,503	-	4,503	29,505
Other trading activities	4	243,150	-	243,150	5,674,970
Investments	5	24,709	-	24,709	33,461
Other		196	-	196	7,000
Total income and endowments		841,061	2,049,861	2,890,922	6,017,193
Expenditure on:					
Raising funds		42,492	-	42,492	45,384
Charitable activities	6/7	806,899	162,267	969,166	720,199
Other trading activities		840,018	1,883,133	2,723,151	4,908,865
Total expenditure		1,689,409	2,045,400	3,734,809	5,674,448
Net income		(848,348)	4,461	(843,887)	342,745
Transfers between funds		(60,695)	60,695	-	-
Net movement in funds		(909,043)	65,156	(843,887)	342,745
Reconciliation of funds:					
Total funds brought forward		4,242,399	11,035,981	15,278,380	14,935,635
Total funds carried forward	21	3,333,356	11,101,137	14,434,493	15,278,380

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Income	1/11	982,298	5,966,147	739,733	301,761
Direct costs		(2,379,561)	(4,015,137)	(165,701)	(241,433)
Gross surplus/(deficit)		(1,397,263)	1,951,010	574,032	60,328
Administration expenses		(1,296,529)	(1,595,197)	(787,238)	(572,474)
Other operating income		1,908,411	32,109	25,278	572,109
Profit/(loss) on sale of fixed assets		196	7,000	196	7,000
Operating surplus/(deficit)		(785,185)	394,922	(187,732)	66,963
Interest receivable		16	1,937	-	-
Interest payable		(58,718)	(54,114)	(58,718)	(54,114)
Covenant receivable		-	-	-	329,896
Surplus/(deficit) on ordinary activities before and after taxation	8	(843,887)	342,745	(246,450)	342,745
Retained surplus at 1 April 2020		15,231,499	14,888,754	15,240,499	14,897,754
Retained surplus at 31 March 2021		<u>14,387,612</u>	<u>15,231,499</u>	<u>14,994,049</u>	<u>15,240,499</u>

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Fixed assets					
Tangible assets	12	17,472,320	17,568,758	17,481,320	17,577,758
Investments	13	61,182	93,996	61,184	93,998
		<u>17,533,502</u>	<u>17,662,754</u>	<u>17,542,504</u>	<u>17,671,756</u>
Current assets					
Stocks	14	5,202	42,766	-	-
Debtors	15	413,813	130,796	364,733	46,237
Cash at bank and in hand	16	501,199	399,945	500,203	201,203
		<u>920,214</u>	<u>573,507</u>	<u>864,936</u>	<u>247,440</u>
Less creditors:					
Amounts falling due within one year	17	(1,825,598)	(1,599,581)	(1,172,885)	(1,273,516)
		<u>(905,384)</u>	<u>(1,026,074)</u>	<u>(307,949)</u>	<u>(1,026,076)</u>
Net current liabilities					
		<u>16,628,118</u>	<u>16,636,680</u>	<u>17,234,555</u>	<u>16,645,680</u>
Total assets less current liabilities					
Less creditors:					
Amounts falling due after more than one year	18	(2,193,625)	(1,358,300)	(2,193,625)	(1,358,300)
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>
Net assets					
Represented by capital and reserves					
Restricted funds	21	11,101,137	11,035,981	11,698,572	11,035,982
Unrestricted funds	21	3,333,356	4,242,399	3,342,358	4,251,398
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>

The financial statements were approved and authorised for issue by the Board on 6 September 2021

Signed on behalf of the board of trustees

P J Hales

The notes on pages 12 to 31 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2021

	£	2021 £	£	2020 £
Cash flows from operating activities				
(Deficit)/Surplus		(843,887)		342,745
Adjustments for:				
Depreciation	124,922		166,652	
Amortisation	32,814		33,175	
Decrease in stocks	37,564		2,589	
Increase in debtors	(283,019)		(8,280)	
Decrease in creditors	(43,626)		(88,993)	
Interest received	(16)		(1,937)	
		<u>(131,361)</u>		<u>103,206</u>
Cash generated from operations		(975,248)		445,951
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	650		7,000	
Interest received	16		1,937	
Payments for tangible fixed assets	(6,386)		(110,332)	
			<u>(103,396)</u>	
Net cash flow from investing activities		(5,720)		(101,395)
Cash flows from financing activities				
Repayment of loans	(39,727)		(73,435)	
New loans	951,000		-	
			<u>951,000</u>	
Net cash flow from financing activities		911,273		(73,435)
Net increase/(decrease) in cash		(69,695)		271,121
Cash and cash equivalents at beginning of year		367,091		95,970
Cash and cash equivalents at end of year		297,396		367,091
Consisting of:				
Cash at bank and in hand		501,199		399,945
Bank overdrafts		(203,803)		(32,854)
		<u>297,396</u>		<u>367,091</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

(f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a. straight line or on reducing balance
Office equipment	20% p.a. on reducing balance
Motor vehicles	25% p.a. straight line
Computer equipment	50% p.a. on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to significantly impact global economies throughout 2022. The charities activities have effectively been shut down for most of the current financial year and the first few months subsequent to the balance sheet date, and it is uncertain as to the possible impact of the pandemic on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that they will come through this pandemic but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Donations and legacies	206,747	68,910	275,657	262,657
Grants	361,756	1,980,951	2,342,707	9,600
	<u>568,503</u>	<u>2,049,861</u>	<u>2,618,364</u>	<u>272,257</u>

3 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Sports, activities and crafts	532	-	532	3,271
Affiliations	1,554	-	1,554	8,930
DBS fee income	1,907	-	1,907	9,670
Emerging leaders	-	-	-	1,004
Youth Development miscellaneous	-	-	-	15
Training Weekend	-	-	-	20
Youth Development services	-	-	-	755
Wellbeing	510	-	510	652
Fundraising income – marathon	-	-	-	5,143
Autism knowhow	-	-	-	45
	<u>4,503</u>	<u>-</u>	<u>4,503</u>	<u>29,505</u>

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Action Centres UK Limited trading income	242,565	-	242,565	5,674,385
Other miscellaneous income	585	-	585	585
	<u>243,150</u>	<u>-</u>	<u>243,150</u>	<u>5,674,970</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Property rental income	24,693	-	24,693	31,524
Bank interest	16	-	16	1,937
	<hr/>	<hr/>	<hr/>	<hr/>
	24,709	-	24,709	33,461
	<u><u>24,709</u></u>	<u><u>-</u></u>	<u><u>24,709</u></u>	<u><u>33,461</u></u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	72,927	72,927
Affiliations	2,224	-	72,927	75,151
Minibus hire	-	-	14,585	14,585
General youth development	152,607	-	277,121	429,728
School project	-	-	291,707	291,707
Uganda project	-	12,000	-	12,000
	<hr/>	<hr/>	<hr/>	<hr/>
	154,831	12,000	729,267	896,098
	<u><u>154,831</u></u>	<u><u>12,000</u></u>	<u><u>729,267</u></u>	<u><u>896,098</u></u>

£162,267 (2020: £113,031) of the above charitable activities were attributable to restricted funds. £733,831 (2020: 512,818) of the above charitable activities were attributable to unrestricted funds.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Administration salaries	60,435	-	60,435	59,000
Audit and accountancy	10,675	-	10,675	10,500
Telephone	76	-	76	77
Postage and stationery	456	-	456	5,298
Computer sundries	166	-	166	163
Sundries	239	-	239	46
Legal and professional	-	-	-	15,278
Printing and publicity	1,021	-	1,021	3,988
	<u>73,068</u>	<u>-</u>	<u>73,068</u>	<u>94,350</u>

8 Net income for the year

Net income is stated after charging:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Depreciation	124,922	166,652	-	166,460
Amortisation	32,814	33,175	-	33,175
Auditors' remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,860	15,277	-	15,277
Other loan interest	29,990	26,271	-	26,271
Hire purchase interest	12,676	12,566	-	12,566
Operating lease rentals – plant and machinery and equipment	19,998	19,466	-	19,466
Cost of stock recognised as an expense (ACUK Ltd)	65,590	786,191	-	-
	<u>65,590</u>	<u>786,191</u>	<u>-</u>	<u>-</u>

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £34,410 (2020: £38,552). The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

10 Staff costs

	2021	2020
	£	£
Wages and salaries	2,246,385	2,771,948
Social security cost	130,150	172,973
Pension cost	42,576	50,544
	<u>2,419,111</u>	<u>2,995,465</u>

Within staff costs is £2,147,003 (2020: £2,723,358) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2021	2020
Management and administration	25	41
Youth work activities	158	166
Fundraising and publicity	1	1
Volunteer staff	2	30
	<u>186</u>	<u>238</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2020	16,848,697	1,708,297	36,603	1,618,819	20,212,416
Additions during the year	-	1,386	-	27,552	28,938
Disposals	-	-	-	(1,834)	(1,834)
	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
At 31 March 2021	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
Depreciation:					
At 1 April 2020	67,058	1,067,469	36,603	1,472,528	2,643,658
Charge for year	6,368	45,644	-	72,910	124,922
Disposals	-	-	-	(1,380)	(1,380)
	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
At 31 March 2021	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
Net book value:					
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>
At 31 March 2020	<u>16,781,639</u>	<u>640,828</u>	<u>-</u>	<u>146,291</u>	<u>17,568,758</u>

b) Company

The net book value of the fixed assets of the company is £17,481,320. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

c) **Assets included at valuation**

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995
	<u> </u>	<u> </u>	<u> </u>

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2020 and 31 March 2021	3,084
	<u> </u>
Net book value at 31 March 2021	28,040
	<u> </u>

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2020	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
Impairment:			
At 1 April 2020	726,338	-	726,338
Written off	32,814	-	32,814
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	759,152	-	759,152
	<u> </u>	<u> </u>	<u> </u>
Net book value			
At 31 March 2021	61,182	2	61,184
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2020	93,996	2	93,998
	<u> </u>	<u> </u>	<u> </u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

a) **Investment properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

The property is included in the balance sheet at the directors' estimate of open market value.

b) **Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2021	Loss for year ended 31.03.2021
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	(597,437)

The principal activity of the subsidiary is the provision of conference, sports and accommodation facilities. All profits from the subsidiary are covenanted to the parent company.

14 **Stocks**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Raw materials and consumables	5,202	42,766	-	-

15 **Debtors**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
Prepayments and accrued income	54,107	93,928	12,207	14,244
	<u>413,813</u>	<u>130,796</u>	<u>364,733</u>	<u>46,237</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	260,121	91,911	158,022	91,911
Other loans	236,330	125,372	236,330	125,372
Hire purchase creditors	77,946	86,665	77,946	86,665
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due within one year	574,397	303,948	472,298	303,948
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	70,590	39,767	7,396	6,026
Taxation and social security	186,090	228,797	5,921	6,656
Accruals and deferred income	101,201	84,834	19,793	31,119
	<hr/>	<hr/>	<hr/>	<hr/>
	1,825,598	1,599,581	1,172,885	1,273,516
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

18 Creditors: amounts falling due after more than one year

a)	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	412,016	409,277	412,016	409,277
Other loans	1,698,408	828,377	1,698,408	828,377
Hire purchase accounts	83,201	120,646	83,201	120,646
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due after more than one year	2,193,625	1,358,300	2,193,625	1,358,300
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) Analysis of debt due after more than one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Repayable -				
Between one and five years	1,780,190	905,962	1,780,190	905,962
In five years or more	413,435	452,338	413,435	452,338
	<u>2,193,625</u>	<u>1,358,300</u>	<u>2,193,625</u>	<u>1,358,300</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

- Outstanding at the balance sheet date is £468,334 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027.
- Outstanding at the balance sheet date is £983,739 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

19 Security

Security has been given in respect of the following amounts:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdraft	570,038	468,334	570,038	468,334
Other loans	983,739	953,749	983,739	953,749
Hire purchase creditors	161,147	207,311	161,147	207,311
	<u>1,714,924</u>	<u>1,629,394</u>	<u>1,714,924</u>	<u>1,629,394</u>

- At the balance sheet date £468,334 (2020: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- At the balance sheet date £983,739 (2020: £953,749) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.
- Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		Total restricted £
	General reserve £	Revaluation reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	
Balance at 1 April 2020	4,195,518	46,881	4,242,399	180,538	10,855,443	11,035,981
Net fund movement for the year	(909,043)	-	(909,043)	57,535	7,621	65,156
Balance at 31 March 2021	<u>3,286,475</u>	<u>46,881</u>	<u>3,333,356</u>	<u>238,073</u>	<u>10,863,064</u>	<u>11,101,137</u>

The company's unrestricted reserve to carry forward is £3,342,356. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,333,356 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,101,137 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) The closing restricted capital projects fund relates to:

	2021	2020
	£	£
Frontier centre	129,806	129,804
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,105,467	2,088,043
Kings Park development fund	1,989,146	1,989,145
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,554,674
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	55,880
	<hr/>	<hr/>
	10,863,064	10,855,443
	<hr/> <hr/>	<hr/> <hr/>

c) The closing restricted other funds relate to:

	2021	2020
	£	£
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Corby Development	130	130
Rebus project	10	10
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
Pioneer Bursary	5,166	4,166
Youth Development Christmas Appeal – Emerging Leaders and Hebrides Trip	37,695	27,694
Kings Park Centre mattresses	64,490	49,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Arm for Sam	80	80
Send NCC	103	103
Pacesetters – Bursaries for Camps	1,416	1,416
Church Worker	27,500	22,500
WML activity appeal	33,882	33,683
YD – Uganda expedition	10,864	10,779
Trauma recovery	26,250	-
	<hr/>	<hr/>
	238,073	180,538
	<hr/> <hr/>	<hr/> <hr/>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

22 Restricted funds

	Opening Balance £	Reclassifi- cations £	Movement in resources		Closing Balance £
			Incoming £	Outgoing £	
Restricted funds					
Frontier capital project	129,804	32,813	-	(32,813)	129,804
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,088,043	-	6,900	(2,279)	2,092,664
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,989,145	14,616	15,000	(14,616)	2,004,145
Kings Park trampoline fund	446,817	-	-	-	446,817
Whitemoor Lakes	3,554,674	13,233	1,475	(14,708)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,208	-	200	-	308,408
Pioneer Activity Appeal	55,880	-	3,000	-	58,880
Other funds	180,538	34	42,335	(34)	222,873
	<u>11,035,981</u>	<u>60,696</u>	<u>68,910</u>	<u>(64,450)</u>	<u>11,101,137</u>

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors > 1 year £	Total £
Restricted funds					
Frontier capital project	-	61,184	68,620	-	129,804
Tennis centre capital project	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,437,363	-	(344,699)	-	2,092,664
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,957,554	-	46,591	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital project	4,737,546	-	(365,663)	(817,209)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary Appeal	-	-	15,038	-	15,038
Summer Appeal – Benham Arena	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,842	-	(200,434)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	222,873	-	222,873
	<u>12,063,532</u>	<u>61,184</u>	<u>(206,370)</u>	<u>(817,209)</u>	<u>11,101,137</u>
Unrestricted funds	<u>5,408,787</u>	<u>-</u>	<u>-</u>	<u>(2,075,431)</u>	<u>3,333,356</u>
Per group	17,472,319	61,184	(206,370)	(2,892,640)	14,434,493
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	<u>17,481,319</u>	<u>61,186</u>	<u>(206,372)</u>	<u>(2,892,640)</u>	<u>14,443,493</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Pension contributions	<u>42,576</u>	<u>50,544</u>	<u>2,432</u>	<u>2,432</u>
Amounts outstanding to the funds at 31 March 2021	<u>15,270</u>	<u>14,120</u>	<u>5,624</u>	<u>5,458</u>

25 Financial commitments

At 31 March 2021 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2021 £	2020 £
Not later than one year	24,041	28,352
Later than one year, not later than five years	14,896	23,165
	<u>38,937</u>	<u>51,517</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £nil (2020: £329,896), income received by NAYC representing a charge to ACUK for the use of NAYC assets amounting to £nil (2020: £540,000) and income received by ACUK for use of facilities amounting to £nil (2020: £102,439). During the year NAYC transferred funding of £433,939 (2020: £nil) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £9,617 (2020: £310,312), and this has been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £14,109 (2020: £14,596) and £654,258 (2020: £609,542) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £12,500 (2020: £12,500). The Kirby Laing Foundation donated £5,000 (2020: £nil).

T Leese is a director in the company. During the year the company received a donation of £500 (2020: £nil).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

27 Financial Instruments

The group had the following financial instruments:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	61,182	93,996	61,184	93,998
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
	<u>359,706</u>	<u>36,868</u>	<u>352,526</u>	<u>31,993</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	672,137	468,334	570,038	468,334
Other loans	1,934,738	953,749	1,934,738	953,749
Finance leases	161,147	207,311	161,147	207,311
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	358,687	353,398	33,916	45,801
	<u>4,020,029</u>	<u>2,925,027</u>	<u>3,367,316</u>	<u>2,600,962</u>

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2021**

Charity registration number: 803431
Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs

Financial Statements

Year Ended 31 March 2021

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2021

Charity registration number	803431
Company registration number	02484603
Trustees	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
Chief executive officer	Mr J M Whittaker
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)
Mr D E Darby
Mr D E Laing
Mr T M Leese
Rev D Shearer
Rev A Eakins
Dr F Cole
Bp J Holbrook (appointed 10 March 2021)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £2,890,922 (2020: £6,017,193)
- Operating loss for the year was £843,887 (2020: £342,745 surplus)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies throughout 2021. The charities activities have effectively been shut down for most of the financial year.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are looking forward to reopening its Centres in 2021-2022 and is planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. It is anticipated that there will be an encouraging bounce back, once the restrictions are lifted, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen in 2020 and we look forward to serving them in this coming year, and some in the next year as well. Youth development is to continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board P J Hales

6 September 2021

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2021 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to the successful re-commencement of operations once the centres are allowed to reopen. The pandemic is an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

9 September 2021

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2021

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and endowments from:					
Donations and legacies	2	568,503	2,049,861	2,618,364	272,257
Charitable activities	3	4,503	-	4,503	29,505
Other trading activities	4	243,150	-	243,150	5,674,970
Investments	5	24,709	-	24,709	33,461
Other		196	-	196	7,000
Total income and endowments		841,061	2,049,861	2,890,922	6,017,193
Expenditure on:					
Raising funds		42,492	-	42,492	45,384
Charitable activities	6/7	806,899	162,267	969,166	720,199
Other trading activities		840,018	1,883,133	2,723,151	4,908,865
Total expenditure		1,689,409	2,045,400	3,734,809	5,674,448
Net income		(848,348)	4,461	(843,887)	342,745
Transfers between funds		(60,695)	60,695	-	-
Net movement in funds		(909,043)	65,156	(843,887)	342,745
Reconciliation of funds:					
Total funds brought forward		4,242,399	11,035,981	15,278,380	14,935,635
Total funds carried forward		3,333,356	11,101,137	14,434,493	15,278,380

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Income	1/11	982,298	5,966,147	739,733	301,761
Direct costs		(2,379,561)	(4,015,137)	(165,701)	(241,433)
Gross surplus/(deficit)		(1,397,263)	1,951,010	574,032	60,328
Administration expenses		(1,296,529)	(1,595,197)	(787,238)	(572,474)
Other operating income		1,908,411	32,109	25,278	572,109
Profit/(loss) on sale of fixed assets		196	7,000	196	7,000
Operating surplus/(deficit)		(785,185)	394,922	(187,732)	66,963
Interest receivable		16	1,937	-	-
Interest payable		(58,718)	(54,114)	(58,718)	(54,114)
Covenant receivable		-	-	-	329,896
Surplus/(deficit) on ordinary activities before and after taxation	8	(843,887)	342,745	(246,450)	342,745
Retained surplus at 1 April 2020		15,231,499	14,888,754	15,240,499	14,897,754
Retained surplus at 31 March 2021		<u>14,387,612</u>	<u>15,231,499</u>	<u>14,994,049</u>	<u>15,240,499</u>

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Fixed assets					
Tangible assets	12	17,472,320	17,568,758	17,481,320	17,577,758
Investments	13	61,182	93,996	61,184	93,998
		<u>17,533,502</u>	<u>17,662,754</u>	<u>17,542,504</u>	<u>17,671,756</u>
Current assets					
Stocks	14	5,202	42,766	-	-
Debtors	15	413,813	130,796	364,733	46,237
Cash at bank and in hand	16	501,199	399,945	500,203	201,203
		<u>920,214</u>	<u>573,507</u>	<u>864,936</u>	<u>247,440</u>
Less creditors:					
Amounts falling due within one year	17	(1,825,598)	(1,599,581)	(1,172,885)	(1,273,516)
		<u>(905,384)</u>	<u>(1,026,074)</u>	<u>(307,949)</u>	<u>(1,026,076)</u>
Net current liabilities					
		<u>16,628,118</u>	<u>16,636,680</u>	<u>17,234,555</u>	<u>16,645,680</u>
Total assets less current liabilities					
Less creditors:					
Amounts falling due after more than one year	18	(2,193,625)	(1,358,300)	(2,193,625)	(1,358,300)
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>
Net assets					
Represented by capital and reserves					
Restricted funds	21	11,101,137	11,035,981	11,698,572	11,035,982
Unrestricted funds	21	3,333,356	4,242,399	3,342,358	4,251,398
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>

The financial statements were approved and authorised for issue by the Board on 6 September 2021

Signed on behalf of the board of trustees

P J Hales

The notes on pages 12 to 31 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2021

	£	2021 £	£	2020 £
Cash flows from operating activities				
(Deficit)/Surplus		(843,887)		342,745
Adjustments for:				
Depreciation	124,922		166,652	
Amortisation	32,814		33,175	
Decrease in stocks	37,564		2,589	
Increase in debtors	(283,019)		(8,280)	
Decrease in creditors	(43,626)		(88,993)	
Interest received	(16)		(1,937)	
		<u>(131,361)</u>		<u>103,206</u>
Cash generated from operations		<u>(975,248)</u>		<u>445,951</u>
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	650		7,000	
Interest received	16		1,937	
Payments for tangible fixed assets	(6,386)		(110,332)	
			<u>(100,395)</u>	
Net cash flow from investing activities		(5,720)		(101,395)
Cash flows from financing activities				
Repayment of loans	(39,727)		(73,435)	
New loans	951,000		-	
			<u>951,000</u>	
Net cash flow from financing activities		911,273		(73,435)
Net increase/(decrease) in cash		<u>(69,695)</u>		<u>271,121</u>
Cash and cash equivalents at beginning of year		<u>367,091</u>		<u>95,970</u>
Cash and cash equivalents at end of year		<u><u>297,396</u></u>		<u><u>367,091</u></u>
Consisting of:				
Cash at bank and in hand		501,199		399,945
Bank overdrafts		(203,803)		(32,854)
		<u>297,396</u>		<u>367,091</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

(f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a. straight line or on reducing balance
Office equipment	20% p.a. on reducing balance
Motor vehicles	25% p.a. straight line
Computer equipment	50% p.a. on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to significantly impact global economies throughout 2022. The charities activities have effectively been shut down for most of the current financial year and the first few months subsequent to the balance sheet date, and it is uncertain as to the possible impact of the pandemic on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that they will come through this pandemic but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Donations and legacies	206,747	68,910	275,657	262,657
Grants	361,756	1,980,951	2,342,707	9,600
	<u>568,503</u>	<u>2,049,861</u>	<u>2,618,364</u>	<u>272,257</u>

3 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Sports, activities and crafts	532	-	532	3,271
Affiliations	1,554	-	1,554	8,930
DBS fee income	1,907	-	1,907	9,670
Emerging leaders	-	-	-	1,004
Youth Development miscellaneous	-	-	-	15
Training Weekend	-	-	-	20
Youth Development services	-	-	-	755
Wellbeing	510	-	510	652
Fundraising income – marathon	-	-	-	5,143
Autism knowhow	-	-	-	45
	<u>4,503</u>	<u>-</u>	<u>4,503</u>	<u>29,505</u>

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Action Centres UK Limited trading income	242,565	-	242,565	5,674,385
Other miscellaneous income	585	-	585	585
	<u>243,150</u>	<u>-</u>	<u>243,150</u>	<u>5,674,970</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Property rental income	24,693	-	24,693	31,524
Bank interest	16	-	16	1,937
	<hr/>	<hr/>	<hr/>	<hr/>
	24,709	-	24,709	33,461
	<u><u>24,709</u></u>	<u><u>-</u></u>	<u><u>24,709</u></u>	<u><u>33,461</u></u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	72,927	72,927
Affiliations	2,224	-	72,927	75,151
Minibus hire	-	-	14,585	14,585
General youth development	152,607	-	277,121	429,728
School project	-	-	291,707	291,707
Uganda project	-	12,000	-	12,000
	<hr/>	<hr/>	<hr/>	<hr/>
	154,831	12,000	729,267	896,098
	<u><u>154,831</u></u>	<u><u>12,000</u></u>	<u><u>729,267</u></u>	<u><u>896,098</u></u>

£162,267 (2020: £113,031) of the above charitable activities were attributable to restricted funds. £733,831 (2020: 512,818) of the above charitable activities were attributable to unrestricted funds.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Administration salaries	60,435	-	60,435	59,000
Audit and accountancy	10,675	-	10,675	10,500
Telephone	76	-	76	77
Postage and stationery	456	-	456	5,298
Computer sundries	166	-	166	163
Sundries	239	-	239	46
Legal and professional	-	-	-	15,278
Printing and publicity	1,021	-	1,021	3,988
	<u>73,068</u>	<u>-</u>	<u>73,068</u>	<u>94,350</u>

8 Net income for the year

Net income is stated after charging:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Depreciation	124,922	166,652	-	166,460
Amortisation	32,814	33,175	-	33,175
Auditors' remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,860	15,277	-	15,277
Other loan interest	29,990	26,271	-	26,271
Hire purchase interest	12,676	12,566	-	12,566
Operating lease rentals – plant and machinery and equipment	19,998	19,466	-	19,466
Cost of stock recognised as an expense (ACUK Ltd)	65,590	786,191	-	-
	<u>65,590</u>	<u>786,191</u>	<u>-</u>	<u>-</u>

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £34,410 (2020: £38,552). The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

10 Staff costs

	2021	2020
	£	£
Wages and salaries	2,246,385	2,771,948
Social security cost	130,150	172,973
Pension cost	42,576	50,544
	<u>2,419,111</u>	<u>2,995,465</u>

Within staff costs is £2,147,003 (2020: £2,723,358) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2021	2020
Management and administration	25	41
Youth work activities	158	166
Fundraising and publicity	1	1
Volunteer staff	2	30
	<u>186</u>	<u>238</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2020	16,848,697	1,708,297	36,603	1,618,819	20,212,416
Additions during the year	-	1,386	-	27,552	28,938
Disposals	-	-	-	(1,834)	(1,834)
At 31 March 2021	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
Depreciation:					
At 1 April 2020	67,058	1,067,469	36,603	1,472,528	2,643,658
Charge for year	6,368	45,644	-	72,910	124,922
Disposals	-	-	-	(1,380)	(1,380)
At 31 March 2021	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
Net book value:					
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>
At 31 March 2020	<u>16,781,639</u>	<u>640,828</u>	<u>-</u>	<u>146,291</u>	<u>17,568,758</u>

b) Company

The net book value of the fixed assets of the company is £17,481,320. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

c) **Assets included at valuation**

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995
	<u> </u>	<u> </u>	<u> </u>

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2020 and 31 March 2021	3,084
	<u> </u>
Net book value at 31 March 2021	28,040
	<u> </u>

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2020	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
Impairment:			
At 1 April 2020	726,338	-	726,338
Written off	32,814	-	32,814
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	759,152	-	759,152
	<u> </u>	<u> </u>	<u> </u>
Net book value			
At 31 March 2021	61,182	2	61,184
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2020	93,996	2	93,998
	<u> </u>	<u> </u>	<u> </u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

a) **Investment properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

The property is included in the balance sheet at the directors' estimate of open market value.

b) **Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2021	Loss for year ended 31.03.2021
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	(597,437)

The principal activity of the subsidiary is the provision of conference, sports and accommodation facilities. All profits from the subsidiary are covenanted to the parent company.

14 **Stocks**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Raw materials and consumables	5,202	42,766	-	-
	<u>5,202</u>	<u>42,766</u>	<u>-</u>	<u>-</u>

15 **Debtors**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
Prepayments and accrued income	54,107	93,928	12,207	14,244
	<u>413,813</u>	<u>130,796</u>	<u>364,733</u>	<u>46,237</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	260,121	91,911	158,022	91,911
Other loans	236,330	125,372	236,330	125,372
Hire purchase creditors	77,946	86,665	77,946	86,665
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due within one year	574,397	303,948	472,298	303,948
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	70,590	39,767	7,396	6,026
Taxation and social security	186,090	228,797	5,921	6,656
Accruals and deferred income	101,201	84,834	19,793	31,119
	<hr/>	<hr/>	<hr/>	<hr/>
	1,825,598	1,599,581	1,172,885	1,273,516
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

18 Creditors: amounts falling due after more than one year

a)	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	412,016	409,277	412,016	409,277
Other loans	1,698,408	828,377	1,698,408	828,377
Hire purchase accounts	83,201	120,646	83,201	120,646
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due after more than one year	2,193,625	1,358,300	2,193,625	1,358,300
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) Analysis of debt due after more than one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Repayable -				
Between one and five years	1,780,190	905,962	1,780,190	905,962
In five years or more	413,435	452,338	413,435	452,338
	<u>2,193,625</u>	<u>1,358,300</u>	<u>2,193,625</u>	<u>1,358,300</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

- Outstanding at the balance sheet date is £468,334 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027.
- Outstanding at the balance sheet date is £983,739 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

19 Security

Security has been given in respect of the following amounts:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdraft	570,038	468,334	570,038	468,334
Other loans	983,739	953,749	983,739	953,749
Hire purchase creditors	161,147	207,311	161,147	207,311
	<u>1,714,924</u>	<u>1,629,394</u>	<u>1,714,924</u>	<u>1,629,394</u>

- At the balance sheet date £468,334 (2020: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- At the balance sheet date £983,739 (2020: £953,749) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.
- Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		Total restricted £
	General reserve £	Revaluation reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	
Balance at 1 April 2020	4,195,518	46,881	4,242,399	180,538	10,855,443	11,035,981
Net fund movement for the year	(909,043)	-	(909,043)	57,535	7,621	65,156
Balance at 31 March 2021	<u>3,286,475</u>	<u>46,881</u>	<u>3,333,356</u>	<u>238,073</u>	<u>10,863,064</u>	<u>11,101,137</u>

The company's unrestricted reserve to carry forward is £3,342,356. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,333,356 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,101,137 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) The closing restricted capital projects fund relates to:

	2021	2020
	£	£
Frontier centre	129,806	129,804
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,105,467	2,088,043
Kings Park development fund	1,989,146	1,989,145
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,554,674
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	55,880
	<hr/>	<hr/>
	10,863,064	10,855,443
	<hr/> <hr/>	<hr/> <hr/>

c) The closing restricted other funds relate to:

	2021	2020
	£	£
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Corby Development	130	130
Rebus project	10	10
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
Pioneer Bursary	5,166	4,166
Youth Development Christmas Appeal – Emerging Leaders and Hebrides Trip	37,695	27,694
Kings Park Centre mattresses	64,490	49,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Arm for Sam	80	80
Send NCC	103	103
Pacesetters – Bursaries for Camps	1,416	1,416
Church Worker	27,500	22,500
WML activity appeal	33,882	33,683
YD – Uganda expedition	10,864	10,779
Trauma recovery	26,250	-
	<hr/>	<hr/>
	238,073	180,538
	<hr/> <hr/>	<hr/> <hr/>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

22 Restricted funds

	Opening Balance £	Reclassifi- cations £	Movement in resources		Closing Balance £
			Incoming £	Outgoing £	
Restricted funds					
Frontier capital project	129,804	32,813	-	(32,813)	129,804
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,088,043	-	6,900	(2,279)	2,092,664
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,989,145	14,616	15,000	(14,616)	2,004,145
Kings Park trampoline fund	446,817	-	-	-	446,817
Whitemoor Lakes	3,554,674	13,233	1,475	(14,708)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,208	-	200	-	308,408
Pioneer Activity Appeal	55,880	-	3,000	-	58,880
Other funds	180,538	34	42,335	(34)	222,873
	<u>11,035,981</u>	<u>60,696</u>	<u>68,910</u>	<u>(64,450)</u>	<u>11,101,137</u>

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors > 1 year £	Total £
Restricted funds					
Frontier capital project	-	61,184	68,620	-	129,804
Tennis centre capital project	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,437,363	-	(344,699)	-	2,092,664
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,957,554	-	46,591	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital project	4,737,546	-	(365,663)	(817,209)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary Appeal	-	-	15,038	-	15,038
Summer Appeal – Benham Arena	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,842	-	(200,434)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	222,873	-	222,873
	<u>12,063,532</u>	<u>61,184</u>	<u>(206,370)</u>	<u>(817,209)</u>	<u>11,101,137</u>
Unrestricted funds	<u>5,408,787</u>	<u>-</u>	<u>-</u>	<u>(2,075,431)</u>	<u>3,333,356</u>
Per group	17,472,319	61,184	(206,370)	(2,892,640)	14,434,493
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	<u>17,481,319</u>	<u>61,186</u>	<u>(206,372)</u>	<u>(2,892,640)</u>	<u>14,443,493</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Pension contributions	<u>42,576</u>	<u>50,544</u>	<u>2,432</u>	<u>2,432</u>
Amounts outstanding to the funds at 31 March 2021	<u>15,270</u>	<u>14,120</u>	<u>5,624</u>	<u>5,458</u>

25 Financial commitments

At 31 March 2021 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2021 £	2020 £
Not later than one year	24,041	28,352
Later than one year, not later than five years	14,896	23,165
	<u>38,937</u>	<u>51,517</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £nil (2020: £329,896), income received by NAYC representing a charge to ACUK for the use of NAYC assets amounting to £nil (2020: £540,000) and income received by ACUK for use of facilities amounting to £nil (2020: £102,439). During the year NAYC transferred funding of £433,939 (2020: £nil) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £9,617 (2020: £310,312), and this has been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £14,109 (2020: £14,596) and £654,258 (2020: £609,542) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £12,500 (2020: £12,500). The Kirby Laing Foundation donated £5,000 (2020: £nil).

T Leese is a director in the company. During the year the company received a donation of £500 (2020: £nil).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

27 Financial Instruments

The group had the following financial instruments:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	61,182	93,996	61,184	93,998
	<u>61,182</u>	<u>93,996</u>	<u>61,184</u>	<u>93,998</u>
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
	<u>359,706</u>	<u>36,868</u>	<u>352,526</u>	<u>31,993</u>
	<u>359,706</u>	<u>36,868</u>	<u>352,526</u>	<u>31,993</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	672,137	468,334	570,038	468,334
Other loans	1,934,738	953,749	1,934,738	953,749
Finance leases	161,147	207,311	161,147	207,311
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	358,687	353,398	33,916	45,801
	<u>4,020,029</u>	<u>2,925,027</u>	<u>3,367,316</u>	<u>2,600,962</u>
	<u>4,020,029</u>	<u>2,925,027</u>	<u>3,367,316</u>	<u>2,600,962</u>