

Rural Missions

England & Wales · Charity number 802305

Details

| | |
|----------------|---|
| Other names | RURAL MISSION SOLUTIONS LTD, SUNRISE MINISTRIES, RURAL SUNRISE, Rural Mission Solutions, Rural Missions |
| Status | Registered |
| Legal form | Charitable company |
| Company number | 02433511 |
| Registered | 1989-11-10 |
| Register | View on the Charity Commission register |

Contact

Address Unit 8
70 High Pavement
Sutton-In-Ashfield
Nottinghamshire
NG17 1BT

Phone 03300431435

Email info@ruralmissions.org.uk

Website www.ruralmissions.org.uk

Activities

Objects: TO ADVANCE THE CHRISTIAN FAITH IN THE UNITED KINGDOM AND THROUGHOUT THE WORLD BY SUCH MEANS BEING CHARITABLE AS THE SOCIETY MAY DETERMINE IN ACCORDANCE WITH THE STATEMENT OF FAITH SET OUT IN THE SCHEDULE.

Activities: To advance the Christian faith in the United Kingdom and throughout the world by such means being charitable as the Society may determine.

Classification

- **How:** Provides Human Resources, Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research
- **What:** Religious Activities
- **Who:** Children/young People, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** UNITED KINGDOM AND THROUGHOUT THE WORLD
- Ireland
- Northern Ireland
- Scotland
- Throughout England And Wales

Finances

| Period end | Income | Expenditure | Assets | Employees |
|------------|----------|-------------|--------|-----------|
| 2024-12-31 | £146,993 | £133,426 | - | - |
| 2023-12-31 | £45,324 | £41,798 | - | - |
| 2022-12-31 | £29,816 | £40,759 | - | - |
| 2021-12-31 | £12,248 | £30,667 | - | - |
| 2020-12-31 | £6,533 | £5,325 | - | - |

Trustees

| Name | Role | Appointed |
|-------------------------|------|------------|
| Alice Bates | | 2024-10-07 |
| CAPTAIN GORDON BANKS | | 2015-06-08 |
| ELAINE TORR | | 2024-07-08 |
| Jonathan Price | | 2025-05-12 |
| Rev JAMES THOMAS MULLIN | | 2012-10-08 |
| Stephanie Boswell | | 2025-05-12 |

Rural Missions

England & Wales - Charity number 802305

Accounts



RURAL MISSION SOLUTIONS

Company Registration Number: 2433511

Charity Registration Number: 802305

**ANNUAL REPORT AND FINANCIAL
ACCOUNTS FOR THE YEAR ENDED
31 DECEMBER 2024**



Annual Report and Accounts 2024

| CONTENTS | Page |
|--|-------|
| Company information | 2 |
| Report of the Trustees/Directors | 3 - 5 |
| Independent Examiners Report | 6 |
| Statement of financial activities | 7 |
| Summary income and expenditure account | 8 |
| Balance sheet | 9 |
| Notes | 10 |

COMPANY INFORMATION

| | |
|---|--|
| DATE OF INCORPORATION | 17 October 1989 |
| COMPANY NUMBER | 2433511 |
| CHARITY NUMBER | 802305 |
| DIRECTORS/TRUSTEES SERVING DURING 2023 | Gordon Banks Heather Frederick (resigned 11/03/24) Elizabeth Ingram (resigned 11/03/24) Christopher Knott James Mullin Barry Charles Osborne (appointed 08/06/24) Elaine Torr (appointed 08/06/24) Alice Bates (appointed 07/10/24) |
| COMPANY SECRETARY | Barry Charles Osborne (resigned 08/06/24) Andrew Goody (appointed 08/06/24) |
| REGISTERED OFFICE | 64 Hill Crescent Sutton in Ashfield Notts NG17 4JA |
| BANKERS | Bank of Scotland 33 Old Broad Street London Branch PO Box 1000 BX2 1LB |
| SOLICITORS | Ellis-Fermore & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS |



Annual Report and Accounts 2024

Trustees' Report

The object of the Charity is to support rural churches in being missional in ways that are appropriate to the size and nature of the church and appropriate to the culture in which they are situated. We work with churches across a range of traditions. The Charity serves the public benefit in accordance with the Charity Commission guidelines both directly through its activities and through the missional activities of local churches which are developed to serve the public benefit. It is noted that a recent survey showed that 70% of social capital in rural areas is provided through the churches and their members. We offer a range of resources through which the object is achieved including regular one-to-one advice, webinars on relevant topics, local consultations, promoting mutual-help networks, and our website.

The Trustees are aware of the Charity Commission's guidance on Public benefit and this is taken into account when considering the charity's objectives. The Trustees believe that our work and current activities as illustrated in this document meet this guidance.

The Trustees have reviewed the reserves of the charity. This review encompassed the nature of the income and expenditure streams, the fixed commitments, and the nature of the reserves. The review concluded that to allow the charity to be managed effectively, a policy to ensure 3 months' worth of expenditure is held within reserves has been introduced.

As at 31 December 2024, the charity had unrestricted funds of £17,804 (2023: £4,235). The level of "free reserves" at the year-end was £13,567 (2023: £4,235) and this consisted of the total unrestricted funds less fixed assets, which is available for the charity to use in achieving its charitable objectives. The current level of free reserves is significantly higher than the reserves policy.

GOVERNING INSTRUMENT

The Charity is incorporated and the trustees/directors are currently reviewing the existing Memorandum and Articles to ensure that these meet current requirements of the Charity Commission and Companies House, and are appropriate for the purposes for which the Charity was established.

Trustees/Directors

The Continuing Trustees who served during the year were as follows: Christopher Knott, Rev'd James Mullin, Captain Gordon Banks (Church Army), Canon Elizabeth Ingram (resigned 11/03/24) and Heather Frederick (resigned 11/03/24). Three new trustees have been appointed, Rev Barry Charles Osborne (appointed 08/06/24), Elaine Torr (08/06/24) and Alice Bates (07/10/24). Trustees give their time freely; expenses incurred in attending meetings may be reimbursed. Serving Trustees may be elected to serve a further term should they wish. The appointment of additional trustees (up to a total of twelve) is the responsibility of the Board of Trustees/Directors. In this respect, the Trustees look for additional or alternative Trustees who will be committed to the objects for which the Charity is established, and which satisfy the guidance of the Charity Commission. Mrs Torr has particular responsibility for monitoring the financial affairs. Miss Bates has responsibility for monitoring and advising regarding Safeguarding issues.



Annual Report and Accounts 2024

Accounts

Accounts are prepared in accordance with SORP (FRS102). For the year ending 31st December 2024, the Charity benefited from grants from Mission for Christ, a charity with similar aims and objectives. Additional grants were also received from The Benefact Trust, Bishop Radford Trust, AFD Software, Green Hill Trust, and JustSow. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accrual accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime. The Charity has no funds that are restricted or endowed. The reserves policy is currently being updated, but equates to a minimum of 3 months full operational costs.

2024 ACTIVITIES

During the year ending 31st December 2024, the trustees, staff members, and volunteers of Rural Missions have continued to advance our mission of encouraging rural churches across the UK to engage in missional activities aligned with the 'Five Marks of Mission' as defined by the Anglican Communion and embraced by many Christian denominations. While we deeply value the social action elements of these marks, our primary focus remains on empowering churches to confidently proclaim the gospel of Christ using methods that resonate best with their unique contexts.

Throughout the year, we have intensified our efforts to support rural churches through various initiatives. These include face-to-face meetings with clergy and key lay leaders, integrating our mission into regular church services, and enhancing our online presence with expanded resources. We have also successfully promoted and hosted 'Mission Can Be Fun' events—tailored mission engagements—and conducted a series of well-received online seminars and forums on pertinent topics.

The positive feedback and enthusiasm from participants have affirmed the impact of our work, yet we recognize the vast amount still to be done. With the appointment of our new CEO in 2024, we have undergone a sizeable shift in our focus and output. The new CEO has played a pivotal role in rebranding the organization, including renaming it to better reflect our mission and values. They have streamlined our operations, expanded our staff team, and launched new initiatives that have broadened our scope and deepened our impact.

Moreover, the CEO has significantly increased our supporter base, securing additional funding and resources to sustain and grow our efforts. This renewed energy and strategic focus have positioned us to further empower rural churches in their vital role in God's mission.

As part of this new phase, we are also focusing on fostering voluntary partnerships with like-minded organizations, strengthening our collective efforts in nurturing rural churches to be increasingly missional.

We are excited about the progress made in 2024 and look forward to continuing this momentum in the coming year.

SAFEGUARDING POLICY

Members of staff, regular volunteers and the Board of Trustees hold DBS Certificates. The Charity takes seriously the issue of ensuring that those who use our services can do so with confidence. The safety and welfare of children and vulnerable adults is of primary importance. All the Policy Documents of the Charity are reviewed annually and updated when necessary. Copies may be obtained from the office.



Annual Report and Accounts 2023

RISK MANAGEMENT

The work of Rural Missions has historically depended heavily on the knowledge and skills of its founding members. Recognizing the need for sustainable leadership and fresh perspectives, the trustees have taken proactive steps by appointing a new CEO, who began in March 2024. This appointment has infused new life and energy into the organisation, aligning with our strategic focus on growth and revitalization.

In 2024, the Charity introduced a comprehensive risk register to systematically identify, assess, and manage potential risks. This new tool ensures that we are better equipped to address challenges proactively, enhancing our resilience and adaptability in a changing environment.

One key area of concern remains our reliance on a loyal but ageing supporter base for much of our funding. Developing and implementing strategies to diversify and grow our supporter base is a top priority for the trustees. Under the new leadership, we have already seen promising progress in this area, with an expanded supporter base and increased financial stability.

The trustees are confident that these measures, combined with our renewed strategic focus and organisational enhancements, position Rural Missions to effectively pursue its vision and objectives in the immediate future, while also planning for long-term sustainability and impact.

Signed by order of the Trustees/Directors:

A handwritten signature in blue ink, appearing to read "A. Goody", enclosed within a blue oval scribble.

Andrew Paul Bob Goody MA
CEO / Company Secretary

Independent Examiner's Report to the Trustees of Rural Mission Solutions

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2024 which are set out on pages 3 to 9.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Matthew Chadwick ACA

Wright Vigar Limited
Chartered Accountants and Business Advisors
25 Brunt Street
Mansfield
NG18 1AX



Annual Report and Accounts 2024

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2024

| | Notes | 2024 | 2023 |
|--------------------------------|-------|----------------|---------------|
| INCOME | | | |
| Donations | | 31,759 | 7,265 |
| Tax recoverable | | 2,785 | 2,059 |
| Grants received | 2 | 112,000 | 36,000 |
| Sales | | 250 | - |
| TOTAL INCOME | | 146,993 | 45,324 |
| EXPENDITURE | | | |
| Staff salaries etc | 3 | 86,285 | 34,863 |
| Ministry expenses | | 34,800 | 3,440 |
| Administration | | 1,007 | 418 |
| Advertising & PR | | 9,313 | 1,053 |
| Insurance | | - | 271 |
| Governance | | 809 | - |
| Professional services | | 1,212 | 1,753 |
| TOTAL EXPENDITURE | | 133,426 | 41,798 |
| Operating profit (loss) | | +13,567 | +3,526 |

Note: All funds are unrestricted funds.



Annual Report and Accounts 2024

INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2024

| | 2024 | 2023 |
|---|---------|--------|
| Gross Income for continuing operation | 146,993 | 45,324 |
| Gross expenditure for continuing operations | 133,426 | 41,798 |
| Net Profit/Loss | +13,567 | +3,526 |

The Summary Income and Expenditure Account is derived from the Statement of Financial Activities on page 6 which, together with the notes to the accounts on page 10, provides full information on the movements during the period on all the funds of the Charity.

The notes on page 10 form part of these accounts.

There are no recognised gains or losses other than shown above.



Annual Report and Accounts 2024

BALANCE SHEET AS AT 31st DECEMBER 2024

| | Notes | 2024 | 2023 |
|-----------------------------------|-------|--------|--------|
| Funds in hand and bank | | 21,591 | 8,745 |
| Debtors | 4 | 373 | 2,979 |
| Total Current Assets | | 21,965 | 11,724 |
| Creditors payable within one year | 5 | 4,161 | 7,489 |
| Net Assets | | 17,804 | 4,235 |
| Reserves | | | |
| Brought forward | | 4,235 | 709 |
| Surplus/(Loss) on year | | 13,567 | 3,526 |
| Carried Forward | | 17,802 | 4,235 |

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The Financial Statements on pages 7 to 9 were approved by the Trustees/Directors on 28th January 2025.

A handwritten signature in black ink, appearing to read "Gordon Banks", with a horizontal line underneath.

Captain Gordon Banks CA
Trustee/Director



Annual Report and Accounts 2024

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1. ACCOUNTING POLICIES

- a. The Accounts have been prepared on an accrual basis in accordance with the Statement of Recommended Practice for Charities.
- b. Voluntary income is received by way of donations (including donations under Gift Aid), legacies and gifts and is included in full in the Income and Expenditure Account when received.
- c. The Charity does not possess any tangible assets. Any modest acquisitions during the year are treated as current expenditure. We therefore do not operate a depreciation account.
- d. There are currently no restricted funds within these accounts. During the year the charity operated a general fund only.
- e. During 2021, a sister charity, Mission for Christ, which has strong links with Rural Mission Solutions and through which its own aims are pursued, benefitted from a substantial legacy, and has undertaken to cover the deficit created by the expansion of Rural Mission Solutions' activities.

2. GRANTS - Grants have been claimed from a sister charity during the year, as well as new grants from other funding sources.

3. STAFF COSTS - The Charity benefits from the dedicated service of voluntary workers and some trustees who engage in the general activities, on a voluntary basis. At the start of 2024 there were three staff members employed.

4. DEBTORS - 'Debtors' is funds claimable from HMRC under the Gift Aid Scheme.

5. CREDITORS - 'Creditors' represents NI payments due to HMRC.

6. TAXATION - The charity is exempt from tax on its charitable activities.

7. LIMITED LIABILITY - The Company is limited by guarantee and does not have a share capital. The liability of each member is limited to a maximum of £10. The total number of members at 31 December 2024 was six.

8. STAFF REMUNERATION - Employees earn less than £45,000 pa.

Rural Missions

England & Wales - Charity number 802305

Accounts



RURAL MISSION SOLUTIONS

Company Registration Number: 2433511

Charity Registration Number: 802305

**ANNUAL REPORT AND FINANCIAL
ACCOUNTS FOR THE YEAR ENDED
31 DECEMBER 2023**



Annual Report and Accounts 2023

| CONTENTS | Page |
|--|-------|
| Company information | 2 |
| Report of the Trustees/Directors | 3 - 5 |
| Independent Examiners Report | 6 |
| Statement of financial activities | 7 |
| Summary income and expenditure account | 8 |
| Balance sheet | 9 |
| Notes | 10 |

COMPANY INFORMATION

| | |
|---|--|
| DATE OF INCORPORATION | 17 October 1989 |
| COMPANY NUMBER | 2433511 |
| CHARITY NUMBER | 802305 |
| DIRECTORS/TRUSTEES SERVING DURING 2023 | Gordon Banks Heather Frederick (resigned 11/03/24) Elizabeth Ingram (resigned 11/03/24) Christopher Knott James Mullin Barry Charles Osborne (appointed 08/06/24) Elaine Torr (appointed 08/06/24) |
| COMPANY SECRETARY | Barry Charles Osborne (resigned 08/06/24) Andrew Goody (appointed 08/06/24) |
| REGISTERED OFFICE | 64 Hill Crescent Sutton in Ashfield Notts NG17 4JA |
| BANKERS | Bank of Scotland 33 Old Broad Street London Branch PO Box 1000 BX2 1LB |
| SOLICITORS | Ellis-Fermore & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS |



Annual Report and Accounts 2023

Trustees' Report

The object of the Charity is to support rural churches in being missional in ways that are appropriate to the size and nature of the church and appropriate to the culture in which they are situated. We work with churches across a range of traditions. The Charity serves the public benefit in accordance with the Charity Commissions guidelines both directly through its activities and through the missional activities of local churches which are developed to serve the public benefit. It is noted that a recent survey showed that 70% of social capital in rural areas is provided through the churches and their members. We offer a range of resources through which the object is achieved including regular one-to-one advice, webinars on relevant topics, local consultations, promoting mutual-help networks, and our website.

The Trustees are aware of the Charity Commission guidance on Public benefit and this is taken into account when considering the charity's objectives. The Trustees believe that our work and current activities as illustrated in this document meet this guidance.

The Trustees have reviewed the reserves of the charity. This review encompassed the nature of the income and expenditure streams, the fixed commitments, and the nature of the reserves. The review concluded that to allow the charity to be managed effectively, a policy to ensure a year's worth of expenditure is held within reserves will be introduced.

As at 31 December 2023, the charity had unrestricted funds of £11,724 (2022: £4681.52). The level of "free reserves" at the year-end was £11,724 (2022: £4681.52) and this consisted of the total unrestricted funds less fixed assets, which is available for the charity to use in achieving its charitable objectives. The current level of free reserves is significantly higher than the reserves policy.

GOVERNING INSTRUMENT

The Charity is incorporated and the trustees/directors are currently reviewing the existing Memorandum and Articles to ensure that these meet current requirements of the Charity Commission and Companies House, and are appropriate for the purposes for which the Charity was established.

Trustees/Directors

The Continuing Trustees who served during the year were as follows: Christopher Knott, Rev'd James Mullin, Captain Gordon Banks (Church Army), Canon Elizabeth Ingram (resigned 11/03/24) and Heather Frederick (resigned 11/03/24). Two new trustees have been appointed, Rev Barry Charles Osborne (appointed 08/06/24) and Elaine Torr (0/06/24). Trustees give their time freely; expenses incurred in attending meetings may be reimbursed. Serving Trustees may be elected to serve a further term should they wish. The appointment of additional trustees (up to a total of twelve) is the responsibility of the Board of Trustees/Directors. In this respect, the Trustees look for additional or alternative Trustees who will be committed to the objects for which the Charity is established, and which satisfy the guidance of the Charity Commission. Mrs Torr has particular responsibility for monitoring the financial affairs. Rev Osborne has responsibility for monitoring and advising regarding Safeguarding issues.



Annual Report and Accounts 2023

Accounts

Accounts are prepared in accordance with SORP (FRS102). For the year ending 31st December 2023, the Charity benefited from grants from Mission for Christ, a charity with similar aims and objectives. Additional funds were available but the CEO was suffering from acute and chronic ill health, so these were not drawn upon before the year end. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accrual accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime. The Charity has no funds that are restricted or endowed. The reserves policy is based upon 50% of the previous year's expenditure or a normal annual expenditure. The accounts show a deficit for the year. This would normally have been cleared with an additional promised grant.

2023 ACTIVITIES

During the year ending 31st December 2023, the trustees, staff members and volunteers continued to press forward toward the aim of encouraging as many rural churches as possible to engage in missional activity consistent with the 'Five Marks of Mission' as they have been defined by the Anglican Communion and generally practised across many UK Christian denominations. While we have valued the social action element with the Five Marks of Mission, our primary concern is to encourage churches to be confident in discovering and using what are for them the most effective means of proclaiming the gospel of Christ. To that end, we have engaged in face to face meetings with clergy and key lay people, taking the whole or part of regular services, maintaining and expanding our website resources, promoting and holding 'Mission Can Be Fun' (tailored mission) events, and holding online seminars or forums on appropriate topics.

Generally these have proved popular, with participants keen to take further action. However, we are still aware that there is much more to be done and that our current resources are too limited to allow. Therefore, with the appointment of our new CEO in 2024, will allow our Founder to be relieved of most if not all responsibility.

The new CEO who will take appropriate action to increase the financial income of the Charity, while maintaining the objective of encouraging as many rural churches as possible to become or to become increasingly missional in nature. As part of this programme moving forward, we will seek the renewal of the Rural Evangelism Network and voluntary partnership with others whose aims are consistent with our own aims.

SAFEGUARDING POLICY

Members of staff, regular volunteers and the Board of Trustees hold DBS Certificates. The Charity takes seriously the issue of ensuring that those who use our services can do so with confidence. The safety and welfare of children and vulnerable adults is of primary importance. All the Policy Documents of the Charity are reviewed annually and updated when necessary. Copies may be obtained from the office.



Annual Report and Accounts 2023

SAFEGUARDING POLICY

Members of staff, regular volunteers and the Board of Trustees hold DBS Certificates. The Charity takes seriously the issue of ensuring that those who use our services can do so with confidence. The safety and welfare of children and vulnerable adults is of primary importance. All the Policy Documents of the Charity are reviewed annually and updated when necessary. Copies may be obtained from the office.

RISK MANAGEMENT

Much of the work of the Charity has been dependent upon the knowledge and skills of its founder members. The Charity does not have a retirement policy and is grateful for the dedication shown by staff who have passed the normal age of retirement. The trustees have taken appropriate steps and appointed a new CEO into position, starting in March 2024 to help bring fresh life and energy. Similarly, the work of the Charity is largely funded by donations from a loyal band of supporters who are also ageing and therefore potentially diminishing. Developing and implementing strategies for addressing this continues to be a high priority to the Trustees. The directors/trustees are confident that the Charity is well able to progress its vision and objects for the immediate future, while planning for longer sustainability within the changing context of its mission.

Signed by Order of the Trustees/Directors:

A handwritten signature in black ink, appearing to read "Rev Barry Osborne".

Rev Barry Osborne
Founder / CEO / Company Secretary

Independent Examiner's Report to the Trustees of Rural Mission Solutions

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 December 2023 which are set out on pages 3 to 9.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Matthew Chadwick ACA

Wright Vigar Limited
Chartered Accountants and Business Advisors
25 Brunt Street
Mansfield
NG18 1AX



Annual Report and Accounts 2023

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2023

| | Notes | | | |
|--------------------------------|-------|---------------|------------------|------------------|
| | 2 | 2023 | 2022 Restated | 2022 Declared |
| INCOME | | | | |
| Donations | | 7,265 | 7,573 | 7,794 |
| Tax recoverable | | 2,059 | 1,023 | 1,022 |
| Grants received | 3 | 36,000 | 21,000 | 21,000 |
| TOTAL INCOME | | 45,324 | 29,596 | 29,816 |
| EXPENDITURE | | | | |
| Staff salaries etc | 4 | 34,863 | 32,728 | 31,830 |
| Ministry expenses | | 3,440 | 983 | 1,216 |
| Administration | | 418 | 2,347 | 2,179 |
| Advertising & PR | | 1,053 | 73 | 0 |
| Insurance | | 271 | 271 | 271 |
| Governance | | 0 | 2,023 | 2,023 |
| Professional services | | 1,753 | 4,025 | 3,240 |
| TOTAL EXPENDITURE | | 41,798 | 42,450 | 40,759 |
| Operating profit (loss) | | +3526 | (-12,854) | (-10,943) |

Note: All funds are unrestricted funds.



Annual Report and Accounts 2023

INCOME & EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2023

| | 2023 | 2022 Restated | 2022 Declared |
|---|--------|------------------|------------------|
| Gross Income for continuing operation | 45,324 | 29,596 | 29,816 |
| Gross expenditure for continuing operations | 41,798 | 42,450 | 40,759 |
| Net Profit/Loss | +3,526 | -12,854 | -10,943 |

The Summary Income and Expenditure Account is derived from the Statement of Financial Activities on page 6 which, together with the notes to the accounts on page 9, provides full information on the movements during the period on all the funds of the Charity.

The notes on page 9 form part of these accounts.

There are no recognised gains or losses other than shown above.



Annual Report and Accounts 2023

BALANCE SHEET AS AT 31st DECEMBER 2022

| | Notes | 2023 | 2022 Restated | 2022 Declared |
|-----------------------------------|-------|--------|------------------|------------------|
| Funds in hand and bank | | 8,745 | 1,429 | 1,409 |
| Debtors | 5 | 2,979 | 3,252 | 3,252 |
| Total Current Assets | | 11,724 | 4,681 | 4,681 |
| Creditors payable within one year | 6 | 7,489 | 3,972 | 5,469 |
| Net Assets | | 4,235 | 709 | -728 |
| Reserves | | | | |
| Brought forward | | 709 | 13,563 | -7,555 |
| Surplus/Loss on year | | 3,526 | -12,854 | -10,943 |
| Carried Forward | | 4235 | 709 | -18,498 |

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The Financial Statements on pages 5 to 8 were approved by the Trustees/Directors on 19th August 2024.

A handwritten signature in black ink, appearing to read "Gordon Banks", with a horizontal line underneath.

Captain Gordon Banks CA
Trustee/Director



Annual Report and Accounts 2023

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

1. ACCOUNTING POLICIES

- a. The Accounts have been prepared on an accrual basis in accordance with the Statement of Recommended Practice for Charities.
- b. Voluntary income is received by way of donations (including donations under Gift Aid), legacies and gifts and is included in full in the Income and Expenditure Account when received.
- c. The Charity does not possess any tangible assets. Any modest acquisitions during the year are treated as current expenditure. We therefore do not operate a depreciation account.
- d. There are currently no restricted funds within these accounts. During the year the charity operated a general fund only.
- e. During 2021, a sister charity, Mission for Christ, which has strong links with Rural Mission Solutions and through which its own aims are pursued, benefitted from a substantial legacy, and has undertaken to cover the deficit created by the expansion of Rural Mission Solutions' activities.

2. RESTATED ACCOUNTS - Due to a number of factors including ill health and age, the accounts published for 2022 had not been independently examined at the time of upload, which resulted in the incorrect figures being declared. These accounts start by restating our 2022 actuals before progressing forward.

3. GRANTS - Grants have been claimed from a sister charity during the year.

4. STAFF COSTS - The Charity benefits from the dedicated service of voluntary workers. The CEO and some trustees who engage in the general activities, do so on a voluntary basis. At the start of 2023 there were three staff members employed on a part-time basis.

5. DEBTORS - 'Debtors' is primarily funds claimable from HMRC under the Gift Aid Scheme

6. CREDITORS - 'Creditors' represents reimbursements due to the CEO for accumulated expenses. There was also an error in paying pension contributions to an employee, that was not rectified until 2024.

7. TAXATION - The charity is exempt from tax on its charitable activities.

8. LIMITED LIABILITY - The Company is limited by guarantee and does not have a share capital. The liability of each member is limited to a maximum of £10. The total number of members at 31 December 2023 was five.

9. STAFF REMUNERATION - Employees earn less than £40,000 pa

Rural Missions

England & Wales - Charity number 802305

Accounts

RURAL MISSION SOLUTIONS

Company Registration Number: 2433511

Charity Registration Number: 802305

**ANNUAL REPORT AND
FINANCIAL ACCOUNTS
FOR THE YEAR ENDED 31 DECEMBER 2022**

CONTENTS

| | Page |
|--|-------|
| Company information | 2 |
| Report of the Trustees/Directors | 3 - 4 |
| Statement of financial activities | 5 |
| Summary income and expenditure account | 6 |
| Balance sheet | 7 |
| Notes | 8 - 9 |

COMPANY INFORMATION

| | |
|---|---|
| DATE OF INCORPORATION | 17 October 1989 |
| COMPANY NUMBER | 2433511 |
| CHARITY NUMBER | 802305 |
| DIRECTORS/TRUSTEES SERVING DURING 2022 | Gordon Banks Heather Frederick Elizabeth Ingram Christopher Knott James Mullin Graham Wise |
| COMPANY SECRETARY | Barry Charles Osborne |
| REGISTERED OFFICE | Centre for Rural Mission 20 Tebbutt Lodge, Clarence St Market Harborough Leicestershire LE16 7QH |
| BANKERS | Bank of Scotland 33 Old Broad Street London Branch PO Box 1000 BX2 1LB |
| SOLICITORS | Ellis-Fermore & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS |

Directors' Report

The object of the Charity is to support rural churches in being missional in ways that are appropriate to the size and nature of the church and appropriate to the culture in which they are situated. We work with churches across a range of traditions. The Charity serves the public benefit in accordance with the Charity Commissions guidelines both directly through its activities and through the missional activities of local churches which are developed to serve the public benefit. It is noted that a recent survey showed that 70% of social capital in rural areas is provided through the churches and their members. We offer a range of resources through which the object is achieved including regular one to one advice, webinars on relevant topics, local consultations, promoting mutual-help networks, and our website.

GOVERNING INSTRUMENT

The Charity is incorporated and the trustees/directors are currently reviewing the existing Memorandum and Articles to ensure that these meet current requirements of the Charity Commission and Companies House, and are appropriate for the purposes for which the Charity was established.

Trustees/Directors

The Continuing Trustees who served during the year were as follows: Mr Christopher Knott, Rev'd James Mullin, Captain Gordon Banks (Church Army), Canon Mrs Elizabeth Ingram and Mrs Heather Frederick. Trustees give their time freely; expenses incurred in attending meetings may be reimbursed. Serving Trustees may be elected to serve a further term should they wish. The appointment of additional trustees (up to a total of twelve) is the responsibility of the Board of Trustees/Directors. In this respect, the Trustees look for additional or alternative Trustees who will be committed to the objects for which the Charity is established, and which satisfy the guidance of the Charity Commission. Mrs Frederick has particular responsibility for monitoring the financial affairs.

Mrs Ingram has responsibility for monitoring and advising regarding Safeguarding issues.

Accounts

Accounts are prepared in accordance with SORP (FRS102). For the year ending 31st December 2022, the Charity benefited from grants from Mission for Christ, a charity with similar aims and objectives. Additional funds were available but the CEO was suffering from acute and chronic ill health, so these were not drawn upon before the year end. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accrual accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime. The Charity has no funds that are restricted or endowed. The reserves policy is based upon 50% of the previous year's expenditure or a normal annual expenditure. The accounts show a deficit for the year. This would normally have been cleared with an additional promised grant, but pressure of time and health on the Secretary who was waiting for surgery on his spine, and had been expecting a removal for both his home and office, caused this to be overlooked.

2022 ACTIVITIES

During 2020, the activities were affected by restrictions imposed because of the Covid Pandemic. The Pandemic had a substantial impact for three years, which includes the year being reported here. As the Covid Pandemic began to ease, the charity commenced a programme to promote periodic national open online forums, local consultations under the title 'Good News in the Countryside', and church development processes called 'Mission Can Be Fun'. It is anticipated that all three will be rolled out further in 2023. Conversations are continuing with the trustees of Mission for Christ and Action for Christ with a view to these small charities merging with Rural Mission Solutions. The Charity's CEO also meets periodically with other mission organisations engaged in rural ministry in the UK. The purpose of these meetings is mutual encouragement and sharing information that might prove beneficial. The Charity continues to provide administrative and representative services for the Rural Evangelism Network. The Network provides a forum for specialised organisations and representation from Christian denominations with rural presence to share their knowledge and experience to promote effective and appropriate rural evangelism.

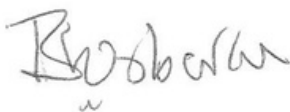
SAFEGUARDING POLICY

Members of staff, regular volunteers and the Board of Trustees hold DBS Certificates. The Charity takes seriously the issue of ensuring that those who use our services can do so with confidence. The safety and welfare of children and vulnerable adults is of primary importance. All the Policy Documents of the Charity are reviewed annually and updated when necessary. Copies may be obtained from the office.

RISK MANAGEMENT

Much of the work of the Charity has been dependent upon the knowledge and skills of its founder members. The Charity does not have a retirement policy and is grateful for the dedication shown by staff who have passed the normal age of retirement. However, the Trustees recognise that consideration must be given for the future and will be taking appropriate steps. Similarly, the work of the Charity is largely funded by donations from a loyal band of supporters who are also ageing and therefore potentially diminishing. Developing and implementing strategies for addressing this continues to be a high priority to the Trustees. The directors/trustees are confident that the Charity is well able to progress its vision and objects for the immediate future, while planning for longer sustainability within the changing context of its mission.

Signed by Order of the Trustees/Directors:

A handwritten signature in black ink, appearing to read "Barry Osborne", with a small flourish underneath.

Rev Barry Osborne
Company Secretary

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2022

| | Notes | 2022 | 2021 |
|--------------------------|----------|----------------|----------------|
| INCOME | | | |
| Donations | 1 | 7,573 | 11,402 |
| Taxrecoverable | | 1,023 | 846 |
| Grants received | 2 | 21,000 | 0 |
| TOTALINCOME | | 29,596 | 12,248 |
| EXPENDITURE | | | |
| Staff salaries etc | 3 | 32,728 | 23,448 |
| Ministry expenses | | 983 | 3,866 |
| Administration | 6 | 2,347 | 3,802 |
| Advertising & PR | | 73 | 538 |
| Insurance | | 271 | 261 |
| Governance | 7 | 2,023 | 190 |
| Professional services | | 4,025 | 0 |
| TOTAL EXPENDITURE | | 42,450 | 32,105 |
| Operating loss | 2 | -12,854 | -19,857 |

**INCOME & EXPENDITURE ACCOUNT FOR THE
YEAR ENDED 31 DECEMBER 2022**

| | 2022 | 2021 |
|---|----------------|----------------|
| Gross Income for continuing operation | 29,596 | 12,248 |
| Gross expenditure for continuing operations | <u>42,450</u> | <u>32,105</u> |
| Net Profit/Loss | <u>-12,854</u> | <u>-19,357</u> |

The Summary Income and Expenditure Account is derived from the Statement of Financial Activities on page 6 which, together with the notes to the accounts on pages 9 to 10, provides full information on the movements during the period on all the funds of the Charity.

The notes on pages 9 to 10 form part of these accounts.

There are no recognised gains or losses in 2021 or 2022 other than shown above.

BALANCE SHEET AS AT 31st DECEMBER 2022

| | | 2022 | 2021 |
|-----------------------------------|---|---------|---------|
| Fixed Assets | | 0 | 0 |
| Funds in hand and bank | | 1,429 | 12,745 |
| Debtors | 4 | 3,252 | 846 |
| Total Current Assets | | 4,681 | 13,591 |
| Creditors payable within one year | 5 | 3,972 | 5,038 |
| Net Assets | | -709 | 8,553 |
| <u>Reserves</u> | | | |
| Brought forward | | -7,555 | 12,302 |
| Surplus/Loss on year | | -12,854 | -19,857 |
| Carried Forward | | -20,409 | -7,555 |

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The Financial Statements on pages 5 to 10 were approved by the Trustees/Directors on 14th May 2018 and signed on its behalf by:

Trustee/Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

1. ACCOUNTING POLICIES

- a. The Accounts have been prepared on an accrual basis in accordance with the Statement of Recommended Practice for Charities.
- b. Voluntary income is received by way of donations (including donations under Gift Aid), legacies and gifts and is included in full in the Income and Expenditure Account when received.
- c. The Charity does not possess any tangible assets. Any modest acquisitions during the year are treated as current expenditure. We therefore do not operate a depreciation account.
- d. There are currently no restricted funds within these accounts. During the year the charity operated a general fund only.
- e. During 2021, a sister charity, Mission for Christ, which has strong links with Rural Mission Solutions and through which its own aims are pursued, benefitted from a substantial legacy, and has undertaken to cover the deficit created by the expansion of Rural Mission Solutions' activities.

2. GRANTS

Additional grants were available but were not claimed due to chronic and acute health problems suffered by the CEO who also serves as Company Secretary and Treasurer.

3. STAFF COSTS

The Charity benefits from the dedicated service of voluntary workers. The CEO and some trustees who engage in the general activities, do so on a voluntary basis. At the start of 2021 there was one staff member employed. Two further staff members were employed during 2021 on a part-time basis.

4. DEBTORS

'Debtors' is primarily funds claimable from HMRC under the Gift Aid Scheme

5. CREDITORS

'Creditors' represents reimbursements due to the CEO for accumulated expenses.

6. GENERAL ADMINISTRATION

General Administration refers to post, phone, printing and stationery costs generated in direct pursuance of the objects of the charity, such as the production of resources used in education, correspondence with clients, rather than the administration of the company/charity.

7. GOVERNANCE

The only items in this category refer to reimbursement of trustees' costs in travelling to meetings, and the cost of hiring venues.

8. TAXATION

The organisation is a registered charity and therefore exempt from United Kingdom Taxation.

13 LIMITED LIABILITY

The Company is limited by guarantee and does not have a share capital. The liability of each member is limited to a maximum of £10. The total number of members at 31st December 2022 was six.

14 STAFF REMUNERATION

Employees earn less than £40,000 pa

RURAL MISSION SOLUTIONS
STATEMENT OF ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2022

RURAL MISSION SOLUTIONS
CONTENTS
FOR THE YEAR ENDED 31ST DECEMBER 2022
CHARITY No. 802305

| | |
|------|--------------------------------|
| Page | |
| 1 | Income and Expenditure Account |
| 2 | Balance Sheet |
| 3 | Notes to the Accounts |
| 4 | Examiners Report |

RURAL MISSION SOLUTIONS
 INCOME AND EXPENDITURE ACCOUNT
 FOR THE YEAR ENDED 31ST DECEMBER 2022

| <u>INCOME</u> | <u>Notes</u> | <u>Restricted Funds</u> | <u>Unrestricted Funds</u> | <u>2022</u> | <u>2021</u> |
|---------------------------------|--------------|-----------------------------|-------------------------------|-----------------|-----------------|
| Donations | | | 28,573 | 2 8,573 | 11,402 |
| Other Income | 5 | | 1,023 | 1,023 | 846 |
| <u>TOTAL INCOME</u> | | <u>0</u> | <u>29,596</u> | <u>29,596</u> | <u>12,248</u> |
| <u>LESS EXPENDITURE</u> | | | | | |
| <u>ADMINISTRATION EXPENSES</u> | | | | | |
| Staff Salaries | | | 32,068 | 3 2,068 | 23,448 |
| Employer's Pension | | | 660 | 660 | - |
| Ministry Expenses | | | 293 | 293 | 3,866 |
| Administration Expenses | | | 2,347 | 2,347 | 3,802 |
| Insurance | | | 271 | 271 | 261 |
| Professional Expenses | | | 3,875 | 3,875 | - |
| Advertising | | | 73 | 73 | 538 |
| Auditors Remuneration | | | 150 | 150 | - |
| | | | <u>-</u> | <u>39,737</u> | <u>3 9,737</u> |
| <u>OTHER EXPENDITURE</u> | | | | | |
| Travel costs | | | 2,713 | 2,713 | 190 |
| | | | <u>-</u> | <u>2,713</u> | <u>2,713</u> |
| <u>TOTAL EXPENDITURE</u> | | | <u>-</u> | <u>42,450</u> | <u>4 2,450</u> |
| <u>NET DEFECIT FOR THE YEAR</u> | | <u>0</u> | <u>(12,854)</u> | <u>(12,854)</u> | <u>(19,857)</u> |

RURAL MISSION SOLUTIONS
BALANCE SHEET
AT 31ST DECEMBER 2022

| | <u>Notes</u> | <u>2022</u> | <u>2021</u> |
|--|--------------|--------------|---------------|
| <u>ACCUMULATED FUNDS</u> | | | |
| Accumulated Funds | 1 | <u>709</u> | <u>13,563</u> |
| <u>REPRESENTED BY:</u> | | | |
| <u>CURRENT ASSETS</u> | | | |
| Debtors | 2 | 3,252 | 1,279 |
| Cash at Bank | 3 | 1,379 | 12,417 |
| Cash in Hand | | 50 | 220 |
| | | <u>4,681</u> | <u>13,916</u> |
| <u>LESS: LONG TERM LIABILITIES</u> | | | |
| | | <u>-</u> | <u>-</u> |
| <u>LESS : CURRENT LIABILITIES</u> | | | |
| Sundry Creditors | 4 | 3,972 | 353 |
| | | <u>3,972</u> | <u>353</u> |
| | | <u>709</u> | <u>13,563</u> |

.....
Mr Barry Osborne

RURAL MISSION SOLUTIONS
NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2022

| | <u>2022</u> | <u>2021</u> |
|---|-------------------------------|---------------|
| 1 | <u>ACCUMULATED FUNDS</u> | |
| | | |
| | 13,563 | 33,420 |
| | (12,854) | (19,857) |
| | <u>709</u> | <u>13,563</u> |
| 2 | <u>DEBTORS</u> | |
| | | |
| | 1,867 | 844 |
| | 1,385 | 435 |
| | <u>3,252</u> | <u>1,279</u> |
| 3 | <u>CASH AT BANK</u> | |
| | | |
| | 1,379 | 12,417 |
| | <u>1,379</u> | <u>12,417</u> |
| 4 | <u>CREDITORS</u> | |
| | | |
| | 150 | - |
| | 2,281 | 3 5 3 |
| | 1,541 | - |
| | <u>3,972</u> | <u>353</u> |
| 5 | <u>TRUSTEES' REMUNERATION</u> | |
| | | |
| | Trustees are not remunerated. | |
| 6 | <u>GLOSSARY OF TERMS</u> | |

Restricted Funds: These are funds given to the charity, subject to specific restrictions set by the donor, but still within the general objects of the charity.

RURAL MISSION SOLUTIONS
EXAMINERS REPORT
FOR THE YEAR ENDED 31ST DECEMBER 2022

Basis of Independent Examiners Report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent Examiners Statement

In connection with my examination, no matter has come to my attention:

1). which gives me reasonable cause to believe that in any material respect the requirements

to keep accounting records in accordance with section 41 of the Act; and

to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the Act

have not been met; or

2). to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

.....

Mr N J Yousuf MAAT
Independent Examiner