

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**THE REPORT OF THE TRUSTEES AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**Company Registered number: 02188010**  
**Charity Registered number: 800760**

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**THE REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**VALLEY LEISURE LIMITED**  
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**REPORT OF THE TRUSTEES**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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The trustees are pleased to present their annual directors' report together with the financial statements of the charity for the year ending 31 March 2022 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

## **1. REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

02188010 (England and Wales)

**Registered Charity number**

800760

**Registered office**

Wisons (Company Secretaries) Ltd  
Alexandra House  
St Johns Street  
Salisbury, Wiltshire SP1 2SB

**Principal Place of Business**

Riverside Bowl  
2<sup>nd</sup> Floor  
22-30 Bridge Street  
Andover, Hampshire SP10 1BN

**Directors and trustees**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end were as follows, except where indicated:

**Key management personnel Valley Leisure Limited:**

**Trustees' and Directors**

Dr Keith Blacker (Chairman) (resigned 14<sup>th</sup> June 2022)  
Gavin Alan Scott Duncan  
Peter James Horne  
Susan Elizabeth Mills  
Nicholas Charles Osbourne Bravery (resigned 11th December 2021)  
Elizabeth Mary Strutt (appointed 6<sup>th</sup> April 2021)  
Anya Higgins (appointed 14<sup>th</sup> June 2022)  
Adam Poulter (appointed 14<sup>th</sup> June 2022)  
Ranga Mugabe (appointed 14<sup>th</sup> June 2022)

**Chief Executive**

Chris Attrill  
catrill@valleyleisure.com

**Company Secretary**

Wisons (Company Secretaries) Ltd  
Alexandra House  
St Johns Street  
Salisbury, Wiltshire SP1 2SB

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**1. REFERENCE AND ADMINISTRATIVE DETAILS (*continued*)**

**Key management personnel at date of approval of accounts:**

Senior managers of Valley Leisure Limited:

Chief Executive – Chris Attrill  
Finance Manager – Barry Kermode  
Partnerships Development Manager - Liz Murray

**Auditors**

Knight Goodhead Limited  
7 Bournemouth Road  
Chandler's Ford  
Eastleigh  
Hampshire SO53 3DA

**Solicitors**

Wilsons Solicitors LLP  
Alexandra House  
St Johns Street  
Salisbury  
Wiltshire  
SP1 2SB

**Principal Bankers**

Lloyds Bank plc  
22 High Street  
Andover  
Hampshire  
SP10 2NW

**Other Bankers**

Barclays Bank plc  
5 High Street  
Andover  
Hampshire  
SP10 1NU

**Investment Portfolio Managers**

Ruffer LLP  
80 Victoria Street  
London  
SW1E 5JL

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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## **2. AIMS, OBJECTIVES AND STRATEGIES**

### **Our Aims**

Valley Leisure Limited ("VLL"), charitable objectives are to:

- a) provide or assist in providing, operating, or managing facilities for recreation and other leisure-time occupation in the interests of social welfare with the object of improving the conditions of life for the general public;
- b) advance health for the public benefit by the promotion of rehabilitative exercise and therapy programmes; and
- c) advance education for the public benefit by, in particular (but not by way of limitation) the promotion of the arts including theatre, music, dance and visual arts.

### **VISION**

To be a major contributor in our community to residents' health and wellbeing.

### **MISSION**

Move More.....Feel Better.

### **VALUES**

#### **Customer First**

The customer will always come first in everything we do.

#### **Fun and Fulfilment**

In an environment where safety will always be paramount, we will create an experience for a customer which combines fun with achieving personal goals.

#### **Excellence in all we do**

Only the highest operational standards will be acceptable. We operate using commercial disciplines to achieve social outcomes and we aim to make our services available to as many people as possible, whatever their individual circumstances.

During the financial year, we operated two facilities in Andover:

- Riverside Bowl Complex (Andover)
- 'I Can' Therapy Centre (Andover)

The year started with the Charity still having both of its service brands closed. Restrictions imposed on the sector meant that our I Can Therapy centre could reopen in late April with a significant reduction in capacity and significant changes to our operating model. Riverside Bowl opened in May 2021 and similar to the Therapy centre, a heavily reduced capacity limit and changes to the operating model were required.

The overall aim for the year was to establish our services. The short term strategy had been to scale back the operations whilst still meeting the demand of our local communities, we would expand the operation in line with restrictions being lifted and proven demand for our services. Throughout the year, incremental changes and developments to the services would aim to achieve pre COVID levels of trade by Q4.

The Charity aims to diversify its deliver platforms. Within the year, the Charity has an objective to develop its digital solution that will continue, and expand on the delivery of our Charitable objects. The digital solution will provide the opportunity to engage with wider targeted audience and for our services to have bigger reach and not have the reliance on a customer's attending a physical centre.

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**2.AIMS, OBJECTIVES AND STRATEGIES (*continued*)**

The charity seeks to engage with people of all ages and physical abilities to promote active lifestyles in furtherance of the public benefit. Our Riverside Bowl facility has proved to be a popular and much needed service. Bowling and glo golf form the core mechanism to engage the community in the interests of social welfare with the object of improving the conditions of life for the public. This key initiative has enabled the charity to expand its reach with a specific focus on community engagement in furtherance of the charity's objectives.

Our I Can Therapy centre combines the scientific knowledge and expertise of an exercise therapist with a community based rehabilitation facility for the benefit of those with health conditions and also those looking to mobilise and feel better.

The 'I Can' Therapy Centre will enable users to move more and to feel better – physically, mentally and socially. With a unique support system in place, from Centre Manager, Exercise Therapist, Circuit Coordinators and a team of volunteer's 'I Can' Activity Buddies, users of the 'I Can' Therapy Centre are encouraged and enabled to move more in a warm, welcoming, safe and supported environment.

The overall aim of the 'I Can' Therapy Centre is to enable people to move as well as possible for as long as possible and feel as good as possible.

The charity has a strong ethos of community engagement having developed links within excess of 150 local community organisations.

We have deep links with various educational groups, local charities and community groups which are important aspects of our ability to play an active role in the health and wellbeing of the communities we serve. Over the course of the year we have maintained important links with local private sector organisations such as Andover based Simplyhealth. The Charity is understanding of the fact that the Town where we currently operate the services is changing. We have strong representation at the critical organisations that are primarily driving this, including the Andover Business improvement District (BID) and the Andover Vision.

**Our Objectives**

Our vision is to be a major contributor in our communities to residents' health and wellbeing.

Our objectives are set to reflect our aims and ethos with operational safety being the priority whatever the financial or other pressures. Our resources come from fees and charges paid by the public supported by various locally based fund raising initiatives.

Our overarching objective for the year was to ensure we enabled as many people as possible to move more and feel better despite the challenges we faced. An objective that elevated with importance with the easing of restrictions and the return 'normal' life.

**Our Strategies**

VLL is operated as a social enterprise and the Trustees are responsible for setting a strategy for achieving both social and commercial outcomes. As part of our community engagement and commitment to getting as many people as possible to move more and feel better, we have focused on providing an excellent and expanded range of services to engage with as wide as possible a cross section of the communities we serve.

**Volunteers**

VLL Trustees all provide their services on a voluntary basis. In addition, with the launch of the 'I Can' Therapy Centre we have taken the opportunity to introduce a group of volunteer "Activity Buddies" who provide support and encouragement to the users of the Therapy Centre.

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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### **3. STRATEGIC REPORT**

#### **ACHIEVEMENTS AND PERFORMANCE**

##### **Business Review**

VLL is a registered charity governed by a Board of Trustees who are also directors of the charity for purposes of the Companies Act 2006. The charity's aim is to be a major contributor within the community to resident's health and wellbeing. All trading revenue is utilised to operate the charity with any surpluses reinvested into the facilities and services to achieve the charity's aim.

Details of the results for the year ended 31 March 2022 are set out in the Statement of Financial Activities on page 15 and for the previous financial year on page 16 of the accounts.

The company's total funds as at 31 March 2022 were £768K, down from £835K for the previous financial year. The majority of this income coming from operating activities, and supported by some grant funding as a result of COVID 19 restrictions still being imposed on the sector under which we operate.

##### **Financial Performance Key Indicators**

The company has no gains or losses other than those disclosed on page 15 (2021 – page 16). During the year, total incoming resources were £520k, up from £370k in the previous financial year. Other KPI's are noted on page 7.

##### **Principal Risks or Uncertainties**

The risks and uncertainties faced by the charity are regularly reviewed formally and informally by senior management and formally with the Trustees as part of the Risk Register Review process which identifies the primary risks faced together with agreed actions and initiatives to mitigate those risks where possible.

The risks and uncertainties faced by the charity are those inherent with the charity sector but are primarily:

- **Strategic risk** failure to identify a suitable strategy that takes into account the emerging opportunities for the charity as our communities continue to evolve
- **Operational risk** incurring losses as a result of inadequate or failed internal and external processes, systems and human error or from external events
- **Regulatory risk** failure to comply with relevant regulations and procedures, for example health and safety
- **People risk** failure to invest in ensuring VLL has a well-trained, competent and motivated workforce
- **Financial risk** failure to seize emerging opportunities to ensure the financial success of the charity underpinned by a robust reserves policy.

##### **Financial Effects of Significant Events**

During the course of the year significant work was undertaken by Trustees and management to optimise the Charity and its operation following prolonged disruption. A strategic review and reserves policy review aimed to ensure the long term sustainability of the charity. As a result, the Trustees and management are confident that the charity is now well positioned to continue to deliver on its charitable objectives.

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**REPORT OF THE TRUSTEES (continued)**  
**FOR THE YEAR ENDED 31<sup>st</sup> MARCH 2022**

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The combination of the global pandemic and Brexit will continue to impact directly and indirectly, the Charity and industries that we operate in. An unstable operating and economic environment provides challenges to the Charity which falls within the hospitality and fitness sector. However, we have seen that, indirectly the uncertainty for UK residents to travel abroad and the relaxation of the restrictions from COVID has caused more UK residents reside in the UK and potential have more disposable income. These two factors do provide opportunity to increase our footfall within the centres.

#### **4. PUBLIC BENEFIT**

In setting our objectives and planning our activities, the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on fee charging.

VLL contributes to the reduction of health inequality. As and when the Government's restrictions and policy has allowed, we have continued to deliver many of the services. At Riverside Bowl, our Bowling Goldie's programme provides subsidised access to senior citizens, encouraging them to stay active in a fun and informal environment – a key aspect of this programme provides for a much-needed social environment and plays a role in combating loneliness which can be an issue for that demographic. The sessions are hosted twice a week and participants can enjoy something to eat and a regular quiz event as part of the event. We also organise a school summer activity programme, providing opportunities for disadvantaged/vulnerable families to have access to a range of fun activities both within the school setting and at our Riverside Bowl facility. Alongside the above initiatives we offer complimentary access to registered community groups to our community rooms. The purpose-built rooms provide an ideal meeting space within a convenient town centre location. The access to meeting rooms can be of benefit to small local community groups freeing up much needed funds to focus on delivery of their core aims.

The 'I Can' Therapy Centre is our flagship initiative aimed at encouraging people to move more and thus feel better. This is a clinically led service with a primary focus on the following groups:

- Older people
- Disabled people
- People managing long term conditions, for example, MS and Parkinson's and those post stroke
- Those requiring rehabilitation following serious illness or injury
- Helping improve pre-operative wellbeing of those about to have major surgery to aid post-operative recovery

An important aspect of the service is to create welcoming environments, encouraging social interaction and thus playing a crucial role in combating loneliness and aiding mental wellbeing. We have expanded our group exercise programme as part of the I Can philosophy with the aim of providing an extensive range of complementary options to the core offering of power assisted exercise machines.

This year we have focused on re-establishing the service. The work the team undertook during the lockdown has paid dividend and ensured we retained a good amount of the existing customer base. An impact report completed by Valley Leisure showed that for those that did not return, the primary reason was due to health deterioration meaning they were unable to access the service. The report also confirmed that our customer base suffered whilst being closed, and not being able to access the centre. The customers cited being less fit, more stiff, less toned and a loss of strength, whilst also experiencing more pain.



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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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## **5. FINANCIAL REVIEW**

### **Our Achievements**

#### **Customer Feedback**

The Trustees place a high priority on customer feedback through targeted customer forums, user surveys, complaints and complements systems, and other media.

At Riverside Bowl and I Can Therapy Centre we utilise the Net Promoter Score ("NPS") concept as one of the key measurements of customer satisfaction. In the months that we were open, we achieved a combined NPS score of 71 versus our target score of 60.

#### **Visit Numbers**

During the course of the year we welcomed over 64,769 visits to the centres.

#### **Health and Safety**

No major accidents were recorded. It is the Trustees' policy to always report accidents and there were no RIDDOR reported accidents in 2021/22; that is accidents reportable to the Health and Safety Executive where any person not at work, as a result of a work-related accident, suffers an injury, and that person is taken from the site of the accident to a hospital for treatment in respect of that injury.

As part of VLL's commitment to excellence in Health & Safety, we retain the services of an independent Health & Safety Advisor providing external challenge and validation to our practices and procedures.

#### **Facility Improvements**

As a charity, any surpluses generated are reinvested into the facilities to achieve our charitable objectives. We invest heavily in on-going maintenance, refurbishment and the introduction of new/improved services with new pin setter equipment (pins on strings) being installed in the 4<sup>th</sup> quarter.

#### **Financial Performance**

The results were impacted due to the late release from the Covid 19 lockdown in June. Allowing for this delayed restart, turnover at £526k was considered acceptable having improved from £371k in the previous year. We continued our strategy of investing in the charity during the year culminating in the installation of new pin setter equipment (pins on strings) in the 4<sup>th</sup> quarter. In addition, and in keeping with our social responsibilities, we maintained a programme of concessionary usage to ensure we got as many people as possible involved in some form of physical activity. We ended the year with a deficit on ordinary activities of £56k (2021 – deficit of £226k). Cash flow was within expectations throughout the year and a prudent level of reserves was maintained. A reserves policy review was completed and the Trustees thought prudent to retain reserves of 20% of annual income.

#### **Environmental Initiatives**

It is the Trustees' policy to reduce as far as practical the 'carbon footprint' and carbon dioxide emissions associated with operation of the facilities. All sites had recycling targets for such items as cardboard, light bulbs and tubes and an on-going education initiative is in place for all staff focussing on a VLL 'Switch It Off' campaign together with a programme of investing in LED technology wherever economically viable. The installation of the new Pinsetters should also see our electricity usage fall between 50 and 70%.

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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## **6. PLANS FOR THE FUTURE**

The strategy of the charity is to develop a range of complimentary services which will help to keep people mobile across all age groups – from activities for young people in fun settings through to providing settings to combat loneliness in the elderly whilst promoting physical and mental wellbeing.

We have made significant progress in engaging with the communities we serve. We play an important role in encouraging healthy, active lifestyles and the Partnership Development role provides a natural and core focus for our engagement with the community and is aligned to national, regional and local demographic and health data. Our approach recognises and supports the excellent work of other groups who are our local partners and stakeholders.

The next five years will provide the charity with an opportunity to explore how the 'I Can' ethos and service brand can translate into other delivery methods. Work is already underway to explore this further and we want to deliver on this strategic objective in a timely and logical way. We have put on hold the expansion planned for replicating the I Can therapy centre in Andover, based on the financial commitment and resource needed to launch and sustain a new service, instead we are exploring delivery methods that do not rely on physical centres, which we believe will increase and expand our reach and impact.

The Trustees are confident that, with our revised strategy and financial reserves, VLL is well placed to continue to prosper and deliver on our charitable objectives.

## **7. STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Our Structure and Governance**

The Trustees, who are also the Members of VLL, are responsible for the overall management and control of the Charity and meet up to 6 times per year. Each Board Meeting is structured to cover 4 discrete areas namely health and safety, operations, strategy and governance. This provides the Board with the opportunity to regularly assess all areas of the charity. In particular, the Trustees have extensive experience in the development of strategy, operational and change management both in the private and public sectors, customer service, the development of people and in other areas such as acquisitions and mergers and the health sector.

The Governing Document is the Memorandum and Articles of Association dated 3 November 1987 and last amended by Special Resolution dated 26<sup>th</sup> March 2018 following our Strategic Review. All Trustees give of their time freely and Clause 4 of the Governing Document states that no Trustee can be paid either salary or fees or receive any remuneration or other benefit in money's worth from VLL. Each Trustee has provided a guarantee that they will contribute £1 to VLL in the event that it is wound up and all have been insured by VLL in respect of any losses, other than fraud and dishonesty, arising from any claims made against them by reason of their services as Trustees. Trustees are appointed by the Members at General Meetings. The Trustees set the policy and principles of VLL's activities, and the management and staff are responsible for operations. The division of responsibilities and apportionment of authorities is made clear in VLL's 'Governance Document' which is subject to periodic review by the Trustees.

**VALLEY LEISURE LIMITED**  
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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**7. STRUCTURE, GOVERNANCE AND MANAGEMENT (*continued*)**

**Trustee Induction and Training**

Trustees are recruited for their business skills and interest in the provision of leisure and wellbeing services and posts are advertised widely. On becoming a Trustee, individuals undertake a series of site visits to familiarise themselves with VLL's operations and facilities. They are directed to read CC3 'The Essential Trustee: what you need to know', CC60 'The Hallmarks of an Effective Charity' and Companies House - 'Directors and Secretaries Guide'. They are given a series of briefings by the Chairman and Chief Executive appraising them of their responsibilities as trustees, charity law, how VLL is run and, in particular, on health and safety issues. Individuals are given a pack of key documents including the annual Business Plan, Marketing Plan, Governance document and latest Statutory Accounts. Existing Trustees provide their analysis of the recent corporate history and new Trustees may attend appropriate external training by professional advisers. It is the Trustees' policy to refresh the Board periodically.

**Risk Management**

It is the Trustees' general policy to mitigate risk by seeking external professional advice for all matters where the Board of Trustees has no qualified experience. In addition to legal advice, the Trustees use key third party advisers for audit, VAT and Health and Safety. The management of risks is an on-going process which happens as part of the day to day operations and, in addition, the Trustees oversee an annual review of risks that would impact upon VLL achieving its objectives, which includes input from senior management. A VLL Risk Register and Risk Heat Map is produced and maintained.

The Trustees ensure that the Chief Executive reports regularly on a series of action plans that address amongst other things the issues identified in the risk management process. Certain issues are encompassed in the annual Business Plan. The Trustees revisit the Business Plan formally after the Second Quarter results are known when the Chief Executive produces the Mid Year Review. The Trustees receive financial updates against the plan's forecasts monthly. A disaster recovery plan is in place and is reviewed periodically.

**Our Management**

**Chief Executive**

A key aspect of this remit is to ensure VLL develops into a leading social enterprise providing a broad range of high-quality services in keeping with VLL's charitable objectives, through investment in its people and in new and existing facilities.

**Organisational Management**

Senior management are responsible for the day to day running of VLL and Head Office is located at Riverside Bowl in Andover. Senior management comprises the Chief Executive, Company Finance Manager and Partnerships Development Manager.

With regard to recruiting staff, VLL, under its equal opportunities policy, does not discriminate against job applicants or employees either directly or indirectly on the grounds of disability. Should an employee become disabled during their employment, VLL will make all reasonable adjustments and provide training to ensure continued employment where practicable.

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**7. STRUCTURE, MANAGEMENT AND GOVERNANCE (*continued*)**

**Pay Policy for Senior Staff**

VLL conducts an annual pay review to ensure the business is both efficient and competitive with pay for all areas of the business. This review also ensures there are no inequalities in respect of gender. Evaluation of pay is carried out in respect of the job role in line with the Equal Pay Act.

The Company is committed to equality of opportunity and equal pay in accordance with the Equal Opportunities and Diversity Policy and Procedures. Pay scales and bands have been put in place to allow evaluation of pay in order to control recruitment difficulties and any equality issues.

**Qualifying Third Party Indemnity Provisions**

VLL has made qualifying third party indemnity provisions for the benefit of its Trustees' during the year. These provisions remain in force at the reporting date.

**Investment Policy and Performance**

Under VLL's Memorandum and Articles of Association, VLL has the power to invest monies not immediately required for its purposes in or upon such investments or securities or property as the Trustees see fit and in line with the Board's appetite for investment risk. During 2021/22 VLL's cash has been maintained in operational interest bearing UK bank accounts. In addition, Ruffer LLP manages an investment portfolio on behalf of VLL as a means of ensuring the charity's funds are used to their best advantage. The Trustee's collective attitude to risk is described as cautious. The preference exists for a relatively high security of VLL's investments accepting that there may be limited growth potential.

**Reserves Policy and Going Concern**

The Trustees have a fully documented Reserves Policy which is an integral part of VLL's annual business plan process. The policy provides a 5 year forward view of Free Reserves, taking into account:

1. **Restricted Reserves:** these are monies where the donor has specified they be spent on a specific objective and, as such, they are not freely available to the Trustees.
2. **Designated Reserves:** these are sums that have been earmarked by the Trustees for a particular purpose.
3. **Tied Reserves:** tied reserves represent the value of fixed assets which are financed by reserves and not some form of additional financing. As these reserves are 'tied up' in long term or 'fixed' assets they cannot be readily realised for the short term financing requirements of VLL and they must be excluded from the calculation of free reserves.
4. **Free Reserves:** these are the reserves that VLL believes it requires to have to fund specific short term needs.
5. **Ongoing trading volatility:** where the risk of trading losses is borne by the Charity, provision should be made for potential variations in trading results taking into account the position in the business cycle e.g. early days of an expanded business or a steady state operation. This can either be expressed as a % of income and/or costs using recent experience as a guide, as well as the outlook for the Plan period.

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**REPORT OF THE TRUSTEES (*continued*)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**8. TRUSTEES RESPONSIBILITIES**

The Trustees (who are also the directors of Valley Leisure Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**9. STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

In so far as the trustees are aware at the time of approving our trustees' annual report:

- there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the auditor is unaware, and
- the trustees, having made enquiries of fellow directors and the auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

**10. AUDITORS**

Knight Goodhead Limited is the appointed auditor.

**ON BEHALF OF THE BOARD:**



.....  
G Scott Duncan —  
Trustee

Date: 11 October 2022

**VALLEY LEISURE LIMITED**  
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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF**  
**VALLEY LEISURE LIMITED**

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**Opinion**

We have audited the financial statements of Valley Leisure Limited for the year ended 31 March 2022 which comprise the Statement of Financial Activities including the Income and Expenditure Account, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102: The Financial Reporting Standard applicable to the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022, and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the report of the trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the report of the trustees. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF**  
**VALLEY LEISURE LIMITED (*continued*)**

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**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the report of the trustees, which includes the directors' report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the report of the trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

**Responsibilities of the trustees**

As explained more fully in the trustees' responsibilities set out on page 11, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities skills to identify or recognise non-compliance with applicable laws and regulations.

We identified the laws and regulations applicable to the Charity through discussions with the trustees and other management and we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence.

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF**  
**VALLEY LEISURE LIMITED (*continued*)**

We assessed the susceptibility of the Charity's financial statements to material misstatements, including obtaining an understanding of how fraud might occur, by making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud and considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we performed analytical procedures to identify any unusual or unexpected relationships, tested journal entries to identify unusual transactions and investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statements disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims;

There are inherent limitations in our audit procedures described above. The more removed laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures require to identify non-compliance with laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any.

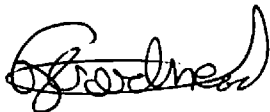
Material misstatement that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities).

This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**CJ GOODHEAD FCA**  
**Senior Statutory Auditor**  
**For and on behalf of:**

11 October 2022

**Knight Goodhead Limited**  
**Statutory Auditor and**  
**Chartered Accountants**

7 Bournemouth Road  
Chandler's Ford  
Eastleigh  
Hampshire, SO53 3DA



**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCLUDING INCOME AND EXPENDITURE ACCOUNT)**  
**FOR THE YEAR ENDED 31 MARCH 2022**

		Unrestricted funds £	Restricted funds £	Total Funds 2022 £
	Note			
<b>INCOME FROM</b>				
Charitable activities:				
Recreational activities	2	499,141	26,465	525,606
Investment income	3	887	-	887
<b>Total income</b>		500,028	26,465	526,493
<b>EXPENDITURE ON</b>				
Expenditure on charitable activities:				
Recreational activities	4	581,982	37,960	619,942
<b>Total expenditure</b>		581,982	37,960	619,942
<b>Net (expenditure)/income for year</b>	6	(81,954)	(11,495)	(93,449)
Unrealised and realised net gains on fixed asset investments	11	26,000	-	26,000
<b>Net movement in funds</b>		(55,954)	(11,495)	(67,449)
<b>TOTAL FUNDS BROUGHT FORWARD</b>	16	757,611	77,627	835,238
<b>TOTAL FUNDS CARRIED FORWARD</b>	16	701,657	66,132	767,789

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 19 to 31 form part of these financial statements.

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES**  
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted funds £	Restricted funds £	Total Funds 2021 £
<b>INCOME FROM</b>				
Charitable activities:				
Recreational activities	2	287,461	83,193	370,654
Investment income	3	252	-	252
<b>Total income</b>		287,713	83,193	370,906
<b>EXPENDITURE ON</b>				
Expenditure on charitable activities:				
Recreational activities	4	585,062	51,477	636,539
<b>Total expenditure</b>		585,062	51,477	636,539
<b>Net (expenditure)/income for year</b>	6	(297,349)	31,716	(265,633)
Unrealised and realised net gains on fixed asset investments	11	71,440	-	71,440
<b>Net movement in funds</b>		(225,909)	31,716	(194,193)
<b>TOTAL FUNDS BROUGHT FORWARD</b>	16	983,520	45,911	1,029,431
<b>TOTAL FUNDS CARRIED FORWARD</b>	16	757,611	77,627	835,238

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

The notes on pages 19 to 31 form part of these financial statements.

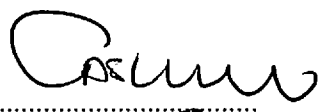
**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

Company Registered Number 02188010  
Charity Registered Number 800760

**BALANCE SHEET**  
**AS AT 31 MARCH 2022**

	Notes	2022 £	2021 £
<b>FIXED ASSETS</b>			
Tangible assets	10	194,645	62,863
Investments	11	449,775	423,775
		<u>644,420</u>	<u>486,638</u>
<b>CURRENT ASSETS</b>			
Stocks		8,061	2,168
Debtors amounts falling due within one year	12	27,570	20,741
Cash at bank		175,744	393,723
		<u>211,375</u>	<u>416,632</u>
<b>LIABILITIES</b>			
<b>CREDITORS: Amounts falling due within one year</b>	13	(88,006)	(68,032)
		<u>123,370</u>	<u>348,600</u>
<b>NET CURRENT ASSETS</b>			
		<u>767,789</u>	<u>835,238</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	15		
		<u>767,789</u>	<u>835,238</u>
<b>THE FUNDS OF THE CHARITY</b>			
Unrestricted income funds	16	701,657	757,611
Restricted income funds	16	66,132	77,627
		<u>767,789</u>	<u>835,238</u>
<b>TOTAL CHARITY FUNDS</b>	16		
		<u>767,789</u>	<u>835,238</u>

The financial statements were approved by the Board of Trustees on 11 October 2022 and were signed on its behalf by:



.....  
G Scott Duncan  
Trustee

The notes on pages 19 to 31 form part of these financial statements.

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**STATEMENT OF CASHFLOWS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

	Notes	2022 £	2021 £
<b>Cash from operating activities</b>			
Cash generated from operations	19	(40,543)	(150,832)
<b>Net cash provided in operating activities</b>		<u>(40,543)</u>	<u>(150,832)</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(178,323)	(5,034)
Proceeds on disposal of other investments		-	-
Interest received		887	252
Proceeds on disposal of fixed assets		-	350
<b>Net cash used in investing activities</b>		<u>(177,436)</u>	<u>(4,432)</u>
<b>(Decrease)/increase in cash and cash equivalents in the reporting year</b>		<u>(217,979)</u>	<u>(155,264)</u>
<b>Cash and cash equivalents at the beginning of year</b>		393,723	548,987
<b>Cash and cash equivalents at the end of year</b>		<u><u>175,744</u></u>	<u><u>393,723</u></u>
<b>Relating to:</b>			
Cash at bank and in hand		175,744	393,723
		<u><u>175,744</u></u>	<u><u>393,723</u></u>

The notes on pages 19 to 31 form part of these financial statements.

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

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**1. ACCOUNTING POLICIES**

**Accounting convention**

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

**Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Valley Leisure Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, with the exception of investments which are included at market value.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £1.

The charity's business address is located at two premises;

- 1) the Riverside Bowl, 22-30 Bridge Street, Andover,
- 2) the I - Can Therapy Centre, 8 – 10 Union Street, Andover.

**Consolidation**

The financial statements present information about the charitable company as an individual undertaking and not about its group. Its subsidiary undertaking can be excluded from consolidation under section 405 of the Companies Act 2006 and therefore the charitable company has taken advantage of the exemptions provided by section 402 of the Companies Act 2006 not to prepare group accounts.

**Going concern**

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

**Income**

Incoming resources represents the amount receivable by Valley Leisure Limited for goods and services provided in the normal course of business excluding Value Added Tax where appropriate and adjusted for deferred income.

Grant income is also received and this is recognised where entitled, probable and when it can be reliably measured. Such income is only deferred when the donor specifies that the grant or donation must only be used in future accounting periods or the donor has imposed conditions that must be met before the charity has unconditional entitlement.

All income was generated in the UK.

**Investment income**

Investment income is earned from holding assets for investment purposes and includes dividends and interest and is recognised on a receivables basis.

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

---

**1. ACCOUNTING POLICIES (*continued*)**

**Allocation of support costs**

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charities activities. The bases on which support costs have been allocated are set out in note 5.

**Expenditure and irrecoverable VAT**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of the resources.

- Charitable activities include expenditure associated with running of the Riverside Bowl and I-Can Therapy Centre and include both the direct costs and support costs relating to these activities;
- Raising funds includes expenditure on investment management costs;
- Other expenditure represents those items not falling into any other headline.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

**Tangible fixed assets**

Tangible fixed assets are stated at cost less accumulated depreciation. Individual fixed assets costing £500 or more are capitalised.

**Depreciation**

Depreciation is calculated so as to write off the cost of an asset, net of anticipated disposal proceeds, over the useful economic life of that asset as follows:

- |                  |  |
|------------------|--|
| Office equipment | - over expected useful life of the asset (5-8 years) |
|------------------|--|

**Investments**

Listed investments are recognised at fair value at the balance sheet date. This gives rise to unrealised gains and losses at the end of the financial year which are included in the Statement of Financial Activities.

Realised gains and losses are separately identified in the Statement of Financial Activities and are calculated as the difference between valuation at the beginning of the financial year, or the cost of purchase during the year, and the subsequent sale proceeds.

Other fixed asset investments are stated at cost, being purchase price, less any permanent diminution in value.

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

---

**1. ACCOUNTING POLICIES (continued)**

**Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**Creditors**

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

**Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**Liquid resources**

Liquid resources include current asset investments, being monies held in fixed term deposit accounts.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the note 16.

**Operating lease agreements**

Rental applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against income on a straight line basis over the period of the lease.

**Classification of leases**

In categorising leases as finance leases or operating leases, management makes judgements as to whether significant risks and rewards of ownership have transferred to Valley Leisure Limited.

**Legal status of the Trust**

The charity is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. As at 31 March 2022 there were 5 members (2021: 5 members).

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**2. CHARITABLE ACTIVITIES**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Recreational activity:		
Fitness	2,567	-
Children's Activities	1,224	66
Grants and donations	69,776	300,056
Catering	57,120	8,136
Wellbeing	62,447	5,694
Resales & sundry income	10,037	2,381
Bowling	322,435	54,321
<b>Total income from charitable activities</b>	<b>525,606</b>	<b>370,654</b>

Grants received, included in the above, are as follows:

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
<b>Restricted Funds</b>		
Donations received towards I Can Centre equipment	1,465	13,193
Simply Health (I Can Therapy centre)	-	70,000
TVBC related grants	25,000	-
<b>Unrestricted Funds</b>		
HMRC Job Retention Scheme	13,061	159,578
TVBC related grants	24,000	32,285
Gift in kind – premises costs	6250	25,000
	<b>69,776</b>	<b>300,056</b>

Explanation of grants are on note 16.

**3. INVESTMENT INCOME**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Bank interest receivable	887	252



**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**4. CHARITABLE ACTIVITIES**

	Direct staff costs	Support costs (see note 5)	2022 Totals £
	£	£	
Recreational activities	336,669	283,273	619,942
	<u>£</u>	<u>£</u>	<u>£</u>
	Direct staff costs	Support costs (see note 5)	2021 Totals £
	£	£	
Recreational activities	357,741	278,798	636,539
	<u>£</u>	<u>£</u>	<u>£</u>

**5. ANALYSIS OF SUPPORT COSTS**

	Establishment and administration 2022 £	Establishment and administration 2021 £
Recreational activities	283,273	278,798
	<u>£</u>	<u>£</u>

Support costs comprise establishment and administration expenses which can be analysed as follows:

	2022 Recreational activities £	2021 Recreational Activities £
Premises and dilapidations	101,309	87,448
Marketing and sales promotion	12,756	5,376
Equipment	58,162	78,463
Administration	76,021	51,895
Food and drink	23,197	7,789
Finance costs and irrecoverable VAT	4,430	16,063
I Can & Riverside Bowl refurbishment	2,065	25,460
Governance costs (see page 24)	5,333	6,304
	<u>283,273</u>	<u>278,798</u>

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**5 ANALYSIS OF SUPPORT COSTS (continued)**

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

Governance costs consist of the following:

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Legal and professional fees	908	2,004
Auditors' remuneration	4,425	4,300
	<u>5,333</u>	<u>6,304</u>

**6 NET (EXPENDITURE) / INCOME FOR YEAR**

This is stated after charging:

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Depreciation – owned assets	46,541	68,618
Staff pension contributions	8,885	9,720
Operating leases	5,567	4,896
Auditors' remuneration	4,425	4,300
	<u>65,418</u>	<u>87,534</u>

**7 ANALYSIS OF STAFF COSTS, TRUSTEE REMUNERATION AND EXPENSES, AND THE COST OF KEY MANAGEMENT PERSONNEL**

The charity trustees were not paid or received any benefits from employment with the charity in the year (2021 - £nil). Neither were they reimbursed expenses during the year (2021 - £nil). No charity trustee received payment for professional or other services supplied to the charity (2021 - £nil).

**Trustees' expenses**

During the year the charity paid for directors and trustees insurance amounting to £1,101 (2021 - £1,089).

**Remuneration of key management personnel**

The remuneration of key management personnel, the Senior Management Team, is as follows:

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Aggregate payroll remuneration and consultancy fees	<u>91,596</u>	<u>132,522</u>

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**8 STAFF COSTS**

	<b>2022</b> <b>£</b>	<b>2021</b> <b>£</b>
Wages and salaries	307,040	327,815
Social security costs	20,744	20,206
Pension costs and current service costs	8,885	9,720
	<u>336,669</u>	<u>357,741</u>

The average monthly number of employees during the year was as follows:

	<b>2022</b> <b>No.</b>	<b>2021</b> <b>No.</b>
Senior management	3	4
Other management	6	5
Centre assistants (including crèche)	9	7
Catering	2	4
Technicians	1	2
Administration	1	1
	<u>22</u>	<u>23</u>

The above figure includes 6 (2021: 6) full-time employees and 16 (2021: 17) part time employees.

No employees' emoluments exceeded £60,000 during the current or prior year.

Staff have access to a defined contribution pension scheme and the workplace NEST pension scheme.

**9 TAXATION**

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 and section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

**VALLEY LEISURE LIMITED**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**10 TANGIBLE FIXED ASSETS**

	<b>Plant and Machinery £</b>
<b>Cost</b>	
At 1 April 2021	382,933
Additions	178,323
Disposals	<u>(49,000)</u>
At 31 March 2022	<u>512,256</u>
<b>Depreciation</b>	
At 1 April 2021	320,070
Charge for the year	46,541
Disposals	<u>(49,000)</u>
At 31 March 2022	<u>317,611</u>
<b>Net book value</b>	
At 31 March 2022	<u>194,645</u>
At 31 March 2021	<u><u>62,863</u></u>

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**11 FIXED ASSET INVESTMENTS**

	Subsidiary undertakings	Listed investments	Total
	£	£	£
Market Value of			
Investments as at 1 April 2021	1	423,774	423,775
Unrealised gains / (losses)	-	26,000	26,000
<b>Total fixed asset investment as at 31 March 2022</b>	<u>1</u>	<u>449,774</u>	<u>449,775</u>

The charitable company holds 100% of the ordinary share capital of Valley Health and Leisure Limited which is a company registered in England and Wales and remained dormant throughout the accounting period.

The subsidiary is not material for the purpose of giving a true and fair view. The company has therefore taken advantage of the exemption provided by Section 405 of the Companies Act 2006 not to prepare group accounts.

	2022	2021
	£	£
Valley Health and Leisure Limited		
Aggregate capital and reserves	<u>1</u>	<u>1</u>
Profit for the Year	<u>-</u>	<u>-</u>

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**11. FIXED ASSET INVESTMENTS (*continued*)**

**Listed investments**

Analysis of investment by type:

	<b>2022</b> £	<b>2021</b> £
Equities	449,744	423,774
Listed investments	449,744	423,774

The trustees consider that the following investment holdings are material (representing more than 5% of the total portfolio value).

	<b>2022</b> £	<b>2021</b> £
CF Ruffer Absolute Return	449,744	423,774

**12. DEBTORS AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2022</b> £	<b>2021</b> £
Trade debtors	1,030	-
Prepayments and accrued income	26,540	17,444
VAT	-	3,297
	27,570	20,741

**13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2022</b> £	<b>2021</b> £
Trade creditors	22,726	35,438
VAT	414	-
PAYE and social security	6,049	4,257
Other creditors	728	2,057
Accruals	58,089	26,280
	88,006	68,032

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**14. OPERATING LEASE COMMITMENTS**

As at 31 March 2022 the charity has an annual rental contract of £15,000 per year, for the next two years in respect of its newly acquired I Can premises. Under this lease agreement the charity can terminate the lease on an annual basis.

As at 31 March 2022 the charity also has an annual rental contract of £27,000 per year, for the next two years, in respect of its site at the Andover Bowling Alley complex. Under this lease agreement the charity can terminate the lease on an annual basis.

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted funds	Restricted funds	2022 Total
	£	£	£
Fixed assets	161,920	32,725	194,645
Investments	449,775	-	449,775
Current assets	177,968	33,407	211,375
Current liabilities	(88,006)	-	(88,006)
	<u>701,657</u>	<u>66,132</u>	<u>767,789</u>

**ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted funds	Restricted funds	2021 Total
	£	£	£
Fixed assets	46,049	16,814	62,863
Investments	423,775	-	423,775
Current assets	355,819	60,813	416,632
Current liabilities	(68,032)	-	(68,032)
	<u>757,611</u>	<u>77,627</u>	<u>835,238</u>

**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022**

**16. MOVEMENT IN FUNDS**

	At 1 April 2021	Net movement in funds	Transfers between funds	At 31 March 2022
	£	£	£	£
<b>Unrestricted funds</b>				
General fund	422,611	(55,954)	60,000	426,657
Designated reserve	335,000	-	(60,000)	275,000
	<u>757,611</u>	<u>(55,954)</u>	<u>-</u>	<u>701,657</u>
<b>Restricted funds</b>				
I-Can therapy equipment fund	77,627	(35,245)	-	42,382
Community Asset fund	-	23,750	-	23,750
	<u>77,627</u>	<u>(11,495)</u>	<u>-</u>	<u>66,132</u>
<b>TOTAL FUNDS</b>	<u>835,238</u>	<u>(67,449)</u>	<u>-</u>	<u>767,789</u>

Designated reserve represents certain designated reserve funds categorised under the following headings:

Transition and contracts reserve - £75,000 (2021: £85,000)

Equipment replacement - £60,000 (2021: £50,000)

Annual miscellaneous capex - £40,000 (2021: £100,000)

Future growth - £100,000 (2021: £100,000)

Net movement in funds, included in the above, are as follows:

	Incoming resources	Resources expended	Gains and (losses)	Movement in funds
	£	£	£	£
<b>Unrestricted funds</b>				
General fund	500,028	(581,982)	26,000	(55,954)
	<u>500,028</u>	<u>(581,982)</u>	<u>26,000</u>	<u>(55,954)</u>
<b>Restricted funds</b>				
I-Can therapy equipment fund	565	(35,810)	-	(35,245)
Community Asset fund	25,000	(1,250)	-	23,750
HCC Steady & Strong	400	(400)	-	-
Andover BID	500	(500)	-	-
	<u>26,465</u>	<u>(37,960)</u>	<u>-</u>	<u>(11,495)</u>
<b>Total</b>	<u>526,493</u>	<u>(619,942)</u>	<u>26,000</u>	<u>(67,449)</u>

**I-Can therapy equipment fund**

This fund relates to the grants received from Simply Health to fund the purchase of equipment for the I-Can therapy centre operated by the charity, and moving the facility to Union Street.



**VALLEY LEISURE LIMITED**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 MARCH 2022**

**16. MOVEMENT IN FUNDS (continued)**

**Community Asset fund**

This fund represents a grant contributed towards the new Pins on String and scoring system as part of an initiative to fund 50% of the cost of a project to provide new or enhance existing, important community assets and facilities. As part of the agreement TVBC recognised that the property lease is up for renewal and therefore included a 50% clawback provision should operations move outside the TVBC area.

**HCC Steady & Strong**

This fund relates to a COVID recovery grant, which allowed us to Steady and Strong classes. These classes allowed participants to access the classes which were vital for people wanting to participate in safe and effective exercise following a pro longed period of isolation and more sedentary time.

**Andover BID**

This fund relates to a Premises improvement Grant, which is an initiative the Local Andover BID set up. Andover BID levy payers could apply for a grant to help improve the premises. It can be used to help the appearance of external shop fronts or internal decoration. Riverside Bowl received this grant to help with refurbishment costs of the Masking unit above the lanes.

**17. RELATED PARTY TRANSACTIONS**

There were no transactions made with related parties as at 31 March 2022 (2021 - £nil).

**18. CONTROLLING PARTY**

Valley Leisure Limited was controlled throughout the current and previous period by the guarantor members, who have all given guarantees of £1 each, and who are also Valley Leisure Limited's directors. No member has overall control.

**19. CASH GENERATED FROM OPERATIONS**

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
Net expenditure for the year	(67,449)	(194,193)
<b>Adjustments for:</b>		
Investment income	(887)	(252)
Depreciation and impairment of tangible fixed assets	46,541	68,618
Loss on disposal of fixed assets	-	102
(Gain)/loss on fixed asset investments	(26,000)	(71,440)
	<hr/>	<hr/>
<b>Movements in working capital:</b>	(47,795)	(197,165)
(Increase)/decrease in stock	(5,893)	4189
(Increase)/decrease in trade and other debtors	(6,829)	6,112
Increase/(decrease) in trade and other creditors	19,974	36,032
	<hr/>	<hr/>
Cash generated from operations	(40,543)	(150,832)
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