

THE YARLET TRUST

England & Wales · Charity number 528618

Details

Status	Registered
Legal form	Charitable company
Company number	00975999
Registered	1970-05-18
Register	View on the Charity Commission register

Contact

Address	Yarlet School Yarlet Stafford ST18 9SU
Phone	07814234851
Email	info@yarletschool.org
Website	www.yarletschool.uk

Activities

Objects: THE ADVANCEMENT OF EDUCATION AND, IN CONNECTION THEREWITH, TO CONDUCT, CARRY ON, ACQUIRE AND DEVELOP IN THE UNITED KINGDOM ANY BOARDING OR DAY SCHOOL OR SCHOOLS FOR THE EDUCATION OF CHILDREN OF EITHER SEX OR BOTH SEXES; AND AS ANCILLARY THERETO TO ACQUIRE, CARRY ON AND DEVELOP THE UNDERTAKING OF YARLET HALL, A PREPARATORY SCHOOL FOR BOYS AND TO ACQUIRE ANY PREMISES FOR THE PURPOSE OF CARRYING ON SUCH UNDERTAKING.

Activities: Nursery, Pre Prep and Preparatory School

Classification

- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People

Geography

- Staffordshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£1,995,752	£2,049,244	£1,061,955	41
2024-08-31	£3,017,957	£2,163,474	£1,113,629	45
2023-08-31	£2,057,440	£2,014,694	£259,146	47
2022-08-31	£1,911,948	£1,855,823	£216,400	46
2021-08-31	£1,644,289	£1,677,148	£160,275	46
2020-08-31	£1,475,452	£1,489,791	£193,134	46

Trustees

Name	Role	Appointed
Joanne Betteley	Chair	2018-11-26
Eva Jean Cartwright		2023-11-20
James Elliot		2026-06-08
Jenna Scobie		2024-01-17
Jeremy Lefroy		2020-11-23
Mark George Pickering		2023-11-20
Samuel Cromwell Griffiths		2023-11-20
Sarah Eversfield		2025-09-22
Serena Tarling		2024-03-12
Susan Beech		2023-11-20
Victoria Tomlinson		2023-11-20

THE YARLET TRUST

England & Wales - Charity number 528618

Accounts

REGISTERED COMPANY NUMBER: 00975999 (England and Wales)
REGISTERED CHARITY NUMBER: 528618

Report of the Trustees and
Audited Financial Statements for the Year Ended 31 August 2025
for
THE YARLET TRUST
(A COMPANY LIMITED BY GUARANTEE)

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

THE YARLET TRUST

Contents of the Financial Statements
for the Year Ended 31 August 2025

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THE YARLET TRUST

Reference and Administrative Details **for the Year Ended 31 August 2025**

TRUSTEES

Mrs J Betteley (Chair)
Mrs C Jenkinson (resigned 1.9.24)
J J E Lefroy
Mrs S J Beech
Mrs E J Cartwright
M G Pickering
Mrs V J Tomlinson
Mrs S Goslett
S C Griffiths
Ms J Scobie
Mrs S C Eversfield (appointed 22.9.25)

REGISTERED OFFICE

Yarlet School
Yarlet
Stafford
ST189SU

REGISTERED COMPANY NUMBER

00975999 (England and Wales)

REGISTERED CHARITY NUMBER

528618

AUDITORS

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

HEADMASTER

I M Raybould

BURSAR

K Nixon

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2025**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The Yarlet Trust is a charitable company limited by guarantee and was set up in 1970. It is governed by its articles of association, and its objects are to provide education for children at Yarlet School.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision of the Governors is to be the "Independent Preparatory School of Choice" in Staffordshire, and our mission is to provide a fun environment where children are happy, nurtured and encouraged to achieve to the best of their ability in all areas of school life and to ensure they are thoroughly prepared for the next stage of their education.

To achieve this, in 2021 the Governors approved a 5-year Strategic Plan with a focus on the strategic objectives shown below:

Achieving Full Potential

- Pupil development is focused on enabling all to achieve their full potential: academically, physically, emotionally and spiritually.
- 100% of Year 8 pupils receive an offer to their 1st choice of school.
- Staff, teaching and support, are provided with development and growth opportunities, both personal and professional, in accordance with agreed objectives.
- Provide an effective remuneration package to attract and retain high quality staff.

Pupil Growth

- To sustain and increase current pupil numbers.
- Increase the visibility and accessibility of Yarlet amongst the Staffordshire community through:
- Increased marketing and challenging perceptions across the county
- Provision of School transport across multiple routes
- Community engagement within Stafford, Stone and areas of potential expansion.
- Accessibility for disadvantaged pupils through scholarship and bursary opportunities.

Outstanding Facilities

- Develop the campus to provide outstanding facilities that attract, retain and inspire pupils, parents and staff.
- Estate review focused on cost-reduction and maximizing usage of existing facilities.
- Address outstanding reactive maintenance issues.
- Implement effective long-term preventative maintenance planning.

Financial Stability

- Ensure fees reflect the outstanding Yarlet offer whilst remaining competitive within the local independent school sector.
- Ensure Yarlet maintains financial stability/surplus through effective planning, development and investment for the long-term.
- Investigate the costs and benefits of a long-lease agreement for the School.
- Consider partnership opportunities within the Independent sector.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee charging.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2025**

OBJECTIVES AND ACTIVITIES

Public benefit

The Governors maintain a policy of continuous review of ways in which The Yarlet Trust can practicably offer charitable benefits to the public. Prominent among these is the offer of bursaries, which the School has for many years made available for children from low income families, including two bursaries which are offered to children entering the School in Year 7, which are each linked to continuing bursaries provided by Senior Schools up to Year 13. During the academic year 2024/2025 15.9% (2023/2024 13.1% 2022/2023 15%) of fee income was given as a remission to include bursaries and scholarships.

It also remains the Governors' policy that local schools, sports organisations and community groups are offered the use of the School's outdoor and indoor facilities. The Board intends to expand this in the coming year with further initiatives and offer of facility use, particularly in the areas of sport and music. Furthermore, the school shares its musical and sporting excellence by inviting local maintained schools to participate in a series of competitions, workshops and performances.

During the summer holidays the School made available its boarding facilities to The Newman Holiday Trust, a charity which provides respite holidays (and so respite for parents) for children with disabilities and special needs aged 4-16. This was at a notional charge, aimed at covering costs only.

The Governors are pleased to encourage and support school staff who volunteer. For example, each term The Headteacher attends training sessions for Keele University medical students when they cover a module on learning disabilities.

Volunteers

The School is assisted by very active parents, either through the Fund Raising Committee or in other respects, and the assistance so generously given in time, expertise and fund raising results in projects which would not be otherwise achieved.

The charity had the support of seven volunteers during the year, who attended the school to offer support, with areas such as pre prep reading, and sports trips.

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

The most recent ISI Educational Quality Inspection was in April 2018 and we were rightly delighted of the "excellent" grading for pupils' personal development. Additionally, our latest (November 2022) Regulatory Compliance Inspection confirms that the school continues to meet all regulatory requirements.

"The School's performance in all areas continues to be outstanding with all leavers gaining entry to their first choice of senior school. Yarlet has continued to provide a first class, all-round education and has maintained an excellent reputation for its traditional values, high academic standards and excellence in art, music and sport. We believe these achievements are a direct result of vigorously pursuing a comprehensive School Improvement Plan which is continually updated with the objective of maintaining exceptionally high standards across the board.

A high number of pupils leave Yarlet with Exhibitions or Scholarships to their respective senior schools."

FINANCIAL REVIEW

Financial review

The Statement of Financial Activities for the year is set out on page 11 of the financial statements. Funding for the main activity of The Yarlet Trust is by charging tuition fees for pupils. Funding for improvements is met largely by fund raising activities and donations.

As a charity the parents of our pupils have the assurance that all the income of the School must be applied for educational purposes. As an educational charity we enjoy corporation tax exemption on our educational activities. The financial benefits we receive from this tax exemptions are applied for educational purposes.

The Charity had an unrestricted net deficit of £130,443 for the year before a transfer of £82,958 from Restricted Funds, resulting in a net decrease of £47,485 on unrestricted funds. The Charity had restricted net income of £78,769 before a transfer of £82,958 to the unrestricted reserve, resulting in a net decrease of £4,189 on restricted funds. The transfer relates to unrestricted capital assets purchased via restricted funds.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2025**

FINANCIAL REVIEW

Reserves policy

The unrestricted funds are held in a general reserve to allow for any unforeseen falls in income or rises in expenditure, as well as to invest in improvements to equipment and facilities wherever possible.

Unrestricted reserves of 1,031,433 were held at 31 August 2025.

Restricted Reserves of £30,522 were held at 31 August 2025.

Going concern

Following a review which carefully considered two key aims within its 5-year Strategic Plan: our aim to remain financially competitive and our aim to maintain financial stability and taken together with existing financing facilities, which include a loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

FUTURE PLANS

Looking forward to 2025/26 and beyond, The Yarlet Trust will continue to ensure the highest standards in the education it provides. In furtherance of the Trust's strategy and in order to meet its charitable objectives, the Governors will continue to monitor the implementation of the Strategic Plan and the objectives outlined above. They will also continue to monitor education standards at the School, seeking improvements wherever possible.

An important future development relates to our Early Years provision. Governors noted that prospective families are increasingly seeking 51-week childcare, earlier start times, and more flexible funding options. As Yarlet School is unable to offer these services within its current structure, governors recognised the need for our provision to evolve in line with the changing demographics and expectations of our community. Consequently, from September 2025, governors have decided to cease operating pre-school classes, with these year groups moving under the management of a local day nursery on site.

In planning this transition, governors have taken considerable steps to ensure that the new operator upholds a familiar ethos and continues to provide a highly nurturing environment. Although the pre-school will no longer fall under the direct leadership of Yarlet School, the school will remain closely involved and will rigorously monitor the comprehensive contractual conditions and expectations that have been established.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, Articles of Association and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006. The Governors are required by the Articles of Association to be members of the company. The Articles further provide that there be a minimum of 7 Governors and that each Governor may serve for a period of 3 years and be eligible to stand for re-election at the end of that period.

The Governing Body keeps the composition of its Board under regular review, monitoring the anticipated requirements of the School, and undertakes an annual review of the roles and responsibilities of the Governors as a whole.

Nominations for election to the Board of Governors are received from existing Governors, together with suggestions from the Headmaster, and these take account of the specialist skills and personal competence of candidates and address what fields of expertise may be under-represented on the Board at any given time.

The election of each Governor is subject to approval by the members of The Yarlet Trust in general meeting.

The Chairman and Head organise the training of newly appointed directors into the workings of the charity including Board policy and procedures.

Organisation, management and financial reporting control

The Board of Governors meets at least three times a year to determine the general policy of the School and review its overall management and control, for which Governors are legally responsible. As and when it is necessary, the Board is supported in this task by the work of subcommittees and/or working parties. These also meet regularly, have clear terms of reference and are chaired by Governors, though non-Governors may be co-opted and the Headmaster and other members of the School's senior management team may be invited to attend such meetings.

Key management remuneration

We have regard to nationally published pay scales when setting key management remuneration. These scales are reviewed annually and agreed by the Governors.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2025**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The Governors maintain a policy of continuous review of the major risks to which The Yarlet Trust is exposed. Systems have been developed and continue to be developed to mitigate exposure. The Governors monitor the effectiveness of the system of internal controls, including insurance cover where appropriate, by which risks can be best mitigated. Forecasts have been prepared to reflect the economic benefits of the pre-school changes which will be implemented from September 2025.

EXTERNAL RELATIONSHIPS

The day to day running of the School is delegated to the Headmaster, who is supported by other members of the senior management team and administrative staff. The Headmaster is an active member of the Incorporated Association of Preparatory Schools (IAPS), the purpose of which is to promote and maintain standards in preparatory schools. In addition the Yarlet School is a member of the Association of Governing Bodies of Independent Schools (AGBIS), which supports and advises governing bodies, and of the Independent Schools Bursars Association (ISBA), which provides valuable financial advice. The School operates with a wide range of local charities and other organisations in seeking to widen public access to the education it provides, to optimise the use of its facilities and to make its pupils more aware of the social context of the education they receive.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Governors are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

GOVERNORS RETIRING BY ROTATION

There are no governors required to retire by rotation this year.

AUDITORS

The auditors, Lawton Bradford Accountants Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

THE YARLET TRUST

Report of the Trustees
for the Year Ended 31 August 2025

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 16 March 2026 and signed on its behalf by:


.....
Mrs J Betteley - Trustee

Report of the Independent Auditors to the Members of
The Yarlet Trust

Opinion

We have audited the financial statements of The Yarlet Trust (the 'charitable company') for the year ended 31 August 2025 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Members of The Yarlet Trust

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the planning process:

- We enquire of management the systems and controls the charity has in place, areas of the accounts most susceptible to the risk of irregularities and fraud, and any instances of or suspected fraud.
- We obtain an understanding of the legal and regulatory frameworks applicable to the charitable company.
- We consider the incentives and opportunities that exist in the charity, including the extent of management bias, which presents potential for irregularities and fraud to occur, and tailor our risk assessment accordingly.
- Using our knowledge of the charitable company, together with discussions held with the charity at the planning stage, we form a conclusion on the risk of misstatement due to irregularities including fraud and tailor our audit procedures accordingly.

The key procedures we undertake to detect irregularities including fraud during the audit include:

- Identifying and testing journal entries and the overall accounting record, in particular those that were significant and unusual.
- Reviewing the accounts disclosures and determining whether accounting policies have been appropriately applied.
- Reviewing and challenging assumptions and judgements used by management, including any significant accounting estimates.
- Assessing the extent of compliance with relevant laws and regulations.
- Testing key income lines, including cut-off, for evidence of management bias.
- Assessing the validity of the classification of income, expenditure, assets and liabilities between Restricted and Unrestricted Funds.
- Obtaining third party confirmation of material bank balances.
- Documenting and verifying all significant related party balances and transactions.
- Reviewing documentation such as the charity board minutes, correspondence with solicitors, for evidence of irregularities including fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Adele Lawton FCCA (Senior Statutory Auditor)
for and on behalf of Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

Date: 18/05/2026

THE YARLET TRUST

Statement of Financial Activities **for the Year Ended 31 August 2025**

	Notes	Unrestricted fund £	Restricted fund £	31.8.25 Total funds £	31.8.24 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	1,818	-	1,818	1,147
Charitable activities	5				
Gross fees and extras less discounts		1,823,483	-	1,823,483	1,902,341
Investment income	4	1,981	-	1,981	1,964
Other income		32,267	127,663	159,930	1,112,505
Total		<u>1,859,549</u>	<u>127,663</u>	<u>1,987,212</u>	<u>3,017,957</u>
EXPENDITURE ON					
Raising funds	6	21,609	5,312	26,921	23,250
Charitable activities	7				
Provision of education costs		1,968,383	43,582	2,011,965	2,140,224
Total		<u>1,989,992</u>	<u>48,894</u>	<u>2,038,886</u>	<u>2,163,474</u>
NET INCOME/(EXPENDITURE)					
Transfers between funds	20	(130,443) 82,958	78,769 (82,958)	(51,674) -	854,483 -
Net movement in funds		<u>(47,485)</u>	<u>(4,189)</u>	<u>(51,674)</u>	<u>854,483</u>
RECONCILIATION OF FUNDS					
Total funds brought forward		1,078,918	34,711	1,113,629	259,146
TOTAL FUNDS CARRIED FORWARD		<u><u>1,031,433</u></u>	<u><u>30,522</u></u>	<u><u>1,061,955</u></u>	<u><u>1,113,629</u></u>

The notes form part of these financial statements

THE YARLET TRUST
Statement of Financial Position
31 August 2025

	Notes	Unrestricted fund £	Restricted fund £	31.8.25 Total funds £	31.8.24 Total funds £
FIXED ASSETS					
Tangible assets	13	1,197,877	-	1,197,877	1,305,048
CURRENT ASSETS					
Stocks	14	23,807	-	23,807	26,627
Debtors	15	91,587	-	91,587	121,608
Cash at bank and in hand		287,187	30,522	317,709	286,005
		<u>402,581</u>	<u>30,522</u>	<u>433,103</u>	<u>434,240</u>
CREDITORS					
Amounts falling due within one year	16	(538,525)	-	(538,525)	(555,659)
NET CURRENT ASSETS		<u>(135,944)</u>	<u>30,522</u>	<u>(105,422)</u>	<u>(121,419)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,061,933</u>	<u>30,522</u>	<u>1,092,455</u>	<u>1,183,629</u>
CREDITORS					
Amounts falling due after more than one year	17	(30,500)	-	(30,500)	(70,000)
NET ASSETS		<u>1,031,433</u>	<u>30,522</u>	<u>1,061,955</u>	<u>1,113,629</u>
FUNDS	20				
Unrestricted funds				1,031,433	1,078,918
Restricted funds				30,522	34,711
TOTAL FUNDS				<u>1,061,955</u>	<u>1,113,629</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 16 March 2026 and were signed on its behalf by:


 J Bettleley - Trustee

THE YARLET TRUST

Statement of Cash Flows
for the Year Ended 31 August 2025

	Notes	31.8.25 £	31.8.24 £
Cash flows from operating activities			
Cash generated from operations	1	153,343	1,172,112
Interest paid		(10,601)	(14,601)
Net cash provided by operating activities		<u>142,742</u>	<u>1,157,511</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(79,053)	(1,023,771)
Sale of tangible fixed assets		16,034	-
Interest received		1,981	1,964
Net cash used in investing activities		<u>(61,038)</u>	<u>(1,021,807)</u>
Cash flows from financing activities			
Loan repayments in year		(50,000)	(50,000)
Net cash used in financing activities		<u>(50,000)</u>	<u>(50,000)</u>
Change in cash and cash equivalents in the reporting period		<u>31,704</u>	<u>85,704</u>
Cash and cash equivalents at the beginning of the reporting period		<u>286,005</u>	<u>200,301</u>
Cash and cash equivalents at the end of the reporting period		<u><u>317,709</u></u>	<u><u>286,005</u></u>

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Statement of Cash Flows
for the Year Ended 31 August 2025

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.8.25 £	31.8.24 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(51,674)	854,483
Adjustments for:		
Depreciation charges	169,911	171,820
Loss on disposal of fixed assets	291	-
Interest received	(1,981)	(1,964)
Interest paid	10,601	14,601
Decrease in stocks	2,820	10,873
Decrease in debtors	30,009	4,920
(Decrease)/increase in creditors	(6,634)	117,379
Net cash provided by operations	153,343	1,172,112

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.9.24 £	Cash flow £	At 31.8.25 £
Net cash			
Cash at bank and in hand	286,005	31,704	317,709
	<u>286,005</u>	<u>31,704</u>	<u>317,709</u>
Debt			
Debts falling due within 1 year	(50,000)	-	(50,000)
Debts falling due after 1 year	(62,500)	50,000	(12,500)
	<u>(112,500)</u>	<u>50,000</u>	<u>(62,500)</u>
Total	173,505	81,704	255,209

THE YARLET TRUST

Notes to the Financial Statements **for the Year Ended 31 August 2025**

1. STATUTORY INFORMATION

The Yarlet Trust is a company, limited by guarantee, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Depreciation

Depreciation has been calculated on the fixed assets: the residual value and the life of the asset has been estimated by the trustees.

Accruals

Trustees review the expected expenses based on their knowledge of the business and provide for these accordingly.

Deferred income

The income received prior to the year end is reviewed and any that relates to income due in the later academic years is treated as deferred income.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2025**

2. ACCOUNTING POLICIES - continued

Expenditure

With effect from 1 January 2025, the provision of education and related services by independent schools is subject to VAT at the standard rate. The school is registered for VAT and charges VAT on tuition fees and other taxable supplies. Recoverable VAT is excluded from income and expenditure and recognised as a debtor or creditor, with irrecoverable VAT included in the relevant costs. Where the School makes both taxable and exempt supplies, input VAT is recovered in accordance with the partial exemption rules.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property - 2%, 5% & 10% on cost
Equipment - 20% Straight Line
Motor vehicles - 25% Reducing balance

Improvements to leasehold property are being depreciated over the remainder of the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is calculated using the first-in, first-out formula.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity contributes to the Teachers' Pension Scheme at rates set by the scheme actuary and advised to the Trustees by the scheme administrator. The charity also contributes to a defined contribution scheme for non-teaching staff. The contributions charged to the statement of financial activities in respect of both schemes are those payable in accordance with the rules of the schemes

Donated goods

Donated goods are recognised on a receivable basis (where there is no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Government grants

The company has received government grants in relation to Special Educational Needs and Early years funding. The grants are recognised in the profit and loss account on a receivable basis. The balance of grants received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where grants are received in advance of meeting any performance related conditions, there is not unconditional entitlement to the grant and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before the grant is received, the income is accrued.

THE YARLET TRUST

Notes to the Financial Statements - continued for the Year Ended 31 August 2025

2. ACCOUNTING POLICIES - continued

Going concern

Following a review which carefully considered two key aims within its 5-year Strategic Plan: our aim to remain financially competitive and our aim to maintain financial stability and taken together with existing financing facilities, which include a loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Leases

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

3. DONATIONS AND LEGACIES

	31.8.25	31.8.24
	£	£
Donations	1,818	1,147
	<u>1,818</u>	<u>1,147</u>

4. INVESTMENT INCOME

	31.8.25	31.8.24
	£	£
Deposit account interest	1,981	1,964
	<u>1,981</u>	<u>1,964</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	31.8.25	31.8.24
	£	£
Gross fees		
Remissions, including		
bursaries & scholarships		
Activity		
Gross fees and extras less discounts	2,168,319	2,190,371
Gross fees and extras less discounts	(344,836)	(288,030)
	<u>1,823,483</u>	<u>1,902,341</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

6. RAISING FUNDS

Raising donations and legacies

	31.8.25	31.8.24
	£	£
Sundries	12,120	-
	<u><u> </u></u>	<u><u> </u></u>

Other trading activities

	31.8.25	31.8.24
	£	£
Opening stock	26,627	37,500
Purchases	11,981	12,377
Closing stock	(23,807)	(26,627)
	<u><u>14,801</u></u>	<u><u>23,250</u></u>

Aggregate amounts	<u><u>26,921</u></u>	<u><u>23,250</u></u>
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7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Provision of education costs	<u><u>1,984,574</u></u>	<u><u>27,391</u></u>	<u><u>2,011,965</u></u>

8. SUPPORT COSTS

	Governance costs £
Provision of education costs	<u><u>27,391</u></u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.25	31.8.24
	£	£
Auditors' remuneration	5,990	6,930
Depreciation - owned assets	169,899	171,818
Deficit on disposal of fixed assets	291	-
	<u><u> </u></u>	<u><u> </u></u>

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2025**

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2025 nor for the year ended 31 August 2024.

Some of the Governors have children or grandchildren attending the school, and therefore, transact with the school, but all such transactions are on a normal commercial basis.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2025 nor for the year ended 31 August 2024.

11. STAFF COSTS

	31.8.25	31.8.24
	£	£
Wages and salaries	1,024,863	1,061,346
Social security costs	89,802	80,047
Other pension costs	129,259	125,945
	<u>1,243,924</u>	<u>1,267,338</u>

The average monthly number of employees during the year was as follows:

	31.8.25	31.8.24
Charitable activities	37	41
Cost of generating funds	1	1
Management and admin of the charity	3	3
	<u>41</u>	<u>45</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.25	31.8.24
£70,001 - £80,000	<u>1</u>	<u>1</u>

Governor and key management remuneration and benefits totalled £184,291 (2024: £239,133).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,147	-	1,147
Charitable activities			
Gross fees and extras less discounts	1,902,341	-	1,902,341
Investment income	1,964	-	1,964
Other income	21,567	1,090,938	1,112,505
Total	<u>1,927,019</u>	<u>1,090,938</u>	<u>3,017,957</u>

EXPENDITURE ON

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

12.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued				
		Unrestricted fund £	Restricted fund £	Total funds £	
	Raising funds	23,250	-	23,250	
	Charitable activities				
	Provision of education costs	2,018,472	121,752	2,140,224	
	Total	2,041,722	121,752	2,163,474	
	NET INCOME/(EXPENDITURE)	(114,703)	969,186	854,483	
	Transfers between funds	954,790	(954,790)	-	
	Net movement in funds	840,087	14,396	854,483	
	RECONCILIATION OF FUNDS				
	Total funds brought forward	238,831	20,315	259,146	
	TOTAL FUNDS CARRIED FORWARD	1,078,918	34,711	1,113,629	
13.	TANGIBLE FIXED ASSETS				
		Long leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
	COST				
	At 1 September 2024	2,531,194	100,289	62,592	2,694,075
	Additions	76,041	3,012	-	79,053
	Disposals	(13,449)	(6,956)	-	(20,405)
	At 31 August 2025	2,593,786	96,345	62,592	2,752,723
	DEPRECIATION				
	At 1 September 2024	1,279,886	80,259	28,882	1,389,027
	Charge for year	150,947	10,524	8,428	169,899
	Eliminated on disposal	-	(4,080)	-	(4,080)
	At 31 August 2025	1,430,833	86,703	37,310	1,554,846
	NET BOOK VALUE				
	At 31 August 2025	1,162,953	9,642	25,282	1,197,877
	At 31 August 2024	1,251,308	20,030	33,710	1,305,048

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

14. STOCKS

	31.8.25	31.8.24
	£	£
Stocks	23,807	26,627
	<u><u>23,807</u></u>	<u><u>26,627</u></u>

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.25	31.8.24
	£	£
Trade debtors	71,265	89,912
Other debtors	1,611	-
Prepayments	18,711	31,696
	<u><u>91,587</u></u>	<u><u>121,608</u></u>

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.25	31.8.24
	£	£
Bank loans and overdrafts (see note 18)	50,000	50,000
Trade creditors	12,041	77,076
Social security and other taxes	23,056	39,035
VAT	70,632	-
Other creditors	14,620	12,566
Accruals and deferred income	368,176	376,982
	<u><u>538,525</u></u>	<u><u>555,659</u></u>

Deferred income of £350,730 (2024: £298,089) is fee income for the Autumn term which has been invoiced in advance and fee income which has been paid in advance.

The income deferred in the current year totalled £350,730 and the income released from the prior year totalled £298,089.

17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.8.25	31.8.24
	£	£
Bank loans (see note 18)	12,500	62,500
Other creditors	18,000	7,500
	<u><u>30,500</u></u>	<u><u>70,000</u></u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

18. LOANS

An analysis of the maturity of loans is given below:

	31.8.25 £	31.8.24 £
Amounts falling due within one year on demand:		
Bank loans	50,000	50,000
Amounts falling between one and two years:		
Bank loans - 1-2 years	12,500	50,000
Amounts falling due between two and five years:		
Bank loans - 2-5 years	-	12,500

19. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.25 £	31.8.24 £
Within one year	51,062	126,259
Between one and five years	380,004	502,733
In more than five years	222,167	222,166
	653,233	851,158

20. MOVEMENT IN FUNDS

	At 1.9.24 £	Net movement in funds £	Transfers between funds £	At 31.8.25 £
Unrestricted funds				
General fund	1,078,918	(130,443)	82,958	1,031,433
Restricted funds				
General Restricted	34,711	78,769	(82,958)	30,522
TOTAL FUNDS	1,113,629	(51,674)	-	1,061,955

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,859,549	(1,989,992)	(130,443)
Restricted funds			
General Restricted	127,663	(48,894)	78,769
TOTAL FUNDS	1,987,212	(2,038,886)	(51,674)

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2025

20. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.9.23 £	Net movement in funds £	Transfers between funds £	At 31.8.24 £
Unrestricted funds				
General fund	238,831	(114,703)	954,790	1,078,918
Restricted funds				
General Restricted	20,315	969,186	(954,790)	34,711
TOTAL FUNDS	<u>259,146</u>	<u>854,483</u>	<u>-</u>	<u>1,113,629</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,927,019	(2,041,722)	(114,703)
Restricted funds			
General Restricted	1,090,938	(121,752)	969,186
TOTAL FUNDS	<u>3,017,957</u>	<u>(2,163,474)</u>	<u>854,483</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.23 £	Net movement in funds £	Transfers between funds £	At 31.8.25 £
Unrestricted funds				
General fund	238,831	(245,146)	1,037,748	1,031,433
Restricted funds				
General Restricted	20,315	1,047,955	(1,037,748)	30,522
TOTAL FUNDS	<u>259,146</u>	<u>802,809</u>	<u>-</u>	<u>1,061,955</u>

THE VARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2025**

20. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	3,786,568	(4,031,714)	(245,146)
Restricted funds			
General Restricted	1,218,601	(170,646)	1,047,955
TOTAL FUNDS	<u>5,005,169</u>	<u>(4,202,360)</u>	<u>802,809</u>

Restricted Fund balance at 31 August 2025 relates to cash held in the Donations Account of £30,522, relating to donations towards the schools' music academy project, Foundation Bursary and CAF funded projects.

Transfer of funds relates to unrestricted capital assets purchased via restricted funds.

21. EMPLOYEE BENEFIT OBLIGATIONS

Teachers' pension scheme

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £93,080 (2024: £116,223) and at the year-end £10,821 (2024: £12,566) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2020 and the Valuation Report, which was published in October 2023. The Valuation Report shows notional assets of £222.2bn and liabilities of £262bn, resulting in a scheme deficit of £39.8bn.

The employer contribution rate for the TPS 28.6% from 1 April 2024, and employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 28.68%.

Defined contribution scheme

Workplace pension scheme

As required by the Pensions Act 2008, the School provides a workplace pension scheme a defined contribution scheme, to its' employees who are not members of the Teachers' Pension Scheme.

Employees aged between 22 and state retirement age and earning at least £10,000 per annum, are automatically enrolled in the scheme, although they may choose to opt out.

Employees between the ages of 16 and 74 with earnings less than £10,000 per annum also have the right to join the Scheme voluntarily.

Employer contributions rates are as follows:

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2025**

21. EMPLOYEE BENEFIT OBLIGATIONS - continued

06 April 2021 onwards 3% for non-teaching staff

01 September 2024 onwards 22% for teaching staff

Employer contributions payable to the Schemes for the year were £35,096 (2024: £9,983).

22. RELATED PARTY DISCLOSURES

The Articles of Association of The Yarlet Trust (as amended 13th July 2020) confirm that trade shall not be undertaken with any company of which a member of the Governing Body holds more than a 1% interest, unless with a solicitor or his/her firm.

In order to be totally transparent and protect the integrity of the School, it is agreed that no trade will take place with any business in which a Governor has a financial interest, with the exception of the provision of legal advice from a solicitor.

23. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the charity is the Board of Governors.

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2025

	31.8.25 £	31.8.24 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,818	1,147
Investment income		
Deposit account interest	1,981	1,964
Charitable activities		
Gross fees	2,168,319	2,190,371
Remissions, including bursaries & scholarships	(344,836)	(288,030)
	<u>1,823,483</u>	<u>1,902,341</u>
Other income		
Other income resources	159,930	1,112,505
Total incoming resources	<u>1,987,212</u>	<u>3,017,957</u>
EXPENDITURE		
Raising donations and legacies		
Sundries	12,120	-
Other trading activities		
Opening stock	26,627	37,500
Uniform purchases	11,981	12,377
Closing stock	(23,807)	(26,627)
	<u>14,801</u>	<u>23,250</u>
Charitable activities		
Salaries, wages and associated costs	1,016,996	1,049,853
Social security	89,802	80,047
Pensions	129,259	125,945
Rent and rates	74,980	119,565
Insurance	26,010	24,552
Heating and lighting	54,958	51,628
Office and telephone expenses	37,274	40,904
Advertising	12,222	12,004
Trips and travel costs	(10,358)	(13,174)
Grounds and gardens	12,975	10,930
Games equipment and recreation	8,283	12,127
Repairs and maintenance	33,295	57,512
Household expenses	89,198	95,342
Motor expenses	20,235	29,811
Subscriptions	9,274	7,539
Other expenses	2,246	3,440
Carried forward	<u>1,606,649</u>	<u>1,708,025</u>

This page does not form part of the statutory financial statements

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2025

	31.8.25	31.8.24
	£	£
Charitable activities		
Brought forward	1,606,649	1,708,025
Bad debts	(6,257)	(7,399)
Lesson expenses	10,638	10,513
School expenses	49,297	70,798
Examination fees	1,717	5,155
Educational activity costs	137,742	118,286
Boarding costs	3,985	6,055
Depreciation of tangible fixed assets	169,911	171,820
Loss on sale of tangible fixed assets	291	-
Bank interest	4,166	3,570
Bank loan interest	6,435	11,031
	1,984,574	2,097,854
 Support costs		
Governance costs		
Wages	7,867	11,493
Auditors' remuneration	5,990	6,930
Legal fees	13,534	23,947
	27,391	42,370
 Total resources expended		
	2,038,886	2,163,474
 Net (expenditure)/income		
	(51,674)	854,483

THE YARLET TRUST

England & Wales - Charity number 528618

Accounts

REGISTERED COMPANY NUMBER: 00975999 (England and Wales)
REGISTERED CHARITY NUMBER: 528618

Report of the Trustees and
Audited Financial Statements for the Year Ended 31 August 2024
for
THE YARLET TRUST
(A COMPANY LIMITED BY GUARANTEE)

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

THE YARLET TRUST

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THE YARLET TRUST

Reference and Administrative Details
for the Year Ended 31 August 2024

TRUSTEES

Mrs J Betteley (Chair)
Mrs C Jenkinson (resigned 1.9.24)
J J E Lefroy
Mrs G Mitchell (resigned 22.11.23)
A Morris (Chair) (resigned 18.10.23)
Mrs S J Beech (appointed 20.11.23)
Mrs E J Cartwright (appointed 20.11.23)
M G Pickering (appointed 20.11.23)
Mrs V J Tomlinson (appointed 20.11.23)
Mrs S Goslett (appointed 11.3.24)
S C Griffiths (appointed 20.11.23)
Ms J Scobie (appointed 17.1.24)

REGISTERED OFFICE

Yarlet School
Yarlet
Stafford
ST189SU

**REGISTERED COMPANY
NUMBER**

00975999 (England and Wales)

REGISTERED CHARITY NUMBER 528618

AUDITORS

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

HEADMASTER

I M Raybould

BURSAR

K Nixon

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2024**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The Yarlet Trust is a charitable company limited by guarantee and was set up in 1970. It is governed by its articles of association, and its objects are to provide education for children at Yarlet School.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision of the Governors is to be the "Independent Preparatory School of Choice" in Staffordshire, and our mission is to provide a fun environment where children are happy, nurtured and encouraged to achieve to the best of their ability in all areas of school life and to ensure they are thoroughly prepared for the next stage of their education.

To achieve this, in 2021 the Governors approved a 5-year Strategic Plan with a focus on the strategic objectives shown below:

Achieving Full Potential

- Pupil development is focused on enabling all to achieve their full potential: academically, physically, emotionally and spiritually.
- 100% of Year 8 pupils receive an offer to their 1st choice of school.
- Staff, teaching and support, are provided with development and growth opportunities, both personal and professional, in accordance with agreed objectives.
- Provide an effective remuneration package to attract and retain high quality staff.

Pupil Growth

- To sustain current pupil numbers.
- Increase the visibility and accessibility of Yarlet amongst the Staffordshire community through:
- Increased marketing and challenging perceptions across the county
- Provision of School transport across multiple routes
- Community engagement within Stafford, Stone and areas of potential expansion.
- Accessibility for disadvantaged pupils through scholarship and bursary opportunities.

Outstanding Facilities

- Develop the campus to provide outstanding facilities that attract, retain and inspire pupils, parents and staff.
- Estate review focused on cost-reduction and maximizing usage of existing facilities.
- Address outstanding reactive maintenance issues.
- Implement effective long-term preventative maintenance planning.

Financial Stability

- Ensure fees reflect the outstanding Yarlet offer whilst remaining competitive within the local independent school sector.
- Ensure Yarlet maintains financial stability/surplus through effective planning, development and investment for the long-term.
- Investigate the costs and benefits of a long-lease agreement for the School.
- Consider partnership opportunities within the Independent sector.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee charging.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2024**

OBJECTIVES AND ACTIVITIES

Public benefit

The Governors maintain a policy of continuous review of ways in which The Yarlet Trust can practicably offer benefits to the public. Prominent among these is the offer of bursaries, which the School has for many years made available for children from low income families, including two bursaries which are offered to children entering the School in Year 7, which are each linked to continuing bursaries provided by Senior Schools up to Year 13. During the academic year 2023/2024 13.15% (2022/2023 15% 2021/2022, 12.7%) of fee income was given as a remission to include bursaries and scholarships.

It also remains the Governors' policy that local schools, sports organisations and community groups are offered the use of the School's outdoor and indoor facilities. The Board intends to expand this in the coming year with further initiatives and offer of facility use, particularly in the areas of sport and music. Furthermore, the school shares its musical and sporting excellence by inviting local maintained schools to participate in a series of competitions, workshops and performances.

During the summer holidays the School made available its boarding facilities to The Newman Holiday Trust, a charity which provides respite holidays (and so respite for parents) for children with disabilities and special needs aged 4-16. This was at a notional charge, aimed at covering costs only.

The Governors are pleased to encourage and support school staff who volunteer. The Deputy Headteacher offers her support to a local maintained school by being a governor.

Volunteers

The School is assisted by very active parents, either through the Fund Raising Committee or in other respects, and the assistance so generously given in time, expertise and fund raising results in projects which would not be otherwise achieved.

The charity had the support of seven volunteers during the year, who attended the school to offer support, with areas such as pre prep reading, and sports trips.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The most recent ISI Educational Quality Inspection was in April 2018 and we were rightly delighted of the "excellent" grading for pupils' personal development. Additionally, our latest (November 2022) Regulatory Compliance Inspection confirms that the school continues to meet all regulatory requirements.

"The School's performance in all areas continues to be outstanding with all leavers gaining entry to their first choice of senior school. Yarlet has continued to provide a first class, all-round education and has maintained an excellent reputation for its traditional values, high academic standards and excellence in art, music and sport. We believe these achievements are a direct result of vigorously pursuing a comprehensive School Improvement Plan which is continually updated with the objective of maintaining exceptionally high standards across the board.

A disproportionate number of pupils leave Yarlet with Exhibitions or Scholarships to their respective senior schools."

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2024**

FINANCIAL REVIEW

Financial review

The Statement of Financial Activities for the year is set out on page 11 of the financial statements. Funding for the main activity of The Yarlet Trust is by charging tuition fees for pupils. Funding for improvements is met largely by fund raising activities and donations.

As a charity the parents of our pupils have the assurance that all the income of the School must be applied for educational purposes. As an educational charity we enjoy tax exemption on our educational activities. The financial benefits we receive from tax exemptions are applied for educational purposes. However, as an educational charity, we are unable to reclaim VAT input tax on our costs as we are exempt for VAT purposes. This will change from 1 January 2025, when the school becomes liable for VAT on educational supplies and can make a partial claim for the repayment of VAT.

The Charity had an unrestricted net deficit of £114,703 for the year before a transfer of £954,790 from Restricted Funds, resulting in a net movement of £840,087 on unrestricted funds. The Charity had restricted net income of £969,186 before a transfer of £954,790 to the unrestricted reserve, resulting in a net movement of £14,396 on restricted funds. The transfer relates to unrestricted capital assets purchased via restricted funds.

Reserves policy

The unrestricted funds are held in a general reserve to allow for any unforeseen falls in income or rises in expenditure, as well as to invest in improvements to equipment and facilities wherever possible.

Unrestricted reserves of 1,078,918 were held at 31 August 2024.

Restricted Reserves of £34,711 were held at 31 August 2024.

Going concern

The Trustees considered the impact of the government's announcement to apply VAT to fees and the removal of business rates relief on the ability of the charity to continue trading for the foreseeable future. Yarlet undertook a review which focused on being tax compliant whilst carefully considering two key aims within its 5-year Strategic Plan: our aim to remain financially competitive and our aim to maintain financial stability. Based on this review and taken together with existing financing facilities, which include a £250,000 loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

FUTURE PLANS

Looking forward to 2024/25 and beyond, The Yarlet Trust will continue to ensure the highest standards in the education it provides. In furtherance of the Trust's strategy and in order to meet its charitable objectives, the Governors will continue to monitor the implementation of the Strategic Plan and the objectives outlined above. They will also continue to monitor education standards at the School, seeking improvements wherever possible.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, Articles of Association and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006. The Governors are required by the Articles of Association to be members of the company. The Articles further provide that there be a minimum of 7 Governors and that each Governor may serve for a period of 3 years and be eligible to stand for re-election at the end of that period.

The Governing Body keeps the composition of its Board under regular review, monitoring the anticipated requirements of the School, and undertakes an annual review of the roles and responsibilities of the Governors as a whole.

Nominations for election to the Board of Governors are received from existing Governors, together with suggestions from the Headmaster, and these take account of the specialist skills and personal competence of candidates and address what fields of expertise may be under-represented on the Board at any given time.

The election of each Governor is subject to approval by the members of The Yarlet Trust in general meeting.

The Chairman and Head organise the training of newly appointed directors into the workings of the charity including Board policy and procedures.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2024**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisation, management and financial reporting control

The Board of Governors meets at least three times a year to determine the general policy of the School and review its overall management and control, for which Governors are legally responsible. As and when it is necessary, the Board is supported in this task by the work of subcommittees and/or working parties. These also meet regularly, have clear terms of reference and are chaired by Governors, though non-Governors may be co-opted and the Headmaster and other members of the School's senior management team may be invited to attend such meetings.

Key management remuneration

We have regard to nationally published pay scales when setting key management remuneration. These scales are reviewed annually and agreed by the Governors.

Risk management

The Governors maintain a policy of continuous review of the major risks to which The Yarlet Trust is exposed. Systems have been developed and continue to be developed to mitigate exposure. The Governors monitor the effectiveness of the system of internal controls, including insurance cover where appropriate, by which risks can be best mitigated. Forecasts have been prepared to reflect the introduction of VAT on educational fees, the removal of Charitable Rate Relief from 2025 and cost savings implemented by the school. This proactive approach has confirmed the effectiveness of measures taken to mitigate impact on the school.

EXTERNAL RELATIONSHIPS

The day to day running of the School is delegated to the Headmaster, who is supported by other members of the senior management team and administrative staff.

The Headmaster is an active member of the Incorporated Association of Preparatory Schools (IAPS), the purpose of which is to promote and maintain standards in preparatory schools. In addition the Yarlet School is a member of the Association of Governing Bodies of Independent Schools (AGBIS), which supports and advises governing bodies, and of the Independent Schools Bursars Association (ISBA), which provides valuable financial advice.

The School operates with a wide range of local charities and other organisations in seeking to widen public access to the education it provides, to optimise the use of its facilities and to make its pupils more aware of the social context of the education they receive.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2024**

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Governors are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

GOVERNORS RETIRING BY ROTATION

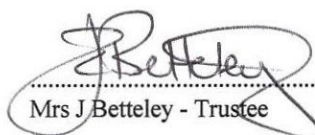
There are no governors required to retire by rotation this year.

AUDITORS

The auditors, Lawton Bradford Accountants Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 24/3/25 and signed on its behalf by:


Mrs J Betteley - Trustee

Report of the Independent Auditors to the Members of
The Yarlet Trust

Opinion

We have audited the financial statements of The Yarlet Trust (the 'charitable company') for the year ended 31 August 2024 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**Report of the Independent Auditors to the Members of
The Yarlet Trust**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the planning process:

- We enquire of management the systems and controls the charity has in place, areas of the accounts most susceptible to the risk of irregularities and fraud, and any instances of or suspected fraud.
- We obtain an understanding of the legal and regulatory frameworks applicable to the charitable company.
- We consider the incentives and opportunities that exist in the charity, including the extent of management bias, which presents potential for irregularities and fraud to occur, and tailor our risk assessment accordingly.
- Using our knowledge of the charitable company, together with discussions held with the charity at the planning stage, we form a conclusion on the risk of misstatement due to irregularities including fraud and tailor our audit procedures accordingly.

The key procedures we undertake to detect irregularities including fraud during the audit include:

- Identifying and testing journal entries and the overall accounting record, in particular those that were significant and unusual.
- Reviewing the accounts disclosures and determining whether accounting policies have been appropriately applied.
- Reviewing and challenging assumptions and judgements used by management, including any significant accounting estimates.
- Assessing the extent of compliance with relevant laws and regulations.
- Testing key income lines, including cut-off, for evidence of management bias.
- Assessing the validity of the classification of income, expenditure, assets and liabilities between Restricted and Unrestricted Funds.
- Obtaining third party confirmation of material bank balances.
- Documenting and verifying all significant related party balances and transactions.
- Reviewing documentation such as the charity board minutes, correspondence with solicitors, for evidence of irregularities including fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Adele Lawton FCCA (Senior Statutory Auditor)
for and on behalf of Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

Date: 28/03/2025

THE YARLET TRUST

Statement of Financial Activities
for the Year Ended 31 August 2024

	Notes	Unrestricted fund £	Restricted fund £	31.8.24 Total funds £	31.8.23 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	1,147	-	1,147	1,159
Charitable activities					
Gross fees and extras less discounts	5	1,902,341	-	1,902,341	1,881,145
Investment income	4	1,964	-	1,964	948
Other income		21,567	1,090,938	1,112,505	174,188
Total		1,927,019	1,090,938	3,017,957	2,057,440
EXPENDITURE ON					
Raising funds	6	23,250	-	23,250	16,360
Charitable activities					
Provision of education costs	7	2,018,472	121,752	2,140,224	1,998,334
Total		2,041,722	121,752	2,163,474	2,014,694
NET INCOME/(EXPENDITURE)					
Transfers between funds	20	(114,703) 954,790	969,186 (954,790)	854,483 -	42,746 -
Net movement in funds		840,087	14,396	854,483	42,746
RECONCILIATION OF FUNDS					
Total funds brought forward		238,831	20,315	259,146	216,400
TOTAL FUNDS CARRIED FORWARD		1,078,918	34,711	1,113,629	259,146

The notes form part of these financial statements

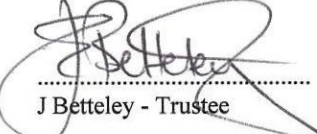
THE YARLET TRUST

Statement of Financial Position
31 August 2024

	Notes	Unrestricted fund £	Restricted fund £	31.8.24 Total funds £	31.8.23 Total funds £
FIXED ASSETS					
Tangible assets	13	1,305,048	-	1,305,048	453,095
CURRENT ASSETS					
Stocks	14	26,627	-	26,627	37,500
Debtors	15	121,608	-	121,608	126,530
Cash at bank and in hand		213,081	72,924	286,005	200,301
		<u>361,316</u>	<u>72,924</u>	<u>434,240</u>	<u>364,331</u>
CREDITORS					
Amounts falling due within one year	16	(517,446)	(38,213)	(555,659)	(445,780)
NET CURRENT ASSETS		<u>(156,130)</u>	<u>34,711</u>	<u>(121,419)</u>	<u>(81,449)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,148,918</u>	<u>34,711</u>	<u>1,183,629</u>	<u>371,646</u>
CREDITORS					
Amounts falling due after more than one year	17	(70,000)	-	(70,000)	(112,500)
NET ASSETS		<u>1,078,918</u>	<u>34,711</u>	<u>1,113,629</u>	<u>259,146</u>
FUNDS	20				
Unrestricted funds				1,078,918	238,831
Restricted funds				34,711	20,315
TOTAL FUNDS				<u>1,113,629</u>	<u>259,146</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 24/3/25 and were signed on its behalf by:


J Betteley - Trustee

THE YARLET TRUST

Statement of Cash Flows
for the Year Ended 31 August 2024

	Notes	31.8.24 £	31.8.23 £
Cash flows from operating activities			
Cash generated from operations	1	1,172,112	191,198
Interest paid		(14,601)	(15,855)
Net cash provided by operating activities		<u>1,157,511</u>	<u>175,343</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(1,023,771)	(90,300)
Interest received		1,964	948
Net cash used in investing activities		<u>(1,021,807)</u>	<u>(89,352)</u>
Cash flows from financing activities			
Loan repayments in year		(50,000)	(50,000)
Net cash used in financing activities		<u>(50,000)</u>	<u>(50,000)</u>
Change in cash and cash equivalents in the reporting period		<u>85,704</u>	<u>35,991</u>
Cash and cash equivalents at the beginning of the reporting period		<u>200,301</u>	<u>164,310</u>
Cash and cash equivalents at the end of the reporting period		<u><u>286,005</u></u>	<u><u>200,301</u></u>

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Statement of Cash Flows
for the Year Ended 31 August 2024

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.8.24	31.8.23
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	854,483	42,746
Adjustments for:		
Depreciation charges	171,820	51,037
Loss on disposal of fixed assets	-	1,594
Interest received	(1,964)	(948)
Interest paid	14,601	15,855
Decrease/(increase) in stocks	10,873	(6,570)
Decrease in debtors	4,920	43,381
Increase in creditors	117,379	44,103
Net cash provided by operations	1,172,112	191,198

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.9.23	Cash flow	At 31.8.24
	£	£	£
Net cash			
Cash at bank and in hand	200,301	85,704	286,005
	<u>200,301</u>	<u>85,704</u>	<u>286,005</u>
Debt			
Debts falling due within 1 year	(50,000)	-	(50,000)
Debts falling due after 1 year	(112,500)	50,000	(62,500)
	<u>(162,500)</u>	<u>50,000</u>	<u>(112,500)</u>
Total	37,801	135,704	173,505

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Financial Statements **for the Year Ended 31 August 2024**

1. STATUTORY INFORMATION

The Yarlet Trust is a company, limited by guarantee, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Depreciation

Depreciation has been calculated on the fixed assets: the residual value and the life of the asset has been estimated by the trustees.

Accruals

Trustees review the expected expenses based on their knowledge of the business and provide for these accordingly.

Deferred income

The income received prior to the year end is reviewed and any that relates to income due in the later academic years is treated as deferred income.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2024**

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property - 2%, 5% & 10% on cost

Equipment - 20% Straight Line

Motor vehicles - 25% Reducing balance

Improvements to leasehold property are being depreciated over the remainder of the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is calculated using the first-in, first-out formula.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity contributes to the Teachers' Pension Scheme at rates set by the scheme actuary and advised to the Trustees by the scheme administrator. The charity also contributes to a defined contribution scheme for non-teaching staff. The contributions charged to the statement of financial activities in respect of both schemes are those payable in accordance with the rules of the schemes

Donated goods

Donated goods are recognised on a receivable basis (where there is no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Government grants

The company has received government grants in relation to Special Educational Needs and Early years funding. The grants are recognised in the profit and loss account on a receivable basis. The balance of grants received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where grants are received in advance of meeting any performance related conditions, there is not unconditional entitlement to the grant and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before the grant is received, the income is accrued.

Going concern

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2024**

2. ACCOUNTING POLICIES - continued

The Trustees have considered the impact of the cost of living crisis, the introduction of VAT on educational fees and the removal of Charitable Rate Relief from 2025 on the ability of the charity to continue trading for the foreseeable future. This review has included considering the impact of inflation along with the anticipated increase in pension costs to the date of signing the financial statements and updating financial projections. Based on this review and taken together with existing financing facilities, which include a £250,000 loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Leases

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

3. DONATIONS AND LEGACIES

	31.8.24	31.8.23
	£	£
Donations	1,147	1,159
	<u> </u>	<u> </u>

4. INVESTMENT INCOME

	31.8.24	31.8.23
	£	£
Deposit account interest	1,964	948
	<u> </u>	<u> </u>

5. INCOME FROM CHARITABLE ACTIVITIES

		31.8.24	31.8.23
	Activity	£	£
Gross fees	Gross fees and extras less discounts	2,190,371	2,212,310
Remissions, including bursaries & scholarships	Gross fees and extras less discounts	(288,030)	(331,165)
		<u>1,902,341</u>	<u>1,881,145</u>

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2024**

6. RAISING FUNDS

Other trading activities

	31.8.24	31.8.23
	£	£
Opening stock	37,500	30,930
Purchases	12,377	22,930
Closing stock	(26,627)	(37,500)
	<u>23,250</u>	<u>16,360</u>

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Provision of education costs	<u>2,097,854</u>	<u>42,370</u>	<u>2,140,224</u>

8. SUPPORT COSTS

	Governance costs £
Provision of education costs	<u>42,370</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.24	31.8.23
	£	£
Auditors' remuneration	6,930	6,930
Depreciation - owned assets	171,818	51,037
Deficit on disposal of fixed assets	-	1,594
	<u>-</u>	<u>1,594</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2024 nor for the year ended 31 August 2023.

Some of the Governors have children or grandchildren attending the school, and therefore, transact with the school, but all such transactions are on a normal commercial basis.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2024 nor for the year ended 31 August 2023.

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2024

11. STAFF COSTS

	31.8.24	31.8.23
	£	£
Wages and salaries	1,061,346	1,063,088
Social security costs	80,047	86,745
Other pension costs	125,945	117,010
	<u>1,267,338</u>	<u>1,266,843</u>

The average monthly number of employees during the year was as follows:

	31.8.24	31.8.23
Charitable activities	41	43
Cost of generating funds	1	1
Management and admin of the charity	3	3
	<u>45</u>	<u>47</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.24	31.8.23
£70,001 - £80,000	1	1

Governor and key management remuneration and benefits totalled £239,133 (2023: £224,208).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,159	-	1,159
Charitable activities			
Gross fees and extras less discounts	1,881,145	-	1,881,145
Investment income	948	-	948
Other income	25,108	149,080	174,188
Total	<u>1,908,360</u>	<u>149,080</u>	<u>2,057,440</u>
EXPENDITURE ON			
Raising funds	16,360	-	16,360
Charitable activities			
Provision of education costs	1,926,667	71,667	1,998,334
Total	<u>1,943,027</u>	<u>71,667</u>	<u>2,014,694</u>
NET INCOME/(EXPENDITURE)	(34,667)	77,413	42,746

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2024

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted fund £	Total funds £
Transfers between funds	65,951	(65,951)	-
Net movement in funds	31,284	11,462	42,746
RECONCILIATION OF FUNDS			
Total funds brought forward	207,547	8,853	216,400
TOTAL FUNDS CARRIED FORWARD	<u>238,831</u>	<u>20,315</u>	<u>259,146</u>

13. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
COST				
At 1 September 2023	1,539,999	94,129	36,176	1,670,304
Additions	991,195	6,160	26,416	1,023,771
At 31 August 2024	<u>2,531,194</u>	<u>100,289</u>	<u>62,592</u>	<u>2,694,075</u>
DEPRECIATION				
At 1 September 2023	1,135,611	63,952	17,646	1,217,209
Charge for year	144,275	16,307	11,236	171,818
At 31 August 2024	<u>1,279,886</u>	<u>80,259</u>	<u>28,882</u>	<u>1,389,027</u>
NET BOOK VALUE				
At 31 August 2024	<u>1,251,308</u>	<u>20,030</u>	<u>33,710</u>	<u>1,305,048</u>
At 31 August 2023	<u>404,388</u>	<u>30,177</u>	<u>18,530</u>	<u>453,095</u>

14. STOCKS

	31.8.24 £	31.8.23 £
Stocks	<u>26,627</u>	<u>37,500</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2024

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.8.24	31.8.23
	£	£
Trade debtors	89,912	77,059
Other debtors	-	22,522
Prepayments	31,696	26,949
	<u>121,608</u>	<u>126,530</u>

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	31.8.24	31.8.23
	£	£
Bank loans and overdrafts (see note 18)	50,000	50,000
Trade creditors	77,076	30,581
Social security and other taxes	39,035	20,089
Other creditors	12,566	12,297
Accruals and deferred income	376,982	332,813
	<u>555,659</u>	<u>445,780</u>

Deferred income of £298,089 (2023: £265,041) is fee income for the Autumn term which has been invoiced in advance, fee income which has been paid in advance and grant funding received in advance.

The income deferred in the current year totalled £298,089 and the income released from the prior year totalled £265,041.

17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	31.8.24	31.8.23
	£	£
Bank loans (see note 18)	62,500	112,500
Other creditors	7,500	-
	<u>70,000</u>	<u>112,500</u>

18. LOANS

An analysis of the maturity of loans is given below:

	31.8.24	31.8.23
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>50,000</u>	<u>50,000</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>50,000</u>	<u>50,000</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>12,500</u>	<u>62,500</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2024

19. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.24	31.8.23
	£	£
Within one year	126,259	99,480
Between one and five years	502,733	390,392
In more than five years	222,166	394,167
	<u>851,158</u>	<u>884,039</u>

20. MOVEMENT IN FUNDS

	At 1.9.23	Net movement in funds	Transfers between funds	At 31.8.24
	£	£	£	£
Unrestricted funds				
General fund	238,831	(114,703)	954,790	1,078,918
Restricted funds				
General Restricted	20,315	969,186	(954,790)	34,711
TOTAL FUNDS	<u>259,146</u>	<u>854,483</u>	<u>-</u>	<u>1,113,629</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	1,927,019	(2,041,722)	(114,703)
Restricted funds			
General Restricted	1,090,938	(121,752)	969,186
TOTAL FUNDS	<u>3,017,957</u>	<u>(2,163,474)</u>	<u>854,483</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2024

20. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.9.22 £	Net movement in funds £	Transfers between funds £	At 31.8.23 £
Unrestricted funds				
General fund	207,547	(34,667)	65,951	238,831
Restricted funds				
General Restricted	8,853	77,413	(65,951)	20,315
TOTAL FUNDS	<u>216,400</u>	<u>42,746</u>	<u>-</u>	<u>259,146</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,908,360	(1,943,027)	(34,667)
Restricted funds			
General Restricted	149,080	(71,667)	77,413
TOTAL FUNDS	<u>2,057,440</u>	<u>(2,014,694)</u>	<u>42,746</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.22 £	Net movement in funds £	Transfers between funds £	At 31.8.24 £
Unrestricted funds				
General fund	207,547	(149,370)	1,020,741	1,078,918
Restricted funds				
General Restricted	8,853	1,046,599	(1,020,741)	34,711
TOTAL FUNDS	<u>216,400</u>	<u>897,229</u>	<u>-</u>	<u>1,113,629</u>

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2024**

20. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	3,835,379	(3,984,749)	(149,370)
Restricted funds			
General Restricted	1,240,018	(193,419)	1,046,599
TOTAL FUNDS	<u>5,075,397</u>	<u>(4,178,168)</u>	<u>897,229</u>

Restricted Fund balance at 31 August 2024 relates to cash held in the Donations Account of £34,711, relating to donations towards the schools' music academy project.

Transfer of funds relates to unrestricted capital assets purchased via restricted funds.

21. EMPLOYEE BENEFIT OBLIGATIONS

Teachers' pension scheme

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £116,223 (2023: £107,275) and at the year-end £12,566 (2023: £12,297) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2020 and the Valuation Report, which was published in October 2023.

Following the McCloud Judgement, the remedy proposed that when benefits become payable, eligible members can select to receive them from either the reformed or legacy schemes for the period 1 April 2015 to 31 March 2022. The actuaries have assumed that members are likely to choose the option that provides them with the greater benefits, and in preparing the 2020 valuation has valued the 'greater value' benefits for groups of relevant members.

The employer contribution rate for the TPS 28.6% from 1 April 2024, and employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 28.68%.

Defined contribution scheme

Workplace pension scheme

As required by the Pensions Act 2008, the School provides a workplace pension scheme a defined contribution scheme, to its' employees who are not members of the Teachers' Pension Scheme.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2024**

21. EMPLOYEE BENEFIT OBLIGATIONS - continued

Employees aged between 22 and state retirement age and earning at least £10,000 per annum, are automatically enrolled in the scheme, although they may choose to opt out.

Employees between the ages of 16 and 74 with earnings less than £10,000 per annum also have the right to join the Scheme voluntarily.

Employer contributions rates are as follows:

06 April 2021 onwards 3%

Employer contributions payable to the Scheme for the year were £9,983 (2023: £9,978).

22. RELATED PARTY DISCLOSURES

The Articles of Association of The Yarlet Trust (as amended 13th July 2020) confirm that trade shall not be undertaken with any company of which a member of the Governing Body holds more than a 1% interest, unless with a solicitor or his/her firm.

In order to be totally transparent and protect the integrity of the School, it is agreed that no trade will take place with any business in which a Governor has a financial interest, with the exception of the provision of legal advice from a solicitor.

23. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the charity is the Board of Governors.

THE YARLET TRUST

Detailed Statement of Financial Activities **for the Year Ended 31 August 2024**

	31.8.24 £	31.8.23 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,147	1,159
Investment income		
Deposit account interest	1,964	948
Charitable activities		
Gross fees	2,190,371	2,212,310
Remissions, including bursaries & scholarships	(288,030)	(331,165)
	<u>1,902,341</u>	<u>1,881,145</u>
Other income		
Other income resources	<u>1,112,505</u>	<u>174,188</u>
Total incoming resources	<u>3,017,957</u>	<u>2,057,440</u>
EXPENDITURE		
Other trading activities		
Opening stock	37,500	30,930
Uniform purchases	12,377	22,930
Closing stock	(26,627)	(37,500)
	<u>23,250</u>	<u>16,360</u>
Charitable activities		
Salaries, wages and associated costs	1,049,853	1,052,456
Social security	80,047	86,745
Pensions	125,945	117,010
Rent and rates	119,565	106,776
Insurance	24,552	21,201
Heating and lighting	51,628	65,300
Office and telephone expenses	40,904	43,150
Advertising	12,004	5,601
Trips and travel costs	(13,174)	(1,089)
Grounds and gardens	10,930	3,008
Games equipment and recreation	12,127	10,438
Repairs and maintenance	57,512	57,754
Household expenses	95,342	98,155
Motor expenses	29,811	23,799
Subscriptions	7,539	6,675
Carried forward	<u>1,704,585</u>	<u>1,696,979</u>

This page does not form part of the statutory financial statements

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2024

	31.8.24	31.8.23
	£	£
Charitable activities		
Brought forward	1,704,585	1,696,979
Other expenses	3,440	7,665
Bad debts	(7,399)	21,150
Lesson expenses	10,513	8,725
School expenses	70,798	44,307
Examination fees	5,155	3,887
Educational activity costs	118,286	108,806
Boarding costs	6,055	7,485
Depreciation of tangible fixed assets	171,820	51,037
Loss on sale of tangible fixed assets	-	1,594
Bank interest	3,570	3,673
Bank loan interest	11,031	12,182
	2,097,854	1,967,490
 Support costs		
Governance costs		
Wages	11,493	10,632
Auditors' remuneration	6,930	6,930
Legal fees	23,947	13,282
	42,370	30,844
Total resources expended	2,163,474	2,014,694
Net income	<u><u>854,483</u></u>	<u><u>42,746</u></u>

This page does not form part of the statutory financial statements

THE YARLET TRUST

England & Wales - Charity number 528618

Accounts

REGISTERED COMPANY NUMBER: 00975999 (England and Wales)
REGISTERED CHARITY NUMBER: 528618

Report of the Trustees and
Audited Financial Statements for the Year Ended 31 August 2023
for
THE YARLET TRUST
(A COMPANY LIMITED BY GUARANTEE)

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

THE YARLET TRUST

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for the Year Ended 31 August 2023

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THE YARLET TRUST

Reference and Administrative Details
for the Year Ended 31 August 2023

TRUSTEES

Mrs J Betteley (Chair)
Mrs C Jenkinson
J J E Lefroy
P Middleton (resigned 7.7.23)
Mrs G Mitchell (resigned 22.11.23)
A Morris (Chair) (resigned 18.10.23)
C Paget (resigned 15.2.23)
K Robins (resigned 7.7.23)
Mrs P A Sharratt (resigned 7.7.23)
Mrs S J Beech (appointed 20.11.23)
Mrs E J Cartwright (appointed 20.11.23)
M G Pickering (appointed 20.11.23)
Mrs V J Tomlinson (appointed 20.11.23)

REGISTERED OFFICE

Yarlet School
Yarlet
Stafford
ST189SU

**REGISTERED COMPANY
NUMBER**

00975999 (England and Wales)

REGISTERED CHARITY NUMBER 528618

AUDITORS

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

HEADMASTER

I M Raybould

BURSAR

K Nixon

THE YARLET TRUST
Report of the Trustees
for the Year Ended 31 August 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The Yarlet Trust is a charitable company limited by guarantee and was set up in 1970. It is governed by its articles of association, and its objects are to provide education for children at Yarlet School.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision of the Governors is to be the "Independent Preparatory School of Choice" in Staffordshire, and our mission is to provide a fun environment where children are happy, nurtured and encouraged to achieve to the best of their ability in all areas of school life and to ensure they are thoroughly prepared for the next stage of their education.

To achieve this, in 2021 the Governors approved a 5-year Strategic Plan with a focus on the strategic objectives shown below:

Achieving Full Potential

- Pupil development is focused on enabling all to achieve their full potential: academically, physically, emotionally and spiritually.
- 100% of Year 8 pupils receive an offer to their 1st choice of school.
- Staff, teaching and support, are provided with development and growth opportunities, both personal and professional, in accordance with agreed objectives.
- Provide an effective remuneration package to attract and retain high quality staff.

Pupil Growth

- To increase and sustain pupil numbers at or above 190.
- Increase the visibility and accessibility of Yarlet amongst the Staffordshire community through:
 - Increased marketing and challenging perceptions across the county
 - Provision of School transport across multiple routes
 - Community engagement within Stafford, Stone and areas of potential expansion.
- Accessibility for disadvantaged pupils through scholarship and bursary opportunities.

Outstanding Facilities

- Develop the campus to provide outstanding facilities that attract, retain and inspire pupils, parents and staff.
- Estate review focused on cost-reduction and maximizing usage of existing facilities.
- Address outstanding reactive maintenance issues.
- Implement effective long-term preventative maintenance planning.

Financial Stability

- Ensure fees reflect the outstanding Yarlet offer whilst remaining competitive within the local independent school sector.
- Ensure Yarlet maintains financial stability/surplus through effective planning, development and investment for the long-term.
- Investigate the costs and benefits of a long-lease agreement for the School.
- Consider partnership opportunities within the Independent sector.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee charging.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2023**

OBJECTIVES AND ACTIVITIES

Public benefit

The Governors maintain a policy of continuous review of ways in which The Yarlet Trust can practicably offer benefits to the public. Prominent among these is the offer of bursaries, which the School has for many years made available for children from low income families, including two bursaries which are offered to children entering the School in Year 7, which are each linked to continuing bursaries provided by Senior Schools up to Year 13. During the academic year 2022/2023 15% (2021/2022, 12.7%) of fee income was given as a remission to include bursaries and scholarships.

It also remains the Governors' policy that local schools, sports organisations and community groups are offered the use of the School's outdoor and indoor facilities; our boarding facilities during the holidays for a local special school (Marshlands) and our swimming pool for a local primary school (Woodseaves CE Primary). The Board intends to expand this in the coming year with further initiatives and offer of facility use, particularly in the areas of sport and music. Furthermore, the school shares its musical and sporting excellence by inviting local maintained schools to participate in a series of competitions, workshops and performances.

During the summer holidays the School made available its boarding facilities to The Newman Holiday Trust, a charity which provides respite holidays (and so respite for parents) for children with disabilities and special needs aged 4-16. This was at a notional charge, aimed at covering costs only.

The Governors are pleased to encourage and support school staff who volunteer. The Deputy Headteacher offers her support to a local maintained school by being a governor.

Volunteers

The School is assisted by very active parents, either through the Fund Raising Committee or in other respects, and the assistance so generously given in time, expertise and fund raising results in projects which would not be otherwise achieved. The charity had the support of four volunteers during the year, who attended the school to offer support, with areas such as pre prep reading, and sports trips.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The most recent ISI Educational Quality Inspection was in April 2018 and we were rightly delighted of the "excellent" grading for pupils' personal development. Additionally, our latest (November 2022) Regulatory Compliance Inspection confirms that the school continues to meet all regulatory requirements.

"The School's performance in all areas continues to be outstanding with all leavers gaining entry to their first choice of senior school. Yarlet has continued to provide a first class, all-round education and has maintained an excellent reputation for its traditional values, high academic standards and excellence in art, music and sport. We believe these achievements are a direct result of vigorously pursuing a comprehensive School Improvement Plan which is continually updated with the objective of maintaining exceptionally high standards across the board.

A disproportionate number of pupils leave Yarlet with Exhibitions or Scholarships to their respective senior schools."

THE YARLET TRUST
Report of the Trustees
for the Year Ended 31 August 2023

FINANCIAL REVIEW

Financial review

The Statement of Financial Activities for the year is set out on page 11 of the financial statements. Funding for the main activity of The Yarlet Trust is by charging tuition fees for pupils. Funding for improvements is met largely by fund raising activities and donations.

As a charity the parents of our pupils have the assurance that all the income of the School must be applied for educational purposes. As an educational charity we enjoy tax exemption on our educational activities. The financial benefits we receive from tax exemptions are applied for educational purposes. However, as an educational charity, we are unable to reclaim VAT input tax on our costs as we are exempt for VAT purposes.

The Charity had unrestricted net deficit £34,667 for the year before a transfer of £65,951 from Restricted Funds, resulting in a net movement of £31,284 on unrestricted funds. The Charity had restricted net income of £77,413 before a transfer of £65,951 to the unrestricted reserve, resulting in a net movement of £11,462 on restricted funds

Reserves policy

The unrestricted funds are held in a general reserve to allow for any unforeseen falls in income or rises in expenditure, as well as to invest in improvements to equipment and facilities wherever possible.

Unrestricted reserves of 238,831 were held at 31 August 2023.

Restricted Reserves of £20,315 were held at 31 August 2023.

Going concern

The Trustees have considered the impact of the cost of living crisis on the ability of the charity to continue trading for the foreseeable future. This review has included considering the impact of inflation along with the anticipated increase in pension costs to the date of signing the financial statements and updating financial projections. Based on this review and taken together with existing financing facilities, which include a £250,000 loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

FUTURE PLANS

Looking forward to 2023/24 and beyond, The Yarlet Trust will continue to ensure the highest standards in the education it provides. In furtherance of the Trust's strategy and in order to meet its charitable objectives, the Governors will continue to monitor the implementation of the Strategic Plan and the objectives outlined above. They will also continue to monitor education standards at the School, seeking improvements wherever possible.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, Articles of Association and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006. The Governors are required by the Articles of Association to be members of the company. The Articles further provide that there be a minimum of 7 Governors and that each Governor may serve for a period of 3 years and be eligible to stand for re-election at the end of that period.

The Governing Body keeps the composition of its Board under regular review, monitoring the anticipated requirements of the School, and undertakes an annual review of the roles and responsibilities of the Governors as a whole.

Nominations for election to the Board of Governors are received from existing Governors, together with suggestions from the Headmaster, and these take account of the specialist skills and personal competence of candidates and address what fields of expertise may be under-represented on the Board at any given time.

The election of each Governor is subject to approval by the members of The Yarlet Trust in general meeting.

Organisation, management and financial reporting control

The Board of Governors meets at least three times a year to determine the general policy of the School and review its overall management and control, for which Governors are legally responsible. As and when it is necessary, the Board is supported in this task by the work of subcommittees and/or working parties. These also meet regularly, have clear terms of reference and are chaired by Governors, though non-Governors may be co-opted and the Headmaster and other members of the School's senior management team may be invited to attend such meetings.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2023**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Key management remuneration

We have regard to nationally published pay scales when setting key management remuneration. These scales are reviewed annually and agreed by the Governors.

Risk management

The Governors maintain a policy of continuous review of the major risks to which The Yarlet Trust is exposed. Systems have been developed and continue to be developed to mitigate exposure. The Governors monitor the effectiveness of the system of internal controls, including insurance cover where appropriate, by which risks can be best mitigated.

EXTERNAL RELATIONSHIPS

The day to day running of the School is delegated to the Headmaster, who is supported by other members of the senior management team and administrative staff.

The Headmaster is an active member of the Incorporated Association of Preparatory Schools (IAPS), the purpose of which is to promote and maintain standards in preparatory schools. In addition the Yarlet School is a member of the Association of Governing Bodies of Independent Schools (AGBIS), which supports and advises governing bodies, and of the Independent Schools Bursars Association (ISBA), which provides valuable financial advice.

The School operates with a wide range of local charities and other organisations in seeking to widen public access to the education it provides, to optimise the use of its facilities and to make its pupils more aware of the social context of the education they receive.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Governors are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

GOVERNORS RETIRING BY ROTATION

The governors retiring by rotation are Mrs J Betteley, Mrs C Jenkinson and Mr J J E Lefroy.

AUDITORS

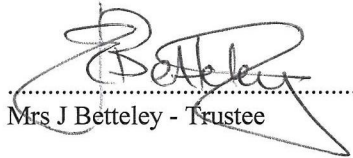
The auditors, Lawton Bradford Accountants Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

THE YARLET TRUST

Report of the Trustees
for the Year Ended 31 August 2023

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on31/02/2024..... and signed on its behalf by:


.....
Mrs J Betteley - Trustee

Report of the Independent Auditors to the Members of
The Yarlet Trust

Opinion

We have audited the financial statements of The Yarlet Trust (the 'charitable company') for the year ended 31 August 2023 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the planning process:

- We enquire of management the systems and controls the charity has in place, areas of the accounts most susceptible to the risk of irregularities and fraud, and any instances of or suspected fraud.
- We obtain an understanding of the legal and regulatory frameworks applicable to the charitable company.
- We consider the incentives and opportunities that exist in the charity, including the extent of management bias, which presents potential for irregularities and fraud to occur, and tailor our risk assessment accordingly.
- Using our knowledge of the charitable company, together with discussions held with the charity at the planning stage, we form a conclusion on the risk of misstatement due to irregularities including fraud and tailor our audit procedures accordingly.

The key procedures we undertake to detect irregularities including fraud during the audit include:

- Identifying and testing journal entries and the overall accounting record, in particular those that were significant and unusual.
- Reviewing the accounts disclosures and determining whether accounting policies have been appropriately applied.
- Reviewing and challenging assumptions and judgements used by management, including any significant accounting estimates.
- Assessing the extent of compliance with relevant laws and regulations.
- Testing key income lines, including cut-off, for evidence of management bias.
- Assessing the validity of the classification of income, expenditure, assets and liabilities between Restricted and Unrestricted Funds.
- Obtaining third party confirmation of material bank balances.
- Documenting and verifying all significant related party balances and transactions.
- Reviewing documentation such as the charity board minutes, correspondence with solicitors, for evidence of irregularities including fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Adele Lawton FCCA (Senior Statutory Auditor)
for and on behalf of Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

Date: 28/02/2024

THE YARLET TRUST

Statement of Financial Activities
for the Year Ended 31 August 2023

	Notes	Unrestricted fund £	Restricted fund £	31.8.23 Total funds £	31.8.22 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	1,159	-	1,159	1,158
Charitable activities					
Gross fees and extras less discounts	6	1,881,145	-	1,881,145	1,855,667
Other trading activities	4	-	-	-	9,277
Investment income	5	948	-	948	65
Other income		25,108	149,080	174,188	45,781
Total		1,908,360	149,080	2,057,440	1,911,948
EXPENDITURE ON					
Raising funds	7	16,360	-	16,360	13,089
Charitable activities					
Provision of education costs	8	1,926,667	71,667	1,998,334	1,842,734
Total		1,943,027	71,667	2,014,694	1,855,823
NET INCOME/(EXPENDITURE)		(34,667)	77,413	42,746	56,125
Transfers between funds	21	65,951	(65,951)	-	-
Net movement in funds		31,284	11,462	42,746	56,125
RECONCILIATION OF FUNDS					
Total funds brought forward		207,547	8,853	216,400	160,275
TOTAL FUNDS CARRIED FORWARD		238,831	20,315	259,146	216,400

The notes form part of these financial statements

THE YARLET TRUST

Statement of Financial Position
31 August 2023

	Notes	Unrestricted fund £	Restricted fund £	31.8.23 Total funds £	31.8.22 Total funds £
FIXED ASSETS					
Tangible assets	14	453,095	-	453,095	415,426
CURRENT ASSETS					
Stocks	15	37,500	-	37,500	30,930
Debtors	16	106,567	19,963	126,530	169,911
Cash at bank and in hand		152,265	48,036	200,301	164,310
		<u>296,332</u>	<u>67,999</u>	<u>364,331</u>	<u>365,151</u>
CREDITORS					
Amounts falling due within one year	17	(398,096)	(47,684)	(445,780)	(401,677)
NET CURRENT ASSETS		<u>(101,764)</u>	<u>20,315</u>	<u>(81,449)</u>	<u>(36,526)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>351,331</u>	<u>20,315</u>	<u>371,646</u>	<u>378,900</u>
CREDITORS					
Amounts falling due after more than one year	18	(112,500)	-	(112,500)	(162,500)
NET ASSETS		<u>238,831</u>	<u>20,315</u>	<u>259,146</u>	<u>216,400</u>
FUNDS	21				
Unrestricted funds				238,831	207,547
Restricted funds				<u>20,315</u>	<u>8,853</u>
TOTAL FUNDS				<u>259,146</u>	<u>216,400</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 03/02/2024 and were signed on its behalf by:


J Betteley - Trustee

THE YARLET TRUST

Statement of Cash Flows
for the Year Ended 31 August 2023

	Notes	31.8.23 £	31.8.22 £
Cash flows from operating activities			
Cash generated from operations	1	191,198	34,069
Interest paid		(15,855)	(11,615)
Net cash provided by operating activities		<u>175,343</u>	<u>22,454</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(90,300)	(37,505)
Interest received		948	65
Net cash used in investing activities		<u>(89,352)</u>	<u>(37,440)</u>
Cash flows from financing activities			
Loan repayments in year		(50,000)	(37,500)
Net cash used in financing activities		<u>(50,000)</u>	<u>(37,500)</u>
Change in cash and cash equivalents in the reporting period		<u>35,991</u>	<u>(52,486)</u>
Cash and cash equivalents at the beginning of the reporting period		<u>164,310</u>	<u>216,796</u>
Cash and cash equivalents at the end of the reporting period		<u><u>200,301</u></u>	<u><u>164,310</u></u>

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Statement of Cash Flows
for the Year Ended 31 August 2023

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.8.23	31.8.22
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	42,746	56,125
Adjustments for:		
Depreciation charges	51,037	54,662
Loss on disposal of fixed assets	1,594	4,255
Interest received	(948)	(65)
Interest paid	15,855	11,615
Increase in stocks	(6,570)	(14,810)
Decrease/(increase) in debtors	43,381	(76,129)
Increase/(decrease) in creditors	44,103	(1,584)
Net cash provided by operations	191,198	34,069

2. ANALYSIS OF CHANGES IN NET (DEBT)/FUNDS

	At 1.9.22	Cash flow	At 31.8.23
	£	£	£
Net cash			
Cash at bank and in hand	164,310	35,991	200,301
	<u>164,310</u>	<u>35,991</u>	<u>200,301</u>
Debt			
Debts falling due within 1 year	(50,000)	-	(50,000)
Debts falling due after 1 year	(162,500)	50,000	(112,500)
	<u>(212,500)</u>	<u>50,000</u>	<u>(162,500)</u>
Total	(48,190)	85,991	37,801

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Financial Statements **for the Year Ended 31 August 2023**

1. STATUTORY INFORMATION

The Yarlet Trust is a company, limited by guarantee, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Depreciation

Depreciation has been calculated on the fixed assets: the residual value and the life of the asset has been estimated by the trustees.

Accruals

Trustees review the expected expenses based on their knowledge of the business and provide for these accordingly.

Deferred income

The income received prior to the year end is reviewed and any that relates to income due in the later academic years is treated as deferred income.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2023**

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property - 2%, 5% & 10% on cost

Equipment - 20% Straight Line

Motor vehicles - 25% Reducing balance

Improvements to leasehold property are being depreciated over the remainder of the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is calculated using the first-in, first-out formula.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity contributes to the Teachers' Pension Scheme at rates set by the scheme actuary and advised to the Trustees by the scheme administrator. The charity also contributes to a defined contribution scheme for non-teaching staff. The contributions charged to the statement of financial activities in respect of both schemes are those payable in accordance with the rules of the schemes

Donated goods

Donated goods are recognised on a receivable basis (where there is no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Government grants

The company has received government grants in relation to Special Educational Needs and Early years funding. The grants are recognised in the profit and loss account on a receivable basis. The balance of grants received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where grants are received in advance of meeting any performance related conditions, there is not unconditional entitlement to the grant and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before the grant is received, the income is accrued.

Going concern

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

2. ACCOUNTING POLICIES - continued

The Trustees have considered the impact of the cost of living crisis on the ability of the charity to continue trading for the foreseeable future. This review has included considering the impact of inflation along with the anticipated increase in pension costs to the date of signing the financial statements and updating financial projections. Based on this review and taken together with existing financing facilities, which include a £250,000 loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Leases

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

3. DONATIONS AND LEGACIES

	31.8.23	31.8.22
	£	£
Donations	1,159	1,158
	=====	=====

4. OTHER TRADING ACTIVITIES

	31.8.23	31.8.22
	£	£
Activities for generating fund	-	9,277
	=====	=====

5. INVESTMENT INCOME

	31.8.23	31.8.22
	£	£
Deposit account interest	948	65
	=====	=====

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

6. INCOME FROM CHARITABLE ACTIVITIES

		31.8.23	31.8.22
	Activity	£	£
Gross fees	Gross fees and extras less discounts	2,212,310	2,124,355
Remissions, including bursaries & scholarships	Gross fees and extras less discounts	(331,165)	(268,688)
		<u>1,881,145</u>	<u>1,855,667</u>

7. RAISING FUNDS

Other trading activities

	31.8.23	31.8.22
	£	£
Opening stock	30,930	16,120
Purchases	22,930	27,899
Closing stock	(37,500)	(30,930)
	<u>16,360</u>	<u>13,089</u>

8. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 9) £	Totals £
Provision of education costs	<u>1,967,490</u>	<u>30,844</u>	<u>1,998,334</u>

9. SUPPORT COSTS

	Governance costs £
Provision of education costs	<u>30,844</u>

10. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.23	31.8.22
	£	£
Auditors' remuneration	6,930	6,480
Depreciation - owned assets	51,037	54,663
Deficit on disposal of fixed assets	<u>1,594</u>	<u>4,255</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

11. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2023 nor for the year ended 31 August 2022.

Some of the Governors have children or grandchildren attending the school, and therefore, transact with the school, but all such transactions are on a normal commercial basis.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2023 nor for the year ended 31 August 2022.

12. STAFF COSTS

	31.8.23	31.8.22
	£	£
Wages and salaries	1,063,088	948,046
Social security costs	86,745	74,664
Other pension costs	117,010	107,133
	1,266,843	1,129,843

The average monthly number of employees during the year was as follows:

	31.8.23	31.8.22
Charitable activities	43	43
Cost of generating funds	1	1
Management and admin of the charity	3	2
	47	46

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.23	31.8.22
£70,001 - £80,000	1	1
	1	1

Governor and key management remuneration and benefits totalled £224,208 (2022: £110,306).

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	1,158	-	1,158
Charitable activities			
Gross fees and extras less discounts	1,855,667	-	1,855,667
Other trading activities	-	9,277	9,277
Investment income	65	-	65
Other income	3,722	42,059	45,781
Total	<u>1,860,612</u>	<u>51,336</u>	<u>1,911,948</u>
EXPENDITURE ON			
Raising funds	6,889	6,200	13,089
Charitable activities			
Provision of education costs	1,836,626	6,108	1,842,734
Total	<u>1,843,515</u>	<u>12,308</u>	<u>1,855,823</u>
NET INCOME	17,097	39,028	56,125
Transfers between funds	43,419	(43,419)	-
Net movement in funds	60,516	(4,391)	56,125
RECONCILIATION OF FUNDS			
Total funds brought forward	147,031	13,244	160,275
TOTAL FUNDS CARRIED FORWARD	<u><u>207,547</u></u>	<u><u>8,853</u></u>	<u><u>216,400</u></u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

14. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
COST				
At 1 September 2022	1,455,491	93,051	36,176	1,584,718
Additions	84,508	5,792	-	90,300
Disposals	-	(4,714)	-	(4,714)
At 31 August 2023	1,539,999	94,129	36,176	1,670,304
DEPRECIATION				
At 1 September 2022	1,109,002	48,821	11,469	1,169,292
Charge for year	26,609	18,251	6,177	51,037
Eliminated on disposal	-	(3,120)	-	(3,120)
At 31 August 2023	1,135,611	63,952	17,646	1,217,209
NET BOOK VALUE				
At 31 August 2023	404,388	30,177	18,530	453,095
At 31 August 2022	346,489	44,230	24,707	415,426

15. STOCKS

	31.8.23	31.8.22
	£	£
Stocks	37,500	30,930

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.23	31.8.22
	£	£
Trade debtors	77,059	122,755
Other debtors	22,522	29,772
Prepayments	26,949	17,384
	126,530	169,911

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.23	31.8.22
	£	£
Bank loans and overdrafts (see note 19)	50,000	50,000
Trade creditors	30,581	76,703
Social security and other taxes	20,089	18,680
Other creditors	12,297	16,685
Accruals and deferred income	332,813	239,609
	<u>445,780</u>	<u>401,677</u>

Deferred income of £265,041 (2022: £214,111) is fee income for the Autumn term which has been invoiced in advance, fee income which has been paid in advance and grant funding received in advance.

The income deferred in the current year totalled £265,041 and the income released from the prior year totalled £214,111.

18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.8.23	31.8.22
	£	£
Bank loans (see note 19)	<u>112,500</u>	<u>162,500</u>

19. LOANS

An analysis of the maturity of loans is given below:

	31.8.23	31.8.22
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>50,000</u>	<u>50,000</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>50,000</u>	<u>50,000</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>62,500</u>	<u>112,500</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

20. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.23	31.8.22
	£	£
Within one year	99,480	15,499
Between one and five years	390,392	26,660
In more than five years	394,167	-
	<u>884,039</u>	<u>42,159</u>

21. MOVEMENT IN FUNDS

	At 1.9.22	Net movement in funds	Transfers between funds	At 31.8.23
	£	£	£	£
Unrestricted funds				
General fund	207,547	(34,667)	65,951	238,831
Restricted funds				
General Restricted	8,853	77,413	(65,951)	20,315
TOTAL FUNDS	<u>216,400</u>	<u>42,746</u>	<u>-</u>	<u>259,146</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	1,908,360	(1,943,027)	(34,667)
Restricted funds			
General Restricted	149,080	(71,667)	77,413
TOTAL FUNDS	<u>2,057,440</u>	<u>(2,014,694)</u>	<u>42,746</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2023

21. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.9.21 £	Net movement in funds £	Transfers between funds £	At 31.8.22 £
Unrestricted funds				
General fund	147,031	17,097	43,419	207,547
Restricted funds				
General Restricted	13,244	39,028	(43,419)	8,853
TOTAL FUNDS	<u>160,275</u>	<u>56,125</u>	<u>-</u>	<u>216,400</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,860,612	(1,843,515)	17,097
Restricted funds			
General Restricted	51,336	(12,308)	39,028
TOTAL FUNDS	<u>1,911,948</u>	<u>(1,855,823)</u>	<u>56,125</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.21 £	Net movement in funds £	Transfers between funds £	At 31.8.23 £
Unrestricted funds				
General fund	147,031	(17,570)	109,370	238,831
Restricted funds				
General Restricted	13,244	116,441	(109,370)	20,315
TOTAL FUNDS	<u>160,275</u>	<u>98,871</u>	<u>-</u>	<u>259,146</u>

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2023**

21. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	3,768,972	(3,786,542)	(17,570)
Restricted funds			
General Restricted	200,416	(83,975)	116,441
TOTAL FUNDS	<u>3,969,388</u>	<u>(3,870,517)</u>	<u>98,871</u>

Restricted Fund balance at 31 August 2023 relates to cash held in Fundraising accounts £9,234 and funds relating to a grant received/receivable from HS2 £11,080.

Transfer of funds relates to unrestricted fixed assets purchased via restricted funds.

22. EMPLOYEE BENEFIT OBLIGATIONS

Teachers' pension scheme

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £107,275 (2022: £99,171) and at the year-end £12,297 (2022: £12,058) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2020 and the Valuation Report, which was published in October 2023.

Following the McCloud Judgement, the remedy proposed that when benefits become payable, eligible members can select to receive them from either the reformed or legacy schemes for the period 1 April 2015 to 3 March 2022. The actuaries have assumed that members are likely to choose the option that provides them with the greater benefits, and in preparing the 2020 valuation have valued the 'greater value' benefits for groups of relevant members.

The valuation confirmed that the employer contribution rate for the TPS would increase from 23.6% to 28.6% from 1 April 2024.

Defined contribution scheme

Workplace pension scheme

As required by the Pensions Act 2008, the School provides a workplace pension scheme a defined contribution scheme, to its' employees who are not members of the Teachers' Pension Scheme.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2023**

22. EMPLOYEE BENEFIT OBLIGATIONS - continued

Employees aged between 22 and state retirement age and earning at least £10,000 per annum, are automatically enrolled in the scheme, although they may choose to opt out.

Employees between the ages of 16 and 74 with earnings less than £10,000 per annum also have the right to join the Scheme voluntarily.

Employer contributions rates are as follows:

06 April 2021 onwards 3%

Employer contributions payable to the Scheme for the year were £9,978 (2022: £8,193).

23. RELATED PARTY DISCLOSURES

The Articles of Association of The Yarlet Trust (as amended 13th July 2020) confirm that trade shall not be undertaken with any company of which a member of the Governing Body holds more than a 1% interest, unless with a solicitor or his/her firm.

In order to be totally transparent and protect the integrity of the School, it is agreed that no trade will take place with any business in which a Governor has a financial interest, with the exception of the provision of legal advice from a solicitor.

24. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the charity is the Board of Governors.

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2023

	31.8.23 £	31.8.22 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,159	1,158
Other trading activities		
Activities for generating fund	-	9,277
Investment income		
Deposit account interest	948	65
Charitable activities		
Gross fees	2,212,310	2,124,355
Remissions, including bursaries & scholarships	(331,165)	(268,688)
	<u>1,881,145</u>	<u>1,855,667</u>
Other income		
Other income resources	174,188	45,781
Total incoming resources	<u>2,057,440</u>	<u>1,911,948</u>
EXPENDITURE		
Other trading activities		
Opening stock	30,930	16,120
Fundraising costs	-	6,363
Uniform purchases	22,930	21,536
Closing stock	(37,500)	(30,930)
	<u>16,360</u>	<u>13,089</u>
Charitable activities		
Salaries, wages and associated costs	1,052,456	937,798
Social security	86,745	74,664
Pensions	117,010	107,133
Rent and rates	106,776	99,093
Insurance	21,201	24,617
Heating and lighting	65,300	73,062
Office and telephone expenses	43,150	26,390
Advertising	5,601	12,482
Trips and travel costs	(1,089)	(5,897)
Grounds and gardens	3,008	17,332
Games equipment and recreation	10,438	1,944
Carried forward	<u>1,510,596</u>	<u>1,368,618</u>

This page does not form part of the statutory financial statements

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2023

	31.8.23 £	31.8.22 £
Charitable activities		
Brought forward	1,510,596	1,368,618
Repairs and maintenance	57,754	76,019
Household expenses	98,155	88,147
Motor expenses	23,799	17,132
Subscriptions	6,675	6,736
Other expenses	7,665	9,207
Bad debts	21,150	5,770
Lesson expenses	8,725	6,056
School expenses	44,307	38,505
Examination fees	3,887	10,641
Educational activity costs	108,806	118,619
Boarding costs	7,485	5,451
Depreciation of tangible fixed assets	51,037	54,662
Loss on sale of tangible fixed assets	1,594	4,255
Bank interest	3,673	4,972
Bank loan interest	12,182	6,643
	1,967,490	1,821,433
Support costs		
Governance costs		
Wages	10,632	10,248
Auditors' remuneration	6,930	6,480
Legal fees	13,282	4,573
	30,844	21,301
Total resources expended	2,014,694	1,855,823
Net income	42,746	56,125

This page does not form part of the statutory financial statements

THE YARLET TRUST

England & Wales - Charity number 528618

Accounts

REGISTERED COMPANY NUMBER: 00975999 (England and Wales)
REGISTERED CHARITY NUMBER: 528618

Report of the Trustees and
Audited Financial Statements for the Year Ended 31 August 2022
for
THE YARLET TRUST
(A COMPANY LIMITED BY GUARANTEE)

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

THE YARLET TRUST

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THE YARLET TRUST

Reference and Administrative Details **for the Year Ended 31 August 2022**

TRUSTEES

Mrs J Betteley
Ms R S Bullock (resigned 31.3.22)
Mrs C Jenkinson
J J E Lefroy
P Middleton
Mrs G Mitchell
A Morris (Chair)
C Paget (resigned 15.2.23)
K Robins
Mrs P A Sharratt

REGISTERED OFFICE

Yarlet School
Yarlet
Stafford
ST189SU

REGISTERED COMPANY NUMBER

00975999 (England and Wales)

REGISTERED CHARITY NUMBER 528618

AUDITORS

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

HEADMASTER

I M Raybould

BURSAR

K Nixon

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2022**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The Yarlet Trust is a charitable company limited by guarantee and was set up in 1970. It is governed by its articles of association, and its objects are to provide education for children at Yarlet School.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision of the Governors is to be the "Independent Preparatory School of Choice" in Staffordshire, and our mission is to provide a fun environment where children are happy, nurtured and encouraged to achieve to the best of their ability in all areas of school life and to ensure they are thoroughly prepared for the next stage of their education.

To achieve this, in 2021 the Governors approved a 5-year Strategic Plan with a focus on the strategic objectives shown below:

Achieving Full Potential

- Pupil development is focused on enabling all to achieve their full potential: academically, physically, emotionally and spiritually.
- 100% of Year 8 pupils receive an offer to their 1st choice of school.
- Staff, teaching and support, are provided with development and growth opportunities, both personal and professional, in accordance with agreed objectives.
- Provide an effective remuneration package to attract and retain high quality staff.

Pupil Growth

- To increase and sustain pupil numbers at or above 190.
- Increase the visibility and accessibility of Yarlet amongst the Staffordshire community through:
- Increased marketing and challenging perceptions across the county
- Provision of School transport across multiple routes
- Community engagement within Stafford, Stone and areas of potential expansion.
- Accessibility for disadvantaged pupils through scholarship and bursary opportunities.

Outstanding Facilities

- Develop the campus to provide outstanding facilities that attract, retain and inspire pupils, parents and staff.
- Estate review focused on cost-reduction and maximizing usage of existing facilities.
- Address outstanding reactive maintenance issues.
- Implement effective long-term preventative maintenance planning.

Financial Stability

- Ensure fees reflect the outstanding Yarlet offer whilst remaining competitive within the local independent school sector.
- Ensure Yarlet maintains financial stability/surplus through effective planning, development and investment for the long-term.
- Investigate the costs and benefits of a long-lease agreement for the School.
- Consider partnership opportunities within the Independent sector.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee charging.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2022**

OBJECTIVES AND ACTIVITIES

Public benefit

The Governors maintain a policy of continuous review of ways in which The Yarlet Trust can practicably offer benefits to the public. Prominent among these is the offer of bursaries, which the School has for many years made available for children from low income families, including two bursaries which are offered to children entering the School in Year 7, which are each linked to continuing bursaries provided by Senior Schools up to Year 13. During the academic year 2021/2022, 12.7% of fee income was given as a remission to include bursaries and scholarships.

It also remains the Governors' policy that local schools, sports organisations and community groups are offered the use of the School's outdoor and indoor facilities; our boarding facilities during the holidays for a local special school (Marshlands) and our swimming pool for a local primary school (Woodseaves CE Primary). The Board intends to expand this in the coming year with further initiatives and offer of facility use, particularly in the areas of sport and music. Furthermore, the school shares its musical and sporting excellence by inviting local maintained schools to participate in a series of competitions, workshops and performances.

During the summer holidays the School made available its boarding facilities to The Newman Holiday Trust, a charity which provides respite holidays (and so respite for parents) for children with disabilities and special needs aged 4-16. This was at a notional charge, aimed at covering costs only.

The Governors are pleased to encourage and support school staff who volunteer. The Deputy Headteacher offers her support to a local maintained school by being a governor.

Volunteers

The School is assisted by very active parents, either through the Fund Raising Committee or in other respects, and the assistance so generously given in time, expertise and fund raising results in projects which would not be otherwise achieved. The charity had the support of five volunteers during the year, who attended the school to offer support, with areas such as pre prep reading, sports, trips and boarding.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The most recent ISI Educational Quality Inspection was in April 2018 and we were rightly delighted of the "excellent" grading for pupils' personal development. Additionally, our latest (November 2022) Regulatory Compliance Inspection confirms that the school continues to meet all regulatory requirements.

"The School's performance in all areas continues to be outstanding with all leavers gaining entry to their first choice of senior school. Yarlet has continued to provide a first class, all-round education and has maintained an excellent reputation for its traditional values, high academic standards and excellence in art, music and sport. We believe these achievements are a direct result of vigorously pursuing a comprehensive School Improvement Plan which is continually updated with the objective of maintaining exceptionally high standards across the board.

A disproportionate number of pupils leave Yarlet with Exhibitions or Scholarships to their respective senior schools."

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2022**

FINANCIAL REVIEW

Financial review

The Statement of Financial Activities for the year is set out on page 11 of the financial statements. Funding for the main activity of The Yarlet Trust is by charging tuition fees for pupils. Funding for improvements is met largely by fund raising activities and donations.

As a charity the parents of our pupils have the assurance that all the income of the School must be applied for educational purposes. As an educational charity we enjoy tax exemption on our educational activities. The financial benefits we receive from tax exemptions are applied for educational purposes. However, as an educational charity, we are unable to reclaim VAT input tax on our costs as we are exempt for VAT purposes.

The Charity had unrestricted net income of £17,097 for the year before a transfer of £43,419 from Restricted Funds, resulting in a net movement of £60,516 on unrestricted funds. The Charity had restricted net income of £39,028 before a transfer of £43,419 to the unrestricted reserve, resulting in a net movement of (£4,391) on restricted funds

Reserves policy

The unrestricted funds are held in a general reserve to allow for any unforeseen falls in income or rises in expenditure, as well as to invest in improvements to equipment and facilities wherever possible.

Unrestricted reserves of 207,547 were held at 31 August 2022.

Restricted Reserves of £8,853 were held at 31 August 2022.

Going concern

The Governors have considered the period ending one year from the approval of these financial statements. In light of the impact of the COVID-19 pandemic, the Governors took up the offer of a £250,000 loan from NatWest under the Government's CBILS. This was drawn down on 11th November 2020 and the Governors consider that it will be of significant assistance, alongside the continuing overdraft facility from NatWest, in overcoming any uncertainties as to the level of future entries and pupil numbers in light of any economic challenges ahead.

FUTURE PLANS

Looking forward to 2023 and beyond, The Yarlet Trust will continue to ensure the highest standards in the education it provides. In furtherance of the Trust's strategy and in order to meet its charitable objectives, the Governors will continue to monitor the implementation of the Strategic Plan and the objectives outlined above. They will also continue to monitor education standards at the School, seeking improvements wherever possible.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, articles of association and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006. The Governors are required by the articles of association to be members of the company. The articles further provide that there be a minimum of 7 Governors and that each Governor may serve for a period of 3 years and be eligible to stand for re-election at the end of that period.

The Governing Body keeps the composition of its Board under regular review, monitoring the anticipated requirements of the School, and undertakes an annual review of the roles and responsibilities of the Governors as a whole.

Nominations for election to the Board of Governors are received from existing Governors, together with suggestions from the Headmaster, and these take account of the specialist skills and personal competence of candidates and address what fields of expertise may be under-represented on the Board at any given time.

The election of each Governor is subject to approval by the members of The Yarlet Trust in general meeting.

Organisation, management and financial reporting control

The Board of Governors meets at least three times a year to determine the general policy of the School and review its overall management and control, for which Governors are legally responsible. As and when it is necessary, the Board is supported in this task by the work of subcommittees and/or working parties. These also meet regularly, have clear terms of reference and are chaired by Governors, though non-Governors may be co-opted and the Headmaster and other members of the School's senior management team may be invited to attend such meetings.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2022**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Key management remuneration

We have regard to nationally published pay scales when setting key management remuneration. These scales are reviewed annually and agreed by the Governors.

Risk management

The Governors maintain a policy of continuous review of the major risks to which The Yarlet Trust is exposed. Systems have been developed and continue to be developed to mitigate exposure. The Governors monitor the effectiveness of the system of internal controls, including insurance cover where appropriate, by which risks can be best mitigated.

EXTERNAL RELATIONSHIPS

The day to day running of the School is delegated to the Headmaster, who is supported by other members of the senior management team and administrative staff.

The Headmaster is an active member of the Incorporated Association of Preparatory Schools (IAPS), the purpose of which is to promote and maintain standards in preparatory schools. In addition the Yarlet School is a member of the Association of Governing Bodies of Independent Schools (AGBIS), which supports and advises governing bodies, and of the Independent Schools Bursars Association (ISBA), which provides valuable financial advice.

The School operates with a wide range of local charities and other organisations in seeking to widen public access to the education it provides, to optimise the use of its facilities and to make its pupils more aware of the social context of the education they receive.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Governors are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

GOVERNORS RETIRING BY ROTATION

The governors retiring by rotation are Mrs P A Sharratt, Mr P Middleton and Mr K Robins.

AUDITORS

The auditors, Lawton Bradford Accountants Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

THE YARLET TRUST

Report of the Trustees
for the Year Ended 31 August 2022

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 15 MAY 23 and signed on its behalf by:



A Morris - Trustee

Report of the Independent Auditors to the Members of
The Yarlet Trust

Opinion

We have audited the financial statements of The Yarlet Trust (the 'charitable company') for the year ended 31 August 2022 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the planning process:

- We enquire of management the systems and controls the charity has in place, areas of the accounts most susceptible to the risk of irregularities and fraud, and any instances of or suspected fraud.
- We obtain an understanding of the legal and regulatory frameworks applicable to the charitable company.
- We consider the incentives and opportunities that exist in the charity, including the extent of management bias, which presents potential for irregularities and fraud to occur, and tailor our risk assessment accordingly.
- Using our knowledge of the charitable company, together with discussions held with the charity at the planning stage, we form a conclusion on the risk of misstatement due to irregularities including fraud and tailor our audit procedures accordingly.

The key procedures we undertake to detect irregularities including fraud during the audit include:

- Identifying and testing journal entries and the overall accounting record, in particular those that were significant and unusual.
- Reviewing the accounts disclosures and determining whether accounting policies have been appropriately applied.
- Reviewing and challenging assumptions and judgements used by management, including any significant accounting estimates.
- Assessing the extent of compliance with relevant laws and regulations.
- Testing key income lines, including cut-off, for evidence of management bias.
- Assessing the validity of the classification of income, expenditure, assets and liabilities between Restricted and Unrestricted Funds.
- Obtaining third party confirmation of material bank balances.
- Documenting and verifying all significant related party balances and transactions.
- Reviewing documentation such as the charity board minutes, correspondence with solicitors, for evidence of irregularities including fraud.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Adele Lawton FCCA (Senior Statutory Auditor)
for and on behalf of Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

Date:22.05.2023

THE YARLET TRUST

Statement of Financial Activities
for the Year Ended 31 August 2022

	Notes	Unrestricted fund £	Restricted fund £	31.8.22 Total funds £	31.8.21 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	1,158	-	1,158	5,400
Charitable activities	6				
Gross fees and extras less discounts		1,855,667	-	1,855,667	1,678,492
Other trading activities	4	-	9,277	9,277	12,676
Investment income	5	65	-	65	1
Other income		3,722	42,059	45,781	16,813
Total		1,860,612	51,336	1,911,948	1,713,382
EXPENDITURE ON					
Raising funds	7	6,889	6,200	13,089	25,932
Charitable activities	8				
Provision of education costs		1,836,626	6,108	1,842,734	1,720,309
Total		1,843,515	12,308	1,855,823	1,746,241
NET INCOME/(EXPENDITURE)		17,097	39,028	56,125	(32,859)
Transfers between funds	21	43,419	(43,419)	-	-
Net movement in funds		60,516	(4,391)	56,125	(32,859)
RECONCILIATION OF FUNDS					
Total funds brought forward		147,031	13,244	160,275	193,134
TOTAL FUNDS CARRIED FORWARD		207,547	8,853	216,400	160,275

The notes form part of these financial statements

THE YARLET TRUST

Statement of Financial Position
31 August 2022

	Notes	Unrestricted fund £	Restricted fund £	31.8.22 Total funds £	31.8.21 Total funds £
FIXED ASSETS					
Tangible assets	14	415,426	-	415,426	436,839
CURRENT ASSETS					
Stocks	15	30,930	-	30,930	16,120
Debtors	16	169,911	-	169,911	93,782
Cash at bank		155,427	8,883	164,310	216,796
		<u>356,268</u>	<u>8,883</u>	<u>365,151</u>	<u>326,698</u>
CREDITORS					
Amounts falling due within one year	17	(401,647)	(30)	(401,677)	(390,762)
NET CURRENT ASSETS		<u>(45,379)</u>	<u>8,853</u>	<u>(36,526)</u>	<u>(64,064)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>370,047</u>	<u>8,853</u>	<u>378,900</u>	<u>372,775</u>
CREDITORS					
Amounts falling due after more than one year	18	(162,500)	-	(162,500)	(212,500)
NET ASSETS		<u>207,547</u>	<u>8,853</u>	<u>216,400</u>	<u>160,275</u>
FUNDS	21				
Unrestricted funds				207,547	147,031
Restricted funds				8,853	13,244
TOTAL FUNDS				<u>216,400</u>	<u>160,275</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 15 MAY 23 and were signed on its behalf by:



A Morris - Trustee

The notes form part of these financial statements

THE YARLET TRUST

Statement of Cash Flows
for the Year Ended 31 August 2022

	Notes	31.8.22 £	31.8.21 £
Cash flows from operating activities			
Cash generated from operations	1	34,069	109,261
Interest paid		(11,615)	(3,411)
Net cash provided by operating activities		<u>22,454</u>	<u>105,850</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(37,505)	(85,413)
Interest received		65	1
Net cash used in investing activities		<u>(37,440)</u>	<u>(85,412)</u>
Cash flows from financing activities			
New loans in year		-	250,000
Loan repayments in year		(37,500)	-
Net cash (used in)/provided by financing activities		<u>(37,500)</u>	<u>250,000</u>
Change in cash and cash equivalents in the reporting period		<u>(52,486)</u>	<u>270,438</u>
Cash and cash equivalents at the beginning of the reporting period		<u>216,796</u>	<u>(53,642)</u>
Cash and cash equivalents at the end of the reporting period		<u><u>164,310</u></u>	<u><u>216,796</u></u>

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Statement of Cash Flows
for the Year Ended 31 August 2022

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.8.22 £	31.8.21 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	56,125	(32,859)
Adjustments for:		
Depreciation charges	54,662	58,061
Loss on disposal of fixed assets	4,255	-
Interest received	(65)	(1)
Interest paid	11,615	3,411
Increase in stocks	(14,810)	(1,120)
(Increase)/decrease in debtors	(76,129)	8,988
(Decrease)/increase in creditors	(1,584)	72,781
Net cash provided by operations	<u>34,069</u>	<u>109,261</u>

2. ANALYSIS OF CHANGES IN NET DEBT

	At 1.9.21 £	Cash flow £	At 31.8.22 £
Net cash			
Cash at bank	216,796	(52,486)	164,310
	<u>216,796</u>	<u>(52,486)</u>	<u>164,310</u>
Debt			
Debts falling due within 1 year	(37,500)	(12,500)	(50,000)
Debts falling due after 1 year	(212,500)	50,000	(162,500)
	<u>(250,000)</u>	<u>37,500</u>	<u>(212,500)</u>
Total	<u>(33,204)</u>	<u>(14,986)</u>	<u>(48,190)</u>

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Financial Statements **for the Year Ended 31 August 2022**

1. STATUTORY INFORMATION

The Yarlet Trust is a company, limited by guarantee, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Depreciation

Depreciation has been calculated on the fixed assets: the residual value and the life of the asset has been estimated by the trustees.

Accruals

Trustees review the expected expenses based on their knowledge of the business and provide for these accordingly.

Deferred income

The income received prior to the year end is reviewed and any that relates to income due in the later academic years is treated as deferred income.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2022**

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property - 2%, 5% & 10% on cost

Equipment - 20% Straight Line

Motor vehicles - 25% Reducing balance

Improvements to leasehold property are being depreciated over the remainder of the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is calculated using the first-in, first-out formula.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity contributes to the Teachers' Pension Scheme at rates set by the scheme actuary and advised to the Trustees by the scheme administrator. The charity also contributes to a defined contribution scheme for non-teaching staff. The contributions charged to the statement of financial activities in respect of both schemes are those payable in accordance with the rules of the schemes

Donated goods

Donated goods are recognised on a receivable basis (where there is no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Government grants

The company has received government grants in relation to the job retention scheme. The grants were provided to compensate the company for employee costs incurred during the Covid pandemic and are recognised in the profit and loss account in the period in which the relevant employee cost are recognised.

Going concern

The Trustees have considered the impact of the global COVID-19 pandemic on the ability of the charity to continue trading for the foreseeable future. This review has included considering the impact of the pandemic to the date of signing the financial statements and updating financial projections. Based on this review and taken together with existing financing facilities, which include a £250,000 loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2022

2. ACCOUNTING POLICIES - continued

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Leases

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

3. DONATIONS AND LEGACIES

	31.8.22	31.8.21
	£	£
Donations	1,158	5,400
	<u> </u>	<u> </u>

4. OTHER TRADING ACTIVITIES

	31.8.22	31.8.21
	£	£
Activities for generating fund	9,277	12,676
	<u> </u>	<u> </u>

5. INVESTMENT INCOME

	31.8.22	31.8.21
	£	£
Deposit account interest	65	1
	<u> </u>	<u> </u>

6. INCOME FROM CHARITABLE ACTIVITIES

	31.8.22	31.8.21
	£	£
Gross fees		
Remissions, including		
bursaries & scholarships		
Activity		
Gross fees and extras less discounts	2,124,355	1,959,894
Gross fees and extras less discounts	(268,688)	(281,402)
	<u>1,855,667</u>	<u>1,678,492</u>

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2022**

7. RAISING FUNDS

Other trading activities

	31.8.22	31.8.21
	£	£
Opening stock	16,120	15,000
Purchases	27,899	27,052
Closing stock	<u>(30,930)</u>	<u>(16,120)</u>
	<u>13,089</u>	<u>25,932</u>

8. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 9) £	Totals £
Provision of education costs	<u>1,821,433</u>	<u>21,301</u>	<u>1,842,734</u>

9. SUPPORT COSTS

	Governance costs £
Provision of education costs	<u>21,301</u>

10. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.22 £	31.8.21 £
Auditors' remuneration	6,480	6,000
Depreciation - owned assets	54,663	58,060
Deficit on disposal of fixed assets	<u>4,255</u>	<u>-</u>

11. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2022 nor for the year ended 31 August 2021.

Some of the Governors have children or grandchildren attending the school, and therefore, transact with the school, but all such transactions are on a normal commercial basis.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2022 nor for the year ended 31 August 2021.

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2022

12. STAFF COSTS

	31.8.22	31.8.21
	£	£
Wages and salaries	948,046	934,534
Social security costs	74,664	71,754
Other pension costs	107,133	112,835
	<u>1,129,843</u>	<u>1,119,123</u>

The average monthly number of employees during the year was as follows:

	31.8.22	31.8.21
Charitable activities	43	42
Cost of generating funds	1	1
Management and admin of the charity	2	2
	<u>46</u>	<u>45</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.22	31.8.21
£70,001 - £80,000	<u>1</u>	<u>1</u>

Governor and key management remuneration and benefits totalled £110,306 (2021: £113,450).

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	5,400	-	5,400
Charitable activities			
Gross fees and extras less discounts	1,678,492	-	1,678,492
Other trading activities	-	12,676	12,676
Investment income	1	-	1
Other income	17,694	(881)	16,813
Total	<u>1,701,587</u>	<u>11,795</u>	<u>1,713,382</u>
EXPENDITURE ON			
Raising funds	24,685	1,247	25,932
Charitable activities			
Provision of education costs	1,719,334	975	1,720,309
Total	<u>1,744,019</u>	<u>2,222</u>	<u>1,746,241</u>

THE VARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2022

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted fund £	Total funds £
NET INCOME/(EXPENDITURE)	(42,432)	9,573	(32,859)
Transfers between funds	16,232	(16,232)	-
Net movement in funds	(26,200)	(6,659)	(32,859)
RECONCILIATION OF FUNDS			
Total funds brought forward	173,231	19,903	193,134
TOTAL FUNDS CARRIED FORWARD	<u>147,031</u>	<u>13,244</u>	<u>160,275</u>

14. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
COST				
At 1 September 2021	1,490,272	381,816	16,167	1,888,255
Additions	8,033	9,463	20,009	37,505
Disposals	(42,814)	(298,228)	-	(341,042)
At 31 August 2022	<u>1,455,491</u>	<u>93,051</u>	<u>36,176</u>	<u>1,584,718</u>
DEPRECIATION				
At 1 September 2021	1,121,165	327,018	3,233	1,451,416
Charge for year	26,396	20,031	8,236	54,663
Eliminated on disposal	(38,559)	(298,228)	-	(336,787)
At 31 August 2022	<u>1,109,002</u>	<u>48,821</u>	<u>11,469</u>	<u>1,169,292</u>
NET BOOK VALUE				
At 31 August 2022	<u>346,489</u>	<u>44,230</u>	<u>24,707</u>	<u>415,426</u>
At 31 August 2021	<u>369,107</u>	<u>54,798</u>	<u>12,934</u>	<u>436,839</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2022

15. STOCKS

	31.8.22	31.8.21
	£	£
Stocks	30,930	16,120
	<u> </u>	<u> </u>

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.22	31.8.21
	£	£
Trade debtors	122,755	73,745
Other debtors	29,772	3,642
Prepayments	17,384	16,395
	<u> </u>	<u> </u>
	169,911	93,782
	<u> </u>	<u> </u>

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.22	31.8.21
	£	£
Bank loans and overdrafts (see note 19)	50,000	37,500
Trade creditors	76,703	72,322
Social security and other taxes	18,680	16,988
Other creditors	16,685	12,549
Accruals and deferred income	239,609	251,403
	<u> </u>	<u> </u>
	401,677	390,762
	<u> </u>	<u> </u>

Deferred income of £214,111 (2021: £244,083) is fee income for the Autumn term which has been invoiced in advance and fee income which has been paid in advance.

The income deferred in the current year totalled £214,111 and the income released from the prior year totalled £244,083.

18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.8.22	31.8.21
	£	£
Bank loans (see note 19)	162,500	212,500
	<u> </u>	<u> </u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2022

19. LOANS

An analysis of the maturity of loans is given below:

	31.8.22	31.8.21
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>50,000</u>	<u>37,500</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>50,000</u>	<u>50,000</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>112,500</u>	<u>162,500</u>

20. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.22	31.8.21
	£	£
Within one year	15,499	6,206
Between one and five years	<u>26,660</u>	<u>-</u>
	<u>42,159</u>	<u>6,206</u>

21. MOVEMENT IN FUNDS

	At 1.9.21	Net movement in funds	Transfers between funds	At 31.8.22
	£	£	£	£
Unrestricted funds				
General fund	147,031	17,097	43,419	207,547
Restricted funds				
General Restricted	13,244	39,028	(43,419)	8,853
TOTAL FUNDS	<u>160,275</u>	<u>56,125</u>	<u>-</u>	<u>216,400</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2022

21. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,860,612	(1,843,515)	17,097
Restricted funds			
General Restricted	51,336	(12,308)	39,028
TOTAL FUNDS	<u>1,911,948</u>	<u>(1,855,823)</u>	<u>56,125</u>

Comparatives for movement in funds

	At 1.9.20 £	Net movement in funds £	Transfers between funds £	At 31.8.21 £
Unrestricted funds				
General fund	173,231	(42,432)	16,232	147,031
Restricted funds				
General Restricted	19,903	9,573	(16,232)	13,244
TOTAL FUNDS	<u>193,134</u>	<u>(32,859)</u>	<u>-</u>	<u>160,275</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,701,587	(1,744,019)	(42,432)
Restricted funds			
General Restricted	11,795	(2,222)	9,573
TOTAL FUNDS	<u>1,713,382</u>	<u>(1,746,241)</u>	<u>(32,859)</u>

THE YARLET TRUST

Notes to the Financial Statements - continued for the Year Ended 31 August 2022

21. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.20 £	Net movement in funds £	Transfers between funds £	At 31.8.22 £
Unrestricted funds				
General fund	173,231	(25,335)	59,651	207,547
Restricted funds				
General Restricted	19,903	48,601	(59,651)	8,853
TOTAL FUNDS	<u>193,134</u>	<u>23,266</u>	<u>-</u>	<u>216,400</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	3,562,199	(3,587,534)	(25,335)
Restricted funds			
General Restricted	63,131	(14,530)	48,601
TOTAL FUNDS	<u>3,625,330</u>	<u>(3,602,064)</u>	<u>23,266</u>

Restricted Fund balance at 31 August 2022 relates to cash held in Fundraising and Donations bank accounts.

22. EMPLOYEE BENEFIT OBLIGATIONS

Teachers' pension scheme

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £99,171 (2021: £104,829) and at the year-end £12,058 (2021: £10,901) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2022**

22. EMPLOYEE BENEFIT OBLIGATIONS - continued

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied. The government announced on 4 February 2021 that it intends to proceed with a deferred choice underpin under which members will be able to choose either legacy or reformed scheme benefits in respect of their service during the period between 1 April 2015 and 31 March 2022 at the point they become payable.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards. The pause was lifted in July 2020, and a consultation was launched on 24 June on proposed changes to the cost control mechanism following a review by the Government Actuary. Following a public consultation, the Government have accepted three key proposals recommended by the Government Actuary, and are aiming to implement these changes in time for the 2020 valuations.

The 2016 cost control valuations have since been completed in January 2022, and the results indicated that there would be no changes to benefits or member contributions required. The results of the cost cap valuation are not used to set the employer contribution rate, and HM Treasury has confirmed that any changes to the employer contribution rate resulting from the 2020 valuations will take effect in April 2024.

Until the 2020 valuation is completed it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly, no provision for any additional past benefit pension costs is included in these financial statements.

Defined contribution scheme

Workplace pension scheme

As required by the Pensions Act 2008, the School provides a workplace pension scheme a defined contribution scheme, to its' employees who are not members of the Teachers' Pension Scheme.

Employees aged between 22 and state retirement age and earning at least £10,000 per annum, are automatically enrolled in the scheme, although they may choose to opt out.

Employees between the ages of 16 and 74 with earnings less than £10,000 per annum also have the right to join the Scheme voluntarily.

Employer contributions rates are as follows:

06 April 2021 onwards 3%

Employer contributions payable to the Scheme for the year were £8,193 (2021: £8,006).

THE VARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2022**

23. RELATED PARTY DISCLOSURES

The Articles of Association of The Varlet Trust (as amended 13th July 2020) confirm that trade shall not be undertaken with any company of which a member of the Governing Body holds more than a 1% interest, unless with a solicitor or his/her firm.

In order to be totally transparent and protect the integrity of the School, it is agreed that no trade will take place with any business in which a Governor has a financial interest, with the exception of the provision of legal advice from a solicitor.

24. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the charity is the Board of Governors.

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2022

	31.8.22 £	31.8.21 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	1,158	5,400
Other trading activities		
Activities for generating fund	9,277	12,676
Investment income		
Deposit account interest	65	1
Charitable activities		
Gross fees	2,124,355	1,959,894
Remissions, including bursaries & scholarships	(268,688)	(281,402)
	<u>1,855,667</u>	<u>1,678,492</u>
Other income		
Grants	-	15,540
Other income resources	45,781	1,273
	<u>45,781</u>	<u>16,813</u>
Total incoming resources	<u>1,911,948</u>	<u>1,713,382</u>
EXPENDITURE		
Other trading activities		
Opening stock	16,120	15,000
Fundraising costs	6,363	1,416
Uniform purchases	21,536	25,636
Closing stock	(30,930)	(16,120)
	<u>13,089</u>	<u>25,932</u>
Charitable activities		
Salaries, wages and associated costs	937,798	925,396
Social security	74,664	71,754
Pensions	107,133	112,835
Rent and rates	99,093	82,435
Insurance	24,617	20,233
Heating and lighting	73,062	65,821
Office and telephone expenses	26,390	25,481
Advertising	12,482	6,633
Carried forward	<u>1,355,239</u>	<u>1,310,588</u>

This page does not form part of the statutory financial statements

THE YARLET TRUST

Detailed Statement of Financial Activities **for the Year Ended 31 August 2022**

	31.8.22	31.8.21
	£	£
Charitable activities		
Brought forward	1,355,239	1,310,588
Trips and travel costs	(5,897)	(12,373)
Grounds and gardens	17,332	17,338
Games equipment and recreation	1,944	4,022
Repairs and maintenance	76,019	63,131
Household expenses	88,147	68,147
Motor expenses	17,132	10,560
Subscriptions	6,736	6,482
Other expenses	9,207	13,946
Bad debts	5,770	23,855
Lesson expenses	6,056	7,362
School expenses	38,505	40,508
Examination fees	10,641	3,006
Educational activity costs	118,619	75,577
Boarding costs	5,451	2,831
Depreciation of tangible fixed assets	54,662	58,061
Loss on sale of tangible fixed assets	4,255	-
Bank interest	4,972	3,411
Bank loan interest	6,643	-
	1,821,433	1,696,452
 Support costs		
Governance costs		
Wages	10,248	9,138
Auditors' remuneration	6,480	6,000
Legal fees	4,573	8,719
	21,301	23,857
Total resources expended	1,855,823	1,746,241
Net income/(expenditure)	56,125	(32,859)

This page does not form part of the statutory financial statements

THE YARLET TRUST

England & Wales - Charity number 528618

Accounts

REGISTERED COMPANY NUMBER: 00975999 (England and Wales)
REGISTERED CHARITY NUMBER: 528618

Report of the Trustees and
Audited Financial Statements for the Year Ended 31 August 2021
for
THE YARLET TRUST
(A COMPANY LIMITED BY GUARANTEE)

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

THE YARLET TRUST

Contents of the Financial Statements **for the Year Ended 31 August 2021**

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THE YARLET TRUST

Reference and Administrative Details
for the Year Ended 31 August 2021

TRUSTEES

Mrs J Betteley
Ms R S Bullock
Mrs C Jenkinson (appointed 19.3.21)
J J E Lefroy (appointed 23.11.20)
P Middleton
Mrs G Mitchell
A Morris (Chair)
C Paget
K Robins
Mrs P A Sharratt
N D Tarling (Acting Chair) (resigned 30.4.21)
Mrs J A Teather (resigned 26.4.21)
Mrs S A B Tennant (resigned 31.1.21)

REGISTERED OFFICE

Yarlet School
Yarlet
Stafford
ST189SU

**REGISTERED COMPANY
NUMBER**

00975999 (England and Wales)

**REGISTERED CHARITY
NUMBER**

528618

AUDITORS

Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

HEADMASTER

I M Raybould

BURSAR

K Nixon

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2021**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The Yarlet Trust is a charitable company limited by guarantee and was set up in 1970. It is governed by its articles of association, and its objects are to provide education for children at Yarlet School.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The vision of the Governors is to be the "Independent Preparatory School of Choice" in Staffordshire, and our mission is to provide a fun environment where children are happy, nurtured and encouraged to achieve to the best of their ability in all areas of school life and to ensure they are thoroughly prepared for the next stage of their education.

To achieve this, the Governors approved a 5-year Strategic Plan with a focus on the strategic objectives shown below:

Achieving Full Potential

- Pupil development is focused on enabling all to achieve their full potential: academically, physically, emotionally and spiritually.
- 100% of Year 8 pupils receive an offer to their 1st choice of school.
- Staff, teaching and support, are provided with development and growth opportunities, both personal and professional, in accordance with agreed objectives.
- Provide an effective remuneration package to attract and retain high quality staff.

Pupil Growth

- To increase and sustain pupil numbers at or above 190.
- Increase the visibility and accessibility of Yarlet amongst the Staffordshire community through:
- Increased marketing and challenging perceptions across the county
- Provision of School transport across multiple routes
- Community engagement within Stafford, Stone and areas of potential expansion.
- Accessibility for disadvantaged pupils through scholarship and bursary opportunities.

Outstanding Facilities

- Develop the campus to provide outstanding facilities that attract, retain and inspire pupils, parents and staff.
- Estate review focused on cost-reduction and maximizing usage of existing facilities.
- Address outstanding reactive maintenance issues.
- Implement effective long-term preventative maintenance planning.

Financial Stability

- Ensure fees reflect the outstanding Yarlet offer whilst remaining competitive within the local independent school sector.
- Ensure Yarlet maintains financial stability/surplus through effective planning, development and investment for the long-term.
- Investigate the costs and benefits of a long-lease agreement for the School within 5 years.
- Consider partnership opportunities within the Independent sector.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee charging.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2021**

OBJECTIVES AND ACTIVITIES

Public benefit

The Governors maintain a policy of continuous review of ways in which The Yarlet Trust can practicably offer benefits to the public. Prominent among these is the offer of bursaries, which the School has for many years made available for children from low income families, including two bursaries which are offered to children entering the School in Year 7, which are each linked to continuing bursaries provided by Senior Schools up to Year 13. During the academic year 2020/2021, 14.28% of fee income was given as a remission to include bursaries and scholarships.

It also remains the Governors' policy that local schools, sports organisations and community groups are offered the use of the School's outdoor and indoor facilities. Furthermore, the school shares its musical and sporting excellence by inviting local maintained schools to participate in a series of competitions, workshops and performances.

The Headmaster and Deputy Headteacher offer their support to local maintained schools by being governors and encouraging the shared use of our facilities such as our boarding facilities during the holidays for a local special school and our swimming pool for a local primary school.

Volunteers

The School is assisted by very active parents, either through the Fund Raising Committee or in other respects, and the assistance so generously given in time, expertise and fund raising results in projects which would not be otherwise achieved.

The charity had the support of five volunteers during the year, who attended the school to offer support, with areas such as pre prep reading, sports and boarding.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

We were delighted with our latest ISI Educational Quality inspection report. In particular, we were proud of the "excellent" grading for pupils' personal development. Additionally, our latest inspection visit confirms that the School continues to meet all regulatory requirements.

The School's performance in all areas continues to be outstanding with all leavers gaining entry to their first choice of senior school. Yarlet has continued to provide a first class, all-round education and has maintained an excellent reputation for its traditional values, high academic standards and excellence in art, music and sport. We believe these achievements are a direct result of vigorously pursuing a comprehensive School Improvement Plan which is continually updated with the objective of maintaining exceptionally high standards across the board.

A disproportionate number of pupils leave Yarlet with Exhibitions or Scholarships to their respective senior schools.

FINANCIAL REVIEW

Financial review

The Statement of Financial Activities for the year is set out on page 11 of the financial statements. Funding for the main activity of The Yarlet Trust is by charging tuition fees for pupils. Funding for improvements is met largely by fund raising activities and donations.

As a charity the parents of our pupils have the assurance that all the income of the School must be applied for educational purposes. As an educational charity we enjoy tax exemption on our educational activities. The financial benefits we receive from tax exemptions are applied for educational purposes. However, as an educational charity, we are unable to reclaim VAT input tax on our costs as we are exempt for VAT purposes.

The Charity had unrestricted net expenditure of £32,859 for the year.

Reserves policy

The unrestricted funds are held in a general reserve to allow for any unforeseen falls in income or rises in expenditure, as well as to invest in improvements to equipment and facilities wherever possible.

Unrestricted reserves of £147,031 were held at 31 August 2021.

Restricted Reserves of £13,244 were held at 31 August 2021

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2021**

FINANCIAL REVIEW

Going concern

The Governors have considered the period ending one year from the approval of these financial statements. In light of the impact of the COVID-19 pandemic, the Governors took up the offer of a £250,000 loan from NatWest under the Government's CBILS. This was drawn down on 11th November 2020 and the Governors consider that it will be of significant assistance, alongside the continuing overdraft facility from NatWest, in overcoming any uncertainties as to the level of future entries and pupil numbers in light of the risks represented by the continued presence of COVID-19 in the community. Furthermore, the School has demonstrated that it can respond rapidly and effectively to any guidance issued by the government and that its remote learning programmes are of an outstandingly high standard. Given the availability of the NatWest loan and overdraft and the School's demonstrated ability to provide exceptional remote learning programmes, the Governors feel the School is well-placed to deal with any future COVID 19 related challenges and are not aware of any material uncertainties that cast significant doubt about the ability of the charity to continue as a going concern.

FUTURE PLANS

Looking forward to 2022 and beyond, The Yarlet Trust will continue to ensure the highest standards in the education it provides. In furtherance of the Trust's strategy and in order to meet its charitable objectives, the Governors will monitor the implementation of the Strategic Plan and the objectives outlined above. They will also continue to monitor education standards at the School, seeking improvements wherever possible.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The charity is controlled by its governing document, the articles of association, and constitutes a limited company limited by guarantee, as defined by the Companies Act 2006. The Governors are required by the articles of association to be members of the company. The articles further provide that there be a minimum of 7 Governors and that each Governor may serve for a period of 3 years and be eligible to stand for re-election at the end of that period.

The Governing Body keeps the composition of its Board under regular review, monitoring the anticipated requirements of the School, and undertakes an annual review of the roles and responsibilities of the Governors as a whole.

Nominations for election to the Board of Governors are received from existing Governors, together with suggestions from the Headmaster, and these take account of the specialist skills and personal competence of candidates and address what fields of expertise may be under-represented on the Board at any given time.

The election of each Governor is subject to approval by the members of The Yarlet Trust in general meeting.

Organisation, management and financial reporting control

The Board of Governors meets at least three times a year to determine the general policy of the School and review its overall management and control, for which Governors are legally responsible. As and when it is necessary, the Board is supported in this task by the work of subcommittees and/or working parties. These also meet regularly, have clear terms of reference and are chaired by Governors, though non-Governors may be co-opted and the Headmaster and other members of the School's senior management team may be invited to attend such meetings.

Key management remuneration

We have regard to nationally published pay scales when setting key management remuneration. These scales are reviewed annually and agreed by the Governors.

THE YARLET TRUST

Report of the Trustees **for the Year Ended 31 August 2021**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The Governors maintain a policy of continuous review of the major risks to which The Yarlet Trust is exposed. Systems have been developed and continue to be developed to mitigate exposure. The Governors monitor the effectiveness of the system of internal controls, including insurance cover where appropriate, by which risks can be best mitigated.

EXTERNAL RELATIONSHIPS

The day to day running of the School is delegated to the Headmaster, who is supported by other members of the senior management team and administrative staff.

The Headmaster is an active member of the Incorporated Association of Preparatory Schools (IAPS), the purpose of which is to promote and maintain standards in preparatory schools. In addition the Yarlet School is a member of the Association of Governing Bodies of Independent Schools (AGBIS), which supports and advises governing bodies, and of the Independent Schools Bursars Association (ISBA), which provides valuable financial advice.

The School operates with a wide range of local charities and other organisations in seeking to widen public access to the education it provides, to optimise the use of its facilities and to make its pupils more aware of the social context of the education they receive

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Governors are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

GOVERNORS RETIRING BY ROTATION

The governors retiring by rotation are Mrs J Betteley and Ms R S Bullock.

AUDITORS

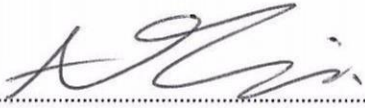
The auditors, Lawton Bradford Accountants Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

THE YARLET TRUST

Report of the Trustees
for the Year Ended 31 August 2021

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 23⁵ 22 and signed on its behalf by:



.....
A Morris - Trustee

Report of the Independent Auditors to the Members of
The Yarlet Trust

Opinion

We have audited the financial statements of The Yarlet Trust (the 'charitable company') for the year ended 31 August 2021 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of the planning process:

- We enquire of management the systems and controls the charity has in place, areas of the accounts most susceptible to the risk of irregularities and fraud, and any instances of or suspected fraud.
- We obtain an understanding of the legal and regulatory frameworks applicable to the charitable company.
- We consider the incentives and opportunities that exist in the charity, including the extent of management bias, which presents potential for irregularities and fraud to occur, and tailor our risk assessment accordingly.
- Using our knowledge of the charitable company, together with discussions held with the charity at the planning stage, we form a conclusion on the risk of misstatement due to irregularities including fraud and tailor our audit procedures accordingly.

The key procedures we undertake to detect irregularities including fraud during the audit include:

- Identifying and testing journal entries and the overall accounting record, in particular those that were significant and unusual.
- Reviewing the accounts disclosures and determining whether accounting policies have been appropriately applied.
- Reviewing and challenging assumptions and judgements used by management, including any significant accounting estimates.
- Assessing the extent of compliance with relevant laws and regulations.
- Testing key income lines, including cut-off, for evidence of management bias.
- Assessing the validity of the classification of income, expenditure, assets and liabilities between Restricted and Unrestricted Funds.
- Obtaining third party confirmation of material bank balances.
- Documenting and verifying all significant related party balances and transactions.
- Reviewing documentation such as the charity board minutes, correspondence with solicitors, for evidence of irregularities including fraud.

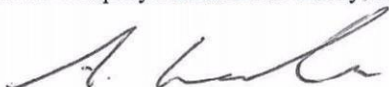
Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Report of the Independent Auditors to the Members of
The Yarlet Trust

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Adele Lawton FCCA (Senior Statutory Auditor)
for and on behalf of Lawton Bradford Accountants Ltd
Chartered Certified Accountants and
Statutory Auditors
7 Marconi Gate
Stafford
Staffordshire
ST18 0FZ

Date: 25/05/2022

THE YARLET TRUST

Statement of Financial Activities
for the Year Ended 31 August 2021

	Notes	Unrestricted fund £	Restricted fund £	31.8.21 Total funds £	31.8.20 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	5,400	-	5,400	12,954
Charitable activities					
Gross fees and extras less discounts	6	1,610,332	-	1,610,332	1,344,473
Other trading activities	4	-	12,676	12,676	5,974
Investment income	5	1	-	1	-
Other income		16,761	(881)	15,880	112,051
Total		1,632,494	11,795	1,644,289	1,475,452
EXPENDITURE ON					
Raising funds	7	24,516	1,247	25,763	18,167
Charitable activities					
Provision of education costs	8	1,650,410	975	1,651,385	1,471,624
Total		1,674,926	2,222	1,677,148	1,489,791
NET INCOME/(EXPENDITURE)		(42,432)	9,573	(32,859)	(14,339)
Transfers between funds	21	16,232	(16,232)	-	-
Net movement in funds		(26,200)	(6,659)	(32,859)	(14,339)
RECONCILIATION OF FUNDS					
Total funds brought forward		173,231	19,903	193,134	207,473
TOTAL FUNDS CARRIED FORWARD		147,031	13,244	160,275	193,134

The notes form part of these financial statements

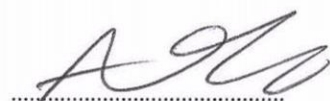
THE YARLET TRUST

Statement of Financial Position
31 August 2021

	Notes	Unrestricted fund £	Restricted fund £	31.8.21 Total funds £	31.8.20 Total funds £
FIXED ASSETS					
Tangible assets	14	436,839	-	436,839	409,486
CURRENT ASSETS					
Stocks	15	16,120	-	16,120	15,000
Debtors	16	93,782	-	93,782	102,770
Cash at bank		203,552	13,244	216,796	2,931
		<u>313,454</u>	<u>13,244</u>	<u>326,698</u>	<u>120,701</u>
CREDITORS					
Amounts falling due within one year	17	(390,762)	-	(390,762)	(337,053)
NET CURRENT ASSETS		<u>(77,308)</u>	<u>13,244</u>	<u>(64,064)</u>	<u>(216,352)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>359,531</u>	<u>13,244</u>	<u>372,775</u>	<u>193,134</u>
CREDITORS					
Amounts falling due after more than one year	18	(212,500)	-	(212,500)	-
NET ASSETS		<u>147,031</u>	<u>13,244</u>	<u>160,275</u>	<u>193,134</u>
FUNDS	21				
Unrestricted funds				147,031	173,231
Restricted funds				13,244	19,903
TOTAL FUNDS				<u>160,275</u>	<u>193,134</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 23/5/22 and were signed on its behalf by:



A Morris - Trustee

THE YARLET TRUST

Statement of Cash Flows
for the Year Ended 31 August 2021

	Notes	31.8.21 £	31.8.20 £
Cash flows from operating activities			
Cash generated from operations	1	109,261	(9,849)
Interest paid		(3,411)	(4,947)
Net cash provided by/(used in) operating activities		<u>105,850</u>	<u>(14,796)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(85,413)	(29,273)
Interest received		1	-
Net cash used in investing activities		<u>(85,412)</u>	<u>(29,273)</u>
Cash flows from financing activities			
New loans in year		250,000	-
Net cash provided by financing activities		<u>250,000</u>	<u>-</u>
Change in cash and cash equivalents in the reporting period		<u>270,438</u>	<u>(44,069)</u>
Cash and cash equivalents at the beginning of the reporting period	2	<u>(53,642)</u>	<u>(9,573)</u>
Cash and cash equivalents at the end of the reporting period	2	<u><u>216,796</u></u>	<u><u>(53,642)</u></u>

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Statement of Cash Flows
for the Year Ended 31 August 2021

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.8.21 £	31.8.20 £
Net expenditure for the reporting period (as per the Statement of Financial Activities)	(32,859)	(14,339)
Adjustments for:		
Depreciation charges	58,061	55,146
Interest received	(1)	-
Interest paid	3,411	4,947
Increase in stocks	(1,120)	(12,000)
Decrease in debtors	8,988	253,109
Increase/(decrease) in creditors	72,781	(296,712)
Net cash provided by/(used in) operations	109,261	(9,849)

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	31.8.21 £	31.8.20 £
Notice deposits (less than 3 months)	216,796	2,931
Overdrafts included in bank loans and overdrafts falling due within one year	-	(56,573)
Total cash and cash equivalents	216,796	(53,642)

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.9.20 £	Cash flow £	At 31.8.21 £
Net cash			
Cash at bank	2,931	213,865	216,796
Bank overdraft	(56,573)	56,573	-
	(53,642)	270,438	216,796
Debt			
Debts falling due within 1 year	-	(37,500)	(37,500)
Debts falling due after 1 year	-	(212,500)	(212,500)
	-	(250,000)	(250,000)
Total	(53,642)	20,438	(33,204)

The notes form part of these financial statements

THE YARLET TRUST

Notes to the Financial Statements **for the Year Ended 31 August 2021**

1. STATUTORY INFORMATION

The Yarlet Trust is a company, limited by guarantee, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Depreciation

Depreciation has been calculated on the fixed assets: the residual value and the life of the asset has been estimated by the trustees.

Accruals

Trustees review the expected expenses based on their knowledge of the business and provide for these accordingly.

Deferred income

The income received prior to the year end is reviewed and any that relates to income due in the later academic years is treated as deferred income.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2021**

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Property - 2%, 5% & 10% on cost
Equipment - 20% Straight Line

Improvements to leasehold property are being depreciated over the remainder of the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charity contributes to the Teachers' Pension Scheme at rates set by the scheme actuary and advised to the Trustees by the scheme administrator. The charity also contributes to a defined contribution scheme for non-teaching staff. The contributions charged to the statement of financial activities in respect of both schemes are those payable in accordance with the rules of the schemes

Donated goods

Donated goods are recognised on a receivable basis (where there is no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Government grants

The company has received government grants in relation to the job retention scheme. The grants were provided to compensate the company for employee costs incurred during the Covid pandemic and are recognised in the profit and loss account in the period in which the relevant employee cost are recognised.

Going concern

The Trustees have considered the impact of the global COVID-19 pandemic on the ability of the charity to continue trading for the foreseeable future. This review has included considering the impact of the pandemic to the date of signing the financial statements and updating financial projections. Based on this review and taken together with existing financing facilities, which include a £250,000 loan from NatWest under the Government's CBILS, drawn down on 11 November 2020, and a continuing overdraft facility, the Trustees believe that the financial statements have been prepared appropriately on the going concern basis.

Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Leases

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2021

3. DONATIONS AND LEGACIES			
		31.8.21	31.8.20
		£	£
Donations		<u>5,400</u>	<u>12,954</u>
4. OTHER TRADING ACTIVITIES			
		31.8.21	31.8.20
		£	£
Activities for generating fund		<u>12,676</u>	<u>5,974</u>
5. INVESTMENT INCOME			
		31.8.21	31.8.20
		£	£
Deposit account interest		<u>1</u>	<u>-</u>
6. INCOME FROM CHARITABLE ACTIVITIES			
		31.8.21	31.8.20
		£	£
Gross fees less discounts	Activity Gross fees and extras less discounts	<u>1,610,332</u>	<u>1,344,473</u>
7. RAISING FUNDS			
Other trading activities			
		31.8.21	31.8.20
		£	£
Opening stock		15,000	3,000
Purchases		26,883	30,167
Closing stock		<u>(16,120)</u>	<u>(15,000)</u>
		<u>25,763</u>	<u>18,167</u>
8. CHARITABLE ACTIVITIES COSTS			
		Direct	Support
		Costs	costs (see
		£	note 9)
		£	Totals
Provision of education costs		<u>1,627,528</u>	<u>23,857</u>
			<u>1,651,385</u>

THE YARLET TRUST

Notes to the Financial Statements - continued for the Year Ended 31 August 2021

9. SUPPORT COSTS

Governance
costs
£
23,857

Provision of education costs

10. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.21	31.8.20
	£	£
Auditors' remuneration	6,000	7,680
Depreciation - owned assets	<u>58,060</u>	<u>55,146</u>

11. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2021 nor for the year ended 31 August 2020.

N. D Tarling.

Mr Tarling was a Governor of The Yarlet Trust, until resigning on 30 April 2021. He is also one of the Trustees of a private settlement which owns the freehold reversion to the school premises leased to The Trust. The rent paid for 2021 was £68,000 (2020 £59,000).

Some of the Governors have children or grandchildren attending the school, and therefore, transact with the school, but all such transactions are on a normal commercial basis.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2021 nor for the year ended 31 August 2020.

12. STAFF COSTS

	31.8.21	31.8.20
	£	£
Wages and salaries	934,534	888,755
Social security costs	71,754	70,413
Other pension costs	112,835	115,936
	<u>1,119,123</u>	<u>1,075,104</u>

The average monthly number of employees during the year was as follows:

	31.8.21	31.8.20
Charitable activities	42	39
Cost of generating funds	1	1
Management and admin of the charity	2	1
	<u>45</u>	<u>41</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2021

12. STAFF COSTS - continued

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.21	31.8.20
£70,001 - £80,000	1	1
	<u>1</u>	<u>1</u>

Governor and key management remuneration and benefits totalled £113,450 (2020: £110,436).

13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	5,764	7,190	12,954
Charitable activities			
Gross fees and extras less discounts	1,344,473	-	1,344,473
Other trading activities	-	5,974	5,974
Other income	112,050	1	112,051
Total	<u>1,462,287</u>	<u>13,165</u>	<u>1,475,452</u>
EXPENDITURE ON			
Raising funds	15,644	2,523	18,167
Charitable activities			
Provision of education costs	1,467,779	3,845	1,471,624
Total	<u>1,483,423</u>	<u>6,368</u>	<u>1,489,791</u>
NET INCOME/(EXPENDITURE)	<u>(21,136)</u>	<u>6,797</u>	<u>(14,339)</u>
Transfers between funds	<u>7,190</u>	<u>(7,190)</u>	<u>-</u>
Net movement in funds	<u>(13,946)</u>	<u>(393)</u>	<u>(14,339)</u>
RECONCILIATION OF FUNDS			
Total funds brought forward	187,177	20,296	207,473
TOTAL FUNDS CARRIED FORWARD	<u><u>173,231</u></u>	<u><u>19,903</u></u>	<u><u>193,134</u></u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2021

14. TANGIBLE FIXED ASSETS

	Long leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 September 2020	1,441,088	361,754	1,802,842
Additions	49,184	36,229	85,413
At 31 August 2021	1,490,272	397,983	1,888,255
DEPRECIATION			
At 1 September 2020	1,092,556	300,800	1,393,356
Charge for year	28,609	29,451	58,060
At 31 August 2021	1,121,165	330,251	1,451,416
NET BOOK VALUE			
At 31 August 2021	369,107	67,732	436,839
At 31 August 2020	348,532	60,954	409,486

15. STOCKS

	31.8.21	31.8.20
	£	£
Stocks	16,120	15,000

16. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.21	31.8.20
	£	£
Trade debtors	73,745	76,136
Other debtors	3,642	2,772
Prepayments	16,395	23,862
	93,782	102,770

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2021**

17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.21	31.8.20
	£	£
Bank loans and overdrafts (see note 19)	37,500	56,573
Trade creditors	72,322	28,426
Social security and other taxes	16,988	14,154
Other creditors	12,549	28,854
Accruals and deferred income	251,403	209,046
	<u>390,762</u>	<u>337,053</u>

Deferred income of £244,083 (2020: £202,666) is fee income for the Autumn term which has been invoiced in advance and fee income which has been paid in advance.

The income deferred in the current year totalled £244,083 and the income released from the prior year totalled £202,666.

18. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.8.21	31.8.20
	£	£
Bank loans (see note 19)	212,500	-
	<u>212,500</u>	<u>-</u>

19. LOANS

An analysis of the maturity of loans is given below:

	31.8.21	31.8.20
	£	£
Amounts falling due within one year on demand:		
Bank overdrafts	-	56,573
Bank loans	37,500	-
	<u>37,500</u>	<u>56,573</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	50,000	-
	<u>50,000</u>	<u>-</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	162,500	-
	<u>162,500</u>	<u>-</u>

20. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	31.8.21	31.8.20
	£	£
Within one year	6,206	-
Between one and five years	-	10,343
	<u>6,206</u>	<u>10,343</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2021

21. MOVEMENT IN FUNDS

	At 1.9.20 £	Net movement in funds £	Transfers between funds £	At 31.8.21 £
Unrestricted funds				
General fund	173,231	(42,432)	16,232	147,031
Restricted funds				
General Restricted	19,903	9,573	(16,232)	13,244
TOTAL FUNDS	<u>193,134</u>	<u>(32,859)</u>	<u>-</u>	<u>160,275</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,632,494	(1,674,926)	(42,432)
Restricted funds			
General Restricted	11,795	(2,222)	9,573
TOTAL FUNDS	<u>1,644,289</u>	<u>(1,677,148)</u>	<u>(32,859)</u>

Comparatives for movement in funds

	At 1.9.19 £	Net movement in funds £	Transfers between funds £	At 31.8.20 £
Unrestricted funds				
General fund	187,177	(21,136)	7,190	173,231
Restricted funds				
General Restricted	20,296	6,797	(7,190)	19,903
TOTAL FUNDS	<u>207,473</u>	<u>(14,339)</u>	<u>-</u>	<u>193,134</u>

THE YARLET TRUST

Notes to the Financial Statements - continued
for the Year Ended 31 August 2021

21. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,462,287	(1,483,423)	(21,136)
Restricted funds			
General Restricted	13,165	(6,368)	6,797
TOTAL FUNDS	<u>1,475,452</u>	<u>(1,489,791)</u>	<u>(14,339)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.19 £	Net movement in funds £	Transfers between funds £	At 31.8.21 £
Unrestricted funds				
General fund	187,177	(63,568)	23,422	147,031
Restricted funds				
General Restricted	20,296	16,370	(23,422)	13,244
TOTAL FUNDS	<u>207,473</u>	<u>(47,198)</u>	<u>-</u>	<u>160,275</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	3,094,781	(3,158,349)	(63,568)
Restricted funds			
General Restricted	24,960	(8,590)	16,370
TOTAL FUNDS	<u>3,119,741</u>	<u>(3,166,939)</u>	<u>(47,198)</u>

Restricted Fund balance at 31 August 2021 relates to cash held in Fundraising and Donations bank accounts.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2021**

22. EMPLOYEE BENEFIT OBLIGATIONS

Teachers' pension scheme

The School participates in the Teachers' Pension Scheme ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £104,829 (2020: £123,012) and at the year-end £11,639 (2020: £11,014) was accrued in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied. The government announced on 4 February 2021 that it intends to proceed with a deferred choice underpin under which members will be able to choose either legacy or reformed scheme benefits in respect of their service during the period between 1 April 2015 and 31 March 2022 at the point they become payable.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards. The pause was lifted in July 2020, and a consultation was launched on 24 June on proposed changes to the cost control mechanism following a review by the Government Actuary. Following a public consultation, the Government have accepted three key proposals recommended by the Government Actuary, and are aiming to implement these changes in time for the 2020 valuations.

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until the cost cap mechanism revision is completed it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

Defined contribution scheme

Workplace pension scheme

As required by the Pensions Act 2008, the School provides a workplace pension scheme a defined contribution scheme, to its employees who are not members of the Teachers' Pension Scheme.

Employees aged between 22 and state retirement age and earning at least £10,000 per annum, are automatically enrolled in the scheme, although they may choose to opt out.

THE YARLET TRUST

Notes to the Financial Statements - continued **for the Year Ended 31 August 2021**

22. EMPLOYEE BENEFIT OBLIGATIONS - continued

Employees between the ages of 16 and 74 with earnings less than £10,000 per annum also have the right to join the Scheme voluntarily.

Employer contributions rates are as follows:

06 April 2021 onwards 3%

Employer contributions payable to the Scheme for the year were £8,006 (2020: £7,135).

23. RELATED PARTY DISCLOSURES

The Articles of Association of The Yarlet Trust (as amended 13th July 2020) confirm that trade shall not be undertaken with any company of which a member of the Governing Body holds more than a 1% interest, unless with a solicitor or his/her firm.

In order to be totally transparent and protect the integrity of the School, it is agreed that no trade will take place with any business in which a Governor has a financial interest, with the exception of the provision of legal advice from a solicitor.

24. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the charity is the Board of Governors.

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2021

	31.8.21 £	31.8.20 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	5,400	12,954
Other trading activities		
Activities for generating fund	12,676	5,974
Investment income		
Deposit account interest	1	-
Charitable activities		
Gross fees less discounts	1,610,332	1,344,473
Other income		
Grants	15,540	102,526
Other income resources	340	9,525
	15,880	112,051
Total incoming resources	1,644,289	1,475,452
EXPENDITURE		
Other trading activities		
Opening stock	15,000	3,000
Fundraising costs	1,247	2,523
Uniform purchases	25,636	27,644
Closing stock	(16,120)	(15,000)
	25,763	18,167
Charitable activities		
Salaries, wages and associated costs	925,396	866,755
Social security	71,754	70,413
Pensions	112,835	115,936
Rent and rates	82,435	72,803
Insurance	20,233	18,705
Heating and lighting	65,821	61,999
Office and telephone expenses	25,481	29,764
Advertising	6,633	12,222
Grounds and gardens	17,338	4,950
Games equipment and recreation	4,022	4,313
Repairs and maintenance	66,199	23,903
Household expenses	68,147	52,362
Motor expenses	10,560	4,900
Subscriptions	6,482	4,118
Other expenses	13,356	2,876
Carried forward	1,496,692	1,346,019

This page does not form part of the statutory financial statements

THE YARLET TRUST

Detailed Statement of Financial Activities
for the Year Ended 31 August 2021

	31.8.21 £	31.8.20 £
Charitable activities		
Brought forward	1,496,692	1,346,019
Bad debts	23,855	7,358
School expenses	45,509	21,740
Long leasehold	58,061	55,146
Bank interest	3,411	4,947
	1,627,528	1,435,210
Support costs		
Governance costs		
Wages	9,138	22,000
Auditors' remuneration	6,000	7,680
Legal fees	8,719	6,734
	23,857	36,414
Total resources expended	1,677,148	1,489,791
Net expenditure	(32,859)	(14,339)

This page does not form part of the statutory financial statements

THE YARLET TRUST

England & Wales - Charity number 528618

Accounts

REGISTERED COMPANY NUMBER: 975999 (England and Wales)
REGISTERED CHARITY NUMBER: 528618

Report of the Governors and
Financial Statements for the Year Ended 31 August 2020
for
THE YARLET TRUST

Lancaster Haskins Limited Statutory Auditor
Granville House
2 Tettenhall Road
Wolverhampton
West Midlands
WV1 4SB

THE YARLET TRUST

Contents of the Financial Statements for the Year Ended 31 August 2020

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THE YARLET TRUST

Reference and Administrative Details for the Year Ended 31 August 2020

GOVERNORS

Mrs J Betteley
Mrs R S Bullock
P Middleton
Mrs G Mitchell
A Morris
K Robins
Mrs P A Sharratt
Nick Tarling (Acting) Chair
Mrs J Teather (resigned 21.3.21)
Mrs S A B Tennant (resigned 31.1.21)
C Paget
J Lefroy (appointed 23.11.20)
C Jenkinson (appointed 19.3.21)

REGISTERED OFFICE

Yarlet School
Yarlet
Near Stafford
Staffordshire
ST18 9SU

REGISTERED COMPANY NUMBER

975999 (England and Wales)

REGISTERED CHARITY NUMBER

528618

AUDITORS

Lancaster Haskins Limited Statutory Auditor
Granville House
2 Tettenhall Road
Wolverhampton
West Midlands
WV1 4SB

HEADMASTER

I M Raybould

BURSAR

K Nixon

**Report of the Governors
for the Year Ended 31 August 2020**

The Governors who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2020. The Governors have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

The Yarlet Trust is a charitable company limited by guarantee and was set up in 1970. It is governed by its articles of association, and its objects are to provide education for children at Yarlet School.

OBJECTIVES AND ACTIVITIES

Objectives and aims

The primary objectives of the Governors are to deliver high quality education for children between the ages of 2 and 13, and to prepare them for their future education. The Governors' continuing aim is to improve the standard and breadth of education the School provides, and to ensure that it represents the best preparatory education available in the region. The School's strategy is to deliver services of the highest quality in all departments and to improve facilities wherever resources permit.

The Governors are committed to continuing to improve the financial performance of the School. The continued investment in new equipment and facilities clearly indicates the Governors' commitment to maintaining the high standard of education provided by the School, which, we believe, will lead to further increases in pupil numbers.

In setting our objectives and planning our activities the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee charging.

Public benefit

The Governors maintain a policy of continuous review of ways in which The Yarlet Trust can practicably offer benefits to the public. Prominent among these is the offer of bursaries, which the School has for many years made available for children from low income families, including two bursaries which are offered to children entering the School in Year 7, which are each linked to continuing bursaries provided by Senior Schools up to Year 13.

It also remains the Governors' policy that local schools, sports organisations and community groups are offered the use of the School's outdoor and indoor facilities. Furthermore, the school shares its musical and sporting excellence by inviting local maintained schools to participate in a series of competitions, workshops and performances.

The Headmaster and Deputy Headteacher offer their support to local maintained schools by being governors and encouraging the shared use of our facilities such as our boarding facilities during the holidays for a local special school and our swimming pool for a local primary school.

Volunteers

The School is assisted by very active parents, either through the Fund Raising Committee or in other respects, and the assistance so generously given in time, expertise and fund raising results in projects which would not be otherwise achieved.

**Report of the Governors
for the Year Ended 31 August 2020**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

We were delighted with our latest ISI Educational Quality inspection report. In particular, we were proud of the "excellent" grading for pupils' personal development. Additionally, our latest inspection visit confirms that the School continues to meet all regulatory requirements.

The School's performance in all areas continues to be outstanding with all leavers gaining entry to their first choice of senior school. Yarlet has continued to provide a first class, all-round education and has maintained an excellent reputation for its traditional values, high academic standards and excellence in art, music and sport.

We believe these achievements are a direct result of vigorously pursuing a comprehensive School Improvement Plan which is continually updated with the objective of maintaining exceptionally high standards across the board.

A disproportionate number of pupils leave Yarlet with Exhibitions or Scholarships to their respective senior schools.

FINANCIAL REVIEW

Financial review

The Statement of Financial Activities for the year is set out on page 8 of the financial statements. Funding for the main activity of The Yarlet Trust is by charging tuition fees for pupils. Funding for improvements is met largely by fund raising activities and donations.

Reserves policy

The unrestricted funds are held in a general reserve to allow for any unforeseen falls in income or rises in expenditure, as well as to invest in improvements to equipment and facilities wherever possible.

Going concern

The Governors have considered the period ending one year from the approval of these financial statements. In light of the impact of the COVID-19 pandemic, the Governors took up the offer of a £250,000 loan from NatWest under the Government's CBILS. This was drawn down on 11th November 2020 and the Governors consider that it will be of significant assistance, alongside the continuing overdraft facility from NatWest, in overcoming any uncertainties as to the level of future entries and pupil numbers in light of the risks represented by the continued presence of COVID-19 in the community. Furthermore, the School has demonstrated that it can respond rapidly and effectively to any guidance issued by the government and that its remote learning programmes are of an outstandingly high standard. Given the availability of the NatWest loan and overdraft and the School's demonstrated ability to provide exceptional remote learning programmes, the Governors feel the School is well-placed to deal with any future COVID 19 related challenges and are not aware of any material uncertainties that cast significant doubt about the ability of the charity to continue as a going concern.

FUTURE PLANS

Looking forward to 2021 and beyond, The Yarlet Trust will continue to ensure the highest standards in the education it provides. In furtherance of the Trust's strategy and in order to meet its charitable objectives, the Governors will continue to monitor education standards at the School, seeking improvements wherever possible, and will also improve the facilities of the School as resources allow.

**Report of the Governors
for the Year Ended 31 August 2020**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the articles of association, and constitutes a limited company limited by guarantee, as defined by the Companies Act 2006.

The Governors are required by the articles of association to be members of the company.

The articles further provide that there be a minimum of 7 Governors and that each Governor may serve for a period of 3 years and be eligible to stand for re-election at the end of that period.

The Governing Body keeps the composition of its Board under regular review, monitoring the anticipated requirements of the School, and undertakes an annual review of the roles and responsibilities of the Governors as a whole.

Nominations for election to the Board of Governors are received from existing Governors, together with suggestions from the Headmaster, and these take account of the specialist skills and personal competence of candidates and address what fields of expertise may be under-represented on the Board at any given time.

The election of each Governor is subject to approval by the members of The Yarlet Trust in general meeting.

Organisation, management and financial reporting control

The Board of Governors meets at least three times a year to determine the general policy of the School and review its overall management and control, for which Governors are legally responsible.

The Board is supported in this task by the work of several committees. These also meet regularly, have clear terms of reference and are chaired by Governors, though non-Governors may be co-opted and the Headmaster and other members of the School's senior management team may be invited to attend meetings. These committees are safeguarding, finance, academic, nominations and health and safety. In addition the Governors appoint sub committees and working parties as needed.

Risk management

The Governors maintain a policy of continuous review of the major risks to which The Yarlet Trust is exposed. Systems have been developed and continue to be developed to mitigate exposure. The Governors monitor the effectiveness of the system of internal controls, including insurance cover where appropriate, by which risks can be best mitigated.

EXTERNAL RELATIONSHIPS

The day to day running of the School is delegated to the Headmaster, who is supported by other members of the senior management team and administrative staff.

The Headmaster is an active member of the Incorporated Association of Preparatory Schools (IAPS), the purpose of which is to promote and maintain standards in preparatory schools. In addition the Yarlet School is a member of the Association of Governing Bodies of Independent Schools (AGBIS), which supports and advises governing bodies, and of the Independent Schools Bursars Association (ISBA), which provides valuable financial advice.

The School operates with a wide range of local charities and other organisations in seeking to widen public access to the education it provides, to optimise the use of its facilities and to make its pupils more aware of the social context of the education they receive.

**Report of the Governors
for the Year Ended 31 August 2020**

STATEMENT OF GOVERNORS' RESPONSIBILITIES

The Governors are responsible for preparing the Report of the Governors and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Governors are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

GOVERNORS RETIRING BY ROTATION

The Governor retiring by rotation is Mrs G Mitchell.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of Governors on and signed on its behalf by:

.....
K Robins - Governor

Report of the Independent Auditors to the Members of The Yarlet Trust

Opinion

We have audited the financial statements of The Yarlet Trust (the 'charitable company') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 22 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Governors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Governors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Governors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Governors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Governors has been prepared in accordance with applicable legal requirements.

Report of the Independent Auditors to the Members of The Yarlet Trust

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Governors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Governors were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Governors.

Responsibilities of Governors

As explained more fully in the Statement of Governors' Responsibilities, the Governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Ashton, A.C.A, F.C.C.A. (Senior Statutory Auditor)
for and on behalf of Lancaster Haskins Limited Statutory Auditor
Granville House
2 Tettenhall Road
Wolverhampton
West Midlands
WV1 4SB

Date:

THE YARLET TRUST

Statement of Financial Activities for the Year Ended 31 August 2020

	Notes	Unrestricted fund £	Restricted fund £	31.8.20 Total funds £	31.8.19 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	5,764	7,190	12,954	42,000
Charitable activities					
Gross fees and extras less discounts	5	1,344,473	-	1,344,473	1,605,007
Other trading activities	4	1	5,975	5,976	30,116
Other income		<u>112,049</u>	<u>-</u>	<u>112,049</u>	<u>1,196</u>
Total		1,462,287	13,165	1,475,452	1,678,319
EXPENDITURE ON					
Raising funds	6	15,644	2,523	18,167	20,873
Charitable activities					
Provision of education costs	7	1,467,779	3,845	1,471,624	1,555,589
Total		<u>1,483,423</u>	<u>6,368</u>	<u>1,489,791</u>	<u>1,576,462</u>
NET INCOME/(EXPENDITURE)		(21,136)	6,797	(14,339)	101,857
Transfers between funds	19	<u>7,190</u>	<u>(7,190)</u>	<u>-</u>	<u>-</u>
Net movement in funds		(13,946)	(393)	(14,339)	101,857
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>187,177</u>	<u>20,296</u>	<u>207,473</u>	<u>105,616</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>173,231</u></u>	<u><u>19,903</u></u>	<u><u>193,134</u></u>	<u><u>207,473</u></u>

The notes form part of these financial statements

THE YARLET TRUST

Balance Sheet 31 August 2020

	Notes	Unrestricted fund £	Restricted fund £	31.8.20 Total funds £	31.8.19 Total funds £
FIXED ASSETS					
Tangible assets	13	393,254	16,232	409,486	435,359
CURRENT ASSETS					
Stocks	14	15,000	-	15,000	3,000
Debtors	15	101,890	881	102,771	355,881
Cash at bank		<u>140</u>	<u>2,790</u>	<u>2,930</u>	<u>7,156</u>
		117,030	3,671	120,701	366,037
CREDITORS					
Amounts falling due within one year	16	(337,053)	-	(337,053)	(593,923)
NET CURRENT ASSETS		<u>(220,023)</u>	<u>3,671</u>	<u>(216,352)</u>	<u>(227,886)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>173,231</u>	<u>19,903</u>	<u>193,134</u>	<u>207,473</u>
NET ASSETS/(LIABILITIES)		<u><u>173,231</u></u>	<u><u>19,903</u></u>	<u><u>193,134</u></u>	<u><u>207,473</u></u>
FUNDS	19				
Unrestricted funds				173,231	187,177
Restricted funds				<u>19,903</u>	<u>20,296</u>
TOTAL FUNDS				<u><u>193,134</u></u>	<u><u>207,473</u></u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Governors and authorised for issue on and were signed on its behalf by:

.....
K Robins - Governor

The notes form part of these financial statements

THE YARLET TRUST

Cash Flow Statement for the Year Ended 31 August 2020

	Notes	31.8.20 £	31.8.19 £
Cash flows from operating activities			
Cash generated from operations	1	(9,848)	132,311
Interest paid		<u>(4,947)</u>	<u>(3,889)</u>
Net cash (used in)/provided by operating activities		<u>(14,795)</u>	<u>128,422</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		<u>(29,273)</u>	<u>(25,986)</u>
Net cash used in investing activities		<u>(29,273)</u>	<u>(25,986)</u>
Change in cash and cash equivalents in the reporting period			
		(44,068)	102,436
Cash and cash equivalents at the beginning of the reporting period	2	<u>(9,575)</u>	<u>(112,011)</u>
Cash and cash equivalents at the end of the reporting period	2	<u><u>(53,643)</u></u>	<u><u>(9,575)</u></u>

The notes form part of these financial statements

Notes to the Cash Flow Statement
for the Year Ended 31 August 2020

1. RECONCILIATION OF NET (EXPENDITURE)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.8.20 £	31.8.19 £
Net (expenditure)/income for the reporting period (as per the Statement of Financial Activities)	(14,339)	101,857
Adjustments for:		
Depreciation charges	55,146	58,530
Interest paid	4,947	3,889
Increase in stocks	(12,000)	(3,000)
Decrease/(increase) in debtors	253,110	(274,821)
(Decrease)/increase in creditors	<u>(296,712)</u>	<u>245,856</u>
Net cash (used in)/provided by operations	<u>(9,848)</u>	<u>132,311</u>

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	31.8.20 £	31.8.19 £
Notice deposits (less than 3 months)	2,930	7,156
Overdrafts included in bank loans and overdrafts falling due within one year	<u>(56,573)</u>	<u>(16,731)</u>
Total cash and cash equivalents	<u>(53,643)</u>	<u>(9,575)</u>

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.9.19 £	Cash flow £	At 31.8.20 £
Net cash			
Cash at bank	7,156	(4,226)	2,930
Bank overdraft	<u>(16,731)</u>	<u>(39,842)</u>	<u>(56,573)</u>
	<u>(9,575)</u>	<u>(44,068)</u>	<u>(53,643)</u>
Total	<u>(9,575)</u>	<u>(44,068)</u>	<u>(53,643)</u>

**Notes to the Financial Statements
for the Year Ended 31 August 2020**

1. STATUTORY INFORMATION

The Yarlet Trust is a company, limited by guarantee, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Incoming resources

All income is recognised in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Expenditure

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charity status

The charity is a company limited by guarantee. The members of the company are the Governors named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Property - 2%, 5% & 10% on cost
Equipment - 20% Straight Line

Improvements to leasehold property are being depreciated over the remainder of the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Governors in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income and gains are allocated to the appropriate fund.

**Notes to the Financial Statements - continued
for the Year Ended 31 August 2020**

2. ACCOUNTING POLICIES - continued

Pension costs

The Company operates a defined contribution scheme for its employees. The costs of contributions are written off against profits in the year they are payable.

Donated goods

Donated goods are recognised on a receivable basis (where there is no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Financial instruments

Basic financial instruments are recognised at amortised cost, except for investments in non-convertible preference and non-puttable ordinary shares which are measured at fair value with changes recognised in income and expenditure. Derivative financial instruments are initially recorded at cost and thereafter at fair value with changes recognised in income and expenditure.

Debtors

Trade and other debtors are recognised at the settlement amount after any discount offered. Prepayments are valued at the amount repaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Liabilities

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Going concern

At the time of this report, the spread of the Covid-19 Coronavirus appears to be slowing and countries which were in lockdown are starting to open up their economies.

The charity has complied with the UK Government's lockdown rules during the Coronavirus pandemic and has put the health and safety of its staff and pupils at the heart of the measures it has introduced to ensure its practices comply with social distancing.

The Governors have considered the period ending one year from the approval of these financial statements. In light of the impact of the COVID-19 pandemic, the Governors took up the offer of a £250,000 loan from NatWest under the Government's CBILS. This was drawn down on 11th November 2020 and the Governors consider that it will be of significant assistance, alongside the continuing overdraft facility from NatWest, in overcoming any uncertainties as to the level of future entries and pupil numbers in light of the risks represented by the continued presence of COVID-19 in the community. Furthermore, the School has demonstrated that it can respond rapidly and effectively to any guidance issued by the government and that its remote learning programmes are of an outstandingly high standard. Given the availability of the NatWest loan and overdraft and the School's demonstrated ability to provide exceptional remote learning programmes, the Governors feel the School is well-placed to deal with any future COVID 19 related challenges and are not aware of any material uncertainties that cast significant doubt about the ability of the charity to continue as a going concern.

Significant judgements and estimates

Management is required to make judgements, estimates and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

Notes to the Financial Statements - continued
for the Year Ended 31 August 2020

2. ACCOUNTING POLICIES - continued

Financial instruments

The estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognised in the period in which the estimate is reviewed if the revision affects only that period, or in the period of the revision and future periods if the revision affect both current and future periods.

There are no key sources of estimate uncertainty that have significant effect on the amounts recognised in the financial statements.

3. DONATIONS AND LEGACIES

	31.8.20	31.8.19
	£	£
Donations	<u>12,954</u>	<u>42,000</u>

On 31 August 2019, £42,000 of the Charities Aid Foundation loan was converted to a grant and has been included within donations and legacies income.

4. OTHER TRADING ACTIVITIES

	31.8.20	31.8.19
	£	£
Activities for generating fund	<u>5,976</u>	<u>30,116</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.8.20	31.8.19
		£	£
Gross fees less discounts	Gross fees and extras less discounts	<u>1,344,473</u>	<u>1,605,007</u>

6. RAISING FUNDS

Other trading activities

	31.8.20	31.8.19
	£	£
Opening stock	3,000	-
Purchases	30,167	23,873
Closing stock	<u>(15,000)</u>	<u>(3,000)</u>
	<u>18,167</u>	<u>20,873</u>

Notes to the Financial Statements - continued
for the Year Ended 31 August 2020

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 8) £	Totals £
Provision of education costs	<u>1,435,210</u>	<u>36,414</u>	<u>1,471,624</u>

8. SUPPORT COSTS

	Governance costs £
Provision of education costs	<u>36,414</u>

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.20 £	31.8.19 £
Auditors' remuneration	7,680	4,320
Depreciation - owned assets	<u>55,146</u>	<u>58,530</u>

10. GOVERNORS' REMUNERATION AND BENEFITS

There were no Governors' remuneration or other benefits for the year ended 31 August 2020 nor for the year ended 31 August 2019.

Governors' expenses

The Governors neither received nor waived any emoluments, or had any expenses reimbursed, during the year (2019 = £nil).

11. STAFF COSTS

	31.8.20 £	31.8.19 £
Wages and salaries	888,755	924,919
Social security costs	70,413	64,916
Other pension costs	<u>115,936</u>	<u>82,035</u>
	<u>1,075,104</u>	<u>1,071,870</u>

The average monthly number of employees during the year was as follows:

	31.8.20	31.8.19
Charitable activities	39	39
Cost of generating funds	1	1
Management and admin of the charity	<u>1</u>	<u>1</u>
	<u>41</u>	<u>41</u>

Notes to the Financial Statements - continued
for the Year Ended 31 August 2020

11. STAFF COSTS - continued

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	31.8.20	31.8.19
£60,001 - £70,000	-	1
£70,001 - £80,000	<u>1</u>	<u>-</u>
	<u>1</u>	<u>1</u>

Governor and key management remuneration benefits totalled £110,436 (2019: £104,037).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	42,000	-	42,000
Charitable activities			
Gross fees and extras less discounts	1,605,007	-	1,605,007
Other trading activities	2	30,114	30,116
Other income	<u>3,502</u>	<u>(2,306)</u>	<u>1,196</u>
Total	1,650,511	27,808	1,678,319
EXPENDITURE ON			
Raising funds	10,556	10,317	20,873
Charitable activities			
Provision of education costs	1,546,529	9,060	1,555,589
Total	<u>1,557,085</u>	<u>19,377</u>	<u>1,576,462</u>
NET INCOME	93,426	8,431	101,857
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>93,751</u>	<u>11,865</u>	<u>105,616</u>
TOTAL FUNDS CARRIED FORWARD	<u>187,177</u>	<u>20,296</u>	<u>207,473</u>

THE YARLET TRUST

Notes to the Financial Statements - continued for the Year Ended 31 August 2020

13. TANGIBLE FIXED ASSETS

	Property £	Equipment £	Totals £
COST			
At 1 September 2019	1,441,088	332,481	1,773,569
Additions	<u>-</u>	<u>29,273</u>	<u>29,273</u>
At 31 August 2020	<u>1,441,088</u>	<u>361,754</u>	<u>1,802,842</u>
DEPRECIATION			
At 1 September 2019	1,064,127	274,083	1,338,210
Charge for year	<u>28,429</u>	<u>26,717</u>	<u>55,146</u>
At 31 August 2020	<u>1,092,556</u>	<u>300,800</u>	<u>1,393,356</u>
NET BOOK VALUE			
At 31 August 2020	<u>348,532</u>	<u>60,954</u>	<u>409,486</u>
At 31 August 2019	<u>376,961</u>	<u>58,398</u>	<u>435,359</u>

14. STOCKS

	31.8.20	31.8.19
	£	£
Stocks	<u>15,000</u>	<u>3,000</u>

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.20	31.8.19
	£	£
Trade debtors	76,136	337,189
Other debtors	2,772	880
Prepayments	<u>23,863</u>	<u>17,812</u>
	<u>102,771</u>	<u>355,881</u>

Notes to the Financial Statements - continued
for the Year Ended 31 August 2020

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.8.20	31.8.19
	£	£
Bank loans and overdrafts (see note 17)	56,573	16,731
Trade creditors	28,426	28,152
Social security and other taxes	14,154	17,258
Other creditors	28,854	14,272
Accruals and deferred income	<u>209,046</u>	<u>517,510</u>
	<u>337,053</u>	<u>593,923</u>

Deferred income of £202,666 (2019: £511,296) is fee income for the autumn term which has been invoiced in advance and fee income which has been paid in advance.

The income deferred in the current year totalled £202,666 and the income released from the prior year totalled £511,296.

17. LOANS

An analysis of the maturity of loans is given below:

	31.8.20	31.8.19
	£	£
Amounts falling due within one year on demand:		
Bank overdrafts	<u>56,573</u>	<u>16,731</u>

18. SECURED DEBTS

The following securities are in place:

Two debentures dated 20 October 1970 over all property and assets of the company. Both charges were satisfied on 21 May 2020.

19. MOVEMENT IN FUNDS

	At 1.9.19	Net movement	Transfers	At
	£	in funds	between funds	31.8.20
		£	£	£
Unrestricted funds				
General fund	187,177	(21,136)	7,190	173,231
Restricted funds				
General restricted funds	20,296	6,797	(7,190)	19,903
	<u>207,473</u>	<u>(14,339)</u>	<u>-</u>	<u>193,134</u>
TOTAL FUNDS	<u>207,473</u>	<u>(14,339)</u>	<u>-</u>	<u>193,134</u>

**Notes to the Financial Statements - continued
for the Year Ended 31 August 2020**

19. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,462,287	(1,483,423)	(21,136)
Restricted funds			
General restricted funds	13,165	(6,368)	6,797
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>1,475,452</u>	<u>(1,489,791)</u>	<u>(14,339)</u>

Comparatives for movement in funds

	At 1.9.18 £	Net movement in funds £	At 31.8.19 £
Unrestricted funds			
General fund	93,751	93,426	187,177
Restricted funds			
General restricted funds	11,865	8,431	20,296
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>105,616</u>	<u>101,857</u>	<u>207,473</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,650,511	(1,557,085)	93,426
Restricted funds			
General restricted funds	27,808	(19,377)	8,431
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>1,678,319</u>	<u>(1,576,462)</u>	<u>101,857</u>

Notes to the Financial Statements - continued
for the Year Ended 31 August 2020

19. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.18 £	Net movement in funds £	Transfers between funds £	At 31.8.20 £
Unrestricted funds				
General fund	93,751	72,290	7,190	173,231
Restricted funds				
General restricted funds	11,865	15,228	(7,190)	19,903
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>105,616</u>	<u>87,518</u>	<u>-</u>	<u>193,134</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	3,112,798	(3,040,508)	72,290
Restricted funds			
General restricted funds	40,973	(25,745)	15,228
	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>3,153,771</u>	<u>(3,066,253)</u>	<u>87,518</u>

20. EMPLOYEE BENEFIT OBLIGATIONS

Pension contributions payable by the charity are to a defined contribution scheme and are charged to the SOFA as they are incurred. The charge for the year was £115,936 (2019: £82,035).

21. RELATED PARTY DISCLOSURES

The Articles of Association of The Yarlet Trust (as amended 13th July 2020) confirm that trade shall not be undertaken with any company of which a member of the Governing Body holds more than a 1% interest, unless with a Solicitor or his/her firm.

In order to be totally transparent and protect the absolute integrity of the School, it is agreed that no trade will take place with any business in which a Governor has a financial interest, with the exception of the provision of legal advice from a Solicitor.

**Notes to the Financial Statements - continued
for the Year Ended 31 August 2020**

22. FRC ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES

In common with many other businesses of our size and nature we use our auditors and other professional providers to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

23. ULTIMATE CONTROLLING PARTY

The ultimate controlling party of the charity is the Governors.

24. GOVERNORS' INTERESTS

N.D.Tarling Esq.

Mr Tarling is a Governor of the Yarlet Trust and is one of the Trustees of a private settlement which owns the freehold reversion to the school premises leased to the Trust. The rent paid for 2020 is £59,000 (2019 - £56,500).

Other Governors' interests

Some of the Governors have children or grandchildren attending the school, and, therefore, transact with the school, but all such transactions are on a normal commercial basis.

THE YARLET TRUST

Detailed Statement of Financial Activities for the Year Ended 31 August 2020

	31.8.20 £	31.8.19 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	12,954	42,000
Other trading activities		
Activities for generating fund	5,976	30,116
Charitable activities		
Gross fees less discounts	1,344,473	1,605,007
Other income		
Grants	102,526	-
Other incoming resources	9,523	1,196
	<u>112,049</u>	<u>1,196</u>
Total incoming resources	1,475,452	1,678,319
EXPENDITURE		
Other trading activities		
Opening stock	3,000	-
Fundraising costs	2,523	10,317
Uniform purchases	27,644	13,556
Closing stock	<u>(15,000)</u>	<u>(3,000)</u>
	18,167	20,873
Charitable activities		
Salaries, wages and associated costs	866,755	902,919
Social security	70,413	64,916
Pensions	115,936	82,035
Rent and rates	72,803	73,040
Insurance	18,705	22,894
Heating and lighting	61,999	56,481
Office and telephone expenses	29,764	36,606
Advertising	12,222	7,368
Grounds and gardens	4,950	17,404
Games equipment and recreation	4,313	1,969
Repairs and maintenance	23,903	50,876
Household expenses	52,362	81,841
Motor expenses	4,900	12,471
Subscriptions	4,118	3,763
Other expenses	2,876	5,914
Carried forward	1,346,019	1,420,497

This page does not form part of the statutory financial statements

THE YARLET TRUST

Detailed Statement of Financial Activities for the Year Ended 31 August 2020

	31.8.20 £	31.8.19 £
Charitable activities		
Brought forward	1,346,019	1,420,497
Bad Debts	7,358	1,542
School expenses	21,740	33,062
Depreciation	55,146	58,530
Bank interest	<u>4,947</u>	<u>3,889</u>
	1,435,210	1,517,520
Support costs		
Governance costs		
Wages	22,000	22,000
Auditors' remuneration	7,680	4,320
Legal fees	<u>6,734</u>	<u>11,749</u>
	<u>36,414</u>	<u>38,069</u>
Total resources expended	<u>1,489,791</u>	<u>1,576,462</u>
Net (expenditure)/income	<u><u>(14,339)</u></u>	<u><u>101,857</u></u>

This page does not form part of the statutory financial statements