

CENTRE MINISTRIES

England & Wales · Charity number 528419

Details

Other names CLOVERLEY HALL LIMITED

Status Registered

Legal form Charitable company

Company number 00679901

Registered 1962-08-28

Register [View on the Charity Commission register](#)

Contact

Address Quinta Christian Centre
Weston Rhyn
Oswestry
SY10 7LR

Phone 01691773696

Email ceo@centreministries.org

Website www.centreministries.org

Activities

Objects: THE CONDUCT OF A CONFERENCE CENTRE FOR THE ADVANCEMENT OF THE CHRISTIAN FAITH IN ACCORDANCE WITH THE PRINCIPLES OF HOLY SCRIPTURE WHICH SHALL BE TAKEN AS INSPIRED AND AUTHORITATIVE.

Activities: The Charity runs Christian Conference Centres

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services
- **What:** Education/training, Religious Activities
- **Who:** Children/young People, Other Charities Or Voluntary Bodies, Other Defined Groups

Geography

- Northern Ireland
- Shropshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-09-30	£1,769,181	£1,680,273	£5,932,588	62
2024-09-30	£1,829,607	£1,674,616	£5,843,680	64
2023-09-30	£1,568,620	£2,193,093	£5,688,689	57
2022-09-30	£1,345,304	£1,148,851	£6,313,162	47
2021-09-30	£983,122	£974,330	£6,116,709	63
2020-09-30	£1,004,009	£1,139,424	£6,107,917	71

Trustees

Name	Role	Appointed
ANDREW PAUL BOULTER	Chair	
Claire Ebbinghaus		2026-01-14
Dr David Walker		2022-08-17
Joel Longbone		2016-03-21
Malcolm Beatty OBE		2020-06-02
PHILIP GEORGE MCELROY		
SUSAN MCKELLEN		

Linked charities

- CHARLES EDWARD PRICE (528419-1)

CENTRE MINISTRIES

England & Wales - Charity number 528419

Accounts

Company registration number 00679901 (England and Wales)

Charity registration number 528419 (England and Wales)

CENTRE MINISTRIES
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2025

CENTRE MINISTRIES

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	A.P. Boulter P. McElroy S. McKellen J. Longbone M. Beatty D. Walker G. Lavery C.E. Ebbinghaus	(Appointed 7 April 2025) (Appointed 14 January 2026)
Secretary	H. Baxter	
Chief Executive Officer	H. Baxter	
Charity number	528419	
Company number	00679901	
Registered office	Quinta Hall Weston Rhyn Oswestry Shropshire SY10 7LR	
Auditor	Huxley Johnston Ltd Aqua House Hampton Heath Industrial Estate Malpas Cheshire SY14 8LY	
Bankers	Danske Bank Downpatrick Branch Northern Ireland	
Solicitors	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS	

CENTRE MINISTRIES

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CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 30 SEPTEMBER 2025

The trustees present their annual report and financial statements for the year ended 30 September 2025.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016)

1. Reference and administration information

Centre Ministries, formerly known as Cloverley Hall Limited (date of change: 17 January 2007) is a company limited by guarantee and was formed in 1961, registration number 679901. It is a registered charity, charity number 528419.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

A.P. Boulter

P. McElroy

S. McKellen

J. Longbone

M. Beatty

D. Walker

K.D. Jones

(Resigned 10 October 2025)

G. Lavery

(Appointed 7 April 2025)

C.E. Ebbinghaus

(Appointed 14 January 2026)

Chief Executive Officer

H. Baxter

2. Structure, governance and management

2.1. Governing Document

The charity is governed by its Memorandum and Articles of Association dated 6th January 1961.

2.2. Structure and Relationship

The Charity of Charles Edward Price (charity 528419/1) [hitherto referred to as The Price Trust]. Centre Ministries is the corporate trustee of The Price Trust which governs the use of the property known as 'The Quinta'. Centre Ministries holds this as an endowed designated property. This is governed by a conveyance to Centre Ministries dated 13th November 1985. The Charity Commission made a "Uniting Order" (July 2009) to treat The Price Trust as forming part of Centre Ministries for the purposes of Part VI (registration) and Part VIII (accounting) of the Charities Act 2011.

2.3. Organisational Management

The trustees, all of whom are directors, meet three times a year, circulatory e-mail correspondence being maintained between meetings. The day to day management of the charity is delegated to H. Baxter (Chief Executive Officer). Each of the charity's centres has a nominated trustee who liaises between the board, the executive and the centre on the general affairs of that centre and with regard to the welfare of both its guests and employees. One trustee takes special responsibility for safeguarding across the charity. All major expenditure is subject to approval at a trustees meeting.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

2.4. Recruitment and Training of Trustees

The directors are also trustees of the charity and these are appointed by a trustees' meeting. They hold office for a period of three years and then are subject to re-election. No individual training options have been taken this year, however the CEO provides regular information on governance role.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

2.5. Risk Management

2.5.1. The Trustees are responsible for the management of the risks faced by the charity. Risks are identified, assessed and controls established throughout the year. The key controls used by the charity include:

- Formal agendas for all Board activity, including conflict of interest statements
- Comprehensive strategic planning and budgeting and financial forecasting
- Established organisational structure and lines of reporting
- Formal written policies
- Clear authorisation and approval levels
- Vetting procedures as required by law for the protection of the vulnerable
- Formal quarterly Health and Safety Inspection regime

2.5.2. Through the risk management processes established for the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

3. Objects, Aims, Objective and Activities

3.1. Charitable Objects

The charity's objects, as set out in the Memorandum and Articles of Association, are the running of conference centres for the advancement of the Christian faith in accordance with the principles of Holy Scripture and to support various other Christian charities and projects as the trustees see fit. Within these objects the charity also has to maintain its buildings in fit and useful condition. The policies adopted in furtherance of these objects are set out within the accounts and there has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

3.2. Aims and Intended Impact

Our centres quietly promote our faith with its theological and ethical perspectives. Whilst one centre does cater more for adult and church family groups, overall our facilities and modus operandi have a bias to young people and students. All benefit greatly from the residential experience and the range of activities associated with our centres. There is additionally a bias to those from less well-off sectors of society. Our centres also serve other Christian Charities who use our venues for conferences and work with their constituent groups, again often young people. A number of schools and colleges use our centres for educational residential experiences and our input to their programme is an important aspect of our work.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

4. Public Benefit

4.1. Principal Benefits

4.1.1. The history of religious residential "time out" is long and extensive and not unique to the Christian faith. For the Jews it was clearly established thousands of years ago in the ancient Feast of Tabernacles, still celebrated today. This concept was further developed in the Christian faith: from Christ's 40 days in the wilderness, through a variety of approaches, to the modern Christian Conference, Retreat, Holiday or Activity Centre. The provision of residential facilities is a key element in this process enabling over one million people to enjoy a Christian residential experience in the UK each year. Centre Ministries plays a significant role in this by providing three centres with approximately 620 bed spaces.

4.1.2. Our centres are used to provide residential venues for a wide range of processes and activities that develop the physical, emotional and spiritual well-being of groups and individuals. These include: training and teaching; reflection and prayer; the enjoyment and appreciation of nature in beautiful rural environments; relaxation; recreation and social interaction

4.2. Detriment or Harm

4.2.1. We are not aware of any significant detriment or harm caused by our activities. We are aware of the difficulties with regard to bringing large numbers of people, especially young people, into rural environments but we believe these to be managed exceptionally well. Our 'spin-off' benefits, which included some community access to our facilities and a significant contribution to the local economies of our centres, far outweigh this intrusion.

4.2.2. In our pluralist society some are suspicious of us as we fulfil our objects which are specifically Christian. The Charity takes great care in managing the inherent conflict between exclusion and inclusion: to deal with the paradox of making a 'closed shop' an 'open house'. [See "Who benefits" below.] In our positive and open approach to this tension we see great benefit.

4.3. Who Benefits

4.3.1. The centres are not open to the general public but take organised groups from the Christian constituency defined by our objects. Within this our aim is to serve all people whilst avoiding support for theological and ethical perspectives that are contrary to those of our objects. Where teaching takes place, we expect this to align with our statement of faith, adopted from the Evangelical Alliance Basis of Faith and shared by over two million Christians in the UK. We therefore gently restrict use of our centres by being clear about our objects in our publicity material and ensuring centre managers are aware of our policy.

4.3.2. Schools and colleges traditionally find the environment we provide to be trustworthy, safe, secure and ideal in fulfilling their objectives for residential experiences. Alongside all the educational and activity resources we can provide, they welcome the contribution we make to their programmes from our Christian perspective to meeting their educational objectives in Personal, Social and Religious Education.

4.3.3. Two of our centres have a particular bias to the needs of children, young people and students. One hosts a large annual conference for Christian student leaders. In 2025, this attracted well over 1,000 people. Over 100 universities and colleges from the UK and Ireland are represented.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

4.3.4. Naturally the majority of our groups are composed of UK nationals but there is a fair measure of ethnic diversity. In a typical year we would welcome groups that are predominately made up of the following national groups: Chinese, Thai, Indian, Egyptian, Iranian, Zimbabwean, Nigerian, German, American, Filipino and Irish. In addition a variety of ethnic minority churches and specialist groups where there is significant ethnic representation and a good number of individuals from other parts of Europe and further afield have visited our centres. This diversity is reflected in our staff teams.

4.3.5. At all our centres some provision is made for people with disabilities within the limitations of our buildings. Similarly, we have a concern for people with special needs.

4.3.6. Our centres are well placed geographically. Castlewellan Castle, our centre in Northern Ireland, is the largest centre of its kind in Northern Ireland. It is in a forest park adjacent to the national arboretum within easy reach of Belfast. Our other two centres provide ready access to the Midlands, the North and the North West. Being in the Midlands they are also used for national conferences.

4.3.7. We are a fee charging charity but we keep our fees so low that maintaining viability is a constant issue. Our full board adult per head rates for 24 hours in 2025 ranged from £52.50 to £113 [the latter incl.en-suite]. There are lower rates for children. The rates for self-catering ranged from £28.50 to £37. These prices include VAT. Some of our constituent churches and organisations work in quite challenging environments and some bring to our centres people, whom they will sometimes subsidise, from physically and/or socially/emotionally disadvantaged circumstances. Our centres offer a heavily discounted rate on a late booking basis to Christian ministers and people working in Christian charities / organisations in need of respite.

4.3.8. In respect of The Quinta, there is benefit to Operation Mobilisation [Charity No 1008196] who have a full repairing lease to occupy an office block and sixteen units of accommodation. The low charge levied [£24,887 pa in 2024 - an amount determined largely by what it costs to help Centre Ministries to manage The Quinta Estate] greatly assists their mission and relief work by people of about 100 nationalities in around 100 countries. There is exciting congruence in the objects of Centre Ministries and those of Operation Mobilisation and this vicariously extends the global influence of Centre Ministries.

4.4. Private Benefit

We are not aware of anyone receiving private benefit from our activities except that which is incidental in making our facilities available where appropriate and possible to local community use and normally nominal fees are charged. One of our centres has a Certificated Location for the Caravan Club. The fees offset the estate management costs as does the grasskeep arrangement at one centre with 50 acres of land.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

5. Objectives, Strategies and Principal Activities for 2024-25

The charity's priorities were focused on strengthening the charity to face the challenges of the future.

Other specific objectives were recorded as:

1. Complete the development of 5 year strategic plans for each centre.
2. Seek to establish a permanent structure to house short-term large conferences at Quinta, though the construction of an Activity Barn.
3. Seek to conclude lease negotiations at Castlewellan and secure tenure for medium term.
4. Identify new areas of ministry, specifically benefitting those with reduced financial means.
5. Take active steps to recruit new Trustees to provide succession.
6. Obtain a disability access report on Cloverley Hall.

Strategic report

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

6. Review of Achievements and performance for 2024-25

6.1 The progress made on the list of objectives for 2024-25 was as follows:

1. The 5-year plan is complete and in use in one centre, and almost complete in another. The third centre has been delayed due to lease negotiations which will frame any medium term planning.
2. Planning permission has been obtained for the construction of an activity & meeting space at Quinta. Fundraising is underway and contractors are quoting for work.
3. The lease negotiations have stalled due to other unrelated critical priorities on the part of the landlord. We continue to enjoy the tenancy under law.
4. No new areas have been identified. We continue to keep the cost of staying in our centres as affordable as possible, with alternative packages reaching various price points.
5. Two new trustees have joined the Board. We continue to approach suitable individuals.
6. A contractor has been appointed to carry out a disability access report on Cloverley Hall and Quinta.

Financial review 2024-25

7.1. Financial Results

The results of the charity's activities are shown on page 12 of the financial statements. These show a surplus of £88,908 for the year compared to a surplus of £154,991 for the previous year. Income from charitable activities slipped to 96% of 2023-24. Expenditure was almost identical.

The charity did not carry out any significant fundraising activities during the year.

7.2. Valuations

The land and buildings were re-valued as of 30th September 2014 by A Boulter [FRICS, IRRV], of Underwoods [Property Consultants and Chartered Surveyors] and the trustees believe that these valuations adequately reflect the true position of their asset value.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

7.3. Reserves

The policy was reviewed during the year, and now requires that the charity to hold a minimum cash reserve of £300,000 (3 months' operational costs if income streams ceased).

8. The Price Trust

8.1 Centre Ministries has been enabled to fulfil not only the objects of The Price Trust but also to do this in a way that we believe would have delighted and thrilled our benefactor beyond his wildest dreams. We know, from an eye witness account, that Charles Price's sisters were critical of his decision to purchase The Quinta. From his Will we also know that if there was no appropriate use then the property was to be sold and the money given to world mission, with a particular emphasis on China. A biography of Thomas Barnes who built Quinta Hall in the Nineteenth Century has been published. It is almost certain that Thomas Barnes will have been an influential figure for the young Charles Price. The book records that one of the motives for the building of Quinta Hall was that Christian ministers could be entertained and given times of rest and refreshment.

8.2 As already detailed (Public Benefit), The Quinta now not only serves the Christian church all over the UK but is also a centre of world mission. This demonstrates the spectacular fulfilment of the wider desires of our benefactor and, specifically, the fulfilment of the objects of The Price Trust through the work of Centre Ministries. It is the icing on the cake that, amongst the substantial number of guests, foreign nationals are well represented including many from China.

8.3 Both Centre Ministries and Operation Mobilisation continue to maintain and improve the buildings they use. The estate is well used by guests and kept in an attractive condition.

9. Future Plans for 2025-26

9.1 The pattern of events arising from the pandemic rendered many of what would have been our immediate plans toward beneficiaries unachievable. The focus for the trustees has been to ensure that the Charity's resources are best protected for future use in line with the primary purpose of the Charity. The cessation of normal trading presented both an opportunity and a perspective to assess the effectiveness and efficiency of the Charity beyond the pandemic.

The future plans for 2025-26 are as follows:

1. Complete and implement the 5 year strategic plan for Cloverley Hall.
2. Seek adequate funding to complete a significant portion of the construction costs of the new Activity Barn at Quinta, and begin construction before the end of the financial year.
3. Continue to engage with landlord to complete lease negotiations at Castlewellan and secure tenure for the medium term.
4. Seek to identify and communicate with core constituencies of ministry who would appreciate the ethos and experience of visiting our centres.
5. Take active steps to recruit new Trustees to provide succession.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

Disabled persons

The charity's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

10. Conclusion

10.1. Volunteers

The charity benefited again from the help of volunteers, especially at Cloverley Hall with help in looking after their grounds. Our structure includes a Support and Advice Group for each centre whose members are volunteers and who meet twice a year. During the year, a wide range of interested individuals gave up time to contribute to various consultations on how the Charity could best react to the difficulties being experienced. The Board of Trustees would like to take the opportunity to thank them for their continuing and valued support.

10.2. Staff

The trustees wish to place on record their appreciation of the enormous contribution of all employees and those who give free advice and assistance to the charity.

Statement of trustees' responsibilities

The trustees, who are also the directors of Centre Ministries for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

The trustees are to comply with the duty in section 17(5) of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

In accordance with the company's articles, a resolution proposing that Huxley Johnston Ltd be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report, including the strategic report, was approved by the Board of Trustees.

A.P. Boulter

Trustee

Dated: 27 May 2026

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CENTRE MINISTRIES

Opinion

We have audited the financial statements of Centre Ministries (the 'charity') for the year ended 30 September 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report and the strategic report prepared for the purposes of company law, is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CENTRE MINISTRIES

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This included consideration of the risk of acts by the entity that were contrary to the applicable laws and regulations, including fraud.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF CENTRE MINISTRIES

Audit response to risk identified

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings and those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to the material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Richard John Huxley (Senior Statutory Auditor)

For and on behalf of Huxley Johnston Ltd, Statutory Auditor

Chartered Certified Accountants

Aqua House

Hampton Heath Industrial Estate

Malpas

Cheshire

SY14 8LY

Date:

CENTRE MINISTRIES

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2025

	Notes	Unrestricted funds 2025 £	Endowment funds 2025 £	Total 2025 £	Total 2024 £
<u>Income and endowments from:</u>					
Voluntary income	3	30,776	-	30,776	26,913
Incoming resources from charitable activities	4	1,626,836	-	1,626,836	1,703,482
Investments	5	19,122	-	19,122	19,384
Other income	6	92,447	-	92,447	79,828
Total income		1,769,181	-	1,769,181	1,829,607
<u>Expenditure on:</u>					
Charitable activities	7	1,680,273	-	1,680,273	1,674,616
Net incoming resources before transfers		88,908	-	88,908	154,991
Gross transfers between funds		(172,082)	172,082	-	-
Net movement in funds		(83,174)	172,082	88,908	154,991
Fund balances at 1 October 2024		3,522,747	2,320,933	5,843,680	5,688,689
Fund balances at 30 September 2025		3,439,573	2,493,015	5,932,588	5,843,680

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CENTRE MINISTRIES

BALANCE SHEET

AS AT 30 SEPTEMBER 2025

		2025		2024	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	14		4,934,969		4,755,597
Current assets					
Stocks	15	39,863		39,306	
Debtors	16	101,294		94,496	
Cash at bank and in hand		1,124,856		1,199,289	
		<u>1,266,013</u>		<u>1,333,091</u>	
Creditors: amounts falling due within one year	17	<u>(268,394)</u>		<u>(245,008)</u>	
Net current assets			997,619		1,088,083
Total assets less current liabilities			<u>5,932,588</u>		<u>5,843,680</u>
The funds of the charity					
Endowment funds	19	2,493,015		2,320,933	
Unrestricted funds	21	3,439,573		3,522,747	
		<u>5,932,588</u>		<u>5,843,680</u>	

The financial statements were approved by the trustees on 27 May 2026

A.P. Boulter
Trustee

CENTRE MINISTRIES

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from operations	24		213,247		384,620
Investing activities					
Purchase of tangible fixed assets		(307,802)		(110,964)	
Proceeds from disposal of tangible fixed assets		1,000		309	
Investment income received		19,122		19,384	
Net cash used in investing activities			(287,680)		(91,271)
Net cash generated from financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(74,433)		293,349
Cash and cash equivalents at beginning of year			1,199,289		905,940
Cash and cash equivalents at end of year			1,124,856		1,199,289

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2025

1 Accounting policies

Charity information

Centre Ministries is a private company limited by guarantee incorporated in England and Wales. The registered office is Quinta Hall, Weston Rhyn, Oswestry, Shropshire, SY10 7LR. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Basis of preparation

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Income from Government and other grants, whether 'capital' grants or 'revenue grants', is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be reclaimed, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its objectives. It includes both costs that can be allocated directly to such activities and the costs of an indirect nature necessary to support them. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out by the Group head office.

Governance costs include those costs associated with administering the charity and meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic movement of the charity.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment but not accrued as expenditure.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold property	2% straight line and 12.5% straight line for biomass plant
Leasehold property improv's	Written off in full in year
Fixtures, fittings & equipment	10% straight line and 25% reducing balance
Computers	3 years straight line
Motor vehicles	25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions payable to this scheme are charged to the statement of financial activities as they become payable in accordance of the rules of the scheme. These contributions are invested separately from the Charity's assets.

1.13 The Price Trust

The only income that might be considered to belong to The Price Trust is the rent from the buildings leased to Operation Mobilisation. However this rent is not set at commercial levels but is deliberately composed to be of no material benefit to Centre Ministries by the trustees in their role as trustees of The Price Trust. The use of those buildings by Operation Mobilisation fulfils the objects of The Price Trust.

The rent reflects a share of the cost of maintaining the condition of the land and services of the estate. It is revised annually, up or down, according to three factors: the number of people Operation Mobilisation have working at The Quinta, the Retail Price Index and the Average Earnings Index. Thus, over time, the rent is so close to costs that there is an assumption of no income or expenditure for The Price Trust apart from the rise or fall of the asset value.

1.14 Employee costs of own work capitalised

Employee costs arising directly from the construction or acquisition of fixed assets are identified by internal procedures and are capitalised out of staff costs (see note 12).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

1 Accounting policies

(Continued)

1.15 Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Unrestricted funds include a revaluation reserve representing the restatement of land and buildings at market value.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are general funds which have been set aside by the Trustees at their discretion for a specific purpose.
- Permanent endowment funds represent assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as Tangible Freehold Property in the accounts. This treatment allows Centre Ministries to account for the asset in a substance over legal form treatment in order to show a true and fair view. This asset is held as a permanent endowment designated property by The Price Trust and Centre Ministries are entitled to any income generated from its use providing it is used within the objects of The Price Trust which is "to advance the protestant evangelical christian religion in such ways the trustee thinks fit". Providing the asset is used for this purpose any income generated is treated as unrestricted income of Centre Ministries.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Voluntary Income

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Donations and gifts	30,776	26,913

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

4 Income from charitable activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Sales within charitable activities	1,533,493	1,603,977
Ancillary trading income	3,983	19
Charitable rental income	25,931	24,438
Other income	63,429	75,048
	<u>1,626,836</u>	<u>1,703,482</u>

5 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	19,122	19,384
	<u>19,122</u>	<u>19,384</u>

6 Other income

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Government grant income	49,748	49,509
Non-primary purpose income	32,805	20,594
Non-primary purpose rental income	9,894	9,725
	<u>92,447</u>	<u>79,828</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

7 Expenditure on charitable activities

	Charitable activities 2025 £	Charitable activities 2024 £
Staff costs	789,723	743,936
Depreciation and impairment	127,430	196,665
Guest accommodation maintenance	103,881	112,501
Purchases	193,144	200,052
Property insurance	33,954	36,714
Vehicle costs	4,996	5,535
Office expenses	21,243	20,048
Professional fees	3,626	8,345
Event costs	18,697	19,753
Marketing & advertising costs	425	1,446
Guest accommodation- utilities	240,915	232,885
Bank interest & fees	419	248
	<u>1,538,453</u>	<u>1,578,128</u>
Grant funding of activities (see note 8)	2,900	2,400
Share of support and governance costs (see note 9)		
Support	124,004	78,708
Governance	14,916	15,380
	<u>1,680,273</u>	<u>1,674,616</u>
Analysis by fund		
Unrestricted funds	<u>1,680,273</u>	<u>1,674,616</u>

8 Grants payable

	Charitable activities 2025 £	Charitable activities 2024 £
Grants to individuals	<u>2,900</u>	<u>2,400</u>

All of the grants and donations were made in the furtherance of the charity's objective.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

9 Support costs allocated to activities

	Charitable activities 2025 £	Total 2024 £
Staff costs	101,936	57,411
Office expenses	1,880	1,472
Professional fees	13,694	11,188
Insurance	4,324	5,679
Marketing & advertising costs	53	88
Guest accommodation- utilities	1,680	1,680
Bank interest & fees	437	461
Guest accommodation - Maintenance	-	730
Governance	14,916	15,379
	<u>138,920</u>	<u>94,088</u>

Governance costs comprise:	2025 £	2024 £
Staff costs	7,843	7,482
Audit fees	6,000	5,800
Trustee meeting costs & expenses	1,073	2,097
	<u>14,916</u>	<u>15,379</u>

10 Net movement in funds

	2025 £	2024 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	6,000	5,800
Depreciation of owned tangible fixed assets	128,317	196,812
	<u>134,317</u>	<u>202,612</u>

11 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year, but 4 of them were reimbursed a total of £1,044 expenses (2024- £959).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

12 Employees

Number of employees

The average monthly number of employees during the year was:

	2025	2024
	Number	Number
Running of conference centres	61	63
Management and administration of the charity	1	1
	<u>62</u>	<u>64</u>

Employment costs

	2025	2024
	£	£
Wages and salaries	765,910	700,372
Other personnel costs	56,444	41,735
Capitalised labour	(23,441)	(18,604)
Social security costs	54,003	42,708
Other pension costs	46,586	42,619
	<u>899,502</u>	<u>808,829</u>

There were no employees whose annual remuneration was £60,000 or more.

13 Taxation

As a charity, Centre Ministries is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 and 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

14 Tangible fixed assets

	Freehold property	Leasehold property improv's	Fixtures, fittings & equipment	Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 October 2024	5,574,376	529,969	694,740	19,847	66,977	6,885,909
Additions	231,679	-	72,123	-	4,000	307,802
Disposals	-	-	-	-	(3,329)	(3,329)
At 30 September 2025	5,806,055	529,969	766,863	19,847	67,648	7,190,382
Depreciation and impairment						
At 1 October 2024	1,071,426	529,670	473,324	19,083	36,809	2,130,312
Depreciation charged in the year	74,740	299	43,736	315	9,227	128,317
Eliminated in respect of disposals	-	-	-	-	(3,216)	(3,216)
At 30 September 2025	1,146,166	529,969	517,060	19,398	42,820	2,255,413
Carrying amount						
At 30 September 2025	4,659,889	-	249,803	449	24,828	4,934,969
At 30 September 2024	4,502,950	299	221,416	764	30,168	4,755,597

Land and buildings with a carrying amount of £4,659,889 were revalued on transition to SORP (FRS102) at 30th September 2014 by A Boulter [FRICS, IRRV], of Underwood's, a firm of independent valuers. Mr Boulter is also a trustee of the Charity. The valuation conforms to International Valuation Standards and was based on market transactions on arm's length terms for similar properties.

At 30 September 2025, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £3,104,725 (2024 - £2,947,787)

15 Stocks

	2025 £	2024 £
Shop stock and consumables	39,863	39,306

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

16 Debtors	2025	2024
	£	£
Amounts falling due within one year:		
Trade debtors	53,061	54,171
Prepayments and accrued income	48,233	40,325
	<u>101,294</u>	<u>94,496</u>
	<u><u>101,294</u></u>	<u><u>94,496</u></u>
17 Creditors: amounts falling due within one year	2025	2024
	£	£
Other taxation and social security	101,752	130,930
Trade creditors	125,952	87,066
Other creditors	40,690	27,012
	<u>268,394</u>	<u>245,008</u>
	<u><u>268,394</u></u>	<u><u>245,008</u></u>
18 Retirement benefit schemes	2025	2024
	£	£
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	46,586	42,619
	<u>46,586</u>	<u>42,619</u>
	<u><u>46,586</u></u>	<u><u>42,619</u></u>

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2025

19 Endowment funds

Endowment funds represent assets which must be held permanently by the charity. Income arising on the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the assets form part of the fund.

	Balance at 1 October 2024	Transfers	Balance at 30 September 2025
	£	£	£
Permanent endowments			
Freehold property- 'The Quinta'	1,935,720	172,082	2,107,802
Revaluation reserve	385,213	-	385,213
	<u>2,320,933</u>	<u>172,082</u>	<u>2,493,015</u>

The permanent endowment fund represents assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as tangible freehold property in the accounts using a substance over legal form treatment to show a true and fair view. Under The Price Trust Scheme of 1985 a power of sale was conferred in that if as trustees Centre Ministries judge that it is no longer viable to operate "The Quinta" and if they can demonstrate that no one could viably operate it in the furtherance of the objects then with the approval of The Charity Commission they could sell the asset. The proceeds from this sale would however continue to be held by Centre Ministries as a permanent endowment fund of The Price Trust.

Transfers to unrestricted funds of £172,082 relate to the fixed asset property 'The Quinta'. This represents the following transactions during the year:- fixed asset property additions of £226,707 less property depreciation of £54,625.

20 Restricted funds

The income funds of the charity included no restricted income during the year.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

21 Unrestricted funds

	At 1 October 2024	Incoming resources	Resources expended	Transfers	At 30 September 2025
	£	£	£	£	£
Revaluation reserve	1,169,950	-	-	-	1,169,950
General funds	2,352,797	1,769,181	(1,680,273)	(172,082)	2,269,623
	<u>3,522,747</u>	<u>1,769,181</u>	<u>(1,680,273)</u>	<u>(172,082)</u>	<u>3,439,573</u>
Previous year:	At 1 October 2023	Incoming resources	Resources expended	Transfers	At 30 September 2024
	£	£	£	£	£
Revaluation reserve	1,169,950	-	-	-	1,169,950
General funds	2,168,738	1,829,607	(1,674,616)	29,068	2,352,797
	<u>3,338,688</u>	<u>1,829,607</u>	<u>(1,674,616)</u>	<u>29,068</u>	<u>3,522,747</u>

22 Analysis of net assets between funds

	Unrestricted funds 2025 £	Endowment funds 2025 £	Total 2025 £	Total 2024 £
Fund balances at 30 September 2025 are represented by:				
Tangible assets	2,441,954	2,493,015	4,934,969	4,755,597
Current assets/(liabilities)	997,619	-	997,619	1,088,083
	<u>3,439,573</u>	<u>2,493,015</u>	<u>5,932,588</u>	<u>5,843,680</u>

23 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel, is as follows.

	2025 £	2024 £
Aggregate compensation	<u>43,444</u>	<u>41,220</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2025

24 Cash generated from operations	2025 £	2024 £
Surplus for the year	88,908	154,991
Adjustments for:		
Investment income recognised in statement of financial activities	(19,122)	(19,384)
Gain on disposal of tangible fixed assets	(887)	(147)
Depreciation and impairment of tangible fixed assets	128,317	196,812
Movements in working capital:		
(Increase)/decrease in stocks	(557)	880
(Increase)/decrease in debtors	(6,798)	7,450
Increase in creditors	23,386	44,018
Cash generated from operations	<u>213,247</u>	<u>384,620</u>

CENTRE MINISTRIES

England & Wales - Charity number 528419

Accounts

Charity registration number 528419

Company registration number 00679901 (England and Wales)

CENTRE MINISTRIES
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2024

CENTRE MINISTRIES

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	A.P. Boulter P. McElroy S. McKellen J. Longbone M. Beatty D Walker K D Jones	(Appointed 14 November 2023)
Secretary	H. Baxter	
Chief Executive Officer	H. Baxter	
Charity number	528419	
Company number	00679901	
Registered office	Quinta Hall Weston Rhyn Oswestry Shropshire SY10 7LR	
Auditor	Huxley Johnston Ltd Aqua House Hampton Heath Industrial Estate Malpas Cheshire SY14 8LY	
Bankers	Danske Bank Downpatrick Branch Northern Ireland	
Solicitors	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS	

CENTRE MINISTRIES

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CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 30 SEPTEMBER 2024

The trustees present their annual report and financial statements for the year ended 30 September 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016)

1. Reference and administration information

Centre Ministries, formerly known as Cloverley Hall Limited (date of change: 17 January 2007) is a company limited by guarantee and was formed in 1961, registration number 679901. It is a registered charity, charity number 528419.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

A.P. Boulter

P. McElroy

S. McKellen

J. Rosser

(Resigned 14 November 2023)

J. Longbone

M. Beatty

D Walker

K D Jones

(Appointed 14 November 2023)

M. Rosser

(Resigned 23 October 2023)

Chief Executive Officer

H. Baxter

2. Structure, governance and management

2.1. Governing Document

The charity is governed by its Memorandum and Articles of Association dated 6th January 1961.

2.2. Structure and Relationship

The Charity of Charles Edward Price (charity 528419/1) [hitherto referred to as The Price Trust]. Centre Ministries is the corporate trustee of The Price Trust which governs the use of the property known as 'The Quinta'. Centre Ministries holds this as an endowed designated property. This is governed by a conveyance to Centre Ministries dated 13th November 1985. The Charity Commission made a "Uniting Order" (July 2009) to treat The Price Trust as forming part of Centre Ministries for the purposes of Part VI (registration) and Part VIII (accounting) of the Charities Act 2011.

2.3. Organisational Management

The trustees, all of whom are directors, meet three times a year, circulatory e-mail correspondence being maintained between meetings. The day to day management of the charity is delegated to H. Baxter (Chief Executive Officer). Each of the charity's centres has a nominated trustee who liaises between the board, the executive and the centre on the general affairs of that centre and with regard to the welfare of both its guests and employees. One trustee takes special responsibility for safeguarding across the charity. All major expenditure is subject to approval at a trustees meeting.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

2.4. Recruitment and Training of Trustees

The directors are also trustees of the charity and these are appointed by a trustees' meeting. They hold office for a period of three years and then are subject to re-election. No individual training options have been taken this year, however the CEO provides regular information on governance role.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

2.5. Risk Management

2.5.1. The Trustees are responsible for the management of the risks faced by the charity. Risks are identified, assessed and controls established throughout the year. The key controls used by the charity include:

- Formal agendas for all Board activity, including conflict of interest statements
- Comprehensive strategic planning and budgeting and financial forecasting
- Established organisational structure and lines of reporting
- Formal written policies
- Clear authorisation and approval levels
- Vetting procedures as required by law for the protection of the vulnerable
- Formal quarterly Health and Safety Inspection regime

2.5.2. Through the risk management processes established for the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

3. Objects, Aims, Objective and Activities

3.1. Charitable Objects

The charity's objects, as set out in the Memorandum and Articles of Association, are the running of conference centres for the advancement of the Christian faith in accordance with the principles of Holy Scripture and to support various other Christian charities and projects as the trustees see fit. Within these objects the charity also has to maintain its buildings in fit and useful condition. The policies adopted in furtherance of these objects are set out within the accounts and there has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

3.2. Aims and Intended Impact

Our centres quietly promote our faith with its theological and ethical perspectives. Whilst one centre does cater more for adult and church family groups, overall our facilities and modus operandi have a bias to young people and students. All benefit greatly from the residential experience and the range of activities associated with our centres. There is additionally a bias to those from less well-off sectors of society. Our centres also serve other Christian Charities who use our venues for conferences and work with their constituent groups, again often young people. A number of schools and colleges use our centres for educational residential experiences and our input to their programme is an important aspect of our work.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

4. Public Benefit

4.1. Principal Benefits

4.1.1. The history of religious residential "time out" is long and extensive and not unique to the Christian faith. For the Jews it was clearly established thousands of years ago in the ancient Feast of Tabernacles, still celebrated today. This concept was further developed in the Christian faith: from Christ's 40 days in the wilderness, through a variety of approaches, to the modern Christian Conference, Retreat, Holiday or Activity Centre. The provision of residential facilities is a key element in this process enabling over one million people to enjoy a Christian residential experience in the UK each year. Centre Ministries plays a significant role in this by providing three centres with approximately 620 bed spaces.

4.1.2. Our centres are used to provide residential venues for a wide range of processes and activities that develop the physical, emotional and spiritual well-being of groups and individuals. These include: training and teaching; reflection and prayer; the enjoyment and appreciation of nature in beautiful rural environments; relaxation; recreation and social interaction

4.2. Detriment or Harm

4.2.1. We are not aware of any significant detriment or harm caused by our activities. We are aware of the difficulties with regard to bringing large numbers of people, especially young people, into rural environments but we believe these to be managed exceptionally well. Our 'spin-off' benefits, which included some community access to our facilities and a significant contribution to the local economies of our centres, far outweigh this intrusion.

4.2.2. In our pluralist society some are suspicious of us as we fulfil our objects which are specifically Christian. The Charity takes great care in managing the inherent conflict between exclusion and inclusion: to deal with the paradox of making a 'closed shop' an 'open house'. [See "Who benefits" below.] In our positive and open approach to this tension we see great benefit.

4.3. Who Benefits

4.3.1. The centres are not open to the general public but take organised groups from the Christian constituency defined by our objects. Within this our aim is to serve all people whilst avoiding support for theological and ethical perspectives that are contrary to those of our objects. Where teaching takes place, we expect this to align with our statement of faith, adopted from the Evangelical Alliance Basis of Faith and shared by over two million Christians in the UK. We therefore gently restrict use of our centres by being clear about our objects in our publicity material and ensuring centre managers are aware of our policy.

4.3.2. Schools and colleges traditionally find the environment we provide to be trustworthy, safe, secure and ideal in fulfilling their objectives for residential experiences. Alongside all the educational and activity resources we can provide, they welcome the contribution we make to their programmes from our Christian perspective to meeting their educational objectives in Personal, Social and Religious Education.

4.3.3. Two of our centres have a particular bias to the needs of children, young people and students. One hosts a large annual conference for Christian student leaders. In 2024, this attracted well over 1,000 people. Over 100 universities and colleges from the UK and Ireland are represented.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

4.3.4. Naturally the majority of our groups are composed of UK nationals but there is a fair measure of ethnic diversity. In a typical year we would welcome groups that are predominately made up of the following national groups: Chinese, Thai, Indian, Egyptian, Iranian, Zimbabwean, Nigerian, German, American, Filipino and Irish. In addition a variety of ethnic minority churches and specialist groups where there is significant ethnic representation and a good number of individuals from other parts of Europe and further afield have visited our centres. This diversity is reflected in our staff teams.

4.3.5. At all our centres some provision is made for people with disabilities within the limitations of our buildings. Similarly, we have a concern for people with special needs.

4.3.6. Our centres are well placed geographically. Castlewellan Castle, our centre in Northern Ireland, is the largest centre of its kind in Northern Ireland. It is in a forest park adjacent to the national arboretum within easy reach of Belfast. Our other two centres provide ready access to the Midlands, the North and the North West. Being in the Midlands they are also used for national conferences.

4.3.7. We are a fee charging charity but we keep our fees so low that maintaining viability is a constant issue. Our full board adult per head rates for 24 hours in 2024 ranged from £50 to £108 [the latter incl.en-suite]. There are lower rates for children. The rates for self-catering ranged from £27 to £35. These prices include VAT. Some of our constituent churches and organisations work in quite challenging environments and some bring to our centres people, whom they will sometimes subsidise, from physically and/or socially/emotionally disadvantaged circumstances. Our centres offer a heavily discounted rate on a late booking basis to Christian ministers and people working in Christian charities / organisations in need of respite.

4.3.8. In respect of The Quinta, there is benefit to Operation Mobilisation [Charity No 1008196] who have a full repairing lease to occupy an office block and sixteen units of accommodation. The low charge levied [£24,887 pa in 2024 - an amount determined largely by what it costs to help Centre Ministries to manage The Quinta Estate] greatly assists their mission and relief work by people of about 100 nationalities in around 100 countries. There is exciting congruence in the objects of Centre Ministries and those of Operation Mobilisation and this vicariously extends the global influence of Centre Ministries.

4.4. Private Benefit

We are not aware of anyone receiving private benefit from our activities except that which is incidental in making our facilities available where appropriate and possible to local community use and normally nominal fees are charged. One of our centres has a Certificated Location for the Caravan Club. The fees offset the estate management costs as does the grasskeep arrangement at one centre with 50 acres of land.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

5. Objectives, Strategies and Principal Activities for 2023-24

The charity's priorities were focused on strengthening the charity to face the challenges of the future.

Other specific objectives were recorded as:

1. Begin the development of 5 year strategic plans for each centre.
2. Review school work across all centres to assess viability and resource capacity for sustaining, and further expanding this area of ministry.
3. Seek to conclude lease negotiations at Castlewellan and secure tenure for medium term.
4. Address immediate structural concerns relating to the degradation of windows at Quinta Hall.
5. Take active steps to recruit new Trustees to provide succession.

Strategic report

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

6. Review of Achievements and performance for 2023-24

6.1 The progress made on the list of objectives for 2023-24 was as follows:

1. The 5-year plans are under way and approaching publication in one centre. This will help structure our work and infrastructure improvements over the coming years.
2. A review of school work led us to continue providing school residentials where staffing resources permitted. We would continue to market availability on the Quinta site, but act reactively to enquiries on the other sites.
3. The lease negotiations are at an advanced stage with good intention shown by both parties. We continue to enjoy tenancy under law.
4. A contractor has been identified and hopes to carry out work in 2025.
5. One trustee joined the Board during the year, and another approach is being followed through.

Financial review 2023-24

7.1. Financial Results

The results of the charity's activities are shown on page 12 of the financial statements. These show a surplus of £154,991 for the year compared to a surplus of £135,075 (before adjustment for a one-off impairment event) for the previous year. Income from charitable activities rose to 117% of 2022-23. Expenditure grew at the same rate (before adjustment for impairment).

The charity did not carry out any significant fundraising activities during the year.

7.2. Valuations

The land and buildings were re-valued as of 30th September 2014 by A Boulter [FRICS, IRRV], of Underwoods [Property Consultants and Chartered Surveyors] and the trustees believe that these valuations adequately reflect the true position of their asset value.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

7.3. Reserves

The policy was reviewed during the year, and now requires that the charity to hold a minimum cash reserve of £300,000 (3 months' operational costs if income streams ceased).

8. The Price Trust

8.1 Centre Ministries has been enabled to fulfil not only the objects of The Price Trust but also to do this in a way that we believe would have delighted and thrilled our benefactor beyond his wildest dreams. We know, from an eye witness account, that Charles Price's sisters were critical of his decision to purchase The Quinta. From his Will we also know that if there was no appropriate use then the property was to be sold and the money given to world mission, with a particular emphasis on China. A biography of Thomas Barnes who built Quinta Hall in the Nineteenth Century has been published. It is almost certain that Thomas Barnes will have been an influential figure for the young Charles Price. The book records that one of the motives for the building of Quinta Hall was that Christian ministers could be entertained and given times of rest and refreshment.

8.2 As already detailed (Public Benefit), The Quinta now not only serves the Christian church all over the UK but is also a centre of world mission. This demonstrates the spectacular fulfilment of the wider desires of our benefactor and, specifically, the fulfilment of the objects of The Price Trust through the work of Centre Ministries. It is the icing on the cake that, amongst the substantial number of guests, foreign nationals are well represented including many from China.

8.3 Both Centre Ministries and Operation Mobilisation continue to maintain and improve the buildings they use. The estate is well used by guests and kept in an attractive condition.

9. Future Plans for 2024-25

9.1 The pattern of events arising from the pandemic rendered many of what would have been our immediate plans toward beneficiaries unachievable. The focus for the trustees has been to ensure that the Charity's resources are best protected for future use in line with the primary purpose of the Charity. The cessation of normal trading has presented both an opportunity and a perspective to assess the effectiveness and efficiency of the Charity beyond the pandemic.

The future plans for 2024-25 are as follows:

1. Complete the development of 5 year strategic plans for each centre.
2. Seek to establish a permanent structure to house short-term large conferences at Quinta, through the construction of an Activity Barn.
3. Seek to conclude lease negotiations at Castlewellan and secure tenure for medium term.
4. Identify new areas of ministry, specifically benefitting those with reduced financial means.
5. Take active steps to recruit new Trustees to provide succession.
6. Obtain a disability access report on Cloverley Hall.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

Disabled persons

The charity's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

10. Conclusion

10.1. Volunteers

The charity benefited again from the help of volunteers, especially at Cloverley Hall with help in looking after their grounds. Our structure includes a Support and Advice Group for each centre whose members are volunteers and who meet twice a year. During the year, a wide range of interested individuals gave up time to contribute to various consultations on how the Charity could best react to the difficulties being experienced. The Board of Trustees would like to take the opportunity to thank them for their continuing and valued support.

10.2. Staff

The trustees wish to place on record their appreciation of the enormous contribution of all employees and those who give free advice and assistance to the charity.

Statement of trustees' responsibilities

The trustees, who are also the directors of Centre Ministries for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

The trustees are to comply with the duty in section 17(5) of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

In accordance with the company's articles, a resolution proposing that Huxley Johnston Ltd be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report, including the strategic report, was approved by the Board of Trustees.

A.P. Boulter

Trustee

Dated: 2 April 2025

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF CENTRE MINISTRIES

Opinion

We have audited the financial statements of Centre Ministries (the 'charity') for the year ended 30 September 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report and the strategic report prepared for the purposes of company law, is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This included consideration of the risk of acts by the entity that were contrary to the applicable laws and regulations, including fraud.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Audit response to risk identified

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings and those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to the material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Diane Margaret Johnston (Senior Statutory Auditor)

for and on behalf of Huxley Johnston Ltd

Chartered Certified Accountants

Statutory Auditor

Aqua House

Hampton Heath Industrial Estate

Malpas

Cheshire

SY14 8LY

Dated: 3 April 2025

CENTRE MINISTRIES

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2024

	Notes	Unrestricted funds 2024 £	Endowment funds 2024 £	Total 2024 £	Total 2023 £
<u>Income and endowments from:</u>					
Voluntary income	3	26,913	-	26,913	42,470
Incoming resources from charitable activities	4	1,703,482	-	1,703,482	1,460,588
Investments	5	19,384	-	19,384	11,269
Other income	6	79,828	-	79,828	54,293
Total income		1,829,607	-	1,829,607	1,568,620
<u>Expenditure on:</u>					
Charitable activities	7	1,674,616	-	1,674,616	2,193,093
Net incoming/(outgoing) resources before transfers		154,991	-	154,991	(624,473)
Gross transfers between funds		29,068	(29,068)	-	-
Net movement in funds		184,059	(29,068)	154,991	(624,473)
Fund balances at 1 October 2023		3,338,688	2,350,001	5,688,689	6,313,162
Fund balances at 30 September 2024		3,522,747	2,320,933	5,843,680	5,688,689

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CENTRE MINISTRIES

BALANCE SHEET

AS AT 30 SEPTEMBER 2024

		2024		2023	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	14		4,755,597		4,841,607
Current assets					
Stocks	15	39,306		40,186	
Debtors	16	94,496		101,946	
Cash at bank and in hand		1,199,289		905,940	
		<u>1,333,091</u>		<u>1,048,072</u>	
Creditors: amounts falling due within one year	17	<u>245,008</u>		<u>200,990</u>	
Net current assets			1,088,083		847,082
Total assets less current liabilities			<u>5,843,680</u>		<u>5,688,689</u>
The funds of the charity					
Endowment funds	19	2,320,933		2,350,001	
Unrestricted funds		3,522,747		3,338,688	
		<u>5,843,680</u>		<u>5,688,689</u>	

The financial statements were approved by the trustees on 2 April 2025

A.P. Boulter
Trustee

Company registration number 00679901 (England and Wales)

CENTRE MINISTRIES

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2024

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash generated from operations	24		384,620		257,053
Investing activities					
Purchase of tangible fixed assets		(110,964)		(166,614)	
Proceeds from disposal of tangible fixed assets		309		-	
Investment income received		19,384		11,269	
Net cash used in investing activities			(91,271)		(155,345)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			293,349		101,708
Cash and cash equivalents at beginning of year			905,940		804,232
Cash and cash equivalents at end of year			1,199,289		905,940

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2024

1 Accounting policies

Charity information

Centre Ministries is a private company limited by guarantee incorporated in England and Wales. The registered office is Quinta Hall, Weston Rhyn, Oswestry, Shropshire, SY10 7LR. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's [governing document], the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Income from Government and other grants, whether 'capital' grants or 'revenue grants', is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be reclaimed, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its objectives. It includes both costs that can be allocated directly to such activities and the costs of an indirect nature necessary to support them. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out by the Group head office.

Governance costs include those costs associated with administering the charity and meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic movement of the charity.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment but not accrued as expenditure.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold property	2% straight line and 12.5% straight line for biomass plant
Leasehold property improv's	Over remaining lease term (1 year)
Fixtures, fittings & equipment	10% straight line and 25% reducing balance
Computers	3 years straight line
Motor vehicles	25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions payable to this scheme are charged to the statement of financial activities as they become payable in accordance of the rules of the scheme. These contributions are invested separately from the Charity's assets.

1.13 The Price Trust

The only income that might be considered to belong to The Price Trust is the rent from the buildings leased to Operation Mobilisation. However this rent is not set at commercial levels but is deliberately composed to be of no material benefit to Centre Ministries by the trustees in their role as trustees of The Price Trust. The use of those buildings by Operation Mobilisation fulfils the objects of The Price Trust.

The rent reflects a share of the cost of maintaining the condition of the land and services of the estate. It is revised annually, up or down, according to three factors: the number of people Operation Mobilisation have working at The Quinta, the Retail Price Index and the Average Earnings Index. Thus, over time, the rent is so close to costs that there is an assumption of no income or expenditure for The Price Trust apart from the rise or fall of the asset value.

1.14 Employee costs of own work capitalised

Employee costs arising directly from the construction or acquisition of fixed assets are identified by internal procedures and are capitalised out of staff costs (see note 11).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

1 Accounting policies

(Continued)

1.15 Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Unrestricted funds include a revaluation reserve representing the restatement of land and buildings at market value.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are general funds which have been set aside by the Trustees at their discretion for a specific purpose.
- Permanent endowment funds represent assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as Tangible Freehold Property in the accounts. This treatment allows Centre Ministries to account for the asset in a substance over legal form treatment in order to show a true and fair view. This asset is held as a permanent endowment designated property by The Price Trust and Centre Ministries are entitled to any income generated from its use providing it is used within the objects of The Price Trust which is "to advance the protestant evangelical christian religion in such ways the trustee thinks fit". Providing the asset is used for this purpose any income generated is treated as unrestricted income of Centre Ministries.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Voluntary Income

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Donations and gifts	26,913	42,470

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

4 Incoming resources from charitable activities

	Fee income 2024 £	Fee income 2023 £
Sales within charitable activities	1,603,977	1,369,600
Ancillary trading income	19	2,668
Charitable rental income	24,438	22,649
Other income	75,048	65,671
	<u>1,703,482</u>	<u>1,460,588</u>

5 Income from investments

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	19,384	11,269
	<u>19,384</u>	<u>11,269</u>

6 Other income

	Unrestricted funds 2024 £	Total 2023 £
Government grant income	49,509	39,545
Non-primary purpose income	20,594	5,894
Non-primary purpose rental income	9,725	8,854
	<u>79,828</u>	<u>54,293</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

7 Charitable activities

	Charitable activities 2024 £	Charitable activities 2023 £
Staff costs	743,936	657,883
Depreciation and impairment	196,665	867,486
Guest accommodation maintenance	112,501	108,659
Purchases	200,052	172,088
Property insurance	36,714	30,272
Vehicle costs	5,535	6,788
Office expenses	20,048	20,038
Professional fees	8,345	3,781
Event costs	19,753	23,380
Marketing & advertising costs	1,446	952
Guest accommodation - utilities	232,885	220,024
Bank interest & fees	248	317
	<u>1,578,128</u>	<u>2,111,668</u>
Grant funding of activities (see note 8)	2,400	2,400
Share of support costs (see note 9)	78,708	64,164
Share of governance costs (see note 9)	15,380	14,861
	<u>1,674,616</u>	<u>2,193,093</u>
Analysis by fund		
Unrestricted funds	<u>1,674,616</u>	<u>2,193,093</u>

8 Grants payable

	Charitable activities 2024 £	Charitable activities 2023 £
Grants to individuals	2,400	2,400
	<u>2,400</u>	<u>2,400</u>

All of the grants and donations were made in the furtherance of the charity's objective.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

9 Support costs

	Support costs	Governance costs	2024	2023	Basis of allocation
	£	£	£	£	
Staff costs	57,411	7,482	64,893	55,447	Charitable activity in full
Office expenses	1,472	-	1,472	2,705	Charitable activity in full
Professional fees	11,188	-	11,188	7,784	Charitable activity in full
Insurance	5,679	-	5,679	3,277	Charitable activity in full
Marketing & advertising costs	88	-	88	23	Charitable activity in full
Guest accommodation - Bullfinch	1,680	-	1,680	1,440	Charitable activity in full
Bank interest & fees	461	-	461	523	Charitable activity in full
Guest accommodation - Maintenance	730	-	730	-	Charitable activity in full
Audit fees	-	5,800	5,800	5,500	Governance
Trustee meeting costs & expenses	-	2,097	2,097	2,326	Governance
	<u>78,709</u>	<u>15,379</u>	<u>94,088</u>	<u>79,025</u>	
Analysed between Charitable activities	<u>78,709</u>	<u>15,379</u>	<u>94,088</u>	<u>79,025</u>	

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year, but 6 of them were reimbursed a total of £959 expenses (2023- £1,987).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

11 Employees

Number of employees

The average monthly number of employees during the year was:

	2024	2023
	Number	Number
Running of conference centres	63	56
Management and administration of the charity	1	1
	<u>64</u>	<u>57</u>

Employment costs

	2024	2023
	£	£
Wages and salaries	700,372	613,720
Other personnel costs	41,735	46,567
Capitalised labour	(18,604)	(15,218)
Social security costs	42,707	30,442
Other pension costs	42,619	37,819
	<u>808,829</u>	<u>713,330</u>

There were no employees whose annual remuneration was £60,000 or more.

12 Taxation

As a charity, Centre Ministries is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 and 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

13 Impairments

Impairment tests have been carried out where appropriate and the following impairment losses have been recognised in profit or loss:

	2024	2023
	£	£
In respect of:		
Freehold property	-	759,548
	<u>-</u>	<u>759,548</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

14 Tangible fixed assets

	Freehold property	Leasehold property improv's	Fixtures, fittings & equipment	Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 October 2023	5,530,343	529,969	642,708	19,098	54,527	6,776,645
Additions	44,033	-	52,032	749	14,150	110,964
Disposals	-	-	-	-	(1,700)	(1,700)
At 30 September 2024	5,574,376	529,969	694,740	19,847	66,977	6,885,909
Depreciation and impairment						
At 1 October 2023	946,152	508,104	434,096	18,759	27,927	1,935,038
Depreciation charged in the year	125,274	21,566	39,228	324	10,420	196,812
Eliminated in respect of disposals	-	-	-	-	(1,538)	(1,538)
At 30 September 2024	1,071,426	529,670	473,324	19,083	36,809	2,130,312
Carrying amount						
At 30 September 2024	4,502,950	299	221,416	764	30,168	4,755,597
At 30 September 2023	4,584,192	21,864	208,612	339	26,600	4,841,607

Land and buildings with a carrying amount of £4,502,950 were revalued on transition to SORP (FRS102) at 30th September 2014 by A Boulter [FRICS, IRRV], of Underwood's, a firm of independent valuers. Mr Boulter is also a trustee of the Charity. The valuation conforms to International Valuation Standards and was based on market transactions on arm's length terms for similar properties.

At 30 September 2024, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £2,947,787 (2023 - £3,029,028)

15 Stocks

	2024 £	2023 £
Shop stock and consumables	39,306	40,186

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

16 Debtors

	2024	2023
	£	£
Amounts falling due within one year:		
Trade debtors	54,171	44,057
Prepayments and accrued income	40,325	57,889
	<u>94,496</u>	<u>101,946</u>

17 Creditors: amounts falling due within one year

	2024	2023
	£	£
Other taxation and social security	130,930	91,703
Trade creditors	87,066	75,221
Other creditors	27,012	34,066
	<u>245,008</u>	<u>200,990</u>

18 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £42,619 (2023: £37,819).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2024

19 Endowment funds

Endowment funds represent assets which must be held permanently by the charity. Income arising on the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the assets form part of the fund.

	Balance at 1 October 2023	Transfers	Balance at 30 September 2024
	£	£	£
Permanent endowments			
Freehold property- 'The Quinta'	1,964,788	(29,068)	1,935,720
Revaluation reserve	385,213	-	385,213
	<u>2,350,001</u>	<u>(29,068)</u>	<u>2,320,933</u>

The permanent endowment fund represents assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as tangible freehold property in the accounts using a substance over legal form treatment to show a true and fair view. Under The Price Trust Scheme of 1985 a power of sale was conferred in that if as trustees Centre Ministries judge that it is no longer viable to operate "The Quinta" and if they can demonstrate that no one could viably operate it in the furtherance of the objects then with the approval of The Charity Commission they could sell the asset. The proceeds from this sale would however continue to be held by Centre Ministries as a permanent endowment fund of The Price Trust.

Transfers to unrestricted funds of £29,068 relate to the fixed asset property 'The Quinta'. This represents the following transactions during the year:- fixed asset property additions of £44,033 less property depreciation of £73,101.

20 Restricted funds

The income funds of the charity included no restricted income during the year.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

21 Unrestricted funds

	At 1 October 2023	Incoming resources	Resources expended	Transfers	At 30 September 2024
	£	£	£	£	£
Revaluation reserve	1,169,950	-	-	-	1,169,950
General funds	2,168,738	1,829,607	(1,674,616)	29,068	2,352,797
	<u>3,338,688</u>	<u>1,829,607</u>	<u>(1,674,616)</u>	<u>29,068</u>	<u>3,522,747</u>
Previous year:	At 1 October 2022	Incoming resources	Resources expended	Transfers	At 30 September 2023
	£	£	£	£	£
Revaluation reserve	1,169,950	-	-	-	1,169,950
General funds	2,094,808	1,568,620	(2,193,093)	698,403	2,168,738
	<u>3,264,758</u>	<u>1,568,620</u>	<u>(2,193,093)</u>	<u>698,403</u>	<u>3,338,688</u>

22 Analysis of net assets between funds

	Unrestricted funds 2024	Endowment funds 2024	Total 2024	Total 2023
	£	£	£	£
Fund balances at 30 September 2024 are represented by:				
Tangible assets	2,434,664	2,320,933	4,755,597	4,841,607
Current assets/(liabilities)	1,088,083	-	1,088,083	847,082
	<u>3,522,747</u>	<u>2,320,933</u>	<u>5,843,680</u>	<u>5,688,689</u>

23 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel, is as follows.

	2024 £	2023 £
Aggregate compensation	<u>41,220</u>	<u>40,164</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2024

24 Cash generated from operations	2024 £	2023 £
Surplus/(deficit) for the year	154,991	(624,473)
Adjustments for:		
Investment income recognised in statement of financial activities	(19,384)	(11,269)
Gain on disposal of tangible fixed assets	(147)	-
Depreciation and impairment of tangible fixed assets	196,812	867,486
Movements in working capital:		
Decrease/(increase) in stocks	880	(678)
Decrease in debtors	7,450	27,798
Increase/(decrease) in creditors	44,018	(1,813)
Cash generated from operations	<u>384,620</u>	<u>257,051</u>

CENTRE MINISTRIES

England & Wales - Charity number 528419

Accounts

Charity registration number 528419

Company registration number 00679901 (England and Wales)

CENTRE MINISTRIES
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2023

CENTRE MINISTRIES

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	A.P. Boulter P. McElroy S. McKellen J. Longbone M. Beatty D Walker K D Jones	(Appointed 14 November 2023)
Secretary	H. Baxter	
Chief Executive Officer	H. Baxter	
Charity number	528419	
Company number	00679901	
Registered office	Quinta Hall Weston Rhyn Oswestry Shropshire SY10 7LR	
Auditor	Huxley Johnston Ltd Aqua House Hampton Heath Industrial Estate Malpas Cheshire SY14 8LY	
Bankers	Danske Bank Downpatrick Branch Northern Ireland	
Solicitors	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS	

CENTRE MINISTRIES

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CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 30 SEPTEMBER 2023

The trustees present their annual report and financial statements for the year ended 30 September 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016)

1. Reference and administration information

Centre Ministries, formerly known as Cloverley Hall Limited (date of change: 17 January 2007) is a company limited by guarantee and was formed in 1961, registration number 679901. It is a registered charity, charity number 528419.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

A.P. Boulter

P. McElroy

S. McKellen

M. Rosser

(Deceased 23 October 2023)

J. Rosser

(Resigned 14 November 2023)

J. Longbone

M. Beatty

D Walker

K D Jones

(Appointed 14 November 2023)

Three of the above trustees were re-elected on 18th October 2022; J Rosser, M Rosser and M Beatty. David Walker, having been adopted onto the Board mid-term, was formally elected.

Chief Executive Officer

H. Baxter

2. Structure, governance and management

2.1. Governing Document

The charity is governed by its Memorandum and Articles of Association dated 6th January 1961.

2.2. Structure and Relationship

The Charity of Charles Edward Price (charity 528419/1) [hitherto referred to as The Price Trust]. Centre Ministries is the corporate trustee of The Price Trust which governs the use of the property known as 'The Quinta'. Centre Ministries holds this as an endowed designated property. This is governed by a conveyance to Centre Ministries dated 13th November 1985. The Charity Commission made a "Uniting Order" (July 2009) to treat The Price Trust as forming part of Centre Ministries for the purposes of Part VI (registration) and Part VIII (accounting) of the Charities Act 2011.

2.3. Organisational Management

The trustees, all of whom are directors, meet three times a year, circulatory e-mail correspondence being maintained between meetings. The day to day management of the charity is delegated to H. Baxter (Chief Executive Officer). Each of the charity's centres has a nominated trustee who liaises between the board, the executive and the centre on the general affairs of that centre and with regard to the welfare of both its guests and employees. One trustee takes special responsibility for safeguarding across the charity. All major expenditure is subject to approval at a trustees meeting.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

2.4. Recruitment and Training of Trustees

The directors are also trustees of the charity and these are appointed by a trustees' meeting. They hold office for a period of three years and then are subject to re-election. No individual training options have been taken this year, however the CEO provides regular information on governance role.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

2.5. Risk Management

2.5.1. The Trustees are responsible for the management of the risks faced by the charity. Risks are identified, assessed and controls established throughout the year. The key controls used by the charity include:

- Formal agendas for all Board activity, including conflict of interest statements
- Comprehensive strategic planning and budgeting and financial forecasting
- Established organisational structure and lines of reporting
- Formal written policies
- Clear authorisation and approval levels
- Vetting procedures as required by law for the protection of the vulnerable
- Formal quarterly Health and Safety Inspection regime

2.5.2. Through the risk management processes established for the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

3. Objects, Aims, Objective and Activities

3.1. Charitable Objects

The charity's objects, as set out in the Memorandum and Articles of Association, are the running of conference centres for the advancement of the Christian faith in accordance with the principles of Holy Scripture and to support various other Christian charities and projects as the trustees see fit. Within these objects the charity also has to maintain its buildings in fit and useful condition. The policies adopted in furtherance of these objects are set out within the accounts and there has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

3.2. Aims and Intended Impact

Our centres quietly promote our faith with its theological and ethical perspectives. Whilst one centre does cater more for adult and church family groups, overall our facilities and modus operandi have a bias to young people and students. All benefit greatly from the residential experience and the range of activities associated with our centres. There is additionally a bias to those from less well-off sectors of society. Our centres also serve other Christian Charities who use our venues for conferences and work with their constituent groups, again often young people. A number of schools and colleges use our centres for educational residential experiences and our input to their programme is an important aspect of our work.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

4. Public Benefit

4.1. Principal Benefits

4.1.1. The history of religious residential "time out" is long and extensive and not unique to the Christian faith. For the Jews it was clearly established thousands of years ago in the ancient Feast of Tabernacles, still celebrated today. This concept was further developed in the Christian faith: from Christ's 40 days in the wilderness, through a variety of approaches, to the modern Christian Conference, Retreat, Holiday or Activity Centre. The provision of residential facilities is a key element in this process enabling over one million people to enjoy a Christian residential experience in the UK each year. Centre Ministries plays a significant role in this by providing three centres with approximately 620 bed spaces. In 2022-23, the importance of our work was highlighted as we welcomed many groups, who hadn't been able to enjoy residential trips for the previous two or three years.

4.1.2. Our centres are used to provide residential venues for a wide range of processes and activities that develop the physical, emotional and spiritual well-being of groups and individuals. These include: training and teaching; reflection and prayer; the enjoyment and appreciation of nature in beautiful rural environments; relaxation; recreation and social interaction

4.2. Detriment or Harm

4.2.1. We are not aware of any significant detriment or harm caused by our activities. We are aware of the difficulties with regard to bringing large numbers of people, especially young people, into rural environments but we believe these to be managed exceptionally well. Our 'spin-off' benefits, which included some community access to our facilities and a significant contribution to the local economies of our centres, far outweigh this intrusion.

4.2.2. In our pluralist society some are suspicious of us as we fulfil our objects which are specifically Christian. The Charity takes great care in managing the inherent conflict between exclusion and inclusion: to deal with the paradox of making a 'closed shop' an 'open house'. [See "Who benefits" below.] In our positive and open approach to this tension we see great benefit.

4.3. Who Benefits

4.3.1. The centres are not open to the general public but take organised groups from the Christian constituency defined by our objects. Within this our aim is to serve all people whilst avoiding support for theological and ethical perspectives that are contrary to those of our objects. Where teaching takes place, we expect this to align with our statement of faith, adopted from the Evangelical Alliance Basis of Faith and shared by over two million Christians in the UK. We therefore gently restrict use of our centres by being clear about our objects in our publicity material and ensuring centre managers are aware of our policy.

4.3.2. Schools and colleges traditionally find the environment we provide to be trustworthy, safe, secure and ideal in fulfilling their objectives for residential experiences. Alongside all the educational and activity resources we can provide, they welcome the contribution we make to their programmes from our Christian perspective to meeting their educational objectives in Personal, Social and Religious Education.

4.3.3. Two of our centres have a particular bias to the needs of children, young people and students. One hosts a large annual conference for Christian student leaders. In 2023, this attracted well over 1,000 people. Over 100 universities and colleges from the UK and Ireland are represented.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

4.3.4. Naturally the majority of our groups are composed of UK nationals but there is a fair measure of ethnic diversity. In a typical year we would welcome groups that are predominately made up of the following national groups: Chinese, Thai, Indian, Egyptian, Iranian, Zimbabwean, Nigerian, German, American, Filipino and Irish. In addition a variety of ethnic minority churches and specialist groups where there is significant ethnic representation and a good number of individuals from other parts of Europe and further afield have visited our centres.

4.3.5. At all our centres some provision is made for people with disabilities within the limitations of our buildings. Similarly, we have a concern for people with special needs.

4.3.6. Our centres are well placed geographically. Castlewellan Castle, our centre in Northern Ireland, is the largest centre of its kind in Northern Ireland. It is in a forest park adjacent to the national arboretum within easy reach of Belfast. Our other two centres provide ready access to the Midlands, the North and the North West. Being in the Midlands they are also used for national conferences.

4.3.7. We are a fee charging charity but we keep our fees so low that maintaining viability is a constant issue. Our full board adult per head rates for 24 hours in 2023 ranged from £47 to £70 [the latter incl.en-suite]. There are lower rates for children. The rates for self-catering ranged from £22.50 to £30.50. These prices include VAT. Some of our constituent churches and organisations work in quite challenging environments and some bring to our centres people, whom they will sometimes subsidise, from physically and/or socially/emotionally disadvantaged circumstances. Our centres offer a heavily discounted rate on a late booking basis to Christian ministers and people working in Christian charities / organisations.

4.3.8. In respect of The Quinta, there is benefit to Operation Mobilisation [Charity No 1008196] who have a full repairing lease to occupy an office block and sixteen units of accommodation. The low charge levied [£24,117 pa in 2023 - an amount determined largely by what it costs to help Centre Ministries to manage The Quinta Estate] greatly assists their mission and relief work by people of about 100 nationalities in around 100 countries. There is exciting congruence in the objects of Centre Ministries and those of Operation Mobilisation and this vicariously extends the global influence of Centre Ministries.

4.4. Private Benefit

We are not aware of anyone receiving private benefit from our activities except that which is incidental in making our facilities available where appropriate and possible to local community use and normally nominal fees are charged. One of our centres has a Certificated Location for the Caravan Club. The fees offset the estate management costs as does the grasskeep arrangement at one centre with 50 acres of land.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

5. Objectives, Strategies and Principal Activities for 2022-23

The charity's priorities were focused on strengthening the charity to face the challenges of the future.

Other specific objectives were recorded as:

1. The current CEO will have been in post 10 years during this trading period. The Board undertakes to review the Executive structure and the associated operational model in consultation with the senior management team.
2. Expand schools work in Castelwellan with the newly appointed Schools Activity Coordinator, and in Cloverley with the help of local Christian agencies.
3. Seek to conclude lease negotiations at Castlewellan and secure tenure for medium term.
4. Address impact of global economic pressures by exploring efficiencies in energy production & usage, and maximizing deployment of skilled staff.
5. Take active steps to recruit new Trustees to provide succession.

Strategic report

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

6. Review of Achievements and performance for 2022-23

6.1 In the financial year 2022-23 the overall fee income recovered significantly, exceeding the last 'normal' year of trading (2018-19). Expenditure was maintained at a level significantly below 2018-19.

6.2 The progress made on the list of objectives for 2022-23 was as follows:

1. The Executive Review Group proposals were received by the Board and senior management implementation is on-going.
2. Whilst the expansion of school ministry has been encouraging, it remains difficult to achieve economic and resource viability. The Board has instructed a review of existing and potential school work throughout the Charity to ensure this model is sustainable.
3. The lease negotiations are at an advanced stage with good intention shown by both parties. We continue to enjoy tenancy under law.
4. Significant works have been carried out, where viable, to convert energy sources to more efficient types. We continue to review efficiency.
5. Several approaches have been made toward potential trustees, with one successful appointment to the Board.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

Financial review 2022-23

7.1. Financial Results

The results of the charity's activities are shown on page 12 of the financial statements. These show a deficit of £624,473 for the year compared to a surplus of £196,453 for the previous year. Income from charitable activities rose to 125% of 2021-22. Expenditure continues to be well managed and finished at 191% of 2021-22 figures due to a one-off impairment event of £759,548.

The impairment arose as a result of the Board's decision to examine the impact on asset value of deterioration to the property. A further review of on-going depreciation of assets will take place to prevent any recurrence of this event.

The recorded deficit, once adjusted for depreciation and impairment, points to an improvement of £243,013.

The charity did not carry out any significant fundraising activities during the year.

7.2. Valuations

The land and buildings were re-valued as of 30th September 2014 by A Boulter [FRICS, IRRV], of Underwoods [Property Consultants and Chartered Surveyors] and the trustees believe that these valuations adequately reflect the true position of their asset value.

7.3. Reserves

The policy was reviewed during the year, and now requires that the charity to hold a minimum cash reserve of £300,000 (3 months' operational costs if income streams ceased).

8. The Price Trust

8.1 Centre Ministries has been enabled to fulfil not only the objects of The Price Trust but also to do this in a way that we believe would have delighted and thrilled our benefactor beyond his wildest dreams. We know, from an eye witness account, that Charles Price's sisters were critical of his decision to purchase The Quinta. From his Will we also know that if there was no appropriate use then the property was to be sold and the money given to world mission, with a particular emphasis on China. A biography of Thomas Barnes who built Quinta Hall in the Nineteenth Century has been published. It is almost certain that Thomas Barnes will have been an influential figure for the young Charles Price. The book records that one of the motives for the building of Quinta Hall was that Christian ministers could be entertained and given times of rest and refreshment.

8.2 As already detailed (Public Benefit), The Quinta now not only serves the Christian church all over the UK but is also a centre of world mission. This demonstrates the spectacular fulfilment of the wider desires of our benefactor and, specifically, the fulfilment of the objects of The Price Trust through the work of Centre Ministries. It is the icing on the cake that, amongst the substantial number of guests, foreign nationals are well represented including many from China.

8.3 Both Centre Ministries and Operation Mobilisation continue to maintain and improve the buildings they use. The estate is well used by guests and kept in an attractive condition.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

9. Future Plans for 2023-24

9.1 The pattern of events arising from the pandemic rendered many of what would have been our immediate plans toward beneficiaries unachievable. The focus for the trustees has been to ensure that the Charity's resources are best protected for future use in line with the primary purpose of the Charity. The cessation of normal trading has presented both an opportunity and a perspective to assess the effectiveness and efficiency of the Charity beyond the pandemic.

The future plans for 2023-24 are as follows:

1. Begin the development of 5 year strategic plans for each centre.
2. Review school work across all centres to assess viability and resource capacity for sustaining, and further expanding this area of ministry.
3. Seek to conclude lease negotiations at Castlewellan and secure tenure for medium term.
4. Address immediate structural concerns relating to the degradation of windows at Quinta Hall.
5. Take active steps to recruit new Trustees to provide succession.

Disabled persons

The charity's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

10. Conclusion

10.1. Volunteers

The charity benefited again from the help of volunteers, especially at Cloverley Hall with help in looking after their grounds. Our structure includes a Support and Advice Group for each centre whose members are volunteers and who meet twice a year. During the year, a wide range of interested individuals gave up time to contribute to various consultations on how the Charity could best react to the difficulties being experienced. The Board of Trustees would like to take the opportunity to thank them for their continuing and valued support.

10.2. Staff

The trustees wish to place on record their appreciation of the enormous contribution of all employees and those who give free advice and assistance to the charity.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

Statement of trustees' responsibilities

The trustees, who are also the directors of Centre Ministries for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

The trustees are to comply with the duty in section 17(5) of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

In accordance with the company's articles, a resolution proposing that Huxley Johnston Ltd be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report, including the strategic report, was approved by the Board of Trustees.

A.P. Boulter

Trustee

Dated: 20 June 2024

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF CENTRE MINISTRIES

Opinion

We have audited the financial statements of Centre Ministries (the 'charity') for the year ended 30 September 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report and the strategic report prepared for the purposes of company law, is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This included consideration of the risk of acts by the entity that were contrary to the applicable laws and regulations, including fraud.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Audit response to risk identified

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings and those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to the material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Diane Margaret Johnston (Senior Statutory Auditor)

for and on behalf of Huxley Johnston Ltd

Chartered Certified Accountants

Statutory Auditor

Aqua House

Hampton Heath Industrial Estate

Malpas

Cheshire

SY14 8LY

21st June 2024

CENTRE MINISTRIES

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2023

	Notes	Unrestricted funds 2023 £	Endowment funds 2023 £	Total 2023 £	Total 2022 £
<u>Income and endowments from:</u>					
Voluntary income	3	42,470	-	42,470	45,344
Incoming resources from charitable activities	4	1,460,588	-	1,460,588	1,172,484
Investments	5	11,269	-	11,269	1,919
Other income	6	54,293	-	54,293	125,557
Total income		1,568,620	-	1,568,620	1,345,304
<u>Expenditure on:</u>					
Charitable activities	7	2,193,093	-	2,193,093	1,148,851
Net (outgoing)/incoming resources before transfers		(624,473)	-	(624,473)	196,453
Gross transfers between funds		698,403	(698,403)	-	-
Net movement in funds		73,930	(698,403)	(624,473)	196,453
Fund balances at 1 October 2022		3,264,758	3,048,404	6,313,162	6,116,709
Fund balances at 30 September 2023		3,338,688	2,350,001	5,688,689	6,313,162

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CENTRE MINISTRIES

BALANCE SHEET

AS AT 30 SEPTEMBER 2023

		2023		2022	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	14		4,841,607		5,542,481
Current assets					
Stocks	15	40,186		39,508	
Debtors	16	101,946		129,744	
Cash at bank and in hand		905,940		804,232	
			1,048,072		973,484
Creditors: amounts falling due within one year	17				
		200,990		202,803	
Net current assets			847,082		770,681
Total assets less current liabilities			5,688,689		6,313,162
The funds of the charity					
Endowment funds	19	2,350,001		3,048,404	
Unrestricted funds		3,338,688		3,264,758	
			5,688,689		6,313,162

The financial statements were approved by the trustees on 20 June 2024

A.P. Boulter
Trustee

Company registration number 00679901 (England and Wales)

CENTRE MINISTRIES

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2023

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash generated from operations	24		257,053		266,780
Investing activities					
Purchase of tangible fixed assets		(166,614)		(75,619)	
Investment income received		11,269		1,919	
Net cash used in investing activities			(155,345)		(73,700)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			101,708		193,080
Cash and cash equivalents at beginning of year			804,232		611,152
Cash and cash equivalents at end of year			905,940		804,232

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2023

1 Accounting policies

Charity information

Centre Ministries is a private company limited by guarantee incorporated in England and Wales. The registered office is Quinta Hall, Weston Rhyn, Oswestry, Shropshire, SY10 7LR. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's [governing document], the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Income from Government and other grants, whether 'capital' grants or 'revenue grants', is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be reclaimed, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its objectives. It includes both costs that can be allocated directly to such activities and the costs of an indirect nature necessary to support them. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out by the Group head office.

Governance costs include those costs associated with administering the charity and meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic movement of the charity.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment but not accrued as expenditure.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation of tangible fixed assets

The freehold land and buildings have to be maintained in good working order. As such the estimated residual value of the buildings is not considered to be materially different to their carrying value. Therefore depreciation has been charged at nil%. The only exception to this is the land and buildings at Quinta which are owned by the Price Trust. The ownership of this property is conditional, however the trustees consider there to be no foreseeable circumstances where they could not continue to use the Quinta and as such consider a nil% depreciation rate to also be appropriate. Impairment reviews have so far confirmed that all properties service potential remains undiminished.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold property	NIL for land and buildings and 12.5% straight line for biomass plant
Leasehold property improv's	Over remaining lease term (1 year)
Fixtures, fittings & equipment	10% straight line and 25% reducing balance
Computers	3 years straight line
Motor vehicles	25% reducing balance

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions payable to this scheme are charged to the statement of financial activities as they become payable in accordance of the rules of the scheme. These contributions are invested separately from the Charity's assets.

1.13 The Price Trust

The only income that might be considered to belong to The Price Trust is the rent from the buildings leased to Operation Mobilisation. However this rent is not set at commercial levels but is deliberately composed to be of no material benefit to Centre Ministries by the trustees in their role as trustees of The Price Trust. The use of those buildings by Operation Mobilisation fulfils the objects of The Price Trust.

The rent reflects a share of the cost of maintaining the condition of the land and services of the estate. It is revised annually, up or down, according to three factors: the number of people Operation Mobilisation have working at The Quinta, the Retail Price Index and the Average Earnings Index. Thus, over time, the rent is so close to costs that there is an assumption of no income or expenditure for The Price Trust apart from the rise or fall of the asset value.

1.14 Employee costs of own work capitalised

Employee costs arising directly from the construction or acquisition of fixed assets are identified by internal procedures and are capitalised out of staff costs (see note 11).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

1 Accounting policies

(Continued)

1.15 Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Unrestricted funds include a revaluation reserve representing the restatement of land and buildings at market value.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are general funds which have been set aside by the Trustees at their discretion for a specific purpose.
- Permanent endowment funds represent assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as Tangible Freehold Property in the accounts. This treatment allows Centre Ministries to account for the asset in a substance over legal form treatment in order to show a true and fair view. This asset is held as a permanent endowment designated property by The Price Trust and Centre Ministries are entitled to any income generated from its use providing it is used within the objects of The Price Trust which is "to advance the protestant evangelical christian religion in such ways the trustee thinks fit". Providing the asset is used for this purpose any income generated is treated as unrestricted income of Centre Ministries.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Voluntary Income

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Donations and gifts	42,470	45,344

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

4 Incoming resources from charitable activities

	Fee income 2023 £	Fee income 2022 £
Sales within charitable activities	1,369,600	1,103,866
Ancillary trading income	2,668	307
Charitable rental income	22,649	21,226
Other income	65,671	47,085
	<u>1,460,588</u>	<u>1,172,484</u>

5 Income from investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Interest receivable	11,269	1,919
	<u>11,269</u>	<u>1,919</u>

6 Other income

	Unrestricted funds 2023 £	Total 2022 £
Government grant income	39,545	64,396
Non-primary purpose income	5,894	58,894
Non-primary purpose rental income	8,854	2,267
	<u>54,293</u>	<u>125,557</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

7 Charitable activities

	Charitable activities 2023 £	Charitable activities 2022 £
Staff costs	657,883	512,794
Depreciation and impairment	867,486	104,234
Guest accommodation maintenance	108,659	101,874
Purchases	172,088	128,448
Property insurance	30,272	32,237
Vehicle costs	6,788	4,528
Office expenses	20,038	20,034
Professional fees	3,781	2,012
Event costs	23,380	7,203
Marketing & advertising costs	952	353
Guest accommodation - utilities	220,024	157,758
Bank interest & fees	317	253
	<u>2,111,668</u>	<u>1,071,728</u>
Grant funding of activities (see note 8)	2,400	3,100
Share of support costs (see note 9)	64,164	59,409
Share of governance costs (see note 9)	14,861	14,614
	<u>2,193,093</u>	<u>1,148,851</u>
Analysis by fund		
Unrestricted funds	<u>2,193,093</u>	<u>1,148,851</u>

8 Grants payable

	Charitable activities 2023 £	Charitable activities 2022 £
Grants to individuals	2,400	3,100
	<u>2,400</u>	<u>3,100</u>

All of the grants and donations were made in the furtherance of the charity's objective.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

9 Support costs	Support costs	Governance costs	2023	2022	Basis of allocation
	£	£	£	£	
Staff costs	48,412	7,035	55,447	52,892	Charitable activity in full
Office expenses	2,705	-	2,705	2,120	Charitable activity in full
Professional fees	7,784	-	7,784	7,469	Charitable activity in full
Insurance	3,277	-	3,277	2,156	Charitable activity in full
Marketing & advertising costs	23	-	23	219	Charitable activity in full
Guest accommodation- banquets	1,440	-	1,440	1,200	Charitable activity in full
Bank interest & fees	523	-	523	409	Charitable activity in full
Audit fees	-	5,500	5,500	5,400	Governance
Trustee meeting costs & expenses	-	2,326	2,326	2,158	Governance
	<u>64,164</u>	<u>14,861</u>	<u>79,025</u>	<u>74,023</u>	
Analysed between Charitable activities	<u>64,164</u>	<u>14,861</u>	<u>79,025</u>	<u>74,023</u>	

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year, but 6 of them were reimbursed a total of £1,987 expenses (2022- £1,874).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

11 Employees

Number of employees

The average monthly number of employees during the year was:

	2023	2022
	Number	Number
Running of conference centres	56	46
Management and administration of the charity	1	1
	<u>57</u>	<u>47</u>

Employment costs

	2023	2022
	£	£
Wages and salaries	613,720	484,558
Other personnel costs	46,567	35,852
Capitalised labour	(15,218)	(23,485)
Social security costs	30,442	32,310
Other pension costs	37,819	36,451
	<u>713,330</u>	<u>565,686</u>

There were no employees whose annual remuneration was £60,000 or more.

12 Taxation

As a charity, Centre Ministries is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 and 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

13 Impairments

Impairment tests have been carried out where appropriate and the following impairment losses have been recognised in profit or loss:

	2023	2022
	£	£
In respect of:		
Freehold property	<u>759,548</u>	<u>-</u>

During the year the Trustees identified the need for a major capital renovation project at Quinta Hall. A valuation of Quinta Hall has therefore been performed and its carrying value in the accounts has been adjusted to reflect its fair value. This adjustment has resulted in an impairment loss in the year of £759,548.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

14 Tangible fixed assets

	Freehold property	Leasehold property improv's	Fixtures, fittings & equipment	Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 October 2022	5,458,669	529,969	576,319	19,098	25,977	6,610,032
Additions	71,675	-	66,389	-	28,550	166,614
At 30 September 2023	5,530,344	529,969	642,708	19,098	54,527	6,776,646
Depreciation and impairment						
At 1 October 2022	164,139	463,725	401,789	18,559	19,340	1,067,552
Depreciation charged in the year	22,465	44,380	32,307	200	8,587	107,939
Impairment losses	759,548	-	-	-	-	759,548
At 30 September 2023	946,152	508,105	434,096	18,759	27,927	1,935,039
Carrying amount						
At 30 September 2023	4,584,192	21,864	208,612	339	26,600	4,841,607
At 30 September 2022	5,294,529	66,245	174,531	539	6,637	5,542,481

Land and buildings with a carrying amount of £4,584,192 were revalued on transition to SORP (FRS102) at 30th September 2014 by A Boulter [FRICS, IRRV], of Underwood's, a firm of independent valuers. Mr Boulter is also a trustee of the Charity. The valuation conforms to International Valuation Standards and was based on market transactions on arm's length terms for similar properties.

At 30 September 2023, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £3,029,028 (2022 - £3,739,366)

More information on the impairment arising in the year is given in note 13.

15 Stocks

	2023 £	2022 £
Shop stock and consumables	40,186	39,508

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

16 Debtors

	2023	2022
	£	£
Amounts falling due within one year:		
Trade debtors	44,057	100,469
Prepayments and accrued income	57,889	29,275
	<u>101,946</u>	<u>129,744</u>

17 Creditors: amounts falling due within one year

	2023	2022
	£	£
Other taxation and social security	91,703	77,434
Trade creditors	75,221	94,036
Other creditors	34,066	31,333
	<u>200,990</u>	<u>202,803</u>

18 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £37,819 (2022: £36,451).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2023

19 Endowment funds

Endowment funds represent assets which must be held permanently by the charity. Income arising on the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the assets form part of the fund.

	Balance at 1 October 2022	Transfers	Balance at 30 September 2023
	£	£	£
Permanent endowments			
Freehold property- 'The Quinta'	2,663,191	(698,403)	1,964,788
Revaluation reserve	385,213	-	385,213
	<u>3,048,404</u>	<u>(698,403)</u>	<u>2,350,001</u>

The permanent endowment fund represents assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as tangible freehold property in the accounts using a substance over legal form treatment to show a true and fair view. Under The Price Trust Scheme of 1985 a power of sale was conferred in that if as trustees Centre Ministries judge that it is no longer viable to operate "The Quinta" and if they can demonstrate that no one could viably operate it in the furtherance of the objects then with the approval of The Charity Commission they could sell the asset. The proceeds from this sale would however continue to be held by Centre Ministries as a permanent endowment fund of The Price Trust.

Transfers to unrestricted funds of £698,403 relate to the fixed asset property 'The Quinta'. This represents the following transactions during the year:- An impairment loss of £759,548, less fixed asset property additions of £74,454 plus property depreciation of £13,309.

20 Restricted funds

The income funds of the charity included no restricted income during the year.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

21 Unrestricted funds

	At 1 October 2022	Incoming resources	Resources expended	Transfers	At 30 September 2023
	£	£	£	£	£
Revaluation reserve	1,169,950	-	-	-	1,169,950
General funds	2,094,808	1,568,620	(2,193,093)	698,403	2,168,738
	<u>3,264,758</u>	<u>1,568,620</u>	<u>(2,193,093)</u>	<u>698,403</u>	<u>3,338,688</u>
Previous year:	At 1 October 2021	Incoming resources	Resources expended	Transfers	At 30 September 2022
	£	£	£	£	£
Revaluation reserve	1,169,950	-	-	-	1,169,950
General funds	1,898,708	1,345,304	(1,148,851)	(353)	2,094,808
	<u>3,068,658</u>	<u>1,345,304</u>	<u>(1,148,851)</u>	<u>(353)</u>	<u>3,264,758</u>

22 Analysis of net assets between funds

	Unrestricted funds 2023 £	Endowment funds 2023 £	Total 2023 £	Total 2022 £
Fund balances at 30 September 2023 are represented by:				
Tangible assets	2,491,606	2,350,001	4,841,607	5,542,481
Current assets/(liabilities)	847,082	-	847,082	770,681
	<u>3,338,688</u>	<u>2,350,001</u>	<u>5,688,689</u>	<u>6,313,162</u>

23 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel, is as follows.

	2023 £	2022 £
Aggregate compensation	<u>40,164</u>	<u>39,477</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2023

24 Cash generated from operations	2023	2022
	£	£
(Deficit)/surplus for the year	(624,473)	196,453
Adjustments for:		
Investment income recognised in statement of financial activities	(11,269)	(1,919)
Depreciation and impairment of tangible fixed assets	867,486	104,234
Movements in working capital:		
(Increase) in stocks	(678)	(10,102)
Decrease/(increase) in debtors	27,798	(99,986)
(Decrease)/increase in creditors	(1,811)	78,100
	<hr/>	<hr/>
Cash generated from operations	257,053	266,780
	<hr/> <hr/>	<hr/> <hr/>

CENTRE MINISTRIES

England & Wales - Charity number 528419

Accounts

Charity registration number 528419

Company registration number 00679901 (England and Wales)

CENTRE MINISTRIES
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2022

CENTRE MINISTRIES

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	A.P. Boulter P. McElroy S. McKellen M. Rosser J. Rosser J. Longbone M. Beatty D Walker	(Appointed 17 August 2022)
Secretary	H. Baxter	
Chief Executive Officer	H. Baxter	
Charity number	528419	
Company number	00679901	
Registered office	Quinta Hall Weston Rhyn Oswestry Shropshire SY10 7LR	
Auditor	Huxley Johnston Ltd Aqua House Hampton Heath Industrial Estate Malpas Cheshire SY14 8LY	
Bankers	Danske Bank Downpatrick Branch Northern Ireland	
Solicitors	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS	

CENTRE MINISTRIES

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CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 30 SEPTEMBER 2022

The trustees present their annual report and financial statements for the year ended 30 September 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016)

1. Reference and administration information

Centre Ministries, formerly known as Cloverley Hall Limited (date of change: 17 January 2007) is a company limited by guarantee and was formed in 1961, registration number 679901. It is a registered charity, charity number 528419.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

A.P. Boulter	
P. McElroy	
S. McKellen	
M. Rosser	
J. Rosser	
J. Longbone	
S Murdoch	(Resigned 21 October 2021)
M. Beatty	
D Walker	(Appointed 17 August 2022)

Two of the above trustees were re-elected on 21st November 2021; S McKellen and J Longbone.

Chief Executive Officer

H. Baxter

2. Structure, governance and management

2.1. Governing Document

The charity is governed by its Memorandum and Articles of Association dated 6th January 1961.

2.2. Structure and Relationship

The Charity of Charles Edward Price (charity 528419/1) [hitherto referred to as The Price Trust]. Centre Ministries is the corporate trustee of The Price Trust which governs the use of the property known as 'The Quinta'. Centre Ministries holds this as an endowed designated property. This is governed by a conveyance to Centre Ministries dated 13th November 1985. The Charity Commission made a "Uniting Order" (July 2009) to treat The Price Trust as forming part of Centre Ministries for the purposes of Part VI (registration) and Part VIII (accounting) of the Charities Act 2011.

2.3. Organisational Management

The trustees, all of whom are directors, meet three times a year, circulatory e-mail correspondence being maintained between meetings. The day to day management of the charity is delegated to H. Baxter (Chief Executive Officer). Each of the charity's centres has a nominated trustee who liaises between the board, the executive and the centre on the general affairs of that centre and with regard to the welfare of both its guests and employees. One trustee takes special responsibility for safeguarding across the charity. All major expenditure is subject to approval at a trustees meeting.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

2.4. Recruitment and Training of Trustees

The directors are also trustees of the charity and these are appointed by a trustees' meeting. They hold office for a period of three years and then are subject to re-election. No individual training options have been taken this year, however the CEO provides regular information on governance role.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

2.5. Risk Management

2.5.1. The Trustees are responsible for the management of the risks faced by the charity. Risks are identified, assessed and controls established throughout the year. The key controls used by the charity include:

- Formal agendas for all Board activity, including conflict of interest statements
- Comprehensive strategic planning and budgeting and financial forecasting
- Established organisational structure and lines of reporting
- Formal written policies
- Clear authorisation and approval levels
- Vetting procedures as required by law for the protection of the vulnerable
- Formal quarterly Health and Safety Inspection regime

2.5.2. Through the risk management processes established for the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

3. Objects, Aims, Objective and Activities

3.1. Charitable Objects

The charity's objects, as set out in the Memorandum and Articles of Association, are the running of conference centres for the advancement of the Christian faith in accordance with the principles of Holy Scripture and to support various other Christian charities and projects as the trustees see fit. Within these objects the charity also has to maintain its buildings in fit and useful condition. The policies adopted in furtherance of these objects are set out within the accounts and there has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

3.2. Aims and Intended Impact

Our centres quietly promote our faith with its theological and ethical perspectives. Whilst one centre does cater more for adult and church family groups, overall our facilities and modus operandi have a bias to young people and students. All benefit greatly from the residential experience and the range of activities associated with our centres. There is additionally a bias to those from less well-off sectors of society. Our centres also serve other Christian Charities who use our venues for conferences and work with their constituent groups, again often young people. A number of schools and colleges use our centres for educational residential experiences and our input to their programme is an important aspect of our work.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

4. Public Benefit

4.1. Principal Benefits

4.1.1. The history of religious residential "time out" is long and extensive and not unique to the Christian faith. For the Jews it was clearly established thousands of years ago in the ancient Feast of Tabernacles, still celebrated today. This concept was further developed in the Christian faith: from Christ's 40 days in the wilderness, through a variety of approaches, to the modern Christian Conference, Retreat, Holiday or Activity Centre. The provision of residential facilities is a key element in this process enabling over one million people to enjoy a Christian residential experience in the UK each year. Centre Ministries plays a significant role in this by providing three centres with approximately 620 bed spaces. In 2021-22, we enjoyed a gradual return to normal activities, following the interruption of the Coronavirus pandemic. We were delighted to see our Centres operating at their busiest for some time in the second half of the trading year.

4.1.2. Our centres are used to provide residential venues for a wide range of processes and activities that develop the physical, emotional and spiritual well-being of groups and individuals. These include: training and teaching; reflection and prayer; the enjoyment and appreciation of nature in beautiful rural environments; relaxation; recreation and social interaction

4.2. Detriment or Harm

4.2.1. We are not aware of any significant detriment or harm caused by our activities. We are aware of the difficulties with regard to bringing large numbers of people, especially young people, into rural environments but we believe these to be managed exceptionally well. Our 'spin-off' benefits, which included some community access to our facilities and a significant contribution to the local economies of our centres, far outweigh this intrusion.

4.2.2. In our pluralist society some are suspicious of us as we fulfil our objects which are specifically Christian. The Charity takes great care in managing the inherent conflict between exclusion and inclusion: to deal with the paradox of making a 'closed shop' an 'open house'. [See "Who benefits" below.] In our positive and open approach to this tension we see great benefit.

4.3. Who Benefits

4.3.1. The centres are not open to the general public but take organised groups from the Christian constituency defined by our objects. Within this our aim is to serve all people whilst avoiding support for theological and ethical perspectives that are contrary to those of our objects. Where teaching takes place, we expect this to align with our statement of faith, adopted from the Evangelical Alliance Basis of Faith and shared by over two million Christians in the UK. We therefore gently restrict use of our centres by being clear about our objects in our publicity material and ensuring centre managers are aware of our policy.

4.3.2. Schools and colleges traditionally find the environment we provide to be trustworthy, safe, secure and ideal in fulfilling their objectives for residential experiences. Alongside all the educational and activity resources we can provide, they welcome the contribution we make to their programmes from our Christian perspective to meeting their educational objectives in Personal, Social and Religious Education.

4.3.3. Two of our centres have a particular bias to the needs of children, young people and students. One hosts a large annual conference for Christian student leaders. In 2022, this still attracted well over 1,000 people. Over 100 universities and colleges from the UK and Ireland are represented.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

4.3.4. Naturally the majority of our groups are composed of UK nationals but there is a fair measure of ethnic diversity. In a typical year we would welcome groups that are predominately made up of the following national groups: Chinese, Thai, Indian, Egyptian, Iranian, Zimbabwean, Nigerian, German, American, Filipino and Irish. In addition a variety of ethnic minority churches and specialist groups where there is significant ethnic representation and a good number of individuals from other parts of Europe and further afield have visited our centres.

4.3.5. At all our centres some provision is made for people with disabilities within the limitations of our buildings. Similarly, we have a concern for people with special needs.

4.3.6. Our centres are well placed geographically. Castlewellan Castle, our centre in Northern Ireland, is the largest centre of its kind in Northern Ireland. It is in a forest park adjacent to the national arboretum within easy reach of Belfast. Our other two centres provide ready access to the Midlands, the North and the North West. Being in the Midlands they are also used for national conferences.

4.3.7. We are a fee charging charity but we keep our fees so low that maintaining viability is a constant issue. Our full board adult per head rates for 24 hours in 2022 ranged from £44 to £66.00 [the latter incl.en-suite]. There are lower rates for children. The rates for self-catering ranged from £21.50 to £29.50. These prices include VAT. Some of our constituent churches and organisations work in quite challenging environments and some bring to our centres people, whom they will sometimes subsidise, from physically and/or socially/emotionally disadvantaged circumstances. Our centres offer a heavily discounted rate on a late booking basis to Christian ministers and people working in Christian charities / organisations.

4.3.8. In respect of The Quinta, there is benefit to Operation Mobilisation [Charity No 1008196] who have a full repairing lease to occupy an office block and sixteen units of accommodation. The low charge levied [£21,600 pa in 2022 - an amount determined largely by what it costs to help Centre Ministries to manage The Quinta Estate] greatly assists their mission and relief work by people of about 100 nationalities in around 100 countries. There is exciting congruence in the objects of Centre Ministries and those of Operation Mobilisation and this vicariously extends the global influence of Centre Ministries.

4.4. Private Benefit

We are not aware of anyone receiving private benefit from our activities except that which is incidental in making our facilities available where appropriate and possible to local community use and normally nominal fees are charged. One of our centres has a Certificated Location for the Caravan Club. The fees offset the estate management costs as does the grasskeep arrangement at one centre with 50 acres of land.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

5. Objectives, Strategies and Principal Activities for 2021-22

The charity's priorities were focused on strengthening the charity to face the challenges of the future.

Other specific objectives were recorded as:

1. The period of interrupted trading has led to a number of unfilled staff vacancies. We plan to address the staffing structure across all centres to ensure suitability and adequacy.
2. Closely manage performance against the steps agreed in the strategic review to ensure long-term goals can be achieved.
3. Build on recent progress to bring Castwellan Castle negotiations to a satisfactory conclusion.
4. Cautiously resume improvement projects suspended during the pandemic.
5. Carry out a review of areas of ministry, operations, market and staff structure at Castwellan Castle.
6. Take active steps to recruit new Trustees to provide succession.

Strategic report

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

6. Review of Achievements and performance for 2021-22

6.1 In the financial year 2021-22 the overall fee income recovered significantly, exceeding the last 'normal' year of trading (2018-19). Expenditure was maintained at a level marginally below 2018-19.

6.2 The progress made on the list of objectives for 2021-22 was as follows:

1. The year under review has been the most difficult in several decades to recruit employees. We have been very successful in several key roles, but still have some vacancies in catering
2. The strategic review set out a goal of generating £200,000 from revenue streams to fund improvements and capital repairs. After adding back non cash adjustments in depreciation, the Group achieved generation of £300,000 in the year.
3. Good progress has been made with regards the renewal of the lease at Castwellan and we are optimistic for an early conclusion to this matter.
4. Some smaller improvement works have recommenced and preliminary investigations for larger projects are under way.
5. The review at Castwellan was refocussed with the decision of the then management team to take early retirement. Efforts were concentrated on those aspects related to the recruitment process, which was successfully concluded, including the reintroduction of a Schools Programme and staff member.
6. One new trustee was appointed to the Board during the year. The Board continue to follow up opportunities for recruitment.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

Financial review 2021-22

7.1. Financial Results

The results of the charity's activities are shown on page 12 of the financial statements. These show a surplus of £196,453 for the year compared to a surplus of £8,792 for the previous year. Income from charitable activities rose to 106% of 2018-19 (the last comparable year). Expenditure continues to be well managed and finished at 89% of 2018-19 figures.

The recorded surplus, together with a heavily inflated depreciation figure of £104,000 (due to the very short lease term remaining on the Castle tenancy) present a strongly improved cash position, which will be crucial as global events play out on the economic stage.

The charity did not carry out any significant fundraising activities during the year.

7.2. Valuations

The land and buildings were re-valued as of 30th September 2014 by A Boulter [FRICS, IRRV], of Underwoods [Property Consultants and Chartered Surveyors] and the trustees believe that these valuations adequately reflect the true position of their asset value.

7.3. Reserves

The policy was reviewed during the year, and now requires that the charity to hold a minimum cash reserve of £300,000 (3 months' operational costs if income streams ceased).

8. The Price Trust

8.1 Centre Ministries has been enabled to fulfil not only the objects of The Price Trust but also to do this in a way that we believe would have delighted and thrilled our benefactor beyond his wildest dreams. We know, from an eye witness account, that Charles Price's sisters were critical of his decision to purchase The Quinta. From his will we also know that if there was no appropriate use then the property was to be sold and the money given to world mission, with a particular emphasis on China. A biography of Thomas Barnes who built Quinta Hall in the Nineteenth Century has been published. It is almost certain that Thomas Barnes will have been an influential figure for the young Charles Price. The book records that one of the motives for the building of Quinta Hall was that Christian ministers could be entertained and given times of rest and refreshment.

8.2 As already detailed (Public Benefit), The Quinta now not only serves the Christian church all over the UK but is also a centre of world mission. This demonstrates the spectacular fulfilment of the wider desires of our benefactor and, specifically, the fulfilment of the objects of The Price Trust through the work of Centre Ministries. It is the icing on the cake that, amongst the substantial number of guests, foreign nationals are well represented including many from China.

8.3 Both Centre Ministries and Operation Mobilisation continue to maintain and improve the buildings they use. The estate is well used by guests and kept in an attractive condition.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

9. Future Plans for 2022-23

9.1 The pattern of events arising from the pandemic rendered many of what would have been our immediate plans toward beneficiaries unachievable. The focus for the trustees has been to ensure that the Charity's resources are best protected for future use in line with the primary purpose of the Charity. The cessation of normal trading has presented both an opportunity and a perspective to assess the effectiveness and efficiency of the Charity beyond this pandemic.

The future plans for 2022-23 are as follows:

1. The current CEO will have been in post 10 years during this trading period. The Board undertakes to review the Executive structure and the associated operational model in consultation with the senior management team.
2. Expand schools work in Castlewellan with the newly appointed Schools Activity Coordinator, and in Cloverley with the help of local Christian agencies.
3. Seek to conclude lease negotiations at Castlewellan and secure tenure for medium term.
4. Address impact of global economic pressures by exploring efficiencies in energy production & usage, and maximizing deployment of skilled staff.
5. Take active steps to recruit new Trustees to provide succession.

Disabled persons

The charity's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

10. Conclusion

10.1. Volunteers

The charity benefited again from the help of volunteers, especially at Cloverley Hall with help in looking after their grounds. Our structure includes a Support and Advice Group for each centre whose members are volunteers and who meet twice a year. During the year, a wide range of interested individuals gave up time to contribute to various consultations on how the Charity could best react to the difficulties being experienced. The Board of Trustees would like to take the opportunity to thank them for their continuing and valued support.

10.2. Staff

The trustees wish to place on record their appreciation of the enormous contribution of all employees and those who give free advice and assistance to the charity.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

Statement of trustees' responsibilities

The trustees, who are also the directors of Centre Ministries for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

The trustees are to comply with the duty in section 17(5) of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

In accordance with the company's articles, a resolution proposing that Huxley Johnston Ltd be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report, including the strategic report, was approved by the Board of Trustees.

.....
A.P. Boulter

Trustee

Dated:

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF CENTRE MINISTRIES

Opinion

We have audited the financial statements of Centre Ministries (the 'charity') for the year ended 30 September 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared, which includes the directors' report and the strategic report prepared for the purposes of company law, is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This included consideration of the risk of acts by the entity that were contrary to the applicable laws and regulations, including fraud.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Audit response to risk identified

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings and those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to the material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Diane Margaret Johnston (Senior Statutory Auditor)

for and on behalf of Huxley Johnston Ltd

Chartered Certified Accountants

Statutory Auditor

Aqua House

Hampton Heath Industrial Estate

Cheshire

SY14 8LY

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CENTRE MINISTRIES

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Notes	Unrestricted funds 2022 £	Endowment funds 2022 £	Total 2022 £	Total 2021 £
<u>Income and endowments from:</u>					
Voluntary income	3	45,344	-	45,344	123,934
Incoming resources from charitable activities	4	1,172,484	-	1,172,484	331,294
Investments	5	1,919	-	1,919	515
Other income	6	125,557	-	125,557	527,379
Total income		1,345,304	-	1,345,304	983,122
<u>Expenditure on:</u>					
Charitable activities	7	1,148,851	-	1,148,851	974,330
Net incoming resources before transfers		196,453	-	196,453	8,792
Gross transfers between funds		(353)	353	-	-
Net movement in funds		196,100	353	196,453	8,792
Fund balances at 1 October 2021		3,068,658	3,048,051	6,116,709	6,107,917
Fund balances at 30 September 2022		3,264,758	3,048,404	6,313,162	6,116,709

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CENTRE MINISTRIES

BALANCE SHEET

AS AT 30 SEPTEMBER 2022

	Notes	2022		2021	
		£	£	£	£
Fixed assets					
Tangible assets	13		5,542,481		5,571,094
Current assets					
Stocks	14	39,508		29,406	
Debtors	15	129,744		29,758	
Cash at bank and in hand		804,232		611,152	
		<u>973,484</u>		<u>670,316</u>	
Creditors: amounts falling due within one year	16	<u>(202,803)</u>		<u>(124,701)</u>	
Net current assets			770,681		545,615
Total assets less current liabilities			<u>6,313,162</u>		<u>6,116,709</u>
Capital funds					
<u>Endowment funds - general</u>					
General endowment funds		2,663,191		2,662,838	
Revaluation reserve		<u>385,213</u>		<u>385,213</u>	
	18		3,048,404		3,048,051
Income funds					
<u>Unrestricted funds</u>					
General unrestricted funds		2,094,808		1,898,708	
Revaluation reserve		<u>1,169,950</u>		<u>1,169,950</u>	
			<u>3,264,758</u>		<u>3,068,658</u>
			<u>6,313,162</u>		<u>6,116,709</u>

The financial statements were approved by the Trustees on

.....
A.P. Boulter
Trustee

Company registration number 00679901

CENTRE MINISTRIES

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2022

	Notes	2022 £	£	2021 £	£
Cash flows from operating activities					
Cash generated from operations	22		266,780		127,325
Investing activities					
Purchase of tangible fixed assets		(75,619)		(4,906)	
Investment income received		1,919		515	
Net cash used in investing activities			(73,700)		(4,391)
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			193,080		122,934
Cash and cash equivalents at beginning of year			611,152		488,218
Cash and cash equivalents at end of year			804,232		611,152

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2022

1 Accounting policies

Charity information

Centre Ministries is a private company limited by guarantee incorporated in England and Wales. The registered office is Quinta Hall, Weston Rhyn, Oswestry, Shropshire, SY10 7LR. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's [governing document], the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Income from Government and other grants, whether 'capital' grants or 'revenue grants', is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be reclaimed, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its objectives. It includes both costs that can be allocated directly to such activities and the costs of an indirect nature necessary to support them. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out by the Group head office.

Governance costs include those costs associated with administering the charity and meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic movement of the charity.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment but not accrued as expenditure.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation of tangible fixed assets

The freehold land and buildings have to be maintained in good working order. As such the estimated residual value of the buildings is not considered to be materially different to their carrying value. Therefore depreciation has been charged at nil%. The only exception to this is the land and buildings at Quinta which are owned by the Price Trust. The ownership of this property is conditional, however the trustees consider there to be no foreseeable circumstances where they could not continue to use the Quinta and as such consider a nil% depreciation rate to also be appropriate. Impairment reviews have so far confirmed that all properties service potential remains undiminished.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold property	NIL for land and buildings and 12.5% straight line for biomass plant
Leasehold property improv's	Over remaining lease term (2 years)
Fixtures, fittings & equipment	10% straight line and 25% reducing balance
Computers	3 years straight line
Motor vehicles	25% reducing balance

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions payable to this scheme are charged to the statement of financial activities as they become payable in accordance of the rules of the scheme. These contributions are invested separately from the Charity's assets.

1.13 The Price Trust

The only income that might be considered to belong to The Price Trust is the rent from the buildings leased to Operation Mobilisation. However this rent is not set at commercial levels but is deliberately composed to be of no material benefit to Centre Ministries by the trustees in their role as trustees of The Price Trust. The use of those buildings by Operation Mobilisation fulfils the objects of The Price Trust.

The rent reflects a share of the cost of maintaining the condition of the land and services of the estate. It is revised annually, up or down, according to three factors: the number of people Operation Mobilisation have working at The Quinta, the Retail Price Index and the Average Earnings Index. Thus, over time, the rent is so close to costs that there is an assumption of no income or expenditure for The Price Trust apart from the rise or fall of the asset value.

1.14 Employee costs of own work capitalised

Employee costs arising directly from the construction or acquisition of fixed assets are identified by internal procedures and are capitalised out of staff costs (see note 11).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

1 Accounting policies

(Continued)

1.15 Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Unrestricted funds include a revaluation reserve representing the restatement of land and buildings at market value.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are general funds which have been set aside by the Trustees at their discretion for a specific purpose.
- Permanent endowment funds represent assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as Tangible Freehold Property in the accounts. This treatment allows Centre Ministries to account for the asset in a substance over legal form treatment in order to show a true and fair view. This asset is held as a permanent endowment designated property by The Price Trust and Centre Ministries are entitled to any income generated from its use providing it is used within the objects of The Price Trust which is "to advance the protestant evangelical christian religion in such ways the trustee thinks fit". Providing the asset is used for this purpose any income generated is treated as unrestricted income of Centre Ministries.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Voluntary income

	Unrestricted funds	Unrestricted funds
	2022	2021
	£	£
Donations and gifts	45,344	123,934

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2022

4 Incoming resources from charitable activities

	Fee income 2022 £	Fee income 2021 £
Sales within charitable activities	1,103,866	297,248
Ancillary trading income	307	1,186
Charitable rental income	21,226	21,387
Other income	47,085	11,473
	<u>1,172,484</u>	<u>331,294</u>

5 Investments

	Unrestricted funds 2022 £	Unrestricted funds 2021 £
Interest receivable	1,919	515
	<u>1,919</u>	<u>515</u>

6 Other income

	Unrestricted funds 2022 £	Total 2021 £
Coronavirus government job retention scheme funding	-	382,025
Government grant income	64,396	135,497
Non-primary purpose income	58,894	9,856
Non-primary purpose rental income	2,267	1
	<u>125,557</u>	<u>527,379</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2022

7 Charitable activities

	Charitable activities 2022 £	Charitable activities 2021 £
Staff costs	512,794	594,487
Depreciation and impairment	104,234	106,374
Guest accommodation maintenance	101,874	56,156
Purchases	128,448	29,144
Property insurance	32,237	29,929
Vehicle costs	4,528	1,184
Office expenses	20,034	16,682
Professional fees	2,012	2,107
Event costs	7,203	2,791
Marketing & advertising costs	353	340
Guest accommodation - utilities	157,758	72,075
Bank interest & fees	253	119
	<u>1,071,728</u>	<u>911,388</u>
Grant funding of activities (see note 8)	3,100	2,400
Share of support costs (see note 9)	59,409	49,373
Share of governance costs (see note 9)	14,614	11,169
	<u>1,148,851</u>	<u>974,330</u>
Analysis by fund		
Unrestricted funds	<u>1,148,851</u>	<u>974,330</u>

8 Grants payable

	Charitable activities 2022 £	Charitable activities 2021 £
Grants to individuals	3,100	2,400
	<u>3,100</u>	<u>2,400</u>

All of the grants and donations were made in the furtherance of the charity's objective.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2022

9 Support costs

	Support costs	Governance costs	2022	2021	Basis of allocation
	£	£	£	£	
Staff costs	45,836	7,056	52,892	40,080	Charitable activity in full
Vehicle costs	-	-	-	957	Charitable activity in full
Office expenses	2,120	-	2,120	1,346	Charitable activity in full
Professional fees	7,469	-	7,469	6,722	Charitable activity in full
Insurance	2,156	-	2,156	2,439	Charitable activity in full
Marketing & advertising costs	219	-	219	2,089	Charitable activity in full
Guest accommodation- bank	1,200	-	1,200	1,200	Charitable activity in full
Bank interest & fees	409	-	409	309	Charitable activity in full
Audit fees	-	5,400	5,400	5,400	Governance
Trustee meeting costs & expenses	-	2,158	2,158	-	Governance
	<u>59,409</u>	<u>14,614</u>	<u>74,023</u>	<u>60,542</u>	
Analysed between Charitable activities	<u>59,409</u>	<u>14,614</u>	<u>74,023</u>	<u>60,542</u>	

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year, but 6 of them were reimbursed a total of £1,874 expenses (2021- no expenses were reimbursed).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2022

11 Employees

Number of employees

The average monthly number of employees during the year was:

	2022	2021
	Number	Number
Running of conference centres	46	62
Management and administration of the charity	1	1
	<u>47</u>	<u>63</u>

Employment costs

	2022	2021
	£	£
Wages and salaries	484,558	535,150
Other personnel costs	35,852	32,759
Capitalised labour	(23,485)	-
Social security costs	32,310	30,544
Other pension costs	36,451	36,114
	<u>565,686</u>	<u>634,567</u>

There were no employees whose annual remuneration was £60,000 or more.

12 Taxation

As a charity, Centre Ministries is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 and 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

13 Tangible fixed assets

	Freehold property	Leasehold property improv's	Fixtures, fittings & equipment	Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 October 2021	5,441,018	529,969	518,879	18,570	25,977	6,534,413
Additions	17,650	-	57,441	528	-	75,619
At 30 September 2022	5,458,668	529,969	576,320	19,098	25,977	6,610,032
Depreciation and impairment						
At 1 October 2021	139,632	415,310	372,658	18,290	17,427	963,317
Depreciation charged in the year	24,507	48,414	29,131	269	1,913	104,234
At 30 September 2022	164,139	463,724	401,789	18,559	19,340	1,067,551
Carrying amount						
At 30 September 2022	5,294,529	66,245	174,531	539	6,637	5,542,481
At 30 September 2021	5,301,385	114,659	146,220	279	8,551	5,571,094

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

13 Tangible fixed assets

(Continued)

Land and buildings with a carrying amount of £5,294,529 were revalued on transition to SORP (FRS102) at 30th September 2014 by A Boulter [FRICS, IRRV], a trustee who is a partner in Underwood's, a firm of independent valuers. The valuation conforms to International Valuation Standards and was based on recent market transactions on arm's length terms for similar properties.

At 30 September 2022, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £3,739,366 (2021 - £3,746,221)

14 Stocks

	2022	2021
	£	£
Shop stock and consumables	39,508	29,406

15 Debtors

	2022	2021
	£	£
Amounts falling due within one year:		
Trade debtors	100,469	4,291
Prepayments and accrued income	29,275	25,467
	<u>129,744</u>	<u>29,758</u>

16 Creditors: amounts falling due within one year

	2022	2021
	£	£
Other taxation and social security	77,434	19,144
Trade creditors	94,036	83,101
Other creditors	31,333	22,456
	<u>202,803</u>	<u>124,701</u>

17 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £36,451 (2021: £36,114).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2022

18 Endowment funds

Endowment funds represent assets which must be held permanently by the charity. Income arising on the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the assets form part of the fund.

	Balance at 1 October 2021	Transfers	Balance at 30 September 2022
	£	£	£
Permanent endowments			
Freehold property- 'The Quinta'	3,048,051	353	3,048,404
	<u>3,048,051</u>	<u>353</u>	<u>3,048,404</u>

The permanent endowment fund represents assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as tangible freehold property in the accounts using a substance over legal form treatment to show a true and fair view. Under The Price Trust Scheme of 1985 a power of sale was conferred in that if as trustees Centre Ministries judge that it is no longer viable to operate "The Quinta" and if they can demonstrate that no one could viably operate it in the furtherance of the objects then with the approval of The Charity Commission they could sell the asset. The proceeds from this sale would however continue to be held by Centre Ministries as a permanent endowment fund of The Price Trust.

Transfers to unrestricted funds of £353 relate to fixed asset property additions at 'The Quinta' during the year of £14,872 less depreciation on freehold property in the year at the Quinta of £14,519.

19 Restricted funds

The income funds of the charity included no restricted income during the year.

20 Analysis of net assets between funds

	Unrestricted funds 2022 £	Endowment funds 2022 £	Total 2022 £	Total 2021 £
Fund balances at 30 September 2022 are represented by:				
Tangible assets	2,494,077	3,048,404	5,542,481	5,571,094
Current assets/(liabilities)	770,681	-	770,681	545,615
	<u>3,264,758</u>	<u>3,048,404</u>	<u>6,313,162</u>	<u>6,116,709</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2022

21 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel, is as follows.

	2022 £	2021 £
Aggregate compensation	39,477	32,571

22 Cash generated from operations

	2022 £	2021 £
Surplus for the year	196,453	8,792
Adjustments for:		
Investment income recognised in statement of financial activities	(1,919)	(515)
Depreciation and impairment of tangible fixed assets	104,234	106,374
Movements in working capital:		
(Increase) in stocks	(10,102)	(1,374)
(Increase) in debtors	(99,986)	(5,298)
Increase in creditors	78,100	19,346
Cash generated from operations	266,780	127,325

CENTRE MINISTRIES

England & Wales - Charity number 528419

Accounts

Charity Registration No. 528419

Company Registration No. 00679901 (England and Wales)

CENTRE MINISTRIES
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2021

CENTRE MINISTRIES

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	A.P. Boulter P. McElroy S. McKellen M. Rosser J. Rosser J. Longbone S Murdoch M. Beatty
Secretary	H. Baxter
Cheif Executive Officer	H. Baxter
Charity number	528419
Company number	00679901
Registered office	Quinta Hall Weston Rhyn Oswestry Shropshire SY10 7LR
Auditor	Huxley Johnston Ltd Aqua House Hampton Heath Industrial Estate Malpas Cheshire SY14 8LY
Bankers	Danske Bank Downpatrick Branch Northern Ireland
Solicitors	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS

CENTRE MINISTRIES

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CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) FOR THE YEAR ENDED 30 SEPTEMBER 2021

The trustees present their report and financial statements for the year ended 30 September 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016)

1. Reference and administration information

Centre Ministries, formerly known as Cloverley Hall Limited (date of change: 17 January 2007) is a company limited by guarantee and was formed in 1961, registration number 679901. It is a registered charity, charity number 528419.

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

A.P. Boulter
P. McElroy
S. McKellen
C. Kelso (Resigned 1 January 2021)
D. Kelso (Resigned 1 January 2021)
M. Rosser
J. Rosser
J. Longbone
S Murdoch
M. Beatty

Three of the above trustees were re-elected on 17th November 2020; M Rosser, P McElroy and A Boulter.

Chief Executive Officer

H. Baxter

2. Structure, governance and management

2.1. Governing Document

The charity is governed by its Memorandum and Articles of Association dated 6th January 1961.

2.2. Structure and Relationship

The Charity of Charles Edward Price (charity 528419/1) [hitherto referred to as The Price Trust]. Centre Ministries is the corporate trustee of The Price Trust which governs the use of the property known as 'The Quinta'. Centre Ministries holds this as an endowed designated property. This is governed by a conveyance to Centre Ministries dated 13th November 1985. The Charity Commission made a "Uniting Order" (July 2009) to treat The Price Trust as forming part of Centre Ministries for the purposes of Part VI (registration) and Part VIII (accounting) of the Charities Act 2011.

2.3. Organisational Management

The trustees, all of whom are directors, usually meet three times a year, however this has been restricted to videoconferencing during the pandemic, with circulatory e-mail correspondence being maintained between meetings. The day to day management of the charity is delegated to H. Baxter (Chief Executive Officer). Each of the charity's centres has a nominated trustee who liaises between the board, the executive and the centre on the general affairs of that centre and with regard to the welfare of both its guests and employees. One trustee takes special responsibility for safeguarding across the charity. All major expenditure is subject to approval at a trustees meeting.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

2.4. Recruitment and Training of Trustees

The directors are also trustees of the charity and these are appointed by a trustees' meeting. They hold office for a period of three years and then are subject to re-election. No individual training options have been taken this year, however the CEO provides regular information on governance role.

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

2.5. Risk Management

2.5.1. The Trustees are responsible for the management of the risks faced by the charity. Risks are identified, assessed and controls established throughout the year. The key controls used by the charity include:

- Formal agendas for all Board activity, including conflict of interest statements
- Comprehensive strategic planning and budgeting and financial forecasting
- Established organisational structure and lines of reporting
- Formal written policies
- Clear authorisation and approval levels
- Vetting procedures as required by law for the protection of the vulnerable
- Formal quarterly Health and Safety Inspection regime

2.5.2. Through the risk management processes established for the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

3. Objects, Aims, Objective and Activities

3.1. Charitable Objects

The charity's objects, as set out in the Memorandum and Articles of Association, are the running of conference centres for the advancement of the Christian faith in accordance with the principles of Holy Scripture and to support various other Christian charities and projects as the trustees see fit. Within these objects the charity also has to maintain its buildings in fit and useful condition. The policies adopted in furtherance of these objects are set out within the accounts and there has been no change in these during the year.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

3.2. Aims and Intended Impact

Our centres quietly promote our faith with its theological and ethical perspectives. Whilst one centre does cater more for adult and church family groups, overall our facilities and modus operandi have a bias to young people and students. All benefit greatly from the residential experience and the range of activities associated with our centres. There is additionally a bias to those from less well-off sectors of society. Our centres also serve other Christian Charities who use our venues for conferences and work with their constituent groups, again often young people. A number of schools and colleges use our centres for educational residential experiences and our input to their programme is an important aspect of our work.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

4. Public Benefit

4.1. Principal Benefits

4.1.1. The history of religious residential "time out" is long and extensive and not unique to the Christian faith. For the Jews it was clearly established thousands of years ago in the ancient Feast of Tabernacles, still celebrated today. This concept was further developed in the Christian faith: from Christ's 40 days in the wilderness, through a variety of approaches, to the modern Christian Conference, Retreat, Holiday or Activity Centre. The provision of residential facilities is a key element in this process enabling over one million people to enjoy a Christian residential experience in the UK each year. Centre Ministries plays a significant role in this by providing three centres with approximately 620 bed spaces. Unfortunately in 2020-21 the continued impact of the Coronavirus pandemic significantly shortened our trading period, with groups only beginning to return during the latter 4 months of our financial year.

4.1.2. Our centres are used to provide residential venues for a wide range of processes and activities that develop the physical, emotional and spiritual well-being of groups and individuals. These include: training and teaching; reflection and prayer; the enjoyment and appreciation of nature in beautiful rural environments; relaxation; recreation and social interaction

4.2. Detriment or Harm

4.2.1. We are not aware of any significant detriment or harm caused by our activities. We are aware of the difficulties with regard to bringing large numbers of people, especially young people, into rural environments but we believe these to be managed exceptionally well. Our 'spin-off' benefits, which included some community access to our facilities and a significant contribution to the local economies of our centres, far outweigh this intrusion.

4.2.2. In our pluralist society some are suspicious of us as we fulfil our objects which are specifically Christian. The Charity takes great care in managing the inherent conflict between exclusion and inclusion: to deal with the paradox of making a 'closed shop' an 'open house'. [See "Who benefits" below.] In our positive and open approach to this tension we see great benefit.

4.3. Who Benefits

4.3.1. The centres are not open to the general public but take organised groups from the Christian constituency defined by our objects. Within this our aim is to serve all people whilst avoiding support for theological and ethical perspectives that are contrary to those of our objects. Where teaching takes place, we expect this to align with our statement of faith, adopted from the Evangelical Alliance Basis of Faith and shared by over two million Christians in the UK. We therefore gently restrict use of our centres by being clear about our objects in our publicity material and ensuring centre managers are aware of our policy.

4.3.2. Schools and colleges traditionally find the environment we provide to be trustworthy, safe, secure and ideal in fulfilling their objectives for residential experiences. Alongside all the educational and activity resources we can provide, they welcome the contribution we make to their programmes from our Christian perspective to meeting their educational objectives in Personal, Social and Religious Education.

4.3.3. Two of our centres have a particular bias to the needs of children, young people and students. One hosts a large annual conference for Christian student leaders. Despite the challenges of the pandemic, this still attracted over 1,000 people. Over 100 universities and colleges from the UK and Ireland are represented.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

4.3.4. Naturally the majority of our groups are composed of UK nationals but there is a fair measure of ethnic diversity. In a typical year we would welcome groups that are predominately made up of the following national groups: Chinese, Thai, Indian, Egyptian, Iranian, Zimbabwean, Nigerian, German, American, Filipino and Irish. In addition a variety of ethnic minority churches and specialist groups where there is significant ethnic representation and a good number of individuals from other parts of Europe and further afield have visited our centres.

4.3.5. At all our centres some provision is made for people with disabilities within the limitations of our buildings. Similarly, we have a concern for people with special needs.

4.3.6. Our centres are well placed geographically. Castlewellan Castle, our centre in Northern Ireland, is the largest centre of its kind in Northern Ireland. It is in a forest park adjacent to the national arboretum within easy reach of Belfast. Our other two centres provide ready access to the Midlands, the North and the North West. Being in the Midlands they are also used for national conferences.

4.3.7. We are a fee charging charity but we keep our fees so low that maintaining viability is a constant issue. Our full board adult per head rates for 24 hours in 2021 ranged from £42.25 to £66.00 [the latter incl.en-suite]. There are lower rates for children. The rates for self-catering ranged from £20.50 to £28. These prices include VAT. Some of our constituent churches and organisations work in quite challenging environments and some bring to our centres people, whom they will sometimes subsidise, from physically and/or socially/emotionally disadvantaged circumstances. The Salvation Army and Christians Against Poverty are better known examples of such organisations and each is a regular user. Our centres offer a heavily discounted rate on a late booking basis to Christian ministers and people working in Christian charities / organisations.

4.3.8. In respect of The Quinta, there is benefit to Operation Mobilisation [Charity No 1008196] who have a full repairing lease to occupy an office block and sixteen units of accommodation. The low charge levied [£20,950 pa in 2021 - an amount determined largely by what it costs to help Centre Ministries to manage The Quinta Estate] greatly assists their mission and relief work by people of about 100 nationalities in around 100 countries. There is exciting congruence in the objects of Centre Ministries and those of Operation Mobilisation and this vicariously extends the global influence of Centre Ministries.

4.4. Private Benefit

We are not aware of anyone receiving private benefit from our activities except that which is incidental in making our facilities available where appropriate and possible to local community use and normally nominal fees are charged. One of our centres has a Certificated Location for the Caravan Club. The fees offset the estate management costs as does the grasskeep arrangement at one centre with 50 acres of land.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

5. Objectives, Strategies and Principal Activities for 2020-21

The charity's priorities were focused on strengthening the charity to face the challenges of the future.

Other specific objectives were recorded as:

1. Investigate funding sources to replace the temporary loss of income currently being experienced.
2. Carry out a strategic review of the Charity and develop a structure for operation during the period 2022-2027, which would allow the Charity to generate sufficient surplus to meet emerging needs, restore depleted reserves, and improve facilities.
3. Plan the steps required to steer the Charity out of the current crisis over the period 2020-22, ensuring that the plan is affordable and within the capabilities of the organisation and its workforce.
4. Continue efforts to secure the future of the Castlewellan centre in relation to its lease renewal.
5. Ensure that our actions cause no harm or detriment by, additionally, observing Government guidance relating to the pandemic.

Strategic report

The description under the headings "Achievements and performance" and "Financial review" meet the company law requirements for the trustees to present a strategic report.

6. Review of Achievements and performance for 2020-21

6.1 In the financial year 2020-21 the overall fee income was significantly impacted and the period April to September, when the Charity expects to produce a surplus to off-set the deficit of the winter, was particularly affected. Expenditure was managed but the nature of our buildings require a certain degree of cost even when not in regular use.

6.2 The progress made on the list of objectives for 2020-21 was as follows:

1. Funding was sourced through government, local authority, funding bodies, supporter donations and employee contributions. The charity managed to retain its full reserves for the period of the pandemic.
2. A strategic review was carried out. This identified areas to increase the impact of our ministry, while also improving cash generation through increased revenue and streamlined costs. The trustees agreed a budget to generate £200,000 per annum over the next five years, for reinvestment in guest facilities and future-proofing of buildings and energy sources.
3. A plan was developed to guide the charity through the re-opening and return to trading. Two of the centres are clearly ahead of plan in their recovery. Due to a slower removal of restrictions in Northern Ireland, our centre there lags a little behind.
4. Some progress was made in efforts to secure the lease and a postponed meeting with Executive Minister and his officials finally took place in early 2022. This was a positive encounter and we continue negotiations.
5. Despite the impact that restrictions had on our operations, Centre Ministries staff, management and trustees continually sought to act in the best interests of guests, contractors and the wider community. We continue to advise guests and staff to take sensible precautions.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Financial review 2019-20

7.1. Financial Results

The results of the charity's activities are shown on page 12 of the financial statements. These show a surplus of £8,792 for the year compared to a deficit of £135,415 for the previous year. Whilst income from charitable activities fell further, to approximately 25% of normal levels, we were relieved to receive over £500k from other sources (mainly Government grants and support schemes) and we are very grateful to supporters, friends and client groups who, together, donated more than £100k. The main expenditure was associated with the running and the maintenance of the facilities, even when temporarily non-operational. Salary costs were off-set by the CJRS Furlough scheme (included in the figures above). Expenditure has been tightly managed during this year, and all improvement projects since March 2020 put on hold.

Facing the effects upon the charity of an unprecedented global pandemic, the trustees began to review the challenges, opportunities and areas of need arising from these circumstances. A number of focus groups were established to look at Fundraising, Alternative Revenue Streams, and longer term Ministry Alternatives. We are grateful to staff, guests and other supporters who gave their time and expertise to these ventures. The first two groups led to immediate actions resulting in a generous flow of donations, and a flurry of activity on our sites during the summer months. The latter group gave rise to a deeper and longer term strategic review of the charity which has begun to yield fruit as we return to some semblance of normality in our activities.

7.2. Valuations

The land and buildings were re-valued as of 30th September 2014 by A Boulter [FRICS, IRRV], of Underwoods [Property Consultants and Chartered Surveyors] and the trustees believe that these valuations adequately reflect the true position of their asset value.

7.3. Reserves

The policy requires that the charity will hold a minimum cash reserve of £200,000 (3 months' operational costs if income streams ceased). The unprecedented effects of the current pandemic have shown that to be inadequate and it will be reviewed in line with our strategic plan in 2021.

8. The Price Trust

8.1 Centre Ministries has been enabled to fulfil not only the objects of The Price Trust but also to do this in a way that we believe would have delighted and thrilled our benefactor beyond his wildest dreams. We know, from an eye witness account, that Charles Price's sisters were critical of his decision to purchase The Quinta. From his will we also know that if there was no appropriate use then the property was to be sold and the money given to world mission, with a particular emphasis on China. A biography of Thomas Barnes who built Quinta Hall in the Nineteenth Century has been published. It is almost certain that Thomas Barnes will have been an influential figure for the young Charles Price. The book records that one of the motives for the building of Quinta Hall was that Christian ministers could be entertained and given times of rest and refreshment.

8.2 As already detailed (Public Benefit), The Quinta now not only serves the Christian church all over the UK but is also a centre of world mission. This demonstrates the spectacular fulfilment of the wider desires of our benefactor and, specifically, the fulfilment of the objects of The Price Trust through the work of Centre Ministries. It is the icing on the cake that, amongst the substantial number of guests, foreign nationals are well represented including many from China.

8.3 Both Centre Ministries and Operation Mobilisation continue to maintain and improve the buildings they use. The estate is well used by guests and kept in an attractive condition.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

9. Future Plans for 2021-22

9.1 The pattern of events arising from the pandemic rendered many of what would have been our immediate plans toward beneficiaries unachievable. The focus for the trustees has been to ensure that the Charity's resources are best protected for future use in line with the primary purpose of the Charity. The cessation of normal trading has presented both an opportunity and a perspective to assess the effectiveness and efficiency of the Charity beyond this pandemic.

The future plans for 2021-22 are as follows:

1. The period of interrupted trading has led to a number of unfilled staff vacancies. We plan to address the staffing structure across all centres to ensure suitability and adequacy.
2. Closely manage performance against the steps agreed in the strategic review to ensure long-term goals can be achieved.
3. Build on recent progress to bring Castlewellan Castle lease negotiations to a satisfactory conclusion.
4. Cautiously resume improvement projects suspended during the pandemic.
5. Carry out a review of areas of ministry, operations, market and staff structure at Castlewellan Castle.
6. Take active steps to recruit new Trustees to provide succession.

Disabled persons

The charity's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests.

Information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

10. Conclusion

10.1. Volunteers

The charity benefited again from the help of volunteers, especially at Cloverley Hall with help in looking after their grounds. Our structure includes a Support and Advice Group for each centre whose members are volunteers and who meet twice a year. During the year, a wide range of interested individuals gave up time to contribute to various consultations on how the Charity could best react to the difficulties being experienced. The Board of Trustees would like to take the opportunity to thank them for their continuing and valued support.

10.2. Staff

The trustees wish to place on record their appreciation of the enormous contribution of all employees and those who give free advice and assistance to the charity. This has been a particularly challenging time for staff, many of whom we recognise choose to work at our centres because of a calling - one which they have been unable to fulfill this year.

CENTRE MINISTRIES

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT) (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Statement of trustees' responsibilities

The trustees, who are also the directors of Centre Ministries for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

The trustees are to comply with the duty in section 17(5) of the Charities Act 2011 to have due regard to guidance published by the Charity Commission.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

Auditor

In accordance with the company's articles, a resolution proposing that Huxley Johnston Ltd be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report, including the strategic report, was approved by the Board of Trustees.

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A.P. Boulter
Trustee
Dated:

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF CENTRE MINISTRIES

Opinion

We have audited the financial statements of Centre Ministries (the 'charity') for the year ended 30 September 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 September 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This included consideration of the risk of acts by the entity that were contrary to the applicable laws and regulations, including fraud.

CENTRE MINISTRIES

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CENTRE MINISTRIES

Audit response to risk identified

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings and those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to the material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Richard John Huxley (Senior Statutory Auditor)

for and on behalf of Huxley Johnston Ltd

Chartered Certified Accountants

Statutory Auditor

Aqua House

Hampton Heath Industrial Estate

Cheshire

SY14 8LY

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CENTRE MINISTRIES

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2021

	Notes	Unrestricted funds 2021 £	Endowment funds 2021 £	Total 2021 £	Total 2020 £
<u>Income and endowments from:</u>					
Voluntary income	3	123,934	-	123,934	108,720
Incoming resources from charitable activities	4	331,294	-	331,294	486,362
Investments	5	515	-	515	669
Other income	6	527,379	-	527,379	408,258
Total income		983,122	-	983,122	1,004,009
<u>Expenditure on:</u>					
Charitable activities	7	974,330	-	974,330	1,139,424
Net incoming/(outgoing) resources before transfers		8,792	-	8,792	(135,415)
Gross transfers between funds		10,991	(10,991)	-	-
Net movement in funds		19,783	(10,991)	8,792	(135,415)
Fund balances at 1 October 2020		3,048,875	3,059,042	6,107,917	6,243,332
Fund balances at 30 September 2021		3,068,658	3,048,051	6,116,709	6,107,917

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CENTRE MINISTRIES

BALANCE SHEET

AS AT 30 SEPTEMBER 2021

	Notes	2021		2020	
		£	£	£	£
Fixed assets					
Tangible assets	13		5,571,094		5,672,561
Current assets					
Stocks	14	29,406		28,032	
Debtors	15	29,758		24,460	
Cash at bank and in hand		611,152		488,218	
		<u>670,316</u>		<u>540,710</u>	
Creditors: amounts falling due within one year	16	<u>(124,701)</u>		<u>(105,354)</u>	
Net current assets			545,615		435,356
Total assets less current liabilities			<u>6,116,709</u>		<u>6,107,917</u>
Capital funds					
<u>Endowment funds - general</u>					
General endowment funds		2,662,838		2,673,829	
Revaluation reserve		385,213		385,213	
	18	<u>3,048,051</u>		<u>3,059,042</u>	
Income funds					
<u>Unrestricted funds</u>					
General unrestricted funds		1,898,708		1,878,925	
Revaluation reserve		1,169,950		1,169,950	
		<u>3,068,658</u>		<u>3,048,875</u>	
		<u>6,116,709</u>		<u>6,107,917</u>	

The financial statements were approved by the Trustees on

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A.P. Boulter
Trustee

Company Registration No. 00679901

CENTRE MINISTRIES

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2021

	Notes	2021 £	£	2020 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	22		127,325		(75,157)
Investing activities					
Purchase of tangible fixed assets		(4,906)		(102,633)	
Investment income received		515		669	
Net cash used in investing activities			(4,391)		(101,964)
Net cash used in financing activities			-		-
Net increase/(decrease) in cash and cash equivalents			122,934		(177,121)
Cash and cash equivalents at beginning of year			488,218		665,339
Cash and cash equivalents at end of year			<u>611,152</u>		<u>488,218</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2021

1 Accounting policies

Charity information

Centre Ministries is a private company limited by guarantee incorporated in England and Wales. The registered office is Quinta Hall, Weston Rhyn, Oswestry, Shropshire, SY10 7LR. The members of the company are the trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

As part of the trustees' consideration of the appropriateness of adopting the going concern basis in preparing the financial statements, a range of severe scenarios have been reviewed. The assumptions modelled were based on the potential impact of Covid-19 restrictions and regulations, along with the Charity's proposed response. The Charity managed to retain its full reserves during the year and now that restrictions have been lifted the charity is expecting to return to normal trading. On the basis of these reviews, the trustees consider it is appropriate for the going concern basis of accounting to be adopted in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be reclaimed, and is reported as part of the expenditure to which it relates.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its objectives. It includes both costs that can be allocated directly to such activities and the costs of an indirect nature necessary to support them. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out by the Group head office.

Governance costs include those costs associated with administering the charity and meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic movement of the charity.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attached are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment but not accrued as expenditure.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation of tangible fixed assets

The freehold land and buildings have to be maintained in good working order. As such the estimated residual value of the buildings is not considered to be materially different to their carrying value. Therefore depreciation has been charged at nil%. The only exception to this is the land and buildings at Quinta which are owned by the Price Trust. The ownership of this property is conditional, however the trustees consider there to be no foreseeable circumstances where they could not continue to use the Quinta and as such consider a nil% depreciation rate to also be appropriate. Impairment reviews have so far confirmed that all properties service potential remains undiminished.

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold property	NIL for land and buildings and 12.5% straight line for biomass plant
Leasehold property improv's	Over remaining lease term (3 years)
Fixtures, fittings & equipment	10% straight line and 25% reducing balance
Computers	3 years straight line
Motor vehicles	25% reducing balance

Freehold land is not depreciated.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1 Accounting policies

(Continued)

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ (expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The charity operates a defined contributions pension scheme. Contributions payable to this scheme are charged to the statement of financial activities as they become payable in accordance of the rules of the scheme. These contributions are invested separately from the Charity's assets.

1.13 The Price Trust

The only income that might be considered to belong to The Price Trust is the rent from the buildings leased to Operation Mobilisation. However this rent is not set at commercial levels but is deliberately composed to be of no material benefit to Centre Ministries by the trustees in their role as trustees of The Price Trust. The use of those buildings by Operation Mobilisation fulfils the objects of The Price Trust.

The rent reflects a share of the cost of maintaining the condition of the land and services of the estate. It is revised annually, up or down, according to three factors: the number of people Operation Mobilisation have working at The Quinta, the Retail Price Index and the Average Earnings Index. Thus, over time, the rent is so close to costs that there is an assumption of no income or expenditure for The Price Trust apart from the rise or fall of the asset value.

1.14 Employee costs of own work capitalised

Employee costs arising directly from the construction or acquisition of fixed assets are identified by internal procedures and are capitalised out of staff costs (see note 11).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1 Accounting policies

(Continued)

1.15 Fund accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Unrestricted funds include a revaluation reserve representing the restatement of land and buildings at market value.
- Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are general funds which have been set aside by the Trustees at their discretion for a specific purpose.
- Permanent endowment funds represent assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as Tangible Freehold Property in the accounts. This treatment allows Centre Ministries to account for the asset in a substance over legal form treatment in order to show a true and fair view. This asset is held as a permanent endowment designated property by The Price Trust and Centre Ministries are entitled to any income generated from its use providing it is used within the objects of The Price Trust which is "to advance the protestant evangelical christian religion in such ways the trustee thinks fit". Providing the asset is used for this purpose any income generated is treated as unrestricted income of Centre Ministries.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Voluntary income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Donations and gifts	123,934	108,720

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2021

4 Incoming resources from charitable activities

	Fee income 2021 £	Fee income 2020 £
Sales within charitable activities	297,248	434,716
Ancillary trading income	1,186	7,901
Charitable rental income	21,387	20,730
Other income	11,473	23,015
	<u>331,294</u>	<u>486,362</u>

5 Investments

	Unrestricted funds 2021 £	Unrestricted funds 2020 £
Interest receivable	<u>515</u>	<u>669</u>

6 Other income

	Unrestricted funds 2021 £	Total 2020 £
Coronavirus government job retention scheme funding	382,025	238,511
Other income	-	50
Government grant income	135,497	147,719
Non-primary purpose income	9,856	19,203
Non-primary purpose rental income	1	2,775
	<u>527,379</u>	<u>408,258</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2021

7 Charitable activities

	Charitable activities 2021 £	Charitable activities 2020 £
Staff costs	594,487	639,039
Depreciation and impairment	106,374	103,624
Guest accommodation maintenance	56,156	61,179
Purchases	29,144	61,819
Property insurance	29,929	30,088
Vehicle costs	1,184	5,452
Office expenses	16,682	18,268
Professional fees	2,107	4,021
Event costs	2,791	2,553
Marketing & advertising costs	340	861
Guest accommodation - utilities	72,075	139,046
Bad debts	-	48
Bank interest & fees	119	188
	<u>911,388</u>	<u>1,066,186</u>
Grant funding of activities (see note 8)	2,400	2,400
Share of support costs (see note 9)	49,373	57,203
Share of governance costs (see note 9)	11,169	13,635
	<u>974,330</u>	<u>1,139,424</u>
Analysis by fund		
Unrestricted funds	<u>974,330</u>	<u>1,139,424</u>

8 Grants payable

	Charitable activities 2021 £	Charitable activities 2020 £
Grants to individuals	2,400	2,400
	<u>2,400</u>	<u>2,400</u>

All of the grants and donations were made in the furtherance of the charity's objective.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

9 Support costs

	Support costs	Governance costs	2021	2020	Basis of allocation
	£	£	£	£	
Staff costs	34,311	5,769	40,080	47,194	Charitable activity in
Vehicle costs	957	-	957	-	Charitable activity in
Office expenses	1,346	-	1,346	1,500	Charitable activity in
Professional fees	6,722	-	6,722	6,373	Charitable activity in
Insurance	2,439	-	2,439	2,957	Charitable activity in
Marketing & advertising	2,089	-	2,089	4,105	Charitable activity in
Costs of accommodation- Bullfinch	1,200	-	1,200	1,200	Charitable activity in
Bank interest & fees	309	-	309	465	Charitable activity in full
Audit fees	-	5,400	5,400	5,400	Governance
Trustee meeting costs & expenses	-	-	-	1,644	Governance
	<u>49,373</u>	<u>11,169</u>	<u>60,542</u>	<u>70,838</u>	
Analysed between					
Charitable activities	<u>49,373</u>	<u>11,169</u>	<u>60,542</u>	<u>70,838</u>	

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year. No trustees were reimbursed any expenses during the year (2020- 8 were reimbursed £1,644).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2021

11 Employees

Number of employees

The average monthly number of employees during the year was:

	2021	2020
	Number	Number
Running of conference centres	62	70
Management and administration of the charity	1	1
	<u>63</u>	<u>71</u>

Employment costs

	2021	2020
	£	£
Wages and salaries	535,150	602,782
Other personnel costs	32,759	37,402
Capitalised labour	-	(28,627)
Social security costs	30,544	35,512
Other pension costs	36,114	39,163
	<u>634,567</u>	<u>686,233</u>

There were no employees whose annual remuneration was £60,000 or more.

12 Taxation

As a charity, Centre Ministries is exempt from tax on income and gains falling within Section 505 of the Taxes Act 1988 and 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

13 Tangible fixed assets

	Freehold property	Leasehold property improv's	Fixtures, fittings & equipment	Computers	Motor vehicles	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 October 2020	5,437,490	529,969	517,501	18,570	25,977	6,529,507
Additions	3,528	-	1,378	-	-	4,906
At 30 September 2021	5,441,018	529,969	518,879	18,570	25,977	6,534,413
Depreciation and impairment						
At 1 October 2020	115,126	366,896	341,046	18,051	15,826	856,945
Depreciation charged in the year	24,507	48,414	31,613	240	1,600	106,374
At 30 September 2021	139,633	415,310	372,659	18,291	17,426	963,319
Carrying amount						
At 30 September 2021	5,301,385	114,659	146,220	279	8,551	5,571,094
At 30 September 2020	5,322,364	163,073	176,455	519	10,150	5,672,561

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

13 Tangible fixed assets

(Continued)

Land and buildings with a carrying amount of £5,301,385 were revalued on transition to SORP (FRS102) at 30th September 2014 by A Boulter [FRICS, IRRV], a trustee who is a partner in Underwood's, a firm of independent valuers. The valuation conforms to International Valuation Standards and was based on recent market transactions on arm's length terms for similar properties.

At 30 September 2021, had the revalued assets been carried at historic cost less accumulated depreciation and accumulated impairment losses, their carrying amount would have been approximately £3,746,221 (2020 - £3,767,110)

14 Stocks

	2021	2020
	£	£
Shop stock and consumables	29,406	28,032

15 Debtors

	2021	2020
	£	£
Amounts falling due within one year:		
Trade debtors	4,291	3,096
Prepayments and accrued income	25,467	21,364
	<u>29,758</u>	<u>24,460</u>

16 Creditors: amounts falling due within one year

	2021	2020
	£	£
Other taxation and social security	19,144	27,272
Trade creditors	83,101	64,457
Other creditors	22,456	13,625
	<u>124,701</u>	<u>105,354</u>

17 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £36,114 (2020: £39,163).

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 SEPTEMBER 2021

18 Endowment funds

Endowment funds represent assets which must be held permanently by the charity. Income arising on the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the assets form part of the fund.

	Balance at 1 October 2020	Transfers	Balance at 30 September 2021
	£	£	£
Permanent endowments			
Freehold property- 'The Quinta'	3,059,042	(10,991)	3,048,051
	<u>3,059,042</u>	<u>(10,991)</u>	<u>3,048,051</u>

The permanent endowment fund represents assets held by The Price Trust. Centre Ministries are trustees of The Price Trust and under a retrospective Uniting Direction granted by The Charity Commission on 28th July 2009 are able to show the asset held by The Price Trust (The Quinta) as tangible freehold property in the accounts using a substance over legal form treatment to show a true and fair view. Under The Price Trust Scheme of 1985 a power of sale was conferred in that if as trustees Centre Ministries judge that it is no longer viable to operate "The Quinta" and if they can demonstrate that no one could viably operate it in the furtherance of the objects then with the approval of The Charity Commission they could sell the asset. The proceeds from this sale would however continue to be held by Centre Ministries as a permanent endowment fund of The Price Trust.

Transfers to unrestricted funds of £10,991 relate to fixed asset property additions at 'The Quinta' during the year of £3,528 less depreciation on freehold property in the year at the Quinta of £14,519.

19 Restricted funds

The income funds of the charity included no restricted income during the year.

20 Analysis of net assets between funds

	Unrestricted funds 2021 £	Endowment funds 2021 £	Total 2021 £	Total 2020 £
Fund balances at 30 September 2021 are represented by:				
Tangible assets	2,523,043	3,048,051	5,571,094	5,672,561
Current assets/(liabilities)	545,615	-	545,615	435,356
	<u>3,068,658</u>	<u>3,048,051</u>	<u>6,116,709</u>	<u>6,107,917</u>

CENTRE MINISTRIES

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 SEPTEMBER 2021

21 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel, is as follows.

	2021 £	2020 £
Aggregate compensation	32,571	37,059

22 Cash generated from operations

	2021 £	2020 £
Surplus/(deficit) for the year	8,792	(135,415)
Adjustments for:		
Investment income recognised in statement of financial activities	(515)	(669)
Depreciation and impairment of tangible fixed assets	106,374	103,624
Movements in working capital:		
(Increase)/decrease in stocks	(1,374)	10,956
(Increase)/decrease in debtors	(5,298)	29,640
Increase/(decrease) in creditors	19,346	(83,293)
Cash generated from/(absorbed by) operations	127,325	(75,157)