

**THE CORPORATION OF ROSSALL SCHOOL**

**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED**

**31 AUGUST 2020**

# THE CORPORATION OF ROSSALL SCHOOL

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# THE CORPORATION OF ROSSALL SCHOOL

## GOVERNORS OFFICERS AND ADVISERS

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### Life Governors

The Earl of Derby DL  
Mrs H N Trapnell ▲  
A N Stephenson MA

### Members of Council (Ex-officio Governors)

C Holt BSc MBA ACMA – Chairman ▲◆  
S J Fisher MA – Vice Chair + × ▲  
The Revd G Ashton BA  
Mrs G Austin-King BA FCA MBA LLB CISI MCIBS ▲  
M R D Craven ◆◻  
Mrs L Croston BSc PGCE ALCM ×  
Dr D M Elliott BSc, MBChB ×\*  
D H Ewart MA PGCE DMS ×  
Dr H O Fajemirokun BA PhD ×  
D Gill FCA DChA ▲  
The Revd Canon J Hall MA  
A Potts BSc, PGCE ×  
Mrs C M Preston BSc ARICS +  
M J Reece MA +  
Mrs K Thomas MIFST BSc RSci ×  
R A Wilson MA ▲

+ Nominations Committee (Chair – M J Reece)  
× Education & Welfare Committee (Chair – D H Ewart)  
▲ Finance & General Purposes Committee (Chair – R A Wilson)  
◆ Senior Remuneration Committee (Chair – C Holt)  
◻ Investment Committee (Chair – M R D Craven)  
\* Health & Safety Committee (Chair – E Sanderson)

# THE CORPORATION OF ROSSALL SCHOOL

## GOVERNORS OFFICERS AND ADVISERS (CONTINUED)

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### OFFICERS

B E Clark MBE

*Clerk to the Governors  
Secretary of the Corporation of Rossall School*

### OFFICERS (key management personnel during the year)

Mr J A Quartermain MA PGCE ▲+x\*

*Headmaster*

Mrs E Sanderson FCA MA PGCE ▲x \*

*Bursar*

Mrs L Barnwell BA

*Director of External Relations*

Mr M Bradley BSc PGCE

*Director of Co-curricular & Outreach*

Mr D Clarke MA MPhil PGCE

*Director of Professional Development*

Mrs N Fielden

*Marketing Manager*

Miss B Jones BA PGCE

*Director of IB*

Mrs K Lee MA CPP Cert. Ed

*Director of Operations*

Ms D Porovic MSc QTS

*Deputy Head (Teaching & Learning)*

Mr S Prest MA PGCE

*Director of Sixth Form*

Mr M Pryor BSc PGCE

*Senior Master (resigned 30 April 2020)*

Mr R Robinson MA PGCE

*Senior Deputy Head*

Mr M Turner BA PGCE

*Head of Junior, Infants and Nursery*

Mrs E Williams BA PGCE

*Head of Boarding, Designated Safeguarding Lead (appointed 1 May 2020)*

### Registered office

Rossall School  
Fleetwood  
FY7 8JW

### Auditor

MHA Moore and Smalley  
Chartered Accountants  
Richard House  
Winckley Square  
Preston  
PR1 3HP

### Solicitors

DWF LLP  
1 Scott Place  
2 Hardman Street  
Manchester  
M3 3AA

### Investment advisers

Cazenove Capital Investment Ltd  
12 Moorgate  
London  
EC2R 6DA

### Charity number

526685

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE GOVERNORS

FOR THE YEAR ENDED 31 AUGUST 2020

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The Governors of Rossall School present their annual report and audited accounts for the year ended 31 August 2020. The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the School's charter, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) published in October 2019.

### OVERVIEW

The academic year 2019-20 was a successful year for Rossall School. Academic results were outstanding with almost 50% of all grades at A level resulting in the award of an A\*/A grade. The vast majority of students progressed to their university of choice with over 65% securing places at top20/Russell Group universities including St Andrews, Oxford, University College, London, Durham, Exeter and Warwick. Four students won 100% sporting scholarships to the United States. GCSE results were also pleasingly strong and the IBDP average of 34 points places us amongst the top schools within the UK. Regionally, the school's academic performance is impressive and reflects the investment made in CPD and the recruitment of outstanding practitioners from across the UK and overseas.

The student roll grew and various new subjects such as A Level politics, BTEC Sports and Exercise Science and GCSE Astronomy and GCSE Greek were added to the curricular offering. Work on the expansion and refurbishment of the Nursery and Pre-Prep Building began and one of the boarding houses relocated away from the Square to more modern accommodation that was refurbished during the course of the year. The Dining Hall was redecorated due to a very generous donation from the School Foundation.

Obviously, the defining story of this academic year was COVID-19 and this presented educational and financial challenges. The speed with which the School switched to online learning and the high quality of the provision itself meant that student numbers continued to rise during this period, despite the fact that the School has a relatively high number of international boarders. The School started the academic year 2020/21 with over 700 students. The absence of public examinations meant that the School launched its own Rossall Diploma programme which included remote invigilation of exams in eight different time zones and forty two different countries. By the end of the summer, we had taught over 10,000 lessons online and the introduction of Google Classroom and tablets the previous year had proved more prescient than we could have ever realised.

The new sports centre was opened by England and Chelsea Footballer Millie Bright in November 2019 and the phenomenal success of our sports programme is demonstrated by the fact that we have been consistently ranked within the top couple of golfing schools in the UK. The partnership with Fleetwood Town Football Club continues to grow and the quality of elite players in the international football academy is such that an increasing number of scouts from clubs across the north are demonstrating a very real interest in all that is happening at Rossall. We reached the last eight in national competitions for both boys' and girls' hockey. The appointment of a Director of Leadership and Adventure Training has provided fresh impetus to both the CCF (the oldest in the country) and the Duke of Edinburgh Award Scheme. Obviously co-curricular activities have been compromised by lockdown restrictions throughout much of the year.

### OUR AIMS

The School was founded in 1844 and was incorporated by Royal Charter in 1890. The objects and powers of the Corporation were amended by supplemental charters in 1958, 1971 and 2012. The Corporation is a registered charity, number 526685.

The objects of Rossall School, as set out in the Royal Charter, are "to provide, at a moderate cost, for the sons and daughters of clergymen and others, without limit of age, a classical, mathematical and general education of the highest class."

The School's mission statement is the guiding principle from which the School's strategic aims are developed and is set out as follows:

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## SHAPING LIVES, INSPIRING EXCELLENCE

*It is our mission to inspire young people to develop a life-long love of learning within a pastorally nurturing, culturally exciting and intellectually creative community.*

The main aims of the School's strategic plan are:

### INSPIRING INTELLECTUAL EXCITEMENT AND ACADEMIC EXCELLENCE

Rossall School inspires a lifelong love of learning through the outstanding quality of teaching and learning that it provides for young people. Children are encouraged to develop their intellectual interests beyond the confines of the formal curriculum and they are challenged to engage critically with the multitude of opportunities that the School provides to develop skills, knowledge and understanding. Children are encouraged to become self-motivated independent learners with an intrinsic desire to explore both the physical and metaphysical aspects of their existence. We are an open-minded community receptive to new ideas. Children are encouraged to share their ideas and learn through collaboration and debate.

### DEVELOPING COMPASSIONATE AND CARING YOUNG PEOPLE

Rossall School's unique educational offering provides a perfect context within which young people may acquire the emotional knowledge and interpersonal skills necessary to live happy and purposeful lives. The School's inclusive and progressive ethos is complemented by the outstanding quality of our School community which serves to nurture resilience and develop maturity. Young people leave Rossall with the confidence and strength of character necessary to pursue their personal dreams and fulfil their professional aspirations. Above all, the School endeavours to develop young people who are caring and compassionate and we provide an extraordinary diversity of opportunities for young people to develop these attributes.

### ENGENDERING CULTURAL AWARENESS AND ARTISTIC CREATIVITY

Rossall School is committed to providing children with the opportunity to explore and develop their creative sensibilities through the outstanding quality of its performing arts and visual arts provision. Children are encouraged to develop their creative skills and their aesthetic sensibilities so that they may appreciate, comprehend and contribute to the world of infinite beauty that lies beyond the certainties of everyday life.

### ENSURING PUBLIC BENEFIT

Rossall School is an internationally-minded community yet resolutely committed to the concept of localism. We recognise our extraordinary potential to serve the local communities of the Fylde Coast and we are committed to sharing our resources and skills with the people of Fleetwood and Blackpool. The School is committed to ensuring that the lives of local people and communities are enriched by our presence. We are part of the rich fabric of this area of the North West and we actively embrace our social responsibility to serve others.

### PROMOTING SPORTING EXCELLENCE

Rossall is justifiably proud of its illustrious sporting history and recognises the many health and social benefits to be derived from regular exercise and participation in team sports. Striving for excellence within a sporting context helps young people develop transferable character attributes such as resilience, self-discipline and leadership skills. Alongside a lifelong love of learning, we provide an education which, for many young people, will result in an enduring love of sports.

### AN EDUCATION FOR THE FUTURE

Rossall is committed to ensuring that it prepares young people for an uncertain future by developing transferable skills within a technologically enriched and well-resourced environment. A Rossall education is outward facing and encourages children to become politically literate and engage with themes of contemporary relevance such as environmentalism and humanitarianism.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## OUR OBJECTIVES

Our objectives reflect the aims and ethos of the School. In setting objectives and planning activities, the Council has given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education and on fee-charging.

Our key objectives for the year included:

- to market the strengths of the School and to increase the pupil roll and improve retention rates
- to ensure that Rossall School becomes an undisputed sector leader in terms of the quality of our boarding, health and wellbeing provision
- to ensure that all pupils fulfil their potential
- to develop the scope of performing arts

## OUR ETHOS, STRATEGY AND POLICIES

The Council determines the School's strategy for achieving its objectives. The focus of our strategy is on the development of our pupils, their levels of academic and extra-curricular achievement and to further widen access to the education our School provides. In taking forward our strategy we:

- Review and benchmark the School's academic syllabus, teaching practices and examination results;
- Ensure the range of co-curricular activities available to our pupils is stimulating and challenging;
- Invest in technology and the infrastructure of our School;
- Co-operate and share resources with local schools; and
- Continue to review and develop our methods for awarding bursaries and scholarships to ensure wider access to pupils from all backgrounds.

Rossall School is a charity which seeks to benefit the public through the pursuit of its stated aims. Our fees are set at a level which reflects the markets in which we operate, whilst ensuring the financial viability of the School and considering our aim of providing a first class education to boys and girls.

Our School welcomes pupils from all backgrounds. To admit prospective pupils we need to be satisfied that our School will be able to educate and develop them to the best of their potential and in line with the general standards achieved by their peers. Entrance interviews and assessments are undertaken to satisfy ourselves and parents that potential pupils can cope with the pace of learning and benefit from the education we provide. An individual's economic status, gender, ethnicity, race, religion or disability do not form part of our assessment processes.

We are an equal opportunity organisation and are committed to a working environment that is free from any form of discrimination on the grounds of colour, race, ethnicity, religion, sex, sexual orientation or disability. The diverse international pupil body is a great strength of the School. We will make reasonable adjustments to meet the needs of staff or pupils who are or become disabled.

Rossall School is committed to safeguarding and promoting the welfare of our pupils and expects all staff to share this commitment. In our most recent ISI Focused Compliance and Education Quality inspection in June 2019, the inspectors found the quality of pupils' personal development to be excellent. They commented that "Through the recent changes in the structural arrangement of the school, and new focus for the school's aims, governors and senior leaders have endeavoured to develop young people who know how to look after themselves and who are also caring, compassionate and committed to making a positive contribution to society."

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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### **OUR ETHOS, STRATEGY AND POLICIES (*continued*)**

As a School we place huge value on a strong and positive partnership with parents. As well as regular communication through letters, the medium of our school newsletter, we also utilise social media. During the period leading up to and throughout lockdown the quality, regularity and reach of our messaging was particularly important. We increased our use of video content and live Q&A sessions as we found these to be more immediate and relatable forms of communication and provided the necessary reassurance and sense of community. Individualised communication with parents is also important and this is done on both a formal and informal basis. Parents are given regular information about their children's progress within an academic and social context through pastoral and academic meetings in addition to regular grade cards and reports at key times during the course of the academic year, timed to have the greatest possible impact in terms of improvement and progress.

The pastoral structure of the school ensures that there are many avenues for pupils to seek and be provided with support. Each pupil belongs to a form group and these are organised according to year group structure. The Form Tutor is the main point of contact for each pupil, supported by the Head of Year, and both have responsibility for that pupil's welfare and academic development. Each pupil is also allocated to a boarding house and Houseparents provide further pastoral support. There is no culture of bullying at Rossall School and a strong emphasis is placed on pupils forming positive relationships based on mutual respect, rooted within a culturally diverse community where each individual feels that they can belong.

### **PUBLIC BENEFIT AND COMMUNITY LINKS**

The School continues to put a great deal of effort into building teaching links with local schools and other feeder schools. Prior to the national lockdown due to the pandemic, all local schools were invited to a wide variety of educational and sporting events. Schools also received visits from staff and pupils from Rossall whilst Head Teachers from local schools have in turn visited Rossall. The School is proud of its heritage and the part it plays in the history of Fleetwood. Links with the town and supporting our local community remain a priority for the school not only in terms of widening access through our bursary policy but also through formal and informal partnerships.

#### **Fleetwood Community Trust**

Fleetwood Trust bought the old Fleetwood hospital and are aiming to turn it into a community support hub for the people of Fleetwood. Rossall are privileged to be involved in this community project to serve the people of Fleetwood. This is an exciting partnership that will develop and grow as the facility in Fleetwood develops and it will be an on-going part of school life.

The project is still in the early stages. As the building is being completed, the school maintenance crew will be involved in construction and after completion, there will be a facility staffed by the school to help members of the local community with job applications or computer literacy skills.

The project will involve all areas of school including the pupil body as it moves forward and we are delighted to be working in partnership with Fleetwood High School and Cardinal Allen High School.

#### **Fleetwood Town Community Trust (FTCT)**

The Fleetwood Town Community Trust is a charity set up by Fleetwood Town Football Club to provide socially inclusive community, health and education engagement programmes within the community. For the past 3 years, Rossall has been in partnership with the FTCT and 2 local maintained sector schools to deliver the National Citizen Service (NCS) programme. This is a 3 week programme aimed at 16-17 year olds in a programme of challenge, service and learning, enabling them to develop the confidence, skills and attitudes they need to become more engaged with their community and to become active and responsible citizens.



# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **PUBLIC BENEFIT AND COMMUNITY LINKS (*continued*)**

The programme was launched at Rossall in 2016 as the links between FTFC and the school started to develop through the creation of the School's Elite Football Academy. The aims of the NCS programme mirror the expectations and outcomes that Rossall has for its students. The School contributes facilities and residential stays for the residential week long aspect of the course. The course is run by members of the FTCT.

### **Fleetwood in Bloom**

Rossall is proud to take part in the annual Fleetwood in Bloom initiative to improve our local environment.

### **Marine Conservation Society**

Each year, the school joins dozens of local volunteers on the beach clean. Some of our best-loved marine wildlife is under threat from the waste and litter in our seas, with hundreds of species accidentally eating or becoming entangled in litter. It is also dangerous for people and damaging to our tourism and fishing industries. As we are a school with a beach boundary and the beach is used by the school for both sporting and academic activities, it is important that the school has its own social responsibility for helping to maintain a clean environment.

The initiative involves both members of the teaching staff and the students. Our kitchens provide refreshments on the beach at Cleveleys for all of the volunteers that clean the beach, not just the ones from school. The beach cleaning initiative is a yearly, ongoing event, although the school is in the process of organising smaller more regular beach cleans.

### **Donna's Dream House**

The Donna's Dream House charity in Blackpool is a locally based trust, providing free holiday experiences for children and teenagers with life threatening illnesses. The trust also looks after the children's families.

For the past 10 years, Rossall has proudly been working alongside Donna's Dream House and in the process, raising over £20,000. This includes an annual cabaret evening written performed and produced by the students to raise funds. Rossall School staff and pupils are currently working with the charity to provide a sensory garden element to the new public/environment garden at school which will then be opened up to children from Donna's Dream House and other charities such as Brian House.

### **COVID-19 Response and the local community**

During much of the first lockdown, the School was used as a hub for the Fleetwood Food Bank. We provided administrative staff, office space and paid for all utilities associated with the coordination of aid. Furthermore, our Design Technology Department produced quantities of personal protective equipment which was utilised by local care homes and the Blackpool Victoria Hospital. Students raised considerable sums of money for local charities during this period of time. Our CCF Contingent Commander organised a sleep-out which raised money for young homeless people in Blackpool.

### **Microfinance initiative**

The Lendwithcare initiative was set up in school in 2016 with the aim of helping some of the world's poorest people to work their way out of poverty. This involves investing in businesses through small start-up loans. One of the main aims is to foster a globalised sense of social responsibility in the students. The students, after research, decide which groups to support. When the initial loans have been paid back, they are reinvested by the group.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **PUBLIC BENEFIT AND COMMUNITY LINKS (*continued*)**

The project was started in 2016 and involves KS3 pupils. The society meets once every week for an hour and it is an ongoing activity at the school. Initial loans have been paid back to the group and they are currently investing in projects in Ecuador.

### **Kammwamba Project**

This is a programme set up by the School Chaplaincy in 2017 to support a group of school children in Malawi with second-hand uniforms. The idea is to help students in a remote rural area of Malawi where education is not widely routinely provided. The aim is that students take ownership and pride in their education by providing basic school uniform and sports kit.

When the collection of clothing is finished, it is all boxed up and taken to Glasgow. Usually, there are in the region of 20 packing crates full of clothing and this is taken to Glasgow on one of the school support vehicles accompanied by the Chaplain and students. Senior pupils are encouraged to take ownership of the project and co-ordinate the collection and despatch. This is an ongoing event that will continue going forward with collections being sent every two years.

### **Da Vinci Academy**

Rossall School's Da Vinci Academy was founded in September 2019 and provides enrichment activities in drama, science and maths for local primary school children. This Saturday morning school has proven enormously popular and over sixty local children attend lessons on Saturday. Though it has been temporarily suspended due to COVID-19, it is hoped that it will be able to make a return in the academic year 2020/21.

### **Healthier Fleetwood**

Statistics showed residents in Fleetwood could expect to live shorter lives and experience more life-changing illnesses than people elsewhere in the country and in fact even than those a few miles away on the Fylde Coast. Healthier Fleetwood is an initiative set up by a local GP aimed at improving the general health of the population of Fleetwood. Rossall School is part of the scheme and every weekend offers a free two hour swimming session for Fleetwood residents. The initiative has been embraced by the community and the sessions are always fully booked with 40 people attending each week. The pool is supervised by Rossall lifeguards during this session.

### **Fleetwood Music and Arts Festival**

The Fleetwood Music and Arts Festival is an annual charity event which has taken place for over 60 years. Her Majesty the Queen is a Patron and the festival is a display of talent in the Speech and Drama and Music fields. Rossall is proud to be associated with this festival which showcases the talents of our local community and it is our privilege to host the festival free of charge on our campus. The event has in the region of 120 participants and 200 spectators.

### **Rossall Chapel Choir**

The Rossall Chapel Choir has a strong reputation having performed in some of the world's most famous religious and secular sites. Throughout the year the Choir led Evensong at our own Chapel as well as several other churches and cathedrals throughout the North West.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## PUBLIC BENEFIT AND COMMUNITY LINKS (*continued*)

### Rossall Chapel

Throughout the year the Chapel offers services led by the Chaplaincy team which are open to the general public. The School also offers its Chapel free of charge to several local primary schools to be used for their own celebrations such as Christmas Christingle and Carol Services. These are led by our Chaplaincy and include teaching sessions from our RS department where appropriate. Obviously our ability to host outside events in the Chapel has been temporarily suspended due to COVID-19 restrictions.

The Chaplain also serves as the priest in charge of St. Peter's, Fleetwood. This provides an invaluable link between the School and the local community which we believe it is our responsibility to serve.

### Holiday Club

Rossall School is pleased to partner with Skools Out, a local run childcare provision, to run a thriving holiday club within its grounds. This provision opens up the school's facilities including the sports centre, swimming pool and grounds to local children by offering holiday care to pupils from various schools in the community in the school holidays.

### Fundraising

The staff and pupils at Rossall School, together with the Friends of Rossall, take part in many fundraising activities during the year for local and national charities. A great number of these initiatives are student-led via the Charities Committee. Over the last academic year thousands of pounds have been raised for local charities.

## BURSARY POLICY

It is important to us that access to the education we offer is not restricted to those who can afford our fees. We believe our pupils benefit from learning within a diverse community. A great deal of learning occurs through social interaction, conversation and shared experiences which helps our pupils develop an understanding of the perspectives of other people that will be vital in their adult lives.

Our bursary policy together with our community links programme contribute to a widening of access to the education we offer and the facilities we enjoy.

The Governors view our bursary awards as important in helping to ensure children from families who would otherwise not be able to afford the fees can access the education we offer. Our bursary awards are available to all who meet our general entry requirements and are made solely on the basis of parental means or to relieve hardship where a pupil's education and future prospects would otherwise be at risk, for example in the case of redundancy. In assessing means we take a number of factors into consideration including family income, investments and savings and family circumstances, for example dependent relatives and the number of siblings. However, our School does not have a large endowment and in funding our awards we have to be mindful that we must ensure a balance between fee-paying parents, many of whom make considerable personal sacrifices to fund their child's education, and those benefiting from the awards.

In practice, the School provides considerable financial assistance so that local children can attend Rossall.

The bursary awards range from 5% to 100% remission of fees. Information about fee assistance through bursaries is provided to all applying to the School. We also advertise the awards annually in the local press. Further details of our bursary policy and how to apply are available on our website.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## OTHER POLICIES ON ASSISTANCE

### ***Family discounts policy***

To underline the value we place on continuity for families, we offer discounts where parents have more than one child at the School.

### ***Payment by instalments***

The School accepts payment of fees by monthly instalments. The School provides flexibility in the timing and amounts of payments in cases where parents face financial difficulties.

## PROMOTING HIGH ACADEMIC STANDARDS

### ***Scholarship policy***

The purpose of our scholarship awards is to recognise high academic potential or the ability to excel in our extra-curricular activities. Our scholarships are awarded on the basis of both potential and demonstrable achievement and all such students are expected to make a full contribution to the life of the school and to ensure ongoing commitment to excellence.

Scholarships are awarded with a remission of fees of between 10% and 100%. Where further assistance is required, scholarship awards may be supplemented by a means tested bursary. We advertise the availability of scholarship awards annually in the local press and via social media. Further details of our scholarship policy are available on our website.

### ***Assistance for our staff***

As part of our emphasis on attracting and retaining high calibre staff, we offer a discount scheme to staff members who choose to educate their children at our School.

### ***Assistance for service families and members of the clergy***

The School provides discounts for children whose parents are, or have been, members of the armed forces or members of the clergy.

## DETAILS OF BURSARY AND SCHOLARSHIP AWARDS

In total, excluding amounts awarded by the Trapnell and Jackson scholarship funds, the School made awards to pupils totalling £2,077,964 (2019: £1,819,232) representing 17.1% of fee income (2019: 15.6%). In addition, the School gave rebates on fees for the Summer term 2020 when the school was closed due to COVID-19. These rebates amounted to £686,224 taking the total scholarships and discount figure to £2,764,188 (representing 22.7% of fee income).

The scholarship and bursary income received from external charities is not reflected in the school accounts as scholarship income as the funds are billed directly. Consequently the awards to pupils from these charities are not included within the total discounts awarded to pupils.

In total, including amounts awarded by the Trapnell and Jackson scholarship funds, the School made awards to pupils totalling £2,267,756 (2019: £2,031,234) representing 18.6% of fee income (2019: 17.5%). Included the rebates on fees for the Summer term 2020, the total scholarships and discount figure is £2,953,980 (representing 24.3% of fee income).

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## ***Bursaries***

This year the value of means tested bursaries totalled £660,708 and represented 5.4% of our gross fees. This provided assistance to 148 pupils.

## ***Scholarships***

The School awarded scholarships to 185 pupils, based on their educational merit and potential, totalling £937,905 and representing 7.7% of our gross fees. Of this number, 80 also qualified for means-tested bursary support and are included in the figures relating to bursary awards. The progress of pupils receiving scholarships is reviewed at least annually to ensure their progress is in line with their abilities.

The Governors have reviewed our Scholarship Awards policies during the year to ensure that able children can accept offers of places at our School through the availability of means tested fee assistance. Our policy is designed to widen access to our School.

The School is grateful for the continued support of its associated charities which enable it to offer scholarships and means-tested financial assistance to students. In the year to August 2020, the School received £115,185 from the Trapnell Fund to fully fund the places of 5 scholars. A further £74,607 was received from the Jackson Scholarship Fund to provide means-tested bursaries in relation to 4 pupils.

The Rossall Foundation also supports a UK boarder each year through its annual bursary fund.

## **REVIEW OF ACTIVITIES AND ACHIEVEMENTS**

### **IMPACT OF COVID-19 ON THE SCHOOL'S ACTIVITIES**

#### ***Adjustment to school operations***

The UK went into lockdown in March 2020. Evolving government guidelines necessitated the School and the leadership team to act decisively and with speed. The following are highlights of decisions made to ensure that we kept all members of the community safe.

- Splitting the day and boarding community to reduce transmission before the lockdown was announced.
- Staying open for a small number of boarders who could not return home throughout the first lockdown period. The site was sealed and these boarders were cared for throughout by their houseparents.
- Temperature checks of all visitors were carried out from early March. Eventually we decided to invest in a thermal imaging camera that all visitors must go through in the reception area.
- Key worker provision was in place throughout lockdown
- All Junior School pupils returned to face to face teaching from Monday 8th June. Their return was risk assessed and different parts of the school site were allocated to different classes to minimise risk of contact. We introduced hand sanitisers and mask wearing at this stage.
- We introduced the online medical questionnaire that all staff and pupils still complete in order to declare that they are in good health. Visitors to the site have been required to complete a similar form since early March 2020.

#### **Safe Schools UK Initiative**

From the outset of the pandemic, Rossall School liaised with the Boarding Schools' Association (BSA) in their creation of a COVID-Safe Charter. To support this charter, Rossall developed the Safe Schools UK initiative and created a Safe Schools UK website for schools who have signed up to the charter and who have considered extra measures.

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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### **Online learning**

The introduction of 1-to-1 iPads for all Senior School pupils alongside the implementation of Google Classroom in September 2019 meant that pupils and teachers at Rossall School were able to transfer seamlessly to online learning on Monday 23rd March 2020. A full complement of lessons was delivered for all pupils in all year groups from the start with minor adjustments to timings to take account of the demanding nature of significant screen time within the context of home learning. Additional pastoral support was put in place to ensure that each pupil had regular contact with their Form Tutors and those who appeared to be struggling could be picked up as early as possible.

We delivered in excess of 10,000 live online lessons during the course of lockdown as well as a full complement of online examinations for all year groups. In Year 11 and Year 13, our Rossall Diploma exams provided an opportunity for pupils in these year groups to demonstrate their learning and experience closure that they had been denied through the cancellation of public examinations. Our experience of administering online examinations, and in particular the success of validating pupil learning through the Rossall Diploma, will continue to play an important role in our provision in 2020/2021 and beyond.

Part of our online offering this academic year also involved pupil induction in the latter half of the summer term to prepare them for courses in September, including our tailor made Pre University and Pre Sixth Form programmes which will now become regular features of our education provision.

### **ACADEMIC ACHIEVEMENT**

The COVID-19 pandemic and the resultant lockdown prevented pupils from being able to sit public examinations this academic year. Instead grades for qualifications were awarded by exam boards based on teacher predictions, and in the case of the IB, performance in Internal Assessments. The process by which grades were determined at Rossall was extensive and robust and involved the collation of comprehensive evidence available due to well-developed systems of tracking and monitoring now in place.

The results of summer 2020, across A-level, IB as well as GCSE/IGCSE are a testament to the relentless focus placed upon teaching and learning over the preceding two academic years. The fact that public examinations could not be sat by our pupils should not detract from the validity of these results, particularly when viewed within the context of the Rossall Diploma examinations, which pupils did sit. Our Rossall Diploma results were broadly similar to those submitted to the exam boards and as such serve to confirm that the pupils in question would have been capable of achieving the grades that they were awarded through teacher assessment.

In particular at A-level almost 50% of grades were an A/A\* and over 70% were A\* - B. Almost 30% of the cohort achieved nothing below an A in their full complement of results.

The International Baccalaureate Diploma Programme (IBDP) results were equally encouraging with pupils achieving an average of 34 points, well above the world average. Almost a fifth of our students achieved above 40 points in the diploma, equivalent to 3A\* at A-level.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **ACADEMIC ACHIEVEMENT (*continued*)**

Over 65% of students progressed to top20/Russell Group universities including St Andrews, Oxford, University College, London, Durham, Exeter and Warwick. Four students won 100% sporting scholarships to the United States.

At GCSE/IGCSE performance continued to be strong with 50% of all grades awarded being 9 - 7 (A\* - A), with 15% of grades being awarded the top grade (9) relative to a national average of 6.6%.

Baseline data demonstrates positive value added across all three types of qualifications with a statistically significant positive uplift at A-level of well over half a grade per subject per candidate.

Our staff Professional Development programme was further refined this academic year with provision made for teachers at different stages of their career, designed to dovetail with the new system of appraisal introduced. Focus on pedagogy within a digital context was well timed and continued to evolve during the months spent teaching online.

The curriculum at all stages of the school was reviewed, Latin was introduced from Year 7 and new subjects were also introduced at KS4 and KS5. The Human Universe course ran for the first time for our Year 10 pupils. This is a non-examined course that focuses on developing critical thinking skills through a series of lectures and follow up seminars delivered by teachers on subjects as wide ranging as banned books, controversial art, lessons learned from the Holocaust and human inventions that changed the course of history. We began to offer the Food and Nutrition GCSE and a number of GCSE courses were also offered off timetable including Business, Ancient Greek and Astronomy. At KS5 we began to offer the BTEC Diploma in Sport and Exercise Science as well as A-level Politics.

## ***Rossall Learning Community***

As part of our commitment to supporting lifelong learning for the whole community we launched a series of evening events for our parents. There were three fundamental goals - to provide parents with good quality information about what we are doing as a school, to provide parents with the opportunity to learn about aspects of our curriculum and provision through talks on specific subjects of interest such as online safety, study skills, PSHE and wellbeing as well as sexual health and relationships education and finally to provide an opportunity for personal growth and enrichment for parents by giving them access to some of the talks and lectures that our pupils have had the chance to listen to.

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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### **MUSIC AND DRAMA**

Expression through the arts gives our children an opportunity to channel their feelings and find a positive outlet. Communication skills and self-expression are two of the many life skills we promote in Junior and Senior School. Music continues to play a part in everyone's life and is a great favourite in our school, especially singing. All pupils perform in the annual House Singing Competition, the Junior and Senior School choirs perform in School and further afield and there are numerous events throughout the year for soloists and groups to showcase their talent.

Unfortunately due to the COVID-19 pandemic and associated lockdown some of our "big ticket" events did not go ahead this year. However, the Senior School Christmas drama production of "The Government Inspector" was a great success and gave pupils an opportunity to showcase their talents through a humorous and sophisticated piece. During lockdown itself, the school hosted a performing arts showcase as well as a short film competition. Our strength in film production continues to grow and many pupils stand to benefit from the expertise within the school with the introduction of Film GCSE from September 2020.

There were 87 LAMDA speech and drama exams taken over the course of the year with children ranging from the Infants through to Sixth Form. Results were exceptional this year with every child taking an exam earning a distinction or merit. A distinction grade requires a result of 80% or above; 20 of the 46 distinction grades were over 90% with three children being rewarded by faultless scores of 100%.

Over half of the Junior School children choose to take Speech and Drama lessons and all of these pupils are given the opportunity to take the LAMDA exams.

### ***Authors and Speakers***

Despite the restrictions due to the lockdown, a rich and varied array of speakers have visited the School over the year either in person or through virtual media. These have included:

- Lord McNally (Tom McNally) spoke with our A level Politics students about his life in Politics and the current political climate in the UK and abroad.
- Emma Cole spoke to the Sixth Form about being diagnosed, and living with, HIV for over 30 years. She discussed the changes in attitude towards those living with HIV and the challenges that still remain.
- Colin Parry OBE spoke to the Sixth Form about the death of his son in the IRA Warrington bombing in 1993 and his subsequent work in setting up the Tim Parry & Johnathan Ball Peace Foundation and conflict resolution.
- Andy Rhodes, Chief Constable of Lancashire spoke to the Sixth Form about the role of the Police Service in our society and the challenges of modern policing.
- Susan Pollack, MBE from the Holocaust Education Trust delivered a talk that our Year 10 pupils attended virtually on the subject of Holocaust Memorial Day.



# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **SPORT**

Rossall School Sport continues to evolve with major sporting programmes, provision of more opportunities for sport for all and for those who wish to pursue excellence. A new focus on pupil centric development and wellbeing to be implemented from September 2021 will lead to a more varied provision of extra-curricular activities.

### **Hockey**

In girls' hockey, Rossall continued to be a force in the local area with comprehensive wins over local rivals Kirkham School, AKS and Stonyhurst College for the senior sides, whilst the junior side picked up wins versus

Austin Friars, Rydal Penrhos and Withington Girls' School. Girls' hockey is still the predominant sport played in Michaelmas term. In boys' hockey the school is nationally ranked 8th in the country, following wins nationally versus Uppingham, Stowe and Bedford. Formatting for both genders currently is a seven a side format for year seven to eight whilst the format for year nine to thirteen is eleven a side. The school is fortunate to attract junior international players to the school and one recent Old Rossallian is currently up for selection for the Tokyo Olympic Games.

### **Rugby**

Rugby continues to grow organically at Rossall School with pupils experiencing the game through the Michaelmas and Lent terms. Rossall School rugby continues to have a strong showing at Rosslyn Park in London.

### **Football**

Boys' football is the resurgent sport at Rossall at present due to a high uptake in the football programme started in 2016. To date, fixtures for the junior teams have been against local district schools and the senior football teams play against independent schools in the North of England. The Headmaster's XI are a force nationally and wins versus locals academies and professional football clubs showcase their strength.

Girls' football is a new sporting initiative for Rossall. The programme is endorsed by professional footballer Millie Bright who has a close connection with the school. The programme has generated a significant level of interest in the UK and worldwide.

### **Netball**

The senior netball was hugely successful with all teams picking up wins throughout the Lent term. The sport has benefited hugely from the amazing indoor facilities now available at the School and Rossall now produces fourteen teams per weekend, allowing for a large breadth of competition and participation.

### **Basketball**

Basketball teams continue to impress on the local schools circuit with wins over 85% of their fixtures. Pupils enjoy training sessions twice a week and a move to a basketball league in September will allow future success.

### **Golf**

Our indoor golf centre continues to develop with the addition of a player study and a putting lab. Four of the senior pupils signed for College programmes in America. Rossall School is currently ranked number one in the country in the independent schools ranking. The school are also reigning HMC champions winning the title comfortably at Rye GC.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **Functional Movement Scale**

A new initiative to scale each pupil through functional movement has been launched in September 2020; this has been successful in allowing pupils and parents to access tangible data showing progression. Led by the Director of Sport and the Head of Athletic Development, this move has catapulted Rossall to national recognition.

## **COMBINED CADET FORCE**

Rossall School was the first independent school to enrol volunteers to the Combined Cadet Force (CCF). The role of the CCF is to help boys and girls to develop powers of leadership through training, which promotes qualities of responsibility, self-reliance, resourcefulness, endurance, perseverance and a sense of service to the community.

Rossall CCF is one of only four Schools' CCF Contingents to be awarded the Queen's colours. There are three sections; the Navy, Army, Royal Air Force.

The CCF attended no less than six Remembrance Service events and the annual Inter section drill competition was won by the Army section. An increasing number of staff within the Common Room are now contributing to the CCF and the RAF section alone has three newly commissioned officers. Obviously the summer camps had to be cancelled due to COVID and the CCF contingents were not able to meet in person after the end of February 2020. Much of the remainder of the year was devoted to refurbishing the CCF building and preparing for the return of the sections in September 2020.

## **FUTURE PLANS**

Council intends to continue its current strategies of maintaining the School's position in a competitive market by investing to provide high quality education for our pupils. Achieving a high standard of academic results is a constant aim whilst maintaining the breadth and depth of the education provided.

## **Impact of coronavirus on the School**

The school is continually adapting and changing its plans to manage the impact of the measures and plans issued by the government including lockdown measures relating to school closures and travel arrangements. The school's plans and risk assessments take into account known circumstances as well as uncertainties. The school has called on various sources including associated charities and government-aided bank funding to create a cash contingency that will ensure the School has the liquidity available to fulfil its obligations and to finance its ongoing operations.

The School has a well-established process for remote learning which enables a seamless transition at short notice and prevents disruption in education for our pupils. The School is also well set up to manage the control measures needed to run its operations safely when face-to-face learning is allowed. The costs of PPE and additional medical staffing and cleaning costs have been taken into account in the budgets and the School is well-resourced in these areas.

Activities such as sport, music and performing arts could be curtailed to some extent in 2020-21 but the size of the campus and technological expertise of our staff will enable a high level of activities in all co-curricular activities.

We are forecasting that from September 2021, business will return to pre-COVID levels and we will be operating on a cash positive basis. A full cost review has been initiated and a redundancy process was carried out during the summer of 2020 which has led to a reduced cost base for support staff.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **FUTURE PLANS (*continued*)**

Our future plans are financed primarily from fee income and supported by a growing contribution from the Rossall Foundation. The Governors need to maintain an equitable balance ensuring our current pupils benefit whilst, at the same time, ensuring a sound infrastructure and financial base are preserved for the next generation of pupils in the same way as our current pupils benefit today from the investment made in the past.

The Head and senior staff continue to review the curriculum to ensure that the educational qualifications remain appropriate for our pupils' development.

The Council views bursary and scholarship awards as important in widening access to the education our School provides. The Governors continue to review the School's Bursary and Scholarship Awards policies to ensure that able children can accept offers of places at our School through the availability of means-tested fee assistance. A shift from scholarships to means-tested provision is evident in this year's accounts.

The Council intends to extend our links and exchanges with the state sector through working closely with the Heads of the schools we partner ensuring the positive contribution to our shared educational aims continues.

Maintaining and, where necessary, developing the fabric and facilities of the School are central to our strategy. We have a programme of planned maintenance and investment with the ongoing refurbishment of our boarding houses and teaching accommodation as priorities. For 2019-20 this included exciting plans for the redevelopment of the Pre-Prep and Nursery incorporating a new baby unit to extend the provision from 0-19.

Environmental issues are also a high priority and we are making our buildings more energy efficient, for example, through boiler replacement, double glazing and LED light replacement. We also continue to support local recycling initiatives.

The school development plan incorporates ten core strands identified as providing the framework necessary to meet the strategic objectives. These are:

1. Pupil achievements, learning and assessment
2. The quality of teaching and assessment
3. The quality of pastoral care and arrangement for pupil welfare
4. The quality of co-curricular provision
5. The quality of spiritual, moral and cultural education of our pupils
6. The quality of leadership and management
7. The quality of governance
8. The quality of communication (including marketing and alumni relations)
9. Develop the public benefit of the School
10. Commercial Enterprise

The school strategic development plan is available to download from the school website.

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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### **New Initiatives**

Throughout this year the School has continued pushing forward with its development plan. 2020/21 will see the launch of a Girls' Football Academy and an International Piano Academy. The School will become an All-Steinway School in the summer of 2021 and the celebrated concert pianist, Martin Roscoe, has been appointed Associate Professor of the Piano Academy. The School has a phenomenally strong maths department and is in the process of putting together an accelerated maths programme. This is attracting interest from several university maths departments within the UK.

### **OUR FINANCES**

The net movement in funds of the School was a loss of £811,933 compared with a loss of £102,766 in 2019. This translates to a positive EBITDA figure of £34,077 compared with £589,659 in the prior year.

The School had been forecasting a break-even position for the year. However, the national lockdown due to the coronavirus pandemic, in particular the government directive to close schools from March 2020 for the entirety of the summer term, had a significant negative impact on the schools finances.

On the basis of a full review of the school's cost base and any additional funding streams available to the school, Council discounted boarding fees by 25% and day fees by 15% for the summer term at a cost of £686,224.

We have traditionally had a good number of students join us in the summer term which has not been able to happen this year. This has had a further impact on net fee income for 2019-20 although a number of students deferred their entry to September 2020. In addition, Rossall was not able to run its summer school leading to a significant drop in that income stream.

The school was unable to hire out facilities including the swimming pool from March 2020 due to government restrictions and the need to enforce social distancing measures. We were also unable to host any Easter or Summer holiday lets. As a result, trading income was £342,654 lower than the prior year and this led to the trading subsidiary making a loss in 2019-20.

Through the Coronavirus Job Retention Scheme, we furloughed 80% of our support staff and 30% of our teaching staff in the summer term. The amount received in grant income was £991,788 and this has offset a significant proportion of the lost income detailed above.

Cash at the year-end of £4,108,272 is £1,042,844 above the comparative figure of £3,065,428.

Due to the uncertainties generated by the pandemic, in particular, the prospect of future lockdowns, Council sought additional funding from a variety of sources which have created a financial contingency for 2020-21. Investments held in the Corlett Bursary Fund were disposed in the year and from the cash proceeds £195,452 was loaned to the School. The Rossall Foundation also made a loan to the School of £200,000 and the Trapnell Fund agreed that the annual loan repayment of £152,915 could be delayed until 2020-21. In total, these amounts from associated charities have increased the year end cash balance by £548,367.

In addition, the school deferred PAYE and VAT payments to HMRC through the "time to pay" scheme which increased this creditor (and hence improved the cash balance) by £388,445 at the year end.

Although not reflected in the year end cash balance, the School has also taken out a £1m Coronavirus Business Interruption Loan from HSBC as a further contingency against the future impact of COVID-19. This was drawn down in October 2020.

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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### **OUR FINANCES (*continued*)**

Despite constraints on budgets and the furlough of the majority of the School's Estates team in the second half of the year, we were able to continue to improve the School's facilities, keeping costs down through the use of in-house expertise. Refurbishment of the boarding houses continued along with improvements to some key teaching areas and through a generous donation from the Rossall Foundation, the Dining Hall was redecorated, a significant project given the size and stature of that iconic building.

In line with the strategic plan, the second phase of the Infant School redevelopment was completed with the creation of a baby unit and following a successful OFSTED inspection in August 2020, the School can now welcome children as young as 3 months old into the nursery school.

### **GOING CONCERN**

Council have prepared and reviewed forecasts including cash flow forecasts to August 2022.

In January 2021, there was a further national lockdown in which schools were closed for the majority of the Lent term. This has naturally had a negative impact on the School's income, particularly in terms of short-term boarding, other income and trading income. However, through careful management of resources and some use of the government's job retention scheme, the School is forecasting a cash positive result for 2021-22.

As noted previously, the School secured a CBILS loan in the sum of £1,000,000 as a further contingency against future uncertainties. This cash reserve has been ring-fenced and not yet called upon.

There are no material uncertainties which cast doubt upon the School's going concern status. Council have considered future scenarios, such as further lockdowns, quarantine and travel restrictions and their potential impact on the School's finances. Having shored up cash reserves in the year to August 2020 through support from associated charities, the School has sufficient contingencies to weather a further lockdown. The SLT have reviewed the School's cost base and staffing levels and no further structural changes are deemed necessary.

### ***Rossall Enterprises Ltd***

Rossall Enterprises Ltd is a trading company wholly owned by the Corporation of Rossall School. The company provides accommodation and facilities for conferences, courses and activity holidays, retail services and a bus service for pupils. Rossall Enterprises Ltd donates any taxable surplus to Rossall School under the Gift Aid Scheme.

COVID-19 has had a significant impact on Rossall Enterprises Limited's trading activities this year. In particular, there has been a substantial reduction in lettings income as there were no summer or Easter lets due to the COVID-19 outbreak which is usually when the majority of the lettings take place. Other lettings income resulting from the hire of facilities has also been impacted since March 2020. Additionally the shop was closed for three months and Mondo's, the onsite cafeteria, was closed down in March 2020 and has yet to fully re-open. These factors resulted in Rossall Enterprises Limited making a loss after administrative expenses and interest of £24,709 leaving it with negative net liabilities of £6,353.

The impact of COVID-19 will continue to be felt by Rossall Enterprises Limited into 2020-21 but once restrictions are fully eased it will once again generate profits. Council have reviewed the forecasts for Rossall Enterprises Limited and are confident that the company is a going concern and that it is appropriate that the School continue to support this trading subsidiary by making short-term funding available.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## ***Pension liability***

The School participates in the Independent School's Pension Scheme, a multi-employer defined benefit scheme. It is not possible to obtain sufficient information to enable the School to account for the scheme as a defined benefit scheme and so it accounts for it as a defined contribution scheme.

The pension scheme is in deficit and the School has had to take up a deficit funding arrangement. A liability is therefore recognised in the accounts. The amount recognised of £802,000 (2019: £859,000) is the net present value of the agreed deficit reduction contributions. Actuarial re-measurements increased the liability by £8,000 in the year (2019: decrease of £2,000). This has been shown in the statement of financial activities as another recognised loss.

## ***Reserves***

The School has a general reserve of £6,853,282 (before taking into account the pension reserve of £802,000) in the form of unrestricted funds which are invested to further its charitable aims. Although the net book value of fixed assets is £12,992,615, the School's reserves policy is based on the operation of a budgetary and control system that forecasts future financial outcomes including projecting cash balances for the next two financial years. It would not commit to major projects without ensuring adequate funding is in place. The School's operations are funded on a prudent basis using its own resources or those of its connected charities. During the course of 2018-19, the School entered into a £3.3m loan agreement with HSBC in order to assist with funding a specific capital project, the building of a £4.2m sports centre. This bank loan was converted to a fixed term loan in October 2020.

Post year end, HSBC approved a Coronavirus Business Interruption Loan (CBILS) for an amount of £1,000,000. This will be used as a contingency against the future impact of ongoing restrictions due to COVID-19.

## ***Investment policy and performance***

The School Trust Funds are held under management by Cazenove Capital Investment Ltd with whom the School's Investment Committee meets during the year. The School's investments are in the Charity Multi-Asset Fund run by Cazenove; the objective of this fund is a return target of CPI+4% over rolling ten year periods. The Investment Committee's chairman also confers regularly with Cazenove and reports directly to the School's Council at its meetings during the year.

The School funds are deemed by the investment manager to be appropriate given its objectives of real capital growth and a 4% dividend distribution. Within the portfolios a cash position is maintained which provides some extra protection against any negative fund movements.

Over the last year the funds' performances have been positive by slightly over 3% which compares with a 12.7% fall in the FTSE and a 6% positive gain by the MSCI World Index. Gilts over this period recorded a 2.4% return. The managers have continued to reduce the equity exposure and transition towards a more global approach. This has served well in recent months given the underperformance of the U.K. equity market. A defensive arm of the portfolios has been an allocation in gold.

With the US elections, Brexit and COVID-19 issues ongoing the market outlook ahead is somewhat cloudy. However there are signs of economic recovery and support from central banks which should act as a tailwind for global markets.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **Structure, governance and management**

The Governors are an incorporated body under the title "The Corporation of Rossall School" arising from the Royal Charter dated 22 November 1890, as amended.

The Corporation Life Governors, Members of Council, Head, Bursar, Secretary, Registered Office and names and addresses of other relevant organisations and persons are on pages 3 and 4. Members of the School Council are the charity trustees. Membership of Council is reviewed periodically by the Nominations Committee.

The following charitable trusts operate for the benefit of Rossall School and its pupils and are separately constituted legal entities with independent trustees:

- The Rossall School Endowment Fund, incorporating The Jackson Scholarship Fund;
- The Rossall Centenary Fund;
- The Trapnell Fund

The Jackson Scholarship Fund and the Trapnell Fund provide scholarships for pupils at Rossall. The income from the Rossall School Endowment Fund and the Rossall Centenary Fund is applied for general educational purposes at Rossall School.

The Rossall Foundation, a company limited by guarantee, was established in 2005 with the purpose of raising funds to support the School's development.

## **Organisational management**

The Council determines the School's vision, values, strategy and policies. The implementation and effectiveness of decisions are monitored either directly by the Council or indirectly through sub-committees, including the Finance & General Purposes Committee, the Education Committee, the Senior Remuneration Committee, the Health & Safety Committee and the Safeguarding and Compliance Committee. Day to day management is delegated to the Head and the Bursar and exercised through a management team.

The Head oversees the recruitment of all teaching staff whilst, under delegated authority, the Bursar oversees the recruitment of administrative and support staff. The Head and Bursar are invited to attend Governors' meetings.

## **Other relationships**

The Head is a member of the Head Masters' and Mistresses' Conference which is an opportunity to share expertise, knowledge and experience across the independent school sector. The Conference also permits appropriate representation to Government and regulators of the views of the sector. Similarly the School is a member of the Independent Schools' Bursars Association.

## **Risk management**

The Council has examined the principal areas of the charity's operations and considered what major risks may arise in each of these areas. In the opinion of the trustees, the charity has established resources and reviewed systems, which, under normal conditions, should allow the risks identified by them to be mitigated to an acceptable level in its day to day operations. It is recognised that systems can only provide reasonable but not absolute assurance that major risks have been adequately managed.

The School's Risk Register has been reviewed in light of the COVID-19 pandemic. As well as recognising the COVID-19 pandemic as a specific risk, all pre-existing risks have been reviewed in light of the global impact of the pandemic.

# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## ***Risk management (continued)***

An Operations and Logistics working party including several members of SLT meet at least once per week to identify emerging exposures and to review our ability to manage them. This includes introducing measures to protect the health and safety of the students, staff and wider community of Rossall School and continually evaluating and adjusting them to reflect World Health Organisation, Public Health England, and UK government guidelines.

The specific risk assessment for COVID-19 is under continuous review and the latest version is available on the school website.

## ***Recruitment and training of members of Council***

The School's Charter provides that the appointment of new members shall be by a resolution of the Council. New members are selected having regard to their skills and expertise and receive appropriate training following their appointment.

## ***Key management personnel remuneration***

The remuneration of the Head and the Bursar is set by the Board with the objective of rewarding them fairly and responsibly for their individual contributions to the School's success. The appropriateness and relevance of the remuneration policy is reviewed annually, including reference to external benchmarking with other independent schools (provided by AGBIS).

The remuneration of other key management personnel is delegated to the Head and Bursar within the constraints of pay scale bands which have been set by Council, using teaching pay bands issued by the STRB as a point of reference where appropriate. Starting salaries for recruitment are set by Council at the lower to medium point within a band, providing scope for rewarding excellence. Pay increases on a global and individual level are agreed by Council on the recommendation of the Head and Bursar.

## ***Fundraising***

The Rossall Foundation undertakes fundraising on behalf of Rossall School and is a separate charitable company. During the year, the Foundation transferred £81,710 to the School in relation to donations towards the completed sports centre project and a further £32,808 to facilitate the redecoration of the Dining Hall.

The Rossall Foundation raises funds from the public and follows the Fundraising Code of Practice. Although limited by the coronavirus pandemic for a significant part of the year, the Foundation has carried out fundraising activities which include direct mailings and invitations to fundraising events. In all cases, Rossall School employees have worked with the Foundation to ensure that consent had been given for these communications in line with GDPR requirements.



# THE CORPORATION OF ROSSALL SCHOOL

REPORT OF THE GOVERNORS (*continued*)

FOR THE YEAR ENDED 31 AUGUST 2020

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## **Statement of trustees' responsibilities**

The trustees are responsible for preparing the Report of the Governors' and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and the group and of the incoming resources and application of resources of the group for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and the group and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Auditor**

A resolution to re-appoint MHA Moore and Smalley as auditor for ensuing year will be proposed at the annual general meeting in accordance with the Charities Act 2011.

Approved by the Governors on 23 March 2021 and signed on their behalf by:



.....  
**C Holt – Chairman of Council**

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE INDEPENDENT AUDITOR TO THE COUNCIL

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### Opinion

We have audited the financial statements of The Corporation of Rossall School (the 'Corporation') and its subsidiaries (the 'group') for the year ended 31 August 2020 which comprise the Group Statement of Financial Activities, the Corporation Statement of Financial Activities, the Group Balance Sheet, the Corporation Balance Sheet, the Group Cash Flow Statement and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the Corporation's affairs as at 31 August 2020, and of the group's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 2011.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the Corporation's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE INDEPENDENT AUDITOR TO THE COUNCIL *(continued)*

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In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' report; or
- sufficient accounting records have not been kept; or
- the Corporation's financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the group's and the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the group or the Corporation or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

# THE CORPORATION OF ROSSALL SCHOOL

## REPORT OF THE INDEPENDENT AUDITOR TO THE COUNCIL *(continued)*

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A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the Corporation's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the Corporation's Trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation and its Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*MHA Moore and Smalley*

**MHA Moore and Smalley**  
**Statutory Auditor**  
**Richard House**  
**Winckley Square**  
**Preston**  
**PR1 3HP**

**Date:** 26/03/2021

MHA Moore and Smalley is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

# THE CORPORATION OF ROSSALL SCHOOL

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted income funds	Restricted income funds	Endowment funds	2020 Total	2019 Total
Income from:		£	£	£	£	£
Donations and legacies	2	43,750	144,398	-	<b>188,148</b>	396,110
Other trading activities	3	189,505	-	-	<b>189,505</b>	532,158
Other income - CJRS		991,788	-	-	<b>991,788</b>	-
Investments	4	201,256	10,008	5,105	<b>216,369</b>	217,936
Charitable activities	5	9,821,405	-	-	<b>9,821,405</b>	10,657,700
<b>Total income</b>		<b>11,247,704</b>	<b>154,406</b>	<b>5,105</b>	<b>11,407,215</b>	<b>11,803,904</b>
<b>Expenditure on:</b>						
Raising funds		219,469	-	-	<b>219,469</b>	444,698
Charitable activities		11,923,794	50,178	220	<b>11,974,192</b>	11,455,214
<b>Total expenditure</b>	9&10	<b>12,143,263</b>	<b>50,178</b>	<b>220</b>	<b>12,193,661</b>	<b>11,899,912</b>
<b>Net income / (expenditure) before other gains/(losses)</b>		<b>(895,559)</b>	<b>104,228</b>	<b>4,885</b>	<b>(786,446)</b>	<b>(96,008)</b>
Net gains/(losses) on investments	12	-	(16,375)	(1,112)	<b>(17,487)</b>	(8,758)
<b>Net income / (expenditure)</b>		<b>(895,559)</b>	<b>87,853</b>	<b>3,773</b>	<b>(803,933)</b>	<b>(104,766)</b>
<b>Transfers between funds</b>	17	120,715	(115,830)	(4,885)	-	-
<b>Other recognised gains/ (losses):</b>						
Remeasurements to pension liability	19	(8,000)	-	-	<b>(8,000)</b>	2,000
<b>Net movement in funds</b>		<b>(782,844)</b>	<b>(27,977)</b>	<b>(1,112)</b>	<b>(811,933)</b>	<b>(102,766)</b>
Funds brought forward		6,817,773	421,489	1,463,293	<b>8,702,555</b>	8,805,321
<b>Funds carried forward</b>		<b>6,034,929</b>	<b>393,512</b>	<b>1,462,181</b>	<b>7,890,622</b>	<b>8,702,555</b>

The Group has not acquired or discontinued any activities and all recognised gains and losses are shown above.

The comparative consolidated statement of financial activities can be found in note 29 to the accounts.

# THE CORPORATION OF ROSSALL SCHOOL

## CORPORATION STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted income funds	Restricted income funds	2020 Total	2019 Total
Income from:		£	£	£	£
Donations and legacies	2	108,387	158,426	<b>266,813</b>	496,110
Other income – CJRS		991,788	-	<b>991,788</b>	-
Investments	4	235,001	-	<b>235,001</b>	241,186
Charitable activities	5	9,823,599	-	<b>9,823,599</b>	10,660,200
<b>Total income</b>		<b>11,158,775</b>	<b>158,426</b>	<b>11,317,201</b>	<b>11,397,496</b>
<b>Expenditure on:</b>					
Raising funds		10,499	-	<b>10,499</b>	39,573
Charitable activities		11,946,415	49,800	<b>11,996,215</b>	11,481,737
<b>Total expenditure</b>	9&10	<b>11,956,914</b>	<b>49,800</b>	<b>12,006,714</b>	<b>11,521,310</b>
<b>Net income /(expenditure)</b>		<b>(798,139)</b>	<b>108,626</b>	<b>(689,513)</b>	<b>(123,814)</b>
<b>Transfers between funds</b>	17	112,641	(112,641)	-	-
<b>Other recognised gains/ (losses):</b>					
Remeasurements to pension liability	19	(8,000)	-	<b>(8,000)</b>	2,000
<b>Net movement in funds</b>		<b>(693,498)</b>	<b>(4,015)</b>	<b>(697,513)</b>	<b>(121,814)</b>
Funds brought forward		6,744,780	122,249	<b>6,867,029</b>	6,988,843
<b>Funds carried forward</b>		<b>6,051,282</b>	<b>118,234</b>	<b>6,169,516</b>	<b>6,867,029</b>

The Corporation has not acquired or discontinued any activities and all recognised gains and losses are shown above.

The comparative Corporation statement of financial activities can be found in note 30 to the accounts.

# THE CORPORATION OF ROSSALL SCHOOL

## CONSOLIDATED BALANCE SHEET

AS AT 31 AUGUST 2020

	Note	2020		2019	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible assets	11	12,992,615		13,573,042	
Investments	12	205,269		427,832	
		<b>13,197,884</b>		<b>14,000,874</b>	
<b>CURRENT ASSETS</b>					
Stock		48,706		57,751	
Debtors	13	516,976		560,697	
Cash and deposits		4,108,272		3,065,428	
		<b>4,673,954</b>		<b>3,683,876</b>	
<b>CURRENT LIABILITIES</b>					
Creditors: payable within one year	14	(4,579,127)		(3,735,497)	
<b>NET CURRENT ASSETS/(LIABILITIES)</b>		<b>94,827</b>		<b>(51,621)</b>	
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>13,292,711</b>		<b>13,949,253</b>	
<b>LONG TERM LIABILITIES</b>	15				
Creditors: payable after one year		(5,402,089)		(5,246,698)	
<b>NET ASSETS</b>		<b>7,890,622</b>		<b>8,702,555</b>	
<b>REPRESENTED BY:</b>					
<b>ENDOWMENT FUNDS</b>	18	1,462,181		1,463,293	
<b>RESTRICTED FUNDS</b>	17	393,512		421,489	
<b>UNRESTRICTED FUNDS</b>	16				
General Reserve		6,836,929		7,676,773	
Pension Reserve	19	(802,000)		(859,000)	
		<b>6,034,929</b>		<b>6,817,773</b>	
		<b>7,890,622</b>		<b>8,702,555</b>	

The accounts were approved by the Council on 23 March 2021



C Holt  
Chairman of Council



Mr RA Wilson  
Chair of Finance & General Purposes Committee

# THE CORPORATION OF ROSSALL SCHOOL

## CORPORATION BALANCE SHEET

AS AT 31 AUGUST 2020

	Note	2020		2019	
		£	£	£	£
<b>FIXED ASSETS</b>					
Tangible assets	11		<b>12,992,615</b>		13,573,042
Investments	12		<b>10,001</b>		10,001
			<b>13,002,616</b>		13,583,043
<b>CURRENT ASSETS</b>					
Stock		<b>5,432</b>		8,555	
Debtors	13	<b>607,818</b>		762,304	
Cash and deposits		<b>4,039,230</b>		2,811,818	
		<b>4,652,480</b>		3,582,677	
<b>CURRENT LIABILITIES</b>					
Creditors payable within one year	14	<b>(4,547,339)</b>		(3,711,293)	
<b>NET CURRENT ASSETS/(LIABILITIES)</b>			<b>105,141</b>		(128,616)
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<b>13,107,757</b>		13,454,427
<b>LONG TERM LIABILITIES</b>					
Creditors payable after one year	15		<b>(6,938,241)</b>		(6,587,398)
<b>NET ASSETS</b>			<b>6,169,516</b>		6,867,029
<b>REPRESENTED BY:</b>					
<b>RESTRICTED FUNDS</b>	17		<b>118,234</b>		122,249
<b>UNRESTRICTED FUNDS</b>	16				
General Reserve		<b>6,853,282</b>		7,603,780	
Pension Reserve	19	<b>(802,000)</b>		(859,000)	
			<b>6,051,282</b>		6,744,780
			<b>6,169,516</b>		6,867,029



# THE CORPORATION OF ROSSALL SCHOOL

## CONSOLIDATED CASHFLOW STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2020

	Note	2020		2019	
		£	£	£	£
<b>Net cash provided by / (used in) operating activities</b>	20		<b>605,994</b>		<b>745,909</b>
<b>Cash flows from investing activities:</b>					
Investment income		<b>216,369</b>		217,936	
Finance costs		<b>(130,361)</b>		(143,280)	
Purchase of tangible fixed assets		<b>(142,314)</b>		(3,711,511)	
Movement in funds held by broker		<b>17,566</b>		4,021	
Payments to acquire investments		<b>(8,479)</b>		(12,537)	
Receipts from the sale of investments		<b>195,989</b>		-	
<b>Net cash used in investing activities</b>			<b>148,770</b>		<b>(3,645,371)</b>
<b>Cash flows from financing activities:</b>					
Loans from associated charities		<b>223,726</b>		-	
Bank loan		-		3,300,000	
Fee deposits		<b>64,354</b>		18,727	
<b>Net cash provided by / (used in) financing activities</b>			<b>288,080</b>		<b>3,318,727</b>
<b>Change in cash and cash equivalents in the year</b>	21		<b>1,042,844</b>		<b>419,265</b>
Cash and cash equivalents at the beginning of the year			<b>3,065,428</b>		<b>2,646,163</b>
<b>Cash and cash equivalents at the end of the year</b>			<b>4,108,272</b>		<b>3,065,428</b>

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 1 Accounting policies

#### Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, and UK Generally Accepted Accounting Practice. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of freehold land and buildings and investments at market value.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The Corporation of Rossall School meets the definition of a public benefit entity under FRS 102.

The consolidated financial statements include the financial statements of the Corporation of Rossall School, Rossall Enterprises Limited, and Fund A. The accounts have been consolidated on a line by line basis.

#### Connected Charities

A number of charitable funds have been established to support or promote the advancement of education by providing income to Rossall School or by providing scholarships and bursaries for pupils of Rossall School. Although the Rossall Centenary Fund and Rossall Endowment Fund (incorporating the Jackson Scholarship Fund) are linked charities for the purpose of Charity Commission registration, as the Corporation does not have the power to appoint Trustees these are not considered to be subsidiary undertakings and their activities and net assets have not been recognised in these accounts except for income received from these Funds. The net assets of the funds not consolidated are shown in note 28. The Trustees are currently in the process of applying for the de-linking of these charities. The funds providing income are the Rossall Centenary Fund and the Rossall Endowment Fund. The Scholarship Funds are the Jackson Scholarship Fund and the Trapnell Fund. All organisations connected with or controlled by the Corporation can be contacted at the address given on page 4.

#### Going concern

The Governors assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The Governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

In forming their assessment, the Governors took into account the impact of the COVID-19 pandemic and the ongoing uncertainties and risks affecting the School as a result of the ongoing measures in place to manage the world-wide pandemic. A significant mitigating factor is the excellence of the online learning provision and the extensive COVID-19 safety measures that have been implemented within the School. This has reduced the financial impact of lockdowns after the balance sheet date and strengthened the pupil roll for 2020-21.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 1 Accounting policies (continued)

#### Going Concern (continued)

In particular, the Governors have focussed on cash reserves, building up a cash contingency in case of further interruptions to the provision of face-to-face education. A sub-committee was set up which has met weekly during lockdown periods both during the financial year and post year-end. Recognising that the ability to meet our obligations as they fall due is of paramount importance, this sub-committee carefully scrutinises cash flow forecasts, debtor levels and loan schedules giving further assurance with regard to the School's liquidity.

Based on the above, the Governors have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### Fund accounting

General funds are unrestricted funds, which are available for use at the discretion of the Governors in furtherance of the general objectives of the charity and which have not been designated for other purposes. Designated funds are set aside by the Governors out of unrestricted general funds for specific purposes or projects. Restricted funds are those to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the accounts.

Where funds are provided for fixed assets, the treatment of the fixed assets acquired with those funds will depend on the basis on which they are held. When the asset has been purchased from a restricted fund donation but is held for a general and not a restricted purpose, the value of the tangible fixed assets will be transferred from restricted to unrestricted funds. If the terms on which the funds were received require that the fixed asset which is provided should be held on trust for a specific purpose, then the asset will form part of restricted funds, as will a fixed asset which has itself been given to the school on trust for a specific purpose.

#### Income

Fees receivable and charges for services and use of premises are accounted for in the period in which the service is provided. Fees receivable are stated after deducting allowances, scholarships and other remissions granted by the charity, but include contributions received from restricted funds for scholarships, bursaries and other grants.

Donations receivable for the general purposes of the charity are credited to "other unrestricted funds" to distinguish them from direct school income. Donations for purposes restricted by the wishes of the donor are taken to "restricted funds" where these wishes are legally binding on the governors. Donations required to be retained as capital in accordance with the donor's wishes are accounted for as "endowments" – permanent or expendable according to the nature of the restriction.

Legacies are accounted for on a receivable basis. Pecuniary legacies are recognised following formal notification from the estate. Residuary legacies are recognised only when the charity's interest can be measured, which is normally on grant of probate. Bequeathed properties awaiting sale are included in legacy income when the charity takes ownership of the property.

Income received in advance of an event or provision of other specific provision of other specified service it is deferred until the criteria for income recognition are met.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 1 Accounting policies (continued)

#### Income (continued)

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

#### Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Certain expenditure is apportioned to cost categories based on the estimated amount attributable to that activity in the year. The irrecoverable element of VAT is included with the item of expense to which it relates.

Governance costs comprise the costs of running the charity, including strategic planning for its future development, also internal and external audit, any legal advice for the Members of Council, and all the costs of complying with constitutional and statutory requirements, such as the costs of Board and Committee meetings and of preparing statutory accounts and satisfying public accountability.

#### Fixed assets and depreciation

All capital expenditure over £1,000 is capitalised. The costs of fixtures and equipment for new buildings are added to the capital cost of the building. For subsequent refurbishment projects, subsequent expenditure is capitalised where it provides an enhancement of the economic benefits of the fixed asset in excess of the previously assessed standard of performance. Where subsequent expenditure merely ensures that the fixed asset maintains its previously assessed standard of performance, such expenditure is charged to the statement of financial activities as incurred.

Fixed assets are stated at cost less accumulated depreciation, except for buildings which were owned, and revalued by Duxbury's and Bentley Higgs and Co on 5 October 1996, on the basis of depreciated replacement cost. These buildings are stated at valuation less accumulated depreciation. Depreciated replacement cost is based on a hypothetical transaction which would provide for the cost to replace the buildings in their state at the date of the valuation. This valuation will not be updated as the Corporation has taken advantage of the transitional provisions available under FRS15.

Depreciation is provided on fixed assets at the following rates:

Land	-	0%
Historic buildings	-	0%
Buildings	-	between 2% and 3.33% on net book value
Refurbishment projects	-	between 6.67% and 15% on cost
Motor vehicles	-	25% on cost
Plant and equipment	-	between 10% and 33.3% on cost
Leased items	-	over the period of the lease

Historic buildings are those buildings which have been identified by Bushells & Benstead as having a long estimated remaining useful economic life and high residual value.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 1 Accounting policies (continued)

#### Quoted investments

All investments in quoted securities held at the year-end are shown in the accounts at market value as provided by Cazenove Capital Investment Ltd, the Corporation's investment adviser.

Investments are initially recognised at their transaction value and subsequently measured at their market value as at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

#### Stocks

Stocks are valued at the lower of cost and net realisable value. No account is taken of any stocks of maintenance materials.

#### Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

#### Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

#### Operating leases

Rentals applicable to operating leases are charged to the SOFA on a straight line basis over the term of the lease.

#### Pension schemes

The School participates in the Teachers' Pension Scheme ('TPS'), and the Independent Schools' Defined Benefit Pension Scheme. These are defined benefit schemes and the assets are held separately from those of the School.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 1 Accounting policies (continued)

#### Pension schemes (continued)

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the School in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of valuations using a prospective unit credit method. As stated in the notes to the accounts, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The Independent Schools' Defined Benefit Pension Scheme is a multi-employer scheme. It is not possible for the School to obtain sufficient information to enable it to account for the scheme as a defined benefit scheme, and therefore it accounts for the scheme as a defined contribution scheme, with the current service contributions charged as an expense to the SOFA as they fall due. As the scheme is in deficit and the School has agreed to a deficit funding arrangement, the School recognises a liability for this obligation which is equal to the discounted present value of the future deficit payments.

The School also participates in the Independent Schools' Defined Contribution Pension Scheme. Payments to the scheme are charged as an expense to the SOFA as they fall due.

#### Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the Governors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The Governors do not believe that there are any estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 2 Income from donations and legacies

	Unrestricted income £	Restricted income £	2020 Total £	2019 Total £
<b>Group</b>				
Donations and bequests	43,750	144,398	<b>188,148</b>	396,110
	Unrestricted income £	Restricted income £	2020 Total £	2019 Total £
<b>Corporation</b>				
Donations and bequests	43,750	144,398	<b>188,148</b>	396,110
Donation from subsidiaries	64,637	14,028	<b>78,665</b>	100,000
	108,387	158,426	<b>266,813</b>	496,110

Comparative information is included in note 31.

### 3 Income from other trading activities

	Unrestricted income £	Restricted income £	2020 Total £	2019 Total £
<b>Group</b>				
Trading income	189,505	-	<b>189,505</b>	532,158
	Unrestricted income £	Restricted income £	2020 Total £	2019 Total £
<b>Corporation</b>				
Trading income	-	-	-	-

All income from other trading activities was unrestricted in the previous year.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 4 Investment income

	Unrestricted income £	Restricted income £	Endowment income £	2020 Total £	2019 Total £
<b>Group</b>					
Investment income	198,719	10,008	5,105	<b>213,832</b>	214,236
Interest on bank deposits	2,537	-	-	<b>2,537</b>	3,700
	201,256	10,008	5,105	<b>216,369</b>	217,936
<b>Corporation</b>					
Investment income	232,464	-	-	<b>232,464</b>	237,486
Interest on bank deposits	2,537	-	-	<b>2,537</b>	3,700
	235,001	-	-	<b>235,001</b>	241,186

Comparative information is included in note 32.



# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 5 Income from charitable activities

Group	Unrestricted income £	Restricted income £	2020 Total £	2019 Total £
School fees	12,164,095	-	<b>12,164,095</b>	11,633,153
Other charges to pupils	294,501	-	<b>294,501</b>	497,942
Scholarships and discounts	(2,764,188)	-	<b>(2,764,188)</b>	(1,819,232)
Registration fees	39,270	-	<b>39,270</b>	38,692
Summer school	(22,014)	-	<b>(22,014)</b>	194,921
Staff accommodation	72,624	-	<b>72,624</b>	72,764
Rates recharges to staff	37,117	-	<b>37,117</b>	39,460
	9,821,405	-	<b>9,821,405</b>	10,657,700

Corporation	Unrestricted income £	Restricted income £	2020 Total £	2019 Total £
School fees	12,164,095	-	<b>12,164,095</b>	11,633,153
Other charges to pupils	294,501	-	<b>294,501</b>	497,942
Scholarships and discounts	(2,764,188)	-	<b>(2,764,188)</b>	(1,819,232)
Registration fees	39,270	-	<b>39,270</b>	38,692
Summer school	(22,014)	-	<b>(22,014)</b>	194,921
Staff accommodation	72,624	-	<b>72,624</b>	72,764
Rates recharges to staff	37,117	-	<b>37,117</b>	39,460
Income from subsidiaries	2,194	-	<b>2,194</b>	2,500
	9,823,599	-	<b>9,823,599</b>	10,660,200

All income from charitable activities was unrestricted in the previous year.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 6 Income from subsidiary's trading activities

The charity owns the whole of the share capital of Rossall Enterprises Limited (company number 02028626), which is incorporated in England and Wales. Its trading results for the year and a summary of the balance sheet, extracted from the audited accounts, are summarised below:

	<b>Rossall Enterprises Ltd</b>	
	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
<b>Turnover</b>	<b>189,505</b>	532,159
Cost of sales	<b>(173,842)</b>	(372,890)
<b>Gross profit</b>	<b>15,663</b>	159,269
Administrative expenses	<b>(38,178)</b>	(35,126)
<b>Operating profit</b>	<b>(22,515)</b>	124,143
Interest payable	<b>(2,194)</b>	(2,500)
<b>Profit before gift aid</b>	<b>(24,709)</b>	121,643
Charitable donation	<b>(64,637)</b>	(100,000)
<b>Retained profit for the year</b>	<b>(89,346)</b>	21,643
Assets	<b>135,047</b>	366,392
Liabilities	<b>(141,400)</b>	(283,399)
<b>Share capital and reserves</b>	<b>(6,353)</b>	82,993

Rossall Enterprises Limited provides accommodation and facilities for conferences, courses and activity holidays together with retail services for the benefit of the pupils of Rossall School and their parents. Rossall Enterprises Ltd donates its taxable profits to Rossall School.

### 7 Expenditure

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
<b>Includes:</b>		
Auditor's remuneration (net of VAT): for audit services	<b>20,800</b>	20,000
Depreciation	<b>722,741</b>	635,821
Cost of stock recognised as an expense	<b>86,694</b>	126,691
Operating lease payments recognised as an expense	<b>316,366</b>	271,457

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 8 Analysis of staff costs, Trustee remuneration and expenses, and cost of key management personnel

	2020 Number	2019 Number
The average number of full-time equivalent employees in each department was:		
Teaching and support staff	114	111
Administration and marketing	19	20
Welfare and medical	60	65
Premises maintenance	22	23
<b>School total</b>	<b>215</b>	<b>219</b>
Rossall Enterprises	7	8
<b>Group total</b>	<b>222</b>	<b>227</b>
Average total staff numbers employed (head-count)	255	256

#### Payroll costs were:

	Group 2020 £	2019 £	Corporation 2020 £	2019 £
Wages and salaries	6,060,490	6,003,256	5,960,260	5,815,781
National insurance	531,848	513,407	526,183	506,666
Pension costs	961,982	671,505	956,350	664,775
Apprenticeship Levy	19,296	13,805	19,296	13,805
	<b>7,573,616</b>	<b>7,201,973</b>	<b>7,462,089</b>	<b>7,001,027</b>

	2020 Number	2019 Number
The number of employees whose remuneration exceeded £60,000 was:		
£60,001 - £70,000	3	3
£80,001 - £90,000	1	1
£110,001 - £120,000	-	1
£120,001 - £130,000	1	-

Of the employees whose remuneration exceeded £60,000, there are three employees (2019: four) who are accruing benefits under defined benefit schemes. Pension contributions on behalf of these employees in the year totalled £62,271 (2019: £60,308).

The Governors receive no remuneration or benefits. Expenses of £213 (2019: £1,054) were reimbursed by the Corporation during the year to 4 (2019: 4) trustees.

The key management personnel of the group comprise the key staff identified on page 4. The total employee benefits of the key management personnel, including employer National Insurance contributions, were £1,093,711 (2019: £1,022,496).

Included in the above staff costs total are non-statutory/non-contractual severance payments totalling £46,287 (2019: £91,083). Also included in the above staff costs total are redundancy and contractual severance payments totalling £73,637 (2019: £nil).

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 9 Analysis of total expenditure – unrestricted income funds

Group	Staff costs £	Rent, rates, insurance & utilities £	Other costs £	Deprecia- tion £	2020 Total £	2019 Total £
<b>Expenditure on raising funds</b>						
Costs of raising funds:	-	-	10,499	-	<b>10,499</b>	36,573
Rossall Foundation						
Fundraising trading:						
cost of goods sold and other costs	111,527	-	97,443	-	<b>208,970</b>	405,125
	<u>111,527</u>	<u>-</u>	<u>107,942</u>	<u>-</u>	<u><b>219,469</b></u>	<u>441,698</u>
<b>Expenditure on charitable activities</b>						
Teaching and support staff	5,147,835	-	-	-	<b>5,147,835</b>	4,741,528
Other educational and direct costs	-	-	570,747	-	<b>570,747</b>	607,605
Welfare costs	942,780	-	379,699	-	<b>1,322,479</b>	1,366,029
Premises maintenance and running costs	513,940	1,075,359	373,947	715,289	<b>2,678,535</b>	2,691,115
Marketing and agency costs	265,051	-	921,514	-	<b>1,186,565</b>	1,069,791
Finance costs	-	-	155,378	-	<b>155,378</b>	107,812
Bad debts	-	-	115,284	-	<b>115,284</b>	87,365
Office support costs	585,922	-	128,263	-	<b>714,185</b>	715,671
Governance costs (see below)	6,561	-	26,225	-	<b>32,786</b>	35,589
	<u>7,462,089</u>	<u>1,075,359</u>	<u>2,671,057</u>	<u>715,289</u>	<u><b>11,923,794</b></u>	<u>11,422,505</u>
<b>Total expenditure</b>	<u>7,573,616</u>	<u>1,075,359</u>	<u>2,778,999</u>	<u>715,289</u>	<u><b>12,143,263</b></u>	<u>11,864,203</u>
<b>Governance costs</b>						
External audit	-	-	23,850	-	<b>23,850</b>	19,630
Support costs	6,561	-	2,375	-	<b>8,936</b>	15,959
Totals per above	<u>6,561</u>	<u>-</u>	<u>26,225</u>	<u>-</u>	<u><b>32,786</b></u>	<u>35,589</u>

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 9 Analysis of total expenditure – unrestricted income funds (continued)

	Staff costs	Rent, rates, insurance & utilities	Other costs	Deprecia- tion	2020 Total	2019 Total
Corporation	£	£	£	£	£	£
<b>Expenditure on raising funds</b>						
Costs of raising funds: Rossall Foundation	-	-	10,499	-	<b>10,499</b>	36,573
<b>Expenditure on charitable activities</b>						
Teaching and support staff	5,147,835	-	-	-	<b>5,147,835</b>	4,741,528
Other educational and direct costs	-	-	570,747	-	<b>570,747</b>	607,605
Welfare costs	942,780	-	379,699	-	<b>1,322,479</b>	1,366,029
Premises maintenance and running costs	513,940	1,075,359	373,947	715,289	<b>2,678,535</b>	2,691,115
Marketing and agency costs	265,051	-	921,514	-	<b>1,186,565</b>	1,069,791
Finance costs	-	-	181,049	-	<b>181,049</b>	137,978
Bad debts	-	-	115,284	-	<b>115,284</b>	87,365
Office support costs	585,922	-	128,263	-	<b>714,185</b>	715,671
Governance costs (see below)	6,561	-	23,175	-	<b>29,736</b>	32,699
	<b>7,462,089</b>	<b>1,075,359</b>	<b>2,693,678</b>	<b>715,289</b>	<b>11,946,415</b>	<b>11,449,781</b>
<b>Total expenditure</b>	<b>7,462,089</b>	<b>1,075,359</b>	<b>2,704,177</b>	<b>715,289</b>	<b>11,956,914</b>	<b>11,486,354</b>
<b>Governance costs</b>						
External audit	-	-	20,800	-	<b>20,800</b>	16,740
Support costs	6,561	-	2,375	-	<b>8,936</b>	15,959
Totals per above	<b>6,561</b>	-	<b>23,175</b>	-	<b>29,736</b>	<b>32,699</b>

Comparative information is included in note 33.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 10 Analysis of total expenditure – restricted income funds

Group	Staff costs £	Rent, rates, insurance and utilities £	Other Costs £	Deprecia- tion £	2020 Total £	2019 Total £
<b>Expenditure on raising funds</b>	-	-	-	-	-	3,000
<b>Expenditure on charitable activities</b>						
Investment management charges	-	-	378	-	<b>378</b>	518
Other educational and direct costs	-	-	1,875	-	<b>1,875</b>	4,241
Premises maintenance and running costs	-	-	40,473	7,452	<b>47,925</b>	27,715
	-	-	42,726	7,452	<b>50,178</b>	32,474
<b>Total expenditure</b>	-	-	42,726	7,452	<b>50,178</b>	35,474

Corporation	Staff costs £	Rent, rates, insurance and utilities £	Other Costs £	Deprecia- tion £	2020 Total £	2019 Total £
<b>Expenditure on raising funds</b>	-	-	-	-	-	3,000
<b>Expenditure on charitable activities</b>						
Other educational and direct costs	-	-	1,875	-	<b>1,875</b>	4,241
Premises maintenance and running costs	-	-	40,473	7,452	<b>47,925</b>	27,715
	-	-	42,348	7,452	<b>49,800</b>	31,956
<b>Total expenditure</b>	-	-	42,348	7,452	<b>49,800</b>	34,956

Comparative information is included in note 34.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 11 Fixed assets

Group Cost or valuation	Freehold Land and buildings £	Furniture plant and equipment £	Total £
At 1 September 2019	20,277,905	2,469,890	22,747,795
Additions	83,897	58,417	142,314
Disposals	-	-	-
At 31 August 2020	<b>20,361,802</b>	<b>2,528,307</b>	<b>22,890,109</b>
<b>Depreciation</b>			
At 1 September 2019	7,014,267	2,160,486	9,174,753
Charge for the year	620,918	101,823	722,741
Disposals	-	-	-
At 31 August 2020	<b>7,635,185</b>	<b>2,262,309</b>	<b>9,897,494</b>
<b>Net book value</b>			
At 31 August 2020	<b>12,726,617</b>	<b>265,998</b>	<b>12,992,615</b>
At 31 August 2019	13,263,638	309,404	13,573,042
<b>Corporation Cost or valuation</b>			
At 1 September 2019	20,277,905	2,451,890	22,729,795
Additions	83,897	58,417	142,314
Disposals	-	-	-
At 31 August 2020	<b>20,361,802</b>	<b>2,510,307</b>	<b>22,872,109</b>
<b>Depreciation</b>			
At 1 September 2019	7,014,267	2,142,486	9,156,753
Charge for the year	620,918	101,823	722,741
Disposals	-	-	-
At 31 August 2020	<b>7,635,185</b>	<b>2,244,309</b>	<b>9,879,494</b>
<b>Net book value</b>			
At 31 August 2020	<b>12,726,617</b>	<b>265,998</b>	<b>12,992,615</b>
At 31 August 2019	13,263,638	309,404	13,573,042

Part of the land and buildings held at the year end were previously revalued by Duxbury's and Bentley Higgs & Co on 5 October 1996. This valuation will not be updated as the Corporation has taken advantage of the transitional provisions previously available under FRS15. The original cost less accumulated depreciation is £2,236,383 (2019: £2,287,452).

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 12 Investments

Group	Market value at 1 September 2019 £	Movement in cash held by broker £	Additions/disposals £	Investment gains and losses £	Market value at 31 August 2020 £
Funds held by broker:					
Fund A	427,832	(17,566)	(187,510)	(17,487)	205,269
	427,832	(17,566)	(187,510)	(17,487)	205,269
<b>Corporation</b>				<b>2020 £</b>	<b>2019 £</b>
Shares at cost:					
Rossall Enterprises Ltd				10,000	10,000
Rossall International Ltd				1	1
				10,001	10,001
<b>Investment gains/(losses):</b>				<b>2020 £</b>	<b>2019 £</b>
Realised – disposals				(15,651)	-
Unrealised – change in market value				(1,836)	(8,758)
				(17,487)	(8,758)

The market value of investments includes cash held on deposit with the stockbroker as follows: Fund A £8,475 (2019: £26,041).

Rossall Enterprises Limited is a wholly owned subsidiary of the Corporation of Rossall School. Its principal activities are the provision of accommodation and facilities for conferences, courses and activity holidays together with retail services for the benefit of the pupils of Rossall School and their parents. In the opinion of the Council, the market value of the investment in Rossall Enterprises Ltd is equal to the cost.

Rossall International Ltd was incorporated on 1 April 2019 in order to explore opportunities including the opening of schools and educational activities outside of the United Kingdom. Rossall International Ltd is a wholly owned subsidiary of the Corporation of Rossall School and it is currently dormant.



# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 13 Debtors

	Group		Corporation	
	2020 £	2019 £	2020 £	2019 £
Pupils' accounts	181,252	302,416	181,252	302,416
Trade debtors	22,401	63,586	-	-
Prepayments & accrued income	218,087	185,494	217,757	185,494
Other debtors	89,733	3,750	89,733	3,750
Amounts due from group undertakings	-	-	113,573	265,193
Amounts due from associated charities	5,503	5,451	5,503	5,451
	<b>516,976</b>	<b>560,697</b>	<b>607,818</b>	<b>762,304</b>

The amounts due from group undertakings within the Corporation includes £nil (2019: £100,000) falling due after more than one year.

### 14 Creditors – amounts falling due within one year

	Group		Corporation	
	2020 £	2019 £	2020 £	2019 £
Fees paid in advance	2,611,129	2,543,445	2,611,129	2,543,445
Accrued expenses	588,524	631,967	577,675	613,021
Other taxation and national insurance contributions	830,287	152,226	826,937	147,277
Other creditors	104,159	63,537	86,879	63,537
Pension deficit payments	76,000	74,000	76,000	74,000
Fee deposits	186,010	136,047	186,010	136,047
Amounts due to associated charities	183,018	134,275	182,709	133,966
	<b>4,579,127</b>	<b>3,735,497</b>	<b>4,547,339</b>	<b>3,711,293</b>

### 15 Creditors – amounts falling due after more than one year

	Group		Corporation	
	2020 £	2019 £	2020 £	2019 £
Fee deposits	564,430	550,039	564,430	550,039
Amounts due to group undertakings	-	-	1,536,152	1,340,700
Amounts due to associated charities	811,659	611,659	811,659	611,659
Bank loans	3,300,000	3,300,000	3,300,000	3,300,000
	<b>4,676,089</b>	<b>4,461,698</b>	<b>6,212,241</b>	<b>5,802,398</b>
Pension deficit payments	726,000	785,000	726,000	785,000
	<b>5,402,089</b>	<b>5,246,698</b>	<b>6,938,241</b>	<b>6,587,398</b>

The Bank Loan is secured by a first legal mortgage over the freehold property of the School.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 15 Creditors – amounts falling due after more than one year (continued)

Group and Corporation creditors include amounts of £2,749,070 (2019: £2,787,296) falling due after 5 years.

The bank loan falls due for repayment as follows:

	2020 £	2019 £
Within one year	-	-
Between one and two years	114,006	106,096
Between two and five years	436,924	406,608
After more than five years	2,749,070	2,787,296
	<b>3,300,000</b>	<b>3,300,000</b>

The bank loan with HSBC Bank plc was arranged in order to facilitate the building of a £4.2m sports centre. The project was completed in May 2019 and the loan was converted to a fixed term facility.

The first two years of this loan are interest only and no capital is repayable. The rate for the first 12 months has been fixed at 3.24% and for the following 12 months the rate is variable at 2.5% over Bank of England base rate.

The loan is then repayable over 18 years with interest charged at 2.5% over Bank of England base rate.

Following the initial 24 month period, the terms of the loan are a three year fixed term with an amortisation period of 18 years. At the end of this three year period, the loan will be renegotiated.

### 16 Unrestricted funds

	2020 £	2019 £
Corporation of Rossall School	6,853,282	7,603,780
Rossall Enterprises Ltd	(16,353)	72,993
<b>Group total</b>	<b>6,836,929</b>	<b>7,676,773</b>

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 17 Restricted funds

Group	Balance b/f at 1 Sep 2019 £	Income £	Expenditure £	Transfers £	Investment gains/ (losses) £	Balance c/f at 31 Aug 2020 £
Corlett Bursary <sup>1</sup>	218,151	6,674	(233)	(14,028)	(15,651)	194,913
Sir Thomas Lloyd Travel Fund <sup>2</sup>	52,406	2,226	(96)	(3,189)	(483)	50,864
Rossall Foundation <sup>3</sup>	29,998	114,518	(32,983)	(81,710)	-	29,823
Rossallian Club <sup>4</sup>	1,606	-	(697)	-	-	909
Miscellaneous projects <sup>5</sup>	10,054	26,014	(8,389)	(16,903)	-	10,776
War Memorial Fund <sup>6</sup>	56,002	-	(3,865)	-	-	52,137
Chapel Organ Fund <sup>7</sup>	24,589	3,866	(3,866)	-	-	24,589
Budge Memorial Fund <sup>8</sup>	28,683	1,108	(49)	-	(241)	29,501
	421,489	154,406	(50,178)	(115,830)	(16,375)	393,512
<b>Corporation</b>						
Corlett Bursary <sup>1</sup>	-	14,028	-	(14,028)	-	-
Rossall Foundation <sup>3</sup>	29,998	114,518	(32,983)	(81,710)	-	29,823
Rossallian Club <sup>4</sup>	1,606	-	(697)	-	-	909
Miscellaneous projects <sup>5</sup>	10,054	26,014	(8,389)	(16,903)	-	10,776
War Memorial Fund <sup>6</sup>	56,002	-	(3,865)	-	-	52,137
Chapel Organ Fund <sup>7</sup>	24,589	3,866	(3,866)	-	-	24,589
	122,249	158,426	(49,800)	(112,641)	-	118,234

1. The Corlett Bursary Fund was created by G Corlett to fund bursaries and scholarships for pupils at Rossall School.
2. The Sir Thomas Lloyd Travel Fund is administered as part of Fund A. The income of the fund is to be applied in awarding travel scholarships to pupils who are either at Rossall School or who have recently left, for the purpose of enabling them to further their education beyond the British Isles.
3. The Rossall Foundation has provided funds to contribute towards the refurbishment of the school. The grants received have been credited to restricted income funds and the related expenditure included in fixed assets. Depreciation has been charged as an expense against restricted funds in the statement of financial activities.
4. During 2012/13 the Rossallian Club donated a minibus to the school. Depreciation has been charged as an expense against restricted funds in the statement of financial activities.
5. Miscellaneous projects are grants received from funds and individuals for the relevant expenditure. The grant received has been credited to restricted income funds and the related expenditure included in fixed assets. Depreciation has been charged as an expense against restricted funds in the statement of financial activities.
6. The War Memorial Fund represents amounts previously loaned to the School by the War Memorial trust fund which was written off and donated to the school to spend on the refurbishment of the cricket pavilion. This expenditure was partially capitalised and has been included in fixed assets with the depreciation being charged as an expense against restricted funds in the statement of financial activities. In 2018 the trustees of the War Memorial Fund transferred the remainder of its funds to the School to be kept as a restricted fund until a suitable project can be identified. The Chapel Organ is an integral part of the Memorial Chapel.
7. In 2019, a donation of £15,000 was received as a contribution towards the restoration of the historic Harrison organ in the School Chapel. A further £10,000 was transferred from the War Memorial fund in respect of this project in the previous year.
8. The W H Budge Memorial Fund is administered as part of Fund A. The income of the fund is to be applied for the promotion and furtherance of education in the provision of extra-curricular and leisure time activities for Junior School pupils whose parents are unable to meet the cost.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 17 Restricted funds – previous year

	Balance b/f at 1 Sep 2018 £	Income £	Expenditure £	Transfers £	Investment gains/ (losses) £	Balance c/f at 31 Aug 2019 £
<b>Group</b>						
Corlett Bursary <sup>1</sup>	236,684	8,434	(385)	(22,199)	(4,383)	<b>218,151</b>
Sir Thomas Lloyd Travel Fund <sup>2</sup>	54,605	2,173	(97)	(3,124)	(1,151)	<b>52,406</b>
Rossall Foundation <sup>3</sup>	115,286	321,940	(11,450)	(395,778)	-	<b>29,998</b>
Rossallian Club <sup>4</sup>	2,303	3,000	(3,697)	-	-	<b>1,606</b>
Miscellaneous projects <sup>5</sup>	12,769	-	(2,715)	-	-	<b>10,054</b>
War Memorial Fund <sup>6</sup>	69,867	-	(3,865)	(10,000)	-	<b>56,002</b>
Chapel Organ Fund <sup>7</sup>	-	27,818	(13,229)	10,000	-	<b>24,589</b>
Budge Memorial Fund <sup>8</sup>	28,211	1,084	(36)	-	(576)	<b>28,683</b>
	<b>519,725</b>	<b>364,449</b>	<b>(35,474)</b>	<b>(421,101)</b>	<b>(6,110)</b>	<b>421,489</b>
<b>Corporation</b>						
Corlett Bursary <sup>1</sup>	20,313	1,886	-	(22,199)	-	-
Rossall Foundation <sup>3</sup>	115,286	321,940	(11,450)	(395,778)	-	<b>29,998</b>
Rossallian Club <sup>4</sup>	2,303	3,000	(3,697)	-	-	<b>1,606</b>
Miscellaneous projects <sup>5</sup>	12,769	-	(2,715)	-	-	<b>10,054</b>
War Memorial Fund <sup>6</sup>	69,867	-	(3,865)	(10,000)	-	<b>56,002</b>
Chapel Organ Fund <sup>7</sup>	-	27,818	(13,229)	10,000	-	<b>24,589</b>
	<b>220,538</b>	<b>354,644</b>	<b>(34,956)</b>	<b>(417,977)</b>		<b>122,249</b>

### 18 Endowment funds

	2020 £	2019 £
Fund A	<b>1,462,181</b>	1,463,293

Fund A is a consolidation of various smaller funds and provides income for scholarships and prizes.

### 19 Pensions

Retirement benefits to employees of Rossall School are provided through two defined benefit schemes and one defined contribution scheme, which are funded by the School's and employees' contributions.

#### Defined benefit schemes

##### Teachers' Pension Scheme

Rossall School participates in the Teachers' Pension Scheme (England and Wales) ("the TPS") for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £776,230 (2019: £492,631) and at the year-end £89,313 (2019: £64,409) was payable in respect of contributions to this scheme.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by the Teachers' Pensions Regulations 2010 and the Teachers' Pension Scheme Regulations 2014. Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 19 Pensions (continued)

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied. A consultation was launched by the government on 16 July 2020 and closed to responses on 11 October 2020.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards. The pause was lifted in July 2020 and the government is preparing to complete the cost control element of the 2016 valuation, which is expected to be completed in 2021.

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario, a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until the consultation and the cost cap mechanism review are completed it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

#### **Independent Schools Pension Scheme**

Rossall School participates in the Independent Schools' Pension Scheme ("the scheme"), a multi-employer scheme which provides benefits to some 66 non-associated employers. The scheme is a defined benefit scheme in the UK. It is not possible for the School to obtain sufficient information to enable it to account for the scheme as a defined benefit scheme. Therefore it accounts for the scheme as a defined contribution scheme.

The scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with the documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The scheme is classified as a "last-man standing arrangement". Therefore the School is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the scheme. Participating employers are legally required to meet their share of the scheme deficit on an annuity purchase basis on withdrawal from the scheme.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 19 Pensions (continued)

A full actuarial valuation for the scheme was carried out with an effective date of 30 September 2017. This actuarial valuation was certified on 27 December 2018 and showed assets of £149.4m, liabilities of £187.6m and a deficit of £38.2m. To eliminate this funding shortfall, the trustees and the participating employers have agreed that additional contributions will be paid, in combination from all employers, to the scheme as follows:

From 1 September 2020 to 30 April 2030 £2,387,257 per annum

These contributions will be payable monthly and will increase by 3% on 1 September each year.

Note that the scheme's previous valuation was carried out with an effective date of 30 September 2014. This valuation showed assets of £110.0m, liabilities of £147.4m and a deficit of £37.4m. To eliminate this funding shortfall, the Trustee asked the participating employers to pay additional contributions to the scheme as follows:

From 1 September 2016 to 31 August 2029 £2,341,000 per annum

The recovery plan contributions are allocated to each participating employer in line with their estimated share of the scheme liabilities.

Contributions are made to the scheme in accordance with the recommendations of the scheme's actuary. The service contribution rate during the year was 25.7% of pensionable salaries, 7.5% paid by employees and the remaining 18.2% borne by the School. From September 2019, the service contribution rates increased to 30.5%, 7.5% paid by employees and the remaining 23% borne by the School. In addition the School paid contributions totalling £74,000 in respect of the past service deficit. At 31 August 2020, £27,463 was payable in respect of pension contributions to this scheme (2019: £42,335).

As the scheme is in deficit and the School has agreed to a deficit funding arrangement, the School recognises a liability for this obligation. The amount recognised of £802,000 (2019: £859,000) is the net present value of the deficit reduction contributions payable under the agreement that relates to the deficit. The present value is calculated using the discount rate detailed in these disclosures. The unwinding of the discount rate is recognised as a finance cost.

A reconciliation of the total liability included within creditors is shown below. A total of £76,000 (2019: £74,000) is shown as due in less than 1 year, with the balance shown as due in greater than 1 year.

	<b>Group and Corporation</b>	
	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
At 1 September	<b>(859,000)</b>	(925,000)
Unwinding of the discount factor (interest expense)	<b>(9,000)</b>	(17,000)
Deficit contribution paid	<b>74,000</b>	81,000
Remeasurements - impact of any change in assumptions	<b>(8,000)</b>	(39,000)
Remeasurements – amendments to the contribution schedule	<b>-</b>	41,000
At 31 August	<b>(802,000)</b>	(859,000)

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 19 Pensions (continued)

The amounts recognised in the statement of financial activities are shown below:

	<b>Group and Corporation</b>	
	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Interest expense	<b>9,000</b>	17,000
Remeasurements to pension liability	<b>8,000</b>	(2,000)
	<hr/>	<hr/>

The assumptions used are shown below:

	<b>2020</b>	<b>2019</b>	<b>2018</b>
	<b>%</b>	<b>%</b>	<b>%</b>
Rate of discount	<b>0.90</b>	<b>1.10</b>	1.96
	<hr/>	<hr/>	<hr/>

The discount rates shown above are the equivalent single discount rates which, when used to discount the future recovery plan contributions due, would give the same results as using a full AA corporate bond yield curve to discount the same recovery plan contributions.

#### Defined contribution scheme

Rossall School participates in the Independent Schools' Pension Scheme Defined Contribution Scheme. Contributions are tiered with two separate options: 3% for the employee and 5.45% for the employer; 6% for the employee and 10.45% for the employer.

The employer's contributions are charged in the Statement of Financial Activities in the period in which the salaries to which they relate are due. The employer's contributions in the year amounted to £108,104 (2019: £102,940). At 31 August, there were £nil accrued pension contributions for this scheme (2019: £nil).

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 20 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2020 £	2019 £
Net expenditure	(803,933)	(104,766)
Loss / (gain) on investments	17,487	8,758
Depreciation	722,741	635,821
Investment income	(216,369)	(217,936)
Finance costs and interest	155,378	107,812
Decrease / (increase) in stocks	9,045	11,638
Decrease / (increase) in debtors	43,721	21,760
Increase in creditors	677,924	282,822
<b>Net cash provided by operating activities</b>	<b>605,994</b>	<b>745,909</b>

### 21 Reconciliation of net cash flow to movement in net funds

	2020 £	2019 £
Increase in cash	1,042,844	419,265
Other movements	5,599	4,872
Cash (inflow)/ outflow from (increase)/ decrease in debt and lease financing	(318,696)	(3,288,131)
Increase / (decrease) in net funds	729,747	(2,863,994)
Net funds at 31 August 2019	(1,666,592)	1,197,402
<b>Net funds at 31 August 2020</b>	<b>(936,845)</b>	<b>(1,666,592)</b>

### 22 Analysis of net funds

	2019 £	Cash flow £	Other movements £	2020 £
Cash and bank balances	3,065,428	1,042,844	-	4,108,272
Bank Loan	(3,300,000)	-	-	(3,300,000)
Other debt due within one year	(270,322)	(98,706)	-	(369,028)
Other debt due after one year	(1,161,698)	(214,391)	-	(1,376,089)
	(1,666,592)	729,747	-	(936,845)

### 23 Significant non-cash transactions

Investments as shown in note 12 are managed on behalf of the charity by Cazenove Capital Investment Ltd. Capital transactions do not affect the charity's cash balances and are excluded from the cash flow statement.



# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 24 Taxation

The Corporation and its subsidiary are registered charities and are exempt from Corporation Tax under the provision of Section 478 of the Corporation Tax Act 2010.

Rossall Enterprises Limited is a trading subsidiary of the Corporation and is liable to Corporation Tax on its taxable profits at the rate applicable to small companies.

### 25 Analysis of balances by fund

Group	Unrestricted income funds 2020 £	Restricted income funds 2020 £	Endowment funds 2020 £	Total Funds 2020 £
Tangible fixed assets	12,961,576	31,039	-	12,992,615
Investments	-	81,908	123,361	205,269
Stock	48,706	-	-	48,706
Debtors	516,976	-	-	516,976
Cash at bank and in hand	4,021,077	87,195	-	4,108,272
Creditors due within one year	(4,575,165)	(2,082)	(1,880)	(4,579,127)
Creditors due after one year	(5,402,089)	-	-	(5,402,089)
Loan from Trust Fund A to the school	(1,536,152)	195,452	1,340,700	-
	<b>6,034,929</b>	<b>393,512</b>	<b>1,462,181</b>	<b>7,890,622</b>

### Analysis of balances by fund – previous year

Group	Unrestricted income funds 2019 £	Restricted income funds 2019 £	Endowment funds 2019 £	Total Funds 2019 £
Tangible fixed assets	13,534,550	38,492	-	13,573,042
Investments	-	303,285	124,547	427,832
Stock	57,751	-	-	57,751
Debtors	560,697	-	-	560,697
Cash at bank and in hand	2,981,671	83,757	-	3,065,428
Creditors due within one year	(3,729,498)	(4,045)	(1,954)	(3,735,497)
Creditors due after one year	(5,246,698)	-	-	(5,246,698)
Loan from Trust Fund A to the school	(1,340,700)	-	1,340,700	-
	<b>6,817,773</b>	<b>421,489</b>	<b>1,463,293</b>	<b>8,702,555</b>

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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### 26 Operating lease commitments

Part of the school's land and buildings are owned by the Endowment Fund (incorporating the Jackson Scholarship Fund) and the Centenary Fund. These are leased to the school at an annual rental of £249,750, with reviews every 5 years. The next review is due in November 2020. The lease expires in November 2030. Additionally, the charity leases four minibuses and mobile digital devices for all pupils in Years 7-11 of the senior school.

At 31 August 2020 the group therefore had future minimum lease payments under non-cancellable operating leases as set out below:

	2020 £	2019 £
Amounts due within one year	310,754	316,366
Amounts due between one and five years	1,058,380	1,119,384
Amounts due after five years	1,311,188	1,560,938
	<u>2,680,322</u>	<u>2,996,688</u>

### 27 Capital commitments

As at 31 August 2020 the Corporation had capital commitments of £nil (2019: £nil).

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 28 Related party transactions

	2020 £	2019 £
Income receivable by the group from associated charities during the year:		
Scholarships:		
The Jackson Scholarship Fund (net of parental contributions)	74,607	103,535
The Trapnell Fund	115,185	108,467
Grants for general educational purposes:		
The Rossall School Endowment Fund	21,341	21,339
The Rossall Centenary Fund	177,380	177,005
The Rossall Foundation	114,518	321,940
	<b>503,031</b>	<b>732,286</b>
Amounts payable by the group to associated charities during the year:		
Rent:		
The Rossall Centenary Fund	157,343	157,343
The Jackson Scholarship Fund	71,178	71,178
The Rossall School Endowment Fund	21,229	21,229
	<b>249,750</b>	<b>249,750</b>
Loan Indexation: The Trapnell Fund	4,186	18,154
Loan Interest: The Trapnell Fund	7,644	7,644
	<b>261,580</b>	<b>275,548</b>
<i>Amounts due to/(from) associated charities by the group at the end of the year:</i>		
The Rossall Centenary Fund	(4,865)	(4,813)
The Jackson Scholarship Fund	23,726	-
The Rossall School Endowment Fund	(119)	(329)
The Trapnell Fund	770,642	745,625
The Rossall Foundation	200,000	-
	<b>989,384</b>	<b>740,483</b>
<i>Net assets of linked charities not consolidated:</i>		
The Rossall Centenary Fund	3,112,234	3,107,337
The Rossall School Endowment Fund (incorporating the Jackson Scholarship Fund)	2,149,931	2,130,804
	<b>5,262,165</b>	<b>5,238,141</b>

Additionally, staff costs include total remuneration of £110,315 (2019: £43,033) paid to the spouses of 3 (2019: 3) key management personnel, who are employed and paid under normal terms.

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 29 Consolidated statement of financial activities – previous year

	Note	Unrestricted income funds	Restricted income funds	Endowment funds	2019 Total	2018 Total
<b>Income from:</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Donations and legacies	2	41,466	354,644	-	<b>396,110</b>	549,966
Other trading activities	3	532,158	-	-	<b>532,158</b>	440,673
Investments	4	203,145	9,805	4,986	<b>217,936</b>	216,053
Charitable activities	5	10,657,700	-	-	<b>10,657,700</b>	10,209,462
<b>Total income</b>		<b>11,434,469</b>	<b>364,449</b>	<b>4,986</b>	<b>11,803,904</b>	<b>11,416,154</b>
<b>Expenditure on:</b>						
Raising funds		441,698	3,000	-	<b>444,698</b>	453,317
Charitable activities		11,422,505	32,474	235	<b>11,455,214</b>	10,983,686
<b>Total expenditure</b>	9&10	<b>11,864,203</b>	<b>35,474</b>	<b>235</b>	<b>11,899,912</b>	<b>11,437,003</b>
<b>Net income / (expenditure) before other gains/(losses)</b>		<b>(429,734)</b>	<b>328,975</b>	<b>4,751</b>	<b>(96,008)</b>	<b>(20,849)</b>
Net gains/(losses) on investments	12	-	(6,110)	(2,648)	<b>(8,758)</b>	3,287
<b>Net income / (expenditure)</b>		<b>(429,734)</b>	<b>322,865</b>	<b>2,103</b>	<b>(104,766)</b>	<b>(17,562)</b>
<b>Transfers between funds</b>	17	425,852	(421,101)	(4,751)	-	-
<b>Other recognised gains/ (losses):</b>						
Remeasurements to pension liability	19	2,000	-	-	<b>2,000</b>	21,000
<b>Net movement in funds</b>		<b>(1,882)</b>	<b>(98,236)</b>	<b>(2,648)</b>	<b>(102,766)</b>	<b>3,438</b>
Funds brought forward		6,819,655	519,725	1,465,941	<b>8,805,321</b>	8,801,883
<b>Funds carried forward</b>		<b>6,817,773</b>	<b>421,489</b>	<b>1,463,293</b>	<b>8,702,555</b>	<b>8,805,321</b>

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 30 Corporation statement of financial activities – previous year

	Note	Unrestricted income funds	Restricted income funds	2019 Total	2018 Total
<b>Income from:</b>		<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Donations and legacies	2	141,466	354,644	<b>496,110</b>	549,966
Investments	4	241,186	-	<b>241,186</b>	234,537
Charitable activities	5	10,660,200	-	<b>10,660,200</b>	10,211,691
<b>Total income</b>		<b>11,042,852</b>	<b>354,644</b>	<b>11,397,496</b>	<b>10,996,194</b>
<b>Expenditure on:</b>					
Raising funds		36,573	3,000	<b>39,573</b>	62,172
Charitable activities		11,449,781	31,956	<b>11,481,737</b>	11,006,117
<b>Total expenditure</b>	9&10	<b>11,486,354</b>	<b>34,956</b>	<b>11,521,310</b>	<b>11,068,289</b>
<b>Net income /(expenditure)</b>		<b>(443,502)</b>	<b>319,688</b>	<b>(123,814)</b>	<b>(72,095)</b>
<b>Transfers between funds</b>	17	417,977	(417,977)	-	-
<b>Other recognised gains/ (losses):</b>					
Remeasurements to pension liability	19	2,000	-	<b>2,000</b>	21,000
<b>Net movement in funds</b>		<b>(23,525)</b>	<b>(98,289)</b>	<b>(121,814)</b>	<b>(51,095)</b>
Funds brought forward		6,768,305	220,538	<b>6,988,843</b>	7,039,938
<b>Funds carried forward</b>		<b>6,744,780</b>	<b>122,249</b>	<b>6,867,029</b>	<b>6,988,843</b>

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 31 Income from donations and legacies – previous year

	Unrestricted income £	Restricted income £	2019 Total £	2018 Total £
<b>Group</b>				
Donations and bequests	41,466	354,644	396,110	549,966
	Unrestricted income £	Restricted income £	2019 Total £	2018 Total £
<b>Corporation</b>				
Donations and bequests	41,466	354,644	396,110	549,966
Gift aid from subsidiaries	100,000	-	100,000	-
	141,466	354,644	496,110	549,966

### 32 Investment income – previous year

	Unrestricted income £	Restricted income £	Endowment income £	2019 Total £	2018 Total £
<b>Group</b>					
Investment income	199,445	9,805	4,986	214,236	213,619
Interest on bank deposits	3,700	-	-	3,700	2,434
	203,145	9,805	4,986	217,936	216,053
	Unrestricted income £	Restricted income £	Endowment income £	2019 Total £	2018 Total £
<b>Corporation</b>					
Investment income	237,486	-	-	237,486	232,103
Interest on bank deposits	3,700	-	-	3,700	2,434
	241,186	-	-	241,186	234,537

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 33 Analysis of total expenditure – unrestricted income funds – previous year

Group	Staff costs	Rent, rates, insurance & utilities	Other costs	Deprecia- tion	2019 Total	2018 Total
	£	£	£	£	£	£
<b>Expenditure on raising funds</b>						
Costs of raising funds:	-	-	36,573	-	<b>36,573</b>	58,821
Rossall Foundation						
Fundraising trading:						
cost of goods sold and other costs	200,946	-	204,179	-	<b>405,125</b>	391,145
	200,946	-	240,752	-	<b>441,698</b>	449,966
<b>Expenditure on charitable activities</b>						
Teaching and support staff	4,741,528	-	-	-	<b>4,741,528</b>	4,375,140
Other educational and direct costs	-	-	607,605	-	<b>607,605</b>	594,029
Welfare costs	918,062	-	447,967	-	<b>1,366,029</b>	1,326,794
Premises maintenance and running costs	504,441	1,054,011	509,828	622,835	<b>2,691,115</b>	2,628,850
Marketing and agency costs	222,736	-	847,055	-	<b>1,069,791</b>	1,130,552
Finance costs	-	-	107,812	-	<b>107,812</b>	74,807
Bad debts	-	-	87,365	-	<b>87,365</b>	31,427
Office support costs	604,828	-	110,843	-	<b>715,671</b>	749,171
Governance costs (see below)	6,432	-	29,157	-	<b>35,589</b>	31,548
	6,998,027	1,054,011	2,747,632	622,835	<b>11,422,505</b>	10,942,318
<b>Total expenditure</b>	<b>7,198,973</b>	<b>1,054,011</b>	<b>2,988,384</b>	<b>622,835</b>	<b>11,864,203</b>	<b>11,392,284</b>
<b>Governance costs</b>						
External audit	-	-	19,630	-	<b>19,630</b>	19,775
Support costs	6,432	-	9,527	-	<b>15,959</b>	11,773
Totals per above	6,432	-	29,157	-	<b>35,589</b>	31,548

# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 33 Analysis of total expenditure – unrestricted income funds – previous year (continued)

	Staff costs	Rent, rates, insurance & utilities	Other costs	Deprecia- tion	2019 Total	2018 Total
Corporation	£	£	£	£	£	£
<b>Expenditure on raising funds</b>						
Costs of raising funds: Rossall Foundation	-	-	36,573	-	<b>36,573</b>	58,821
<b>Expenditure on charitable activities</b>						
Teaching and support staff	4,741,528	-	-	-	<b>4,741,528</b>	4,375,140
Other educational and direct costs	-	-	607,605	-	<b>607,605</b>	594,029
Welfare costs	918,062	-	447,967	-	<b>1,366,029</b>	1,326,794
Premises maintenance and running costs	504,441	1,054,011	509,828	622,835	<b>2,691,115</b>	2,628,850
Marketing and agency costs	222,736	-	847,055	-	<b>1,069,791</b>	1,130,552
Finance costs	-	-	137,978	-	<b>137,978</b>	101,621
Bad debts	-	-	87,365	-	<b>87,365</b>	31,427
Office support costs	604,828	-	110,843	-	<b>715,671</b>	749,171
Governance costs (see below)	6,432	-	26,267	-	<b>32,699</b>	27,913
	<b>6,998,027</b>	<b>1,054,011</b>	<b>2,774,908</b>	<b>622,835</b>	<b>11,449,781</b>	<b>10,965,497</b>
<b>Total expenditure</b>	<b>6,998,027</b>	<b>1,054,011</b>	<b>2,811,481</b>	<b>622,835</b>	<b>11,486,354</b>	<b>11,024,318</b>
<b>Governance costs</b>						
External audit	-	-	16,740	-	<b>16,740</b>	16,140
Support costs	6,432	-	9,527	-	<b>15,959</b>	11,773
Totals per above	<b>6,432</b>	<b>-</b>	<b>26,267</b>	<b>-</b>	<b>32,699</b>	<b>27,913</b>



# THE CORPORATION OF ROSSALL SCHOOL

## NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

### 34 Analysis of total expenditure – restricted income funds – previous year

Group	Staff costs £	Rent, rates, insurance and utilities £	Other Costs £	Deprecia- tion £	2019 Total £	2018 Total £
<b>Expenditure on raising funds</b>	3,000	-	-	-	<b>3,000</b>	3,351
<b>Expenditure on charitable activities</b>						
Investment management charges	-	-	518	-	<b>518</b>	539
Other educational and direct costs	-	-	4,241	-	<b>4,241</b>	3,906
Premises maintenance and running costs	-	-	14,729	12,986	<b>27,715</b>	36,714
	-	-	19,488	12,986	<b>32,474</b>	41,159
<b>Total expenditure</b>	3,000	-	19,488	12,986	<b>35,474</b>	44,510

Corporation	Staff costs £	Rent, rates, insurance and utilities £	Other Costs £	Deprecia- tion £	2019 Total £	2018 Total £
<b>Expenditure on raising funds</b>	3,000	-	-	-	<b>3,000</b>	3,351
<b>Expenditure on charitable activities</b>						
Other educational and direct costs	-	-	4,241	-	<b>4,241</b>	3,906
Premises maintenance and running costs	-	-	14,729	12,986	<b>27,715</b>	36,714
	-	-	18,970	12,986	<b>31,956</b>	40,620
<b>Total expenditure</b>	3,000	-	18,970	12,986	<b>34,956</b>	43,971