

# SHEFFIELD SCOUT RESOURCES CHARITY

England & Wales · Charity number 524796

## Details

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**Other names** SHEFFIELD BOY SCOUTS' ASSOCIATION, SHEFFIELD CITY SCOUT COUNCIL, SHEFFIELD CITY SCOUT COUNCIL FORMERLY SHEFFIELD LOCAL ASSOCIATION OF BOY SCOUTS, SGS OUTDOORS

**Status** Registered

**Legal form** Other

**Registered** 1964-02-12

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** Sheffield Scout Resource Charity  
60-68 Trippet Lane  
Sheffield  
S1 4EL

**Phone** 01142737922

**Email** [sheff.scouts@btconnect.com](mailto:sheff.scouts@btconnect.com)

## Activities

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**Objects:** 1) TO PROMOTE SCOUTING WITHIN THE CITY OF SHEFFIELD AND TO PROVIDE SUPPORT FOR SCOUT DISTRICT AND SCOUT GROUPS WITHIN THE CITY BY PROVIDING AND MAINTAINING ADMINISTRATIVE SERVICES, RECREATIONAL AND TRAINING FACILITIES, UNIFORM AND EQUIPMENT SUPPLIES, FINANCIAL AID AND BY ANY OTHER APPROPRIATE MEANS.2) ALTHOUGH NOT FORMING PART OF THE SCOUT ASSOCIATION OF THE UNITED KINGDOM THE CHARITY SHALL IN ALL ITS ACTIVITIES AND THE EXERCISE OF ITS POWERS FAITHFULLY OBSERVE THE AIMS AND OBJECTS OF THE SCOUT ASSOCIATION

**Activities:** Support for Scout Movement in City of Sheffield

## Classification

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- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Human Resources, Provides Buildings/facilities/open Space, Provides Advocacy/advice/information
- **What:** Education/training, Amateur Sport
- **Who:** Children/young People

## Geography

- **Area of benefit:** CITY OF SHEFFIELD
- Sheffield City

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£84,355	£68,035	-	-
2024-03-31	£83,943	£69,142	-	-
2023-03-31	£63,877	£70,296	-	-
2022-03-31	£56,132	£52,895	-	-
2021-03-31	£54,807	£42,375	-	-

## Trustees

Name	Role	Appointed
<b>JOHN CHARLES LASHMAR</b>	Chair	
ALAN STEWARTSON CULL JP		
Andrew Jonathan Biglands		2017-06-01
DAVID THOMAS HOAR		
JAMES WILLIAM CARROLL		
PETER JOHN STEVENSON		
STEPHEN JAMES CULMER		
Stephen Philip Wilkinson		2018-01-01

**SHEFFIELD SCOUT RESOURCES CHARITY**

England & Wales - Charity number 524796

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# Accounts

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**Providing Support for Scouts & Guides**

**CONTACT US FOR ALL YOUR  
SCOUTING AND GUIDING REQUIREMENTS**

**By Visit - 60 - 68 Trippet Lane  
Monday to Saturday 10.00 - 4.00**

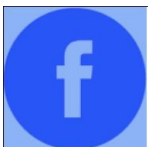
**By Phone - 0114 - 2701752**

**By E-Mail - [orderonline@scout-and-guide-shop.co.uk](mailto:orderonline@scout-and-guide-shop.co.uk)**

or

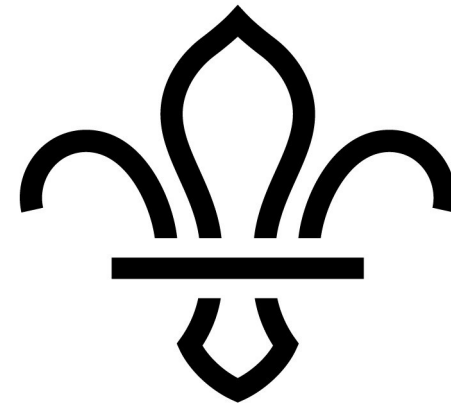
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Website**

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The Scout and Guide Shop**

# **SHEFFIELD SCOUT RESOURCES CHARITY**



## **ANNUAL REPORT 2024—2025**

**SHEFFIELD SCOUT RESOURCES CHARITY**  
(Charity Registration No. 524796)

**OFFICERS**

Chairman J.C. Lashmar, 1 Prospect Place, S17 4HZ 262 0033  
Hon. Secretary A.S. Cull, 10 Chorley Avenue, S10 3RP 230 5837  
Hon. Treasurer VACANT  
Asst. Hon. Tres. VACANT

**SHEFFIELD SCOUT RESOURCES CHARITY**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone 0114 273 7922

Administrator D. L.. Worth

**THE SCOUT AND GUIDE SHOP LIMITED**  
(Company Registration No 3324674)

Company Secretary A S Cull

**SHEFFIELD SCOUTS (HOLDINGS) LIMITED**  
(Company Registration No. 623191)

Company Secretary A.S. Cull

**THE SCOUT AND GUIDE SHOP**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone - 0114 272 4018 Orders - 0114 270 1752

Are you aged between 18 and 100 ?

Do you want to have fun and see  
others enjoying themselves ?

Can you spare some time during the year to  
help out ?

If you answered all the above  
in the affirmative then some  
Sheffield kids need you !

Contact Scout Office for ideas on where  
**YOU** can help

Telephone - 0114 273 7922

or

E-mail -  
sheff.scouts@btconnect.com

# SHEFFIELD SCOUT RESOURCES CHARITY

## ANNUAL REPORT 2024—2025

### **.Report of the Executive Committee**

The Executive Committee met on five occasions during the year.

Mr Alan Cull has continued as Honorary Secretary, and all members of the committee are grateful for his work. Mr David Worth has continued as Administrator and has ensured that the Committee has been kept up to date with the financial positions of the Charity and other accounts.

The Office in the Trippet Lane building has continued to support the Scout Movement within the City by implementing decisions of the Executive. The Honorary Secretary and the Administrator have continued to provide supportive advice to Groups for Headquarters building schemes and lease renewals, including a small part in the scheme which has resulted in a brand new state-of-the art Scout HQ for 105<sup>th</sup> Sheffield (High Green) Scout Group. Whilst it is very pleasing to see this new development there are some Scout Groups with difficult and complicated issues around leases etc that we are seeking to help resolve. In appropriate cases the Charity will make available financial resources to Groups for Headquarters building schemes.

The committee has continued to receive reports on work that has been undertaken at the Trippet Lane premises. The committee also receives reports from the Archive Team, the team are thanked for all their work.

The Charity, together with the four Sheffield Scout Districts, has continued to coordinate with local charities and Sheffield City Council as appropriate.

The Charity has continued to operate the Alec Oates Fund which assists members of the Movement, who may otherwise miss out on an activity, to attend camps and holidays. Mr Brian Hall who has overseen the Alec Oates Fund and our investments that are managed by Rathbones/Investec as well as playing a leading role in seeking grants for young people attending Jamborees, retired at our annual meeting in November 2024. Brian was thanked for his many years of work on behalf of Sheffield Scouting.

The Charity's investment service has continued to offer the best rates we can obtain to Sheffield Districts and Groups. Details of this service are highlighted in

the financial review found elsewhere in this report.

The Executive Committee has continued to receive regular reports on the performance of the Charity and The Scout & Guide Shop, the trading arm of the Charity. The very challenging trading environment resulted in a disappointing result with a deficit of £14.5K. A major task for the shop was the development of a new website powered by Shopify which went live on 30<sup>th</sup> March 2025. The Committee expressed their thanks to the whole shop team and especially Ian Siddons for all their work in developing and changing over to the new website.

Overall, the Charity had a net surplus of £1788 and remains in a financially sound position. More detailed financial information is given elsewhere in this report.

The Charity's associated Trust Company, Sheffield Scout (Holdings) Limited has continued to act as trustee for both the Charity and the majority of Groups and Districts in the City. The Executive Committee monitors the Company's work.

The Executive Committee would especially wish to thank all members of the staff and all voluntary helpers for their unstinting support during the last year.

J C Lashmar  
Chairman

## The Scout and Guide Shop

### FDL

**Lisa Brearly**  
**Retail Operations Manager**

### Scout Archives

The Archive provides a safe home for not only Sheffield, but also any Scouting connected item, and the team welcomes and provides a safe home for any donations. The Archivists can be contacted through Scout Headquarters and items can be left with the Scout Shop. Collection of items can be

#### SHEFFIELD SCOUT RESOURCES CHARITY

#### NOTES TO THE FINANCIAL STATEMENTS (Cont.) FOR THE YEAR ENDED 31 MARCH 2025

10. Designated Reserves	2025	2024
	£	£
Memorial Fund	7,389	7,343
Gore-Flint Fund	73,713	73,713
	<u>81,102</u>	<u>81,056</u>
11. Properties Reserve	2025	2024
	£	£
Surplus on disposal of Great Hucklow scout centre	199,073	199,073
Surplus on disposal of land at Abbey Brook Close	131,680	131,680
	<u>330,753</u>	<u>330,753</u>
12. General Accumulated Reserve	2025	2024
	£	£
Balance brought forward	361,139	385,170
(Deficit) / Surplus	-343	-24,031
	<u>360,796</u>	<u>361,139</u>
13. Alec Oates Memorial Fund	2025	2024
	£	£
Balance brought forward	42,395	41,874
Investment income	1,083	521
	<u>43,478</u>	<u>42,395</u>
Less Camping grants	950	0
	<u>42,528</u>	<u>42,395</u>
Represented by:		
Investments (Market value £30,842 (2024 - £32,304))	31,832	33,714
Cash and bank balances	10,696	8,681
	<u>42,528</u>	<u>42,395</u>

## SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2025

5. Debtors		
	2025	2024
	£	£
Trade debtors and prepayments	31,772	29,861
	<u>31,772</u>	<u>29,861</u>
6. Cash and Bank Balances		
	2025	2024
	£	£
Bank current and deposit accounts	95,475	139,668
Cash held by investment brokers	66,273	21,848
Cash balances	176	368
	<u>161,924</u>	<u>161,884</u>
7. Creditors		
	2025	2024
	£	£
Amounts falling due within one year :-		
Trade creditors and accruals	254,736	588,383
Taxation and social security	2,156	12,867
	<u>256,892</u>	<u>601,250</u>
8. Capital Reserve		
	2025	2024
	£	£
Balance brought forward	259,270	260,533
Surplus/(Deficit) on disposals of investments	4,627	-1,263
	<u>263,897</u>	<u>259,270</u>
9. Revaluation Reserve		
	2,025	2,024
	£	£
Surplus on revaluation of assets brought forward	<u>207,041</u>	<u>207,041</u>

arranged if required.

The Archives website, which contains information on all Sheffield Groups, remains live but has some features which are not operational at present. This can be viewed at <http://www.sheffieldscoutarchives.org.uk>. Basic group information can be found under the “Groups” link on the home screen navigation and in more detail, up to the 1980's, in the Annual Reports which can be located from the “Archives” link on the home page. The site also contains hundreds of images, press cuttings and films.

The team is much reduced and would welcome anyone who would like to spend a Monday (or any other) morning in pleasant company sorting out the history of Scouting in the city. Previous knowledge of Scouting would be useful but actual knowledge of Sheffield Scouting is not required!

David Worth

# SHEFFIELD SCOUTING ACTIVITIES

2024–2025

## DISTRICT COMMISSIONERS

Don J Mellor (Acting)

Norfolk M Hardman (Acting)

Hallam H Clayton

Sheaf M Hardman (Acting)

### GRANTS 2024

#### The Alec Oates Scout Fund

The fund was established in 1943 in memory of the two sons of Alec Oates killed while on active service in the RAF. The Fund permits the Trustees to “apply the income arising from the fund towards the provision of financial assistance for camping for Scouts in poor circumstances”. Since the fund was set up, additional legacies and donations have been received in the memory of former Scouts and the value of the fund at March 31<sup>st</sup> 2025 was £ 42,528.

7 applications were received during the year to 31<sup>st</sup> March 2025 and grants totalling £ 950 were made towards camp costs.

#### SHEFFIELD SCOUT RESOURCES CHARITY

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

##### 1. Accounting Policies

###### Basis of Accounting

The accounts have been prepared under the historical cost convention as modified to incorporate the revaluation of certain fixed assets.

###### Tangible Fixed Assets

Depreciation is provided at rates calculated to write off the cost or valuation of each asset over its estimated useful life.

##### 2. Tangible Fixed Assets

	2025 £	2024 £
Freehold land and buildings at valuation	500,000	500,000
Additions at cost less depreciation	18,883	23,215
	<u>518,883</u>	<u>523,215</u>
Fixtures and fittings at cost less depreciation :-		
Computers	0	0
Furniture and equipment	0	0
S G S Outdoors	22,632	25,087
	<u>22,632</u>	<u>25,087</u>
	<u>541,515</u>	<u>548,302</u>

##### 3. Investments

	2025 £	2024 £
UK fixed interest	246,310	203,462
Overseas fixed interest	76,890	140,347
UK equities	88,184	98,346
European equities	22,291	22,311
North American equities	145,816	81,912
Japanese equities	9,294	9,294
Far East and Australasian equities	19,587	19,587
International equities	14,777	26,330
Emerging economies	9,348	9,348
Property	52,938	98,711
Alternative assets	102,452	137,922
	<u>787,887</u>	<u>847,570</u>
Market Value £825,959 (2023 - £893,748)		

##### 4. Investment in S G S Outdoors Ltd

	2025 £	2024 £
Ordinary shares of £1 each	<u>4</u>	<u>4</u>

SHEFFIELD SCOUT RESOURCES CHARITY

BALANCE SHEET  
AS AT 31 MARCH 2025

	Notes	2025		2024	
		£	£	£	£
<b>Fixed Assets</b>					
Tangible fixed assets	2	541,515		548,302	
Investments	3	787,887		847,570	
Investment in S G S Outdoors Ltd	4	4		4	
			1,329,406		1,395,876
<b>Current Assets</b>					
Stock		695,665		995,693	
Debtors	5	31,772		29,861	
Loans to groups		3,010		14,904	
Cash and bank balances	6	161,924		161,884	
			892,371		1,202,342
<b>Creditors</b>					
Amounts falling due within one year	7	256,892		601,250	
Loans from districts and groups		721,296		757,709	
		978,188		1,358,959	
<b>Net Current Assets</b>			-85,817		-156,617
<b>Net Assets</b>			1,243,589		1,239,259
<b>Reserves</b>					
Capital reserve	8		263,897		259,270
Revaluation reserve	9		207,041		207,041
Designated reserves	10		81,102		81,056
Properties reserve	11		330,753		330,753
General accumulated reserve	12		360,796		361,139
			1,243,589		1,239,259

These financial statements were approved on 29 September 2025

J C Lashmar .....

## MEMBERSHIP

The Annual Census taken as at 31st January 2025 showed total Membership of the Scout Association in the City of Sheffield

District	Squirrels		Beavers		Cubs		Scouts		Explorers		Youth Total		Adult Total		Totals	
	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025
Don	26	37	152	149	219	201	182	181	62	65	641	633	201	196	842	829
Hallam	18	26	430	460	540	606	622	610	282	278	1892	1980	502	538	2394	2518
Norfolk	37	26	125	115	165	140	164	138	64	59	555	478	155	146	710	624
Sheaf	0	0	140	130	191	184	206	205	61	80	598	599	191	153	789	752
<b>Total</b>	<b>81</b>	<b>89</b>	<b>847</b>	<b>854</b>	<b>1115</b>	<b>1131</b>	<b>1174</b>	<b>1134</b>	<b>469</b>	<b>482</b>	<b>3686</b>	<b>3690</b>	<b>1049</b>	<b>1033</b>	<b>4735</b>	<b>4723</b>

## FINANCIAL REVIEW

The Income and Expenditure Account of the Charity for the year ended 31<sup>st</sup> March 2025 and the Balance Sheet as at that date follow this review. The activities of the Charity now fall into three sectors and these are dealt with individually below.

### Administrative Services and Trippet Lane Premises

Income for the year was close to both the budget and the previous year at £84.4k. The slight reduction in the use of the building was balanced by an increase in interest receipts. All establishment expenses were also in line with budget with the exception of a minor increase in repairs. The Charity had a surplus of £16.3k in line with budget. An increase of £1.5k over the previous year. Our direct financial support for Scouting activities reduced by £1.5k to £13.5k due to applications for support.

The Charity's budget for 2025/26 indicates a surplus of £ 17.2k. This is after providing direct support to the 4 Sheffield Scout Districts and Sheffield Guides.

The Charity expresses its sincere thanks its lay advisors for the considerable time and effort they expend in providing advice, encouragement and support for the Scout Movement within the City of Sheffield.

### Consolidated Investment Service and Group Loan Scheme

At 31st March 2025 46 Districts and Groups had active accounts in the scheme, although 6 of these held zero balances. Deposits with the Charity totalled £721,295, a net decrease (including capitalised interest) during the year of £36,414.

Interest of £16,371.59 was paid to investors during the year. The Scheme's earnings during the year were less than the interest paid by £1,229 and this increased the accumulated deficit to £7,746. This is not expected to reduce during the current year due to static interest rates and the Charity's agreement to maintain interest rates at the current level.

The average rate of interest paid during the year to all investors was 2.296%, a rate greater than available commercially in the High Street for relatively small, short term deposit balances.

#### SHEFFIELD SCOUT RESOURCES CHARITY

##### INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2025

	2025		2024	
	£	£	£	£
<b>Donations</b>				
General donations	0		0	
Headquarters donations	4,374		3,971	
Grants received			18	
		4,374		3,989
<b>Investment income etc.</b>				
Income from investments	2,081		2,098	
Interest received	25,099		21,267	
Rents received	23,061		23,711	
Car parking	13,228		11,830	
Management charges	16,512		21,048	
		79,981		79,954
<b>Operating surpluses/(losses)</b>				
The Scout and Guide Shop		-16,663		-38,832
		67,692		45,111
<b>Administration Expenses</b>				
Salaries	12,002		11,600	
Pensions	530		530	
Printing and stationery	379		361	
Telephone	189		87	
Insurance	11,095		11,357	
Bank charges	90		81	
Professional fees	5,945		4,013	
Miscellaneous expenses	4,448		222	
		34,678		28,251
<b>Establishment expenses</b>				
Light and heat	3,226		3,111	
Rates	1,170		843	
Repairs and maintenance	9,580		16,451	
Cleaning	1,522		1,443	
Depreciation	4,332		3,943	
		19,830		25,791
<b>Scouting activities</b>				
Grants, training and equipment	27		100	
Donations	13,500		15,000	
		13,527		15,100
		68,035		69,142
<b>Operating (Deficit)/Surplus</b>		-343		-24,031
Less subvention payment to S G S Outdoors		0		0
<b>Retained (Deficit)/Surplus</b>		-343		-24,031

SHEFFIELD SCOUT RESOURCES CHARITY

ACCOUNTANTS' REPORT  
ON THE UNAUDITED FINANCIAL STATEMENTS

The members of the Finance and General Purposes Committee are responsible for the preparation of the financial statements for the year ended 31 March 2025 set out on pages 2 to 6.

In accordance with the terms of our engagement, we have compiled the financial statements which comprises the income and expenditure account, the balance sheet and the related notes from the accounting records and information and explanations supplied to us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at <http://www.icaew.com/en/members/regulations-standards-and-guidance/>.

This report is made to you in accordance with the terms of our engagement letter dated 30 September 2023. Our work has been undertaken so that we might compile the financial statements that we have been engaged to compile, report to you that we have done so, and state those matters that we have agreed to state to you in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Sheffield Scout Resources Charity for our work or for this report.

We have carried out this engagement in accordance with technical guidance issued by the Institute of Chartered Accountants in England and Wales and have complied with the ethical guidance laid down by the Institute.

You have approved the financial information for the year and have acknowledged your responsibility for it, for the appropriateness of the accounting basis and for providing all information and explanations necessary for its compilation.

We have not been instructed to carry out an audit of the financial statements. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the financial information.

John S Danson & Co

Chartered Accountants  
35 Salisbury Road  
Dronfield  
Derbyshire  
S18 1UG


29 September 2025

The standard rate of interest, introduced at 1<sup>st</sup> April 2022 of 2.25% has been maintained. The continuing difficulties in the financial markets indicates that the re-introduction of the interest rate supplements will continue to be delayed.

The Charity continues to offer provide financial support in the form of low-interest rate loans to Sheffield Scout headquarters building and repair projects. At present there no active loans.

## The Scout and Guide Shop

During the year product sales reduced by 9.1% to £1,182 m. The overall gross trading margin increased by 11.12% % due to increased sales owing to a reduction in sales via Amazon.

Sales volume related Operating and Administration expenses, excluding staffing costs, reduced significantly due to reduced volume especially on Amazon sales. Salary costs increased by 9.9% due to further strengthening the shop management team. Due to the improved gross margin and the other factors mentioned the shop operations improved by 58.5 % to a loss of  £16.7k.

Stocks of products have decreased significantly by £291.7k to £695.6k. This reduction has enabled us to reduce trade creditors by £345.9k to £226.3k. To achieve that reduction the shop has been financed by additional short-term support from our own, SSRC, reserves. Interest is paid to the Charity on this borrowing.

A new website was launched at the beginning of the new financial year and, with that and our continuing close relationship with Scout Shops, sales are budgeted to increase by 8.56% to £ 1.481m in 2025/26. Despite this volume increase significant reductions in sales margins have enforced by both of our major suppliers, Scout Shop and Girl Guie Trading, and this means that we still expect to incur a loss of £25.8k for the year. This however is based on a very cautious sales budget due to the difficulty of estimating the benefit brought by the new, up to date, sales website.

The comments received by the staff indicates that the shop continues to provides a very positive service to both movements locally and across the country. Our thanks go to the staff for all their efforts in maximising sales and managing the continued challenging trading conditions.

## **FDL Supplies**

Due to a combination of low sales demand and the commissioning of our new Shopify website at 31<sup>st</sup> March 2025, which could handle both retail and wholesale sales, the decision was taken to wind up the separate FDL operation. All the stocks and financial balances were transferred to The Scout and Guide Shop at March 30<sup>th</sup> and therefore no separate accounts for the 12 months to March 31<sup>st</sup> 2025 have been produced. The Shop will continue to produce its own range of products for members of both movements and, with the new website, we can provide a better service to other District Scout and Guide shops.

## **Donations and Subscriptions**

The Charity would like to thank all donors and subscribers for their continued support for the Charity and its work in supporting the Scout movement in the City of Sheffield

## **Overall Position**

The operation of the Charity developed a loss of £343, a reduction of £23,688 over the previous year. The overall budget for the year 2025/26 is for a loss of £ 8.7k to be achieved. That loss is after the application of non-cash depreciation of £7.63 k and the Charity providing positive direct financial support to the Scout and Guide movement of £14.1 k.

David Worth  
Administrator

## **SHEFFIELD SCOUT RESOURCES CHARITY**

### **FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025**

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**SHEFFIELD SCOUT RESOURCES CHARITY**

England & Wales - Charity number 524796

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# Accounts

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**Providing Support for Scouts & Guides**

**CONTACT US FOR ALL YOUR  
SCOUTING AND GUIDING REQUIREMENTS**

**By Visit - 60 - 68 Trippet Lane  
Monday to Saturday 10.00 - 4.00**

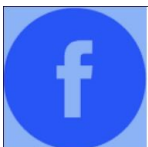
**By Phone - 0114 - 2701752**

**By E-Mail - [orderonline@scout-and-guide-shop.co.uk](mailto:orderonline@scout-and-guide-shop.co.uk)**

or

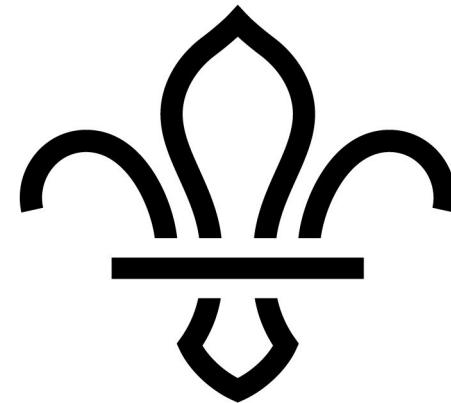
**By our fully illustrated fully commercial  
Website**

**[www.scout-and-guide-shop.co.uk](http://www.scout-and-guide-shop.co.uk)**



**Visit our Face Book page at  
The Scout and Guide Shop**

# **SHEFFIELD SCOUT RESOURCES CHARITY**



## **ANNUAL REPORT 2023—2024**

**SHEFFIELD SCOUT RESOURCES CHARITY**  
**(Charity Registration No. 524796)**

**OFFICERS**

Chairman	J.C. Lashmar, 1 Prospect Place, S17 4HZ	262 0033
Hon. Secretary	A.S. Cull, 10 Chorley Avenue, S10 3RP	230 5837
Hon. Treasurer	VACANT	
Asst. Hon. Tres.	B.G. Hall, 4 Heather Lea Avenue, S17 3DJ	235 1546

**SHEFFIELD SCOUT RESOURCES CHARITY**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone 0114 273 7922

Administrator D. L.. Worth

**THE SCOUT AND GUIDE SHOP LIMITED**  
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**SHEFFIELD SCOUTS (HOLDINGS) LIMITED**  
**(Company Registration No. 623191)**

Company Secretary A.S. Cull

**THE SCOUT AND GUIDE SHOP**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone - 0114 272 4018 Orders - 0114 270 1752

Are you aged between 18 and 100 ?

Do you want to have fun and see  
others enjoying themselves ?

Can you spare some time during the year to  
help out ?

If you answered all the above  
in the affirmative then some  
Sheffield kids need you !

Contact Scout Office for ideas on where  
**YOU** can help

Telephone - 0114 273 7922

or

E-mail -  
sheff.scouts@btconnect.com

## GRANTS 2024

### Alec Oates Fund

The fund was established for the Trustees “to apply the income arising towards the provision of financial assistance for camping for Scouts in poor circumstances”

Since the fund was set up in 1943 with the amount of £200, additional legacies and donations have been received by Sheffield Scout Resources Charity in memory of former Scouts and the value of the fund at 31<sup>st</sup> March 2023 was £.42,395

7 applications were received during the year to 31<sup>st</sup> March 2024 and grants totalling £580 were made towards camp costs..

B.G.Hall

## SHEFFIELD SCOUT RESOURCES CHARITY

### ANNUAL REPORT 2023—2024

#### **.Report of the Executive Committee**

The Executive Committee met on five occasions during the year.

Mr Alan Cull has continued as Honorary Secretary, and all members of the committee are grateful for his work. Mr David Worth has continued as Administrator and has ensured that the Committee has been kept up to date with the financial positions of the Charity and other accounts.

The Office in the Trippet Lane building has continued to support the Scout Movement within the City by implementing decisions of the Executive. Additionally, the Honorary Secretary and the Administrator have continued to provide supportive advice to Groups for Headquarters building schemes and lease renewals. In appropriate cases the Charity will make available financial resources to Groups for Headquarters building schemes.

At its meeting on 25<sup>th</sup> March 2024 the Executive Committee agreed to make amendments to its Constitution to reflect changes that have taken place, both within the Charity and in the Scout Association, since the Charity was set up in 1997. In particular changes in the role of the District Commissioner suggest that being an active member of the Charity is not the best use of the DC’s time. As the Charity is owned by the Sheffield Districts it was considered that the District Chair playing a closer role in the Charity would be more appropriate. The changes to Constitution have been submitted to the Charity Commissioners.

The committee has continued to receive reports on work that has been undertaken at the Trippet Lane premises. The committee also receives reports from the Archive Team, the team are thanked for all their work.

The Charity, together with the District Commissioners of the four Sheffield Scout Districts, has continued to co-ordinate with local charities and Sheffield City Council as appropriate.

The Charity has continued to operate the Alec Oates Fund which assists members of the Movement, who may otherwise miss out on an activity, to attend camps and holidays. The committee thanks Mr Brian Hall for his work in seeking grants and overseeing the Alec Oates Fund and also for overseeing our investments that are

managed by Investec.

The Charity's investment service has continued to offer the best rates we can obtain to Sheffield Districts and Groups. Details of this service are highlighted in the financial review found elsewhere in this report.

The Executive Committee has continued to receive regular reports on the performance of the Charity and The Scout & Guide Shop, the trading arm of the Charity. The very challenging trading environment resulted in a disappointing result with a deficit of £42.3K.

Overall, the Charity had a deficit of £35k but remains in a financially sound position. More detailed financial information is given elsewhere in this report.

The Charity's associated Trust Company (Sheffield Scout (Holdings) Limited) has continued to act as trustee for both the Charity and the majority of Groups and Districts in the City. The Executive Committee monitors the Company's work.

The Executive Committee would especially wish to thank all members of the staff and all voluntary helpers for their unstinting support during the last year.

J C Lashmar  
Chairman

## The Scout and Guide Shop

Although sales were higher by £81k at the end of year 23/24 compared to the previous year 22/23, we had a net loss. This was due to a number of factors which include higher wages and salaries compared to the previous year because of the increase on minimum wage and we had to extend the team to cope with demand in sales, Repairs and maintenance was significantly higher than the previous year due to the taking out of the old boiler in the basement and reconfiguring the storage area for stock that was taken out of the Rover room to make way for the bulk badge order that was placed at a discounted rate, also had a big price increase in Gas and Electricity charges. These factors along with the discounts we made to uniform pricing so we could compete with sales from other outlets selling uniforms and our own stock levels, gave us a net loss.

We also took the decision to compete on Google ads with our main competitors which after learning how it works and where to spend the advertising money it paid dividends and increased sales on the website by 30% We also

## SHEFFIELD SCOUT RESOURCES CHARITY

### NOTES TO THE FINANCIAL STATEMENTS (Cont.) FOR THE YEAR ENDED 31 MARCH 2024

	2024	2023
	£	£
<b>10. Designated Reserves</b>		
Memorial Fund	7,343	7,343
Gore-Flint Fund	73,713	72,078
Scout Sailing Fund	0	11,701
	<u>81,056</u>	<u>91,122</u>
<b>11. Properties Reserve</b>		
	2024	2023
	£	£
Surplus on disposal of Great Hucklow scout centre	199,073	199,073
Surplus on disposal of land at Abbey Brook Close	131,680	131,680
	<u>330,753</u>	<u>330,753</u>
<b>12. General Accumulated Reserve</b>		
	2024	2023
	£	£
Balance brought forward	385,170	315,702
(Deficit) / Surplus	-24,031	69,468
	<u>361,139</u>	<u>385,170</u>
<b>13. Alec Oates Memorial Fund</b>		
	2024	2023
	£	£
Balance brought forward	41,874	41,404
Investment income	521	870
	<u>42,395</u>	<u>42,274</u>
Less Camping grants	0	400
	<u>42,395</u>	<u>41,874</u>
Represented by:		
Investments (Market value £32,304 (2023 - £30,724))	33,714	33,433
Cash and bank balances	8,681	8,441
	<u>42,395</u>	<u>41,874</u>

## SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2024

<b>5. Debtors</b>		
	2024	2023
	£	£
Trade debtors and prepayments	29,861	52,516
	<u>29,861</u>	<u>52,516</u>
<b>6. Cash and Bank Balances</b>		
	2024	2023
	£	£
Bank current and deposit accounts	139,668	181,514
Cash held by Investec	21,848	23,699
Cash balances	368	440
	<u>161,884</u>	<u>205,653</u>
<b>7. Creditors</b>		
	2024	2023
	£	£
Amounts falling due within one year :-		
Trade creditors and accruals	588,383	343,487
Taxation and social security	12,867	30,686
	<u>601,250</u>	<u>374,173</u>
<b>8. Capital Reserve</b>		
	2024	2023
	£	£
Balance brought forward	260,533	267,849
Surplus/(Deficit) on disposals of investments	-1,263	-7,316
	<u>259,270</u>	<u>260,533</u>
<b>9. Revaluation Reserve</b>		
	2,024	2,023
	£	£
Surplus on revaluation of assets brought forward	<u>207,041</u>	<u>207,041</u>

took the necessary steps to lower stock levels that we had on site and at Scout store by running an offer on Squirrels, Beavers and Cubs polo and sweatshirt bought together at a discounted price for most of the financial year. This did alleviate some of the stock congestion and increased our sales from last year. At the end of this financial year we are still showing higher stock levels on uniforms than previous years, also we did bring in this year a significant bulk order of badges.

Our website continued in growth from last year and achieved good feedback in terms of customer service and stock availability. As mentioned Google ads was key to us being a click away for customers searching for uniform and also stock levels being available every month on our best selling sizes which make up 80% of our sales online, and our pricing made it easier for us to compete with our competitors.

Amazon has been a challenging year with different problems encountered and overcome. We were appointed Brand Management for the Scout Association which took 6 months to implement and gave us the right to protect the brand on Amazon. This has made changing/updating descriptions and photos on our product listings easier which we hope will minimise returns as this is a cost to the business. We continue to see more competition on Amazon resulting in us having to put automatic pricing in place which aids us in having the best price at all times without going below our lowest selling price.

The shop continues to be a retail and social hub for Scouting and Guiding not just in Sheffield but also the surrounding area. Uniform deals were received well by parents especially with the cost-of-living crisis and the shop continues to make sales from parents who want their children to try on first before purchasing. The shop window displays have continued to be re-freshed which helps with add on sales. We also ran a badge competition in the run up to Christmas which was well received by leaders and children to get involved with as a fun activity. We launched a leaflet that explained who, what and where we are and this was distributed to leaders to share with their parents. Customer service still continues to be our priority along with our knowledge for Scouting and Guiding.

**FDL**

Sales increased by £33k on last year, much of which was achieved through

now stocking official Activity and Challenge badges to sell wholesale to other district scout shops. We were able to withhold a price increase on badges for April 23 which enabled us to gain more custom and with the great service we delivered we retained these customers when we did increase the price in line with Scout Stores. We continue to promote the website and seek out new custom through scouting shops in the UK.

The new products and designs that Nicole has designed and brought into stock have proved popular and continue to sell well. This has included products that don't include commission from using scout logos and provides us with more profit. Nicole also continues to listen to ideas and feedback from leaders shopping in store and on the FDL website.

## Lisa Brearly Retail Operations Manager

## Scout Archives

The Archive provides a safe home for not only Sheffield, but also any Scouting connected item, and the team welcomes any donations. The Archivists can be contacted through Scout Headquarters and collection of items can be arranged.

The Archives website, which contains information on all Sheffield Groups, remains live and can be viewed at <http://www.sheffieldscoutarchives.org.uk>. Basic group information can be found under the "Groups" link on the home screen navigation and in more detail, up to the 1980's, in the Annual Reports which can be located from the "Archives" link on the home page.

The team is much reduced and would welcome anyone who would like to spend a Monday morning in pleasant company sorting out the history of Scouting in Sheffield will be made very welcome. Previous knowledge of Scouting would be useful but actual knowledge of Scouting in the city is not required!

David Worth

## SHEFFIELD SCOUT RESOURCES CHARITY

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

#### 1. Accounting Policies

##### Basis of Accounting

The accounts have been prepared under the historical cost convention as modified to incorporate the revaluation of certain fixed assets.

##### Tangible Fixed Assets

Depreciation is provided at rates calculated to write off the cost or valuation of each asset over its estimated useful life.

#### 2. Tangible Fixed Assets

	2024 £	2023 £
Freehold land and buildings at valuation	500,000	500,000
Additions at cost less depreciation	23,215	27,158
	<u>523,215</u>	<u>527,158</u>
Fixtures and fittings at cost less depreciation :-		
Computers	0	0
Furniture and equipment	0	0
S G S Outdoors	25,087	31,462
	<u>25,087</u>	<u>31,462</u>
	<u>548,302</u>	<u>558,620</u>

#### 3. Investments

	2024 £	2023 £
UK fixed interest	203,462	168,487
Overseas fixed interest	140,347	149,339
UK equities	98,346	102,591
European equities	22,311	27,550
North American equities	81,912	49,240
Japanese equities	9,294	9,831
Far East and Australasian equities	19,587	24,271
International equities	26,330	79,885
Emerging economies	9,348	9,348
Property	98,711	98,702
Alternative assets	137,922	132,391
	<u>847,570</u>	<u>851,635</u>
Market Value £893,748 (2023 - £869,039)		

#### 4. Investment in S G S Outdoors Ltd

	2024 £	2023 £
Ordinary shares of £1 each	<u>4</u>	<u>4</u>

## MEMBERSHIP

The Annual Census taken as at 31st January 2024 showed total Membership of the Scout Association in the City of Sheffield

### SHEFFIELD SCOUT RESOURCES CHARITY

#### BALANCE SHEET AS AT 31 MARCH 2024

	Notes	2024		2023	
		£	£	£	£
<b>Fixed Assets</b>					
Tangible fixed assets	2	548,302		558,620	
Investments	3	847,570		851,635	
Investment in S G S Outdoors Ltd	4	4		4	
			1,395,876		1,410,259
<b>Current Assets</b>					
Stock		995,693		735,555	
Debtors	5	29,861		52,516	
Loans to groups		14,904		12,177	
Cash and bank balances	6	161,884		205,653	
			1,202,342		1,005,901
<b>Creditors</b>					
Amounts falling due within one year	7	601,250		374,173	
Loans from districts and groups		757,709		767,368	
			1,358,959		1,141,541
<b>Net Current Assets</b>			-156,617		-135,640
<b>Net Assets</b>			1,239,259		1,274,619
<b>Reserves</b>					
Capital reserve	8	259,270		260,533	
Revaluation reserve	9	207,041		207,041	
Designated reserves	10	81,056		91,122	
Properties reserve	11	330,753		330,753	
General accumulated reserve	12	361,139		385,170	
			1,239,259		1,274,619

These financial statements were approved on 30 September 2024

J C Lashmar .....

District	Squirrels		Beavers		Cubs		Scouts		Explorers		Youth Total		Adult Total		Totals	
	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024
Don	21	26	177	152	205	219	147	182	59	62	609	641	214	201	823	842
Hallam	18	18	464	430	543	540	638	622	280	282	1943	1892	534	502	2477	2394
Norfolk	43	37	136	125	132	165	145	164	69	64	525	555	161	155	686	710
Sheaf	0	0	152	140	178	191	192	206	47	61	569	598	216	191	785	789
<b>Total</b>	<b>82</b>	<b>81</b>	<b>929</b>	<b>847</b>	<b>1058</b>	<b>1115</b>	<b>1122</b>	<b>1174</b>	<b>455</b>	<b>469</b>	<b>3646</b>	<b>3686</b>	<b>1125</b>	<b>1049</b>	<b>4771</b>	<b>4735</b>

# SHEFFIELD SCOUTING ACTIVITIES

2023–2024

## DISTRICT COMMISSIONERS

Don J Mellor (Acting) 5 Penistone Road, Sheffield S35 8QH

Norfolk D Fiander 11 Ballifield Way, S13 9HY

Hallam H Clayton 3 Hallamshire Road S10 4FN

Sheaf M Hardman (Acting)

## FINANCIAL REVIEW

The Income and Expenditure Account of the Charity for the year ended 31<sup>st</sup> March 2024 and the Balance Sheet as at that date follow this review. The activities of the Charity fall into four sectors and these are dealt with individually below.

### Administrative Services and Trippet Lane Premises

Income increased by £20k due a significant increase in various investment income streams including interest from further capital invested in The Scout and Guide Shop. There was an increase in Administration and Establishment expenses but the was balanced by a significant reduction in repairs to the Trippet lane premises. Due to the latter, the Charity had a surplus of £14.8k compared with a loss of £6,4k in the previous year. Our direct financial support for Scouting activities increased by £4k to £15.1k.

The Charity's budget for 2024/25 indicates a surplus of £16.2k. This is after providing direct support to the 4 Sheffield Scout Districts and Sheffield Guides.

The Charity expresses its sincere thanks its lay advisors for the considerable time and effort they expend in providing advice, encouragement and support for the Scout Movement within the City of Sheffield.

## SHEFFIELD SCOUT RESOURCES CHARITY

### INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2024

	2024		2023	
	£	£	£	£
<b>Donations</b>				
General donations			3,560	
Headquarters donations	3,971			
Grants received	18		0	
		3,989		3,560
<b>Investment Income etc.</b>				
Income from investments	2,098		2,188	
Interest received	21,267		12,476	
Rents received	23,711		19,033	
Car parking	11,830		11,495	
Management charges	21,048		15,125	
		79,954		60,317
<b>Operating surpluses/(losses)</b>				
The Scout and Guide Shop		-38,832		75,887
		45,111		139,764
<b>Administration Expenses</b>				
Salaries	11,600		10,719	
Pensions	530		531	
Printing and stationery	361		561	
Telephone	87		494	
Insurance	11,357		7,518	
Bank charges	81		12	
Professional fees	4,013		3,973	
Miscellaneous expenses	222		1,145	
		28,251		24,953
<b>Establishment expenses</b>				
Light and heat	3,111		1,222	
Rates	843		1,356	
Repairs and maintenance	16,451		23,103	
Cleaning	1,443		4,026	
Depreciation	3,943		3,943	
		25,791		33,650
<b>Scouting activities</b>				
Grants, training and equipment	100		1,193	
Donations	15,000		10,500	
		15,100		11,693
		69,142		70,296
<b>Operating (Deficit)/Surplus</b>		-24,031		69,468
Less subvention payment to S G S Outdoors		0		0
<b>Retained (Deficit)/Surplus</b>		-24,031		69,468

SHEFFIELD SCOUT RESOURCES CHARITY  
ACCOUNTANTS' REPORT  
ON THE UNAUDITED FINANCIAL STATEMENTS

The members of the Finance and General Purposes Committee are responsible for the preparation of the financial statements for the year ended 31 March 2024 set out on pages 2 to 6.

In accordance with the terms of our engagement, we have compiled the financial statements which comprises the income and expenditure account, the balance sheet and the related notes from the accounting records and information and explanations supplied to us.

As a practising member firm of the Institute of Chartered Accountants in England and Wales (ICAEW), we are subject to its ethical and other professional requirements which are detailed at <http://www.icaew.com/members/regulations-standards-and-guidance/>.

This report is made to you in accordance with the terms of our engagement letter dated 30 September 2023. Our work has been undertaken so that we might compile the financial statements that we have been engaged to compile, report to you that we have done so, and state those matters that we have agreed to state to you in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Sheffield Scout Resources Charity for our work or for this report.

We have carried out this engagement in accordance with technical guidance issued by the Institute of Chartered Accountants in England and Wales and have complied with the ethical guidance laid down by the Institute.

You have approved the financial information for the year and have acknowledged your responsibility for it, for the appropriateness of the accounting basis and for providing all information and explanations necessary for its compilation.

We have not been instructed to carry out an audit of the financial statements. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the financial information.

John S Danson & Co  
Chartered Accountants  
35 Salisbury Road  
Dronfield  
Derbyshire  
S18 1UG  
29 September 2023

## Consolidated Investment Service and Group Loan Scheme

At 31st March 2024 46 Districts and Groups had active accounts in the scheme, although 6 of these held zero balances. Deposits with the Charity totalled £757,709, a net decrease (including capitalised interest) during the year of £9,659.

Interest of £17,215.83 was paid to investors during the year. The Scheme's earnings during the year were less than the interest paid by £2,376 and this increased the accumulated deficit to £6,517. This is not expected to reduce during the current year due to static interest rates and the Charity's agreement to maintain interest rates at the current level.

The average rate of interest paid during the year to all investors was 2.272%, a rate significantly greater than any available commercially in the High Street for relatively small, short term deposit balances.

The standard rate of interest, introduced at 1<sup>st</sup> April 2022 of 2.25% has been maintained. The continuing difficulties in the financial markets indicates that the re-introduction of the interest rate supplements will continue to be delayed.



The Charity continues to offer provide financial support in the form of low interest rate loans to Sheffield Scout building and repair projects. At present there no active loans.

## The Scout and Guide Shop

During the year product sales increased by 6.6% to £1,298m. The overall gross trading margin decreased by 2.7% % due to increased competition on both the internet and Amazon trading as membership of the movement increased further.

Sales volume related Operating and Administration expenses, excluding staffing costs, increased significantly due to increased costs in maintaining sales levels at competitive prices. Salary costs increased by 20% due to further strengthening the shop management team. Due to these factors, and the reduced gross margin, the shop operating fell to a loss of £40.7k.

Stocks of products increased significantly by £987.4k in order to service the increased trading level. This has increased level been finance from additional support from our main supplier Scout Shops Ltd. with favourable credit terms.

Our close relationship with Scout Shops continues and sales expected to increase by 13.7% to £1.69k in 2024/25 with net profit returning albeit to a reduced level £21.3k due to the increase in sales being in mainly in uniform badges which yield a lower margin rate.

The comments received by the staff indicates that the shop continues to provide a very positive service to both the movements locally. Our thanks go to the staff for all their efforts in maximising sales and managing the increased trading levels.

### **FDL Supplies**

The Charities subsidiary wholesale trading operation, FDL Supplies, has continued at a low level of trading but sales increased by 236% to £46.8k and a small surplus after depreciation of £1.6k was achieved. Most of the increase in sales was in uniform badges to other Scout shops rather than FDL's own products.

The budget for the coming year is for trading to increase further to £133k as further shops are added to the customer base and all customers will add FDL's own products to their purchases and new products added to the FDL product range.

### **Donations and Subscriptions**

The Charity would like to thank all donors and subscribers for their continued support for the Charity and its work in supporting the Scout movement in the City of Sheffield

### **Overall Position**

The operation of the Charity developed a loss of £25.8k, a reduction of £95.3k over the previous year. The overall budget for the year 2024/25 is for a surplus of £42.0k to be achieved. That surplus is after the application of non-cash depreciation of £6.45k and the Charity providing positive direct financial support to the Scout and Guide movement of £14.1k.

David Worth

Administrator

## **SHEFFIELD SCOUT RESOURCES CHARITY**

### **FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024**

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Income and Expenditure Account	13
Balance Sheet	14
Notes to the Financial Statements	15—17

**SHEFFIELD SCOUT RESOURCES CHARITY**

England & Wales - Charity number 524796

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# Accounts

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**Providing Support for Scouts & Guides**

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**By E-Mail - [orderonline@scout-and-guide-shop.co.uk](mailto:orderonline@scout-and-guide-shop.co.uk)**

or

**By our fully illustrated fully commercial  
Website**

**[www.scout-and-guide-shop.co.uk](http://www.scout-and-guide-shop.co.uk)**



**Visit our Face Book page at  
The Scout and Guide Shop**

# **SHEFFIELD SCOUT RESOURCES CHARITY**



## **ANNUAL REPORT 2022—2023**

**SHEFFIELD SCOUT RESOURCES CHARITY**  
**(Charity Registration No. 524796)**

**OFFICERS**

Chairman J.C. Lashmar, 1 Prospect Place, S17 4HZ 262 0033  
Hon. Secretary A.S. Cull, 10 Chorley Avenue, S10 3RP 230 5837  
Hon. Treasurer VACANT  
Asst. Hon. Tres. B.G. Hall, 4 Heather Lea Avenue, S17 3DJ 235 1546

**SHEFFIELD SCOUT RESOURCES CHARITY**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone 0114 273 7922

Administrator D. L.. Worth

**THE SCOUT AND GUIDE SHOP LIMITED**  
**(Company Registration No 3324674)**

Company Secretary A S Cull

**SHEFFIELD SCOUTS (HOLDINGS) LIMITED**  
**(Company Registration No. 623191)**

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Sheffield kids need you !

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**YOU** can help

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or

E-mail -  
sheff.scouts@btconnect.com

## GRANTS 2023

### 25<sup>th</sup> World Scout Jamboree South Korea

Grants were approved by the Trustees of the following organisations towards expenditure incurred by 6 Scouts selected to attend the 25<sup>th</sup> World Jamboree to be held in South Korea in July/ August 2023: .

	£
Sheffield Grammar School Exhibition Fund	3,000
Church Burgesses Educational Foundation	2,000
Sheffield Bluecoat and Mount Pleasant Educational Foundation	3,600
	<u>8,600</u>

The grants were paid direct to the applicants

### Alec Oates Fund

The fund was established for the Trustees “to apply the income arising towards the provision of financial assistance for camping for Scouts in poor circumstances”

Since the fund was set up in 1943 with the amount of £200, additional legacies and donations have been received by Sheffield Scout Resources Charity in memory of former Scouts and the value of the fund at 31<sup>st</sup> March 2023 was £.41,875

2 applications were received during the year to 31<sup>st</sup> March 2023 and grants totalling £200 were made towards camp costs..

B.G.Hall

## SHEFFIELD SCOUT RESOURCES CHARITY

### ANNUAL REPORT 2022—2023

#### Report of the Executive Committee

The Executive Committee met on five occasions during the year.

Mr Alan Cull has continued as Honorary Secretary, and all members of the committee are grateful for his work. Mr David Worth has continued as Administrator and has ensured that the Committee has been kept up to date with the financial positions of the Charity and other accounts.

The Office in the Trippet Lane building has continued to support the Scout Movement within the City by implementing decisions of the Executive. Additionally, the Honorary Secretary and the Administrator have continued to provide supportive advice to Groups for Headquarters building schemes and lease renewals. In appropriate cases the Charity will make available financial resources to Groups for Headquarters building schemes.

The committee has continued to receive reports on work that has been undertaken at the Trippet Lane premises. Major items include the completion of some extensive work to deal with roof leaks, relocation of the Archives from the basement to the first floor, removal of the old boiler and refurbishment of the space to allow it to be used for storage and dealing with a large hole that had developed outside the rear door of the shop. Fortunately, the significant cost of dealing with this hole, some £44000, was covered by our insurance.

The relocation of the Archives which covers most Scout Groups in the City, from the basement to the first floor, has somewhat disrupted the work of the Archive Team as did the sudden and unexpected death of David Cooper, one of the members of the team. The Archive Team are thanked for all their work.

The Charity, together with the District Commissioners of the four Sheffield Scout Districts, has continued to co-ordinate with local charities and Sheffield City Council as appropriate.

The Charity has continued to operate the Alec Oates Fund which assists members of the Movement, who may otherwise miss out on an activity, to attend camps and holidays. The committee thanks Mr Brian Hall for his work in seeking grants and overseeing the Alec Oates Fund and also for overseeing our investments that are managed by Investec.

The Charity's investment service has continued to offer the best rates we can obtain to Sheffield Districts and Groups. Details of this service are highlighted in the financial review found elsewhere in this report.

The Executive Committee welcomed the appointment, in August 2022, of Lisa Brearley as our Retail operations Manager and has continued to receive regular reports on the performance of the Charity and The Scout & Guide Shop, the trading arm of the Charity. Although the results were below the budgeted figure the Scout & Guide shop produced a healthy surplus.

Overall, the Charity had a surplus of over £65k and remains in a financially sound position. More detailed financial information is given elsewhere in this report.

The Charity's associated Trust Company, Sheffield Scout (Holdings) Limited has continued to act as trustee for both the Charity and the majority of Groups and Districts in the City. The Executive Committee monitors the Company's work.

The Executive Committee would especially wish to thank all members of the staff and all voluntary helpers for their unstinting support during the last year.

J C Lashmar  
Chairman

## The Scout and Guide Shop

Positive Growth on last year for all sales channels was achieved for the year 2022/23 of plus 3.2%. Budget was not met but this was due to the budget been set at the rate of the sales spike after covid ended and groups were returning to normal from the year before. We had positive growth for the year in Badges even after deducting the 45k approx. sales bonus from the two Queens badges that were issued, guide uniform also performed well for us this year. Amazon and the Shop both had positive growth this year with the website showing positive movement towards the latter end of the year after the mid-year low point.

Since joining the business in August 2022, I have worked within every element of the day to day running of the business so I could understand what was working and if anything needed to change to make working patterns more efficient. It was evident that uniform stock had to be moved from the Rover room as logistically it wasn't working for the E-commerce side of the business and deliveries coming into the building, therefore work com-

### SHEFFIELD SCOUT RESOURCES CHARITY

#### NOTES TO THE FINANCIAL STATEMENTS (Cont.) FOR THE YEAR ENDED 31 MARCH 2023

<b>10. Designated Reserves</b>	<b>2023</b>	<b>2022</b>
	£	£
Memorial Fund	7,343	7,343
Gore-Flint Fund	72,078	56,000
Scout Sailing Fund	11,701	0
	<u>91,122</u>	<u>63,343</u>
<b>11. Properties Reserve</b>	<b>2023</b>	<b>2022</b>
	£	£
Surplus on disposal of Great Hucklow scout centre	199,073	199,073
Surplus on disposal of land at Abbey Brook Close	131,680	131,680
	<u>330,753</u>	<u>330,753</u>
<b>12. General Accumulated Reserve</b>	<b>2023</b>	<b>2022</b>
	£	£
Balance brought forward	315,702	113,949
(Deficit) / Surplus	69,468	201,753
	<u>385,170</u>	<u>315,702</u>
<b>13. Alec Oates Memorial Fund</b>	<b>2023</b>	<b>2022</b>
	£	£
Balance brought forward	40,105	39,068
Investment income	870	1,037
	<u>40,975</u>	<u>40,105</u>
Less Camping grants	400	0
	<u>40,575</u>	<u>40,105</u>
Represented by:		
Investments (Market value £30,724 (2022 - £35,710))	33,433	25,753
Cash and bank balances		13,315
	<u>33,433</u>	<u>39,068</u>

## SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2023

<b>5. Debtors</b>		
	2023	2022
	£	£
Trade debtors and prepayments	52,516	37,358
	<u>52,516</u>	<u>37,358</u>
<b>6. Cash and Bank Balances</b>		
	2023	2022
	£	£
Bank current and deposit accounts	181,514	187,037
Cash held by Investec	23,699	132,365
Cash balances	440	279
	<u>205,653</u>	<u>319,681</u>
<b>7. Creditors</b>		
	2023	2022
	£	£
Amounts falling due within one year :-		
Trade creditors and accruals	343,487	184,893
Taxation and social security	30,686	1,584
	<u>374,173</u>	<u>186,477</u>
<b>8. Capital Reserve</b>		
	2023	2022
	£	£
Balance brought forward	267,847	276,577
Surplus/(Deficit) on disposals of investments	16,116	-8,730
	<u>283,963</u>	<u>267,847</u>
<b>9. Revaluation Reserve</b>		
	2,023	2,022
	£	£
Surplus on revaluation of assets brought forward	<u>207,041</u>	<u>207,041</u>

menced on situating all uniform stock downstairs which entailed Archives moving upstairs and the old boiler room being made fit for purpose. This was completed in March 23 and working well.

All staff were given job descriptions with their specific role within the business and 2 new staff members made the team stronger and settled. We thank all of the team for their hard work this year and embracing the changes that have been made within the business.

Our website this year has had focus on the landing page, headers and navigation. Once we were happy with it, we looked at google ads to direct customers to our site which resulted in more sales from January onwards and continued to see more visitors to the site and sales. We are pleased with the positive customer reviews for ease of ordering and delivery times. Postal strikes through December effected sales but good customer service in keeping our customer informed helped us through this difficult period.

Amazon was 39% up on last year and continues to be a good sales platform for us. This year we enlisted the guidance of an Amazon Marketplace Consultant so we could get a better understanding of being a seller on Amazon and how to increase sales. We quickly learnt that it would be better for us to become Brand Manager of Scouts so we could create better stock listings, size charts, images and descriptions and upselling which in turn this would create more sales and reduce returns. Up to the end of March 23 this was still in discussion with us, Lancing and Gilwell. Postal strikes in November and December had an impact on Amazon sales and also saw us lose the buy box on some listings but we recovered quickly from this in January. We will continue to make positive changes through to the next financial year.

The shop has had the benefit of increased footfall with customers feeling confident to return to shopping in store after the pandemic and continues to make a positive impact in Scouting and Guiding in Sheffield. Window displays have had more focus so it now looks aesthetically pleasing and shows full range of uniform for both movements. The pack offers we ran from November to February to help clear high stock levels and help parents with cost-of-living crisis by passing a discount on to them was received well and we had good feedback, although this impacted on profit margins it boosted sales and depleted stock levels held in the building.

Our social media channels have had a revamp and now support both shop and website in sales, new products and relevant up to date information for both movements.

## FDL Supplies

Sales for the year was 13.9k with a profit of 1.8k after depreciation charges. The Scout and Guide Shop and Glasgow were still FDL's biggest customers but we do now have new Scout shops that are ordering from us monthly. New designs on existing products and new product designs, like the seasonal camp badges have proved popular and selling well. Currently FDL are in the process of advertising uniform badges that will be purchased in packs from The Scout and Guide Shop and sold in bulk through FDL to other Scout shops.

One member of staff now runs FDL on a daily basis which is a great placement within our staffing team and this has enabled the business to move forward with new product and design ideas. A further new member of staff with a strong on sales background will help build the business of uniform badges and support the customer services for FDL

## Lisa Brearly Retail Operations Manager

## Scout Archives

Due to the Covid situation the Archive Team did not meet for 18 months prior to September 2022. In that period of time the Archives were moved from their basement room to the Committee Room on the first floor. This was to release more space in the basement for shop product stock. Due to the absence of the team the move of all the papers, books, uniform, badges, flags, cup and trophies and other items, together with the cabinets, cupboards, desks and pc's, was carried out by shop and other staff. Whilst the team, were very grateful for this being done for them, it did mean that when they returned in October 2022, they faced a significant task in re-establishing order from chaos. In view of that very little new work was achieved.

With the new home now settled and ship-shape we hope that 2023/24 will be a more productive year. However, due to illness and a death, the team is much reduced and would welcome anyone who would like to spend a Monday morning in pleasant company sorting out the history of Scouting in Sheffield will be made very welcome. Previous knowledge of Scouting would be useful but actual knowledge of Scouting in the city is not required!

The Archive provides a safe home for not only Sheffield, but also any Scouting connected item, and the team welcomes any donations. The Archivists

## SHEFFIELD SCOUT RESOURCES CHARITY

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

#### 1. Accounting Policies

##### Basis of Accounting

The accounts have been prepared under the historical cost convention as modified to incorporate the revaluation of certain fixed assets.

##### Tangible Fixed Assets

Depreciation is provided at rates calculated to write off the cost or valuation of each asset over its estimated useful life.

#### 2. Tangible Fixed Assets

	2023	2022
	£	£
Freehold land and buildings at valuation	500,000	500,000
Additions at cost less depreciation	27,158	31,101
	<u>527,158</u>	<u>531,101</u>
Fixtures and fittings at cost less depreciation :-		
Computers	0	0
Furniture and equipment	0	0
S G S Outdoors	31,462	42,458
	<u>31,462</u>	<u>42,458</u>
	<u>558,620</u>	<u>573,559</u>

#### 3. Investments

	2023	2022
	£	£
UK fixed interest	168,487	151,620
Overseas fixed interest	149,339	78,512
UK equities	102,591	129,392
European equities	27,550	27,506
North American equities	49,240	52,063
Japanese equities	9,831	9,847
Far East and Australasian equities	24,271	24,247
International equities	79,885	81,248
Emerging economies	9,348	9,347
Property	98,702	90,035
Alternative assets	132,391	166,468
	<u>851,635</u>	<u>820,285</u>
Market Value £869,039 (2022 - £943,605)		

#### 4. Investment in S G S Outdoors Ltd

	2023	2022
	£	£
Ordinary shares of £1 each	<u>4</u>	<u>4</u>

SHEFFIELD SCOUT RESOURCES CHARITY

BALANCE SHEET  
AS AT 31 MARCH 2023

	Notes	2023		2022	
		£	£	£	£
<b>Fixed Assets</b>					
Tangible fixed assets	2	558,620		573,559	
Investments	3	851,635		820,285	
Investment in S G S Outdoors Ltd	4	4		4	
			1,410,259		1,393,848
<b>Current Assets</b>					
Stock		735,555		315,893	
Debtors	5	52,516		37,358	
Loans to groups		12,177		3,550	
Cash and bank balances	6	205,653		319,681	
		1,005,901		676,482	
<b>Creditors</b>					
Amounts falling due within one year	7	374,173		186,477	
Loans from districts and groups		767,368		699,167	
		1,141,541		885,644	
<b>Net Current Assets</b>			-135,640		-209,162
<b>Net Assets</b>			1,274,619		1,184,686
<b>Reserves</b>					
Capital reserve	8	260,533		267,847	
Revaluation reserve	9	207,041		207,041	
Designated reserves	10	91,122		63,343	
Properties reserve	11	330,753		330,753	
General accumulated reserve	12	385,170		315,702	
		1,274,619		1,184,686	

These financial statements were approved on 29 September 2023

J C Lashmar .....

can be contacted through Scout Headquarters and collection can be arranged.

The Archives website which contains information on all Sheffield Groups remains live and can be viewed at <http://www.sheffieldscoutarchives.org.uk>. Basic group information can be found under the “Groups” link on the home screen navigation and in more detail, up to the 1980's, in the Annual Reports which can be located from the “Archives” link on the home page.

David Worth

## AWARDS

### Awards for 2022– 2023

#### Hallam

#### Cornwell Scout Badge

Kiran Rowntree 180th Millhouses Scout Troop

#### Don

#### Silver Woof

Sylvia Anne West

#### Bar to Silver Acorn

Christopher Eric Levesley

## OBITUARIES:

### Sheaf

David Cooper

Mary Watson

Elaine Shaw

SAS & Archives

Swimming Instructor

ADC Cubs

## MEMBERSHIP

The Annual Census taken as at 31st January 2023 showed total Membership of the Scout Association in the City of Sheffield.

District	Squirrels		Beavers		Cubs		Scouts		Explorers		Youth Total		Adult Total		Totals	
	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023	2022	2023
Don		21	152	177	179	205	177	147	51	59	559	609	212	214	771	823
Hallam		18	423	464	618	543	621	638	268	280	1930	1943	520	534	2450	2477
Norfolk		43	135	136	145	132	123	145	53	69	456	528	152	161	608	689
Sheaf		0	118	152	175	178	171	192	41	47	505	569	196	216	701	785
<b>Total</b>		<b>82</b>	<b>828</b>	<b>929</b>	<b>1117</b>	<b>1058</b>	<b>1092</b>	<b>1122</b>	<b>413</b>	<b>455</b>	<b>3450</b>	<b>3649</b>	<b>1080</b>	<b>1125</b>	<b>4530</b>	<b>4774</b>

## SHEFFIELD SCOUT RESOURCES CHARITY

### INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2023

	2023		20	
	£	£	£	£
<b>Donations</b>				
General donations			0	
Headquarters donations	3,560		1,822	
Grants received	0		8,101	
		3,560		9,923
<b>Investment Income etc.</b>				
Income from investments	2,188		1,333	
Interest received	12,476		8,868	
Rents received	19,033		16,843	
Car parking	11,495		10,428	
Management charges	15,125		8,737	
		60,317		46,209
<b>Operating surpluses/(losses)</b>				
The Scout and Guide Shop		75,887		199,647
		139,764		255,779
<b>Administration Expenses</b>				
Salaries	10,719		7,680	
Pensions	531		530	
Printing and stationery	561		482	
Telephone	494		175	
Insurance	7,518		6,772	
Bank charges	12		1	
Professional fees	3,973		4,771	
Miscellaneous expenses	1,145		1,164	
		24,953		21,575
<b>Establishment expenses</b>				
Light and heat	1,222		781	
Rates	1,356		848	
Repairs and maintenance	23,103		7,115	
Cleaning	4,026		1,782	
Depreciation	3,943		3,943	
		33,650		14,469
<b>Scouting activities</b>				
Grants, training and equipment	1,193		3,226	
Donations	10,500		8,000	
		11,693		11,226
		70,296		47,270
<b>Operating (Deficit)/Surplus</b>		69,468		208,509
Less subvention payment to S G S Outdoors		0		5,625
<b>Retained (Deficit)/Surplus</b>		69,468		202,884

# SHEFFIELD SCOUTING ACTIVITIES

2022–2023

## DISTRICT COMMISSIONERS

Don J Mellor (Acting) 5 Penistone Road, Sheffield S35 8QH

Norfolk D Fiander 11 Ballifield Way, S13 9HY

Hallam H Clayton 3 Hallamshire Road S10 4FN

Sheaf M Hardman (Acting)

### **.Sheffield Districts Scouting Activities Report**

This year has been recovery year following the Covid pandemic. Group numbers are recovering and increasing and Squirrel numbers are gradually appearing in most groups. Matt Hardman is Acting District Commissioner in Sheaf District and Janette Mellor continues as Acting District Commissioner in Don. The highest Scout Award the Cornwell Badge has been made to Kiran Rowntree 180th Millhouses Scout Group.

The Cornwell Scout Badge is so rare and that only a handful of young people are awarded it across the UK each year with only 4 being awarded since 2016.

Kiran Rowntree received the Cornwell Scout Badge, in recognition of his courage and endurance under extreme conditions. Kiran has a long-term physical condition but has excelled as a Cub and a Scout and continues to inspire and influence his fellow Scouts.

## SHEFFIELD SCOUT RESOURCES CHARITY

### ACCOUNTANTS' REPORT ON THE UNAUDITED FINANCIAL STATEMENTS

The members of the Finance and General Purposes Committee are responsible for the preparation of the financial accounts for the year ended 31 March 2023 set out on pages 2 to 6.

In accordance with the terms of our engagement, we have compiled the financial information which comprises the income and expenditure account, the balance sheet and the related notes from the accounting records and information and explanations supplied to us.

This report is made to you in accordance with the terms of our engagement letter dated 31 August 2018. Our work has been undertaken so that we might compile the financial information that we have been engaged to compile, report to you that we have done so, and state those matters that we have agreed to state to you in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Sheffield Scout Resources Charity for our work or for this report.

We have carried out this engagement in accordance with technical guidance issued by the Institute of Chartered Accountants in England and Wales and have complied with the ethical guidance laid down by the Institute.

You have approved the financial information for the year ended 31 March 2021 and have acknowledged your responsibility for it, for the appropriateness of the accounting basis and for providing all information and explanations necessary for its compilation.

We have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the financial information.

John S Danson & Co

Chartered Accountants  
35 Salisbury Road  
Dronfield  
Derbyshire  
S18 1UG

29 September 2023

## FINANCIAL REVIEW

The Income and Expenditure Account of the Charity for the year ended 31<sup>st</sup> March 2023 and the Balance Sheet as at that date follow this review. The activities of the Charity fall into four sectors and these are dealt with individually below.

### Administrative Services and Trippet Lane Premises

Income increased by £7,705 due a significant increase in various investment income streams including interest from the additional capital invested in The Scout and Guide Shop. There was a small increase in Administration and Establishment expenses but £23,193 was spent in refurbishment of the Trippet lane premises compared to £7,115 in the previous year. Due to the latter the Charity incurred a loss of £6,418 compared to a surplus of £8,862 in 2021/22. Our direct financial support for Scouting activities increased to £11,693.

The Charity's budget for 2023/24 indicates a surplus of £9,027. This is after direct support to the 4 Sheffield Scout Districts.

The Charity expresses its sincere thanks its lay advisors for the considerable time and effort they expend in providing advice, encouragement and support for the Scout Movement within the City of Sheffield.

### Consolidated Investment Service and Group Loan Scheme

At 31<sup>st</sup> March 2023, 45 Districts and Groups had active accounts in the scheme, although 5 of these held zero balances. Deposits with the Charity totalled £767,368, a net increase (including capitalised interest) during the year of £73,935.

Interest of £16,140 was paid to investors during the year. The Scheme's earnings during the year were less than the interest paid by £738 and this increased the accumulated deficit to £4,141. This is not expected to reduce during the current year due to static interest rates and the Charity's agreement to maintain interest rates at the current level.

The average rate of interest paid during the year to all investors was 2.19%, a rate significantly greater than any available commercially in the High Street for relatively small short term deposit balances.

The standard rate of interest, introduced at 1<sup>st</sup> April 2022 of 2.25% has been

## SHEFFIELD SCOUT RESOURCES CHARITY

### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

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Notes to the Financial Statements	17—19

addition, new products are planned to be added to the FDL product range with sales budgeted at £149k with a surplus of £39.5k.

### **Donations and Subscriptions**

The Charity would like to thank all donors and subscribers for their continued support for the Charity and its work in supporting the Scout movement in the City of Sheffield

### **Overall Position**

The operation of the Charity developed a surplus of £69.5k, a decrease of £133.4k over the previous year. The overall budget for the year 2023/24 is for a surplus of £76.2k to be achieved. That surplus is after the application of non-cash depreciation of £17.4k and the Charity providing positive direct financial support to the Scout and Guide movement of £13.6k.

David Worth  
Administrator

maintained. The continuing difficulties in the financial markets indicates that the re-introduction of the interest rate supplements will continue to be delayed.

The Charity continues to offer provide financial support in the form of low interest rate loans to Sheffield Scout building and repair projects. At present there no active loans.

### **The Scout and Guide Shop**

During the year product sales fell by £17.2k to £1,217m. The overall gross trading margin decreased by 2.1% % due to increased competition in internet and Amazon trading.

Sales volume related Operating and Administration expenses, excluding staffing costs, increased significantly due to increased costs in maintaining sales levels at competitive prices. Salary costs increased by 24% due to strengthening the management team. Due to these factors and the reduced gross margin the shop operating surplus fell by 10.1% to £74.1k

Stocks of products increased significantly by £432.8k in order to service the increased trading level. This has been financed partly from short-term borrowing from the charity and partly from support from our main supplier Scout Shops Ltd. with favourable credit terms.

Our close relationship with Scout Shops continues and sales are budgeted to increase £1.675m in 2023/24 with the net profit falling to £52.2k due to the increase in sales being in mainly in uniform badges which yield a lower margin rate. The comments received by the staff indicates that the shop continues to provides a very positive service to the movement. Our thanks go to the staff for all their efforts in maximising sales and managing the significantly increased trading levels.

### **FDL Supplies**

The Charities subsidiary wholesale trading operation, FDL Supplies, has continued at a very low level of trading. Sales increased by 30% to £13.9k and a small surplus after depreciation of £1.4k was achieved.

The budget for the coming year is for trading to increase significantly as FDL will be utilised to distribute sales of uniform badges to other Scout outlets. In

**SHEFFIELD SCOUT RESOURCES CHARITY**

England & Wales - Charity number 524796

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# Accounts

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**SHEFFIELD SCOUT  
RESOURCES CHARITY**

**ANNUAL REPORT  
2021—2022**

**SHEFFIELD SCOUT RESOURCES CHARITY**  
(Charity Registration No. 524796)

**OFFICERS**

Chairman J.C. Lashmar, 1 Prospect Place, S17 4HZ 262 0033  
Hon. Secretary A.S. Cull, 10 Chorley Avenue, S10 3RP 230 5837  
Hon. Treasurer VACANT  
Asst. Hon. Tres.B.G. Hall, 4 Heather Lea Avenue, S17 3DJ 235 1546

**SHEFFIELD SCOUT RESOURCES CHARITY**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone 0114 273 7922

Administrator D. L.. Worth

**THE SCOUT AND GUIDE SHOP LIMITED**  
(Company Registration No 3324674)

Company Secretary A S Cull

**SHEFFIELD SCOUTS (HOLDINGS) LIMITED**  
(Company Registration No. 623191)

Company Secretary A.S. Cull

**THE SCOUT AND GUIDE SHOP**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone - 0114 272 4018 Orders - 0114 270 1752

## **SHEFFIELD SCOUT RESOURCES CHARITY**

### **ANNUAL REPORT 2021—2022**

#### **Report of the Executive Committee**

The Executive Committee met on five occasions during the year. The meetings in June and July were held by Zoom with face-to-face meetings resuming in October 2021.

The Executive were pleased to note that once Scouting meetings were beginning to restart after lockdown orders for uniforms began to rapidly increase, although, in common with many organisations, we have continued to experience supply problems throughout the year.

Mr Alan Cull has continued as Honorary Secretary and all members of the committee are grateful for his work. Mr David Worth has continued as Administrator and has ensured that the Committee has been kept up to date with the financial positions of the Charity and other accounts.

The Office in the Trippet Lane building has continued to support the Scout Movement within the City by implementing decisions of the Executive. Additionally, the Honorary Secretary and the Administrator have continued to provide supportive advice to Groups for Headquarters building schemes and lease renewals. In appropriate cases the Charity will make available financial resources to Groups for Headquarters building schemes.

The committee has continued to receive reports on work that has been undertaken at the Trippet Lane premises, including some extensive work to deal with roof leaks.

As a consequence of the lockdowns there has been very limited activity with respect to the Archives.

The Charity, together with the District Commissioners of the four Sheffield Scout Districts, has continued to co-ordinate with local charities and Sheffield City Council as appropriate.

Whilst the Charity has continued to operate the Alec Oates Fund to assist members of the Movement to attend camps and holidays there has been very limited demand because of the disruption of Scouting Activities. The committee thanks Mr Brian Hall for his work in seeking grants and over-

seeing the Alec Oates Fund and also for overseeing our investments that are managed by Investec.

The Executive Committee were advised that the Charity had received an interim sum of £56000 from the estate of Edward Gore Flint and noted there will be a further small payment once the estate is fully discharged. The money had been invested pending a final decision on how the legacy will be used to support Scouting in Sheffield.

The Charity's investment service has continued to offer the best rates we can obtain to Sheffield Districts and Groups. Details of this service are highlighted in the financial review found elsewhere in this report.

The Executive Committee has continued to receive regular reports on the performance of the Charity and The Scout & Guide Shop, the trading arm of the Charity. As mentioned above the restarting of Scouting & Guiding activities resulted in a greatly improved trading position for the Scout and Guide Shop. Whilst some trading expenses were higher than budget due to increased volume the profit of £201K was well in excess of budget. The shop has repaid the loan it received from SSRC and has reduced the support it receives from SSRC.

Overall, the Charity had a surplus of £202k and remains in a financially sound position. More detailed financial information is given elsewhere in this report.

The Charity's associated Trust Company, Sheffield Scout (Holdings) Limited has continued to act as trustee for both the Charity and the majority of Groups and Districts in the City. The Executive Committee monitors the Company's work.

The Executive Committee would especially wish to thank all members of the staff and all voluntary helpers for their unstinting support during the last year.

J C Lashmar  
Chairman

## **The Scout and Guide Shop**

Active outdoor Scouting recommenced as the pandemic lockdown was reduced in April 2021 and indoor meetings started in September. Sales grew steadily for the first half of the year but with the start of indoor meetings it seemed that almost every member of the movement need a new uniform. This led to two problems for all Scout and Guide shops – a shortage of stock and a shortage of staff. Luckily, due to our strong finances and close connection with Scout Shops, the first was minimised and, as always, our staff overcame the other. The availability of stock has hampered the sales throughout the year due to problems with both overseas production and the delivery chain.

Shop sales for the year 2021/22 grew by 560 % to £1.235m. To achieve this growth stocks were increased 50% and 3 new members of staff were employed. The overall sales margin also grew slightly and expenses relating to trading levels increased, including wages.. However, the higher level of trading enabled the shop to reverse the 2020/21 loss into a profit of £199.9k. This enabled the shop not only to remove its reliance for funding from Charity but also to fully repay the financial support provided over the last 30 years.

The click and collect operation of the shop continued for the first part of the year but we finally re-opened properly to customers in September. Demand slowly grew indicating that not everyone wants to use the internet and there is still a place for a physical shop.

Our website remains key to our sales operation especially with regard to the supply of uniform badges whilst our strong sales presence on Amazon allows us meet the requirements of customers who are new to the movement. We are the main supplier of Scout uniforms on that selling channel.

Our closer co-operation with Scout Shops has developed further and this has had a direct benefit on both sales and margins and has consolidated our position in the market place for the future. The Scout and Guide shop continues to be the largest supplier of Scout uniform in the UK and one of the few supplying uniforms for both movements.

The operation of our subsidiary trading operation, FDL Supplies, has remain virtually closed but, as district Scout shops re-open, we hope that this operation will recommence and grow. The sales made via our own shop and website continues to indicate that there is a demand for their products. A report of their activities is contained in a separate section of this Annual Report.

The continuing co-operation with Scout Store assists us in both developing our share of the Scout market and improves our operating surplus in both financial and percentage terms. Calculating figures for the 2022/23 budgets has been more difficult than usual but we currently budgeting for sales to grow to £1.914m which should result in a surplus of £294k.

The Charity is greatly indebted to the members of staff whose efforts in meeting the challenges over the last 12, expanding months, have placed The Scout and Guide Shop in a stronger position than it was at the commencement of the pandemic in March 2020.

David Worth  
Administrator

### **FDL Supplies**

Although activities within the movement have re-commenced after the pandemic most District Scout shops, FDL's customer base, have, like our own shop, concentrated on supplying of uniform. Sales and promotion of FDL products has therefore remained very low and no new lines were added to the range. Sales of £10.7k were achieved, mainly through The Scout and Guide Shop but, after depreciation charges, a loss of £1.3k was incurred.

Sales of products by Sheffield and Glasgow shops indicates that there is a market for the products in the FDL range and it is planned that promotion will recommence in the coming year and that new products will be introduced into the range.

David Worth  
Administrator

## Scout Archives

Due to the Covid situation the Archive Team has not been able to meet in 2021/22. Despite the absence of the team a number of enquiries and questions have been received and answered via the web site.

The two memorial plaques and the Books of Remembrance have not yet been mounted in the Rover Memorial Room as the room has had to be used for storage of stock due to the increased volume of trading.

A number of significant donations have been received during the year. These include a commissioner's uniform jacket from the 1950's. Unfortunately, this contains Scottish rather than Sheffield badges as the owner was located in Edinburgh.

We also received in a small package from the family of a Sheffield leader, including the program for a Scout Display in Hillsborough Park in 1911 and the Leader instructions for attendees at the Windsor Castle Scout Rally in 1910. Whilst these were of great interest the most important item received was a full set of the original 6 fortnightly parts of the publication "Scouting for Boys" published in 1908 and on the basis of which the Scouting movement began. The items had belonged to the donors Grandfather who was a leader in the 7th Attercliffe Troop. He had been a leader for a just a few years up to the 1<sup>st</sup> World War and although he had never returned to Scouting, he had treasured the items for the rest of his life.

The Archive provides a safe home for not only Sheffield, but also any Scouting connected items, and the team welcomes any donations. The Archivists can be contacted through Scout Headquarters.

The Archives website which contains information on all Sheffield Groups remains live and can be viewed at <http://www.sheffieldscoutarchives.org.uk>. Basic group information can be found under the "Groups" link on the home screen navigation and in more detail, up to the 1980's, in the Annual Reports which can be located from the "Archives" link on the home page.

## AWARDS

No awards for 2021– 2022

## OBITUARIES

## MEMBERSHIP

The Annual Census taken as at 31st January 2022 showed total Membership of the Scout Association in the City of Sheffield.

District	Beavers		Cubs		Scouts		Explorers		Network		Youth Total		Adult Total		Totals	
	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021	2022
Don	113	152	153	179	149	177	41	51	7	0	463	508	209	212	672	771
Hallam	361	423	545	618	578	621	269	268	0	0	1753	1662	464	520	2217	2450
Norfolk	93	135*	133	145	156	123	39	53	0	0	421	403	132	152	553	608
Sheaf	73	118	142	175	151	171	49	41	0	0	415	464	191	196	606	701
Total	640	693	973	1117	1034	1092	398	413	7	0	3052	3037	996	1080	4048	4530

\* includes 9 squirrels

# **SHEFFIELD SCOUTING ACTIVITIES**

**2021–2022**

## **DISTRICT COMMISSIONERS**

Don J Mellor (Acting) 5 Penistone Road, Sheffield S35 8QH

Norfolk D Fiander 11 Ballifield Way, S13 9HY

Hallam H Clayton 3 Hallamshire Road S10 4FN

Sheaf J Thompson

### **.Sheffield Districts Scouting Activities Report**

After a very difficult 12 months in the year to 31st March 2021 Scouting restrictions were relaxed in April 2021 and all sections were able to meet together outside. Although there were no restrictions on numbers participating, leaders had to abide by strict Scout Covid regulations. Adult leaders could meet socially without youth members but in that case, they had to abide by the Government Covid Guidelines. All Districts indicated that numbers involved in activities were lower than before the pandemic commenced but all were very enthusiastic to be meeting together.

Initially groups were meeting outdoors and thriving on the opportunity. By June numbers in the Groups that were active were nearly back to pre-pandemic levels and Groups were starting to deal with waiting lists. All Districts had started camping again albeit with many restrictions.

There was a further outbreak of Covid towards the end of the summer which meant some more restrictions for a short period but, by October, groups were gradually returning to indoor meetings with fewer restrictions. However, a number of smaller Groups with less resources remained closed.

The forced active participation of Mum and Dads in the at home, Zoom meetings which had taken place over the pandemic period.

which had increased parental awareness and appreciation of Scouting. Some new leaders had been recruited but the introduction of statutory Scout Association compliance requirements for all leaders was causing concerns to District Commissioners

A party of Explorer Scouts participated in the Sheffield Civic Remembrance service which was held for the first time since 2019

The introduction of Squirrel Scout's in the city had been delayed by the pandemic but the first colony was formed in the year and others are expected to follow shortly.

## **FINANCIAL REVIEW**

The Income and Expenditure Account of the Charity for the year ended 31<sup>st</sup> March 2022 and the Balance Sheet as at that date follow this review. The activities of the Charity fall into four sectors and these are dealt with separately below.

### **Administrative Services and Trippet Lane Premises**

Income increased by £1,325 due a combination of increased usage of the building and a significant increase in investment income. The latter was due to an increase in investments of £176,137 from the repayment of capital invested in The Scout and Guide Shop. There was an increase in Administration and Establishment expenses of £13,373 due mainly to the increased usage of the building. The overall surplus from administration and the operation of the Trippet Lane premises reduced by £14,828. Our direct financial support for Scouting activities increased to £11,226.

The Executive Committee was able to cease their support for The Scout and Guide Shop in September as this was no longer required due to the shops increased sales volumes..

The Charity had a surplus after the subvention noted above of £8,862 compared with £23,682 in the previous year.

The Charity's budget for 2022/23 indicates a deficit of £1,887. This is after direct support to the 4 Sheffield Scout Districts.

The Charity expresses its sincere thanks its lay advisors for the considerable time and effort they expend in providing advice, encouragement and support for the Scout Movement within the City of Sheffield.

### **Consolidated Investment Service and Group Loan Scheme**

At 31st March 2022 44 Districts and Groups had active accounts, although 6 of these held zero balances. Deposits with the Charity totalled £693,433, a net increase (including capitalised interest) during the year of £137,254.

Interest of £10,677 was paid to investors during the year. The Scheme's earnings during the year were less than the interest paid by £970 and this increased the accumulated deficit to £1,655. The current rate of interest is projected to reduce the deficit during the current year.

The average rate of interest paid during the year to all investors was 1.75%, a rate significantly greater than any available commercially in the High Street for relatively small short term deposit balances.

The standard rate of interest will be raised on 1<sup>st</sup> April 2022 to 2.25%. The continuing low level of bank interest rates and the reduction in dividend levels indicates that the re-introduction of the interest rate supplements will continue to be delayed.

The Charity continues to offer financial support to Sheffield Scout building and repair projects although at present there are no active loans.

### **The Scout and Guide Shop**

During the year product sales increased by £1,015m (560.3 %) to £1,235m. The overall gross trading margin increased by 1.9%.

Sales volume related Operating and Administration expenses, excluding staffing costs, were kept under close control but due to the increased trading volumes increased by £25.4k. 4 additional members of staff were employed mid-way through the year to meet the increased levels of trading and the redundancy payment made to staff members in 2020 were charged to the account

Due to the factors mention above the operation of the shop incurred a significant increase in profit to £199.9k compared to a loss in the previous year of £69.2k.

Our close relationship with Scout Shops continues and sales are budgeted to increase to £1.914m in 2022/23 with the profit increasing to £293.9k.

Stocks of products increased by £95.8k in order to service the in-

creased trading level. This has been financed from within the shop's resources and the short-term borrowing and longer-term financial support provided by the Charity has been repaid.

The comments received by the staff indicates that the shop continues to provide a very positive service to the movement. Our thanks go to the staff for all their efforts in maximising sales and managing the significant increase trading levels.

### **FDL Supplies**

The Charities subsidiary trading operation, FDL Supplies, has continued at a very low level of trading. Sales of £10.7k were achieved but at a loss after depreciation of £1.4k. The budget for the coming year is for trading to increase.

### **Donations and Subscriptions**

The Charity would like to thank all donors and subscribers for their continued support for the Charity and its work in supporting the Scout movement in the City of Sheffield

### **Overall Position**

The operation of the Charity incurred a surplus of £202.9k an increase of £259.3k over the previous year. The overall budget for 2022/23 is for a surplus of £290.8k to be achieved. That surplus is after the application of non-cash depreciation of £15.2k and the Charity providing positive direct financial support to the Scout and Guide movement of £12.3k.

David Worth  
Administrator

**SHEFFIELD SCOUT RESOURCES CHARITY**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022**

**SHEFFIELD SCOUT RESOURCES CHARITY**

**Financial Statements**

**For the year ended 31 March 2022**

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**SHEFFIELD SCOUT RESOURCES CHARITY**

**ACCOUNTANTS' REPORT  
ON THE UNAUDITED FINANCIAL STATEMENTS**

The members of the Finance and General Purposes Committee are responsible for the preparation of the financial accounts for the year ended 31 March 2022 set out on pages 17 to 21.

In accordance with the terms of our engagement, we have compiled the financial information which comprises the income and expenditure account, the balance sheet and the related notes from the accounting records and information and explanations supplied to us.

This report is made to you in accordance with the terms of our engagement letter dated 31 August 2018. Our work has been undertaken so that we might compile the financial information that we have been engaged to compile, report to you that we have done so, and state those matters that we have agreed to state to you in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Sheffield Scout Resources Charity for our work or for this report.

We have carried out this engagement in accordance with technical guidance issued by the Institute of Chartered Accountants in England and Wales and have complied with the ethical guidance laid down by the Institute.

You have approved the financial information for the year ended 31 March 2021 and have acknowledged your responsibility for it, for the appropriateness of the accounting basis and for providing all information and explanations necessary for its compilation.

We have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the financial information.

John S Danson & Co

Chartered Accountant  
35 Salisbury Road  
Dronfield Derbyshire  
S18 1UG  
30 September 2022

**SHEFFIELD SCOUT RESOURCES CHARITY**

**INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 MARCH 2022**

	2022		2021	
	£	£	£	£
<b>Donations</b>				
General donations	0		0	
Headquarters donations	1,822		0	
Grants received	8,101		21,219	
		9,923		21,219
<b>Investment Income etc.</b>				
Income from investments	1,333		1,194	
Interest received	12,748		7,612	
Rents received	16,843		13,389	
Car parking	10,428		4,913	
Management charges	4,857		6,480	
		46,209		33,588
<b>Operating surpluses/(losses)</b>				
The Scout and Guide Shop		199,647		-68,802
		255,779		-13,995
<b>Administration Expenses</b>				
Salaries	7,680		6,540	
Pensions	530		530	
Printing and stationery	482		351	
Telephone	175		327	
Insurance	6,772		7,159	
Bank charges	1		108	
Professional fees	4,771		4,206	
Miscellaneous expenses	1,164		621	
		21,575		19,842
<b>Establishment expenses</b>				
Light and heat	781		106	
Rates	848		51	
Repairs and maintenance	7,115		-364	
Cleaning	1,782		293	
Depreciation	3,943		1,495	
		14,469		1,581
<b>Scouting activities</b>				
Grants, training and equipment	3,226		1,702	
Donations	8,000		8,000	
		11,226		9,702
		47,270		31,125
<b>Operating (Deficit)/Surplus</b>		208,509		-45,120
Less subvention payment to S G S Outdoors		5,625		11,250
<b>Retained (Deficit)/Surplus</b>		202,884		-56,370

SHEFFIELD SCOUT RESOURCES CHARITY

BALANCE SHEET  
AS AT 31 MARCH 2022

	Notes	2022		2021	
		£	£	£	£
<b>Fixed Assets</b>					
Tangible fixed assets	2	573,559		588,365	
Investments	3	820,285		644,148	
Investment in S G S Outdoors Ltd	4	4		4	
			1,393,848		1,232,517
<b>Current Assets</b>					
Stock		315,893		219,866	
Debtors	5	37,358		50,839	
Loans to groups		3,550		5,456	
Cash and bank balances	6	319,681		51,569	
			676,482		327,730
<b>Creditors</b>					
Amounts falling due within one year	7	186,477		63,595	
Loans from districts and groups		699,167		560,989	
			885,644		624,584
<b>Net Current Assets</b>			-209,162		-296,854
<b>Net Assets</b>			1,184,686		935,663
<b>Reserves</b>					
Capital reserve	8	267,847		276,577	
Revaluation reserve	9	207,041		207,041	
Designated reserves	10	63,343		7,343	
Properties reserve	11	330,753		330,753	
General accumulated reserve	12	315,702		113,949	
			1,184,686		935,663

These financial statements were approved on 30 September 2022

J C Lashmar  .....

SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2022

1. Accounting Policies

**Basis of Accounting**

The accounts have been prepared under the historical cost convention as modified to incorporate the revaluation of certain fixed assets.

**Tangible Fixed Assets**

Depreciation is provided at rates calculated to write off the cost or valuation of each asset over its estimated useful life.

2. Tangible Fixed Assets

	2022	2021
	£	£
Freehold land and buildings at valuation	500,000	500,000
Additions at cost less depreciation	31,101	35,044
	<u>531,101</u>	<u>535,044</u>
Fixtures and fittings at cost less depreciation :-		
Computers	0	0
Furniture and equipment	0	0
S G S Outdoors	42,488	53,321
	<u>42,488</u>	<u>53,321</u>
	<u>573,589</u>	<u>588,365</u>

3. Investments

	2022	2021
	£	£
UK fixed interest	151,620	132,894
Overseas fixed interest	78,512	85,575
UK equities	129,392	96,287
European equities	27,506	23,558
North American equities	52,063	48,350
Japanese equities	9,847	6,852
Far East and Australasian equities	24,247	20,023
International equities	81,248	49,887
Emerging economies	9,347	9,347
Property	90,035	55,888
Alternative assets	166,468	115,487
Market Value £943,605 (2021 - £750,938)	<u>820,285</u>	<u>644,148</u>

4. Investment in S G S Outdoors Ltd

	2022	2021
	£	£
Ordinary shares of £1 each	<u>4</u>	<u>4</u>

SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2022

<b>5. Debtors</b>		
	<b>2022</b>	<b>2021</b>
	£	£
Trade debtors and prepayments	37,358	50,839
	<u>37,358</u>	<u>50,839</u>
<b>6. Cash and Bank Balances</b>		
	<b>2022</b>	<b>2021</b>
	£	£
Bank current and deposit accounts	187,037	35,157
Cash held by Investec	132,365	16,232
Cash balances	279	180
	<u>319,681</u>	<u>51,569</u>
<b>7. Creditors</b>		
	<b>2022</b>	<b>2021</b>
	£	£
Amounts falling due within one year :-		
Trade creditors and accruals	184,893	35,822
Taxation and social security	1,584	27,773
	<u>186,477</u>	<u>63,595</u>
<b>8. Capital Reserve</b>		
	<b>2022</b>	<b>2021</b>
	£	£
Balance brought forward	276,577	283,480
Surplus/(Deficit) on disposals of investments	-8,730	-6,903
	<u>267,847</u>	<u>276,577</u>
<b>9. Revaluation Reserve</b>		
	<b>2,022</b>	<b>2,021</b>
	£	£
Surplus on revaluation of assets brought forward	<u>207,041</u>	<u>207,041</u>

SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2022

10. Designated Reserves

	2022 £	2021 £
Memorial Fund	7,343	7,343
Gore-Flint Fund	56,000	0
	<u>63,343</u>	<u>7,343</u>

11. Properties Reserve

	2022 £	2021 £
Surplus on disposal of Great Hucklow scout centre	199,073	199,073
Surplus on disposal of land at Abbey Brook Close	131,680	131,680
	<u>330,753</u>	<u>330,753</u>

12. General Accumulated Reserve

	2022 £	2021 £
Balance brought forward	113,949	170,319
(Deficit) / Surplus	201,753	-56,370
	<u>315,702</u>	<u>113,949</u>

13. Alec Oates Memorial Fund

	2022 £	2021 £
Balance brought forward	39,068	37,989
Investment income	1,037	1,079
	<u>40,105</u>	<u>39,068</u>
Less Camping grants	0	0
	<u>40,105</u>	<u>39,068</u>
Represented by:		
Investments (Market value £35,710 (2021 - £29,284))	32,564	25,753
Cash and bank balances	7,541	13,315
	<u>40,105</u>	<u>39,068</u>

## **GRANTS 2022**

### **Alec Oates Fund**

The fund was established for the Trustees “to apply the income arising towards the provision of financial assistance for camping for Scouts in poor circumstances”

Since the fund was set up in 1943 with the amount of £200, additional legacies and donations have been received by Sheffield Scout Resources Charity in memory of former Scouts and the value of the fund at 31<sup>st</sup> March 2022 was £40,858

No Grants were made during the year to 31<sup>st</sup> March 2022 due to the Covid 19 restrictions.

B.G.Hall

Are you aged between 18 and 100 ?

Do you want to have fun and see  
others enjoying themselves ?

Can you spare some time during the year to  
help out ?

If you answered all the above  
in the affirmative then some  
Sheffield kids need you !

Contact Scout Office for ideas on where  
**YOU** can help

Telephone - 0114 273 7922

or

E-mail -

sheff.scouts@btconnect.com



## **Providing Support for Scouts & Guides**

### **CONTACT US FOR ALL YOUR SCOUTING AND GUIDING REQUIREMENTS**

**By Visit - 60 - 68 Trippet Lane  
Monday to Saturday 10.00 - 4.00**

**By Phone - 0114 - 2701752**

**By E-Mail - [orderonline@scout-and-guide-shop.co.uk](mailto:orderonline@scout-and-guide-shop.co.uk)**

or

By our fully illustrated fully commercial  
**Website**

**[www.scout-and-guide-shop.co.uk](http://www.scout-and-guide-shop.co.uk)**



**Visit our Face Book page at  
The Scout and Guide Shop**

**SHEFFIELD SCOUT RESOURCES CHARITY**

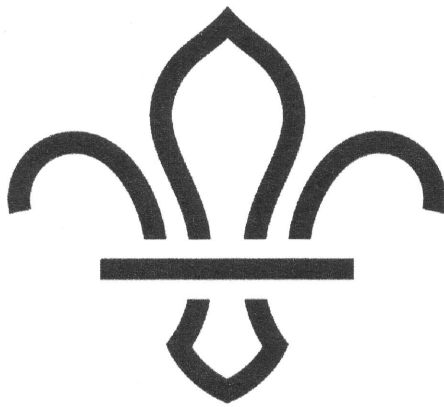
England & Wales - Charity number 524796

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# Accounts

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**SHEFFIELD SCOUT  
RESOURCES CHARITY**



**ANNUAL REPORT  
2020—2021**

# **SHEFFIELD SCOUT RESOURCES CHARITY**

(Charity Registration No. 524796)

## **OFFICERS**

Chairman J.C. Lashmar, 1 Prospect Place, S17 4HZ 262 0033  
Hon. Secretary A.S. Cull, 10 Chorley Avenue, S10 3RP 230 5837  
Hon. Treasurer VACANT  
Asst. Hon. Tres. B. G. Hall, 4 Heather Lea Avenue, S17 3DJ 235 1546

## **SHEFFIELD SCOUT RESOURCES CHARITY**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL

Telephone 0114 273 7922

Administrator: D. L.. Worth

## **THE SCOUT AND GUIDE SHOP LIMITED**

(Company Registration No 3324674)

Company Secretary: A S Cull

## **SHEFFIELD SCOUTS (HOLDINGS) LIMITED**

(Company Registration No. 623191)

Company Secretary: A.S. Cull

## **THE SCOUT AND GUIDE SHOP**

Scout Headquarters, 60 - 68 Trippet Lane, S1 4EL  
Telephone - 0114 272 4018 Orders - 0114 270 1752

# SHEFFIELD SCOUT RESOURCES CHARITY

## ANNUAL REPORT 2020—2021

### Report of the Executive Committee

As for every other Charity, Business and Individuals the year April 2020 to March 2021 was dominated by the impact of Covid-19. Meetings were held by Zoom, almost all Scouting and Guiding activities were suspended and as a result trading in the Scout and Guide Shop was much lower than had been planned for. This in turn led to the need to furlough half of the staff and eventually the need to review our staffing needs which resulted in a number of redundancies.

The Executive Committee met, by Zoom, on seven occasions during the year. In addition to our normal five meetings we held an extra meeting in May to deal with the business that had not been dealt with as our March 2020 meeting was cancelled, and a special meeting in September to deal with the developing situation including staffing changes.

When it became clear that we would need to take action to reduce the number of staff we took advice from our HR advisors Peninsula on the correct procedures to be adopted. During October 2020 three meetings were held with the staff which resulted in one person taking voluntary redundancy and three members of staff being made redundant.

Mr Alan Cull has continued as Honorary Secretary and all members of the committee are grateful for his work. Mr David Worth has continued as Administrator and has ensured that the Committee has been kept up to date with the financial positions of the Charity and other accounts.

The Office in the Trippet Lane building has continued to support the Scout Movement within the City by implementing decisions of the Executive. Additionally the Honorary Secretary and the Administrator have continued to provide supportive advice to Groups for Headquarters building schemes and lease renewals. In appropriate cases the Charity will make available financial resources to Groups for Headquarters building schemes.

The committee has continued to receive reports on work that has been undertaken at the Trippet Lane premises, including work to ensure we are meeting both our Health & Safety responsibilities and special Covid-19 requirements. As a consequence of the lockdowns there has been very limited activity with respect to the Archives.

The Charity, together with the District Commissioners of the four Sheffield Scout Districts, has continued to co-ordinate with local charities and Sheffield City Council as appropriate.

Whilst the Charity has continued to operate the Alec Oates Fund to assist members of the Movement to attend camps and holidays there has been very limited demand as a result of the suspension of Scouting Activities. The committee thanks Mr Brian Hall for his work in seeking grants and overseeing the Alec Oates Fund and also for overseeing our investments that are managed by Investec.

The Charity's investment service has continued to offer the best rates we can obtain to Sheffield Districts and Groups. Details of this service are highlighted in the financial review found elsewhere in this report.

The Executive Committee has continued to receive regular reports on the performance of the Charity and The Scout & Guide Shop, the trading arm of the Charity. The suspension of Scouting & Guiding activities meant that trade in the shop was only 17% of budget with a deficit, after £56.4k support from the Government's Furlough Scheme, of £68.2k. Overall the Charity had a deficit of £56.4k after receiving Sheffield City Council support grants of £21.2k. More detailed financial information is given elsewhere in this report.

The Charity's associated Trust Company, Sheffield Scout (Holdings) Limited has continued to act as trustee for both the Charity and the majority of Groups and Districts in the City. The Executive Committee monitors the Company's work.

The Executive Committee would especially wish to thank all members of the staff and all voluntary helpers for their unstinting support during the last year.

J C Lashmar  
Chairman

## The Scout and Guide Shop

Concerns regarding the implications of the developing Covid pandemic led to a decision on March 17<sup>th</sup> 2020 that we needed to take drastic steps regarding the operation of the shop. On that day over half of the staff who were considered to be vulnerable were sent home and the customer doors to the shop were closed. The balance of the staff remained working to provide an internet service to customers but the demand for products quickly decreased to a level 75% below normal. Those remaining members of staff continued to provide a service to internet and Amazon customers and the shop remained "open" for the whole of the year 2020/21. Unfortunately, in October 2020, with Scout and Guide movement meetings still restricted and there being no indication of when that might change, we reluctantly made 4 members of staff redundant. This included the Shop Manager and her predecessor both of whom had over 25 years of service.

Shop sales for the year 20/21 fell by 74.9 % to £220.5 k. Whilst a fall of this magnitude was serious for the shop it was considered to be a better result than originally expected when the closure began and was only achieved by the support of the staff who continued to travel to a deserted city centre to operate one of the few Scout and Guide shops in the country remaining open. Whilst fixed over heads remained in place variable overheads geared to trading volumes reduced. Savings were achieved in wages costs by a combination of the redundancies indicated above, short time working and support from the Government furlough scheme. Despite the cost savings the shop incurred a loss of £68.2k which is shown (combined with the FDL loss) in the Charity's accounts.

Understandably, due to the restrictions on face-to-face meetings, sales of uniforms fell but sales of both badges, and our FDL products, remain slightly stronger than expected. Margins in all sectors remained strong due to our close co-operation with major supplier Scout Store.

There were no over-the-counter sales but the shop provided a click and collect service for the limited number of customers coming into the city centre. Internet sales though Amazon remain strong proportionally and our own website performed well mainly due to the

strength of badge sales.

Our closer co-operation with Scout Shops (now branded as Scout Store) has developed further and their actions, commenced in early 2020 prior to the pandemic restrictions, has reduced much of our internet and high street competition. Although this has not had a direct benefit on sales in this trading year its effect has consolidated our position in the market place for the future.

The operation of our subsidiary trading operation, FDL Supplies, was almost totally closed down for the whole year due to the fact that almost every other Scout retailer had closed. We continued to sell FDL products from the stock already held in the shop and sales remained proportionally strong. A report of their activities is contained in a separate section of this Annual Report.

In March 2021, with optimism growing regarding the removal of restrictions on meetings and the reduction in available staff it was decided that the financial budget prepared in March 2020 for the year 2020//21 should be accepted as that for 2021/22. This was however reviewed and adjusted for major known changes.

The continuing co-operation with Scout Store assists us in both developing our share of the Scout market and improves our operating surplus in both financial and per centage terms. Sales, at what is considered to be a conservative level, are budgeted at £1.357 m, an increase of 42.6 % over the previous normal trading year. This should result in a surplus of £169.5k. Achieving these results is however totally dependent upon 3 factors unknown, at this stage, The pace, and continuation, of the removal of the restrictions on Scout and Guide movement meetings. The pace at which leaders and members have the confidence to meet again face-to-face. The number of Groups, leaders and members who have remained as part of the movement.

The Charity is greatly indebted to the members of staff who kept the business running through what has been an exceptional year and whose efforts arguably place The Scout and Guide Shop in a stronger position than it was at the start of the pandemic in March 2020.

David Worth  
Administrator

## **FDL Supplies**

With the onset of the Covid pandemic and the shutdown of Scouting activities all except two of the company's customers ceased operating. In view of this sales for the year amounted to only £2.7k. Our own internet shop made larger sales of FDL products but their purchasing was low as they had already had significant stocks at the beginning of the year. As the company effectively ceased operations there was almost no overhead expenses incurred. This minimised the loss for the period, after depreciation, to £0.6k. There was a slight increase in stocks due to the delivery of orders placed prior to the Covid shutdown.

With the expectation of Scouting re-opening the 2020/21 budget has been brought forward to the coming year 2021/22, albeit with some modification. This was pitched at a £23K breakeven sales level after all expenses have been recovered.

David Worth  
Administrator

## **Scout Archives**

Due to the Covid situation the Archive Team had to abandon their weekly efforts in maintaining and developing the Sheffield Scout Achieves in March 2020 and have not yet been able to reconvene. Although, what appear to be, some useful donations to archives have been received none of them has yet been examined or catalogued. For similar reasons the two memorial plaques and the Books of Remembrance have not yet been mounted in the Rover Memorial Room.

The Archives website which contains information on all Sheffield Groups remains live and can be viewed at

<http://www.sheffieldscoutarchives.org.uk>.

Basic group information can be found under the "Groups" link on the home screen navigation and in more detail, up to the 1980's, in the Annual Reports which can be located from the "Archives" link on the home page.

The Archive provides a safe home for not only Sheffield, but also any Scouting connected item, and the team welcomes any donations. The Archivists can be contacted through Scout Headquarters.

## **Consolidated Investment Service and Group Loan Scheme**

38 Sheffield Group's and District's currently have active accounts with the Investment Scheme with the investment's made totalling over £550k. Interest continues to be paid at an attractive, and very competitive, rate of 1.75%. Investments are held on the basis of 1, 6 or 12 month notice periods. The majority of the Scheme's deposits are managed by the Charity's investment managers, Investec. The balance of funds is utilised within the Charity to support the Charities operations. Security of the fund is guaranteed by the assets of Sheffield Scout Resources Charity. Details of these are shown in the balance sheet within the Charity's accounts.

Funds from the Scheme are available for loans at low interest rates to Sheffield Groups to assist in long term projects. At present there are no active loans.

Further comment and financial details are shown in the Finance Report and Accounts.

### **Alec Oates Fund**

The fund was established for the Trustees "to apply the income arising towards the provision of financial assistance for camping for Scouts in poor circumstances"

Since the fund was set up in 1943 with the amount of £200, additional legacies and donations have been received by Sheffield Scout Resources Charity in memory of former Scouts and the value of the fund at 31<sup>st</sup> March 2021 was £.40,296

No Grants were made during the year to 31<sup>st</sup> March 2021 due to the Covid 19 restrictions.

B.G.Hall

# SHEFFIELD SCOUTING ACTIVITIES

2020–2021

## DISTRICT COMMISSIONERS

Don (acting)	J Mellor	15 Penistone Road, Sheffield	S35 8QH	
Norfolk	D Fiander	11 Ballifield Way, S13 9HY		0774592606
Hallam	H Clayton	3 Hallamshire Road	S10 4FN	
Sheaf	D Hoar	50 Wollaton Road	S17 4LG	236-2100
	A Plummer	(from Sept 2020)		

## Sheffield Scout District's Report

Active face to face Scouting was curtailed on 12 April 2020 by the Government restrictions to limit the spread of the Covid virus.

The decision by the Scout Association to suspend all face-to-face meetings created a major challenge. The Scout Association introduced 3 states, Red, Amber and Green.

Red – All face-to-face activities to cease

Amber/Yellow – Groups should use a digital programme of delivery such as Zoom. Small group sessions could take place outdoors, no residential activities but first response training could be face to face.

Green: All activities can resume for members. Residential activities and international travel can take place.

In the Red state from April all Districts had many groups met virtually by zoom with a variety of activities taking place and leaders using their imagination to make the meetings enjoyable.

The movement moved to Amber state in July when 15 young persons

plus adults and carers could meet outdoors. Risk assessments had to be undertaken and members of scout age and above had to wear masks.

By January 2021 the state had returned to Red which meant no face-to-face activities or meetings. All Districts commented that keeping numbers of young people active was difficult and moving people between section high impossible. There was also concern about losing leaders.

In April 2021 Scouting moved to Amber again and all sections could now meet outside with no restriction on numbers although leaders must abide by Scout regulations. Adult leaders must not meet socially without youth members and must abide by Government Covid Guidelines. All Districts indicated that numbers were lower.

It is a credit to all Districts that their groups have maintained some form of meeting whenever possible.

## AWARDS

### Award for Merit

Christopher J. Staves  
Jonathan C. Thornton

Hallam  
Hallam

## MEMBERSHIP

The Annual Census taken as at 31st January 2021 showed total Membership of the Scout Association in the City of Sheffield.

District	Beavers		Cubs		Scouts		Explorers		Network		Youth Total		Adult Total		Totals	
	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021
Don	160	113	218	153	190	149	57	41	0	7	717	422	220	209	937	631
Hallam	496	361	632	545	651	578	248	269	0	0	2357	1753	546	464	2903	2217
Norfolk	133	93	156	133	176	156	73	39	0	0	621	421	198	132	819	553
Sheaf	127	73	197	142	188	151	45	49	0	0	663	415	226	191	889	606
<b>Total</b>	<b>916</b>	<b>640</b>	<b>1203</b>	<b>973</b>	<b>1205</b>	<b>1034</b>	<b>423</b>	<b>398</b>	<b>0</b>	<b>7</b>	<b>4358</b>	<b>3011</b>	<b>1190</b>	<b>996</b>	<b>5548</b>	<b>4007</b>

# Financial Review

The Income and Expenditure Account of the Charity for the year ended 31<sup>st</sup> March 2021 and the Balance Sheet as at that date follow this review. The activities of the Charity fall into three sectors and these are dealt with separately below. Due to staff shortages a detailed Budget has not been prepared for the year 2021/22. The budget being used are based on the budget prepared in March 2020 for the year 2020/21 prior the Covid-19 pandemic. Alterations have been made to income projections and variable expenses where there were known major differences.

## Administrative Services and Trippet Lane Premises

Income decreased by £25,220 but this was increased to £4,001 by the receipt Sheffield City Council Covid grants. There was a reduction of Administration and Establishment expenses of £13,373. The overall surplus from administration and the operation of the Trippet Lane premises increased by £9,372 to £33,984. Our direct financial support for Scouting activities increased to £9,702.

The Executive Committee has continued to provide a subvention to its trading subsidiary, The Scout and Guide Shop. The rate of support remained the same as the previous year at £11,250 k. It is emphasised that, as indicated by the accounts, this subvention is provided from the Charity's resources not by an actual capitation fee on members.

The Charity had a surplus after the subvention noted above of £12,432 compared with £3,817 in the previous year.

The Charity's budget for 2021/22 indicates a deficit of £9,869. This is after the both the S & G Shop's subvention and direct support to the 4 Sheffield Scout Districts.

The Charity expresses its sincere thanks its lay advisors for the considerable time and effort they expend in providing advice, encouragement and support for the Scout Movement within the City of Sheffield.

## **Consolidated Investment Service and Group Loan Scheme**

At 31st March 2021 45 Districts and Groups had active accounts, although 7 of these held zero balances. Deposits with the Charity totalled £560,989, a net increase (including capitalised interest) during the year of £11,058.

Interest of £9,418 was paid to investors during the year. The Scheme's earnings during the year were greater than the interest paid by £ 416 and this reduced the accumulated deficit to £685. The current rate of interest is projected to reduce the deficit further during the current year.

The average rate of interest paid during the year to all investors was 1.75%, a rate significantly greater than any available commercially in the High Street for relatively small short term deposit balances.

The standard rate of interest at 1<sup>st</sup> April 2021 was 1.75%. The continuing low level of bank interest rates and the reduction in dividend levels indicates that the re-introduction of the interest rate supplements will continue to be delayed.

The Charity continues to provide financial support to Sheffield Scout building and repair projects although at present there no active loans.

## **The Scout and Guide Shop**

During the year product sales fell by £657.5 k (74.9 %) to £221 K. Due to developments in relationships with our main supplier the overall gross margin was increased..

Sales volume related Operating and Administration expenses, excluding staffing costs, were kept under close control and reduced by £30k. 4 members of staff were made redundant in October 2020 and staffing costs, for the year including support from the Government Furlough Scheme were reduced by £60.1k. This figure does not include the actual redundancy payment made to staff members which have been carried forward as an expense to 2021/22.

Due to the factors mentioned above the operation of the shop incurred a loss of £ 68.2k compared to a profit in the previous year of £18.9k. Developments in our relationship with Scout Shops concluded in early

2020 which were expected to significantly increase sales in 2020/21 are considered to be reachable in 2021/22. In view of this the budget prepared for 2020/21 will, with slight modification, for known changes will be applied to 2021/22. The sales budget projects an increase of 615 % to £1.357m resulting in a surplus of £ 162k. Although no growth was achieved in 20/21 the maintenance of sales at 25% of the pre-pandemic level coupled with the growth of co-operation with Scout Shops Ltd. provides us with confidence that the projected budget figures are achievable.

Stock of products reduced by £ 71 K from the high level held at March 2020 to meet expected Easter intake of new members. This reduction, plus the furlough grants and a strong cash position at March 2020, assisted in maintaining the Charity's cash position throughout the year without recourse to external borrowing. Trade debtors also reduced due to the fall in trade but the increased figure within the accounts is caused inclusion of the redundancy payments held over to financial year 2021/22.

The comments received by the staff from our continued trading through the pandemic over internet indicates that the shop continues to provides a very positive service to the movement. Our thanks go to the remaining members of the staff for all their efforts in maximising sales and coping with all the challenges that the virus and 2020/21 produced.

## **Donations and Subscriptions**

The Charity would like to thank all donors and subscribers for their continued support for the Charity and its work in supporting the Scout movement in the City of Sheffield

## **Overall Position**

The operation of the Charity incurred a deficit after the receipt of Covid grants of £56,370. This deficit was funded by the Charity's own resources. The overall budget for 2021/22 is, mainly due to the improvements in the shop mentioned above, for a surplus of £149.4k to be achieved. That surplus is after the application of non-cash depreciation of £12.5 k and the Charity providing positive direct financial support to the Scout and Guide movement of £9.8k.

**David Worth Administrator**

**SHEFFIELD SCOUT RESOURCES CHARITY**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

# SHEFFIELD SCOUT RESOURCES CHARITY

## Financial Statements

For the year ended 31 March 2021

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SHEFFIELD SCOUT RESOURCES CHARITY  
ACCOUNTANTS' REPORT  
ON THE UNAUDITED FINANCIAL STATEMENTS

The members of the Finance and General Purposes Committee are responsible for the preparation of the financial accounts for the year ended 31 March 2021 set out on pages 17 to 21.

In accordance with the terms of our engagement, we have compiled the financial information which comprises the income and expenditure account' the balance sheet and the related notes from the accounting records and information and explanations supplied to us.

This report is made to you in accordance with the terms of our engagement letter dated 31 August 2018. Our work has been undertaken so that we might compile the financial information that we have been engaged to compile, report to you that we have done so, and state those matters that we have agreed to state to you in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Sheffield Scout Resources Charity for our work or for this report.

We have carried out this engagement in accordance with technical guidance issued by the Institute of Chartered Accountants in England and Wales and have complied with the ethical guidance laid down by the Institute.

You have approved the financial information for the year ended 31 March 2021 and have acknowledged your responsibility for it, for the appropriateness of the accounting basis and for providing all information and explanations necessary for its compilation.

We have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the financial information.

John S Danson & Co

Chartered Accountants  
35 Salisbury Road  
Dronfield  
Derbyshire  
S18 1UG

30 September 2021

## SHEFFIELD SCOUT RESOURCES CHARITY

INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 MARCH 2021

	2021		2020	
	£	£	£	£
<b>Donations</b>				
General donations	0		0	
Headquarters donations	0		6,416	
Grants received	21,219		0	
			<u>        </u>	
		21,219		6,416
<b>Investment Income etc.</b>				
Income from investments	1,194		2,474	
Interest received	7,612		12,615	
Rents received	13,389		19,036	
Car parking	4,913		11,230	
Management charges	6,480		7,037	
			<u>        </u>	
		33,588		52,392
<b>Operating surpluses/(losses)</b>				
The Scout and Guide Shop			-68,802	15,718
			<u>        </u>	<u>        </u>
			-13,995	74,526
			<u>        </u>	<u>        </u>
<b>Administration Expenses</b>				
Salaries	6,540		8,800	
Pensions	530		530	
Printing and stationery	351		726	
Telephone	327		385	
Insurance	7,159		6,698	
Bank charges	108		15	
Professional fees	4,205		2,223	
Miscellaneous expenses	621		1,113	
			<u>        </u>	
		19,842		20,490
<b>Establishment expenses</b>				
Light and heat	106		1,604	
Rates	51		2,251	
Repairs and maintenance	-364		1,274	
Cleaning	293		4,147	
Depreciation	1,495		5,030	
			<u>        </u>	
		1,581		14,306
<b>Scouting activities</b>				
Grants, training and equipment	1,702		1,184	
Donations	8,000		7,761	
			<u>        </u>	
		9,702		8,945
			<u>        </u>	<u>        </u>
		31,125		43,741
<b>Operating (Deficit)/Surplus</b>				
		-45,120		30,785
Less subvention payment to S G S Outdoors			11,250	11,250
			<u>        </u>	<u>        </u>
<b>Retained (Deficit)/Surplus</b>				
		-56,370		19,535
			<u>        </u>	<u>        </u>

SHEFFIELD SCOUT RESOURCES CHARITY

BALANCE SHEET  
AS AT 31 MARCH 2021

	Notes	2021		2020	
		£	£	£	£
<b>Fixed Assets</b>					
Tangible fixed assets	2	588,365		598,311	
Investments	3	644,148		610,002	
investment in S G S Outdoors Ltd	4	4		4	
			<u>1,232,517</u>	<u>1,208,317</u>	
<b>Current Assets</b>					
Stock		219,866		291,296	
Debtors	5	50,839		34,906	
Loans to groups		5,456		4,510	
Cash and bank balances	6	51,569		114,349	
			<u>327,730</u>	<u>445,061</u>	
<b>Creditors</b>					
Amounts falling due within one year	7	63,595		104,511	
Loans from districts and groups		560,989		549,931	
			<u>624,584</u>	<u>654,442</u>	
<b>Net Current Assets</b>			<u>-296,854</u>	<u>-209,381</u>	
<b>Net Assets</b>			<u>935,663</u>	<u>998,936</u>	
<b>Reserves</b>					
Capital reserve	8		276,577		283,480
Revaluation reserve	9		207,041		207,041
Designated reserves	10		7,343		7,343
Properties reserve	11		330,753		330,753
General accumulated reserve	12		113,949		170,319
			<u>935,663</u>		<u>998,936</u>

These financial statements were approved on 30 September 2021

J C Lashmar .....

SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021

1. Accounting Policies

**Basis of Accounting**

The accounts have been prepared under the historical cost convention as modified to incorporate the revaluation of certain fixed assets.

**Tangible Fixed Assets**

Depreciation is provided at rates calculated to write off the cost or valuation of each asset over its estimated useful life.

2. Tangible Fixed Assets

	2021	2020
	£	£
Freehold land and buildings at valuation	500,000	500,000
Additions at cost less depreciation	35,044	36,539
	<u>535,044</u>	<u>536,539</u>
Fixtures and fittings at cost less depreciation :-		
Computers	0	0
Furniture and equipment	0	0
S G S Outdoors	53,321	61,772
	<u>53,321</u>	<u>61,772</u>
	<u>588,365</u>	<u>598,311</u>

3. Investments

	2021	2020
	£	£
UK fixed interest	132,894	119,923
Overseas fixed interest	85,575	85,777
UK equities	96,287	109,833
European equities	23,558	11,256
North American equities	48,350	49,116
Japanese equities	6,852	9,917
Far East and Australasian equities	20,023	10,040
International equities	49,887	38,579
Emerging economies	9,347	15,350
Property	55,888	54,344
Alternative assets	115,487	107,867
Market Value £750,938 (2020 - £610,474)	<u>644,148</u>	<u>610,002</u>

4. Investment in S G S Outdoors Ltd

	2021	2020
	£	£
Ordinary shares of £1 each	<u>4</u>	<u>4</u>

SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2021

<b>5. Debtors</b>	<b>2021</b>	<b>2020</b>
	£	£
Trade debtors and prepayments	50,839	34,906
	<u>50,839</u>	<u>34,906</u>
<b>6. Cash and Bank Balances</b>	<b>2021</b>	<b>2020</b>
	£	£
Bank current and deposit accounts	35,157	76,630
Cash held by Investec	16,232	37,281
Cash balances	180	430
	<u>51,569</u>	<u>114,341</u>
<b>7. Creditors</b>	<b>2021</b>	<b>2020</b>
	£	£
Amounts falling due within one year :-		
Trade creditors and accruals	35,822	70,666
Taxation and social security	27,773	33,845
	<u>63,595</u>	<u>104,511</u>
<b>8. Capital Reserve</b>	<b>2021</b>	<b>2020</b>
	£	£
Balance brought forward	283,480	243,867
Surplus/(Deficit) on disposals of investments	-6,903	39,613
	<u>276,577</u>	<u>283,480</u>
<b>9. Revaluation Reserve</b>	<b>2,021</b>	<b>2,020</b>
	£	£
Surplus on revaluation of assets brought forward	<u>207,041</u>	<u>207,041</u>

SHEFFIELD SCOUT RESOURCES CHARITY

NOTES TO THE FINANCIAL STATEMENTS (Cont.)  
FOR THE YEAR ENDED 31 MARCH 2021

<b>10. Designated Reserves</b>	<b>2021</b>	<b>2020</b>
	£	£
Memorial Fund	7,343	8,020
	<u>7,343</u>	<u>8,020</u>
<b>11. Properties Reserve</b>	<b>2021</b>	<b>2020</b>
	£	£
Surplus on disposal of Great Hucklow scout centre	199,073	199,073
Surplus on disposal of land at Abbey Brook Close	131,680	131,680
	<u>330,753</u>	<u>330,753</u>
<b>12. General Accumulated Reserve</b>	<b>2021</b>	<b>2020</b>
	£	£
Balance brought forward	170,319	150,784
(Deficit) / Surplus	-56,370	19,535
	<u>113,949</u>	<u>170,319</u>
<b>13. Alec Oates Memorial Fund</b>	<b>2021</b>	<b>2020</b>
	£	£
Balance brought forward	37,989	37,821
Investment income	1,079	243
	<u>39,068</u>	<u>38,064</u>
Less Camping grants	0	75
	<u>39,068</u>	<u>37,989</u>
Represented by:		
Investments (Market value £29,284 (2020 - £27,797))	25,753	25,695
Cash and bank balances	13,315	12,126
	<u>39,068</u>	<u>37,821</u>

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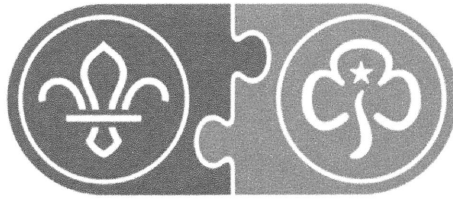
Do you want to have fun and see  
others enjoying themselves ?

Can you spare some time during the year to  
help out ?

If you answered all the above  
in the affirmative then some  
Sheffield kids need you !

Contact Scout Office for ideas on where  
**YOU** can help

Telephone - 0114 273 7922  
or  
E-mail -  
[sheff.scouts@btconnect.com](mailto:sheff.scouts@btconnect.com)



## **Providing Support for Scouts & Guides**

**CONTACT US FOR ALL YOUR  
SCOUTING AND GUIDING REQUIREMENTS**

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**Monday to Saturday 9.30 - 5.00**

**By Phone - 0114 - 2701752**

**By E-Mail - [orderonline@scout-and-guide-shop.co.uk](mailto:orderonline@scout-and-guide-shop.co.uk)**

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**[www.scout-and-guide-shop.co.uk](http://www.scout-and-guide-shop.co.uk)**