

LINDUM SPORTS ASSOCIATION LIMITED

England & Wales · Charity number 521947

Details

Other names	LINCOLN SPORTS ASSOCIATION, LINDUM SPORTS ASSOCIATION
Status	Registered
Legal form	Charitable company
Company number	00429169
Registered	1968-08-19
Register	View on the Charity Commission register

Contact

Address Lindum Sports Association Ltd
St. Giles Avenue
Lincoln
LN2 4PE

Phone 01522 529592

Email secretary@lindumsports.co.uk

Website lindumsports.co.uk

Activities

Objects: TO PROVIDE OR ASSIST IN PROVIDING FACILITIES FOR RECREATION OR OTHER LEISURE-TIME OCCUPATION IN OR IN CONNECTION WITH THE CITY OF LINCOLN. THE ACTIVITIES TO BE UNDERTAKEN SHALL BE SUCH AS WILL FURTHER THE SOCIAL WELFARE OF THE COMMUNITIES LIVING IN THE CITY OF LINCOLN AND ELSEWHERE IN THE COUNTY OF LINCOLN BY IMPROVING THE CONDITIONS OF LIFE FOR THOSE COMMUNITIES.

Activities: Provision of sporting activities for all members of the public in and around the area of Lincoln

Classification

- **How:** Provides Buildings/facilities/open Space, Sponsors Or Undertakes Research
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Amateur Sport
- **Who:** Children/young People, Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** THE CITY AND COUNTY OF LINCOLN
- Lincolnshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£284,553	£283,444	-	-
2024-03-31	£317,811	£288,647	-	-
2023-03-31	£242,249	£248,309	-	-
2022-03-31	£222,383	£220,242	-	-
2021-03-31	£145,786	£150,154	-	-

Trustees

Name	Role	Appointed
Edward Wells-Cole	Chair	2013-09-18
Anthony Frank Perrin		2012-07-30
Anthony John Martin Maltby		2013-09-18
Benjamin Melvyn Smith		2022-01-19
Charles Phillip Hoskins		2025-07-23
Daniel Edward Taylor		2021-12-20
Jeremy Philip Newlove		2013-07-30
Julia Marshall		2024-04-17
RICHARD JOHN BAMFORD		
Tom Eves		2023-10-16

LINDUM SPORTS ASSOCIATION LIMITED

England & Wales - Charity number 521947

Accounts

Registered number: 00429169
Charity number: 521947

LINDUM SPORTS ASSOCIATION LIMITED

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025



LINDUM SPORTS ASSOCIATION LIMITED

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LINDUM SPORTS ASSOCIATION LIMITED

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITABLE COMPANY, ITS TRUSTEES AND
ADVISERS
FOR THE YEAR ENDED 31 MARCH 2025**

Trustees	R J Bamford E Wells-Cole A J M Maltby J P Newlove A F Perrin B M Smith D E Taylor T Eves J Marshall (appointed 17 April 2024) L M Stocks (appointed 10 July 2024, resigned 26 November 2024)
Company registered number	00429169
Charity registered number	521947
Registered office	St Giles Avenue Lincoln Lincolnshire LN2 4PE
Company secretary	C P Hoskins
Accountants	Streets LLP Chartered Accountants Tower House Lucy Tower Street Lincoln Lincolnshire LN1 1XW
Bankers	National Westminster Bank PLC 225 High Street Lincoln LN2 1AZ

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2025

The Directors/Trustees present their annual report together with the financial statements of the charitable company Lindum Sports Association Limited for the period 1 April 2024 to 31 March 2025. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Since the charitable company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and Activities

a. POLICIES AND OBJECTIVES

In setting objectives and planning for activities, the Directors/Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit.

The principal object of the Company is to;

Provide or assist in providing facilities for the public benefit for recreation or other leisure time occupation in or in connection with the City of Lincoln and elsewhere within the County of Lincolnshire. The facilities are made available to all regardless of rank, gender, religion or politics, usually by means of membership of associated clubs.

Subsidiary objectives include:

- Ensure that the facilities provided are of the highest possible quality.
- Ensure that the facilities are kept up to date and in good order with a rolling programme for renewals, replacements, repair and maintenance and when appropriate the introduction of new facilities.
- Ensure that the Company operates on a sound financial footing and that financial viability/sustainability is maintained.
- Ensure that the Company evolves to meet the changing needs and aspirations of members and stakeholders.
- Ensure that risk where possible is eliminated and where it is not it is properly managed.
- Ensure that the Company is well led and is recognised as a leading provider in Lincoln and Lincolnshire.
- Ensure that the Company is managed properly and effectively.
- Ensure efficient use of resources.

Facilities include:

- Outdoor - Hockey, Cricket and general outdoor sporting facilities.
- Indoor - Squash, Fitness Studio and social activities.
- Affiliated clubs are:
Lindum Cricket Club, Lindum Squash Club and Lindum Hockey Club.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2025

The Lindum Squash Club operates as a division of the Lindum Sports Association. The Lindum Cricket Club and the Lindum Hockey Club both operate as stand alone clubs.

Achievements and performance

a. KEY FINANCIAL PERFORMANCE INDICATORS

The key financial performance indicator for the Directors/Trustees is generating sufficient income to maintain its charitable aims and objectives.

b. REVIEW OF ACTIVITIES

The relationship with stakeholders is key to the future of the Lindum Sports Association. The Lindum Sports Association is keen to develop and enhance those relationships. With that objective in mind annual meetings are now held with Lincoln Minster School, Lindum Cricket Club and Lindum Hockey Club.

The Squash Club continues to operate under the auspices of the Company and during the year under review has made satisfactory progress.

The Studio Room continues to be a valuable source of revenue.

During the year under review the Affiliated Clubs organised one beer festival on Lindum Sports Association premises and of course the fireworks. The profit was shared between Lindum Sports Association and the Affiliated Clubs. The funds received were welcome and thanks go the Affiliated Clubs.

The economic situation (including increasing energy costs) continue to have both a direct and indirect impact on the operation of the Lindum Sports Association.

The Treasurer supported by the Finance Committee is alert to the importance of keeping costs under control and this aspect features front and central in Finance Committee Meetings.

c. INVESTMENT POLICY AND PERFORMANCE

The stated aim of the Charitable Company is to invest any surplus income in the continued maintenance of and improvements to its property.

Financial review

a. GOING CONCERN

After making appropriate enquiries, the Directors/Trustees have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Directors/Trustees in reaching this conclusion have considered not only resources, but also profitability and cash flow. For this reason the Directors/Trustees continue to adopt the going concern basis in preparing the financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2025

b. RESERVES POLICY

The Board is aware that the condition of the Clubhouse can only deteriorate over time. The Board has set aside a sinking fund for future development of the clubhouse and other facilities.

The Directors/Trustees have an obligation to replace the Hockey AGP when this is necessary and continue to set aside such funds as are necessary to achieve this aim.

The further aim of the Board is to build up a fund of £30,000 being about six months costs (less sinking funds and dedicated funds) as a reserve. At 31st March 2025 the Company had total funds of £945,730.

c. PRINCIPAL FUNDING

Income during the year was some £284,553 from bar and catering receipts, rental income, donations and other small items. Expenditure was £283,449 giving rise to a surplus of £1,104.

Structure, governance and management

a. CONSTITUTION

The charitable company is registered as a members limited liability company.

The charitable company is constituted under a Memorandum of Association and is a registered company number 429169. The charity number is 521947.

The charitable company was incorporated and commenced operations on 6 February 1947.

There have been no changes in the objectives since the last AGM.

There are 32,651 Ordinary Shares in issue of which 329 shares are Treasury Shares.

b. METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The Company is governed and managed by a Board of Trustees (Directors), elected and/or nominated and/or co-opted annually.

The Articles of Association allows for 8 (eight) elected Directors/Trustees to be appointed (elected) by shareholders at the Annual Meeting.

The Company under its Articles is able to offer a Board position to the constituent clubs to appoint a member of their committee/board as a Nominee Director/Trustee and this will be enshrined in their licence to occupy. These Directors/Trustees are appointed by the affiliated clubs on an annual basis in accordance with licences to occupy.

The Board has the power to co-opt a further 2 (two) Directors/Trustees.

The key management personnel are the Directors/Trustees who are not remunerated.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2025

c. POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

New Directors/Trustees are made aware of their responsibilities for the affairs of the charity. All Directors/Trustees are kept aware of the updates sent out by the Charity Commission which is now made easier by the introduction of electronically transmitted information.

The Directors/Trustees place great emphasis on the Directors/Trustees fulfilling their duties, in particular:

- the duty to promote the success of the Company.
- the duty to exercise independent judgement.

The importance of induction for, training for and compliance by Directors/Trustees is underpinned by a Code of Conduct for Directors which has been developed by the Governance Committee. All Directors/Trustees are required to sign up to this Code of Conduct.

Training needs are also identified through the annual skills audit.

d. SUCCESSION

Reference was made to the Charity Governance Code in last year's Trustee/Director Report.

The Lindum Sports Association is unusual in that it is an incorporated charity with shareholders.. Furthermore the charity does not have any employees at executive level and a number of Directors/Trustees fulfil roles which are effectively Executive Director roles. Against this background the Board does not consider that absolute limits on the terms of office of shareholding Directors/Trustees and/or Executive Directors/Trustees are appropriate.

A fresh policy has been put together dealing with Director/Trustee Succession after careful consideration of the provisions of the Charity Governance Code.

The policy includes:

- An annual review of the Board and its experience and expertise via an annual skills audit and one to one meetings between the Chairman and each Director/Trustee.
- A requirement that following the annual review of the Board and its experience and expertise the Governance Committee put together a campaign to fill any gaps.
- The Board will endeavour to ensure that there are always two Elected Directors/Trustees who are removed from the day to day and are therefore effectively Non Executive Directors-able to act as critical friends, ask the difficult questions and hold the Directors/Trustees to account.

The Board will ensure that the recruitment process for recruitment of Elected Directors/Trustees post the AGM 2025 is more rigorous than in the past:

- Any candidate expressing an interest will be given an Information Pack containing a history of the Lindum Sports Association, a brief summary of its structure and operations and details of the duties and responsibilities of Directors/Trustees
- Each candidate will be required to provide a CV.
- There will be an in depth interview.
- Two written references will be taken.
- The candidate will be required to provide proof of eligibility to work in the UK.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2025

e. ORGANISATIONAL STRUCTURE AND DECISION MAKING

The Company owns and maintains property at St Giles Avenue, Lincoln LN2 4PE. It has no interest in any other real estate. The Board is responsible for the day to day running of the Associations property, playing field and club house.

Responsibilities for leadership and management are divided as follows:

- Facilities.
- Finance/Audit.
- Governance.

Facilities: Responsibility for Facilities is deployed to one Director/Trustee (the Facilities Director.) The Facilities Director is responsible for all aspects of facilities including overall strategy and forward planning, development, administration of the Lindum Sports Club ensuring that clubhouse, changing rooms, bar and meeting rooms are properly maintained and where possible improved and ensuring that the playing surfaces are fit for the sports played and other uses as required. The Facilities Director provides a written report to each Board Meeting for the purpose of providing colleagues with accountability and assurance.

Finance/Audit and Governance are led and managed by two subcommittees each of which is chaired by an Elected Director/Trustee.

Finance/Audit: Made up from three elected Directors, Chairman, Vice Chairman and Treasurer. The committee is responsible for ensuring that income and expenditure are maintained in sufficient balance to ensure the continued viability of the Association. Quarterly management accounts are produced at each board meeting and compared as variances from a full Income and Expenditure budget determined at the beginning of each year.

Governance: This committee is made up solely of elected directors and chaired by the Company Secretary and is responsible for reviewing the overall governance of the company, constitutional matters, compliance and creation and operation of the licences to occupy with the affiliated clubs.

The Minutes of the Finance/Audit Subcommittee and the Governance Subcommittee are circulated to all Directors/Trustees for the purpose of providing accountability and assurance.

f. RISK MANAGEMENT

All significant activities undertaken are subject to a risk review by use of a management matrix (risk register) on an ongoing basis. Major risks are those which may have an effect on the operational performance of staff and volunteers, and those affecting the members of the Associated Clubs.

The major risks have been identified as:

- Economic uncertainty/financial sustainability.
- The need for expenditure on the estate.
- Loss of key people
- Changing habits and aspirations of members and stakeholders of affiliated clubs.
- Decisions outside the control of the Company.

The completion of the Licence to Occupy with Lincoln Minster School substantially reduces the risks for Lindum Sports Association around economic uncertainty/financial sustainability.

Risk Management is all important and as stated the management matrix (risk register) is reviewed on an ongoing basis as a matter of routine at each Board Meeting.

LINDUM SPORTS ASSOCIATION LIMITED

**TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2025**

g. CHARITY GOVERNANCE CODE

Please see:

www.charitygovernancecode.org

Sound governance enables the Lindum Sports Association to achieve its objectives in a lawful and compliant manner. As one commentator said:

"With good governance there is an increased chance that you will be able to deliver what you say."

The Code is a tool for continuous improvement. The Governance Committee are working through the Code with a view to making recommendations to enable Lindum Sports Association to further improve efficiency and effectiveness. The aim is to integrate relevant recommendations into the management matrix to provide a robust management and risk regime for the future.

Furthermore LSA has received advice that funders/grant making bodies are more and more looking at compliance with the Charity Governance Code before making decisions on financial support.

Current and future periods

a. CURRENT AND FUTURE DEVELOPMENTS

Major CAPEX in the future include:

- Replacement of the AGP.
- Access to studio room.
- New toilets adjacent to the studio room.
- Further works on the roof of the Clubhouse.
- Replacement/renewal of the perimeter fence.

The Directors/Trustees look to the future with cautious optimism and to reinforcing the hitherto mutually beneficial relationships with Lincoln Minster School, Lindum Cricket Club, Lincoln Hockey Club and colleagues within Lindum Squash Club.

Shareholders are assured that Trustees/Directors will continue to lead and manage the Company with all proper prudence and ensure that risks are identified and eliminated if at all possible. If risks cannot be eliminated the Directors/Trustees will ensure that the risks are carefully managed.

INFORMATION ON FUNDRAISING PRACTICES

As stated in last year's report, the Board and in particular the Finance Committee continues to look into revenue streams to give the Company long term stability for capital to be spent on keeping the infrastructure updated. This includes collaboration with the Affiliated Clubs on large events such as the beer festival and fireworks referred to above and continuing the increase in the use of the Fitness Studio.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2025

MEMBERS/SHAREHOLDERS

The Directors/Trustees are fully aware that operations would be impossible without the support/sponsorship of the Members/Shareholders. All Directors/Trustees record appreciation for the help and support of Members/Shareholders.

This report was approved by the Trustees, on 9 July 2025 and signed on their behalf by:


.....
E Wells-Cole
Chairman

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 MARCH 2025

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LINDUM SPORTS ASSOCIATION LIMITED (the 'charitable company')

I report to the charity Trustees on my examination of the accounts of the charitable company for the year ended 31 March 2025.

This report is made solely to the charitable company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charitable company's Trustees those matters I am required to state to them in an Independent Examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charitable company and the charitable company's Trustees as a body, for my work or for this report.

RESPONSIBILITIES AND BASIS OF REPORT

As the Trustees of the charitable company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

INDEPENDENT EXAMINER'S STATEMENT

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I can confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

LINDUM SPORTS ASSOCIATION LIMITED

**INDEPENDENT EXAMINER'S REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2025**

Signed:



Dated: 10 July 2025

ROBERT ANDERSON FCA

STREETS LLP

Tower House
Lucy Tower Street
Lincoln
Lincolnshire
LN1 1XW

LINDUM SPORTS ASSOCIATION LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2025**

	Note	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
INCOME FROM:					
Voluntary income	2	11,036	600	11,636	42,593
Charitable activities	3	-	259,733	259,733	270,663
Investments	4	-	13,184	13,184	4,555
TOTAL INCOME		11,036	273,517	284,553	317,811
EXPENDITURE ON:					
Charitable activities	5,6,7	29,547	253,902	283,449	288,647
TOTAL EXPENDITURE	8	29,547	253,902	283,449	288,647
NET INCOME / (EXPENDITURE) BEFORE TRANSFERS					
Transfers between Funds	18	(18,511) (11,036)	19,615 11,036	1,104 -	29,164 -
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES					
		(29,547)	30,651	1,104	29,164
NET MOVEMENT IN FUNDS					
		(29,547)	30,651	1,104	29,164
RECONCILIATION OF FUNDS:					
Total funds brought forward		324,484	620,142	944,626	915,462
TOTAL FUNDS CARRIED FORWARD		294,937	650,793	945,730	944,626

The notes on pages 14 to 25 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED
REGISTERED NUMBER: 00429169

BALANCE SHEET
AS AT 31 MARCH 2025

	Note	£	2025 £	£	2024 £
FIXED ASSETS					
Tangible assets	12		693,378		694,414
CURRENT ASSETS					
Stocks	13	3,502		4,084	
Debtors	14	20,942		12,947	
Cash at bank and in hand		328,840		316,041	
			<u>353,284</u>		<u>333,072</u>
CREDITORS: amounts falling due within one year	15	(80,932)		(62,860)	
NET CURRENT ASSETS			272,352		270,212
TOTAL ASSETS LESS CURRENT LIABILITIES			965,730		964,626
CREDITORS: amounts falling due after more than one year	16		(20,000)		(20,000)
NET ASSETS			945,730		944,626
CHARITY FUNDS					
Restricted funds	18		294,937		324,484
Unrestricted funds:					
Share capital	17	32,651		32,651	
Unrestricted funds	18	618,142		587,491	
Total unrestricted funds			<u>650,793</u>		<u>620,142</u>
SHAREHOLDERS' AND CHARITY'S FUNDS			945,730		944,626

The charitable company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

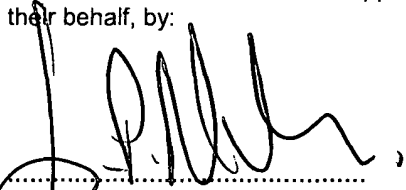
The Trustees consider that the charitable company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the charitable company to obtain an audit for the year in question in accordance with section 476 of the Act.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**BALANCE SHEET (continued)
AS AT 31 MARCH 2025**

The financial statements were approved and authorised for issue by the Trustees on 9 July 2025 and signed on their behalf, by:



J R Newlove

The notes on pages 14 to 25 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102) and the Companies Act 2006.

Lindum Sports Association Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Company status

The charitable company is limited by share capital.

The charitable company's functional and presentational currency is pounds sterling.

1.3 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The Trustees' Report sets out the actions taken post year end in order to balance the charity's finances and monitor their financial position. The trustees have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

1. ACCOUNTING POLICIES (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charitable company. Governance costs are those incurred in connection with administration of the charitable company and compliance with constitutional and statutory requirements

Charitable activities and Governance costs are costs incurred on the charitable company's operations, including support costs and costs relating to the governance of the charitable company apportioned to charitable activities.

1.6 Tangible fixed assets and depreciation

All fixed assets are initially recorded at cost.

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Buildings	-	2% straight line
Plant & machinery	-	25% straight line
AGP and special projects	-	straight line between 3 and 25 years

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the Bank.

1.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

1. ACCOUNTING POLICIES (continued)

1.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation.

1.12 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

1.14 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

2. VOLUNTARY INCOME

	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Donations	11,036	600	11,636	42,593
<i>Total 2024</i>	-	42,593	42,593	

3. INCOME FROM CHARITABLE ACTIVITIES

	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Sports facilities and club house	-	259,733	259,733	270,663
<i>Total 2024</i>	-	270,663	270,663	

4. INVESTMENT INCOME

	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
Bank Interest Receivable	-	13,184	13,184	4,555
<i>Total 2024</i>	-	4,555	4,555	4,555

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

5. DIRECT COSTS

	Sports Facilities £	Club House £	Total 2025 £	Total 2024 £
Groundsman fees	10,333	-	10,333	9,000
Repairs and Maintenance	7,145	-	7,145	9,752
Turf, Grass Seed & Fertiliser	738	-	738	954
Bar & Catering Purchases	-	44,066	44,066	43,808
Insurances & Licences	-	10,368	10,368	9,496
Bank Charges	-	2,135	2,135	2,338
Squash Club Costs	17,673	-	17,673	17,445
Wages and salaries	-	46,364	46,364	47,055
Depreciation	39,776	22,916	62,692	63,131
	<u>75,665</u>	<u>125,849</u>	<u>201,514</u>	<u>202,979</u>
<i>Total 2024</i>	<u>77,109</u>	<u>125,870</u>	<u>202,979</u>	

6. SUPPORT COSTS

	Sports Facilities £	Club House £	Total 2025 £	Total 2024 £
Repairs and Maintenance	-	12,025	12,025	12,814
Water rates	2,582	-	2,582	2,088
Bookkeeping	262	612	874	933
Subscriptions	3,443	-	3,443	4,278
Sundry Expenses	1,452	-	1,452	1,704
Stationery & Postage	-	1,012	1,012	761
Telephone	-	797	797	754
Cleaning	-	6,473	6,473	5,812
Interest on loans	-	600	600	600
Rates	-	636	636	653
Light & heat	-	30,877	30,877	37,073
Wages and salaries	-	16,008	16,008	14,602
	<u>7,739</u>	<u>69,040</u>	<u>76,779</u>	<u>82,072</u>
<i>Total 2024</i>	<u>8,350</u>	<u>73,722</u>	<u>82,072</u>	

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

7. GOVERNANCE COSTS

	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Legal and professional fees	-	3,406	3,406	1,896
Independent Examiners fees	-	1,750	1,750	1,700
	<u>-</u>	<u>5,156</u>	<u>5,156</u>	<u>3,596</u>

8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE

	Staff costs 2025 £	Depreciation 2025 £	Other costs 2025 £	Total 2025 £	Total 2024 £
Sports Facilities	-	39,776	43,628	83,404	85,459
Club House	62,372	22,916	109,601	194,889	199,592
Charitable activities	<u>62,372</u>	<u>62,692</u>	<u>153,229</u>	<u>278,293</u>	<u>285,051</u>
Expenditure on governance	-	-	5,156	5,156	3,596
	<u>62,372</u>	<u>62,692</u>	<u>158,385</u>	<u>283,449</u>	<u>288,647</u>
<i>Total 2024</i>	<u>61,657</u>	<u>63,131</u>	<u>163,859</u>	<u>288,647</u>	

9. NET INCOME/(EXPENDITURE)

This is stated after charging:

	2025 £	2024 £
Depreciation of tangible fixed assets: - owned by the charitable company	<u>62,692</u>	<u>63,131</u>

The Trustees have not received or obtained any remuneration or other financial benefits for the year directly or indirectly from the charitable company's funds.

10. INDEPENDENT EXAMINERS' REMUNERATION

The Independent Examiner's remuneration amounts to an Independent Examination fee of £1,750 (2024 - £1,700).

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

11. STAFF COSTS

Staff costs were as follows:

	2025	2024
	£	£
Wages and salaries	<u>62,372</u>	<u>61,657</u>

The average number of persons employed by the charitable company during the year was as follows:

	2025	2024
Total employees	6	6

No employee received remuneration amounting to more than £60,000 in either year.

12. TANGIBLE FIXED ASSETS

	Freehold property £	Plant & machinery £	AGP and special projects £	Total £
Cost				
At 1 April 2024	295,708	249,944	881,316	1,426,968
Additions	-	21,401	40,255	61,656
At 31 March 2025	<u>295,708</u>	<u>271,345</u>	<u>921,571</u>	<u>1,488,624</u>
Depreciation				
At 1 April 2024	141,350	208,507	382,697	732,554
Charge for the year	6,380	10,229	46,083	62,692
At 31 March 2025	<u>147,730</u>	<u>218,736</u>	<u>428,780</u>	<u>795,246</u>
Net book value				
At 31 March 2025	<u>147,978</u>	<u>52,609</u>	<u>492,791</u>	<u>693,378</u>
At 31 March 2024	<u>154,358</u>	<u>41,437</u>	<u>498,619</u>	<u>694,414</u>

Included in freehold property is land at cost of £3,434 which is not depreciated.

Charges exist against the property in relation to the potential clawback of monies received from England Hockey and English Sports Council.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

13. STOCKS

	2025	2024
	£	£
Goods for resale	3,502	4,084
	<u>3,502</u>	<u>4,084</u>

14. DEBTORS

	2025	2024
	£	£
Trade debtors	10,754	3,453
Prepayments and accrued income	10,188	9,494
	<u>20,942</u>	<u>12,947</u>

15. CREDITORS: Amounts falling due within one year

	2025	2024
	£	£
Other loans	50,000	50,000
Trade creditors	17,657	5,208
Other taxation and social security	3,830	567
Accruals and deferred income	9,445	7,085
	<u>80,932</u>	<u>62,860</u>

Deferred income

		£
Deferred income at 1 April 2024		5,280
Resources deferred during the year		5,606
Amounts released from previous years		(5,280)
		<u>5,606</u>
Deferred income at 31 March 2025		<u>5,606</u>

Deferred income represents invoices for the use of facilities raised in advance.

16. CREDITORS: Amounts falling due after more than one year

	2025	2024
	£	£
Other loans	20,000	20,000
	<u>20,000</u>	<u>20,000</u>

A Trustee made a loan to the charitable company of £30,000. During the previous years £10,000 was repaid leaving a balance of £20,000. The loan is unsecured and carries interest at 3% per annum which has been waived by the Trustee as a donation to the charity.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

17. SHARE CAPITAL

	2025 £	2024 £
Allotted, called up and fully paid		
32,651 Ordinary Shares of £1 each	<u>32,651</u>	<u>32,651</u>

18. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2025 £
Designated funds					
AGP Fund	162,500	-	-	20,000	182,500
General Sinking Fund	38,197	-	-	(19,480)	18,717
Loan Repayment Fund	50,000	-	-	-	50,000
General Reserve Fund	-	-	-	30,000	30,000
	<u>250,697</u>	<u>-</u>	<u>-</u>	<u>30,520</u>	<u>281,217</u>
General funds					
General funds	336,794	273,517	(253,902)	(19,484)	336,925
Share capital	32,651	-	-	-	32,651
	<u>369,445</u>	<u>273,517</u>	<u>(253,902)</u>	<u>(19,484)</u>	<u>369,576</u>
Total Unrestricted funds	<u>620,142</u>	<u>273,517</u>	<u>(253,902)</u>	<u>11,036</u>	<u>650,793</u>
Restricted funds					
Restricted AGP fund	321,874	-	(29,547)	-	292,327
R Dimbleby Legacy	2,610	-	-	-	2,610
Three Lane Nets Fund	-	11,036	-	(11,036)	-
	<u>324,484</u>	<u>11,036</u>	<u>(29,547)</u>	<u>(11,036)</u>	<u>294,937</u>
Total of funds	<u>944,626</u>	<u>284,553</u>	<u>(283,449)</u>	<u>-</u>	<u>945,730</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

18. STATEMENT OF FUNDS (continued)

STATEMENT OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2023</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Balance at 31 March 2024</i>
	£	£	£	£	£
Designated funds					
AGP Fund	180,000	-	-	(17,500)	162,500
General Sinking Fund	33,447	-	-	4,750	38,197
Loan Repayment Fund	50,000	-	-	-	50,000
Cricket Club	700	-	-	(700)	-
	<u>264,147</u>	<u>-</u>	<u>-</u>	<u>(13,450)</u>	<u>250,697</u>
General funds					
General funds	266,743	275,818	(259,100)	53,333	336,794
Share capital	32,651	-	-	-	32,651
Total Unrestricted funds	<u>563,541</u>	<u>275,818</u>	<u>(259,100)</u>	<u>39,883</u>	<u>620,142</u>
Restricted funds					
Restricted AGP fund	351,421	-	(29,547)	-	321,874
R Dimbleby Legacy	500	2,110	-	-	2,610
Square Strips Fund	-	3,960	-	(3,960)	-
Sight Screen Fund	-	4,230	-	(4,230)	-
Three Lane Nets Fund	-	31,693	-	(31,693)	-
	<u>351,921</u>	<u>41,993</u>	<u>(29,547)</u>	<u>(39,883)</u>	<u>324,484</u>
Total of funds	<u><u>915,462</u></u>	<u><u>317,811</u></u>	<u><u>(288,647)</u></u>	<u><u>-</u></u>	<u><u>944,626</u></u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

SUMMARY OF FUNDS - CURRENT YEAR

	Balance at 1 April 2024 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2025 £
Designated funds	250,697	-	-	30,520	281,217
General funds	369,445	273,517	(253,902)	(19,484)	369,576
	<u>620,142</u>	<u>273,517</u>	<u>(253,902)</u>	<u>11,036</u>	<u>650,793</u>
Restricted funds	324,484	11,036	(29,547)	(11,036)	294,937
	<u>944,626</u>	<u>284,553</u>	<u>(283,449)</u>	<u>-</u>	<u>945,730</u>

SUMMARY OF FUNDS - PRIOR YEAR

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2024 £
Designated funds	264,147	-	-	(13,450)	250,697
General funds	299,394	275,818	(259,100)	53,333	369,445
	<u>563,541</u>	<u>275,818</u>	<u>(259,100)</u>	<u>39,883</u>	<u>620,142</u>
Restricted funds	351,921	41,993	(29,547)	(39,883)	324,484
	<u>915,462</u>	<u>317,811</u>	<u>(288,647)</u>	<u>-</u>	<u>944,626</u>

The designated AGP fund represents money set aside for future refurbishment and repair work per the original agreement with Sport England and England Hockey.

The designated general sinking fund represents money set aside for the future development of the clubhouse and other facilities.

The designated loan repayment fund represents money set aside for future loan repayments.

The designated general reserve fund represents money set aside to cover six months costs as per the reserves policy.

The restricted AGP fund represents fixed assets purchased by restricted grant funding.

The other restricted funds represent money received or set aside for specific future improvements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025**

19. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2025 £	Unrestricted funds 2025 £	Total funds 2025 £
Tangible fixed assets	292,327	401,051	693,378
Current assets	2,610	350,674	353,284
Creditors due within one year	-	(80,932)	(80,932)
Creditors due in more than one year	-	(20,000)	(20,000)
	<u>294,937</u>	<u>650,793</u>	<u>945,730</u>

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	<i>Restricted funds 2024 £</i>	<i>Unrestricted funds 2024 £</i>	<i>Total funds 2024 £</i>
Tangible fixed assets	321,874	372,540	694,414
Current assets	2,610	330,462	333,072
Creditors due within one year	-	(62,860)	(62,860)
Creditors due in more than one year	-	(20,000)	(20,000)
	<u>324,484</u>	<u>620,142</u>	<u>944,626</u>

20. RELATED PARTY TRANSACTIONS

The charitable company is controlled by its Trustees.

There have been no transactions or balances that are required to be disclosed under FRS 102 other than as disclosed in notes 9 and 16.

LINDUM SPORTS ASSOCIATION LIMITED

England & Wales - Charity number 521947

Accounts

LINDUM SPORTS ASSOCIATION LIMITED

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

LINDUM SPORTS ASSOCIATION LIMITED

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LINDUM SPORTS ASSOCIATION LIMITED

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITABLE COMPANY, ITS TRUSTEES AND
ADVISERS
FOR THE YEAR ENDED 31 MARCH 2024**

Trustees	R J Bamford E Wells-Cole S Grocott (resigned 24 July 2023) A J M Maltby J P Newlove A F Perrin C P Hoskins (resigned 17 April 2024) B M Smith D E Taylor I C Jubbs (resigned 1 November 2023) T Eaves (appointed 18 October 2023) J Marshall (appointed 17 April 2024)
Company registered number	00429169
Charity registered number	521947
Registered office	St Giles Avenue Lincoln Lincolnshire LN2 4PE
Company secretary	C P Hoskins
Accountants	Streets LLP Chartered Accountants Tower House Lucy Tower Street Lincoln Lincolnshire LN1 1XW
Bankers	National Westminster Bank PLC 225 High Street Lincoln LN2 1AZ

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The Trustees present their annual report together with the financial statements of the charitable company Lindum Sports Association Limited for the period 1 April 2023 to 31 March 2024. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Since the charitable company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and Activities

a. POLICIES AND OBJECTIVES

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit.

The principal object of the charitable company is to provide or assist in providing facilities for the public benefit for recreation or other leisure time occupation in or in connection with the City of Lincoln and elsewhere within the County of Lincolnshire. The facilities are made available to all regardless of rank, gender, religion or politics, usually by means of membership of associated clubs. Facilities include:

- Outdoor - Hockey, Cricket and general outdoor sporting facilities
- Indoor - Squash, Community Fitness Studio and social activities
- Affiliated clubs are:

Lindum Cricket Club, Lindum Squash Club and Lindum Hockey Club.

Subsidiary objectives include:

Ensure that the facilities provided are of the highest possible quality.

Ensure that the facilities are kept up to date and in good order with a rolling programme for renewals, replacements, repair and maintenance and when appropriate the introduction of new facilities.

Ensure that the Company operates on a sound financial footing and that financial viability/sustainability is maintained.

Ensure that the Company evolves to meet the changing needs and aspirations of members and stakeholders.

Ensure that risk where possible is eliminated and where it is not it is properly managed.

Ensure that the Company is well led and is recognised as a leading provider in Lincoln and Lincolnshire.

Ensure that the Company is managed properly and effectively.

Ensure efficient use of resources.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2024

Achievements and performance

a. KEY FINANCIAL PERFORMANCE INDICATORS

The key financial performance indicator for the Trustees is generating sufficient income to maintain its charitable aims and objectives.

b. REVIEW OF ACTIVITIES

During the year under review a new Licence to occupy was completed with Lincoln Minster School for a term of twenty years (with either party having an option to break after ten years). This is a significant development. The relationship with Lincoln Minster School is already mutually beneficial. Nevertheless the Directors/Trustees aim to reinforce and further strengthen that relationship over the months and years to come.

The Studio Room continues to be a valuable source of revenue.

The Squash Club continues to operate under the auspices of the Company and during the year under review has made satisfactory progress.

During the year under review the Affiliated Clubs organised two beer festival on Lindum Sports Association premises and of course the fireworks. The profit was shared between Lindum Sports Association and the Affiliated Clubs. The funds received were welcome and thanks go the Affiliated Clubs.

The cost of living situation and in particular energy costs continue to present significant challenges for the financial operation of the Company. The new changing room boilers installed last year have had a beneficial impact on costs and furthermore during the year under review LED lights have been installed around the perimeter of the AGP resulting in cost savings. The Treasurer supported by the Finance Committee is alert to the importance of keeping costs under control and this aspect features front and central in Finance Committee Meetings.

c. INVESTMENT POLICY AND PERFORMANCE

The stated aim of the Charitable Company is to invest any surplus income in the continued maintenance of and improvements to its property. The Company's Articles do not allow investment in any other areas.

Financial review

a. GOING CONCERN

After making appropriate enquiries, the Directors/Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason the Directors/Trustees continue to adopt the going concern basis in preparing the financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2024

b. RESERVES POLICY

The Board is aware that the condition of the Clubhouse can only deteriorate over time. The Board has set aside a sinking fund for future development of the clubhouse and other facilities. With the help of Lottery Funding Agreement with Sport England and the Grant Agreement with England Hockey, the Directors/Trustees are aware of their obligations under this agreement to replace the AGP at the appropriate time and continue to set aside such funds as are necessary to achieve this aim.

The further aim of the board is to build up a fund of £30,000 being about six months costs (less sinking funds and dedicated funds) as a reserve. At 31st March 2024 the Charitable Company had total funds of £944,626, of which £694,414 related to fixed assets.

c. PRINCIPAL FUNDING

Income during the year was some £317,811 from bar and catering receipts, rental income, donations and other small items. Expenditure was £288,647 giving rise to a surplus of £29,164.

Structure, governance and management

a. CONSTITUTION

The charitable company is registered as a members limited liability company.

The charitable company is constituted under a Memorandum of Association and is a registered company number 429169. The charity number is 521947.

The charitable company was incorporated and commenced operations on 6 February 1947.

There have been no changes in the objectives since the last AGM.

There are 32,651 Ordinary Shares in issue of which 429 shares are Treasury Shares.

b. METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The Charitable Company is governed and managed by a Board of Trustees (Directors), elected and/or nominated annually.

The Articles of Association allows for 8 (eight) elected Directors/Trustees to be appointed (elected) by shareholders at the Annual Meeting.

The Charitable Company under its Articles is able to offer a Board position to the constituent clubs to appoint a member of their committee/board as a Nominee Director/Trustee and this will be enshrined in their licence to occupy. These Directors/Trustees are appointed by the affiliated clubs on an annual basis in accordance with licences to occupy.

A further 2 (two) Directors/Trustees can be co-opted.

The key management personnel are the Directors/Trustees who are not remunerated.

The Governance Committee is presently working on a formal Policy for the Recruitment of Elected Directors.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2024

c. POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

New Directors/Trustees are made aware of their responsibilities for the affairs of the charity. All Directors/Trustees are kept aware of the updates sent out by the Charity Commission which is now made easier by the introduction of electronically transmitted information.

The Directors/Trustees place great emphasis on the Directors/Trustees fulfilling their duties, in particular:

- the duty to promote the success of the Company
- the duty to exercise independent judgement

The importance of induction for, training for and compliance by Directors/Trustees will be underpinned by a Code of Conduct for Directors which is being developed by the Governance Committee. All Directors/Trustees will be required to sign up to this Code of Conduct.

d. SUCCESSION

During the year under review we welcomed Julia Marshall to the Board. Julia is Head of the Eastgate School in Lincoln and brings considerable experience and expertise from her professional life which will undoubtedly benefit the Lindum Sports Association.

Phillip Hoskins stepped down as a director during the year, but remains the Company Secretary.

The continuing Elected Directors/Trustees are all long serving. The Board is satisfied that all the continuing Elected Directors/Trustees have a contribution to make to the future of the Company. There are three vacancies for Elected Directors/Trustees and the Directors/Trustees are anxious to fill these vacancies. Both from the point of view of Governance and operations fresh blood, fresh ideas and innovation are important.

e. ORGANISATIONAL STRUCTURE AND DECISION MAKING

The Charitable Company owns and maintains property at the address shown on page one. It has no other interests. The Board is responsible for the day to day running of the Associations property, playing field and club house.

Responsibilities for leadership and management are divided as follows:

- Facilities
- Finance/Audit
- Governance

Facilities: Responsibility for Facilities is deployed to one Director/Trustee (the Facilities Director). The Facilities Director is responsible for all aspects of facilities including overall strategy and forward planning, development, administration of the Lindum Sports Club ensuring that clubhouse, changing rooms, bar and meeting rooms are properly maintained and where possible improved and ensuring that the playing surfaces are fit for the sports played and other uses as required. The Facilities Director provides a written report to each Board Meeting for the purpose of providing colleagues with accountability and assurance.

Finance/Audit and Governance are led and managed by two subcommittees each of which is chaired by an Elected Director/Trustee.

Finance/Audit: Made up from three elected directors, Chairman, Vice Chairman and Treasurer. The committee is responsible for ensuring that income and expenditure are maintained in sufficient balance to ensure the continued viability of the Association. Quarterly management accounts are produced at each board meeting and compared as variances from a full Income and Expenditure budget determined at the beginning of each year.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2024

Governance: This committee is made up of Elected Directors and the Company Secretary who acts as Chair. The committee is responsible for reviewing the overall governance of the company, constitutional matters, compliance and the creation and operation of licences to occupy with affiliated clubs.

The Minutes of the Finance/Audit Subcommittee and the Governance Subcommittee are circulated to all Directors/Trustees for the purpose of providing accountability and assurance.

f. RISK MANAGEMENT

All significant activities undertaken are subject to a risk review by use of a management matrix (risk register) on an ongoing basis. Major risks are those which may have an effect on the operational performance of staff and volunteers, and those affecting the members of the Associated Clubs.

The major risks have been identified as:

- Economic uncertainty/financial sustainability
- The need for expenditure on the estate
- Loss of key people
- Changing habits and aspirations of members and stakeholders of affiliated clubs
- Decisions outside the control of the Company

The completion of the Licence to Occupy with Lincoln Minster School substantially reduces the risks for Lindum Sports Association around economic uncertainty/financial sustainability.

For a significant number of years an important source of income has been from the provision of car parking for visitors to the Lincoln Christmas Market. The Lincoln Christmas Market will again not take place in 2024.

Risk Management is all important and as stated the management matrix (risk register) is reviewed on an ongoing basis as a matter of routine at each Board Meeting.

g. CHARITY GOVERNANCE CODE

Please see:

www.charitygovernancecode.org

Sound governance enables the Lindum Sports Association to achieve its objectives in a lawful and compliant manner. As one commentator said:

“With good governance there is an increased chance that you will be able to deliver what you say.”

The Code is a tool for continuous improvement. The Governance Committee are working through the Code with a view to making recommendations to enable Lindum Sports Association to further improve efficiency and effectiveness. The aim is to integrate relevant recommendations into the management matrix to provide a robust management and risk regime for the future.

Furthermore LSA has received advice that funders/grant making bodies are more and more looking at compliance with the Charity Governance Code before making decisions on financial support.

LINDUM SPORTS ASSOCIATION LIMITED

**TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024**

Current and future periods

a. CURRENT AND FUTURE DEVELOPMENTS

Major CAPEX in the future include:

- Replacement of the AGP
- Further works on the roof of the Clubhouse
- Replacement/renewal of the perimeter fence

The Directors/Trustees look to the future with cautious optimism and to reinforcing the hitherto mutually beneficial relationships with Lincoln Minster School, Lindum Cricket Club, Lincoln Hockey Club and colleagues within Lindum Squash Club.

Shareholders are assured that Trustees/Directors will continue to lead and manage the Company with all proper prudence and ensure that risks are identified and eliminated if at all possible. If risks cannot be eliminated the Directors/Trustees will ensure that the risks are carefully managed.

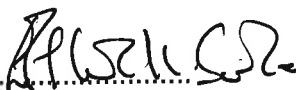
INFORMATION ON FUNDRAISING PRACTICES

As stated in last year's report, the Board and in particular the Finance Committee continues to look into revenue streams to give the Company long term stability for capital to be spent on keeping the infrastructure updated. This includes collaboration with the Affiliated Clubs on large events such as the beer festivals and fireworks referred to above and continuing the increase in the use of the Fitness Studio.

MEMBERS/SHAREHOLDERS

The Directors/Trustees are fully aware that operations would be impossible without the support/sponsorship of the Members/Shareholders. All Directors/Trustees record appreciation for the help and support of Members/Shareholders.

This report was approved by the Trustees, on 10 July 2024 and signed on their behalf by:



.....
E Wells-Cole
Chairman

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 MARCH 2024

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LINDUM SPORTS ASSOCIATION LIMITED (the 'charitable company')

I report to the charity Trustees on my examination of the accounts of the charitable company for the year ended 31 March 2024.

This report is made solely to the charitable company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charitable company's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charitable company and the charitable company's Trustees as a body, for my work or for this report.

RESPONSIBILITIES AND BASIS OF REPORT

As the Trustees of the charitable company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

INDEPENDENT EXAMINER'S STATEMENT

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I can confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

LINDUM SPORTS ASSOCIATION LIMITED

**INDEPENDENT EXAMINER'S REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2024**

Signed:



Dated: 11 July 2024

ROBERT ANDERSON FCA

STREETS LLP

Tower House
Lucy Tower Street
Lincoln
Lincolnshire
LN1 1XW

LINDUM SPORTS ASSOCIATION LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
INCOME FROM:					
Voluntary income	2	41,993	600	42,593	2,336
Charitable activities	3	-	270,663	270,663	235,974
Investments	4	-	4,555	4,555	3,939
TOTAL INCOME		41,993	275,818	317,811	242,249
EXPENDITURE ON:					
Charitable activities	5,6,7	29,547	259,100	288,647	248,309
TOTAL EXPENDITURE	8	29,547	259,100	288,647	248,309
NET INCOME / (EXPENDITURE) BEFORE TRANSFERS					
Transfers between Funds	18	12,446 (39,883)	16,718 39,883	29,164 -	(6,060) -
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES					
		(27,437)	56,601	29,164	(6,060)
NET MOVEMENT IN FUNDS					
		(27,437)	56,601	29,164	(6,060)
RECONCILIATION OF FUNDS:					
Total funds brought forward		351,921	563,541	915,462	921,522
TOTAL FUNDS CARRIED FORWARD		324,484	620,142	944,626	915,462

The notes on pages 13 to 24 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED
REGISTERED NUMBER: 00429169

BALANCE SHEET
AS AT 31 MARCH 2024

	Note	£	2024 £	£	2023 £
FIXED ASSETS					
Tangible assets	12		694,414		693,634
CURRENT ASSETS					
Stocks	13	4,084		4,240	
Debtors	14	12,947		22,635	
Cash at bank and in hand		316,041		285,472	
			<u>333,072</u>	<u>312,347</u>	
CREDITORS: amounts falling due within one year	15	(62,860)		(70,519)	
NET CURRENT ASSETS			<u>270,212</u>		<u>241,828</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>964,626</u>		<u>935,462</u>
CREDITORS: amounts falling due after more than one year	16		(20,000)		(20,000)
NET ASSETS			<u>944,626</u>		<u>915,462</u>
CHARITY FUNDS					
Restricted funds	18		324,484		351,921
Unrestricted funds:					
Share capital	17	32,651		32,651	
Unrestricted funds	18	587,491		530,890	
Total unrestricted funds			<u>620,142</u>		<u>563,541</u>
SHAREHOLDERS' AND CHARITY'S FUNDS			<u>944,626</u>		<u>915,462</u>

The charitable company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

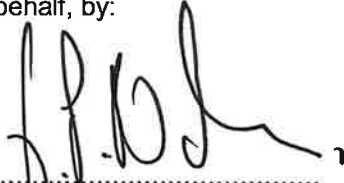
The Trustees consider that the charitable company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the charitable company to obtain an audit for the year in question in accordance with section 476 of the Act.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**BALANCE SHEET (continued)
AS AT 31 MARCH 2024**

The financial statements were approved and authorised for issue by the Trustees on 10 July 2024 and signed on their behalf, by:



.....
J P Newlove

The notes on pages 13 to 24 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities SORP (FRS 102) and the Companies Act 2006.

Lindum Sports Association Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Company status

The charitable company is limited by share capital.

The charitable company's functional and presentational currency is pounds sterling.

1.3 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The Trustees' Report sets out the actions taken post year end in order to balance the charity's finances and monitor their financial position. The trustees have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

1. ACCOUNTING POLICIES (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charitable company. Governance costs are those incurred in connection with administration of the charitable company and compliance with constitutional and statutory requirements

Charitable activities and Governance costs are costs incurred on the charitable company's operations, including support costs and costs relating to the governance of the charitable company apportioned to charitable activities.

1.6 Tangible fixed assets and depreciation

All fixed assets are initially recorded at cost.

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Buildings	-	2% straight line
Plant & machinery	-	25% straight line
AGP and special projects	-	straight line between 3 and 25 years

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the Bank.

1.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

1. ACCOUNTING POLICIES (continued)

1.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation.

1.12 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

1.14 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

2. VOLUNTARY INCOME

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations	41,993	600	42,593	2,336
<i>Total 2023</i>	-	2,336	2,336	

3. INCOME FROM CHARITABLE ACTIVITIES

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Sports facilities and club house	-	270,663	270,663	235,974
<i>Total 2023</i>	-	235,974	235,974	

4. INVESTMENT INCOME

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Bank Interest Receivable	-	4,555	4,555	3,939
<i>Total 2023</i>	-	3,939	3,939	

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

5. DIRECT COSTS

	Sports Facilities £	Club House £	Total 2024 £	Total 2023 £
Groundsman fees	9,000	-	9,000	9,000
Repairs and Maintenance	9,752	-	9,752	10,246
Turf, Grass Seed & Fertiliser	954	-	954	1,113
Bar & Catering Purchases	-	43,808	43,808	45,646
Insurances & Licences	-	9,496	9,496	7,692
Bank Charges	-	2,338	2,338	3,183
Squash Club Costs	17,445	-	17,445	-
Wages and salaries	-	47,055	47,055	43,870
Depreciation	39,958	23,173	63,131	57,836
	<u>77,109</u>	<u>125,870</u>	<u>202,979</u>	<u>178,586</u>
<i>Total 2023</i>	<u>60,012</u>	<u>118,574</u>	<u>178,586</u>	

6. SUPPORT COSTS

	Sports Facilities £	Club House £	Total 2024 £	Total 2023 £
Repairs and Maintenance	-	12,814	12,814	8,468
Water rates	2,088	-	2,088	3,449
Bookkeeping	280	653	933	582
Subscriptions	4,278	-	4,278	2,964
Sundry Expenses	1,704	-	1,704	3,972
Stationery & Postage	-	761	761	649
Telephone	-	754	754	701
Cleaning	-	5,812	5,812	4,092
Interest on loans	-	600	600	600
Rates	-	653	653	1,459
Light & heat	-	37,073	37,073	25,856
Wages and salaries	-	14,602	14,602	14,781
	<u>8,350</u>	<u>73,722</u>	<u>82,072</u>	<u>67,573</u>
<i>Total 2023</i>	<u>10,560</u>	<u>57,013</u>	<u>67,573</u>	

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

7. GOVERNANCE COSTS

	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Independent Examiner/Audit Fees	-	2,022	2,022	2,073
Legal fees	-	1,574	1,574	77
	<u>-</u>	<u>3,596</u>	<u>3,596</u>	<u>2,150</u>

8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE

	Staff costs 2024 £	Depreciation 2024 £	Other costs 2024 £	Total 2024 £	Total 2023 £
Sports Facilities	-	39,958	45,501	85,459	70,572
Club House	61,657	23,173	114,762	199,592	175,587
Charitable activities	<u>61,657</u>	<u>63,131</u>	<u>160,263</u>	<u>285,051</u>	<u>246,159</u>
Expenditure on governance	-	-	3,596	3,596	2,150
	<u>61,657</u>	<u>63,131</u>	<u>163,859</u>	<u>288,647</u>	<u>248,309</u>
<i>Total 2023</i>	<u>58,651</u>	<u>57,836</u>	<u>131,822</u>	<u>248,309</u>	

9. NET INCOME/(EXPENDITURE)

This is stated after charging:

	2024 £	2023 £
Depreciation of tangible fixed assets: - owned by the charitable company	63,131	57,836
Auditors' remuneration - audit	-	2,073
	<u>63,131</u>	<u>59,909</u>

The Trustees have not received or obtained any remuneration or other financial benefits for the year directly or indirectly from the charitable company's funds.

10. AUDITORS' REMUNERATION

The Independent Examiner's remuneration amounts to an Independent Examination fee of £2,015 (2023 - £ -).

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

11. STAFF COSTS

Staff costs were as follows:

	2024 £	2023 £
Wages and salaries	<u>61,657</u>	<u>58,651</u>

The average number of persons employed by the charitable company during the year was as follows:

	2024	2023
Total employees	6	6

No employee received remuneration amounting to more than £60,000 in either year.

12. TANGIBLE FIXED ASSETS

	Freehold property £	Plant & machinery £	AGP and special projects £	Total £
Cost				
At 1 April 2023	295,708	237,314	830,035	1,363,057
Additions	-	1,600	62,311	63,911
Transfer between classes	-	11,030	(11,030)	-
At 31 March 2024	<u>295,708</u>	<u>249,944</u>	<u>881,316</u>	<u>1,426,968</u>
Depreciation				
At 1 April 2023	134,970	198,096	336,357	669,423
Charge for the year	6,380	10,411	46,340	63,131
At 31 March 2024	<u>141,350</u>	<u>208,507</u>	<u>382,697</u>	<u>732,554</u>
Net book value				
At 31 March 2024	<u>154,358</u>	<u>41,437</u>	<u>498,619</u>	<u>694,414</u>
<i>At 31 March 2023</i>	<u>160,738</u>	<u>39,218</u>	<u>493,678</u>	<u>693,634</u>

Included in freehold property is land at cost of £3,434 which is not depreciated.

Charges exist against the property in relation to the potential clawback of monies received from England Hockey and English Sports Council.

At 31 March 2024 the charitable company had capital commitments to complete the new cricket nets of £35,447.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

13. STOCKS

	2024 £	2023 £
Goods for resale	<u>4,084</u>	<u>4,240</u>

14. DEBTORS

	2024 £	2023 £
Trade debtors	3,453	8,354
Prepayments and accrued income	9,494	14,281
	<u>12,947</u>	<u>22,635</u>

15. CREDITORS: Amounts falling due within one year

	2024 £	2023 £
Other loans	50,000	50,000
Trade creditors	5,208	10,003
Other taxation and social security	567	5,045
Accruals and deferred income	7,085	5,471
	<u>62,860</u>	<u>70,519</u>

Deferred income

Deferred income at 1 April 2023		4,438
Resources deferred during the year		5,280
Amounts released from previous years		<u>(4,438)</u>
Deferred income at 31 March 2024		<u>5,280</u>

Deferred income represents invoices for the use of facilities raised in advance.

16. CREDITORS: Amounts falling due after more than one year

	2024 £	2023 £
Other loans	<u>20,000</u>	<u>20,000</u>

A Trustee made a loan to the charitable company of £30,000. During the previous years £10,000 was repaid leaving a balance of £20,000. The loan is unsecured and carries interest at 3% per annum which has been waived by the Trustee as a donation to the charity.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

17. SHARE CAPITAL

	2024 £	2023 £
Allotted, called up and fully paid		
32,651 Ordinary Shares of £1 each	<u>32,651</u>	<u>32,651</u>

18. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2024 £
Designated funds					
AGP Fund	180,000	-	-	(17,500)	162,500
General Sinking Fund	33,447	-	-	4,750	38,197
Loan Repayment Fund	50,000	-	-	-	50,000
Cricket Club	700	-	-	(700)	-
	<u>264,147</u>	<u>-</u>	<u>-</u>	<u>(13,450)</u>	<u>250,697</u>
General funds					
General funds	266,743	275,818	(259,100)	53,333	336,794
Share capital	32,651	-	-	-	32,651
	<u>299,394</u>	<u>275,818</u>	<u>(259,100)</u>	<u>53,333</u>	<u>369,445</u>
Total Unrestricted funds	<u>563,541</u>	<u>275,818</u>	<u>(259,100)</u>	<u>39,883</u>	<u>620,142</u>
Restricted funds					
Restricted AGP fund	351,421	-	(29,547)	-	321,874
R Dimbleby Legacy	500	2,110	-	-	2,610
Square Strips Fund	-	3,960	-	(3,960)	-
Sight Screen Fund	-	4,230	-	(4,230)	-
Three Lane Nets Fund	-	31,693	-	(31,693)	-
	<u>351,921</u>	<u>41,993</u>	<u>(29,547)</u>	<u>(39,883)</u>	<u>324,484</u>
Total of funds	<u>915,462</u>	<u>317,811</u>	<u>(288,647)</u>	<u>-</u>	<u>944,626</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

18. STATEMENT OF FUNDS (continued)

STATEMENT OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2022 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 March 2023 £</i>
Designated funds					
AGP Fund	160,000	-	-	20,000	180,000
General Sinking Fund	34,450	-	-	(1,003)	33,447
Squash Club	2,197	-	-	(2,197)	-
Loan Repayment Fund	34,000	-	-	16,000	50,000
Cricket Club	700	-	-	-	700
	<u>231,347</u>	<u>-</u>	<u>-</u>	<u>32,800</u>	<u>264,147</u>
General funds					
General funds	276,056	242,249	(218,762)	(32,800)	266,743
Share capital	32,651	-	-	-	32,651
Total Unrestricted funds	<u>540,054</u>	<u>242,249</u>	<u>(218,762)</u>	<u>-</u>	<u>563,541</u>
Restricted funds					
Restricted AGP fund	380,968	-	(29,547)	-	351,421
Air conditioning	500	-	-	-	500
	<u>381,468</u>	<u>-</u>	<u>(29,547)</u>	<u>-</u>	<u>351,921</u>
Total of funds	<u>921,522</u>	<u>242,249</u>	<u>(248,309)</u>	<u>-</u>	<u>915,462</u>

SUMMARY OF FUNDS - CURRENT YEAR

	<i>Balance at 1 April 2023 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 March 2024 £</i>
Designated funds					
General funds	264,147	-	-	(13,450)	250,697
	<u>299,394</u>	<u>275,818</u>	<u>(259,100)</u>	<u>53,333</u>	<u>369,445</u>
	<u>563,541</u>	<u>275,818</u>	<u>(259,100)</u>	<u>39,883</u>	<u>620,142</u>
Restricted funds	351,921	41,993	(29,547)	(39,883)	324,484
	<u>915,462</u>	<u>317,811</u>	<u>(288,647)</u>	<u>-</u>	<u>944,626</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

18. STATEMENT OF FUNDS (continued)

SUMMARY OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2022</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Balance at 31 March 2023</i>
	£	£	£	£	£
Designated funds	231,347	-	-	32,800	264,147
General funds	308,707	242,249	(218,762)	(32,800)	299,394
	<u>540,054</u>	<u>242,249</u>	<u>(218,762)</u>	<u>-</u>	<u>563,541</u>
Restricted funds	381,468	-	(29,547)	-	351,921
	<u>921,522</u>	<u>242,249</u>	<u>(248,309)</u>	<u>-</u>	<u>915,462</u>

The designated AGP fund represents money set aside for future refurbishment and repair work per the original agreement with Sport England and England Hockey.

The designated general sinking fund represents money set aside for the future development of the clubhouse and other facilities.

The designated loan repayment fund represents money set aside for future loan repayments.

The restricted AGP fund represents fixed assets purchased by restricted grant funding.

The other restricted funds represent money received or set aside for specific future improvements.

19. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2024	Unrestricted funds 2024	Total funds 2024
	£	£	£
Tangible fixed assets	321,874	372,540	694,414
Current assets	2,610	330,462	333,072
Creditors due within one year	-	(62,860)	(62,860)
Creditors due in more than one year	-	(20,000)	(20,000)
	<u>324,484</u>	<u>620,142</u>	<u>944,626</u>

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

19. ANALYSIS OF NET ASSETS BETWEEN FUNDS (continued)

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	<i>Restricted funds 2023 £</i>	<i>Unrestricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	351,421	342,213	693,634
Current assets	500	311,847	312,347
Creditors due within one year	-	(70,519)	(70,519)
Creditors due in more than one year	-	(20,000)	(20,000)
	<u>351,921</u>	<u>563,541</u>	<u>915,462</u>

20. RELATED PARTY TRANSACTIONS

The charitable company is controlled by its Trustees.

There have been no transactions or balances that are required to be disclosed under FRS 102 other than as disclosed in notes 9 and 16.

LINDUM SPORTS ASSOCIATION LIMITED

England & Wales - Charity number 521947

Accounts

Registered number: 00429169
Charity number: 521947

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

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COMPANIES HOUSE

LINDUM SPORTS ASSOCIATION LIMITED

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LINDUM SPORTS ASSOCIATION LIMITED

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITABLE COMPANY, ITS TRUSTEES AND
ADVISERS
FOR THE YEAR ENDED 31 MARCH 2023**

Trustees	R J Bamford E Wells-Cole S Grocott A J M Maltby J P Newlove A F Perrin C P Hoskins B M Smith D E Taylor I C Jubbs (appointed 20 July 2022)
Company registered number	00429169
Charity registered number	521947
Registered office	St Giles Avenue Lincoln Lincolnshire LN2 4PE
Company secretary	J P Newlove
Independent auditors	Streets Audit LLP Chartered Accountants & Statutory Auditor Tower House Lucy Tower Street Lincoln Lincolnshire LN1 1XW
Bankers	National Westminster Bank PLC 225 High Street Lincoln LN2 1AZ

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2023

The Trustees present their annual report together with the audited financial statements of the charitable company Lindum Sports Association Limited for the period 1 April 2022 to 31 March 2023. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) as amended.

Since the charitable company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and Activities

a. POLICIES AND OBJECTIVES

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit.

The principal object of the charitable company is to provide or assist in providing facilities for the public benefit for recreation or other leisure time occupation in or in connection with the City of Lincoln and elsewhere within the County of Lincolnshire. The facilities are made available to all regardless of rank, gender, religion or politics, usually by means of membership of associated clubs. Facilities include:

- Outdoor - Hockey, Cricket and general outdoor sporting facilities
- Indoor - Squash, Fitness Studio and social activities
- Affiliated clubs are:
Lindum Cricket Club, Lindum Squash Club and Lindum Hockey Club.

Achievements and performance

a. KEY FINANCIAL PERFORMANCE INDICATORS

The key financial performance indicator for the Trustees is generating sufficient income to maintain its charitable aims and objectives.

b. REVIEW OF ACTIVITIES

Lincoln Minster School have a ten-year licence to occupy from July 2013 to use the sporting facilities. Discussions are well advanced with a view to Lincoln Minster School being granted a twenty year licence from July 2023 (with a ten year break clause either way).

The Licence with Lindum Hockey Club was concluded in June 2021 and during the year under review a fresh Licence was concluded with Lindum Cricket Club.

Activity has as reported last year returned to pre pandemic levels. The Studio Room continues to be a valuable source of revenue and during the year under review, arrangements for the operation of the Squash Club have been modified. The Squash Club continues to operate under the auspices of the Company, but a considerable degree of autonomy has been devolved to the Squash Club Committee. The Directors/Trustees remain responsible and accountable for the operation of the Squash Club.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2023

The cost of living situation and in particular energy costs continue to present significant challenges for the financial operation of the Charitable Company. During the year under review new changing room boilers were installed and these are expected to bring efficiencies and a beneficial impact on costs. Furthermore the Trustees have plans to instal LED lights around the perimeter of the AGP resulting in cost reductions.

c. INVESTMENT POLICY AND PERFORMANCE

The stated aim of the Charitable Company is to invest any surplus income in the continued maintenance of and improvements to its property. The Company's Articles do not allow investment in any other areas.

Financial review

a. GOING CONCERN

After making appropriate enquiries, the Directors/Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason the Directors/Trustees continue to adopt the going concern basis in preparing the financial statements.

b. RESERVES POLICY

The Board is aware that the condition of the Clubhouse can only deteriorate over time. The Board has set aside a sinking fund for future development of the clubhouse and other facilities. With the help of Lottery Funding Agreement with Sport England and the Grant Agreement with England Hockey, the Directors/Trustees are aware of their obligations under this agreement to replace the AGP at the appropriate time and continue to set aside such funds as are necessary to achieve this aim.

The further aim of the board is to build up a fund of £30,000 being about six months costs (less sinking funds and dedicated funds) as a reserve. At 31st March 2023 the Charitable Company had total funds of £915,462, of which £693,534 related to fixed assets.

c. PRINCIPAL FUNDING

Income during the year was some £242,249 from bar and catering receipts, rental income, donations and other small items. Expenditure was £248,309 giving rise to a deficit of £6,060. Use of the Clubhouse as a fitness studio has seen some improvement due to the refurbishment and improved marketing undertaken to promote the facilities.

Structure, governance and management

a. CONSTITUTION

The charitable company is registered as a members limited liability company.

The charitable company is constituted under a Memorandum of Association and is a registered company number 429169. The charity number is 521947.

The charitable company was incorporated and commenced operations on 6 February 1947.

There have been no changes in the objectives since the last AGM.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2023

b. METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The Charitable Company is governed and managed by a Board of Trustees (Directors), elected and/or nominated annually.

The Articles of Association allows for 8 (eight) elected Directors/Trustees to be appointed (elected) by shareholders at the Annual Meeting.

The Charitable Company under its Articles is able to offer a Board position to the constituent clubs to appoint a member of their committee/board as a Nominee Director/Trustee and this will be enshrined in their licence to occupy. These Directors/Trustees are appointed by the affiliated clubs on an annual basis in accordance with licences to occupy.

A further 2 (two) Directors/Trustees can be co-opted.

The key management personnel are the Directors/Trustees who are not remunerated.

c. POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

New Directors/Trustees are made aware of their responsibilities for the affairs of the charity. All Directors/Trustees are kept aware of the updates sent out by the Charity Commission which is now made easier by the introduction of electronically transmitted information.

The Directors/Trustees place great emphasis on the Directors/Trustees fulfilling their duties, in particular:

- the duty to promote the success of the Charitable Company
- the duty to exercise independent judgement

In the year of review the importance of avoiding conflicts of interest was re-emphasised to all Directors/Trustees.

d. SUCCESSION

The Elected Directors/Trustees are all long serving. The Board is satisfied that all the Elected Directors/Trustees have a contribution to make to the future of the Charitable Company. There are two vacancies for Elected Directors/Trustees and the Directors/Trustees are anxious to fill these vacancies. Both from the point of view of Governance and operations fresh blood, fresh ideas and innovation are important.

e. ORGANISATIONAL STRUCTURE AND DECISION MAKING

The Charitable Company owns and maintains property at the address shown on page one. It has no other interests. The Board is responsible for the day to day running of the Associations property, playing field and club house.

Responsibilities for leadership and management are divided as follows:

- Facilities
- Finance/Audit
- Governance

Facilities: Responsibility for Facilities is deployed to one Director/Trustees (the Facilities Director.) The Facilities Director is responsible for all aspects of facilities including overall strategy and forward planning, development, administration of the Lindum Sports Club ensuring that clubhouse, changing rooms, bar and meeting rooms are properly maintained and where possible improved and ensuring that the playing surfaces are fit for the sports

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2023

played and other uses as required. The Facilities Director provides a written report to each Board Meeting for the purpose of providing colleagues with accountability and assurance.

Finance/Audit and Governance are led and managed by two subcommittees each of which is chaired by an Elected Director/Trustee.

Finance/Audit: Made up from three elected directors, Chairman, Vice Chairman and Treasurer. The committee is responsible for ensuring that income and expenditure are maintained in sufficient balance to ensure the continued viability of the Association. Quarterly management accounts are produced at each board meeting and compared as variances from a full Income and Expenditure budget determined at the beginning of each year.

Governance: This committee is made up solely of elected directors and chaired by the Company Secretary and is responsible for reviewing the overall governance of the company, constitutional matters, compliance and creation and operation of the licences to occupy with the affiliated clubs.

Squash: This committee operates under a collaboration agreement giving it autonomy to run the Squash section of the facility.

The Minutes of the Finance/Audit Subcommittee and the Governance Subcommittee are circulated to all Directors/Trustees for the purpose of providing accountability and assurance.

f. RISK MANAGEMENT

All significant activities undertaken are subject to a risk review by use of a management matrix (risk register) on an ongoing basis. Major risks are those which may have an effect on the operational performance of staff and volunteers, and those affecting the members of the Associated Clubs.

The major risks have been identified as:

- Economic uncertainty/financial sustainability
- The need for expenditure on the estate
- Loss of key people
- Changing habits and aspirations of members and stakeholders of affiliated clubs
- Decisions outside the control of the Company

The Directors/Trustees are of the view that provided that the proposed arrangements with Lincoln Minster School are successfully concluded, risks around economic uncertainty/financial sustainability are substantially reduced.

For a significant number of years an important source of income has been from the provision of car parking for visitors to the Lincoln Christmas Market. The Lincoln Christmas Market will not take place in 2023.

Risk Management is all important and will feature front and centre in the Long Range Plan due to be completed in the reasonably near future.

Current and future periods

a. CURRENT AND FUTURE DEVELOPMENTS

Major CAPEX in the future include:

- LED lights for the perimeter of the AGP
- Replacement of the AGP
- Further works on the roof of the Clubhouse
- Replacement/renewal of the perimeter fence

LINDUM SPORTS ASSOCIATION LIMITED

**TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023**

The Directors/Trustees look to the future with cautious optimism and to reinforcing the hitherto mutually beneficial relationships with Lincoln Minster School, Lindum Cricket Club, Lincoln Hockey Club and colleagues within Lindum Squash Club.

Shareholders are assured that Trustees/Directors will continue to lead and manage the Charitable Company with all proper prudence and ensure that risks are identified and eliminated if at all possible. If risks cannot be eliminated the Directors/Trustees will ensure that the risks are carefully managed.

INFORMATION ON FUNDRAISING PRACTICES

The Board is looking into revenue streams to give the Charitable Company long term stability for capital to be spent on keeping the infrastructure updated. This will include collaboration with the Affiliated Clubs on large events and much increased use of the Fitness Studio.

MEMBERS/SHAREHOLDERS

The Directors/Trustees are fully aware that operations would be impossible without the support/sponsorship of the Members/Shareholders. All Directors/Trustees record appreciation for the help and support of Members/Shareholders.

LINDUM SPORTS ASSOCIATION LIMITED

**TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 MARCH 2023**

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Lindum Sports Association Limited for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.


The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Trustees at the time when this Trustees' report is approved have confirmed that:

- so far as that Trustees are aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all the steps that ought to have been taken as Trustees in order to be aware of any information needed by the charitable company's auditors in connection with preparing their report and to establish that the charitable company's auditors are aware of that information.

This report was approved by the Trustees, on 12 July 2023 and signed on their behalf by:


.....

E Wells-Cole
Chairman

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

OPINION

We have audited the financial statements of Lindum Sports Association Limited (the 'charitable company') for the year ended 31 March 2023 which comprise the Statement of financial activities incorporating income and expenditure account, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the [entity]'s ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations;

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- investigated the rationale behind significant or unusual transactions;

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Robert Anderson (Senior statutory auditor)

for and on behalf of

Streets Audit LLP

Chartered Accountants & Statutory Auditor

Tower House
Lucy Tower Street
Lincoln
Lincolnshire
LN1 1XW
13 July 2023

LINDUM SPORTS ASSOCIATION LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2023**

	Note	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
INCOME FROM:					
Voluntary income	2	-	2,336	2,336	25,108
Charitable activities	3	-	235,974	235,974	193,917
Investments	4	-	3,939	3,939	3,358
TOTAL INCOME		-	242,249	242,249	222,383
EXPENDITURE ON:					
Charitable activities	5,6,7	29,547	218,762	248,309	220,242
TOTAL EXPENDITURE	8	29,547	218,762	248,309	220,242
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES		(29,547)	23,487	(6,060)	2,141
NET MOVEMENT IN FUNDS		(29,547)	23,487	(6,060)	2,141
RECONCILIATION OF FUNDS:					
Total funds brought forward		381,468	540,054	921,522	919,381
TOTAL FUNDS CARRIED FORWARD		351,921	563,541	915,462	921,522

The notes on pages 14 to 25 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED
REGISTERED NUMBER: 00429169

BALANCE SHEET
AS AT 31 MARCH 2023

	Note	£	2023 £	£	2022 £
FIXED ASSETS					
Tangible assets	11		693,634		732,253
CURRENT ASSETS					
Stocks	12	4,240		4,256	
Debtors	13	22,635		34,679	
Cash at bank and in hand		285,472		242,685	
			<u>312,347</u>		<u>281,620</u>
CREDITORS: amounts falling due within one year	14	(70,519)		(22,351)	
NET CURRENT ASSETS			<u>241,828</u>		<u>259,269</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>935,462</u>		<u>991,522</u>
CREDITORS: amounts falling due after more than one year	15		(20,000)		(70,000)
NET ASSETS			<u>915,462</u>		<u>921,522</u>
CHARITY FUNDS					
Restricted funds	17		351,921		381,468
Unrestricted funds:					
Share capital	16	32,651		32,651	
Unrestricted funds	17	530,890		507,403	
Total unrestricted funds			<u>563,541</u>		<u>540,054</u>
SHAREHOLDERS' AND CHARITY'S FUNDS			<u>915,462</u>		<u>921,522</u>

The charitable company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 12 July 2023 and signed on their behalf, by:

.....
J.P. Newlove

The notes on pages 14 to 25 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Lindum Sports Association Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Company status

The charitable company is limited by share capital.

The charitable company's functional and presentational currency is pounds sterling.

1.3 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The Trustees' Report sets out the actions taken post year end in order to balance the charity's finances and monitor their financial position. The trustees have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023

1. ACCOUNTING POLICIES (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the charitable company. Governance costs are those incurred in connection with administration of the charitable company and compliance with constitutional and statutory requirements

Charitable activities and Governance costs are costs incurred on the charitable company's operations, including support costs and costs relating to the governance of the charitable company apportioned to charitable activities.

1.6 Tangible fixed assets and depreciation

All fixed assets are initially recorded at cost.

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Buildings	-	2% straight line
Plant & machinery	-	25% straight line
AGP and special projects	-	straight line between 3 and 25 years

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the Bank.

1.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

1. ACCOUNTING POLICIES (continued)

1.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation.

1.12 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

1.14 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. VOLUNTARY INCOME

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Donations	-	2,336	2,336	8,200
Government grants	-	-	-	16,908
Total	-	2,336	2,336	25,108
<i>Total 2022</i>	<i>-</i>	<i>25,108</i>	<i>25,108</i>	

3. INCOME FROM CHARITABLE ACTIVITIES

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Sports facilities and club house	-	235,974	235,974	193,917
<i>Total 2022</i>	<i>-</i>	<i>193,917</i>	<i>193,917</i>	

4. INVESTMENT INCOME

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Bank Interest Receivable	-	3,939	3,939	3,358
Total	-	3,939	3,939	3,358
<i>Total 2022</i>	<i>-</i>	<i>3,358</i>	<i>3,358</i>	

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

5. DIRECT COSTS

	Sports Facilities £	Club House £	Total 2023 £	Total 2022 £
Groundsman fees	9,000	-	9,000	8,555
Repairs and Maintenance	10,246	-	10,246	14,547
Turf, Grass Seed & Fertiliser	1,113	-	1,113	875
Bar & Catering Purchases	-	45,646	45,646	36,158
Insurances & Licences	-	7,692	7,692	7,184
Bank Charges	-	3,183	3,183	2,536
Wages and salaries	-	43,870	43,870	32,867
Depreciation	39,653	18,183	57,836	59,562
	<u>60,012</u>	<u>118,574</u>	<u>178,586</u>	<u>162,284</u>
<i>Total 2022</i>	<u>69,813</u>	<u>92,471</u>	<u>162,284</u>	

6. SUPPORT COSTS

	Sports Facilities £	Club House £	Total 2023 £	Total 2022 £
Repairs and Maintenance	-	8,468	8,468	7,337
Water rates	3,449	-	3,449	999
Bookkeeping	175	407	582	472
Subscriptions	2,964	-	2,964	3,184
Sundry Expenses	3,972	-	3,972	1,164
Stationery & Postage	-	649	649	573
Telephone	-	701	701	636
Cleaning	-	4,092	4,092	5,928
Interest on loans	-	600	600	600
Rates	-	1,459	1,459	745
Light & heat	-	25,856	25,856	17,108
Wages and salaries	-	14,781	14,781	16,070
	<u>10,560</u>	<u>57,013</u>	<u>67,573</u>	<u>54,816</u>
<i>Total 2022</i>	<u>5,489</u>	<u>49,327</u>	<u>54,816</u>	

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

7. GOVERNANCE COSTS

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Auditors' remuneration	-	2,073	2,073	2,065
Legal fees	-	77	77	1,077
	<u>-</u>	<u>2,150</u>	<u>2,150</u>	<u>3,142</u>

8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE

	Staff costs 2023 £	Depreciation 2023 £	Other costs 2023 £	Total 2023 £	Total 2022 £
Sports Facilities	-	39,653	30,919	70,572	75,302
Club House	58,651	18,183	98,753	175,587	141,798
Charitable activities	<u>58,651</u>	<u>57,836</u>	<u>129,672</u>	<u>246,159</u>	<u>217,100</u>
Expenditure on governance	-	-	2,150	2,150	3,142
	<u>58,651</u>	<u>57,836</u>	<u>131,822</u>	<u>248,309</u>	<u>220,242</u>
<i>Total 2022</i>	<u>48,937</u>	<u>59,562</u>	<u>111,743</u>	<u>220,242</u>	

9. NET INCOME/(EXPENDITURE)

This is stated after charging:

	2023 £	2022 £
Depreciation of tangible fixed assets: - owned by the charitable company	57,836	59,565
Auditors' remuneration - audit	2,073	2,065
	<u>59,909</u>	<u>61,630</u>

The Trustees have not received or obtained any remuneration or other financial benefits for the year directly or indirectly from the charitable company's funds.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

10. STAFF COSTS

Staff costs were as follows:

	2023 £	2022 £
Wages and salaries	<u>58,651</u>	<u>48,937</u>

The average number of persons employed by the charitable company during the year was as follows:

	2023	2022
Total employees	6	6

No employee received remuneration amounting to more than £60,000 in either year.

11. TANGIBLE FIXED ASSETS

	Freehold property £	Plant & machinery £	AGP and special projects £	Total £
Cost				
At 1 April 2022	295,708	229,127	819,005	1,343,840
Additions	-	8,187	11,030	19,217
At 31 March 2023	<u>295,708</u>	<u>237,314</u>	<u>830,035</u>	<u>1,363,057</u>
Depreciation				
At 1 April 2022	128,590	187,990	295,007	611,587
Charge for the year	6,380	10,106	41,350	57,836
At 31 March 2023	<u>134,970</u>	<u>198,096</u>	<u>336,357</u>	<u>669,423</u>
Net book value				
At 31 March 2023	<u>160,738</u>	<u>39,218</u>	<u>493,678</u>	<u>693,634</u>
At 31 March 2022	<u>167,118</u>	<u>41,137</u>	<u>523,998</u>	<u>732,253</u>

Included in freehold property is land at cost of £3,434 which is not depreciated.

Charges exist against the property in relation to the potential clawback of monies received from England Hockey and English Sports Council.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

12. STOCKS

	2023 £	2022 £
Goods for resale	4,240	4,256

13. DEBTORS

	2023 £	2022 £
Trade debtors	8,354	26,004
Prepayments and accrued income	14,281	8,675
	22,635	34,679

14. CREDITORS: Amounts falling due within one year

	2023 £	2022 £
Other loans	50,000	-
Trade creditors	10,003	8,567
Other taxation and social security	5,045	7,312
Accruals and deferred income	5,471	6,472
	70,519	22,351

Deferred income

Deferred income at 1 April 2022		4,438
Resources deferred during the year		4,438
Amounts released from previous years		(4,438)
		4,438

Deferred income represents invoices for the use of facilities raised in advance.

15. CREDITORS: Amounts falling due after more than one year

	2023 £	2022 £
Other loans	20,000	70,000

A Trustee made a loan to the charitable company of £30,000. During the previous years £10,000 was repaid leaving a balance of £20,000. The loan is unsecured and carries interest at 3% per annum which has been waived by the Trustee as a donation to the charity.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

16. SHARE CAPITAL

	2023 £	2022 £
Allotted, called up and fully paid		
32,651 Ordinary Shares of £1 each	<u>32,651</u>	<u>32,651</u>

17. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2023 £
Designated funds					
AGP Fund	160,000	-	-	20,000	180,000
General Sinking Fund	34,450	-	-	(1,003)	33,447
Squash Club	2,197	-	-	(2,197)	-
Loan Repayment Fund	34,000	-	-	16,000	50,000
Cricket Club	700	-	-	-	700
	<u>231,347</u>	<u>-</u>	<u>-</u>	<u>32,800</u>	<u>264,147</u>
General funds					
General funds	276,056	242,249	(218,762)	(32,800)	266,743
Share capital	32,651	-	-	-	32,651
	<u>308,707</u>	<u>242,249</u>	<u>(218,762)</u>	<u>(32,800)</u>	<u>299,394</u>
Total Unrestricted funds	<u>540,054</u>	<u>242,249</u>	<u>(218,762)</u>	<u>-</u>	<u>563,541</u>
Restricted funds					
Restricted AGP fund	380,968	-	(29,547)	-	351,421
Air conditioning	500	-	-	-	500
	<u>381,468</u>	<u>-</u>	<u>(29,547)</u>	<u>-</u>	<u>351,921</u>
Total of funds	<u>921,522</u>	<u>242,249</u>	<u>(248,309)</u>	<u>-</u>	<u>915,462</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

17. STATEMENT OF FUNDS (continued)

STATEMENT OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2021</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Balance at 31 March 2022</i>
	£	£	£	£	£
Designated funds					
AGP Fund	138,466	-	-	21,534	160,000
General Sinking Fund	40,000	-	-	(5,550)	34,450
Squash Club	2,197	-	-	-	2,197
Loan Repayment Fund	20,000	-	-	14,000	34,000
Cricket Club	-	700	-	-	700
	<u>200,663</u>	<u>700</u>	<u>-</u>	<u>29,984</u>	<u>231,347</u>
General funds					
General funds	274,445	221,683	(190,088)	(29,984)	276,056
Share capital	32,651	-	-	-	32,651
Total Unrestricted funds	<u>507,759</u>	<u>222,383</u>	<u>(190,088)</u>	<u>-</u>	<u>540,054</u>
Restricted funds					
Restricted AGP fund	411,122	-	(30,154)	-	380,968
Air conditioning	500	-	-	-	500
	<u>411,622</u>	<u>-</u>	<u>(30,154)</u>	<u>-</u>	<u>381,468</u>
Total of funds	<u><u>919,381</u></u>	<u><u>222,383</u></u>	<u><u>(220,242)</u></u>	<u><u>-</u></u>	<u><u>921,522</u></u>

SUMMARY OF FUNDS - CURRENT YEAR

	<i>Balance at 1 April 2022</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Balance at 31 March 2023</i>
	£	£	£	£	£
Designated funds	231,347	-	-	32,800	264,147
General funds	308,707	242,249	(218,762)	(32,800)	299,394
	<u>540,054</u>	<u>242,249</u>	<u>(218,762)</u>	<u>-</u>	<u>563,541</u>
Restricted funds	381,468	-	(29,547)	-	351,921
	<u>921,522</u>	<u>242,249</u>	<u>(248,309)</u>	<u>-</u>	<u>915,462</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

17. STATEMENT OF FUNDS (continued)

SUMMARY OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2021 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 March 2022 £</i>
Designated funds	200,663	700	-	29,984	231,347
General funds	307,096	221,683	(190,088)	(29,984)	308,707
	<u>507,759</u>	<u>222,383</u>	<u>(190,088)</u>	<u>-</u>	<u>540,054</u>
Restricted funds	411,622	-	(30,154)	-	381,468
	<u>919,381</u>	<u>222,383</u>	<u>(220,242)</u>	<u>-</u>	<u>921,522</u>

The designated AGP fund represents money set aside for future refurbishment and repair work per the original agreement with Sport England and England Hockey.

The designated general sinking fund represents money set aside for the future development of the clubhouse and other facilities.

The designated loan repayment fund represents money set aside for future loan repayments.

The designated cricket fund represents money set aside for future capital expenditure.

The designated squash club fund represented money for the operation of the squash club.

The restricted air conditioning fund represents money received for future improvements.

The restricted AGP fund represents fixed assets purchased by restricted grant funding.

18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	351,421	342,213	693,634
Current assets	500	311,847	312,347
Creditors due within one year	-	(70,519)	(70,519)
Creditors due in more than one year	-	(20,000)	(20,000)
	<u>351,921</u>	<u>563,541</u>	<u>915,462</u>

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

18. ANALYSIS OF NET ASSETS BETWEEN FUNDS (continued)

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	<i>Restricted funds 2022 £</i>	<i>Unrestricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Tangible fixed assets	380,968	350,784	732,252
Current assets	500	281,620	281,620
Creditors due within one year	-	(22,350)	(22,350)
Creditors due in more than one year	-	(70,000)	(70,000)
	<u>381,468</u>	<u>540,054</u>	<u>921,522</u>

19. RELATED PARTY TRANSACTIONS

The charitable company is controlled by its Trustees.

There have been no transactions or balances that are required to be disclosed under FRS 102 other than as disclosed in notes 9 and 15.

LINDUM SPORTS ASSOCIATION LIMITED

England & Wales - Charity number 521947

Accounts

Registered number: 00429169
Charity number: 521947

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

LINDUM SPORTS ASSOCIATION LIMITED

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LINDUM SPORTS ASSOCIATION LIMITED

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITABLE COMPANY, ITS TRUSTEES AND
ADVISERS
FOR THE YEAR ENDED 31 MARCH 2022**

Trustees	R J Bamford E Wells-Cole S Grocott A J M Maltby J P Newlove A F Perrin N R Rollett (resigned 19 January 2022) P C Hoskins J Collins (resigned 19 January 2022) B M Smith (appointed 19 January 2022) D E Taylor (appointed 19 January 2022)
Company registered number	00429169
Charity registered number	521947
Registered office	St Giles Avenue Lincoln Lincolnshire LN2 4PE
Company secretary	A J M Maltby
Independent auditors	Streets Audit LLP Chartered Accountants & Statutory Auditor Tower House Lucy Tower Street Lincoln Lincolnshire LN1 1XW
Bankers	National Westminster Bank PLC 225 High Street Lincoln LN2 1AZ

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT FOR THE YEAR ENDED 31 MARCH 2022

The Trustees present their annual report together with the audited financial statements of the charitable company Lindum Sports Association Limited for the period 1 April 2021 to 31 March 2022. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) as amended by Update Bulletin 1 (effective 1 January 2015) and Update Bulletin 2 (effective 1 January 2019).

Since the charitable company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and Activities

a. POLICIES AND OBJECTIVES

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit.

The principal object of the company is to provide or assist in providing facilities for the public benefit for recreation or other leisure time occupation in or in connection with the City of Lincoln and elsewhere within the County of Lincolnshire. The facilities are made available to all regardless of rank, gender, religion or politics, usually by means of membership of associated clubs. Facilities include:

- Outdoor - Hockey, Cricket and general outdoor sporting facilities
- Indoor - Squash, Fitness Studio and social activities
- Affiliated clubs are:
Lindum Cricket Club, Lindum Squash Club and Lindum Hockey Club.

Achievements and performance

a. KEY FINANCIAL PERFORMANCE INDICATORS

The key financial performance indicator for the Trustees is generating sufficient income to maintain its charitable aims and objectives.

b. REVIEW OF ACTIVITIES

Lincoln Minster School have a ten-year licence to occupy from July 2013 to use the sporting facilities, discussions are ongoing to extend the licence after 2023.

The Association has during the year continued the process of creating licences to occupy between the company and the affiliated clubs and is now close to achieving this aim.

After the Covid 19 pandemic restrictions were lifted the full range of activities commenced during the year and the Association was able to offer the full facility to all users. The Studio use is increasing, and this is beginning to contribute a significant amount to income. The Squash Club has been re-aligned to operate within the auspices of the Association rather than being a stand-alone separate club, it has new Coaching Staff, and it is expanding the level of Squash available to members.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2022

By early summer the levels of activity had reverted back to pre-pandemic levels and the Association was operating at near normal levels (albeit in line with Government and National Sports Governing Body guidelines).

c. INVESTMENT POLICY AND PERFORMANCE

The stated aim of the Association is to invest any surplus income in the continued maintenance of and improvements to its property. Its Articles do not allow investment in any other areas.

Financial review

a. GOING CONCERN

After making appropriate enquiries, the Trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

b. RESERVES POLICY

The Board is aware that the condition of the Clubhouse can only deteriorate over time. The Board has set aside a sinking fund for future development of the clubhouse and other facilities. With the help of Lottery Funding Agreement with Sport England and the Grant Agreement with England Hockey, the Directors are aware of their obligations under this agreement to replace the AGP at an appropriate time and will set aside such funds as is necessary to achieve this aim.

The further aim of the board is to build up a fund of £30,000 being about six months costs (less sinking funds and dedicated funds) as a reserve. At 31st March 2022 the charitable company had total funds of £921,522.

c. PRINCIPAL FUNDING

Income during the year was some £222,383 from bar and catering receipts, rental income, donations, covid grants and other small items. Expenditure was £220,242 giving rise to a surplus of £2,141. Use of the Clubhouse as a fitness studio has seen some improvement due to the refurbishment and improved marketing undertaken to promote the facilities.

Structure, governance and management

a. CONSTITUTION

The charitable company is registered as a members limited liability company.

The charitable company is constituted under a Memorandum of Association and is a registered charity number 521947.

There have been no changes in the objectives since the last annual report and we have continued the process of analysing the governance of the company and have implemented changes to the committee structure. Further changes and amendments to the Articles of Association have been agreed and are to be proposed at the Annual General Meeting as the committee seeks to increase and confirm the Governance of the Company.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2022

b. METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The Association is governed and managed by a Board of Trustees (Directors), elected and/or nominated annually.

The Articles of Association allows for 8 (eight) elected Directors to be appointed (elected) by shareholders at the Annual Meeting.

The company under its Articles can offer a Board position to the constituent clubs to appoint a member of their committee/board as a Nominee Director and this will be enshrined in their licence to occupy. These directors are appointed by the affiliated clubs on an annual basis in accordance with licences to occupy.

A further 2 (two) directors can be co-opted.

The key management personnel are the Trustees who are not remunerated.

c. POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

New trustees are made aware of their responsibilities and the affairs of the charity. All trustees are kept aware of the updates sent out by the Charity Commission which is now made easier by the introduction of electronically transmitted information.

d. ORGANISATIONAL STRUCTURE AND DECISION MAKING

The association owns and maintains property at the address shown on page one. It has no other interests. The Board is responsible for the day to day running of the Associations property, playing field and club house.

Three Sub Committees are chaired by elected Board members. These sub committees are:

Facilities: This sub-committee is chaired by an elected director and comprises of one further elected director and a representative appointed by each affiliated club that holds a licence to occupy or agreement. The committee administers the Lindum Sports Club ensuring that clubhouse, changing rooms, bar and meeting rooms are properly maintained and where possible improved. Ensuring that the playing surfaces are fit for the sports played and other uses as required.

Finance/Audit: Made up from three elected directors, Chairman, Vice Chairman and Treasurer. The committee is responsible for ensuring that income and expenditure are maintained in sufficient balance to ensure the continued viability of the Association. Quarterly management accounts are produced at each board meeting and compared as variances from a full Income and Expenditure budget determined at the beginning of each year.

Governance: This committee is made up solely of elected directors and chaired by the Company Secretary and is responsible for reviewing the overall governance of the company, constitutional matters, compliance and creation and operation of the licences to occupy with the affiliated clubs.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2022

e. RISK MANAGEMENT

All significant activities undertaken are subject to a risk review by use of a management matrix (risk register) on an ongoing basis. Major risks are those which may have an effect on the operational performance of staff and volunteers, and those affecting the members of the Associated Clubs.

The major risks have been identified as:

- 1) The replacement of the second part of the roof.
- 2) The provision of licences for each affiliated club.
- 3) The challenge to maintain sufficient income from restricted activity.

Current and future periods

a. CURRENT DEVELOPMENTS

1. The very old, dilapidated Equipment shed was replaced as it was an insurance risk (we could not get theft insurance for Equipment until it was replaced).
2. The Directors took steps to cut costs, furloughed all staff and applied and received the Retail, Hospitality and Leisure grant for £12,000 until the Covid restrictions were lifted.
3. The level of activity bounced back during the period and the Board are satisfied that Income and Expenditure can be balanced once again.

b. FUTURE DEVELOPMENTS

1. The changing room boilers were identified as being very old, inefficient, and too large a capacity for current needs. These are scheduled to be replaced in Y/E 2023 by more efficient ones to help mitigate any future increases in utility prices.
2. The major capital expenditure/grant application will be the replacement of the second part of the roof and the replacement of the boundary fence.

INFORMATION ON FUNDRAISING PRACTICES

The Board is looking into revenue streams to give the association long term stability for capital to be spent on keeping the infrastructure updated. This will include collaboration with the Affiliated Clubs on large events and much increased use of the Fitness Studio.

LINDUM SPORTS ASSOCIATION LIMITED

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 MARCH 2022

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees (who are also directors of Lindum Sports Association Limited for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.


DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Trustees at the time when this Trustees' report is approved have confirmed that:

- so far as that Trustees are aware, there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all the steps that ought to have been taken as Trustees in order to be aware of any information needed by the charitable company's auditors in connection with preparing their report and to establish that the charitable company's auditors are aware of that information.

In preparing this report, the Trustees have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the Trustees, on 20 July 2022 and signed on their behalf by:



.....
A J M Maltby
Company Secretary

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

OPINION

We have audited the financial statements of Lindum Sports Association Limited (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of financial activities incorporating income and expenditure account, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the [entity]'s ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' report and from the requirement to prepare a Strategic report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations;

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- investigated the rationale behind significant or unusual transactions;

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;

LINDUM SPORTS ASSOCIATION LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF LINDUM SPORTS ASSOCIATION LIMITED

- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Robert Anderson (Senior statutory auditor)

for and on behalf of

Streets Audit LLP

Chartered Accountants & Statutory Auditor

Tower House
Lucy Tower Street
Lincoln
Lincolnshire
LN1 1XW
21 July 2022

LINDUM SPORTS ASSOCIATION LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 MARCH 2022**

	Note	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
INCOME FROM:					
Voluntary income	2	-	25,108	25,108	76,838
Charitable activities	3	-	193,917	193,917	65,733
Investments	4	-	3,358	3,358	3,215
TOTAL INCOME		-	222,383	222,383	145,786
EXPENDITURE ON:					
Charitable activities	7,6,5	30,154	190,088	220,242	150,154
TOTAL EXPENDITURE	8	30,154	190,088	220,242	150,154
NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES		(30,154)	32,295	2,141	(4,368)
NET MOVEMENT IN FUNDS		(30,154)	32,295	2,141	(4,368)
RECONCILIATION OF FUNDS:					
Total funds brought forward		411,622	507,759	919,381	923,749
TOTAL FUNDS CARRIED FORWARD		381,468	540,054	921,522	919,381

The notes on pages 14 to 25 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED
REGISTERED NUMBER: 00429169

BALANCE SHEET
AS AT 31 MARCH 2022

	Note	£	2022 £	£	2021 £
FIXED ASSETS					
Tangible assets	11		732,252		771,723
CURRENT ASSETS					
Stocks		4,256		1,785	
Debtors	12	34,679		7,855	
Cash at bank and in hand		242,685		215,407	
		<u>281,620</u>		<u>225,047</u>	
CREDITORS: amounts falling due within one year	13	(22,350)		(7,389)	
NET CURRENT ASSETS			<u>259,270</u>		<u>217,658</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>991,522</u>		<u>989,381</u>
CREDITORS: amounts falling due after more than one year	14		<u>(70,000)</u>		<u>(70,000)</u>
NET ASSETS			<u><u>921,522</u></u>		<u><u>919,381</u></u>
CHARITY FUNDS					
Restricted funds	16		381,468		411,622
Unrestricted funds:					
Share capital	15	32,651		32,651	
Unrestricted funds	16	507,403		475,108	
Total unrestricted funds			<u>540,054</u>		<u>507,759</u>
SHAREHOLDERS' AND CHARITY'S FUNDS			<u><u>921,522</u></u>		<u><u>919,381</u></u>

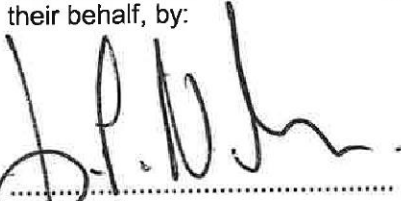
The charitable company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

LINDUM SPORTS ASSOCIATION LIMITED

**BALANCE SHEET (continued)
AS AT 31 MARCH 2022**

The financial statements were approved and authorised for issue by the Trustees on 20 July 2022 and signed on their behalf, by:



.....
J P Newlove

The notes on pages 14 to 25 form part of these financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES

1.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Lindum Sports Association Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

1.2 Company status

The charitable company is limited by share capital.

The charitable company's functional and presentational currency is pounds sterling.

1.3 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The Trustees' Report sets out the actions taken post year end in order to balance the charity's finances and monitor their financial position. The trustees have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.4 Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES (continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. .

Support costs are those costs incurred directly in support of expenditure on the objects of the charitable company. Governance costs are those incurred in connection with administration of the charitable company and compliance with constitutional and statutory requirements

Charitable activities and Governance costs are costs incurred on the charitable company's operations, including support costs and costs relating to the governance of the charitable company apportioned to charitable activities.

1.6 Tangible fixed assets and depreciation

All fixed assets are initially recorded at cost.

All assets costing more than £500 are capitalised.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Buildings	-	2% straight line
Plant & machinery	-	25% straight line
AGP, changing rooms, bar project- and equipment shed		straight line between 3 and 25 years

1.7 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the Bank.

1.8 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES (continued)

1.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.10 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.11 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charitable company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation.

1.12 Financial instruments

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

1.14 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charitable company and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

2. VOLUNTARY INCOME

	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Donations	-	8,200	8,200	600
Government grants	-	16,908	16,908	76,238
Total	-	25,108	25,108	76,838
<i>Total 2021</i>	<i>-</i>	<i>76,838</i>	<i>76,838</i>	

3. INCOME FROM CHARITABLE ACTIVITIES

	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Sports facilities and club house	-	193,917	193,917	65,733
<i>Total 2021</i>	<i>-</i>	<i>65,733</i>	<i>65,733</i>	

4. INVESTMENT INCOME

	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Bank Interest Receivable	-	3,358	3,358	3,215
<i>Total 2021</i>	<i>-</i>	<i>3,215</i>	<i>3,215</i>	

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

5. DIRECT COSTS

	Sports Facilities £	Club House £	Total 2022 £	Total 2021 £
Groundsman fees	8,555	-	8,555	6,551
Repairs and Maintenance	14,547	-	14,547	7,966
Turf, Grass Seed & Fertiliser	875	-	875	1,415
Bar & Catering Purchases	-	36,158	36,158	1,796
Insurances & Licences	-	7,184	7,184	6,424
Bank Charges	-	2,536	2,536	812
Wages and salaries	-	32,867	32,867	26,354
Depreciation	45,836	13,726	59,562	55,540
	<u>69,813</u>	<u>92,471</u>	<u>162,284</u>	<u>106,858</u>
<i>Total 2021</i>	<u>65,092</u>	<u>41,766</u>	<u>106,858</u>	

6. SUPPORT COSTS

	Sports Facilities £	Club House £	Total 2022 £	Total 2021 £
Repairs and Maintenance	-	7,337	7,337	8,370
Water rates	999	-	999	472
Bookkeeping	142	330	472	455
Subscriptions	3,184	-	3,184	701
Sundry Expenses	1,164	-	1,164	902
Stationery & Postage	-	573	573	276
Telephone	-	636	636	370
Cleaning	-	5,928	5,928	4,620
Interest on loans	-	600	600	600
Rates	-	745	745	-
Light & heat	-	17,108	17,108	10,228
Wages and salaries	-	16,070	16,070	12,432
	<u>5,489</u>	<u>49,327</u>	<u>54,816</u>	<u>39,426</u>
<i>Total 2021</i>	<u>2,212</u>	<u>37,214</u>	<u>39,426</u>	

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

7. GOVERNANCE COSTS

	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Auditors' remuneration	-	2,065	2,065	2,065
Legal fees	-	1,077	1,077	1,805
	<u>-</u>	<u>3,142</u>	<u>3,142</u>	<u>3,870</u>

8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE

	Staff costs 2022 £	Depreciation 2022 £	Other costs 2022 £	Total 2022 £	Total 2021 £
Sports Facilities	-	45,836	29,466	75,302	67,304
Club House	48,937	13,726	79,135	141,798	78,980
Charitable activities	<u>48,937</u>	<u>59,562</u>	<u>108,601</u>	<u>217,100</u>	<u>146,284</u>
Expenditure on governance	<u>-</u>	<u>-</u>	<u>3,142</u>	<u>3,142</u>	<u>3,870</u>
	<u>48,937</u>	<u>59,562</u>	<u>111,743</u>	<u>220,242</u>	<u>150,154</u>
<i>Total 2021</i>	<u>38,786</u>	<u>55,540</u>	<u>55,828</u>	<u>150,154</u>	

9. NET INCOME/(EXPENDITURE)

This is stated after charging:

	2022 £	2021 £
Depreciation of tangible fixed assets: - owned by the charitable company	59,565	55,536
Auditors' remuneration - audit	2,065	2,065
	<u>61,630</u>	<u>57,601</u>

The Trustees have not received or obtained any remuneration or other financial benefits for the year directly or indirectly from the charitable company's funds.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

10. STAFF COSTS

Staff costs were as follows:

	2022 £	2021 £
Wages and salaries	<u>48,937</u>	<u>38,786</u>

Furlough payments of £4,908 were received in relation to the wages paid.

The average number of persons employed by the charitable company during the year was as follows:

	2022	2021
Total employees	6	6

No employee received remuneration amounting to more than £60,000 in either year.

11. TANGIBLE FIXED ASSETS

	Freehold property £	Plant & machinery £	AGP, changing rooms, bar projects and equipment shed £	Total £
Cost				
At 1 April 2021	295,708	220,592	807,445	1,323,745
Additions	-	8,535	11,559	20,094
At 31 March 2022	<u>295,708</u>	<u>229,127</u>	<u>819,004</u>	<u>1,343,839</u>
Depreciation				
At 1 April 2021	122,210	176,155	253,657	552,022
Charge for the year	6,380	11,835	41,350	59,565
At 31 March 2022	<u>128,590</u>	<u>187,990</u>	<u>295,007</u>	<u>611,587</u>
Net book value				
At 31 March 2022	<u>167,118</u>	<u>41,137</u>	<u>523,997</u>	<u>732,252</u>
At 31 March 2021	<u>173,498</u>	<u>44,437</u>	<u>553,788</u>	<u>771,723</u>

Included in freehold property is land at cost of £3,434 which is not depreciated.

Charges exist against the property in relation to the potential clawback of monies received from England Hockey and English Sports Council.

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

12. DEBTORS

	2022	2021
	£	£
Trade debtors	26,004	513
Prepayments and accrued income	8,675	7,342
	<u>34,679</u>	<u>7,855</u>

13. CREDITORS: Amounts falling due within one year

	2022	2021
	£	£
Trade creditors	8,567	345
Other taxation and social security	7,312	493
Accruals and deferred income	6,471	6,551
	<u>22,350</u>	<u>7,389</u>

Deferred income

Deferred income at 1 April 2021		4,438
Resources deferred during the year		4,438
Amounts released from previous years		(4,438)
		<u>4,438</u>

Deferred income at 31 March 2022

Deferred income represents invoices for the use of facilities raised in advance.

14. CREDITORS: Amounts falling due after more than one year

	2022	2021
	£	£
Other loans	70,000	70,000
	<u>70,000</u>	<u>70,000</u>

A Trustee made a loan to the company of £30,000. During the previous years £10,000 was repaid leaving a balance of £20,000. The loan is unsecured and carries interest at 3% per annum which has been waived by the Trustee as a donation to the charity.

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

15. SHARE CAPITAL

	2022 £	2021 £
Allotted, called up and fully paid		
32,651 Ordinary Shares of £1 each	<u>32,651</u>	<u>32,651</u>

16. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 April 2021 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2022 £
Designated funds					
AGP Fund	138,466	-	-	21,534	160,000
General Sinking Fund	40,000	-	-	(5,550)	34,450
Squash Club	2,197	-	-	-	2,197
Loan Repayment Fund	20,000	-	-	14,000	34,000
Cricket Club	-	700	-	-	700
	<u>200,663</u>	<u>700</u>	<u>-</u>	<u>29,984</u>	<u>231,347</u>
General funds					
General funds	274,445	221,683	(190,088)	(29,984)	276,056
Share capital	32,651	-	-	-	32,651
	<u>307,096</u>	<u>221,683</u>	<u>(190,088)</u>	<u>(29,984)</u>	<u>308,707</u>
Total Unrestricted funds	<u>507,759</u>	<u>222,383</u>	<u>(190,088)</u>	<u>-</u>	<u>540,054</u>
Restricted funds					
Restricted AGP fund	411,122	-	(30,154)	-	380,968
Air conditioning	500	-	-	-	500
	<u>411,622</u>	<u>-</u>	<u>(30,154)</u>	<u>-</u>	<u>381,468</u>
Total of funds	<u>919,381</u>	<u>222,383</u>	<u>(220,242)</u>	<u>-</u>	<u>921,522</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

16. STATEMENT OF FUNDS (continued)

STATEMENT OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2020 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 March 2021 £</i>
Designated funds					
AGP Fund	118,466	-	-	20,000	138,466
General Sinking Fund	34,000	-	-	6,000	40,000
Squash Club	2,197	-	-	-	2,197
Loan Repayment Fund	10,000	-	-	10,000	20,000
	<u>164,663</u>	<u>-</u>	<u>-</u>	<u>36,000</u>	<u>200,663</u>
General funds					
General funds	277,313	145,786	(112,654)	(36,000)	274,445
Share capital	32,651	-	-	-	32,651
Total Unrestricted funds	<u>474,627</u>	<u>145,786</u>	<u>(112,654)</u>	<u>-</u>	<u>507,759</u>
Restricted funds					
Restricted AGP fund	448,622	-	(37,500)	-	411,122
Air conditioning	500	-	-	-	500
	<u>449,122</u>	<u>-</u>	<u>(37,500)</u>	<u>-</u>	<u>411,622</u>
Total of funds	<u><u>923,749</u></u>	<u><u>145,786</u></u>	<u><u>(150,154)</u></u>	<u><u>-</u></u>	<u><u>919,381</u></u>

SUMMARY OF FUNDS - CURRENT YEAR

	<i>Balance at 1 April 2021 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 March 2022 £</i>
Designated funds					
General funds	200,663	700	-	29,984	231,347
	<u>307,096</u>	<u>221,683</u>	<u>(190,088)</u>	<u>(29,984)</u>	<u>308,707</u>
	<u>507,759</u>	<u>222,383</u>	<u>(190,088)</u>	<u>-</u>	<u>540,054</u>
Restricted funds					
	411,622	-	(30,154)	-	381,468
	<u>919,381</u>	<u>222,383</u>	<u>(220,242)</u>	<u>-</u>	<u>921,522</u>

LINDUM SPORTS ASSOCIATION LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022**

16. STATEMENT OF FUNDS (continued)

SUMMARY OF FUNDS - PRIOR YEAR

	<i>Balance at 1 April 2020 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 March 2021 £</i>
Designated funds	164,663	-	-	36,000	200,663
General funds	309,964	145,786	(112,654)	(36,000)	307,096
	<u>474,627</u>	<u>145,786</u>	<u>(112,654)</u>	<u>-</u>	<u>507,759</u>
Restricted funds	449,122	-	(37,500)	-	411,622
	<u>923,749</u>	<u>145,786</u>	<u>(150,154)</u>	<u>-</u>	<u>919,381</u>

The designated AGP fund represents money set aside for future refurbishment and repair work per the original agreement with Sport England and England Hockey.

The designated general sinking fund represents money set aside for the future development of the clubhouse and other facilities.

The designated loan repayment fund represents money set aside for future loan repayments.

The designated cricket fund represents money set aside for future capital expenditure.

The designated squash club fund represents money for the operation of the squash club.

The restricted air conditioning fund represents money received for future improvements.

The restricted AGP fund represents fixed assets purchased by restricted grant funding.

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	381,468	350,784	732,252
Current assets	-	281,620	281,620
Creditors due within one year	-	(22,350)	(22,350)
Creditors due in more than one year	-	(70,000)	(70,000)
	<u>381,468</u>	<u>540,054</u>	<u>921,522</u>

LINDUM SPORTS ASSOCIATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS (continued)

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	<i>Restricted funds 2021 £</i>	<i>Unrestricted funds 2021 £</i>	<i>Total funds 2021 £</i>
Tangible fixed assets	411,622	360,101	771,723
Current assets	-	225,047	225,047
Creditors due within one year	-	(7,389)	(7,389)
Creditors due in more than one year	-	(70,000)	(70,000)
	<u>411,622</u>	<u>507,759</u>	<u>919,381</u>

18. RELATED PARTY TRANSACTIONS

The company is controlled by its Trustees.

There have been no transactions or balances that are required to be disclosed under FRS 102 other than as disclosed in notes 9 and 14.