



Save the Family

Keeping Families Together

Save the Family Ltd

Annual Report and Financial Statements

For the year ended 31st March 2023

SAVE THE FAMILY LIMITED

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SAVE THE FAMILY LIMITED

Trustees report (including directors' report)

FOR THE YEAR ENDED 31 MARCH 2023

The Trustees, who are also Directors of Save the Family for the purposes of the Companies Act 2006, present their report together with the financial statements of the charity for the year ended 31st March 2023. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice for charities applying FRS 102 in the UK and Republic of Ireland from 1 January 2005

REFERENCE AND ADMINISTRATIVE DETAILS:

Registered Company Number: 1908006 (England and Wales)

Registered Charity Number: 516484

Registered Office: Cotton Hall, Cotton Lane, Cotton Edmunds, Chester, Cheshire CH37PZ

At the time of writing the appointed Trustees and sub-committee memberships are as follows:

Name	Position	Sub Committee Membership	Notes
John Church	Treasurer/Deputy Chair	Corporate (Chair)	Resigned as Chair and appointed deputy Chair and Treasurer 1 st September 2023
Rory Lea	Chairman	Trustee Corporate Board	Appointed Chairman 1 st September 2023
Nigel Bruce	Trustee	Finance & Major Projects	
Suzanne Booth	Trustee	Corporate	
Lesley Smith	Trustee	Corporate	Resigned 6 th December 2022
Christina Upton	Trustee	Families (Chair)	
Ruth Ankers	Trustee	Families	
Janet Butler	Trustee	Families	
Matthew Adam	Trustee	Families	
Kelly Whalley	Trustee	Corporate	Appointed 7 th June 2022 Resigned 27 th July 2023

Auditors

DJH Mitten Clarke Audit Limited, Registered Auditors, Chester House, Lloyd Drive, Cheshire Oaks Business Park, Ellesmere Port, Cheshire, CH65 9HQ.

Solicitors

Brabners, Horton House, Exchange Flags, Liverpool, L2 3YL

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued)

FOR THE YEAR ENDED 31 MARCH 2023

STRUCTURE GOVERNANCE AND MANAGEMENT

Governing Document

Save the Family is a Charitable Company limited by guarantee, incorporated on 24th April 1985 and registered as a charity on 5th June 1985. The Company is governed by the Memorandum and Articles of Association originally dated 29th March 1985 and most recently revised and adopted at the 2012 AGM on 20th November 2012.

Following references and DBS checks, the recommended candidates are voted on to the Board and membership of the Trustee approved. All new Trustees are formally invited by the Board to become a Trustee and a Member and are asked to sign the Eligibility Statement and Register of Interests.

Trustees should be:

- Recognised as having appropriate expertise relevant to the charity's specific requirements
- Able to demonstrate a commitment to voluntary work
- Upstanding members of the community
- Able to demonstrate a commitment to the mission and values of Save the Family
- Committed to equal opportunities
- Able to demonstrate high standards of ethics and integrity

As well as the main Board, Trustees are appointed to a Sub Committee, each of which focuses on a key aspect of the charity's work. These are currently as follows:

- Corporate
- Families

Each Committee is chaired by a Trustee with experience relevant to its terms of reference and the Committees provide Board with additional assurance on the proper and effective management of the charity.

Remuneration of Trustees

No payment has been made to any Trustee during the period 1st April 2022 to 31st March 2023.

Induction and Training of Trustees

A comprehensive induction is provided to newly appointed Trustees including:

- Provision of the Charity Commission publication 'The Essential Trustee,' Memorandum and Articles of Association, Terms of reference, Mission Statement, Business Plan and most recent Annual Report and Accounts.
- Familiarisation tour of Cotton Hall and the opportunity to meet staff and residents
- Update about the Business Plan and progress with key objectives
- Review of any specific training requirements
- Attendance at training about the role of the Trustee

Governance Structure

The members of the Board are all Trustees of the charity. They elect from among their number a Chair, a Deputy Chair, and a Treasurer.

Risk Management

All key risks to which the charity is exposed are included in a risk register and risk plan which identifies how those risks will be mitigated. The risk register is scrutinised and approved by the Board of Trustees in order to provide assurance that risk is being effectively managed.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued) FOR THE YEAR ENDED 31 MARCH 2023

Public Benefit

To support homeless families by providing emergency accommodation and education in basic/ other life and social skills to enable families to get back on to the social ladder. The trustees have given due consideration to the Charity Commission's published guidance on the Public Benefit requirement under the Charities Act 2011.

OBJECTIVES AND ACTIVITIES

Purpose and Aims

Save the Family has a unique mission and set of core values which were the result of an engagement process with Trustees, team members and residents. The mission and core values are embedded throughout everything the charity does.

Mission:

To provide a safe, supported community for homeless and troubled families where safeguarding is paramount.

To keep families together and help them create a positive future.

Our Values:



The mission and core values remain at the heart of Save the Family's work and provide an anchor and strong foundation upon which the charity can positively move forward.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued)

FOR THE YEAR ENDED 31 MARCH 2023

Guided by its mission and core values, the charity works with troubled families who have not had the opportunity or support to address some of the fundamental problems they experience. Through our family mentoring programme, parents work with us to establish family routines, develop strategies to address the trauma and challenge they face, and to understand and embrace their parental responsibilities. Our specialist teams work closely with adults and children and partner with a number of external agencies who provide other specialised interventions. "Move on" plans are developed soon after the family joins the community at Cotton Hall and families are prepared and empowered to live independent lives back in the wider community again.

Year in Review 2022 – 2023

We will be clear about our operational and financial models of practice.

- Undertake a comprehensive needs analysis, develop our service model, increase funding and events agenda

We have applied a focus to evaluating our service model; we are reviewing our delivery framework, increasing our training requirements, improve organisational financial position through improved asset management, disposal of PB and beginning to develop a culture of change. Reviewing our service offer with the Senior Management Team through the 'Over the Road' concept and enhanced by the work being developed through the 5 x 5 Leadership Programme. Currently under review are the induction and training requirements and engagement strategies

We will continually review, evaluate, and improve our performance by ensuring all stakeholders have a voice with outcomes shaped by that contribution.

- The voices of all stakeholders will inform and improve our services and we will promote our successes widely

Our resident Meetings and surveys have enabled us to bring the voice of the families into our work. One example of this is that we have established Health and Wellbeing projects directly responding to the needs of the families and satisfaction with services has improved.

We will create an environment where people choose to work, thrive, and develop.

- We will continue to invest in our staff by introducing our banded rewards system and develop a wellbeing strategy for all.

We have seen a positive improvement in staff morale and engagement since 2022 with the introduction of an enhanced pay and rewards system and we will be introducing the Pay and Banding Structure in 2023.

We will grow our multi-agency approach and harness strong partnerships to assist in the delivery of our work.

- We will build our stakeholder framework to include events, we will grow our presence and voice.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued)

FOR THE YEAR ENDED 31 MARCH 2023

We are building a positive reputation with key stakeholders including local authorities, key funders, external stakeholders, and volunteers. Additional resourcing has seen us start to improve our social media presence and get better at our work and achievements. Strong partnerships have been formed through our regular partner breakfast meetings leading to new opportunities for our families and our organisation.

We will excel in delivering services for our families, using a needs led menu of support framed by our use of Trauma Informed Practice.

- Our service will be built on a continuous cycle of review, evaluate, apply, learn, review, evaluate etc.

Our approach to our Safeguarding work has been one of the highlights of our business year. The introduction of a collaborative style of training, coaching and delivery, together with a training platform that creates a knowledge baseline for officers and Trustees alike is building a first-rate delivery framework. Our performance management information enables us to understand where changes can be applied, and we continue to build upon our Continuous Improvement agenda.

We will manage our organisational risk through the disposal of Plas Bellin

- We will dispose of Plas Bellin subject to market forces for the best value for the organisation

We are marketing our site in Plas Bellin through Savills and have had a number of enquiries, two of which are before the Board currently for consideration. We are hopeful that a sale will be announced shortly before or after the end of the 22/23 financial year.

Responding to the Needs of our Families and Demonstrating our Impact. 2022 - 2023

Presenting Need

During this past year over 72% struggled with their Mental Health

Over 60% have experienced Domestic Abuse.

Over 63% of all adults housed with us during this period had prior experience substance misuse issues

Over 81% of the families we support had Social Care involvement at point of referral.

Our Impact during the year

75% of parents felt that they had an increased connection with their children and an additional 25% felt that they had maintained their connection and able to parent positively.

100% of parents felt that they were better able to identify risk to their children and how to respond appropriately.

81% of families felt they are better equipped to develop strategies to help their children manage their own anger.

88% of parents felt that they were more able to seek out and accept help.

81% of parents felt that since living at Save the Family they had improved their emotional well-being and were more able to manage the stresses of parenting.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued) FOR THE YEAR ENDED 31 MARCH 2023

Finance and Fundraising

At the start of the 2022 – 2023 financial year it was apparent that much work was required to secure new funding streams as grants secured in prior years, funding core costs and salaries, were coming to an end.

The charity's budget for 2022-2023 was dependent upon closing a £353K funding gap. The skills and hard work of our Fundraising Coordinator and the Funding Group, resulted in the receipt of additional funding from a range of sources which includes, £50,000 from The Lady Edna Wilson Trust, £70,000 from The Zochonis Trust, £37,500 from The Oak Foundation and £33,467 from The Swires Charitable Trust.

Due to funding received and reductions in expenditure where possible, the funding gap at the end of the year was reduced to just under £68K. However, Income & Expenditure shows a £215K deficit, at the end of the financial year, which is £76K down compared to budget (*N.B. Income & Expenditure includes £109K depreciation*).

Towards the end of the financial year we received news that we had been successful in securing funding from, The Secretary of State for Justice totalling £143,614.29, with £10,611 received for this year and the remainder over the next 2 years. We have also been successful with an application to Henry Smith and will receive £180,000 over the next 3 years towards our core work. This news means that we start the new financial year with some significant funding sources already secured.

FINANCIAL REVIEW

Reserves Policy and Financial Position

The Reserves Policy, adopted by the Trustees, is to ensure there is a level of working capital that protects the continuity of our core work and provide a level of funding for unexpected and unforeseen costs to our assets. The amount of unrestricted reserves at the end of any given month should currently be set at £240,000 to £250,000 as the Trustees and management continually review the reserves required by the charity in line with changes to restricted funding."

The level of unrestricted working capital as at 31st March 2023 was £194,141 with a further £210,000 included within the unrestricted designated funds.

The Charity has endowment, restricted, designated, and unrestricted reserves which are set out in detail in note 19 to the accounts.

Principal Funding Sources

Government related funding includes;

Housing Benefit - the amount received in 2022/2023 amounted to £175,379.

The Secretary of State for Justice - awarded a 'Women's Community Services' Grant totalling £143,614.29 to cover a period from March 2023 to March 2025. The initial payment of £10,611.29 was received for this financial year.

Other principal restricted funding was from the following resources:

£50,000 from The Maria Marina Foundation towards the Mentoring and Parenting Project.

£61,596 from The National Lottery for the Outreach Project.

£15,493 from Cheshire Community Foundation towards a Family Mentor Post,

We are currently able to report that 26% of our staffing costs are funded through restricted funds.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued)

FOR THE YEAR ENDED 31 MARCH 2023

Investment Policy and Objectives

Under the terms of the Memorandum and Articles of Association the Trustees have powers to purchase and lease property necessary for the work of the charity. They also have powers to borrow and raise money for the purposes of the charity on such security as may be thought fit, and to issue debenture stock charged upon the charity's property. The Trustees have powers to invest monies of the charity, not immediately required for its purposes in such investments, securities or properties as may be thought fit.

PREPARING FOR OUR FUTURE, A JOURNEY TO EXCELLENCE

2023 – 2024 Strategic Themes and Key Business Priorities

We are entering year 2 of our 5-year strategic plan that will deliver a sustainable future for Save the Family. The Journey to Excellence roadmap builds upon the foundations started during 2022 – 2023 following a period of worldwide challenge where many small charities found it difficult to thrive if not survive. Applying a lens of knowledge gained through the pandemic we have redoubled our work to develop a sustainable model of delivery that not only continues to deliver strong and measurable outcomes but will tackle the fragility small charities operate within as they fight for funding and opportunities to grow. Our priorities are to support the development of excellent services and building a robust organisational structure that secures this service for years to come.

Excellence is the combination of aspiration and practical action. It is not a set level of quality or perfectionism but an ever changing dynamic. It is creating a business that continuously learns. It is about caring about what we do and giving it our best effort. It is about integrity, passion and above all delivering to the highest quality at any given time.

Our future requires us to be commissioned for our services and our business priorities are designed to achieve this outcome. A comprehensive needs analysis of the marketplace will ensure we remain relevant and accessible and an internal evaluation of the quality of 'what we do' evaluated against a platform of 'what we need to do' will drive our improvement agenda.

2023/2024 Priorities

STF Business Commitment 1

We will be clear about our operational and financial models of practice.

Establish a working group to look to develop our commissioning model based upon outcomes from the needs analysis project.

annual Business Plan will include a delivery plan supported by shared and individual objectives and evaluated with the aid of our performance management framework which will introduce performance indicators for each business area.

We will build proactive stakeholder relationships with key strategic partners in our areas of operation which will include local and national government, charities, housing providers and corporate supporters.

STF Business Commitment 2

We will continually review, evaluate, and improve our performance by ensuring all stakeholders have a voice with outcomes shaped by that contribution.

We will build upon our reporting framework to our governance team by introducing qualitative and quantitative analysis to inform the change agenda around our continuous improvement Journey to Excellence. A priority will be to capture, report and publish all evidence of the impact of our work.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued)

FOR THE YEAR ENDED 31 MARCH 2023

STF Business Commitment 3

We will create an environment where people choose to work, thrive, and develop.

We will ensure our staff receive good quality supervision and management and we will develop the potential of all. Every staff member, trustee, volunteer, and supporter will uphold our CREATE values in their work and individual contribution to the organisation.

We will elevate the wellbeing of all at Save the Family through the development of an innovative wellbeing strategy. Our provision of IT and technology will enable us to deliver our work more smartly and efficiently.

STF Business Commitment 4

We will grow our multi-agency approach and harness strong partnerships to assist in the delivery of our work.

We will develop/join/engage in strong effective partnerships with churches, local and national third sector agencies and interest groups to ensure that we are at the forefront of conversations that better identify and address the vulnerable in our society.

We will explore opportunities with external agencies for us to harness the full potential from the comprehensive facilities at Cotton Hall to the benefit of both our families and Cheshire West & Chester service delivery that better identify and address the vulnerable in our society.

STF Business Commitment 5

We will excel in delivering services for our families, using a needs led menu of support framed by our use of Trauma Informed Practice.

We have Implemented enhanced programme of redecorations within the void process. Establishing funding packages for major works and any regulated improvements required for social housing units as defined by the Govt regulator.

We have agreed our delivery model for resettlement and through 2023/24 we will be introducing that programme which will inform the tenant about their rights and obligations regarding social housing. Our 2023/4 partnership forum invitations will go out to all local affordable housing providers with a focus and developing a shared understanding of sector priorities and identify where there are efficiencies in working more closely together.

STF Business Commitment 6

We will manage our organisational risk through the disposal of Plas Bellin

We will dispose of our asset for the best possible price early in 2023/24 and settle our liability with Social Investment Business.

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of Save the Family Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

SAVE THE FAMILY LIMITED

Trustees report (including directors' report) (continued) FOR THE YEAR ENDED 31 MARCH 2023

In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charly SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

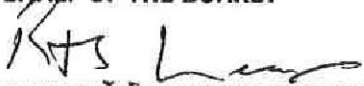
STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the trustees are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the charitable company's auditors are unaware, and each trustee has taken all the steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the charitable company's auditors are aware of that information.

AUDITORS

The auditors, DJH Mitten Clarke Audit Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting. This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:



Mr R J S Lea - Chair of Trustees

Date:

06/12/23



Mr J A Church - Deputy Chair of
Trustees/Treasurer

Date:

06/12/23

SAVE THE FAMILY LIMITED

Independent auditor's report

TO THE BOARD OF TRUSTEES OF SAVE THE FAMILY LIMITED

Opinion

We have audited the financial statements of Save the Family Limited (the 'charity') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the board of trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The board of trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

SAVE THE FAMILY LIMITED

Independent auditor's report (continued)

TO THE BOARD OF TRUSTEES OF SAVE THE FAMILY LIMITED

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of board of trustees

As explained more fully in the statement of Trustees responsibilities, the board of trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the board of trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the board of trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the board of trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error as fraud may involve deliberate concealment, by for example, forgery or intentional misrepresentations or through collusion. The extent to which our procedures are capable of detecting irregularities including fraud is detailed below.

Our approach was as follows

We understood how the charity is complying with relevant frameworks by making enquiries of management and those responsible for legal and compliance procedures. We assessed the susceptibility of the charity's financial statements to material misstatement including how fraud might occur by discussing with the management and the board of trustees. We enquired of management as to any known instances of non-compliance or suspected non-compliance with laws and regulations.

Based on this understanding we designed specific audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and obtaining additional corroborative evidence as required.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

SAVE THE FAMILY LIMITED

Independent auditor's report (continued)

TO THE BOARD OF TRUSTEES OF SAVE THE FAMILY LIMITED

In our opinion, based on the work undertaken in the course of our audit:

the information given in the Trustees Report, which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and the Directors' Report included within the Trustees Report has been prepared in accordance with applicable legal requirements.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Mrs D D Lea FCA, FCCA (Senior Statutory Auditor)
for and on behalf of DJH Mitten Clarke Audit Limited
Accountants
Statutory Auditor

07/12/2023

Chester House
Lloyd Drive
Ellesmere Port
Cheshire
United Kingdom
CH65 9HQ

DJH Mitten Clarke Audit Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

SAVE THE FAMILY LIMITED

Statement of financial activities including income and expenditure account FOR THE YEAR ENDED 31 MARCH 2023

		Unrestricted funds		Unrestricted funds designated		Restricted funds		Endowment funds		Total Unrestricted funds general		Unrestricted funds designated		Restricted funds		Endowment funds		Total	
	Notes	2023	£	2023	£	2023	£	2023	£	2023	£	2022	£	2022	£	2022	£	2022	£
Income and endowments from:																			
Donations and legacies	3	292,886	-	-	-	143,818	-	-	-	436,704	146,803	-	-	229,636	-	-	-	376,439	-
Charitable activities	4	211,649	-	-	-	-	-	-	-	211,649	229,561	-	-	-	-	-	-	229,561	-
Fundraising income	5	18,387	-	-	-	1,969	-	-	-	20,356	22,639	-	-	13,688	-	-	-	36,327	-
Investments	6	2,498	-	-	-	-	-	-	-	2,498	76	-	-	-	-	-	-	76	-
Other income	7	158,210	-	-	-	-	-	-	-	158,210	169,058	-	-	-	-	-	-	169,058	-
Total income		683,630	-	-	-	145,787	-	-	-	829,417	568,137	-	-	243,324	-	-	-	811,461	-
Expenditure on:																			
Raising funds	8	3,985	-	-	-	-	-	-	-	3,985	927	-	-	-	-	-	-	927	-
Charitable activities		778,395	-	-	-	227,797	-	-	-	1,006,192	644,634	-	-	225,855	-	-	-	870,489	-
Other	13	-	-	-	-	-	-	-	-	34,494	-	-	-	-	-	-	34,494	34,494	-
Total resources expended		782,380	-	-	-	227,797	-	-	-	1,044,671	645,561	-	-	225,855	-	-	34,494	905,910	-

SAVE THE FAMILY LIMITED

Statement of financial activities (continued) including income and expenditure account

FOR THE YEAR ENDED 31 MARCH 2023

	Notes	Unrestricted funds general	Unrestricted funds designated	Restricted funds	Endowment funds	Total	Unrestricted funds general	Unrestricted funds designated	Restricted funds	Endowment funds	Total
		2023	2023	2023	2023	2023	2022	2022	2022	2022	2022
		£	£	£	£	£	£	£	£	£	£
Net outgoing resources before transfers		(98,750)	-	(82,010)	(34,494)	(215,254)	(77,424)	-	17,469	(34,494)	(94,449)
Gross transfers between funds		-	-	-	-	-	21,000	-	(21,000)	-	-
Net movement in funds		(98,750)	-	(82,010)	(34,494)	(215,254)	(56,424)	-	(3,531)	(34,494)	(94,449)
Fund balances at 1 April 2022		1,438,307	210,000	128,369	1,083,368	2,860,044	1,494,731	210,000	131,900	1,117,860	2,954,491
Fund balances at 31 March 2023		1,339,557	210,000	46,359	1,048,874	2,644,790	1,438,307	210,000	128,369	1,083,366	2,860,042

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

SAVE THE FAMILY LIMITED

Balance sheet

AS AT 31 MARCH 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	14	4,613,351		4,722,150	
Current assets					
Debtors	15	49,965		40,223	
Cash at bank and in hand		453,596		612,863	
		503,561		653,086	
Creditors: amounts falling due within one year	17	(53,061)		(69,457)	
Net current assets		450,500		583,629	
Total assets less current liabilities		5,063,851		5,305,779	
Creditors: amounts falling due after more than one year	18	(2,419,061)		(2,445,737)	
Net assets		2,644,790		2,860,042	
Capital funds					
Endowment funds		1,048,874		1,083,366	
Income funds					
Restricted funds		46,359		128,369	
Designated funds		210,000		210,000	
General funds		1,339,557		1,438,307	
		2,644,790		2,860,042	

SAVE THE FAMILY LIMITED

Balance sheet (continued)

AS AT 31 MARCH 2023

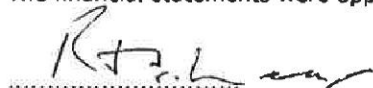
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2023, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board Of Trustees on



Mr R J S Lea



Mr J A Church

Company Registration No. 1908006

SAVE THE FAMILY LIMITED

Statement of cash flows

FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash absorbed by operations	23		(135,089)		(10,980)
Investing activities					
Interest received		2,498		75	
Net cash generated from investing activities			2,498		75
Financing activities					
Repayment of bank loans		(26,676)		(21,785)	
Net cash used in financing activities			(26,676)		(21,785)
Net decrease in cash and cash equivalents			(159,267)		(32,690)
Cash and cash equivalents at beginning of year			612,863		645,553
Cash and cash equivalents at end of year			453,596		612,863

SAVE THE FAMILY LIMITED

Notes to the financial statements FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

Charity information

Save the Family Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Cotton Hall Farm, Cotton Lane, Cotton Edmunds, Chester, Cheshire, CH3 7PZ.

1.1 Accounting convention

These accounts have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102"), "Accounting and Reporting by Charities" the Statement of Recommended Practice for charities applying FRS 102, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015. The charity is a Public Benefit Entity as defined by FRS 102.

1.2 Going concern

At the time of approving the financial statements, the board of trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the board of trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the board of trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Grant income is expended in the year as agreed within the terms of the grant.

1.5 Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings	straight line over 50 years and 74 years
Fixtures, fittings & equipment	15% on cost
Motor vehicles	25% on cost

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.8 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1.9 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.10 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the board of trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Donations and gifts	55,510	5,545	61,055	65,229
Legacies receivable	-	-	-	35,102
Grants	237,376	138,273	375,649	276,108
	<u>292,886</u>	<u>143,818</u>	<u>436,704</u>	<u>376,439</u>
For the year ended 31 March 2022	<u>146,803</u>	<u>229,636</u>		<u>376,439</u>
Covid Emergency Funding				
Job Retention Scheme	-	-	-	5,877
	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,877</u>

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

3 Donations and legacies

(Continued)

	Unrestricted funds	Restricted funds	Total 2023	Total 2022
Grants receivable for core activities				
Oak Foundation Grant	37,500	-	37,500	37,500
St Bridget's Trust	4,000	-	4,000	4,000
Maria Marina	9,000	50,000	59,000	60,000
BBC Children in Need	-	-	-	8,591
Sir Donald and Lady Edna Wilson Trust	50,000	-	50,000	35,000
National Lottery Community Fund	-	61,596	61,596	75,101
Lloyds Bank Foundation	2,250	-	2,250	25,000
Edsential	-	6,531	6,531	14,263
Barbara Ward Foundation	6,000	-	6,000	-
Zochonis Trust	70,000	-	70,000	-
Cheshire Community Foundation	14,548	2,844	17,392	-
Swires Charitable Trust	33,467	-	33,467	-
Freemasons	-	1,500	1,500	2,431
Cheshire West and Chester (HAF)	-	2,436	2,436	-
George Heath	-	450	450	945
Ministry of Justice	10,611	-	10,611	-
Ursula Keyes	-	7,509	7,509	-
The Earl of Chester's Fund	-	5,000	5,000	5,000
St Marins	-	407	407	-
E L Rathbone	-	-	-	2,400
	<u>237,376</u>	<u>138,273</u>	<u>375,649</u>	<u>270,231</u>
				<u>276,108</u>

4 Charitable activities

	Family activities 2023 £	Family activities 2022 £
Housing benefit income	175,379	194,737
Utilities income	35,486	33,518
Income from sales	784	1,306
	<u>211,649</u>	<u>229,561</u>

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

5 Fundraising income

	Unrestricted funds general 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Fundraising income	18,387	1,969	20,356	36,327
For the year ended 31 March 2022	22,639	13,688		36,327

6 Investments

	Unrestricted funds 2023 £	Total 2022 £
Interest receivable	2,498	76

7 Other income

	Unrestricted funds 2023 £	Total 2022 £
Rent received	158,210	169,058

8 Raising funds

	Unrestricted funds 2023 £	Total 2022 £
Fundraising trading : Cost of goods sold and other costs		
Function and fundraising costs	3,985	927
	3,985	927

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

9 Charitable activities

	Unrestricted £	Restricted £	2023 £	2022 £
Staff costs	314,173	192,419	506,592	472,236
Depreciation and impairment	65,277	-	65,277	64,673
Equipment hire	6,650	-	6,650	5,719
Rent	18,112	11,750	29,862	26,318
Insurance	18,490	-	18,490	14,209
Light and heat	70,160	-	70,160	60,108
Repairs and renewals	89,411	5,802	95,213	54,929
Bad debts	9,079	-	9,079	2,365
Training	9,246	2,328	11,574	8,282
Activities and outings	15,201	1,203	16,404	19,057
Cleaning	783	-	783	725
Subscriptions	1,917	-	1,917	830
Sessional workers	180	1,770	1,950	13,008
General expenses (PPE)	50	-	50	599
Charitable activities	618,729	215,272	834,001	743,058
			-	
Share of support costs	165,583	2,828	168,411	132,411
Share of governance costs	3,780	-	3,780	3,500
Support and governance costs	169,363	2,828	172,191	135,911
Total	788,092	218,100	1,006,192	
For the year ended 31 March 2022	657,266	258,946		878,969

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

10 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
Families Team	9	9
Children/Youth	3	3
Estate management	3	3
Management and administration	6	5
Total	21	20

Employment costs	2023 £	2022 £
Wages and salaries	577,245	521,326
Social security costs	48,801	41,799
Other pension costs	11,682	10,211
	637,728	573,336

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2023 Number	2022 Number
£60,000 - £70,000	1	1

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

11 Support costs

	Support costs	Governance costs	2023	Support costs	Governance costs	2022
	£	£	£	£	£	£
Staff costs	131,136	-	131,136	101,100	-	101,100
Office supplies and telephone	7,612	-	7,612	9,489	-	9,489
General expenses	791	-	791	244	-	244
Legal and professional	13,157	-	13,157	8,883	-	8,883
Motor and travel	5,173	-	5,173	2,282	-	2,282
Depreciation of tangible fixed assets	9,028	-	9,028	10,323	-	10,323
Bank charges and interest	1,514	-	1,514	1,474	-	1,474
Audit fees	-	3,780	3,780	-	3,600	3,600
	<u>168,411</u>	<u>3,780</u>	<u>172,191</u>	<u>133,795</u>	<u>3,600</u>	<u>137,395</u>
Analysed between Charitable activities	<u>168,411</u>	<u>3,780</u>	<u>172,191</u>	<u>133,795</u>	<u>3,600</u>	<u>137,395</u>

Governance costs includes payments to the auditors of £3,600 (2022- £3,500) for audit fees.

12 Volunteers

The charity benefits from 16 active volunteers, 11 Trustee volunteers and numerous hours supplied by corporate supporters.

13 Other

	2023	2022
	£	£
Endowment fund freehold property depreciation	34,494	34,494
	<u>34,494</u>	<u>34,494</u>

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

14 Tangible fixed assets

	Land and buildings	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£
Cost				
At 1 April 2022	6,302,010	307,832	95,969	6,705,811
At 31 March 2023	6,302,010	307,832	95,969	6,705,811
Depreciation and impairment				
At 1 April 2022	1,592,455	302,135	89,071	1,983,661
Depreciation charged in the year	99,771	3,254	5,774	108,799
At 31 March 2023	1,692,226	305,389	94,845	2,092,460
Carrying amount				
At 31 March 2023	4,609,784	2,443	1,124	4,613,351
At 31 March 2022	4,709,555	5,697	6,898	4,722,150

15 Debtors

	2023 £	2022 £
Amounts falling due within one year:		
Trade debtors	32,869	26,487
Other debtors	4,995	4,995
Prepayments and accrued income	12,101	8,741
	49,965	40,223

16 Loans and overdrafts

	2023 £	2022 £
Other loans	2,445,737	2,472,413
Payable within one year	26,676	26,676
Payable after one year	2,419,061	2,445,737

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

17 Creditors: amounts falling due within one year

	Notes	2023 £	2022 £
Other loans	16	26,676	26,676
Other taxation and social security		11,180	10,910
Trade creditors		4,053	21,116
Other creditors		3,911	2,675
Accruals and deferred income		7,241	8,080
		<u>53,061</u>	<u>69,457</u>

18 Creditors: amounts falling due after more than one year

	Notes	2023 £	2022 £
Other loans	16	<u>2,419,061</u>	<u>2,445,737</u>

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued) FOR THE YEAR ENDED 31 MARCH 2023

19 Analysis of net assets between funds

	Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total Unrestricted funds	Designated funds	Restricted funds	Endowment funds	Total
	2023	2023	2023	2023	2023	2022	2022	2022	2022
	£	£	£	£	£	£	£	£	£
Fund balances at 31 March 2023 are represented by:									
Tangible assets	3,564,477	-	-	1,048,874	4,613,351	3,638,784	-	1,083,366	4,722,150
Current assets/(liabilities)	194,141	210,000	46,359	-	450,500	245,260	128,369	-	583,629
Long term liabilities	(2,419,061)	-	-	-	(2,419,061)	(2,445,737)	-	-	(2,445,737)
	<u>1,339,557</u>	<u>210,000</u>	<u>46,359</u>	<u>1,048,874</u>	<u>2,644,790</u>	<u>1,438,307</u>	<u>128,369</u>	<u>1,083,366</u>	<u>2,860,042</u>

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued)

FOR THE YEAR ENDED 31 MARCH 2023

20 Movement in funds

	At 1.4.22 £	Income £	Expenditure £	Transfers £	At 31.3.23 £
General funds	1,438,307	683,630	(782,380)	-	1,339,557
Designated funds:					
Fundraising Contingency Provision	180,000	-	-	-	180,000
Sinking Funds	30,000	-	-	-	30,000
	210,000	-	-	-	210,000
Restricted funds					
a. Family & Childrens Activities	11,641	15,182	(16,617)	-	10,206
b. Maria Marina Mentoring Programme	25,000	50,000	(53,964)	-	21,036
c. Safeguarding Manager Fund	29,890	-	(29,890)	-	-
d. Family Mentoring Outreach Project	24,735	61,596	(82,392)	-	3,939
e. IT Hardware Fund	15,000	7,509	(22,509)	-	-
f. Facilities & Refurbishment Fund	18,653	11,500	(20,572)	-	9,581
g. Vehicle Fund	3,450	-	(1,853)	-	1,597
	128,369	145,787	(227,797)	-	46,359
Endowment funds					
Plas Bellin	680,149	-	(22,516)	-	657,633
Morgan Cottages	89,752	-	(2,837)	-	86,915
Boswell Hall capital fund	313,467	-	(9,141)	-	304,326
	1,083,368	-	(34,494)	-	1,048,874
TOTAL FUNDS	2,860,044	829,417	(1,044,671)	-	2,644,790

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued) FOR THE YEAR ENDED 31 MARCH 2023

21 Events after the reporting date

In July 2023 the Charity agreed the sale of the property known as Plas Bellin for £1,150,000. From the proceeds, a payment was made to Future Builders England of £674,700 in part repayment of the outstanding loan secured on the property. At the same time it was agreed that the balance of the outstanding loan from Future Builders England would be written off as a grant. Proceeds, net of Future Builders England legal fees, payable to Save the Family were £473,452. However, significant additional costs relating to the sale were incurred by the charity including loss of ongoing rental income, site security costs, estate agents fees and an overall loss on disposal of property of £142,078.

22 Movement in funds - continued

- a. Family & Childrens Activities - donations and income raised towards family outings and activities onsite that include donations from individuals as well as the following;
Over £9K from Cheshire West & Chester for; Edsential Holiday Grant Fund (£4,931 for Summer Holidays, £1,600 for Christmas Holidays) as well as HAF funding for healthy food during half-terms.
£2,844 from the Cheshire Community Fund towards a day at Chester Zoo and a trip to the pantomime
£450 from the George Heath Foundation to fund a trip to Flip Out during the Christmas holidays
- b. The Mentoring Project - funded by The Maria Marina Foundation over 3 years totalling £150,000 providing funding towards the Mentoring Team.
- c. The Safeguarding Manager Fund - £35,000 per year, for 3 years, from The Sir Donald & Lady Edna Wilson Trust.
- d. The Family Mentoring Outreach Project has been granted £224,441 over 3 years from The National Lottery Community Fund.
- e. IT Fund has been supported by;
Maria Marina Foundation with £15,000 towards the cost of Faster Broadband Connectivity on-site.
Ursula Keyes - £7509.40 towards IT Hardware
- f. The Facilities and Refurbishment Fund received the following;
£5,000 from The Earl of Chester Fund towards safety flooring for the Children's play area.
£1,500 from Cheshire Freemasons towards a defibrillator onsite
- g. The Vehicle Fund has received grants from the following;
£15,000 from The Clothworkers' Foundation towards a people carrier vehicle to transport the families.

23 Cash generated from operations	2023 £	2022 £
Deficit for the year	(215,254)	(94,449)
Adjustments for:		
Investment income recognised in statement of financial activities	(2,498)	(76)
Depreciation and impairment of tangible fixed assets	108,799	109,490
Movements in working capital:		
(Increase) in debtors	(9,741)	(14,849)
(Decrease) in creditors	(16,395)	(11,096)
Cash absorbed by operations	(135,089)	(10,980)

SAVE THE FAMILY LIMITED

Notes to the financial statements (continued) FOR THE YEAR ENDED 31 MARCH 2023

24 Securities and charges

The banking facility is secured by way of a fixed charge in favour of HSBC bank on the property Plas Bellin.