

SALT FOUNDATION
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

Charity Registration No. 511978

SALT FOUNDATION

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

Molly Kenyon (Chair)
Martin Love
David Servant
Alex McLelland
Victoria Jenkins
Jamie Needle
Stuart Herdson (Appointed 23 September 2021)
Ruth Sacks (Appointed 16 June 2022)
Joe Ashton (Appointed 15 December 2022)

Charity number 511978

Principal address

Victoria Hall
Victoria Road
Shipley
BD18 3JS

Registered office

Victoria Hall
Victoria Road
Shipley
BD18 3JS

Independent examiner

Alison Whalley FCA
Naylor Wintersgill
C/o Naylor Wintersgill
Carlton House
Bradford
BD1 4NS

Bankers

CAF Bank Ltd
25 Kings Hill Avenue
Kings Hill
West Mailling
Kent
ME19 4JQ

Shawbrook Bank
Lutea House
Warley Hill Business Park
The Drive
Great Warley
Brentwood
Essex CM13 3BE

SALT FOUNDATION

CONTENTS

	Page
Trustees' report	1 - 2
Independent examiner's report	3
Statement of financial activities	4
Balance sheet	5
Notes to the financial statements	6 - 14

SALT FOUNDATION

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 JULY 2022

The Trustees present their annual report and financial statements for the year ended 31 July 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's Scheme, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019)

Objectives and activities

The Charity's objects are to promote the education of persons resident in Shipley.

The Charity's aims are "the advancement of education and the provision of facilities for recreation and leisure-time occupation".

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

Achievements and performance

Despite the current cost of living crisis, the level of cash for normal working was adequate in 2021/22 with a good level of advance bookings for 2022/23. Budget and cashflow forecasts are well-developed and show the Foundation has capacity to continue working towards its objects.

As with many venues, the Victoria Hall staff team has found bookings are made nearer to the event than before the pandemic. Some clients also limit the size of events to balance cost of living issues.

Expenditure on building repairs and staffing is closely managed, there are current cash reserves to meet the charity's needs for the next 12 months.

A good return on our longterm ethical investment portfolio enabled a withdrawal of £60k to put towards building maintenance and improvements totalling £100k.

Subsidised fees for community organisations to use Victoria Hall continued during 2021/22 with many classes and activities returning to normal. Saltaire Festival received a £5,000 grant to support family and cultural activities within Saltaire Village.

The trustees held a reception in November 2022 to mark Victoria Hall's 150th anniversary. Our guests were people whose work helps in various ways to keep the building open, sustainable and offering a friendly welcome. Speakers included the Lord Mayor of Bradford (a longterm Salt Foundation trustee) and the new Principal of Shipley College. Co-operation between user groups was demonstrated in a video of Saltaire Swans (adult ballet students attending classes in the Hall) created by College media students.

Fundraising

Section 162a of the Charities Act 2011 requires charities to make a statement regarding fundraising activities. The legislation defines fundraising as 'soliciting or otherwise procuring money or other property for charitable purposes'. The charity does not actively raise funds from the public either directly or via use of an agent, accordingly no such amounts are presented in the financial statements for the year under review. The charity has received no complaints in relation to fundraising activity for the year under review.

Given the nature of the funding of the charity the Trustees consider that it remains appropriate not to be voluntarily bound to be regulated by the Fundraising Regulator.

Financial review

During the year the Charity received income of £415,593 (2021 £338,607). The charity incurred expenditure of £385,491 (2021 £323,553). After accounting for losses on investments of £33,101 (2021 gain £68,884) the charity generated a net decrease in funds of £2,999 (2021 £83,938 increase). This resulted in reserves, all of which are unrestricted, of £707,428 (2021 £710,427).

SALT FOUNDATION

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2022

It is the policy of the Charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six months expenditure. The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

The Trustees have assessed the major risks to which the Charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The Charity is registered with the charity commission and governed by its Scheme dated 27 July 1979.

The Trustees who served during the year and up to the date of signature of the financial statements were:

Molly Kenyon (Chair)

Martin Love

David Servant

Alex McLelland

Victoria Jenkins

Jamie Needle

Stuart Herdson (Appointed 23 September 2021)

James Flood (Resigned 17 October 2022)

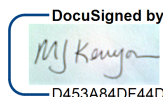
Ruth Sacks (Appointed 16 June 2022)

Joe Ashton (Appointed 15 December 2022)

Norman Roper (Resigned 22 February 2022)

The body of Trustees shall consist of nine competent persons who through residence, occupation or employment, or otherwise have special knowledge of Shipley being six nominative Trustees and three co-optative Trustees. The nominative Trustees shall be appointed by the City of Bradford Metropolitan Council for a term of four years. The persons appointed may, but need not, be a member of the Council. Co-optative Trustees are appointed for a term of five years by a resolution of the Trustees passed at a special meeting. Trustees are selected based on the skills they can bring to the Charity and are trained through mentoring from existing Trustees.

The Trustees' report was approved by the Board of Trustees.

DocuSigned by:

D453A84DF44D4D7...

Molly Kenyon

Trustee

Dated: 28 April 2023

SALT FOUNDATION

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF SALT FOUNDATION

I report to the Trustees on my examination of the financial statements of Salt Foundation (the Charity) for the year ended 31 July 2022.

Responsibilities and basis of report

As the Trustees of the Charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the Charity's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

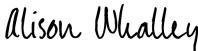
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Alison Whalley FCA
Naylor Wintersgill Limited

C/o Naylor Wintersgill
Carlton House
Grammar School Street
Bradford
BD1 4NS

DocuSigned by:

A3AB0FCA5773466...

Dated: 28 April 2023

SALT FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 JULY 2022

		Unrestricted funds 2022 £	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £
	Notes				
Income from:					
Donations and legacies	3	5,750	34,173	83,647	117,820
Charitable activities	4	406,327	215,553	-	215,553
Investments	5	3,516	5,234	-	5,234
Total income		415,593	254,960	83,647	338,607
Expenditure on:					
Charitable activities	6	385,491	237,761	85,792	323,553
Net gains/(losses) on investments	12	(33,101)	68,884	-	68,884
Gross transfers between funds		-	(2,145)	2,145	-
Net movement in funds		(2,999)	83,938	-	83,938
Fund balances at 1 August 2021		710,427	626,489	-	626,489
Fund balances at 31 July 2022		707,428	710,427	-	710,427

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

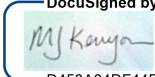
SALT FOUNDATION

BALANCE SHEET

AS AT 31 JULY 2022

	Notes	2022 £	£	2021 £	£
Fixed assets					
Tangible assets	13		166,194		175,236
Investments	14		351,880		449,698
			<u>518,074</u>		<u>624,934</u>
Current assets					
Debtors	15	45,391		74,427	
Cash at bank and in hand		261,827		120,916	
		<u>307,218</u>		<u>195,343</u>	
Creditors: amounts falling due within one year	16	(117,864)		(109,850)	
Net current assets			<u>189,354</u>		<u>85,493</u>
Total assets less current liabilities			<u>707,428</u>		<u>710,427</u>
Income funds					
Unrestricted funds			<u>707,428</u>		<u>710,427</u>
			<u>707,428</u>		<u>710,427</u>

The financial statements were approved by the Trustees on 28 April 2023

DocuSigned by:

 D453A84DF44D4D7...
 Molly Kenyon
 Trustee

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2022

1 Accounting policies

Charity information

Salt Foundation is a charity registered in England and Wales (Charity number 511978). It is governed by its Scheme dated 27 July 1979.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's Scheme, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The Charity is a Public Benefit Entity as defined by FRS 102.

The Charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

The trustees do not consider the Covid-19 pandemic to have created a material uncertainty in relation to the going concern of the company.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Charity.

1.4 Incoming resources

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

1 Accounting policies

(Continued)

Legacies are recognised on receipt or otherwise if the Charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold buildings	50 years straight line
--------------------	------------------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

3 Donations and legacies

	Unrestricted funds	Unrestricted funds	Restricted funds	Unrestricted funds
	2022	2021	2021	2021
	£	£	£	£
Grant listed below	5,750	34,173	83,647	117,820
Grants receivable for core activities				
Bradford Metropolitan District Council	5,750	34,173	-	34,173
Town Fund	-	-	83,647	83,647
	5,750	34,173	83,647	117,820

4 Charitable activities

	Salts and Exhibition Buildings	Victoria Hall	Total 2022	Salts and Exhibition Buildings	Victoria Hall	Total 2021
	2022	2022		2021	2021	
	£	£	£	£	£	£
Charitable rental income	115,238	291,089	406,327	115,238	100,315	215,553

5 Investments

	Unrestricted funds	Unrestricted funds
	2022	2021
	£	£
Income from listed investments	3,299	5,005
Interest receivable	217	229
	3,516	5,234

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

6 Charitable activities

	2022 £	2021 £
Depreciation and impairment	9,042	9,042
Staff costs	192,888	100,691
Event costs	8,556	772
Repairs and maintenance	18,454	8,915
Improvement costs	9,390	85,792
Rates, utilities and insurance	68,185	52,062
Cleaning	27,641	26,753
Office costs	5,685	5,854
Management fees	18,687	16,420
Marketing	4,788	757
Sundry	3,732	663
VAT recoverable	(1,711)	(1,088)
	<u>365,337</u>	<u>306,633</u>
Grant funding of activities (see note 7)	5,000	2,000
Share of support costs (see note 8)	10,288	10,633
Share of governance costs (see note 8)	4,866	4,287
	<u>385,491</u>	<u>323,553</u>
Analysis by fund		
Unrestricted funds	385,491	237,761
Restricted funds	-	85,792
	<u></u>	<u></u>

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

7 Grants payable

	2022 £	2021 £
Grants to institutions:		
Saltaire Festival	5,000	2,000

8 Support costs

	Support costs £	Governance costs £	2022 £	Support costs £	Governance costs £	2021 £
Investment management costs	3,517	-	3,517	3,778	-	3,778
Bank charges	96	-	96	81	-	81
Management fees	6,342	-	6,342	6,774	-	6,774
Computer costs	333	-	333	-	-	-
Legal and professional fees	-	-	-	-	216	216
Independent examiners fees	-	2,220	2,220	-	2,100	2,100
Trustees indemnity insurance	-	588	588	-	626	626
Clerks fees	-	2,058	2,058	-	1,345	1,345
	10,288	4,866	15,154	10,633	4,287	14,920
Analysed between Charitable activities	10,288	4,866	15,154	10,633	4,287	14,920

Support costs are allocated in full to the one charitable activity.

Governance costs includes payments to the independent examiner of £2,220 for examination fees (2021-examination fees £2,100).

9 Trustees

None of the Trustees (or any persons connected with them) received any remuneration, benefits or expenses from the Charity during the current or prior year.

Payments were made to one trustee for travel expenses during the year amounting to £7 (2021 £nil).

10 Taxation

As a charity the company is exempt from tax on income falling within part II of the Corporation Tax Act 2010 and on gains falling within s256 of the Taxation of Chargeable gains Act 1992 to the extent that theses are applied to its charitable objectives. No tax charges have arisen in the charity.

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

11 Employees

There were no employees during the current or prior year.

12 Net gains/(losses) on investments

	Unrestricted funds	Unrestricted funds
	2022	2021
	£	£
Revaluation of investments	-	45,757
Gain/(loss) on sale of investments	(33,101)	23,127
	<u>(33,101)</u>	<u>68,884</u>

13 Tangible fixed assets

	Freehold buildings
	£
Cost	
At 1 August 2021	555,000
At 31 July 2022	<u>555,000</u>
Depreciation and impairment	
At 1 August 2021	379,764
Depreciation charged in the year	9,042
At 31 July 2022	<u>388,806</u>
Carrying amount	
At 31 July 2022	<u>166,194</u>
At 31 July 2021	<u>175,236</u>

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

14 Fixed asset investments

	Listed investments £	Cash in portfolio	Total £
Cost or valuation			
At 1 August 2021	449,356	342	449,698
Valuation changes	(70,354)	-	(70,354)
Withdrawals		(64,500)	(64,500)
Charges	-	(3,516)	(3,516)
Dividends and interest	-	3,299	3,299
Additions	128,123	(128,123)	-
Disposals	(211,821)	249,074	37,253
	<u>295,304</u>	<u>56,576</u>	<u>351,880</u>
Carrying amount			
At 31 July 2022	<u>295,304</u>	<u>56,576</u>	<u>351,880</u>
At 31 July 2021	<u>449,356</u>	<u>342</u>	<u>449,698</u>

15 Debtors

	2022 £	2021 £
Amounts falling due within one year:		
Trade debtors	9,358	3,143
Other debtors	16,340	49,587
Prepayments and accrued income	19,693	21,697
	<u>45,391</u>	<u>74,427</u>

16 Creditors: amounts falling due within one year

	Notes	2022 £	2021 £
Deferred income	17	65,803	65,008
Trade creditors		20,122	17,271
Other creditors		-	18,890
Accruals		31,939	8,681
		<u>117,864</u>	<u>109,850</u>

SALT FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2022

17 Deferred income

	2022 £	2021 £
Other deferred income	65,803	65,008

Deferred income is included in the financial statements as follows:

	2022 £	2021 £
Deferred income is included within:		
Current liabilities	65,803	65,008
Movements in the year:		
Deferred income at 1 August 2021	65,008	49,734
Released from previous periods	(65,008)	(49,734)
Resources deferred in the year	65,803	65,008
Deferred income at 31 July 2022	65,803	65,008

18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds		
	Balance at 1 August 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 1 August 2021 £	Incoming resources £	Balance at 31 July 2022 £
Capital works, refurbishment of Victoria Hall	-	83,647	(85,792)	2,145	-	-	-
	-	83,647	(85,792)	2,145	-	-	-

The refurbishment of Victoria Hall was funded by Shipley Town Council, Town Fund.

A transfer was made in the prior year to cover the overspend.

19 Related party transactions

There were no disclosable related party transactions during the year (2021 - none).