

Charity registration number 510515
Company registration number 01515144 (England and Wales)

CASTLE HOUSE SCHOOL TRUST LIMITED
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 29 AUGUST 2023

CASTLE HOUSE SCHOOL TRUST LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr D W Aldred Mr L G Collins Mr K I Paton-Feaver Mrs S Fletcher Mr R K Mishra Mrs T Vreede Mrs L Horritt Mrs N L Tenhoeve	(Appointed 12 September 2023) (Appointed 12 September 2023)
Charity number	510515	
Company number	01515144	
Registered office	Castle House School Chetwynd End Newport Shropshire United Kingdom TF10 7JE	
Independent Examiner	Digital Accountancy Services Limited 69 Emerald Way Milton Stoke on Trent Staffordshire ST6 8HL	

CASTLE HOUSE SCHOOL TRUST LIMITED

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CASTLE HOUSE SCHOOL TRUST LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT)
FOR THE YEAR ENDED 29 AUGUST 2023

The trustees present their annual report and financial statements for the year ended 29 August 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Memorandum and Articles of Association the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The charity's objectives, as set out in its Memorandum and Articles of Association, is to promote and provide for the advancement of education of children. In pursuance of these objects, the charity runs the undertaking known as Castle House School, Newport, Shropshire.

Strategic report

Castle House School seeks to benefit the public through the pursuit of its stated aims. Our fees are set at a level to ensure the financial viability of the school, at a level that is consistent with our aim of providing a first class education to boys and girls, and at a level to enable access by a wide cross-section of the public as possible.

Our bursary policy and social provision for the community contribute to a widening access to the education we offer and the facilities we enjoy.

Our school choir is actively engaged in musical events within the town of Newport, performing in such events as the lights switch on and carol service. The school supported the local 'Field to Fork' festival as well as the Newport Show, at both events running free workshops for children and providing refreshments for the wider community.

Achievements and performance

Financial review

The trustees report a challenging year, with a loss of (£77,242) (2022: (£36,294)). At the end of the year, the reserves stood at £399,839 (2022: £475,499).

All of the reserves held at the year-end are represented by the general undesignated fund.

Going concern

Like many concerns, the school has continued to feel the effect of the Covid-19 pandemic and its longer-term impact on pupil numbers as well as the impact of the cost-of-living crisis. The trustees anticipated that this year would trade a loss as numbers recovered. The robust strategic framework to develop the schools' offer across both early years and preparatory education have seen pupil and nursery numbers begin to show significant signs of recovery. The trustees believe that the financial statements have been prepared appropriately on the going concern basis.

Reserves policy

The purpose of the school's reserves is to ensure its stability and ongoing operations. The school building itself services the assets of the charity and needs to be preserved to achieve the charity's objective.

As the school building is not available for distribution, it is the policy of the trustees to continue to build up reserves to a level which would allow the school to operate efficiently from its cash balances.

CASTLE HOUSE SCHOOL TRUST LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT AND STRATEGIC REPORT)
(CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

Structure, governance and management

Castle House School Trust Limited was founded in September 1980, a company limited by guarantee, and not having share capital and is governed by its Memorandum and Articles of Association.

The directors are also referred to as trustees and governors, and for the purpose of this report are collectively referred to as the trustees.

Trustees who served during the year and up to the date of signature of the financial statements were:

Mr D W Aldred
Mr L G Collins
Mr K I Paton-Feaver
Mrs S Fletcher
Mr R K Mishra
Mrs T Vreede
Mrs L Horritt (Appointed 12 September 2023)
Mrs N L Tenhoeve (Appointed 12 September 2023)

The method of appointing new trustees consists of initial nominations made by present trustees, who are often people linked to the school. The nominations are then discussed, and a vote is taken.

The trustees undertake an initial induction process into the workings of the charity, including board policy and procedures, organised for them by the headmaster. The trustees are informed of the specific responsibilities of trustees by the use of Charity Commission publications.

The trustees' report, including the strategic report, was approved by the Board of Trustees.

Mr K I Paton-Feaver
Trustee

28 May 2024

CASTLE HOUSE SCHOOL TRUST LIMITED
INDEPENDENT EXAMINER'S REPORT
TO THE TRUSTEES OF CASTLE HOUSE SCHOOL TRUST LIMITED

I report to the trustees on my examination of the financial statements of Castle House School Trust Limited (the charity) for the year ended 29 August 2023 which are set out on pages 4 - 15.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all of the applicable directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Accounting Technicians, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1 Accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- 2 The financial statements do not accord with those records; or
- 3 The financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 The financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Karen Smith MAAT
Digital Accountancy Services Limited

69 Emerald Way
Milton
Stoke on Trent
Staffordshire
ST6 8HL

Dated: 28 May 2024

CASTLE HOUSE SCHOOL TRUST LIMITED
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 29 AUGUST 2023

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £
<u>Income from:</u>					
Donations and legacies	3	-	-	-	318
Charitable activities	4	632,304	-	632,304	484,359
Total income		<u>632,304</u>	<u>-</u>	<u>632,304</u>	<u>484,677</u>
<u>Expenditure on:</u>					
Charitable activities	6	<u>709,546</u>	<u>-</u>	<u>709,546</u>	<u>520,971</u>
Net (outgoing)/incoming resources before transfers		(77,242)	-	(77,242)	(36,294)
Gross transfer between funds		<u>1,582</u>	<u>(1,582)</u>	<u>-</u>	<u>1,223</u>
Net (expenditure)/income for the year/ Net movement in funds		(75,660)	(1,582)	(77,242)	(35,071)
Fund balances at 30 August 2022		475,499	1,582	477,081	510,570
Fund balances at 29 August 2023		<u><u>399,839</u></u>	<u><u>-</u></u>	<u><u>399,839</u></u>	<u><u>475,499</u></u>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CASTLE HOUSE SCHOOL TRUST LIMITED
BALANCE SHEET
AS AT 29 AUGUST 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	10		712,920		714,663
Current assets					
Debtors	11	102,082		82,922	
Cash at bank and in hand		<u>33,577</u>		<u>30,966</u>	
		135,659		113,888	
Creditors: amounts falling due within one year					
Net current liabilities	13	<u>(315,029)</u>		<u>(192,309)</u>	
			<u>(179,370)</u>		<u>(78,421)</u>
Total assets less current liabilities			533,550		636,242
Creditors: amounts falling due after more than one year					
	14		(133,711)		(159,161)
Net assets			<u>399,839</u>		<u>477,081</u>
Income funds					
Restricted funds	16		-		1,582
Unrestricted funds			399,839		475,499
			<u>399,839</u>		<u>477,081</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 29 August 2023.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the trustees on 28 May 2024

Mr K I Paton-Feaver
Trustee

Company registration number 01515144

CASTLE HOUSE SCHOOL TRUST LIMITED
STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 29 AUGUST 2023

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash absorbed by operations	19		37,205		(352)
Investing activities					
Purchase of tangible fixed assets		<u>(3,088)</u>		<u>(3,322)</u>	
Net cash used in investing activities			(3,088)		(3,322)
Financing activities					
Repayment of bank loans		<u>(25,265)</u>		<u>(26,503)</u>	
Net cash used in financing activities			<u>(25,265)</u>		<u>(26,503)</u>
Net decrease in cash and cash equivalents			8,852		(30,177)
Cash and cash equivalents at beginning of year			<u>1,608</u>		<u>31,785</u>
Cash and cash equivalents at end of year			<u><u>10,460</u></u>		<u><u>1,608</u></u>
Relating to:					
Cash at bank and in hand			33,577		30,966
Bank overdrafts included in creditors payable within one year			(23,117)		(29,358)
			<u><u>10,460</u></u>		<u><u>1,608</u></u>

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 29 AUGUST 2023

1 Accounting policies

Charity information

Castle House School Trust Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is, Castle House School, Chetwynd End, Newport, Shropshire, TF10 7JE, United Kingdom.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's Memorandum and Articles of Association, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus, the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they must be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once that the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

(Continued)

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

1 Accounting policies

- 1.5** Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The cost of each activity is made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	0%
Fixtures and fittings	25% reducing balance
Computers	25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

No depreciation is provided on freehold properties as it is the charity's practice to maintain these assets in a continual state of sound repair. Accordingly, the trustees consider that the lives of these assets are so long and residual values are so high that depreciation is insignificant.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

(Continued)

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

(Continued)

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Unrestricted funds
	2023 £	2023 £	2023 £	2022 £
Donations and gifts	-	-	-	318

4 Charitable activities

	Fees receivable £	School trip income £	Misc. income £	Total 2023 £	Total 2022 £
Income from charitable activities	608,462	10,710	13,132	632,304	484,359

For the year ended 29 August 2022

	Fees receivable £	School trip income £	Misc. income £	PLA fundraising £	Total 2022 £
Income from charitable activities	476,570	4,068	3,402	319	484,359

5 Allocation of support costs and overheads

All costs during the year are directly attributable to activities and therefore no allocation has been required.

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

6 Charitable activities

	Charitable expenditure 2023 £	Charitable expenditure 2022 £
Staff costs	544,086	402,892
Staff training	4,049	-
Depreciation and impairment	4,831	4,774
Rates and insurance	26,612	24,242
Light and heat	24,077	16,100
Telephone	89	100
Repairs and maintenance	15,501	13,348
Accountancy	4,850	3,120
Legal and professional fees	5,581	1,884
Equipment hire	1,123	-
Food and drink	26,967	17,554
Bank charges	1,259	986
Interest payable	13,843	6,525
Teaching material costs	18,212	14,982
Vehicle costs	5,645	4,475
Advertising	2,051	2,304
General expenses	8,483	2,097
Computer running costs	716	5,538
Charitable donations	1,572	50
	<u>709,546</u>	<u>520,971</u>

7 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

8 Employees

The average monthly number of employees during the year was:

2023 Number	2022 Number
<u>24</u>	<u>21</u>

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

8 Employees **(Continued)**

Employment costs	2023	2022
	£	£
Wages and salaries	476,698	347,773
Social security costs	34,755	24,340
Other pension costs	32,633	30,779
	<u>544,086</u>	<u>402,892</u>

There were no employees whose annual remuneration was more than £60,000.

9 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

10 Tangible fixed assets

	Freehold land and buildings	Fixtures and fittings	Computers	Total
	£	£	£	£
Cost				
At 30 August 2022	701,460	116,398	7,175	825,033
Additions	-	1,506	1,582	3,088
At 29 August 2023	<u>701,460</u>	<u>117,904</u>	<u>8,757</u>	<u>828,121</u>
Depreciation and impairment				
At 30 August 2022	-	107,336	3,034	110,370
Depreciation charged in the year	-	2,642	2,189	4,831
At 29 August 2023	<u>-</u>	<u>109,978</u>	<u>5,223</u>	<u>115,201</u>
Carrying amount				
At 29 August 2023	<u>701,460</u>	<u>7,926</u>	<u>3,534</u>	<u>712,920</u>
At 29 August 2022	<u>701,460</u>	<u>9,062</u>	<u>4,141</u>	<u>714,663</u>

11 Debtors

Amounts falling due within one year:	2023	2022
	£	£
Trade debtors	<u>102,082</u>	<u>82,922</u>

(Continued)

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

12 Loans and overdrafts

	2023 £	2022 £
Bank overdrafts	23,116	29,358
Bank loans	158,976	184,241
	<u>182,092</u>	<u>213,599</u>
Payable within one year	48,381	54,438
Payable after one year	133,711	159,161
	<u>182,092</u>	<u>213,599</u>

13 Creditors: amounts falling due within one year

	Notes	2023 £	2022 £
Bank loans and overdrafts	12	48,381	54,438
Other taxation and social security		87,819	38,231
Deferred income	15	163,750	77,768
Trade creditors		2,718	2,381
Other creditors		2,200	7,331
Accruals		10,160	12,160
		<u>315,029</u>	<u>192,309</u>

14 Creditors: amounts falling due after more than one year

	Notes	2023 £	2022 £
Bank loans	12	<u>133,711</u>	<u>159,161</u>

The long-term loans are secured by fixed charges over the school property.

(Continued)

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

15 Deferred income

	2023 £	2022 £
Arising from fees receivable	<u>163,750</u>	<u>77,768</u>
	2023 £	2022 £
Deferred income is included within:		
Current liabilities	<u>163,750</u>	<u>77,768</u>
Movements in the year:		
Deferred income at 30 August 2022	77,768	94,131
Released from previous periods	(77,768)	(94,131)
Resources deferred in the year	163,750	77,768
Deferred income at 29 August 2023	<u>163,750</u>	<u>77,768</u>

16 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 30 August 2022 £	Movement in funds Incoming resources £	Transfers £	Balance at 29 August 2023 £
iPad grant	<u>1,582</u>	<u>-</u>	<u>(1,582)</u>	<u>-</u>

17 Analysis of net assets between funds

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £
Fund balances at 29 August 2023 are represented by:				
Tangible assets	712,920	-	712,920	714,663
Current liabilities	(179,370)	-	(179,370)	(78,421)
Long term liabilities	(133,711)	-	(133,711)	(159,161)
	<u>399,839</u>	<u>-</u>	<u>399,839</u>	<u>477,081</u>

(Continued)

CASTLE HOUSE SCHOOL TRUST LIMITED
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 29 AUGUST 2023

18 Related party transactions

There were no disclosable related party transactions during the year (2022 - £NIL).

19 Cash generated from operations

	2023	2022
	£	£
(Deficit)/surplus for the year	(77,242)	(33,489)
Adjustments for:		
Depreciation and impairment of tangible fixed assets	4,831	4,774
Movements in working capital:		
(Increase)/decrease in debtors	(19,160)	10,891
Increase in creditors	42,794	33,835
Increase/(decrease) in deferred income	85,982	(16,363)
	<u>37,205</u>	<u>(352)</u>

20 Analysis of changes in net (debt)/funds

	At 30 August	Cash flows	At 29 August
	2022		2023
	£	£	£
Cash at bank and in hand	30,966	2,611	33,577
Bank overdrafts	(29,358)	6,241	(23,117)
	<u>1,608</u>	<u>8,852</u>	<u>10,460</u>
Loans falling due within one year	(25,080)	(185)	(25,265)
Loans falling due after more than one year	(159,161)	25,450	(133,711)
	<u>(182,633)</u>	<u>34,117</u>	<u>(148,516)</u>