

# THE HERITAGE TRUST FOR THE NORTH WEST

England & Wales · Charity number 508300

## Details

---

Other names	LANCASHIRE HERITAGE TRUST, PENDLE HERITAGE CENTRE LIMITED
Status	Registered
Legal form	Charitable company
Company number	<a href="#">01397038</a>
Registered	1978-12-14
Register	<a href="#">View on the Charity Commission register</a>

## Contact

---

**Address** Heritage Trust For The North West  
Higherford Mill  
Gisburn Road  
Barrowford  
Nelson  
Lancashi

**Phone** 01282 877686

**Email** [info@htnw.co.uk](mailto:info@htnw.co.uk)

**Website** [www.htnw.co.uk](http://www.htnw.co.uk)

## Activities

---

**Objects:** EITHER ON ITS OWN OR IN CONJUNCTION WITH OTHERS TO PRESERVE FOR THE BENEFIT OF THE PEOPLE OF THE NORTH WEST OF ENGLAND (INCLUDING IN PARTICULAR BUT WITHOUT LIMITING THE GENERALITY OF THE FOREGOING GREATER MANCHESTER AND MERSEYSIDE, CHESHIRE, LANCASHIRE AND CUMBRIA) AND THE NATION AT LARGE, WHATEVER OF THE ENGLISH HISTORICAL, ARCHITECTURAL, CONSTRUCTIONAL AND NATURAL, SOCIAL OR SCIENTIFIC HERITAGE MAY EXIST IN OR NEAR TO THE AFORESAID AREA (IN THE FORM OF BUILDINGS OF PARTICULAR BEAUTY OR HISTORICAL, ARCHITECTURAL OR CONSTRUCTIONAL INTEREST OR ANCIENT MONUMENTS AND OTHERWISE AS SHALL BE CONSISTENT WITH THESE OBJECTS) AND TO ADVANCE THE EDUCATION OF THE PUBLIC IN THE SAID HERITAGE AND TO UNDERTAKE SUCH OTHER CHARITABLE ACTIVITIES AS MAY BENEFIT THE PEOPLE OF OR VISITORS TO THE SAID AREA

**Activities:** To promote and preserve the English historical, architectural, natural, social or scientific heritage.

## Classification

---

- **How:** Provides Buildings/facilities/open Space
- **What:** Environment/conservation/heritage
- **Who:** The General Public/mankind

## Geography

---

- **Area of benefit:** THE NORTH WEST OF ENGLAND
- Cumbria
- Lancashire
- Liverpool City
- Manchester City

## Finances

---

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£2,137,261	£2,081,803	£2,131,408	48
2024-03-31	£1,797,586	£1,978,753	£2,005,951	58
2023-03-31	£1,936,944	£1,979,103	£2,250,486	58
2022-03-31	£1,852,763	£1,728,231	£2,220,024	58
2021-03-31	£1,148,474	£1,061,136	£2,903,898	48

## Trustees

Name	Role	Appointed
<b>JOHN TURNER</b>	Chair	2012-11-20
Elizabeth Moss		2025-12-04
Georgina Lynch		2025-08-04
Jenna Johnston		2026-01-26
Kathryn Spencer		2025-10-13
<b>LAURIE PEAKE</b>		2017-08-07
<b>MARK FRANCIS WHITLOCK BLUNDELL</b>		
Philip Welsh		2025-08-04
<b>STEPHEN MARK WILLIAMS</b>		2018-06-02

**THE HERITAGE TRUST FOR THE NORTH WEST**

England & Wales - Charity number 508300

---

# Accounts

---

Company registration number: 01397038

Charity registration number: 508300

# Heritage Trust For The North West

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2025

Rawcliffe & Co Limited  
Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

## **Heritage Trust For The North West**

### **Contents**

Reference and Administrative Details	1
Strategic Report	2 to 3
Trustees' Report	4 to 7
Independent Auditors' Report	8 to 11
Consolidated Statement of Financial Activities	12 to 13
Consolidated Balance Sheet	14
Balance Sheet	15
Consolidated Statement of Cash Flows	16
Statement of Cash Flows	17
Notes to the Financial Statements	18 to 50

**Heritage Trust For The North West**

**Reference and Administrative Details**

**Chairman**

Mr John Turner

**Chief Executive Officer**

Mr Michael Robert Guy

**Secretary**

Stephen Mark Williams

**Treasurer**

Stephen Mark Williams

**Charity Registration Number**

508300

**Company Registration Number**

01397038

**Registered Office**

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

**Auditor**

Rawcliffe & Co Limited  
Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

## Heritage Trust For The North West

### Strategic Report for the Year Ended 31 March 2025

The trustees, who are directors for the purposes of company law, present their strategic report for the year ended 31 March 2025, in compliance with s414C of the Companies Act 2006.

#### Financial review

During the year ended 31st March 2025 the incoming resources amounted to £2,137,261 (which represented an increase of £339,675 compared to the previous year) while resources expended amounted to £2,081,803 (which represented an increase of £103,050 compared to the previous year). The net result for the year was a surplus of £55,458 (2024 deficit £181,167).

Following the previous years of restructuring costs, including both redundancies and property sales, it was encouraging to Trustees to see that the figures for this financial year (2024/25) reflect a marked improvement. This gives Board confidence that the difficult decisions that were taken have been worthwhile and that HTNW is now in a stronger financial position as a result.

The change in fortunes has been based on a number of factors including the following:

- A concerted effort by staff and volunteers to maximise income both operationally and from a fundraising perspective.
- A focus from the top down on debt reduction which in turn reduces monthly repayment amounts.
- Cost review and reduction has not been limited to staff posts, it has extended to all areas of the organisation from large contracts such as utilities and insurance to smaller items such as paper usage and stationary.
- Grant income has been applied for and received as a result of our strategic decision to look for new projects at existing and new sites.
- Three long running property sales completed in this financial year.
- The new CEO appointed in late 2023 was in post for the full financial year and initiated a cultural reset and ambitious forward looking approach to remotivate our staff, volunteers and partners.

Despite the positive points highlighted above, there is no room for complacency and Trustees are mindful of a number of potential challenges ahead.

- There is a limit to the extent of income improvement and cost cutting measures that can be implemented with the gains from doing so decreasing as the more advantageous opportunities are taken.
- Grant funding should continue to increase and be an important source of additional income, however, property sales cannot be relied on in the same way as the sites that remain are either harder to sell or for the most part need to be retained for our operational and charitable purposes.
- The repair liability for our property estate as a whole is large and so for every income generating effort, capital investment is required initially to achieve it.
- Expected increases in Employer National Insurance and the National Living/Minimum wage will have a significant impact on our organisation given the reliance on staff in this wage bracket.

Whilst it is true that 2024/25 marked the turning point in HTNW's financial performance, ensuring that positive momentum continues will not be easy. Nevertheless, Board remain committed to the current approach and our aim of long term sustainability based on operational income generation.

## Heritage Trust For The North West

### Strategic Report for the Year Ended 31 March 2025

#### Policy on reserves

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at levels which equate to an excess of its projected needs for the forthcoming months, thereby providing sufficient funds to cover management, administration and support costs and enable the ongoing development of projects. The trustees believe the net asset position is sufficient to satisfy such requirements, although these levels of free reserves are reviewed regularly.

#### Principal risks and uncertainties

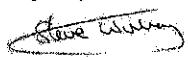
##### *Economic and cost of living challenges*

The UK is experiencing an economic and cost of living challenge.

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

The strategic report was approved by the trustees of the charity on 01 December 2025 and signed on its behalf by:

Signed by:  
  
E20B123BC437453...

Mr Stephen Mark Williams  
Trustee

## **Heritage Trust For The North West**

### **Trustees' Report**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2025.

#### **Objectives and activities**

##### ***Objects and aims***

The principal activities of the company are to promote and preserve for the benefit of the people of the North West of England and of the nation at large, whatever of the English historical, architectural, natural, social or scientific heritage which may exist in or near to the aforesaid region, and to advance the education and the cultural development of the public in these matters, and to undertake such other charitable activities as may benefit the inhabitants of or visitors to the area. The company has also established various trading activities designed to enhance and subsidise the charitable activities of the trust.

##### ***Public benefit***

The trustees are confident that the charity offers services of real and practical use to the local population.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

##### ***Use of volunteers***

The company relies on voluntary help for many of its activities.

#### **Trustees and Officers**

The trustees and officers serving during the year and since the year end were as follows:

##### **Trustees:**

Mr Stephen Mark Williams

Ms Laurie Peake

Mr John Turner

Mr Mark Francis Whitlock Blundell

##### **Officers:**

Ms Elizabeth Moss

##### **Chairman:**

Mr John Turner

##### **Chief Executive Officer:**

Mr Michael Robert Guy

#### **Structure, governance and management**

##### ***Nature of governing document***

The company was incorporated under the Companies Act on 31st October 1978 under the name Lancashire Heritage Trust Limited. The company is a private company limited by guarantee and not having a share capital, exempted by the Secretary of State from the requirement to use the word "limited" in its name. The liability of each member is limited to an amount not exceeding £1.

The company was registered as a charity on 14th December 1978 under the provisions of the Charities Acts (Charity number: 508300).

## **Heritage Trust For The North West**

### **Trustees' Report**

#### ***Recruitment and appointment of trustees***

Trustees are appointed to reflect the skills required to support the Board and its range of activities. Recruitment is either through advertising or by individual contact.

#### ***Induction and training of trustees***

A full orientation is offered on the services provided and the roles and responsibilities of a trustee, including their legal obligations under charity and company law. All appointees are informed of the content of the Memorandum and Articles of Association and the committee and decision-making processes of the charity.

#### ***Organisational structure***

The Board currently consists of the trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board meets on a regular basis but as a minimum four times per year.

#### **Relationships with related parties**

##### **Subsidiary companies**

Heritage Trust for the North West owns 100% of two trading subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited.

##### **Other companies**

Previously exerted influence over a further two companies; Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited.

##### **Branches**

Heysham Heritage Association continues to support the company's efforts to maintain a Heritage Centre in Heysham Village.

Heysham Heritage Association is considered a branch of the main charity but is an individual entity that holds a separate bank account. The funds of Heysham Heritage Association are not included within the accounts as they are immaterial.

#### ***Major risks and management of those risks***

##### ***Economic and cost of living crisis***

The UK is experiencing an economic and cost of living challenge.

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

#### **Financial instruments**

##### ***Objectives and policies***

The group's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk. The use of financial derivatives is governed by the group's policies approved by the board of trustees, which provide written principles on the use of financial derivatives to manage these risks. The group does not use derivative financial instruments for speculative purposes.

## **Heritage Trust For The North West**

### **Trustees' Report**

#### ***Cash flow risk***

Interest bearing assets and liabilities are held at fixed rate to ensure certainty of cash flows.

#### ***Credit risk***

The group's principal financial assets are bank balances and cash, trade and other receivables, and investments. The group's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

#### ***Liquidity risk***

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the group uses a mixture of long-term and short-term debt finance.

Further details regarding liquidity risk can be found in the Statement of accounting policies in the financial statements.

## Heritage Trust For The North West

### Trustees' Report

#### Statement of trustees' responsibilities

The trustees (who are also the directors of Heritage Trust For The North West for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the parent charitable company and the group and of the incoming resources and application of resources, including its income and expenditure, of the charitable group for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the parent charitable company will continue in business.

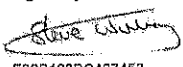
The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the parent charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the parent charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 01 December 2025 and signed on its behalf by:

Signed by:  
  
.....E20B423BC427453...  
Mr Stephen Mark Williams  
Trustee

## **Heritage Trust For The North West**

### **Independent Auditor's Report to the Members of Heritage Trust For The North West**

#### **Opinion**

We have audited the financial statements of Heritage Trust For The North West (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 31 March 2025, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, Balance Sheet, Consolidated Statement of Cash Flows, Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **Heritage Trust For The North West**

### **Independent Auditor's Report to the Members of Heritage Trust For The North West**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Statement of trustees' responsibilities (set out on page 7), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### **Auditor responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## Heritage Trust For The North West

### Independent Auditor's Report to the Members of Heritage Trust For The North West

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the charity sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including relevant legislation such as the Companies Act 2006,

taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;

- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

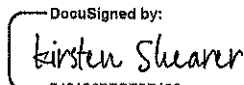
Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

## Heritage Trust For The North West

### Independent Auditor's Report to the Members of Heritage Trust For The North West

#### Use of our report

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:  


.....748453B7GE2F486..

Kirsten Shearer FCA (Senior Statutory Auditor)

For and on behalf of Rawcliffe & Co Limited, Statutory Auditor

Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

Date: 01 December 2025

## Heritage Trust For The North West

### Consolidated Statement of Financial Activities for the Year Ended 31 March 2025 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2025 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	40,399	161,370	201,769
Charitable activities	4	2,479	90,173	92,652
Other trading activities	5	1,830,378	-	1,830,378
Other income		12,462	-	12,462
<b>Total income</b>		<b>1,885,718</b>	<b>251,543</b>	<b>2,137,261</b>
<b>Expenditure on:</b>				
Raising funds	6	(582,556)	-	(582,556)
Charitable activities	7	(4,220)	-	(4,220)
Other expenditure	8	(1,385,641)	(109,386)	(1,495,027)
<b>Total expenditure</b>		<b>(1,972,417)</b>	<b>(109,386)</b>	<b>(2,081,803)</b>
Gains/losses on investment assets		70,000	-	70,000
<b>Net (expenditure)/income</b>		<b>(16,699)</b>	<b>142,157</b>	<b>125,458</b>
Transfer between funds		39,224	(39,224)	-
<b>Net movement in funds</b>		<b>22,525</b>	<b>102,933</b>	<b>125,458</b>
<b>Reconciliation of funds</b>				
Total funds brought forward		1,521,196	484,755	2,005,950
Total funds carried forward	25	1,543,720	587,688	2,131,408
	Note	Unrestricted funds £	Restricted funds £	Total 2024 Restated £
<b>Income and Endowments from:</b>				
Donations and legacies	3	(1,358)	43,491	42,133
Charitable activities	4	2,000	2,200	4,200
Other trading activities	5	1,742,874	-	1,742,874
Other income		7,880	499	8,379
<b>Total income</b>		<b>1,751,396</b>	<b>46,190</b>	<b>1,797,586</b>
<b>Expenditure on:</b>				
Raising funds	6	(594,833)	-	(594,833)
Charitable activities	7	(303)	-	(303)
Other expenditure	8	(1,321,195)	(62,422)	(1,383,617)
<b>Total expenditure</b>		<b>(1,916,331)</b>	<b>(62,422)</b>	<b>(1,978,753)</b>
<b>Net expenditure</b>		<b>(164,935)</b>	<b>(16,232)</b>	<b>(181,167)</b>

The notes on pages 18 to 50 form an integral part of these financial statements.

## Heritage Trust For The North West

### Consolidated Statement of Financial Activities for the Year Ended 31 March 2025 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2024 Restated £
Transfer between funds		139,790	(139,790)	-
Net movement in funds		(25,145)	(156,022)	(181,167)
<b>Reconciliation of funds</b>				
Total funds brought forward		1,546,341	640,777	2,187,118
Total funds carried forward	25	1,521,196	484,755	2,005,951

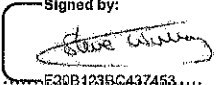
All of the group's activities derive from continuing operations during the above two periods.

The funds breakdown for 2024 & 2025 is shown in note 25.

**Heritage Trust For The North West**  
**(Registration number: 01397038)**  
**Consolidated Balance Sheet as at 31 March 2025**

	Note	2025 £	2024 Restated £
<b>Fixed assets</b>			
Tangible assets	14	36,928	34,763
Heritage assets	15	967,314	932,007
Investments		1,825,734	2,258,492
		<u>2,829,976</u>	<u>3,225,262</u>
<b>Current assets</b>			
Stocks	17	10,396	9,130
Debtors	18	39,488	39,747
Cash at bank and in hand	19	280,915	196,558
		<u>330,799</u>	<u>245,435</u>
<b>Creditors: Amounts falling due within one year</b>	20	<u>(315,127)</u>	<u>(349,668)</u>
<b>Net current assets/(liabilities)</b>		<u>15,672</u>	<u>(104,233)</u>
<b>Total assets less current liabilities</b>		2,845,648	3,121,029
<b>Creditors: Amounts falling due after more than one year</b>	21	<u>(714,240)</u>	<u>(1,115,078)</u>
<b>Net assets</b>		<u>2,131,408</u>	<u>2,005,951</u>
<b>Funds of the group:</b>			
<b>Restricted income funds</b>			
Restricted funds		587,688	484,755
<b>Unrestricted income funds</b>			
Unrestricted funds		1,327,079	1,374,555
Revaluation reserve		216,641	146,641
<b>Total unrestricted funds</b>		<u>1,543,720</u>	<u>1,521,196</u>
<b>Total funds</b>	25	<u>2,131,408</u>	<u>2,005,951</u>

The financial statements on pages 12 to 50 were approved by the trustees, and authorised for issue on 01 December 2025 and signed on their behalf by:

Signed by:  
  
 .....E30B123BC437453.....  
 Mr Stephen Mark Williams  
 Trustee

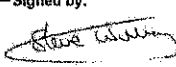
The notes on pages 18 to 50 form an integral part of these financial statements.

**Heritage Trust For The North West**

**(Registration number: 01397038)**  
**Balance Sheet as at 31 March 2025**

	Note	2025 £	2024 Restated £
<b>Fixed assets</b>			
Tangible assets	14	5,439	6,798
Heritage assets	15	967,314	932,007
Investments		1,826,235	2,258,993
		<u>2,798,988</u>	<u>3,197,798</u>
<b>Current assets</b>			
Debtors	18	221,058	204,507
Cash at bank and in hand	19	254,018	163,148
		475,076	367,655
<b>Creditors: Amounts falling due within one year</b>	20	<u>(370,640)</u>	<u>(401,314)</u>
<b>Net current assets/(liabilities)</b>		<u>104,436</u>	<u>(33,659)</u>
<b>Total assets less current liabilities</b>		2,903,424	3,164,139
<b>Creditors: Amounts falling due after more than one year</b>	21	<u>(708,695)</u>	<u>(1,094,868)</u>
<b>Net assets</b>		<u>2,194,729</u>	<u>2,069,271</u>
<b>Funds of the charity:</b>			
<b>Restricted income funds</b>			
Restricted funds		550,421	424,202
<b>Unrestricted income funds</b>			
Unrestricted funds		1,427,667	1,498,428
Revaluation reserve		216,641	146,641
<b>Total unrestricted funds</b>		<u>1,644,308</u>	<u>1,645,069</u>
<b>Total funds</b>	25	<u>2,194,729</u>	<u>2,069,271</u>

The financial statements on pages 12 to 50 were approved by the trustees, and authorised for issue on 01 December 2025 and signed on their behalf by:

Signed by:  
  
520B1289G43746312  
 Mr Stephen Mark Williams  
 Trustee

The notes on pages 18 to 50 form an integral part of these financial statements.

## Heritage Trust For The North West

### Consolidated Statement of Cash Flows for the Year Ended 31 March 2025

	Note	2025 £	2024 £
<b>Cash flows from operating activities</b>			
Net cash income/(expenditure)		55,458	(181,167)
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	6, 8	40,780	11,022
Revaluation of investments		101,283	105,428
Loss on disposal of fixed assets held for the group's own use	9	170,000	40,286
Impairment loss on disposal of fixed assets held for the group's own use		(167,758)	-
		199,763	(24,431)
<b>Working capital adjustments</b>			
(Increase)/decrease in stocks	17	(1,266)	4,534
Decrease in debtors	18	259	138,614
Decrease in creditors	20	(39,518)	(56,094)
Decrease in provisions		-	(26,919)
		159,238	35,704
<b>Net cash flows from operating activities</b>			
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets	14	(14,020)	(1,892)
Sale of investments		335,000	400,000
		320,980	398,108
<b>Net cash flows from investing activities</b>			
<b>Cash flows from financing activities</b>			
Repayment of loans and borrowings	20	(395,861)	(425,933)
		84,357	7,879
<b>Net increase in cash and cash equivalents</b>			
Cash and cash equivalents at 1 April		196,558	188,679
Cash and cash equivalents at 31 March		280,915	196,558

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 18 to 50 form an integral part of these financial statements.

## Heritage Trust For The North West

### Statement of Cash Flows for the Year Ended 31 March 2025

	Note	2025 £	2024 £
<b>Cash flows from operating activities</b>			
Net cash income/(expenditure)		55,456	(181,213)
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	6, 8	30,284	1,700
Revaluation of investments		101,286	105,425
Loss on disposal of fixed assets held for the charity's own use	9	170,000	40,286
Impairment loss on disposal of fixed assets held for the charity's own use		(167,758)	-
		189,268	(33,802)
<b>Working capital adjustments</b>			
(Increase)/decrease in debtors	18	(16,551)	112,327
Decrease in creditors	20	(35,651)	(56,410)
Decrease in provisions		-	(26,919)
		137,066	(4,804)
<b>Net cash flows from operating activities</b>			
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets	14	-	(532)
Sale of investments		335,000	400,000
		335,000	399,468
<b>Net cash flows from investing activities</b>			
<b>Cash flows from financing activities</b>			
Repayment of loans and borrowings	20	(381,196)	(411,387)
		90,870	(16,723)
<b>Net increase/(decrease) in cash and cash equivalents</b>			
Cash and cash equivalents at 1 April		163,148	179,871
Cash and cash equivalents at 31 March		254,018	163,148

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 18 to 50 form an integral part of these financial statements.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 1 Charity status

The charity is limited by guarantee, incorporated in , and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

These financial statements were authorised for issue by the trustees on 01 December 2025.

#### 2 Accounting policies

##### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

##### Basis of preparation

Heritage Trust For The North West meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### Basis of consolidation

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 31 March 2025.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006. The charity made a profit after tax for the financial year of £125,458 (2024- loss of £298.859).

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

A subsidiary is an entity controlled by the charity. Control is achieved where the charity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the statement of financial activities from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the charity and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

#### **Going concern**

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

#### **Income and endowments**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

#### **Donations and legacies**

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### ***Raising funds***

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

#### ***Charitable activities***

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### ***Grant provisions***

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

#### **Taxation**

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### **Tangible fixed assets**

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### **Heritage assets**

The company's collection of Heritage Centres and Historic Visitors Centres are included in the accounts at their fair value. The assets are held in the support of the Charity's primary objective of promoting and preserving historical buildings and construction techniques.

#### **Depreciation and amortisation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

<b>Asset class</b>	<b>Depreciation method and rate</b>
Capital projects and tenants improvements	10 / 25% reducing balance basis
Plant, fixtures and fittings	20% reducing balance basis
Motor vehicles	25% reducing balance basis

#### **Impairment of fixed assets**

Intangible and tangible fixed assets are reviewed for impairment when changes in circumstances or events indicate that the carrying value of the fixed assets may not be recoverable. An impairment loss is recognised where the recoverable amount is less than the carrying value.

#### **Investment properties**

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

#### **Business combinations**

Business combinations are accounted for under the purchase method. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the group. All intra-group transactions, balances, income and expenses are eliminated on consolidation. In accordance with Section 35 of FRS 102, Section 19 of FRS 102 has not been applied in these financial statements in respect of business combinations effected prior to the date of transition.

#### **Stock**

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out (FIFO).

#### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

#### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### **Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

#### **Provisions**

Provisions are recognised when the charity has an obligation at the reporting date as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

A provision equivalent to 5% of the costs incurred to date on Park Hill is to be set aside each year to provide for the ongoing maintenance and repair of buildings on the site.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### Foreign exchange

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

The results of overseas operations are translated at the average rates of exchange during the period and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets and results of overseas operations are reported in other comprehensive income and accumulated in equity (attributed to non-controlling interests as appropriate).

Other exchange differences are recognised in the Statement of Financial Activities in the period in which they arise except for:

- 1) exchange differences on transactions entered into to hedge certain foreign currency risks (see above);
- 2) exchange differences arising on gains or losses on non-monetary items which are recognised in other comprehensive income; and
- 3) in the case of the consolidated financial statements, exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised in other comprehensive income and reported under equity.

#### Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the group.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

#### Pensions and other post retirement obligations

The group operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### Financial instruments

##### *Classification*

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### ***Recognition and measurement***

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### *Debt instruments*

Debt instruments which meet the following conditions are subsequently measured at amortised cost using the effective interest method:

(a) The contractual return to the holder is (i) a fixed amount; (ii) a positive fixed rate or a positive variable rate; or (iii) a combination of a positive or a negative fixed rate and a positive variable rate.

(b) The contract may provide for repayments of the principal or the return to the holder (but not both) to be linked to a single relevant observable index of general price inflation of the currency in which the debt instrument is denominated, provided such links are not leveraged.

(c) The contract may provide for a determinable variation of the return to the holder during the life of the instrument, provided that (i) the new rate satisfies condition (a) and the variation is not contingent on future events other than (1) a change of a contractual variable rate; (2) to protect the holder against credit deterioration of the issuer; (3) changes in levies applied by a central bank or arising from changes in relevant taxation or law; or (ii) the new rate is a market rate of interest and satisfies condition (a).

(d) There is no contractual provision that could, by its terms, result in the holder losing the principal amount or any interest attributable to the current period or prior periods.

(e) Contractual provisions that permit the issuer to prepay a debt instrument or permit the holder to put it back to the issuer before maturity are not contingent on future events, other than to protect the holder against the credit deterioration of the issuer or a change in control of the issuer, or to protect the holder or issuer against changes in levies applied by a central bank or arising from changes in relevant taxation or law.

(f) Contractual provisions may permit the extension of the term of the debt instrument, provided that the return to the holder and any other contractual provisions applicable during the extended term satisfy the conditions of paragraphs (a) to (c).

Debt instruments that are classified as payable or receivable within one year on initial recognition and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

With the exception of some hedging instruments, other debt instruments not meeting these conditions are measured at fair value through profit or loss.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

#### *Investments*

Investments in non-convertible preference shares and non-puttable ordinary or preference shares (where shares are publicly traded or their fair value is reliably measurable) are measured at fair value through profit or loss. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

Investments in subsidiaries and associates are measured at cost less impairment. For investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value of the shares issued plus fair value of other consideration. Any premium is ignored.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### *Derivative financial instruments*

The group uses derivative financial instruments to reduce exposure to foreign exchange risk and interest rate movements. The group does not hold or issue derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in statement of financial activities immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in statement of financial activities depends on the nature of the hedge relationship.

#### *Fair value measurement*

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

#### 3 Income from donations and legacies

	Unrestricted funds General £	Restricted funds £	Total funds £
Donations and legacies;			
Donations to major appeals	40,399	161,370	201,769
<b>Total for 2025</b>	40,399	161,370	201,769
<b>Total for 2024</b>	(1,358)	43,491	42,133

#### 4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total funds £
Grants and subsidies	2,479	-	2,479
Grants - restricted	-	90,173	90,173
<b>Total for 2025</b>	2,479	90,173	92,652
<b>Total for 2024</b>	2,000	2,200	4,200

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 5 Income from other trading activities

	<b>Unrestricted funds General £</b>	<b>Total funds £</b>
Trading income;		
Sales LHT	1,702,362	1,702,362
Property rental income	128,016	128,016
<b>Total for 2025</b>	<b>1,830,378</b>	<b>1,830,378</b>
<b>Total for 2024</b>	<b>1,742,874</b>	<b>1,742,874</b>

#### 6 Expenditure on raising funds

##### Costs of generating donations and legacies

a)

	<b>Note</b>	<b>Unrestricted funds General £</b>	<b>Total funds £</b>
Donations		52,294	52,294
<b>Total for 2025</b>		<b>52,294</b>	<b>52,294</b>
<b>Total for 2024</b>		<b>7,881</b>	<b>7,881</b>

##### Costs of trading activities

b)

	<b>Note</b>	<b>Unrestricted funds General £</b>	<b>Total funds £</b>
Costs of goods sold		530,262	530,262
<b>Total for 2025</b>		<b>530,262</b>	<b>530,262</b>
<b>Total for 2024</b>		<b>586,952</b>	<b>586,952</b>

#### 7 Expenditure on charitable activities

	<b>Note</b>	<b>Unrestricted funds General £</b>	<b>Total 2025 £</b>	<b>Total 2024 £</b>
Grant funding of activities		4,220	4,220	303

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

	Note	Unrestricted funds General £	Total 2025 £
Grant funding of activities		4,220	4,220
	Note	Unrestricted funds General £	Total 2024 £
Grant funding of activities		303	303

#### 8 Other expenditure

	Note	Unrestricted funds General £	Restricted funds £	Total funds £
Staff costs				
Wages and salaries		811,755	4,656	816,411
Social security		54,570	-	54,570
Pension costs		18,707	-	18,707
Other staff costs		1,262	-	1,262
Audit fees				
Audit of the financial statements		7,250	-	7,250
Legal fees		50,242	66	50,308
Marketing and publicity		3,403	885	4,288
Depreciation, amortisation and other similar costs		38,538	-	38,538
Other resources expended		399,914	103,779	503,693
<b>Total for 2025</b>		<b>1,385,641</b>	<b>109,386</b>	<b>1,495,027</b>
<b>Total for 2024</b>		<b>1,321,195</b>	<b>62,422</b>	<b>1,383,617</b>

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

**9 Net incoming/outgoing resources**

Net incoming/(outgoing) resources for the year include:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Audit fees	7,250	9,250
Profit on disposal of fixed assets	(170,000)	(40,286)
Impairment loss on disposal of fixed assets	167,758	-
Depreciation of fixed assets	40,780	11,021
	<hr/>	<hr/>

**10 Trustees remuneration and expenses**

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

**11 Staff costs**

The aggregate payroll costs were as follows:

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
<b>Staff costs during the year were:</b>		
Wages and salaries	816,411	763,543
Social security costs	54,570	47,316
Pension costs	18,707	13,605
Other staff costs	1,262	33
	<u>890,950</u>	<u>824,497</u>

The monthly average number of persons (including senior management / leadership team) employed by the group during the year expressed as full time equivalents was as follows:

	<b>2025</b>	<b>2024</b>
	<b>No</b>	<b>No</b>
Management and administration	5	7
Charitable activities	37	47
Clerical administration and support	6	4
	<u>48</u>	<u>58</u>

The number of employees whose emoluments fell within the following bands was

	<b>2025</b>
	<b>No</b>
£60,001 - £70,000	<u>1</u>

**12 Auditors' remuneration**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
Audit of the financial statements	<u>7,250</u>	<u>9,250</u>

**13 Taxation**

The group is a registered charity and is therefore exempt from taxation.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 14 Tangible fixed assets

##### Group

	Furniture and equipment £	Motor vehicles £	Total £
<b>Cost</b>			
At 1 April 2024	279,686	17,058	296,744
Additions	14,020	-	14,020
At 31 March 2025	293,706	17,058	310,764
<b>Depreciation</b>			
At 1 April 2024	245,913	16,068	261,981
Charge for the year	11,607	248	11,855
At 31 March 2025	257,520	16,316	273,836
<b>Net book value</b>			
At 31 March 2025	36,186	742	36,928
At 31 March 2024	33,773	990	34,763

##### Charity

	Furniture and equipment £	Motor vehicles £	Total £
<b>Cost</b>			
At 1 April 2024	279,686	17,058	296,744
Additions	14,020	-	14,020
At 31 March 2025	293,706	17,058	310,764
<b>Depreciation</b>			
At 1 April 2024	245,913	16,068	261,981
Charge for the year	11,607	248	11,855
At 31 March 2025	257,520	16,316	273,836
<b>Net book value</b>			
At 31 March 2025	36,186	742	36,928
At 31 March 2024	33,773	990	34,763

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 15 Heritage assets

##### Group

	<b>Heritage properties £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2024	932,007	932,007
Additions	64,232	64,232
At 31 March 2025	996,239	996,239
<b>Depreciation</b>		
Charge for the year	28,925	28,925
At 31 March 2025	28,925	28,925
<b>Net book value</b>		
At 31 March 2025	967,314	967,314

#### Summary of transactions

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### Revaluation

The fair value of the group's Buildings was revalued on 31 March 2025. An independent valuer was not involved.

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees, who have adequate knowledge and experience, assessed that there was no significant change in the value of these assets valued on a fair value basis at 31st March 2025.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

#### Heritage assets not recognised in the balance sheet

The company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes only.

#### Charity

	<b>Heritage properties £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2024	932,007	932,007
Additions	64,232	64,232
At 31 March 2025	996,239	996,239
<b>Depreciation</b>		
Charge for the year	28,925	28,925
At 31 March 2025	28,925	28,925
<b>Net book value</b>		
At 31 March 2025	967,314	967,314

#### Summary of transactions

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### Revaluation

The fair value of the charity's Buildings was revalued on 31 March 2025. An independent valuer was not involved.

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees, who have adequate knowledge and experience, assessed that there was no significant change in the value of these assets valued on a fair value basis at 31st March 2025.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

#### Heritage assets not recognised in the balance sheet

The company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes only.

#### 16 Fixed asset investments

##### Group

	2025	2024
	£	£
Investment properties	1,825,734	2,258,492

##### Investment properties

	Investment properties
	£
<b>Cost or Valuation</b>	
At 1 April 2024	2,258,492
Revaluation	(97,758)
Disposals	(335,000)
At 31 March 2025	1,825,734
<b>Provision</b>	
At 31 March 2025	-
<b>Net book value</b>	
At 31 March 2025	1,825,734
At 31 March 2024	2,258,492

If investment properties had not been revalued they would have been included at historical cost within the accounts at 31st March 2025 for the group £5,030,739 (2024: £5,030,739).

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

Investment properties were professionally valued on a fair value basis at 27th March 2025 by Armitstead Barnett LLP.

#### Charity

	2025	2024
	£	£
Investment properties	1,825,734	2,258,492

#### Investment properties

	Investment properties £
<b>Cost or Valuation</b>	
At 1 April 2024	2,258,492
Revaluation	(97,758)
Disposals	(335,000)
At 31 March 2025	1,825,734
<b>Provision</b>	
At 31 March 2025	-
<b>Net book value</b>	
At 31 March 2025	1,825,734
At 31 March 2024	2,258,492

If investment properties had not been revalued they would have been included at historical cost within the accounts at 31st March 2025 for the company £5,054,115 (2023: £5,054,115).

Investment properties were professionally valued on a fair value basis at 27th March 2025 by Armitstead Barnett LLP.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### Shares in group undertakings and participating interests

	Subsidiary undertakings £	Total £
<b>Cost</b>		
At 1 April 2024	501	501
At 31 March 2025	501	501
<b>Net book value</b>		
At 31 March 2025	501	501
At 31 March 2024	501	501

#### Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held		Principal activity
			2025	2024	
<b>Subsidiary undertakings</b>					
L.H.T. Enterprises Limited	England	Ordinary	100%	100%	General commercial company
Conservation Services N.W. Limited	England	Ordinary	100%	100%	Construction, preservation and repair of property

#### Subsidiaries

The profit for the financial period of L.H.T. Enterprises Limited was £Nil (2024 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £500 (2024 - £500).

The loss for the financial period of Conservation Services N.W. Limited was £1 (2024 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £(63,322) (2024 - £(63,321)).

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

**17 Stock**

	Group		Charity
	2025	2024	2025
	£	£	£
Stocks	10,396	9,130	-

**18 Debtors**

	Group		Charity	
	2025	2024	2025	2024
	£	£	£	£
Trade debtors	18,550	29,250	-	-
Due from group undertakings	-	-	210,308	204,507
Prepayments	10,732	10,497	5,980	-
Accrued income	10,206	-	4,770	-
	<u>39,488</u>	<u>39,747</u>	<u>221,058</u>	<u>204,507</u>

**19 Cash and cash equivalents**

	Group		Charity	
	2025	2024	2025	2024
	£	£	£	£
Cash at bank	275,410	191,649	254,015	163,045
Other cash and cash equivalents	5,505	4,909	3	103
	<u>280,915</u>	<u>196,558</u>	<u>254,018</u>	<u>163,148</u>

**Balances held by the charity that are restricted**

	2025	2024
	£	£
Balances held by the charity that are restricted	<u>117,576</u>	<u>64,849</u>

The above cash at bank balance includes two bank accounts for Lytham Hall and Lytham Hall Appeal Account which are restricted.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

**20 Creditors: amounts falling due within one year**

	Group		Charity	
	2025 £	2024 £	2025 £	2024 £
Bank loans	39,703	40,707	25,103	26,107
Trade creditors	112,732	90,807	13,537	1,837
Other loans	7,560	1,579	7,560	1,579
Due to group undertakings	-	-	284,792	195,642
Other taxation and social security	69,364	67,972	(5,276)	58,606
Other creditors	49,253	121,249	39,924	114,043
Accruals	36,515	27,354	5,000	3,500
	315,127	349,668	370,640	401,314

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

Creditors due within one year includes the following liabilities on which security has been given:

	<b>Group</b>		<b>Charity</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans	39,703	40,707	25,103	26,107

#### 21 Creditors: amounts falling due after one year

	<b>Group</b>		<b>Charity</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans	714,240	1,115,078	708,695	1,094,868

Creditors amounts falling due after more than one year includes the following liabilities on which security has been given:

	<b>Group</b>		<b>Charity</b>	
	<b>2025</b>	<b>2024</b>	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans	714,240	1,115,078	708,695	1,094,868

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### **22 Pension and other schemes**

##### **Defined contribution pension scheme**

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £18,707 (2024 - £13,605).

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 23 Reserves

##### Group

	Unrestricted revaluation reserve £	Total £
At 1 April 2024	(146,641)	(146,641)
Gain on property revaluation	(70,000)	(70,000)
At 31 March 2025	(216,641)	(216,641)

##### Group

	Unrestricted revaluation reserve £	Total £
At 1 April 2023	(264,333)	(264,333)
Transfer of surplus funds	117,692	117,692
At 31 March 2024	(146,641)	(146,641)

##### Charity

	Unrestricted revaluation reserve £	Total £
At 1 April 2024	(146,641)	(146,641)
Gain on property revaluation	(70,000)	(70,000)
At 31 March 2025	(216,641)	(216,641)

##### Charity

	Unrestricted revaluation reserve £	Total £
At 1 April 2023	(264,333)	(264,333)
Transfer of surplus funds	117,692	117,692
At 31 March 2024	(146,641)	(146,641)

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2025**

#### **24 Commitments**

##### **Charity**

##### **Other financial commitments**

During the year the company had the following operating lease commitments:

Lytham Hall: leased at £1 per annum over 99 years. The lease expires on 31st December 2097, and

Park Hill: leased at £1 per annum over 90 years. The lease expires on 31st March 2081.

Due to the historic nature of the buildings the trustees do not believe it is possible to establish a marketable rental value for the properties.

The total amount of other financial commitments not provided in the financial statements was £Nil (2024 - £Nil).

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

<b>25 Funds</b>						
<b>Group</b>	<b>Balance at 1 April 2024 £</b>	<b>Incoming resources £</b>	<b>Resources expended £</b>	<b>Transfers £</b>	<b>Other recognised gains/(losses) £</b>	<b>Balance at 31 March 2025 £</b>
<b>Unrestricted funds</b>						
<i>General</i>						
General	1,374,555	1,885,718	(1,972,417)	39,224	-	1,327,080
<i>Other</i>						
Revaluation reserve	146,641	-	-	-	70,000	216,641
	146,641	-	-	-	70,000	216,641
<b>Total unrestricted funds</b>	<b>1,521,196</b>	<b>1,885,718</b>	<b>(1,972,417)</b>	<b>39,224</b>	<b>70,000</b>	<b>1,543,721</b>
<b>Restricted funds</b>						
Lytham Hall	102,009	161,370	(103,400)	(3,675)	-	156,304
Renewed Resilience Grant	-	90,172	(5,986)	(7,803)	-	76,383
Chorley BC: Exhibition	355,000	-	-	-	-	355,000
Other projects	27,746	-	-	(27,746)	-	-
<b>Total restricted funds</b>	<b>484,755</b>	<b>251,542</b>	<b>(109,386)</b>	<b>(39,224)</b>	<b>-</b>	<b>587,687</b>
<b>Total funds</b>	<b>2,005,951</b>	<b>2,137,260</b>	<b>(2,081,803)</b>	<b>-</b>	<b>70,000</b>	<b>2,131,408</b>

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 31 March 2024 £ (As restated)
<b>Unrestricted funds</b>						
<i>General</i>						
General	1,282,008	1,751,396	(1,916,331)	139,790	117,692	1,374,555
<i>Other</i>						
Revaluation reserve	264,333	-	-	-	(117,692)	146,641
	264,333	-	-	-	(117,692)	146,641
<b>Total unrestricted funds</b>	1,546,341	1,751,396	(1,916,331)	139,790	-	1,521,196
<b>Restricted funds</b>						
Lytham Hall	133,530	45,691	(62,422)	(14,790)	-	102,009
Dukinfield Project	125,000	-	-	(125,000)	-	-
Chorley BC: Exhibition	355,000	-	-	-	-	355,000
Other projects	27,246	500	-	-	-	27,746
<b>Total restricted funds</b>	640,776	46,191	(62,422)	(139,790)	-	484,755
<b>Total funds</b>	2,187,117	1,797,587	(1,978,753)	-	-	2,005,951

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

Charity	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 31 March 2025 £
<b>Unrestricted funds</b>						
<i>General</i>						
General	1,498,427	307,643	(395,804)	17,400	-	1,427,666
<i>Other</i>						
Revaluation reserve	146,641	-	-	-	70,000	216,641
	146,641	-	-	-	70,000	216,641
<b>Total unrestricted funds</b>	<b>1,645,068</b>	<b>307,643</b>	<b>(395,804)</b>	<b>17,400</b>	<b>70,000</b>	<b>1,644,307</b>
<b>Restricted funds</b>						
Lytham Hall	61,819	161,370	(101,938)	(2,213)	-	119,038
Renewed Resilience Grant	-	90,172	(5,986)	(7,803)	-	76,383
Chorley BC: Exhibition	355,000	-	-	-	-	355,000
Other Projects	7,384	-	-	(7,384)	-	-
<b>Total restricted funds</b>	<b>424,203</b>	<b>251,542</b>	<b>(107,924)</b>	<b>(17,400)</b>	<b>-</b>	<b>550,421</b>
<b>Total funds</b>	<b>2,069,271</b>	<b>559,185</b>	<b>(503,728)</b>	<b>-</b>	<b>70,000</b>	<b>2,194,728</b>

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2025**

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 31 March 2024 £ (As restated)
<b>Unrestricted funds</b>						
<i>General</i>						
General	1,420,829	159,866	(339,750)	139,790	117,692	1,498,427
<i>Other</i>						
Revaluation reserve	264,333	-	-	-	(117,692)	146,641
	264,333	-	-	-	(117,692)	146,641
<b>Total unrestricted funds</b>	<b>1,685,162</b>	<b>159,866</b>	<b>(339,750)</b>	<b>139,790</b>	<b>-</b>	<b>1,645,068</b>
<b>Restricted funds</b>						
Lytham Hall	78,442	45,691	(47,524)	(14,790)	-	61,819
Dukinfield Project	125,000	-	-	(125,000)	-	-
Chorley BC: Exhibition	355,000	-	-	-	-	355,000
Other Projects	6,884	500	-	-	-	7,384
<b>Total restricted funds</b>	<b>565,326</b>	<b>46,191</b>	<b>(47,524)</b>	<b>(139,790)</b>	<b>-</b>	<b>424,203</b>
<b>Total funds</b>	<b>2,250,488</b>	<b>206,057</b>	<b>(387,274)</b>	<b>-</b>	<b>-</b>	<b>2,069,271</b>

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 25 Funds (continued)

During the year, transfers totalling £27,746 were made from restricted reserves. These transfers relate to six grants received during the COVID-19 lockdown. Although classified as restricted, these grants were intended to provide general financial support to the charity during that period. The grants have been applied in accordance with their purpose, and the transfers between reserves reflect expenditure initially incurred from unrestricted reserves.

Transfer between funds for the year ended 31<sup>st</sup> March 2024

A transfer of £125,000 was made from restricted reserves, as reflected in the restated note above. This relates to the Newton Hall project, which was subsequently cancelled, and the anticipated funds were not received by the charity. The estate owner has confirmed that the project will not proceed and alternative options are being explored.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 26 Analysis of net assets between funds

##### Group

	Unrestricted funds General	Restricted funds	Total funds at 31 March 2025
	£		£
Tangible fixed assets	36,928	-	36,928
Heritage assets	497,202	470,112	967,314
Fixed asset investments	1,825,734	-	1,825,734
Current assets	213,223	117,576	330,799
Current liabilities	(315,127)	-	(315,127)
Creditors over 1 year	(714,240)	-	(714,240)
<b>Total net assets</b>	<b>1,543,720</b>	<b>587,688</b>	<b>2,131,408</b>
	Unrestricted funds General	Restricted funds	Total funds at 31 March 2024
	£		Restated £
Tangible fixed assets	34,763	-	34,763
Heritage assets	512,101	419,906	932,007
Fixed asset investments	2,258,492	-	2,258,492
Current assets	180,586	64,849	245,435
Current liabilities	(349,668)	-	(349,668)
Creditors over 1 year	(1,115,078)	-	(1,115,078)
<b>Total net assets</b>	<b>1,521,196</b>	<b>484,755</b>	<b>2,005,951</b>

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### Charity

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2025 £
Tangible fixed assets	5,439	-	5,439
Heritage assets	534,469	432,845	967,314
Fixed asset investments	1,826,235	-	1,826,235
Current assets	357,500	117,576	475,076
Current liabilities	(370,640)	-	(370,640)
Creditors over 1 year	(708,695)	-	(708,695)
<b>Total net assets</b>	<b>1,644,308</b>	<b>550,421</b>	<b>2,194,729</b>
	<b>Unrestricted funds General £</b>	<b>Restricted funds £</b>	<b>Total funds at 31 March 2024 Restated £</b>
Tangible fixed assets	6,798	-	6,798
Heritage assets	572,654	359,353	932,007
Fixed asset investments	2,258,993	-	2,258,993
Current assets	302,806	64,849	367,655
Current liabilities	(401,314)	-	(401,314)
Creditors over 1 year	(1,094,868)	-	(1,094,868)
<b>Total net assets</b>	<b>1,645,069</b>	<b>424,202</b>	<b>2,069,271</b>

#### 27 Analysis of net funds

##### Group

	At 1 April 2024 £	Financing cash flows £	At 31 March 2025 £
Cash at bank and in hand	196,558	84,357	280,915
Net debt	196,558	84,357	280,915
	At 1 April 2023 £	Financing cash flows £	At 31 March 2024 £
Cash at bank and in hand	188,679	7,879	196,558
Net debt	188,679	7,879	196,558

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2025

#### 28 Related party transactions

##### Group

During the year the group made the following related party transactions:

##### **L.H.T. Enterprises Limited**

(L.H.T. Enterprises Limited remained a wholly owned subsidiary of the reporting company.)

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary. During the year the subsidiary company also either received income or paid for expenses on behalf of Heritage Trust for the North West. In addition, L.H.T. Enterprises Limited made profit distributions to its parent undertaking under a service level agreement totalling £249,500 (2024: £152,140).. At the balance sheet date the amount due to L.H.T. Enterprises Limited was £284,792 (2024 - £195,642).

##### **Conservation Services N.W. Limited**

(Conservation Services N.W. Limited remained a wholly owned subsidiary of the reporting company.)

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary. During the year the subsidiary company also either received income or paid for expenses on behalf of Heritage Trust for the North West. Conservation Services N.W. Limited made profit distributions to its parent undertaking under a service level agreement totalling £2,801 (2024: £2,582).. At the balance sheet date the amount due from Conservation Services N.W. Limited was £210,308 (2024 - £204,507).

##### Charity

During the year the charity made the following related party transactions:

##### **E M J Miller**

(E M J Miller is an ex director of the company.)

Loan. At the balance sheet date the amount due to E M J Miller was £37,500 (2024 - £87,500).

**THE HERITAGE TRUST FOR THE NORTH WEST**

England & Wales - Charity number 508300

---

# Accounts

---

Company registration number: 01397038

Charity registration number: 508300

# Heritage Trust For The North West

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2024

Rawcliffe & Co Limited  
Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

## Heritage Trust For The North West

### Contents

Reference and Administrative Details	1
Strategic Report	2 to 3
Trustees' Report	4 to 7
Independent Auditors' Report	8 to 11
Consolidated Statement of Financial Activities	12 to 13
Consolidated Balance Sheet	14
Balance Sheet	15
Consolidated Statement of Cash Flows	16
Statement of Cash Flows	17
Notes to the Financial Statements	18 to 47

**Heritage Trust For The North West**  
**Reference and Administrative Details**

**Chairman**

Mr John Turner

**Chief Executive Officer**

Ms Elizabeth Moss

Mr Michael Robert Guy

**Charity Registration Number**

508300

**Company Registration Number**

01397038

**Registered Office**

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

**Auditor**

Rawcliffe & Co Limited  
Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

## **Heritage Trust For The North West**

### **Strategic Report for the Year Ended 31 March 2024**

The trustees, who are directors for the purposes of company law, present their strategic report for the year ended 31 March 2024, in compliance with s414C of the Companies Act 2006.

#### **Achievements and performance**

As a charitable trust responsible for the ownership and/or operational management of over 20 heritage properties we work closely with partner organisations, funders and stakeholders to maximise public benefit. We are financially reliant on earned income, as well as charitable income. This is sourced from retail, catering, rental, visitor attractions and events, as well as grants and donations. Our visitor attractions, such as Lytham Hall and Pendle Heritage Centre, have hundreds of thousands of visitors annually. These sites greatly benefit the health and well-being of the visitors and volunteers who support them. To operate these properties, we rely on staff working in various disciplines, including management, catering and hospitality with volunteers supporting grounds maintenance, stewarding, conservation and many other areas.

HTNW has a proud history of heritage restoration projects and has emerged from the recent challenging years with a renewed energy and determination, under new leadership. The strategic focus has been and will remain on sustainable growth for the foreseeable future. With stronger foundations we will be able to better weather future storms. New accounting and business management procedures and policies are starting to provide the intended benefits and difficult decisions on redundancies and property sales have proven to be prudent. Money saved has been reinvested in the remaining properties and debt reduction has been a key area of focus. The achievements of HTNW in this area deserve particular mention. At its peak in 2022 total debt was over £2m. These accounts demonstrate a reduction by approximately a third as at April 2024 and at the time of publication in December 2024 they have fallen further by over a half. This significant success, along with the expected fall in interest rates in 2025, will release further funds for reinvestment over time.

Two notable examples of this reinvestment at Lytham Hall were the completion of a new modern drainage system, to cope with the demands of such a popular site, and the opening of the restored Gate House as holiday accommodation. The latter has proved extremely popular and successful in terms of bookings and earned income. Pendle Heritage Centre continued its development into a more diverse and profitable attraction welcoming a wider range of visitors, tenants and uses. Other properties too had an increase in occupation and use such as Higherford Mill. We are incredibly grateful for the many volunteers, friends' groups and funders that have supported our work across all of our sites.

#### **Financial review**

##### ***Policy on reserves***

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at levels which equate to an excess of its projected needs for the forthcoming months, thereby providing sufficient funds to cover management, administration and support costs and enable the ongoing development of projects. The trustees believe the net asset position is sufficient to satisfy such requirements, although these levels of free reserves are reviewed regularly.

## Heritage Trust For The North West

### Strategic Report for the Year Ended 31 March 2024

#### *Funds in deficit*

During the year ended 31st March 2024 the incoming resources amounted to £1,797,586 (which represented a decrease of £139,359 compared to the previous year) while resources expended amounted to £1,978,753 (which represented a decrease of £350 compared to the previous year). The net result for the year was a deficit of £181,167 (2023 deficit £42,158).

Importantly, the Trustees note that although on the face of it this loss could be a cause for concern, it was in fact expected and even intended. The financial year 2023/24 was one of substantial change for HTNW as the organisation, its staffing and its property portfolio was restructured and rationalised. This was done in order to provide for a much more sustainable future and build the foundations for long term growth. In particular, the factors in 2023/24 that played a part in these losses include the following:

1. Rationalisation of the extensive property portfolio with a number of non essential lossmaking properties sold which resulted in one off legal and other professional fees on all those sales.
2. The payment of one off redundancy costs for a number of staff that left the organisation.
3. A change of accountants and auditors, both of whom were still familiarising themselves with HTNW processes and financial history.
4. The implementation of a new accountancy system, transitioning fully from SAGE to XERO.
5. Writing off historic inaccurate amounts that had been held in our accounts for projects that were now not going to happen.
6. The absence of a Chief Executive for three months of the year and one off costs associated with the recruitment of the new one.
7. Development of cost centres to enable a more financially sustainable management of our property portfolio.
8. Debt reduction prioritised.
9. High interest, inflation, insurance and energy costs.
10. Losses due to closure and reopening after restructuring Pendle Heritage Centre.
11. Poor weather affecting visitor numbers and income.
12. Covid recovery completed this year.

The success of this restructuring strategy is already evident to the Trustees and the Chief Executive in the financial management information available to them in 2024/25. In short 2023/24 marked the turning point in HTNW financial performance.

#### *Principal risks and uncertainties*

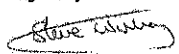
##### *Economic and cost of living crisis*

The UK is experiencing an economic and cost of living crisis.

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

The strategic report was approved by the trustees of the charity on 3 January 2025 and signed on its behalf by:

Signed by:  
  
85F342AFBE944DD.....

Mr Stephen Mark Williams  
Trustee

## **Heritage Trust For The North West**

### **Trustees' Report**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2024.

#### **Objectives and activities**

##### ***Objects and aims***

The principal activities of the company are to promote and preserve for the benefit of the people of the North West of England and of the nation at large, whatever of the English historical, architectural, natural, social or scientific heritage which may exist in or near to the aforesaid region, and to advance the education and the cultural development of the public in these matters, and to undertake such other charitable activities as may benefit the inhabitants of or visitors to the area. The company has also established various trading activities designed to enhance and subsidise the charitable activities of the trust.

##### ***Public benefit***

The trustees are confident that the charity offers services of real and practical use to the local population.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

##### ***Use of volunteers***

The company relies on voluntary help for many of its activities.

#### **Trustees and Officers**

The trustees and officers serving during the year and since the year end were as follows:

Trustees:

Mr Stephen Mark Williams

Ms Laurie Peake

Mr John Turner

Mr Mark Francis Whitlock Blundell

Chairman:

Mr John Turner

Chief Executive Officer:

Ms Elizabeth Moss

Mr Michael Robert Guy (appointed 28 February 2024)

#### **Structure, governance and management**

##### ***Nature of governing document***

The company was incorporated under the Companies Act on 31st October 1978 under the name Lancashire Heritage Trust Limited. The company is a private company limited by guarantee and not having a share capital, exempted by the Secretary of State from the requirement to use the word "limited" in its name. The liability of each member is limited to an amount not exceeding £1.

The company was registered as a charity on 14th December 1978 under the provisions of the Charities Acts (Charity number: 508300).

## **Heritage Trust For The North West**

### **Trustees' Report**

#### ***Recruitment and appointment of trustees***

Trustees are appointed to reflect the skills required to support the Board and its range of activities. Recruitment is either through advertising or by individual contact.

#### ***Induction and training of trustees***

A full orientation is offered on the services provided and the roles and responsibilities of a trustee, including their legal obligations under charity and company law. All appointees are informed of the content of the Memorandum and Articles of Association and the committee and decision-making processes of the charity.

#### ***Organisational structure***

The Board currently consists of the trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board meets on a regular basis but as a minimum four times per year.

#### **Relationships with related parties**

##### **Subsidiary companies**

Heritage Trust for the North West owns 100% of two trading subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited.

##### **Other companies**

Previously exerted influence over a further two companies; Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited.

##### **Branches**

Heysham Heritage Association continues to support the company's efforts to maintain a Heritage Centre in Heysham Village.

Heysham Heritage Association is considered a branch of the main charity but is an individual entity that holds a separate bank account. The funds of Heysham Heritage Association are not included within the accounts as they are immaterial.

#### ***Major risks and management of those risks***

##### ***Economic and cost of living crisis***

The UK is experiencing an economic and cost of living crisis.

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

#### **Financial instruments**

##### ***Objectives and policies***

The group's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk. The use of financial derivatives is governed by the group's policies approved by the board of trustees, which provide written principles on the use of financial derivatives to manage these risks. The group does not use derivative financial instruments for speculative purposes.

## **Heritage Trust For The North West**

### **Trustees' Report**

#### ***Cash flow risk***

The group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The group uses foreign exchange forward contracts and interest rate swap contracts to hedge these exposures.

Interest bearing assets and liabilities are held at fixed rate to ensure certainty of cash flows.

#### ***Credit risk***

The group's principal financial assets are bank balances and cash, trade and other receivables, and investments. The group's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

#### ***Liquidity risk***

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the group uses a mixture of long-term and short-term debt finance.

Further details regarding liquidity risk can be found in the Statement of accounting policies in the financial statements.

## Heritage Trust For The North West

### Trustees' Report

#### Statement of trustees' responsibilities

The trustees (who are also the directors of Heritage Trust For The North West for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the parent charitable company and the group and of the incoming resources and application of resources, including its income and expenditure, of the charitable group for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the parent charitable company will continue in business.

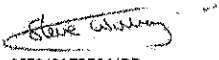
The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the parent charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the parent charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 3 January 2025 and signed on its behalf by:

Signed by:  
  
.....85F342AFBE944DD.....  
Mr Stephen Mark Williams  
Trustee

## Heritage Trust For The North West

### Independent Auditor's Report to the Members of Heritage Trust For The North West

#### Opinion

We have audited the financial statements of Heritage Trust For The North West (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 31 March 2024, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, , Balance Sheet, Consolidated Statement of Cash Flows, Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **Heritage Trust For The North West**

### **Independent Auditor's Report to the Members of Heritage Trust For The North West**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Statement of trustees' responsibilities (set out on page 7), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### **Auditor responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **Heritage Trust For The North West**

### **Independent Auditor's Report to the Members of Heritage Trust For The North West**

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the computer component manufacturing and supply sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including relevant legislation such as the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

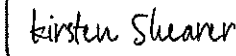
## Heritage Trust For The North West

### Independent Auditor's Report to the Members of Heritage Trust For The North West

#### Use of our report

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:



.....749150BFCB2F49D.....

Kirsten Shearer FCA (Senior Statutory Auditor)

For and on behalf of Rawcliffe & Co Limited, Statutory Auditor

Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

29 January 2025

## Heritage Trust For The North West

### Consolidated Statement of Financial Activities for the Year Ended 31 March 2024 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2024 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	(1,358)	43,491	42,133
Charitable activities	4	2,000	2,200	4,200
Other trading activities	5	1,742,874	-	1,742,874
Other income		7,880	499	8,379
<b>Total income</b>		<b>1,751,396</b>	<b>46,190</b>	<b>1,797,586</b>
<b>Expenditure on:</b>				
Raising funds	6	(594,833)	-	(594,833)
Charitable activities	7	(303)	-	(303)
Other expenditure	8	(1,321,195)	(62,422)	(1,383,617)
<b>Total expenditure</b>		<b>(1,916,331)</b>	<b>(62,422)</b>	<b>(1,978,753)</b>
<b>Net expenditure</b>		<b>(164,935)</b>	<b>(16,232)</b>	<b>(181,167)</b>
<b>Net movement in funds</b>		<b>(164,935)</b>	<b>(16,232)</b>	<b>(181,167)</b>
<b>Reconciliation of funds</b>				
Total funds brought forward		1,546,341	640,777	2,187,118
Total funds carried forward	26	1,381,406	624,545	2,005,951
	Note	Unrestricted funds £	Restricted funds £	Total 2023 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	13,349	104,510	117,859
Charitable activities	4	2,817	55,381	58,198
Other trading activities	5	1,749,245	-	1,749,245
Other income		11,643	-	11,643
<b>Total income</b>		<b>1,777,054</b>	<b>159,891</b>	<b>1,936,945</b>
<b>Expenditure on:</b>				
Raising funds	6	(568,712)	(48,967)	(617,679)
Charitable activities	7	-	(23,527)	(23,527)
Other expenditure	8	(1,225,027)	(112,870)	(1,337,897)
<b>Total expenditure</b>		<b>(1,793,739)</b>	<b>(185,364)</b>	<b>(1,979,103)</b>
<b>Net expenditure</b>		<b>(16,685)</b>	<b>(25,473)</b>	<b>(42,158)</b>
<b>Net movement in funds</b>		<b>(16,685)</b>	<b>(25,473)</b>	<b>(42,158)</b>

The notes on pages 18 to 47 form an integral part of these financial statements.

## Heritage Trust For The North West

### Consolidated Statement of Financial Activities for the Year Ended 31 March 2024 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £
<b>Reconciliation of funds</b>				
Total funds brought forward		1,563,026	666,250	2,229,276
Total funds carried forward	26	1,546,341	640,777	2,187,118

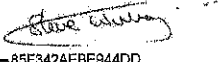
All of the group's activities derive from continuing operations during the above two periods.

The funds breakdown for 2023 is shown in note 26.

**Heritage Trust For The North West**  
**(Registration number: 01397038)**  
**Consolidated Balance Sheet as at 31 March 2024**

	Note	2024 £	2023 £
<b>Fixed assets</b>			
Tangible assets	14	34,763	43,893
Heritage assets	15	932,007	1,077,721
Investments		2,258,492	2,658,492
		<u>3,225,262</u>	<u>3,780,106</u>
<b>Current assets</b>			
Stocks	17	9,130	13,664
Debtors	18	39,747	178,361
Cash at bank and in hand	19	196,558	188,679
		<u>245,435</u>	<u>380,704</u>
<b>Creditors: Amounts falling due within one year</b>	20	<u>(349,668)</u>	<u>(552,522)</u>
<b>Net current liabilities</b>		<u>(104,233)</u>	<u>(171,818)</u>
<b>Total assets less current liabilities</b>		3,121,029	3,608,288
<b>Creditors: Amounts falling due after more than one year</b>	21	(1,115,078)	(1,394,251)
<b>Provisions</b>	22	<u>-</u>	<u>(26,919)</u>
<b>Net assets</b>		<u>2,005,951</u>	<u>2,187,118</u>
<b>Funds of the group:</b>			
<b>Restricted income funds</b>			
Restricted funds		609,755	640,777
<b>Unrestricted income funds</b>			
Unrestricted funds		1,249,555	1,282,008
Revaluation reserve		<u>146,641</u>	<u>264,333</u>
Total unrestricted funds		<u>1,396,196</u>	<u>1,546,341</u>
<b>Total funds</b>	26	<u>2,005,951</u>	<u>2,187,118</u>

The financial statements on pages 12 to 47 were approved by the trustees, and authorised for issue on 3 January 2025 and signed on their behalf by:

Signed by:  
  
 .....85F342AFBES1ADD.....  
 Mr Stephen Mark Williams  
 Trustee

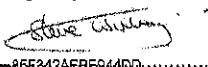
The notes on pages 18 to 47 form an integral part of these financial statements.

**Heritage Trust For The North West**

**(Registration number: 01397038)  
Balance Sheet as at 31 March 2024**

	Note	2024 £	2023 £
<b>Fixed assets</b>			
Tangible assets	14	6,798	7,966
Heritage assets	15	932,007	1,077,721
Investments		<u>2,258,993</u>	<u>2,658,993</u>
		<u>3,197,798</u>	<u>3,744,680</u>
<b>Current assets</b>			
Debtors	18	204,507	316,834
Cash at bank and in hand	19	<u>163,148</u>	<u>179,871</u>
		367,655	496,705
<b>Creditors: Amounts falling due within one year</b>	20	<u>(401,314)</u>	<u>(604,484)</u>
<b>Net current liabilities</b>		<u>(33,659)</u>	<u>(107,779)</u>
<b>Total assets less current liabilities</b>		3,164,139	3,636,901
<b>Creditors: Amounts falling due after more than one year</b>	21	(1,094,868)	(1,359,495)
<b>Provisions</b>	22	<u>-</u>	<u>(26,919)</u>
<b>Net assets</b>		<u>2,069,271</u>	<u>2,250,487</u>
<b>Funds of the charity:</b>			
<b>Restricted income funds</b>			
Restricted funds		549,202	565,326
<b>Unrestricted income funds</b>			
Unrestricted funds		1,373,428	1,420,828
Revaluation reserve		<u>146,641</u>	<u>264,333</u>
Total unrestricted funds		<u>1,520,069</u>	<u>1,685,161</u>
<b>Total funds</b>	26	<u>2,069,271</u>	<u>2,250,487</u>

The financial statements on pages 12 to 47 were approved by the trustees, and authorised for issue on 3 January 2025 and signed on their behalf by:

Signed by:  
  
 86F842AFBES44DD.....  
 Mr Stephen Mark Williams  
 Trustee

The notes on pages 18 to 47 form an integral part of these financial statements.

## Heritage Trust For The North West

### Consolidated Statement of Cash Flows for the Year Ended 31 March 2024

	Note	2024 £	2023 £
<b>Cash flows from operating activities</b>			
Net cash expenditure		(181,167)	(42,158)
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	6, 8	11,022	13,765
Revaluation of investments		105,428	224,820
Loss on disposal of fixed assets held for the group's own use	9	40,286	94,804
		<u>(24,431)</u>	<u>291,231</u>
<b>Working capital adjustments</b>			
Decrease/(increase) in stocks	17	4,534	(1,164)
Decrease in debtors	18	138,614	41,809
(Decrease)/increase in creditors	20	(56,094)	12,057
Decrease in provisions	22	(26,919)	-
Net cash flows from operating activities		<u>35,704</u>	<u>343,933</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets	14	(1,892)	(1,549)
Sale of investments		400,000	-
Net cash flows from investing activities		398,108	(1,549)
<b>Cash flows from financing activities</b>			
Repayment of loans and borrowings	20	(425,933)	(322,175)
Net increase in cash and cash equivalents		7,879	20,209
Cash and cash equivalents at 1 April		<u>188,679</u>	<u>168,470</u>
Cash and cash equivalents at 31 March		<u>196,558</u>	<u>188,679</u>

All of the cash flows are derived from continuing operations during the above two periods.

**Heritage Trust For The North West**

**Statement of Cash Flows for the Year Ended 31 March 2024**

	Note	2024 £	2023 £
<b>Cash flows from operating activities</b>			
Net cash expenditure		(181,213)	(42,105)
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	6, 8	1,700	1,720
Revaluation of investments		105,425	224,815
Loss on disposal of fixed assets held for the charity's own use	9	40,286	94,804
		<u>(33,802)</u>	<u>279,234</u>
<b>Working capital adjustments</b>			
Decrease in debtors	18	112,327	10,001
(Decrease)/increase in creditors	20	(56,410)	74,138
Decrease in provisions	22	(26,919)	-
Net cash flows from operating activities		<u>(4,804)</u>	<u>363,373</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets	14	(532)	-
Sale of investments		400,000	-
Net cash flows from investing activities		399,468	-
<b>Cash flows from financing activities</b>			
Repayment of loans and borrowings	20	(411,387)	(307,881)
Net (decrease)/increase in cash and cash equivalents		(16,723)	55,492
Cash and cash equivalents at 1 April		<u>179,871</u>	<u>124,379</u>
Cash and cash equivalents at 31 March		<u>163,148</u>	<u>179,871</u>

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 18 to 47 form an integral part of these financial statements.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2024**

#### **1 Charity status**

The charity is limited by guarantee, incorporated in , and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

These financial statements were authorised for issue by the trustees on 3 January 2025.

#### **2 Accounting policies**

##### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

##### **Basis of preparation**

Heritage Trust For The North West meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **Basis of consolidation**

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 31 March 2024.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006. The charity made a loss after tax for the financial year of £298,905 (2023- loss of £42,158).

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2024**

A subsidiary is an entity controlled by the charity. Control is achieved where the charity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the statement of financial activities from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the charity and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

#### **Going concern**

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

#### **Income and endowments**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

#### **Donations and legacies**

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### **Raising funds**

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

#### **Charitable activities**

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### **Grant provisions**

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

#### **Taxation**

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### **Tangible fixed assets**

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### **Heritage assets**

The company's collection of Heritage Centres and Historic Visitors Centres are included in the accounts at their fair value. The assets are held in the support of the Charity's primary objective of promoting and preserving historical buildings and construction techniques.

#### **Depreciation and amortisation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

<b>Asset class</b>	<b>Depreciation method and rate</b>
Capital projects and tenants improvements	10 / 25% reducing balance basis
Plant, fixtures and fittings	20% reducing balance basis
Motor vehicles	25% reducing balance basis

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2024**

#### **Investment properties**

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

#### **Business combinations**

Business combinations are accounted for under the purchase method. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the group. All intra-group transactions, balances, income and expenses are eliminated on consolidation. In accordance with Section 35 of FRS 102, Section 19 of FRS 102 has not been applied in these financial statements in respect of business combinations effected prior to the date of transition.

#### **Stock**

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out (FIFO).

#### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

#### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### **Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

#### **Provisions**

Provisions are recognised when the charity has an obligation at the reporting date as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

A provision equivalent to 5% of the costs incurred to date on Park Hill is to be set aside each year to provide for the ongoing maintenance and repair of buildings on the site.

#### **Foreign exchange**

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

The results of overseas operations are translated at the average rates of exchange during the period and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets and results of overseas operations are reported in other comprehensive income and accumulated in equity (attributed to non-controlling interests as appropriate).

Other exchange differences are recognised in the Statement of Financial Activities in the period in which they arise except for:

- 1) exchange differences on transactions entered into to hedge certain foreign currency risks (see above);
- 2) exchange differences arising on gains or losses on non-monetary items which are recognised in other comprehensive income; and
- 3) in the case of the consolidated financial statements, exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised in other comprehensive income and reported under equity.

#### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the group.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### **Pensions and other post retirement obligations**

The group operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### **Financial instruments**

##### *Classification*

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

##### *Recognition and measurement*

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### *Debt instruments*

Debt instruments which meet the following conditions are subsequently measured at amortised cost using the effective interest method:

(a) The contractual return to the holder is (i) a fixed amount; (ii) a positive fixed rate or a positive variable rate; or (iii) a combination of a positive or a negative fixed rate and a positive variable rate.

(b) The contract may provide for repayments of the principal or the return to the holder (but not both) to be linked to a single relevant observable index of general price inflation of the currency in which the debt instrument is denominated, provided such links are not leveraged.

(c) The contract may provide for a determinable variation of the return to the holder during the life of the instrument, provided that (i) the new rate satisfies condition (a) and the variation is not contingent on future events other than (1) a change of a contractual variable rate; (2) to protect the holder against credit deterioration of the issuer; (3) changes in levies applied by a central bank or arising from changes in relevant taxation or law; or (ii) the new rate is a market rate of interest and satisfies condition (a).

(d) There is no contractual provision that could, by its terms, result in the holder losing the principal amount or any interest attributable to the current period or prior periods.

(e) Contractual provisions that permit the issuer to prepay a debt instrument or permit the holder to put it back to the issuer before maturity are not contingent on future events, other than to protect the holder against the credit deterioration of the issuer or a change in control of the issuer, or to protect the holder or issuer against changes in levies applied by a central bank or arising from changes in relevant taxation or law.

(f) Contractual provisions may permit the extension of the term of the debt instrument, provided that the return to the holder and any other contractual provisions applicable during the extended term satisfy the conditions of paragraphs (a) to (c).

Debt instruments that are classified as payable or receivable within one year on initial recognition and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

With the exception of some hedging instruments, other debt instruments not meeting these conditions are measured at fair value through profit or loss.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

#### *Investments*

Investments in non-convertible preference shares and non-puttable ordinary or preference shares (where shares are publicly traded or their fair value is reliably measurable) are measured at fair value through profit or loss. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

Investments in subsidiaries and associates are measured at cost less impairment. For investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value of the shares issued plus fair value of other consideration. Any premium is ignored.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### *Derivative financial instruments*

The group uses derivative financial instruments to reduce exposure to foreign exchange risk and interest rate movements. The group does not hold or issue derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in statement of financial activities immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in statement of financial activities depends on the nature of the hedge relationship.

#### *Fair value measurement*

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

### 3 Income from donations and legacies

	Unrestricted funds General £	Restricted funds £	Total funds £
Donations and legacies;			
Donations to major appeals	(1,358)	43,491	42,133
<b>Total for 2024</b>	(1,358)	43,491	42,133
<b>Total for 2023</b>	13,349	104,510	117,859

### 4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total funds £
Grants and subsidies	2,000	-	2,000
Grants - restricted	-	2,200	2,200
<b>Total for 2024</b>	2,000	2,200	4,200
<b>Total for 2023</b>	2,817	55,381	58,198

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 5 Income from other trading activities

	<b>Unrestricted funds General £</b>	<b>Total funds £</b>
Trading income;		
Sales LHT	1,601,009	1,601,009
Sales CSNW	29,097	29,097
Property rental income	112,768	112,768
<b>Total for 2024</b>	<b>1,742,874</b>	<b>1,742,874</b>
<b>Total for 2023</b>	<b>1,749,245</b>	<b>1,749,245</b>

#### 6 Expenditure on raising funds

##### Costs of generating donations and legacies

a)

	<b>Note</b>	<b>Unrestricted funds General £</b>	<b>Total funds £</b>
Donations		7,881	7,881
<b>Total for 2024</b>		<b>7,881</b>	<b>7,881</b>

##### Costs of trading activities

b)

	<b>Note</b>	<b>Unrestricted funds General £</b>	<b>Restricted funds £</b>	<b>Total funds £</b>
Costs of goods sold		586,952	-	586,952
<b>Total for 2024</b>		<b>586,952</b>	-	<b>586,952</b>
<b>Total for 2023</b>		<b>568,712</b>	48,967	<b>617,679</b>

#### 7 Expenditure on charitable activities

	<b>Note</b>	<b>Unrestricted funds General £</b>	<b>Total 2024 £</b>	<b>Total 2023 £</b>
Grant funding of activities		303	303	23,527

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2024**

	Note	Unrestricted funds General £	Total 2024 £
Grant funding of activities		303	303
		<hr/>	<hr/>
	Note	Restricted funds £	Total 2023 £
Grant funding of activities		23,527	23,527
		<hr/>	<hr/>

**8 Other expenditure**

	Note	Unrestricted funds General £	Restricted funds £	Total funds £
Staff costs				
Wages and salaries		763,543	-	763,543
Social security		47,316	-	47,316
Pension costs		13,605	-	13,605
Other staff costs		33	-	33
Audit fees				
Audit of the financial statements		9,250	-	9,250
Legal fees		43,009	-	43,009
Marketing and publicity		3,064	-	3,064
Depreciation, amortisation and other similar costs		(29,265)	-	(29,265)
Other resources expended		470,640	62,422	533,062
<b>Total for 2024</b>		<hr/> 1,321,195	<hr/> 62,422	<hr/> 1,383,617
<b>Total for 2023</b>		<hr/> 1,225,027	<hr/> 112,870	<hr/> 1,337,897

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 9 Net incoming/outgoing resources

Net outgoing resources for the year include:

	2024	2023
	£	£
Audit fees	9,250	17,186
Loss on disposal of fixed assets held for the group's own use	(40,286)	(94,804)
Depreciation of fixed assets	11,021	13,765

#### 10 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 11 Staff costs

The aggregate payroll costs were as follows:

	2024 £	2023 £
<b>Staff costs during the year were:</b>		
Wages and salaries	763,543	731,778
Social security costs	47,316	46,986
Pension costs	13,605	13,398
Other staff costs	33	547
	824,497	792,709

The monthly average number of persons (including senior management / leadership team) employed by the group during the year expressed as full time equivalents was as follows:

	2024 No	2023 No
Management and administration	7	7
Charitable activities	47	47
Clerical administration and support	4	4
	58	58

No employee received emoluments of more than £60,000 during the year.

#### 12 Auditors' remuneration

	2024 £	2023 £
Audit of the financial statements	9,250	17,186

#### 13 Taxation

The group is a registered charity and is therefore exempt from taxation.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 14 Tangible fixed assets

##### Group

	Furniture and equipment £	Motor vehicles £	Other tangible fixed asset £	Total £
<b>Cost</b>				
At 1 April 2023	277,794	17,058	32,066	326,918
Additions	1,892	-	-	1,892
Disposals	-	-	(32,066)	(32,066)
At 31 March 2024	279,686	17,058	-	296,744
<b>Depreciation</b>				
At 1 April 2023	235,221	15,738	32,066	283,025
Charge for the year	10,692	330	-	11,022
Eliminated on disposals	-	-	(32,066)	(32,066)
At 31 March 2024	245,913	16,068	-	261,981
<b>Net book value</b>				
At 31 March 2024	33,773	990	-	34,763
At 31 March 2023	42,573	1,320	-	43,893

##### Charity

	Furniture and equipment £	Motor vehicles £	Other tangible fixed asset £	Total £
<b>Cost</b>				
At 1 April 2023	277,794	17,058	32,066	326,918
Additions	1,892	-	-	1,892
Disposals	-	-	(32,066)	(32,066)
At 31 March 2024	279,686	17,058	-	296,744
<b>Depreciation</b>				
At 1 April 2023	235,221	15,738	32,066	283,025
Charge for the year	10,692	330	-	11,022
Eliminated on disposals	-	-	(32,066)	(32,066)
At 31 March 2024	245,913	16,068	-	261,981
<b>Net book value</b>				
At 31 March 2024	33,773	990	-	34,763
At 31 March 2023	42,573	1,320	-	43,893

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2024**

**15 Heritage assets**

**Group**

	<b>Heritage properties £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2023	1,077,721	1,077,721
Disposals	(145,714)	(145,714)
At 31 March 2024	932,007	932,007
<b>Depreciation</b>		
At 31 March 2024	-	-
<b>Net book value</b>		
At 31 March 2024	932,007	932,007

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### Summary of transactions

##### Revaluation

The fair value of the group's Buildings was revalued on 31 March 2022. An independent valuer was not involved.

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees valued these assets on a fair value basis at 31st March 2022.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

##### Heritage assets not recognised in the balance sheet

The company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes only.

#### Charity

	<b>Heritage properties £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2023	1,077,721	1,077,721
Disposals	(145,714)	(145,714)
At 31 March 2024	932,007	932,007
<b>Depreciation</b>		
At 31 March 2024	-	-
<b>Net book value</b>		
At 31 March 2024	932,007	932,007

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### Summary of transactions

##### Revaluation

The fair value of the charity's Buildings was revalued on 31 March 2022. An independent valuer was not involved.

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees valued these assets on a fair value basis at 31st March 2022.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

##### Heritage assets not recognised in the balance sheet

The company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes only.

#### 16 Fixed asset investments

##### Group

	2024	2023
	£	£
Investment properties	2,258,492	2,658,492

##### Investment properties

	Investment properties £
<b>Cost or Valuation</b>	
At 1 April 2023	2,658,492
Disposals	(400,000)
At 31 March 2024	2,258,492
<b>Provision</b>	
At 31 March 2024	-
<b>Net book value</b>	
At 31 March 2024	2,258,492
At 31 March 2023	2,658,492

If investment properties had not been revalued they would have been included at historical cost within the accounts at 31st March 2024 for the group £5,030,739 (2023: £5,030,739).

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2024**

Investment properties were professionally valued on a fair value basis at 31st March 2022 by Bruton Knowles LLP.

**Charity**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Investment properties	<u>2,258,492</u>	<u>2,658,492</u>

**Investment properties**

	<b>Investment properties £</b>
<b>Cost or Valuation</b>	
At 1 April 2023	2,658,492
Disposals	<u>(400,000)</u>
At 31 March 2024	2,258,492
<b>Provision</b>	
At 31 March 2024	<u>-</u>
<b>Net book value</b>	
At 31 March 2024	<u>2,258,492</u>
At 31 March 2023	<u>2,658,492</u>

If investment properties had not been revalued they would have been included at historical cost within the accounts at 31st March 2024 for the company £5,054,115 (2023: £5,054,115).

Investment properties were professionally valued on a fair value basis at 31st March 2022 by Bruton Knowles LLP.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### Shares in group undertakings and participating interests

	<b>Subsidiary undertakings £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2023	501	501
At 31 March 2024	501	501
<b>Net book value</b>		
At 31 March 2024	501	501
At 31 March 2023	501	501

#### Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held		Principal activity
			2024	2023	
<b>Subsidiary undertakings</b>					
L.H.T. Enterprises Limited	England	Ordinary	100%	100%	General commercial company
Conservation Services N.W. Limited	England	Ordinary	100%	100%	Construction, preservation and repair of property

#### Subsidiaries

The profit for the financial period of L.H.T. Enterprises Limited was £Nil (2023 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £500 (2023 - £500).

The profit for the financial period of Conservation Services N.W. Limited was £Nil (2023 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £(63,321) (2023 - £(63,321)).

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 17 Stock

	Group		Charity
	2024	2023	2024
	£	£	£
Stocks	9,130	13,664	-

#### 18 Debtors

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Trade debtors	29,250	26,758	-	2,771
Due from group undertakings	-	-	204,507	171,984
Prepayments	10,497	26,128	-	17,079
Other debtors	-	125,475	-	125,000
	39,747	178,361	204,507	316,834

#### 19 Cash and cash equivalents

	Group		Charity	
	2024	2023	2024	2023
	£	£	£	£
Cash at bank	191,649	183,388	163,045	178,846
Other cash and cash equivalents	4,909	5,291	103	1,025
	196,558	188,679	163,148	179,871

#### Balances held by the charity that are restricted

	2024	2023
	£	£
Balances held by the charity that are restricted	64,849	81,473

The above cash at bank balance includes two bank accounts for Lytham Hall and Lytham Hall Appeal Account which are restricted.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 20 Creditors: amounts falling due within one year

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Bank loans	40,707	78,379	26,107	63,779
Trade creditors	90,807	137,495	1,837	41,206
Other loans	1,579	110,667	1,579	110,667
Due to group undertakings	-	-	195,642	372,643
Other taxation and social security	67,972	73,302	58,606	(101,379)
Other creditors	121,249	112,949	114,043	111,418
Accruals	27,354	39,730	3,500	6,150
	<u>349,668</u>	<u>552,522</u>	<u>401,314</u>	<u>604,484</u>

Creditors due within one year includes the following liabilities on which security has been given:

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Bank loans	<u>40,707</u>	<u>78,379</u>	<u>26,107</u>	<u>63,779</u>

#### 21 Creditors: amounts falling due after one year

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Bank loans	<u>1,115,078</u>	<u>1,394,251</u>	<u>1,094,868</u>	<u>1,359,495</u>

Creditors amounts falling due after more than one year includes the following liabilities on which security has been given:

	Group		Charity	
	2024 £	2023 £	2024 £	2023 £
Bank loans	<u>1,115,078</u>	<u>1,394,251</u>	<u>1,094,868</u>	<u>1,359,495</u>

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 22 Provisions

##### Group

	<b>Other provision</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
At 1 April 2023	(26,919)	(26,919)
Increase from other transfers	26,919	26,919
	<hr/>	<hr/>
At 31 March 2024	-	-
	<hr/>	<hr/>

Provision for the maintenance of Pendle Heritage Centre.

##### Charity

	<b>Other provision</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
At 1 April 2023	(26,919)	(26,919)
Increase from other transfers	26,919	26,919
	<hr/>	<hr/>
At 31 March 2024	-	-
	<hr/>	<hr/>

#### 23 Pension and other schemes

##### Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £13,605 (2023 - £13,398).

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2024**

**24 Reserves**

**Group**

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2023	(264,333)	(264,333)
Transfer of surplus funds	117,692	117,692
At 31 March 2024	<u>(146,641)</u>	<u>(146,641)</u>

**Group**

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2023	<u>(264,333)</u>	<u>(264,333)</u>

**Charity**

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2023	(264,333)	(264,333)
Transfer of surplus funds	117,692	117,692
At 31 March 2024	<u>(146,641)</u>	<u>(146,641)</u>

**Charity**

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2022	<u>(264,333)</u>	<u>(264,333)</u>

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2024**

#### **25 Commitments**

##### **Charity**

##### **Other financial commitments**

During the year the company had the following operating lease commitments:

Lytham Hall: leased at £1 per annum over 99 years. The lease expires on 31st December 2097, and  
Park Hill: leased at £1 per annum over 90 years. The lease expires on 31st March 2081.

Due to the historic nature of the buildings the trustees do not believe it is possible to establish a marketable rental value for the properties.

The total amount of other financial commitments not provided in the financial statements was £Nil (2023 - £Nil).

Heritage Trust For The North West

Notes to the Financial Statements for the Year Ended 31 March 2024

26 Funds							
Group	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Other recognised gains/(losses)	Balance at 31 March 2024	
	£	£	£	£	£	£	£
<b>Unrestricted funds</b>							
<i>General</i>							
General	1,282,008	1,751,396	(1,916,331)	14,790	117,692	1,249,555	
<i>Other</i>							
Revaluation reserve	264,333	-	-	-	(117,692)	146,641	
	264,333	-	-	-	(117,692)	146,641	
<b>Total unrestricted funds</b>	<b>1,546,341</b>	<b>1,751,396</b>	<b>(1,916,331)</b>	<b>14,790</b>	<b>-</b>	<b>1,396,196</b>	
<b>Restricted funds</b>							
Lytham Hall	133,530	45,691	(62,422)	(14,790)	-	102,009	
Other	507,246	500	-	-	-	507,746	
<b>Total restricted funds</b>	<b>640,776</b>	<b>46,191</b>	<b>(62,422)</b>	<b>(14,790)</b>	<b>-</b>	<b>609,755</b>	
<b>Total funds</b>	<b>2,187,117</b>	<b>1,797,587</b>	<b>(1,978,753)</b>	<b>-</b>	<b>-</b>	<b>2,005,951</b>	

**Heritage Trust For The North West**  
**Notes to the Financial Statements for the Year Ended 31 March 2024**

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
<b>Unrestricted funds</b>				
<i>General</i>				
General	1,298,694	1,777,053	(1,793,739)	1,282,008
<i>Other</i>				
Revaluation reserve	264,333	-	-	264,333
	264,333	-	-	264,333
<b>Total unrestricted funds</b>	<b>1,563,027</b>	<b>1,777,053</b>	<b>(1,793,739)</b>	<b>1,546,341</b>
<b>Restricted funds</b>				
Lytham Hall	160,459	104,510	(131,439)	133,530
Other	505,790	55,381	(53,925)	507,246
<b>Total restricted funds</b>	<b>666,249</b>	<b>159,891</b>	<b>(185,364)</b>	<b>640,776</b>
<b>Total funds</b>	<b>2,229,276</b>	<b>1,936,944</b>	<b>(1,979,103)</b>	<b>2,187,117</b>

**Heritage Trust For The North West**  
**Notes to the Financial Statements for the Year Ended 31 March 2024**

Charity	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/(losses) £	Balance at 31 March 2024 £
<b>Unrestricted funds</b>						
<i>General</i>						
General	1,420,829	159,866	(339,750)	14,790	117,692	1,373,427
<i>Other</i>						
Revaluation reserve	264,333	-	-	-	(117,692)	146,641
	264,333	-	-	-	(117,692)	146,641
<b>Total unrestricted funds</b>	<u>1,685,162</u>	<u>159,866</u>	<u>(339,750)</u>	<u>14,790</u>	<u>-</u>	<u>1,520,068</u>
<b>Restricted funds</b>						
Lytham Hall	78,442	45,691	(47,524)	(14,790)	-	61,819
Other	486,884	500	-	-	-	487,384
<b>Total restricted funds</b>	<u>565,326</u>	<u>46,191</u>	<u>(47,524)</u>	<u>(14,790)</u>	<u>-</u>	<u>549,203</u>
<b>Total funds</b>	<u>2,250,488</u>	<u>206,057</u>	<u>(387,274)</u>	<u>-</u>	<u>-</u>	<u>2,069,271</u>

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2024**

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
<b>Unrestricted funds</b>				
<i>General</i>				
General	1,437,467	305,126	(321,764)	1,420,829
<i>Other</i>				
Revaluation reserve	264,333	-	-	264,333
	264,333	-	-	264,333
<b>Total unrestricted funds</b>	<b>1,701,800</b>	<b>305,126</b>	<b>(321,764)</b>	<b>1,685,162</b>
<b>Restricted funds</b>				
Lytham Hall	103,855	104,510	(129,924)	78,441
Other	486,943	55,381	(55,440)	486,884
<b>Total restricted funds</b>	<b>590,798</b>	<b>159,891</b>	<b>(185,364)</b>	<b>565,325</b>
<b>Total funds</b>	<b>2,292,598</b>	<b>465,017</b>	<b>(507,128)</b>	<b>2,250,487</b>

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 27 Analysis of net assets between funds

##### Group

	Unrestricted funds General	Restricted funds	Total funds at 31 March 2024
	£		£
Tangible fixed assets	34,763	-	34,763
Heritage assets	387,101	544,906	932,007
Fixed asset investments	2,258,492	-	2,258,492
Current assets	180,586	64,849	245,435
Current liabilities	(349,668)	-	(349,668)
Creditors over 1 year	(1,115,078)	-	(1,115,078)
<b>Total net assets</b>	<b>1,396,196</b>	<b>609,755</b>	<b>2,005,951</b>

	Unrestricted funds		Restricted funds	Total funds at 31 March 2023
	General	Designated		£
	£	£	£	£
Tangible fixed assets	43,893	-	-	43,893
Heritage assets	643,418	-	434,303	1,077,721
Fixed asset investments	2,658,492	-	-	2,658,492
Current assets	174,231	-	206,473	380,704
Current liabilities	(552,523)	-	-	(552,523)
Creditors over 1 year	(1,394,251)	-	-	(1,394,251)
Provisions	-	(26,919)	-	(26,919)
<b>Total net assets</b>	<b>1,573,260</b>	<b>(26,919)</b>	<b>640,776</b>	<b>2,187,117</b>

**Heritage Trust For The North West**

**Notes to the Financial Statements for the Year Ended 31 March 2024**

**Charity**

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2024 £
Tangible fixed assets	6,798	-	6,798
Heritage assets	447,654	484,353	932,007
Fixed asset investments	2,258,993	-	2,258,993
Current assets	302,806	64,849	367,655
Current liabilities	(401,314)	-	(401,314)
Creditors over 1 year	(1,094,868)	-	(1,094,868)
<b>Total net assets</b>	<b>1,520,069</b>	<b>549,202</b>	<b>2,069,271</b>

	Unrestricted funds		Restricted funds £	Total funds at 31 March 2023 £
	General £	Designated £		
Tangible fixed assets	7,966	-	-	7,966
Heritage assets	718,869	-	358,852	1,077,721
Fixed asset investments	2,658,993	-	-	2,658,993
Current assets	290,232	-	206,473	496,705
Current liabilities	(604,485)	-	-	(604,485)
Creditors over 1 year	(1,359,495)	-	-	(1,359,495)
Provisions	-	(26,919)	-	(26,919)
<b>Total net assets</b>	<b>1,712,080</b>	<b>(26,919)</b>	<b>565,325</b>	<b>2,250,486</b>

**28 Analysis of net funds**

**Group**

	At 1 April 2023 £	Financing cash flows £	At 31 March 2024 £
Cash at bank and in hand	188,679	7,879	196,558
Net debt	188,679	7,879	196,558
	At 1 April 2022 £	Financing cash flows £	At 31 March 2023 £
Cash at bank and in hand	168,470	20,209	188,679
Net debt	168,470	20,209	188,679

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2024

#### 29 Related party transactions

##### Group

During the year the group made the following related party transactions:

##### **L.H.T. Enterprises Limited**

(L.H.T. Enterprises Limited remained a wholly owned subsidiary of the reporting company.)

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary. During the year the subsidiary company also either received income or paid for expenses on behalf of Heritage Trust for the North West. In addition, L.H.T. Enterprises Limited made profit distributions to its parent undertaking under a service level agreement totalling £152,140 (2023: £234,167).. At the balance sheet date the amount due to L.H.T. Enterprises Limited was £195,642 (2023 - £372,643).

##### **Conservation Services N.W. Limited**

(Conservation Services N.W. Limited remained a wholly owned subsidiary of the reporting company.)

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary. During the year the subsidiary company also either received income or paid for expenses on behalf of Heritage Trust for the North West. Conservation Services N.W. Limited made profit distributions to its parent undertaking under a service level agreement totalling £2,582 (2023: £53,265).. At the balance sheet date the amount due from Conservation Services N.W. Limited was £204,507 (2023 - £171,984).

##### Charity

During the year the charity made the following related party transactions:

##### **L E Stanworth**

(L E Stanworth is an ex trustee of the company.)

Loan. At the balance sheet date the amount due to/from to L E Stanworth was £Nil (2023 - £25,000).

##### **E M J Miller**

(E M J Miller is an ex director of the company.)

Loan. At the balance sheet date the amount due to E M J Miller was £87,500 (2023 - £85,631).



**THE HERITAGE TRUST FOR THE NORTH WEST**

England & Wales - Charity number 508300

---

# Accounts

---

Company registration number: 01397038

Charity registration number: 508300

# Heritage Trust For The North West

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2023

Rawcliffe & Co Limited  
Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

## Heritage Trust For The North West

### Contents

Reference and Administrative Details	1
Strategic Report	2 to 4
Trustees' Report	5 to 8
Independent Auditors' Report	9 to 12
Consolidated Statement of Financial Activities	13 to 14
Consolidated Balance Sheet	15
Balance Sheet	16
Consolidated Statement of Cash Flows	17
Statement of Cash Flows	18
Notes to the Financial Statements	19 to 44

**Heritage Trust For The North West**  
**Reference and Administrative Details**

**Chairman**

Mr John Turner

**Chief Executive Officer**

Ms Elizabeth Moss

**Charity Registration Number**

508300

**Company Registration Number**

01397038

**Registered Office**

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

**Auditor**

Rawcliffe & Co Limited  
Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

## **Heritage Trust For The North West**

### **Strategic Report for the Year Ended 31 March 2023**

The trustees, who are directors for the purposes of company law, present their strategic report for the year ended 31 March 2023, in compliance with s414C of the Companies Act 2006.

#### **Achievements and performance**

As a charitable trust responsible for the ownership and/or operational management of over 30 heritage properties, facing the impact of the economic and cost of living crisis, has required the charity to work closely with partner organisations, funders and stakeholders to enable its longevity.

As a charitable trust, we are financially reliant on earned income, as well as charitable income. This includes income sources from rental, visitor attractions and events, as well as grants and donations. Our visitor attractions, such as Lytham Hall and Pendle Heritage Centre, have hundreds of thousands of visitors yearly. These sites greatly benefit the health and well-being of the visitors and volunteers who support them. To open these properties, we rely on staff working in various disciplines, including management, catering and hospitality and volunteers supporting grounds maintenance, stewarding, conservation and many other areas.

Heritage Trust for the North West has combined its knowledge, know-how, skills, experience and connections to ride the challenges of 2022-2023 and is building new foundations to enable it to survive future inevitable challenges. New accounting and business management procedures and policies have been established. In this financial year the charity sought new Accountants to work in support of the Trustees to get a more thorough understanding of the organisations financial position. In this financial year, we have started relationships with new accountants and auditors. The start of 2023 has also seen the installation of a new networked accounting system that will work across the charity's numerous sites, to enable more straightforward, effective, and transparent reporting.

2022's business strategic review has included rationalising the charity's extensive property portfolio to reduce costs, outstanding mortgage debt and, consequently, interest charges, which have risen considerably in the last two years. A few non-core properties were sold towards the end of the financial year, and it is intended to sell several other properties over the coming months.

In 2022 Bank Hall was removed from the Heritage at Risk Register as its restoration was completed. The two-decade campaign to save the Grade II\* listed hall from ruin, has been very successful. A full restoration began in 2017, overseen by Heritage Trust for the North West, with support from Friends of Bank Hall, National Lottery Heritage Fund and property developers Next Big Thing Developments. Bank Hall has now been returned to its former glory and welcomes new residents into plush apartments. The Prospect Tower, along with the grounds, has become a visitor site with access to the public coordinated by HTNW and the Friends.

In 2022, the Grade I listed, Lytham Hall won a national award for its restoration and was recently removed from the Heritage at Risk Register. After an extensive 6-year restoration programme by Heritage Trust for the North West, the hall became the joint winner of the highly prestigious Historic Houses Association "Restoration of the Year Award". It was fabulous to receive national recognition from within the stately homes industry for the incredible achievements of the staff and volunteers. We are grateful for the many volunteers, charities and funding projects that have supported the restoration work. Lancashire's finest Georgian house, with its 78 acres of historic Grade II listed parkland now has 40 staff, over 320 active volunteers and is visited by over 240,000 people a year.

Pendle Heritage Centre has seen significant efforts to remodel the site as a social enterprise hamlet by putting heritage into the social and well-being environment. The team's progress has been significant, work is ongoing and continues into 2023.

## **Heritage Trust For The North West**

### **Strategic Report for the Year Ended 31 March 2023**

#### **Financial review**

The attached statement of financial activities shows how funds were raised and applied during the year. This statement separates funds which the charity controls itself (unrestricted funds) from those that have to be spent in a manner determined by the donor (restricted funds).

The trust operates two trading subsidiaries, L.H.T. Enterprises Limited and Conservation Services N.W. Limited, the current year results of which are set out in the notes to the accounts. During the year management charges of £234,166 (2022: £215,288) and £53,314 (2022: £Nil) were received from L.H.T. Enterprises Limited and Conservation Services N.W. Limited respectively.

The trustees consider the results for the year to be satisfactory.

#### ***Policy on reserves***

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at levels which equate to an excess of its projected needs for the forthcoming months, thereby providing sufficient funds to cover management, administration and support costs and enable the ongoing development of projects. The trustees believe the net asset position is sufficient to satisfy such requirements, although these levels of free reserves are reviewed regularly.

#### ***Funds in deficit***

During the year ended 31st March 2023 the incoming resources amounted to £1,936,944 (which represented an increase of £84,181 compared to the previous year) while resources expended amounted to £1,979,103 (which represented an increase of £250,872 compared to the previous year). The net result for the year was a deficit of £42,159 (2022 surplus £124,532).

#### **Plans for future periods**

##### ***Aims and key objectives for future periods***

Looking forward to the year ahead the company's focus is on giving strong sustainability to the trust and establishing new foundations. This will involve consolidating elements of the trust to give financial robustness, furthering our governance rigour, concluding long-term funded projects and embarking on establishing funding and support for major projects at Lytham Hall, Pendle Heritage Centre, Higherford Mill as well as a number of other opportunities being considered.

## Heritage Trust For The North West

### Strategic Report for the Year Ended 31 March 2023

#### *Principal risks and uncertainties*

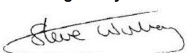
##### *Economic and cost of living crisis*

The UK is experiencing an economic and cost of living crisis.

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

The strategic report was approved by the trustees of the charity on 30 January 2024 and signed on its behalf by:

DocuSigned by:  
  
85F342AFBE944DD.....

Mr Stephen Mark Williams  
Trustee

## **Heritage Trust For The North West**

### **Trustees' Report**

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2023.

#### **Objectives and activities**

##### ***Objects and aims***

The principal activities of the company are to promote and preserve for the benefit of the people of the North West of England and of the nation at large, whatever of the English historical, architectural, natural, social or scientific heritage which may exist in or near to the aforesaid region, and to advance the education and the cultural development of the public in these matters, and to undertake such other charitable activities as may benefit the inhabitants of or visitors to the area. The company has also established various trading activities designed to enhance and subsidise the charitable activities of the trust.

##### ***Public benefit***

The trustees are confident that the charity offers services of real and practical use to the local population.

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

##### ***Use of volunteers***

The company relies on voluntary help for many of its activities.

#### **Trustees and Officers**

The trustees and officers serving during the year and since the year end were as follows:

Trustees:

Ms Elizabeth Moss

Mr Stephen Mark Williams

Ms Laurie Peake

Mr John Turner

Mr Mark Francis Whitlock Blundell

Mr Lawrence E Stanworth (retired 31 December 2022)

Mr Michael J R Bannister (retired 31 December 2022)

Chairman:

Mr John Turner

Chief Executive Officer:

Ms Elizabeth Moss

#### **Structure, governance and management**

##### ***Nature of governing document***

The company was incorporated under the Companies Act on 31st October 1978 under the name Lancashire Heritage Trust Limited. The company is a private company limited by guarantee and not having a share capital, exempted by the Secretary of State from the requirement to use the word "limited" in its name. The liability of each member is limited to an amount not exceeding £1. The company was registered as a charity on 14th December 1978 under the provisions of the Charities Acts (Charity number: 508300).

## **Heritage Trust For The North West**

### **Trustees' Report**

#### ***Recruitment and appointment of trustees***

Trustees are appointed to reflect the skills required to support the Board and its range of activities. Recruitment is either through advertising or by individual contact.

#### ***Induction and training of trustees***

A full orientation is offered on the services provided and the roles and responsibilities of a trustee, including their legal obligations under charity and company law. All appointees are informed of the content of the Memorandum and Articles of Association and the committee and decision-making processes of the charity.

#### ***Organisational structure***

The Board currently consists of the trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board meets on a regular basis but as a minimum four times per year.

#### **Relationships with related parties**

##### **Subsidiary companies**

Heritage Trust for the North West owns 100% of two trading subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited.

##### **Other companies**

Previously exerted influence over a further two companies; Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited.

##### **Branches**

Heysham Heritage Association continues to support the company's efforts to maintain a Heritage Centre in Heysham Village.

Heysham Heritage Association is considered a branch of the main charity but is an individual entity that holds a separate bank account. The funds of Heysham Heritage Association are not included within the accounts as they are immaterial.

#### ***Major risks and management of those risks***

##### ***Economic and cost of living crisis***

The UK is experiencing an economic and cost of living crisis.

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

#### **Financial instruments**

#### ***Objectives and policies***

The group's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk. The use of financial derivatives is governed by the group's policies approved by the board of trustees, which provide written principles on the use of financial derivatives to manage these risks. The group does not use derivative financial instruments for speculative purposes.

## **Heritage Trust For The North West**

### **Trustees' Report**

#### ***Cash flow risk***

The group's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The group uses foreign exchange forward contracts and interest rate swap contracts to hedge these exposures.

Interest bearing assets and liabilities are held at fixed rate to ensure certainty of cash flows.

#### ***Credit risk***

The group's principal financial assets are bank balances and cash, trade and other receivables, and investments. The group's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The group has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

#### ***Liquidity risk***

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the group uses a mixture of long-term and short-term debt finance.

Further details regarding liquidity risk can be found in the Statement of accounting policies in the financial statements.

## Heritage Trust For The North West

### Trustees' Report

#### Statement of trustees' responsibilities

The trustees (who are also the directors of Heritage Trust For The North West for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the parent charitable company and the group and of the incoming resources and application of resources, including its income and expenditure, of the charitable group for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the parent charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the parent charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the parent charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

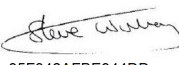
The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

The annual report was approved by the trustees of the charity on 30 January 2024 and signed on its behalf by:

DocuSigned by:



85F842AFBE944DD:.....

Mr Stephen Mark Williams  
Trustee

## **Heritage Trust For The North West**

### **Independent Auditor's Report to the Members of Heritage Trust For The North West**

#### **Opinion**

We have audited the financial statements of Heritage Trust For The North West (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 31 March 2023, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, , Balance Sheet, Consolidated Statement of Cash Flows, Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **Heritage Trust For The North West**

### **Independent Auditor's Report to the Members of Heritage Trust For The North West**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Trustees' Report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Statement of trustees' responsibilities (set out on page 8), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### **Auditor responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## Heritage Trust For The North West

### Independent Auditor's Report to the Members of Heritage Trust For The North West

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including

fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities

and skills to identify or recognise non-compliance with applicable laws and regulations;

- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the computer component manufacturing and

supply sector;

- we focused on specific laws and regulations which we considered may have a direct material effect on the financial

statements or the operations of the company, including relevant legislation such as the Companies Act 2006,

taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;

- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of

management and inspecting legal correspondence; and

- identified laws and regulations were communicated within the audit team regularly and the team remained alert to

instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining

an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of

actual, suspected and alleged fraud; and

- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;

- tested journal entries to identify unusual transactions;

- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 2 were indicative of potential bias; and

- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;

- reading the minutes of meetings of those charged with governance;

- enquiring of management as to actual and potential litigation and claims; and

- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations

are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing

standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of

the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may

involve deliberate concealment or collusion.

## Heritage Trust For The North West

### Independent Auditor's Report to the Members of Heritage Trust For The North West

#### Use of our report

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

*Ian Harrison*

07833GADD4DD423:.....

Ian Harrison BA (Hons) FCA (Senior Statutory Auditor)

For and on behalf of Rawcliffe & Co Limited, Statutory Auditor

Unit 1 Barons Court  
Graceways  
Whitehills Business Park  
Blackpool  
Lancashire  
FY4 5GP

30 January 2024

## Heritage Trust For The North West

### Consolidated Statement of Financial Activities for the Year Ended 31 March 2023 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	13,348	104,510	117,858
Charitable activities	4	2,817	55,381	58,198
Other trading activities	5	1,749,245	-	1,749,245
Other income		11,643	-	11,643
Total income		1,777,053	159,891	1,936,944
<b>Expenditure on:</b>				
Raising funds	6	(568,712)	(48,967)	(617,679)
Charitable activities	7	-	(23,527)	(23,527)
Other expenditure	8	(1,225,027)	(112,870)	(1,337,897)
Total expenditure		(1,793,739)	(185,364)	(1,979,103)
Net expenditure		(16,686)	(25,473)	(42,159)
Net movement in funds		(16,686)	(25,473)	(42,159)
<b>Reconciliation of funds</b>				
Total funds brought forward		1,563,026	666,250	2,229,276
Total funds carried forward	26	1,546,340	640,777	2,187,117
	Note	Unrestricted funds £	Restricted funds £	Total 2022 £
<b>Income and Endowments from:</b>				
Donations and legacies	3	48,963	134,015	182,978
Charitable activities	4	144,265	118,996	263,261
Other trading activities	5	1,478,758	27,702	1,506,460
Other income		8,163	-	8,163
Total income		1,680,149	280,713	1,960,862
<b>Expenditure on:</b>				
Raising funds	6	(359,601)	(48,058)	(407,659)
Charitable activities	7	116	-	116
Other expenditure	8	(1,222,664)	(206,123)	(1,428,787)
Total expenditure		(1,582,149)	(254,181)	(1,836,330)
Net income		98,000	26,532	124,532
Net movement in funds		98,000	26,532	124,532

The notes on pages 19 to 44 form an integral part of these financial statements.

## Heritage Trust For The North West

### Consolidated Statement of Financial Activities for the Year Ended 31 March 2023 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted funds £	Restricted funds £	Total 2022 £
<b>Reconciliation of funds</b>				
Total funds brought forward		1,497,242	607,502	2,104,744
Total funds carried forward	26	1,595,242	634,034	2,229,276

All of the group's activities derive from continuing operations during the above two periods.

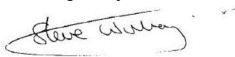
The funds breakdown for 2022 is shown in note 26.

**Heritage Trust For The North West**  
**(Registration number: 01397038)**  
**Consolidated Balance Sheet as at 31 March 2023**

	Note	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	14	43,893	57,233
Heritage assets	15	1,077,721	1,077,721
Investments		2,658,492	2,976,992
		3,780,106	4,111,946
<b>Current assets</b>			
Stocks	17	13,664	12,500
Debtors	18	178,361	220,170
Cash at bank and in hand	19	188,679	168,470
		380,704	401,140
<b>Creditors: Amounts falling due within one year</b>	20	(552,523)	(627,958)
<b>Net current liabilities</b>		(171,819)	(226,818)
<b>Total assets less current liabilities</b>		3,608,287	3,885,128
<b>Creditors: Amounts falling due after more than one year</b>	21	(1,394,251)	(1,628,933)
<b>Provisions</b>	22	(26,919)	(26,919)
<b>Net assets</b>		2,187,117	2,229,276
<b>Funds of the group:</b>			
<b>Restricted income funds</b>			
Restricted funds		640,777	634,034
<b>Unrestricted income funds</b>			
Unrestricted funds		1,282,007	1,330,909
Revaluation reserve		264,333	264,333
Total unrestricted funds		1,546,340	1,595,242
<b>Total funds</b>	26	2,187,117	2,229,276

The financial statements on pages 13 to 44 were approved by the trustees, and authorised for issue on 30 January 2024 and signed on their behalf by:

DocuSigned by:



85F342AFBE944DD:.....  
Mr Stephen Mark Williams  
Trustee

The notes on pages 19 to 44 form an integral part of these financial statements.

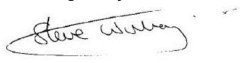
## Heritage Trust For The North West

**(Registration number: 01397038)**

### Balance Sheet as at 31 March 2023

	Note	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	14	7,966	10,811
Heritage assets	15	1,077,721	1,077,721
Investments		2,658,993	2,977,493
		3,744,680	4,066,025
<b>Current assets</b>			
Debtors	18	316,834	326,835
Cash at bank and in hand	19	179,871	124,379
		496,705	451,214
<b>Creditors: Amounts falling due within one year</b>	20	(604,485)	(617,839)
<b>Net current liabilities</b>		(107,780)	(166,625)
<b>Total assets less current liabilities</b>		3,636,900	3,899,400
<b>Creditors: Amounts falling due after more than one year</b>	21	(1,359,495)	(1,579,883)
<b>Provisions</b>	22	(26,919)	(26,919)
<b>Net assets</b>		2,250,486	2,292,598
<b>Funds of the charity:</b>			
<b>Restricted income funds</b>			
Restricted funds		565,326	545,275
<b>Unrestricted income funds</b>			
Unrestricted funds		1,420,827	1,482,990
Revaluation reserve		264,333	264,333
Total unrestricted funds		1,685,160	1,747,323
<b>Total funds</b>	26	2,250,486	2,292,598

The financial statements on pages 13 to 44 were approved by the trustees, and authorised for issue on 30 January 2024 and signed on their behalf by:

DocuSigned by:  
  
 86F342AFBE944DD:.....  
 Mr Stephen Mark Williams  
 Trustee

The notes on pages 19 to 44 form an integral part of these financial statements.

## Heritage Trust For The North West

### Consolidated Statement of Cash Flows for the Year Ended 31 March 2023

	Note	2023 £	2022 £
<b>Cash flows from operating activities</b>			
Net cash (expenditure)/income		(42,159)	124,532
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	6, 8	13,765	15,378
Revaluation of investments		224,820	849
Loss on disposal of fixed assets held for the group's own use	9	94,804	(849)
		291,230	139,910
<b>Working capital adjustments</b>			
Increase in stocks	17	(1,164)	(4,800)
Decrease in debtors	18	41,809	22,352
Increase/(decrease) in creditors	20	12,058	(11,570)
Increase in provisions	22	-	1,855
		343,933	147,747
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets	14	(1,549)	(37,173)
Sale of tangible fixed assets		-	849
		(1,549)	(36,324)
<b>Cash flows from financing activities</b>			
Repayment of loans and borrowings	20	(322,175)	(47,519)
Net increase in cash and cash equivalents		20,209	63,904
Cash and cash equivalents at 1 April		168,470	104,566
Cash and cash equivalents at 31 March		188,679	168,470

All of the cash flows are derived from continuing operations during the above two periods.

## Heritage Trust For The North West

### Statement of Cash Flows for the Year Ended 31 March 2023

	Note	2023 £	2022 £
<b>Cash flows from operating activities</b>			
Net cash (expenditure)/income		(42,106)	108,447
<b>Adjustments to cash flows from non-cash items</b>			
Depreciation	6, 8	1,720	2,544
Revaluation of investments		224,815	-
Loss on disposal of fixed assets held for the charity's own use	9	94,804	-
		279,233	110,991
<b>Working capital adjustments</b>			
Decrease/(increase) in debtors	18	10,001	(227,021)
Increase in creditors	20	74,139	211,291
Increase in provisions	22	-	1,855
		363,373	97,116
<b>Cash flows from financing activities</b>			
Repayment of loans and borrowings	20	(307,881)	(38,169)
Net increase in cash and cash equivalents		55,492	58,947
Cash and cash equivalents at 1 April		124,379	65,432
Cash and cash equivalents at 31 March		179,871	124,379

All of the cash flows are derived from continuing operations during the above two periods.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2023**

#### **1 Charity status**

The charity is limited by guarantee, incorporated in , and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is:

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

These financial statements were authorised for issue by the trustees on 30 January 2024.

#### **2 Accounting policies**

##### **Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

##### **Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

##### **Basis of preparation**

Heritage Trust For The North West meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

##### **Basis of consolidation**

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 31 March 2023.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006. The charity made a loss after tax for the financial year of £42,110 (2022 - profit of £108,447).

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2023**

A subsidiary is an entity controlled by the charity. Control is achieved where the charity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the statement of financial activities from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

The purchase method of accounting is used to account for business combinations that result in the acquisition of subsidiaries by the group. The cost of a business combination is measured as the fair value of the assets given, equity instruments issued and liabilities incurred or assumed at the date of exchange, plus costs directly attributable to the business combination. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities recognised is recorded as goodwill.

Inter-company transactions, balances and unrealised gains on transactions between the charity and its subsidiaries, which are related parties, are eliminated in full.

Intra-group losses are also eliminated but may indicate an impairment that requires recognition in the consolidated financial statements.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

#### **Going concern**

The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

#### **Income and endowments**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

#### ***Donations and legacies***

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2023**

#### **Expenditure**

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### ***Raising funds***

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

#### ***Charitable activities***

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

#### ***Grant provisions***

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

#### **Taxation**

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### **Tangible fixed assets**

Individual fixed assets are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

#### **Heritage assets**

The company's collection of Heritage Centres and Historic Visitors Centres are included in the accounts at their fair value. The assets are held in the support of the Charity's primary objective of promoting and preserving historical buildings and construction techniques.

#### **Depreciation and amortisation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

<b>Asset class</b>	<b>Depreciation method and rate</b>
Capital projects and tenants improvements	10 / 25% reducing balance basis
Plant, fixtures and fittings	20% reducing balance basis
Motor vehicles	25% reducing balance basis

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2023**

#### **Investment properties**

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in profit or loss.

#### **Business combinations**

Business combinations are accounted for under the purchase method. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the group. All intra-group transactions, balances, income and expenses are eliminated on consolidation. In accordance with Section 35 of FRS 102, Section 19 of FRS 102 has not been applied in these financial statements in respect of business combinations effected prior to the date of transition.

#### **Stock**

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks. Cost is determined using the first-in, first-out (FIFO).

#### **Trade debtors**

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

#### **Cash and cash equivalents**

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### **Trade creditors**

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2023**

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

#### **Provisions**

Provisions are recognised when the charity has an obligation at the reporting date as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

A provision equivalent to 5% of the costs incurred to date on Park Hill is to be set aside each year to provide for the ongoing maintenance and repair of buildings on the site.

#### **Foreign exchange**

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date.

The results of overseas operations are translated at the average rates of exchange during the period and their balance sheets at the rates ruling at the balance sheet date. Exchange differences arising on translation of the opening net assets and results of overseas operations are reported in other comprehensive income and accumulated in equity (attributed to non-controlling interests as appropriate).

Other exchange differences are recognised in the Statement of Financial Activities in the period in which they arise except for:

- 1) exchange differences on transactions entered into to hedge certain foreign currency risks (see above);
- 2) exchange differences arising on gains or losses on non-monetary items which are recognised in other comprehensive income; and
- 3) in the case of the consolidated financial statements, exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised in other comprehensive income and reported under equity.

#### **Fund structure**

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the group.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

## **Heritage Trust For The North West**

### **Notes to the Financial Statements for the Year Ended 31 March 2023**

#### **Pensions and other post retirement obligations**

The group operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the group has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### **Financial instruments**

##### ***Classification***

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

##### ***Recognition and measurement***

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the group transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the group, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### *Debt instruments*

Debt instruments which meet the following conditions are subsequently measured at amortised cost using the effective interest method:

(a) The contractual return to the holder is (i) a fixed amount; (ii) a positive fixed rate or a positive variable rate; or (iii) a combination of a positive or a negative fixed rate and a positive variable rate.

(b) The contract may provide for repayments of the principal or the return to the holder (but not both) to be linked to a single relevant observable index of general price inflation of the currency in which the debt instrument is denominated, provided such links are not leveraged.

(c) The contract may provide for a determinable variation of the return to the holder during the life of the instrument, provided that (i) the new rate satisfies condition (a) and the variation is not contingent on future events other than (1) a change of a contractual variable rate; (2) to protect the holder against credit deterioration of the issuer; (3) changes in levies applied by a central bank or arising from changes in relevant taxation or law; or (ii) the new rate is a market rate of interest and satisfies condition (a).

(d) There is no contractual provision that could, by its terms, result in the holder losing the principal amount or any interest attributable to the current period or prior periods.

(e) Contractual provisions that permit the issuer to prepay a debt instrument or permit the holder to put it back to the issuer before maturity are not contingent on future events, other than to protect the holder against the credit deterioration of the issuer or a change in control of the issuer, or to protect the holder or issuer against changes in levies applied by a central bank or arising from changes in relevant taxation or law.

(f) Contractual provisions may permit the extension of the term of the debt instrument, provided that the return to the holder and any other contractual provisions applicable during the extended term satisfy the conditions of paragraphs (a) to (c).

Debt instruments that are classified as payable or receivable within one year on initial recognition and which meet the above conditions are measured at the undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment.

With the exception of some hedging instruments, other debt instruments not meeting these conditions are measured at fair value through profit or loss.

Commitments to make and receive loans which meet the conditions mentioned above are measured at cost (which may be nil) less impairment.

#### *Investments*

Investments in non-convertible preference shares and non-puttable ordinary or preference shares (where shares are publicly traded or their fair value is reliably measurable) are measured at fair value through profit or loss. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

Investments in subsidiaries and associates are measured at cost less impairment. For investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value of the shares issued plus fair value of other consideration. Any premium is ignored.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### *Derivative financial instruments*

The group uses derivative financial instruments to reduce exposure to foreign exchange risk and interest rate movements. The group does not hold or issue derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in statement of financial activities immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in statement of financial activities depends on the nature of the hedge relationship.

#### *Fair value measurement*

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

### 3 Income from donations and legacies

	Unrestricted funds General £	Restricted funds £	Total funds £
Donations and legacies; Donations to major appeals	13,348	104,510	117,858
<b>Total for 2023</b>	<u>13,348</u>	<u>104,510</u>	<u>117,858</u>
<b>Total for 2022</b>	<u>48,963</u>	<u>134,015</u>	<u>182,978</u>

### 4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total funds £
Grants and subsidies	2,817	-	2,817
Grants - restricted	-	55,381	55,381
<b>Total for 2023</b>	<u>2,817</u>	<u>55,381</u>	<u>58,198</u>
<b>Total for 2022</b>	<u>144,265</u>	<u>118,996</u>	<u>263,261</u>

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 5 Income from other trading activities

	Unrestricted funds General £	Restricted funds £	Total funds £
Trading income;			
Sales LHT	1,483,852	-	1,483,852
Sales CSNW	113,582	-	113,582
Property rental income	151,811	-	151,811
<b>Total for 2023</b>	1,749,245	-	1,749,245
<b>Total for 2022</b>	1,478,758	27,702	1,506,460

#### 6 Expenditure on raising funds

##### Costs of generating donations and legacies

a)

	Note	Unrestricted funds General £	Total funds £
<b>Total for 2022</b>		65,367	65,367

##### Costs of trading activities

b)

	Note	Unrestricted funds General £	Restricted funds £	Total funds £
Costs of goods sold		568,712	48,967	617,679
<b>Total for 2023</b>		568,712	48,967	617,679
<b>Total for 2022</b>		294,234	48,058	342,292

#### 7 Expenditure on charitable activities

	Note	Unrestricted funds General £	Restricted funds £	Total funds £
Grant funding of activities		-	23,527	23,527
<b>Total for 2022</b>		(116)	-	(116)

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 8 Other expenditure

	Unrestricted funds General	Restricted funds	Total funds
Note	£	£	£
Staff costs			
Wages and salaries	731,778	-	731,778
Social security	46,986	-	46,986
Pension costs	13,398	-	13,398
Other staff costs	547	-	547
Audit fees			
Audit of the financial statements	7,186	10,000	17,186
Legal fees	27,210	-	27,210
Marketing and publicity	3,276	-	3,276
Depreciation, amortisation and other similar costs	(81,039)	-	(81,039)
Other resources expended	475,685	102,870	578,555
<b>Total for 2023</b>	<u>1,225,027</u>	<u>112,870</u>	<u>1,337,897</u>
<b>Total for 2022</b>	<u>1,222,664</u>	<u>206,123</u>	<u>1,428,787</u>

#### 9 Net incoming/outgoing resources

Net (outgoing)/incoming resources for the year include:

	2023 £	2022 £
Audit fees	17,186	17,989
Loss on disposal of fixed assets held for the group's own use	(94,804)	849
Depreciation of fixed assets	<u>13,765</u>	<u>15,378</u>

#### 10 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 11 Staff costs

The aggregate payroll costs were as follows:

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
<b>Staff costs during the year were:</b>		
Wages and salaries	731,778	732,433
Social security costs	46,986	42,617
Pension costs	13,398	12,306
Other staff costs	547	472
	792,709	787,828

The monthly average number of persons (including senior management / leadership team) employed by the group during the year expressed as full time equivalents was as follows:

	<b>2023</b>	<b>2022</b>
	<b>No</b>	<b>No</b>
Management and administration	7	7
Charitable activities	47	47
Clerical administration and support	4	4
	58	58

No employee received emoluments of more than £60,000 during the year.

#### 12 Auditors' remuneration

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Audit of the financial statements	17,186	17,989

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 13 Taxation

The group is a registered charity and is therefore exempt from taxation.

#### 14 Tangible fixed assets

##### Group

	Furniture and equipment £	Motor vehicles £	Other tangible fixed asset £	Total £
<b>Cost</b>				
At 1 April 2022	276,245	17,058	32,066	325,369
Additions	1,549	-	-	1,549
At 31 March 2023	277,794	17,058	32,066	326,918
<b>Depreciation</b>				
At 1 April 2022	221,896	15,298	32,066	269,260
Charge for the year	13,325	440	-	13,765
At 31 March 2023	235,221	15,738	32,066	283,025
<b>Net book value</b>				
At 31 March 2023	42,573	1,320	-	43,893
At 31 March 2022	54,349	1,760	-	56,109

##### Charity

	Furniture and equipment £	Motor vehicles £	Other tangible fixed asset £	Total £
<b>Cost</b>				
At 1 April 2022	276,245	17,058	32,066	325,369
Additions	1,549	-	-	1,549
At 31 March 2023	277,794	17,058	32,066	326,918
<b>Depreciation</b>				
At 1 April 2022	221,896	15,298	32,066	269,260
Charge for the year	13,325	440	-	13,765
At 31 March 2023	235,221	15,738	32,066	283,025
<b>Net book value</b>				
At 31 March 2023	42,573	1,320	-	43,893
At 31 March 2022	54,349	1,760	-	56,109

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 15 Heritage assets

<b>Group</b>	<b>Land £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2022	1,077,721	1,077,721
At 31 March 2023	1,077,721	1,077,721
<b>Depreciation</b>		
At 31 March 2023	-	-
<b>Net book value</b>		
At 31 March 2023	1,077,721	1,077,721

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Summary of transactions

##### Revaluation

The fair value of the group's Buildings was revalued on 31 March 2022. An independent valuer was not involved.

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees valued these assets on a fair value basis at 31st March 2022.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

##### Heritage assets not recognised in the balance sheet

The company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes only.

#### Charity

	<b>Land £</b>	<b>Total £</b>
<b>Cost</b>		
At 1 April 2022	1,077,721	1,077,721
At 31 March 2023	1,077,721	1,077,721
<b>Depreciation</b>		
At 31 March 2023	-	-
<b>Net book value</b>		
At 31 March 2023	1,077,721	1,077,721

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Summary of transactions

##### Revaluation

The fair value of the charity's Buildings was revalued on 31 March 2022. An independent valuer was not involved.

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees valued these assets on a fair value basis at 31st March 2022.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

##### Heritage assets not recognised in the balance sheet

The company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes only.

#### 16 Fixed asset investments

##### Group

	2023	2022
	£	£
Investment properties	2,658,492	2,976,992

##### Investment properties

	Investment properties £
<b>Cost or Valuation</b>	
At 1 April 2022	2,658,492
<b>Provision</b>	
At 31 March 2023	-
<b>Net book value</b>	
At 31 March 2023	2,658,492
At 31 March 2022	2,658,492

If investment properties had not been revalued they would have been included at historical cost within the accounts at 31st March 2023 for the group £5,030,739 (2022: £5,030,739).

Investment properties were professionally valued on a fair value basis at 31st March 2022 by Bruton Knowles LLP.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Charity

	2023	2022
	£	£
Investment properties	2,658,492	2,976,992

#### Investment properties

	Investment properties £
<b>Cost or Valuation</b>	
At 1 April 2022	2,658,492
<b>Provision</b>	
At 31 March 2023	-
<b>Net book value</b>	
At 31 March 2023	2,658,492
At 31 March 2022	2,658,492

If investment properties had not been revalued they would have been included at historical cost within the accounts at 31st March 2023 for the company £5,054,115 (2022: £5,054,115).

Investment properties were professionally valued on a fair value basis at 31st March 2022 by Bruton Knowles LLP.

#### Shares in group undertakings and participating interests

	Subsidiary undertakings £	Total £
<b>Cost</b>		
At 1 April 2022	501	501
At 31 March 2023	501	501
<b>Net book value</b>		
At 31 March 2023	501	501
At 31 March 2022	501	501

#### Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held		Principal activity
			2023	2022	
<b>Subsidiary undertakings</b>					
L.H.T. Enterprises Limited	England	Ordinary	100%	100%	General commercial company
Conservation Services N.W. Limited	England	Ordinary	100%	100%	Construction, preservation and repair of property

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Subsidiaries

The profit for the financial period of L.H.T. Enterprises Limited was £Nil (2022 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £500 (2022 - £500).

The profit for the financial period of Conservation Services N.W. Limited was £Nil (2022 - £16,085) and the aggregate amount of capital and reserves at the end of the period was £(63,321) (2022 - £(63,321)).

#### 17 Stock

	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Stocks	13,664	12,500		-

#### 18 Debtors

	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Trade debtors	26,758	55,007	2,771	29,745
Due from group undertakings	-	-	171,984	158,012
Prepayments	26,128	23,153	17,079	14,078
Other debtors	125,475	142,010	125,000	125,000
	178,361	220,170	316,834	326,835

#### 19 Cash and cash equivalents

	Group		Charity	
	2023	2022	2023	2022
	£	£	£	£
Cash at bank	183,388	166,273	178,846	123,577
Other cash and cash equivalents	5,291	2,197	1,025	802
	188,679	168,470	179,871	124,379

#### Balances held by the charity that are restricted

	2023	2022
	£	£
Balances held by the charity that are restricted	81,473	108,563

The above cash at bank balance includes two bank accounts for Lytham Hall and Lytham Hall Appeal Account which are restricted.

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 20 Creditors: amounts falling due within one year

	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Bank loans	78,379	170,432	63,779	155,832
Trade creditors	137,495	111,584	41,206	27,164
Other loans	110,667	106,107	110,667	106,107
Due to group undertakings	-	-	372,643	192,331
Other taxation and social security	73,302	56,828	(101,379)	16,534
Other creditors	112,950	127,869	111,419	112,537
Accruals	39,730	55,138	6,150	7,334
	<u>552,523</u>	<u>627,958</u>	<u>604,485</u>	<u>617,839</u>

Creditors due within one year includes the following liabilities on which security has been given:

	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Bank loans	<u>78,379</u>	<u>170,432</u>	<u>63,779</u>	<u>155,832</u>

The bank loans are secured by first legal mortgage over certain freehold investment properties of the charity.

The Lytham Town Trust loan £75,000 (2022: £75,000) is interest free with no fixed repayment date.

#### 21 Creditors: amounts falling due after one year

	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Bank loans	<u>1,394,251</u>	<u>1,628,933</u>	<u>1,359,495</u>	<u>1,579,883</u>

Creditors amounts falling due after more than one year includes the following liabilities on which security has been given:

	Group		Charity	
	2023 £	2022 £	2023 £	2022 £
Bank loans	<u>1,394,251</u>	<u>1,628,933</u>	<u>1,359,495</u>	<u>1,579,883</u>

The bank loans are secured by first legal mortgage over certain freehold investment properties of the charity.

#### Group

Included in the creditors are the following amounts due after more than five years:

	2023 £	2022 £
After more than five years by instalments	<u>(1,213,049)</u>	<u>(1,296,576)</u>

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Borrowings due after five years

##### Charity

Included in the creditors are the following amounts due after more than five years:

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
After more than five years by instalments	(1,213,049)	(1,296,576)

#### 22 Provisions

##### Group

	<b>Other provision 1</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
At 1 April 2022	(26,919)	(26,919)

Provision for the maintenance of Pendle Heritage Centre.

##### Charity

	<b>Other provision 1</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
At 1 April 2022	(26,919)	(26,919)

#### 23 Pension and other schemes

##### Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £13,398 (2022 - £12,306).

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 24 Reserves

##### Group

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2022	(264,333)	(264,333)

##### Group

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2022	(264,333)	(264,333)

##### Charity

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2022	(264,333)	(264,333)

##### Charity

	<b>Unrestricted revaluation reserve £</b>	<b>Total £</b>
At 1 April 2021	(264,333)	(264,333)

#### 25 Commitments

##### Charity

##### Other financial commitments

During the year the company had the following operating lease commitments:

Lytham Hall: leased at £1 per annum over 99 years. The lease expires on 31st December 2097, and  
Park Hill: leased at £1 per annum over 90 years. The lease expires on 31st March 2081.

Due to the historic nature of the buildings the trustees do not believe it is possible to establish a marketable rental value for the properties.

The total amount of other financial commitments not provided in the financial statements was £Nil (2022 - £Nil).

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 26 Funds

##### Group

Group	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
<b>Unrestricted funds</b>				
General	1,298,693	1,777,053	(1,793,739)	1,282,007
<b>Restricted funds</b>	666,250	159,891	(185,364)	640,777
<b>Total funds</b>	1,964,943	1,936,944	(1,979,103)	1,922,784
Group	Balance at 1 April 2021 £	Incoming resources £	Resources expended £	Balance at 31 March 2022 £
<b>Unrestricted funds</b>				
General	1,232,909	1,680,149	(1,582,149)	1,330,909
<b>Restricted funds</b>	607,502	280,713	(254,181)	634,034
<b>Total funds</b>	1,840,411	1,960,862	(1,836,330)	1,964,943

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Charity

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Balance at 31 March 2023 £
<b>Unrestricted funds</b>				
General	1,437,466	305,131	(321,764)	1,420,833
<b>Restricted funds</b>	590,799	159,891	(185,364)	565,326
<b>Total funds</b>	2,028,265	465,022	(507,128)	1,986,159
	Balance at 1 April 2021 £	Incoming resources £	Resources expended £	Balance at 31 March 2022 £
<b>Unrestricted funds</b>				
General	1,373,373	343,000	(233,383)	1,482,990
<b>Restricted funds</b>	546,445	253,011	(254,181)	545,275
<b>Total funds</b>	1,919,818	596,011	(487,564)	2,028,265

#### 27 Analysis of net assets between funds

#### Group

	Unrestricted funds		Restricted funds	Total funds at 31 March 2023 £
	General £	Designated £	£	£
Tangible fixed assets	43,893	-	-	43,893
Heritage assets	-	-	1,077,721	1,077,721
Fixed asset investments	2,658,492	-	-	2,658,492
Current assets	174,231	-	206,473	380,704
Current liabilities	(552,523)	-	-	(552,523)
Creditors over 1 year	(1,394,251)	-	-	(1,394,251)
Provisions	-	(26,919)	-	(26,919)
<b>Total net assets</b>	929,842	(26,919)	1,284,194	2,187,117

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

	Unrestricted funds		Restricted funds	Total funds at 31
	General	Designated		March
	£	£	£	£
Tangible fixed assets	57,233	-	-	57,233
Heritage assets	-	-	1,077,721	1,077,721
Fixed asset investments	2,976,992	-	-	2,976,992
Current assets	167,577	-	233,563	401,140
Current liabilities	(627,958)	-	-	(627,958)
Creditors over 1 year	(1,628,933)	-	-	(1,628,933)
Provisions	-	(26,919)	-	(26,919)
Total net assets	944,911	(26,919)	1,311,284	2,229,276

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### Charity

	Unrestricted funds		Restricted funds £	Total funds at 31
	General	Designated		March
	£	£		2023 £
Tangible fixed assets	7,966	-	-	7,966
Heritage assets	-	-	1,077,721	1,077,721
Fixed asset investments	2,658,993	-	-	2,658,993
Current assets	290,232	-	206,473	496,705
Current liabilities	(604,485)	-	-	(604,485)
Creditors over 1 year	(1,359,495)	-	-	(1,359,495)
Provisions	-	(26,919)	-	(26,919)
<b>Total net assets</b>	<b>993,211</b>	<b>(26,919)</b>	<b>1,284,194</b>	<b>2,250,486</b>
				<b>Total funds at 31</b>
	<b>Unrestricted funds</b>	<b>Designated</b>	<b>Restricted</b>	<b>March</b>
	<b>General</b>	<b>£</b>	<b>funds</b>	<b>2022</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Tangible fixed assets	10,811	-	-	10,811
Heritage assets	-	-	1,077,721	1,077,721
Fixed asset investments	2,977,493	-	-	2,977,493
Current assets	217,651	-	233,563	451,214
Current liabilities	(617,839)	-	-	(617,839)
Creditors over 1 year	(1,579,883)	-	-	(1,579,883)
Provisions	-	(26,919)	-	(26,919)
<b>Total net assets</b>	<b>1,008,233</b>	<b>(26,919)</b>	<b>1,311,284</b>	<b>2,292,598</b>

#### 28 Analysis of net funds

#### Group

	At 1 April 2022	At 31 March
	£	2023 £
Cash at bank and in hand	168,470	168,470
Net debt	168,470	168,470
		<b>At 31 March</b>
	<b>At 1 April 2021</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Cash at bank and in hand	104,566	104,566
Net debt	104,566	104,566

## Heritage Trust For The North West

### Notes to the Financial Statements for the Year Ended 31 March 2023

#### 29 Related party transactions

##### Group

During the year the group made the following related party transactions:

##### **L.H.T. Enterprises Limited**

(L.H.T. Enterprises Limited remained a wholly owned subsidiary of the reporting company.)

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary. During the year the subsidiary company also either received income or paid for expenses on behalf of Heritage Trust for the North West. In addition, L.H.T. Enterprises Limited made profit distributions to its parent undertaking under a service level agreement totalling £234,166 (2022: £215,288).. At the balance sheet date the amount due to L.H.T. Enterprises Limited was £372,643 (2022 - £192,331).

##### **Conservation Services N.W. Limited**

(Conservation Services N.W. Limited remained a wholly owned subsidiary of the reporting company.)

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary. During the year the subsidiary company also either received income or paid for expenses on behalf of Heritage Trust for the North West. Conservation Services N.W. Limited made profit distributions to its parent undertaking under a service level agreement totalling £53,314 (2022: £Nil).. At the balance sheet date the amount due from Conservation Services N.W. Limited was £171,984 (2022 - £158,012).

##### Charity

During the year the charity made the following related party transactions:

##### **L E Stanworth**

(L E Stanworth is an ex trustee of the company.)

Loan. At the balance sheet date the amount due to L E Stanworth was £25,000 (2022 - £25,000).

##### **E M J Miller**

(E M J Miller is an ex director of the company.)

Loan. At the balance sheet date the amount due to E M J Miller was £85,631 (2022 - £82,153).



**THE HERITAGE TRUST FOR THE NORTH WEST**

England & Wales - Charity number 508300

---

# Accounts

---

Company Number 01397038  
Charity No: 508300

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS**

**For the year ended 31st March 2022**

**Windle & Bowker Limited  
Chartered Accountants  
and Statutory Auditors  
Croft House  
Station Road  
Barnoldswick  
Lancashire  
BB18 5NA**

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CONTENTS OF THE FINANCIAL STATEMENTS**  
For the year ended 31<sup>st</sup> March 2022

	Page
Report of the Trustees	1 - 5
Report of the Independent Auditors	6 - 8
Consolidated statement of financial activities	9 - 10
Balance Sheets	11
Cash flow statement	12 - 13
Notes to the financial statements	14 - 27

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
For the year ended 31<sup>st</sup> March 2022**

The trustees present their annual report and the audited financial statements for the year ended 31<sup>st</sup> March 2022.

**LEGAL AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
01397038 (England and Wales)

**Registered Charity number**  
508300

**Registered office**

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

**Trustees**

The trustees who served during the year were as follows:

J Turner (Chairman)  
L E Stanworth (Treasurer)  
M J R Bannister  
M F W Blundell  
L G Coop (Resigned 4<sup>th</sup> December 2021)  
E E Moss (Appointed 1<sup>st</sup> October 2021)  
L Peake  
S M Williams

**Company secretary**

L Peake (Resigned 11<sup>th</sup> November 2021)  
S M Williams (Appointed 11<sup>th</sup> November 2021)

**Statutory Auditors**

Windle & Bowker Limited  
Chartered Accountants and Statutory Auditors  
Croft House  
Station Road  
Barnoldswick  
Lancashire  
BB18 5NA

**Bankers**

The Co-operative Bank plc  
PO Box 101  
1 Balloon Street  
Manchester  
M60 4EP

Unity Bank Trust Plc  
9 Brindley Place  
Birmingham  
B1 2HB

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (Continued)  
For the year ended 31<sup>st</sup> March 2022**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Corporate status**

The company was incorporated under the Companies Act on 31<sup>st</sup> October 1978 under the name Lancashire Heritage Trust Limited. The company is a private company limited by guarantee and not having a share capital, exempted by the Secretary of State from the requirement to use the word "limited" in its name. The liability of each member is limited to an amount not exceeding £1.

The company was registered as a charity on 14<sup>th</sup> December 1978 under the provisions of the Charities Acts (Charity number: 508300).

**Organisational structure**

The Board currently consists of the trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board meets on a regular basis but as a minimum four times per year.

**Recruitment and appointment of new board members**

Trustees are appointed to reflect the skills required to support the Board and its range of activities. Recruitment is either through advertising or by individual contact. A full orientation is offered on the services provided and the roles and responsibilities of a trustee, including their legal obligations under charity and company law. All appointees are informed of the content of the Memorandum and Articles of Association and the committee and decision-making processes of the charity.

**Risk management**

The trustees continue to examine the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

**OBJECTIVES AND ACTIVITIES**

The principal activities of the company are to promote and preserve for the benefit of the people of the North West of England and of the nation at large, whatever of the English historical, architectural, natural, social or scientific heritage which may exist in or near to the aforesaid region, and to advance the education and the cultural development of the public in these matters, and to undertake such other charitable activities as may benefit the inhabitants of or visitors to the area. The company has also established various trading activities designed to enhance and subsidise the charitable activities of the trust.

**Public benefit**

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011 to demonstrate a public benefit.

**ACHIEVEMENTS AND PERFORMANCE**

As a charitable trust responsible for the ownership and/or operational management of over 30 heritage properties, facing the second consecutive year of the Covid-19 (Coronavirus) pandemic as well as the impact of the increasing economic crisis, has required the charity to work closely with partner organisations, funders and stakeholders to enable its longevity.

Major challenges have been in the form of the pandemic era, the uncertainty of being able to open our doors to the public, of being able to afford the ever-increasing cost of operating in the form of staff costs, energy cost increases and rising insurance costs, as well as grappling with the resource impact of furlough, bounce back loans and unknown visitor numbers and trends.

As a charitable trust we have a heavy financial reliance on earned income from visitors coming to our heritage centres and visitor attractions such as Lytham Hall; and in order to open these properties we are reliant on staff working in catering and hospitality and visitor experience delivered by volunteers. All of these people – volunteers, staff and visitors – have faced their own pandemic issues which makes operating heritage properties in the 2020's incredibly precarious.

Heritage Trust for the North West has combined its knowledge, know-how, skills, experience and connections to ride the challenges of 2021-2022 and prepares to build new foundations to enable it to survive future inevitable challenges.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (continued)  
For the year ended 31<sup>st</sup> March 2022**

**ACHIEVEMENTS AND PERFORMANCE (Continued)**

The financial year has been one of two distinct halves. The first six months were focused on dealing with ever changing national and international Covid-19 restrictions and utilising the benefits of bounce-back loans and business grants which had been awarded to the charity (see Annual Report 2020-2021).

Without an appointed Chief Executive, though guided and supported in a voluntary capacity by the founding Chief Executive, the charity concluded work programmes from the Cultural Recovery Fund (CRF Round 1 and CRF Round 2) of over £300,000 which continued to enable heritage sites such as Pendle Heritage Centre, Higherford Mill and Lytham Hall to restore, develop open properties and gardens, and to embark on new projects and activities. The most significant of these was “Wonderhall” at Lytham Hall – five nights of major concert performances set within the Estate and against the backdrop of the Georgian Hall.

At the start of the second half of the financial year the trustees appointed a new Chief Executive, Elizabeth Moss, to start a new chapter within the charity’s development. She immediately took on an investigative role looking at developing opportunities for growth alongside internal scrutiny and efficiency within both the charitable and trading elements of the organisation.

In January 2022 operational changes were made in the construct of the conservation services team and Pendle Heritage Centre was temporarily closed to address significant financial losses and to enable time for developing a re-focused operational business model that is affordable to a charitable trust, and to ensure financial stabilisation.

Despite challenging operational and economic environments there is much to celebrate and many people and organisations to thank for their ongoing commitment, support and entrepreneurial spirit.

To pick out two highlights in-particular: -

**Lytham Hall** has continued with its conservation and restoration work within the Georgian Hall and outbuildings, and across its vast gardens and grounds. The combined endeavour and entrepreneurial spirit of the management team, with the staff team, an army of over three-hundred active and cherished volunteers and support of local and regional funders has meant that more rooms are fully open to the public, the range of dining and hospitality activities has been increased, the gardens and grounds are further returning to their former glory, and the visiting season and access has been greatly extended, with visitor numbers having reached around 200,000.

**Bank Hall** near Chorley (Grade II\* building at risk), a derelict Elizabethan and Jacobean manor house has now been saved and at the point of writing is to come off the English Heritage at Risk Register. At a cost of £5.6 million and supported by a grant of £2,254,000 from the National Lottery Heritage Fund, Heritage Trust for the North West has worked with developers Next Big Thing, as well as the Friends of Bank Hall, to enable the property to once again be a residential home in the form of apartments and a heritage centre telling the fascinating the story of saving Bank Hall.

**Volunteer contributions**

The company relies on voluntary help for many of its activities.

**Other matters**

The trustees would like to take the opportunity to formally thank so many who have continued to support Heritage Trust for the North West. In particular our colleagues, our apprentices who have now concluded their work with us, and the many many volunteers without whom the company would struggle to achieve its objectives. They donate so much of their time and many also donate financially – many very significantly – thank you!

Our continued work would not be possible without the tremendous support of a range of funders including National Lottery Heritage Fund, the Cultural Recovery Fund and the generous support of trusts and foundations as well as many private donors. Thank you in anticipation of future funding, without which work would not be able to continue. Thank you also to the support of the many stakeholders who help to develop the historic buildings and collections that are such an important part of the heritage and vitality of the North West.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (continued)  
For the year ended 31<sup>st</sup> March 2022**

**Related parties**

Heritage Trust for the North West owns 100% of two subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited, and previously exerted influence over a further two companies; Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited. All these companies work together in pursuit of the charity's objectives.

**Branches**

Heysham Heritage Association continues to support the company's efforts to maintain a Heritage Centre in Heysham Village.

Heysham Heritage Association is considered a branch of the main charity but is an individual entity that holds a separate bank account. The funds of Heysham Heritage Association are not included within the accounts as they are immaterial.

**FINANCIAL REVIEW**

The attached statement of financial activities shows how funds were raised and applied during the year. This statement separates funds which the charity controls itself (unrestricted funds) from those that have to be spent in a manner determined by the donor (restricted funds).

During the year ended 31<sup>st</sup> March 2022 incoming resources amounted to £1,852,763 (which represented an increase of £704,289 compared to the previous year) while resources expended amounted to £1,728,231 (which represented an increase of £667,095 compared to the previous year). After accounting for gains and losses on investments the net result for the year was a deficit of £683,874 which is a decrease on the surplus of £87,338 returned for the previous year.

As stated in Note 12, the trust operates two trading subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited the current year results of which are set out in Note 12. During the year management charges of £215,288 (2021: £112,959) and £Nil (2021: £Nil) were received from L.H.T. Enterprises Limited and Conservation Services N.W. Limited respectively.

The trustees consider the results for the year to be satisfactory.

**Reserves policy**

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at levels which equate to an excess of its projected needs for the forthcoming year, thereby providing sufficient funds to cover management, administration and support costs and enable the ongoing development of projects. The trustees believe the net asset position is sufficient to satisfy such requirements although these levels of free reserves are reviewed on a regular basis.

**Risk assessment**

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

**Future developments**

The trustees appointed a new Chief Executive, Elizabeth Moss, from 1st October 2021 to replace the founding Chief Executive John Miller who officially retired in 2017 but has continued to work on a voluntary basis in the intervening period to assist the new incumbent.

Under this new leadership the charity has begun to build on its existing work and success which will include consolidating existing projects and assets, maintaining existing properties, developing supporting infrastructure and skills, and stabilising the organisation before setting out a new strategy for the future.

Looking forward to the year ahead the company's focus is on giving strong sustainability to the trust and establishing new foundations. This will involve consolidating elements of the trust to give financial robustness, furthering our governance rigour, concluding long-term funded projects and embarking on establishing funding and support for major projects at Lytham Hall, Pendle Heritage Centre, Higherford Mill as well as a number of other opportunities being considered.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (continued)  
For the year ended 31<sup>st</sup> March 2022**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

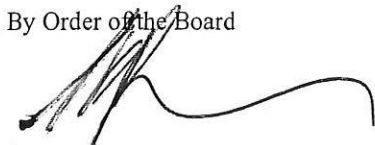
So far as the trustees are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each trustee director has taken all the steps that he or she ought to have taken as a trustee director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Windle & Bowker Limited, will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

By Order of the Board



M J R Bannister  
(Trustee)

Date: 7<sup>th</sup> November 2022

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**Opinion**

We have audited the group financial statements of Heritage Trust for the North West for the year ended 31<sup>st</sup> March 2022 on pages 9 to 27 which comprise the Consolidated Statement of Financial Activities, the Balance Sheets, the Cash Flow Statement and the Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs and of the group as at 31<sup>st</sup> March 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with the United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the other information. The other information comprises the information in the Report of the Trustees, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees/Directors.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities set out on page 4, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, we considered the following:

- the nature of the industry and sector, control environment and business performance including the key drivers for trustees' remuneration and dividend levels;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having made enquiries of management about their policies and procedures relating to:
  - > identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - > detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - > the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and local tax legislation.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements, but compliance with which may be fundamental to the company's ability to operate.

Audit response to risks identified

As a result of performing the above our procedures to respond to the risks identified included the following:

- reviewing the financial statements disclosure and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management about actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risk of material misstatement due to fraud;
- obtained an understanding of provisions and held discussions with management to understand the basis of recognition or non-recognition of tax provisions; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

There are inherent limitations in the audit procedures described above and the further removed the non-compliance with laws and regulations is from events and transactions reflected in the financial statements the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Eric Hargreaves (Senior Statutory Auditor)  
for and on behalf of Windle & Bowker Limited  
Chartered Accountants and  
Statutory Auditors  
Croft House  
Station Road  
Barnoldswick  
Lancashire  
BB18 5NA

Date: 7<sup>th</sup> November 2022

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES  
For the year ended 31<sup>st</sup> March 2022

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £	Total Funds 2021 £
<b>Income from:</b>					
Donations		27,852	134,015	161,867	42,275
Legacies		-	-	-	(75,000)
<i>Charitable activities:</i>					
Revenue grants received	2	144,265	108,138	252,403	767,809
Capital grants received	2	-	10,858	10,858	12,376
<i>Trading activities:</i>					
Trading activities		259,852	-	259,852	43,444
Services provided		654,615	-	654,615	144,758
Activity income		308,044	27,702	335,746	46,414
Other income		20,913	-	20,913	8,203
<i>Investment income:</i>					
Rents received		156,509	-	156,509	158,195
Interest received		-	-	-	-
<b>Total incoming resources</b>	3	<b>1,572,050</b>	<b>280,713</b>	<b>1,852,763</b>	<b>1,148,474</b>
<b>Expenditure on:</b>					
<i>Charitable activities:</i>					
Preservation and maintenance of heritage property		195,090	196,123	391,213	333,543
<i>Raising funds:</i>					
Trading and other activity costs		1,134,090	35,998	1,170,088	592,274
<i>Other:</i>					
Support costs		88,658	22,060	110,718	78,082
Finance costs		56,212	-	56,212	57,237
<b>Total expenditure</b>	4	<b>1,474,050</b>	<b>254,181</b>	<b>1,728,231</b>	<b>1,061,136</b>
<b>Net income before recognised gains/(losses)</b>		<b>98,000</b>	<b>26,532</b>	<b>124,532</b>	<b>87,338</b>
<b>Other recognised gains/(losses)</b>					
Revaluation of fixed asset investments		(291,693)	-	(291,693)	-
Impairment of fixed asset investments		(516,713)	-	(516,713)	-
<b>Net income after recognised gains/(losses)</b>		<b>(710,406)</b>	<b>26,532</b>	<b>(683,874)</b>	<b>87,338</b>
Transfers between funds		(32,216)	32,216	-	-
<b>Net movement in funds</b>		<b>(742,622)</b>	<b>58,748</b>	<b>(683,874)</b>	<b>87,338</b>

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (Continued)  
For the year ended 31<sup>st</sup> March 2022

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2022 £	Total Funds 2021 £
<b>Net movement in funds</b>		(742,622)	58,748	(683,874)	87,338
<b>Reconciliation of funds:</b>					
Total funds brought forward		2,296,396	607,502	2,903,898	2,816,560
Total funds carried forward	19	<u>1,553,774</u>	<u>666,250</u>	<u>2,220,024</u>	<u>2,903,898</u>

There are no acquisitions or discontinued operations in the year.

There are no other recognised gains or losses other than those shown in the Statement of Financial Activities.

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

BALANCE SHEETS

For the year ended 31<sup>st</sup> March 2022

	Notes	Group		Company	
		2022 £	2021 £	2022 £	2021 £
<b>Fixed assets</b>					
Tangible assets	8	57,233	36,287	10,811	13,355
Heritage assets	9	1,068,469	1,068,469	1,077,721	1,077,721
Investment property	10	2,976,992	3,785,398	2,976,992	3,785,398
Investments in subsidiaries	12	-	-	501	501
		<u>4,102,694</u>	<u>4,890,154</u>	<u>4,066,025</u>	<u>4,876,975</u>
<b>Current assets</b>					
Stocks	13	12,500	7,700	-	-
Debtors	14	219,711	240,132	333,629	303,644
Cash at bank and in hand		168,470	104,566	124,379	65,432
		<u>400,681</u>	<u>352,398</u>	<u>458,008</u>	<u>369,076</u>
<b>Current liabilities</b>					
Creditors: Amounts falling due within one year	15	(627,499)	(603,375)	(624,633)	(582,366)
<b>Net current liabilities</b>		<u>(226,818)</u>	<u>(250,977)</u>	<u>(166,625)</u>	<u>(213,290)</u>
<b>Total assets less current liabilities</b>		<u>3,875,876</u>	<u>4,639,177</u>	<u>3,899,400</u>	<u>4,663,685</u>
Creditors: Amounts falling due after more than one year	16	(1,628,933)	(1,710,215)	(1,579,883)	(1,646,064)
Provision for liabilities and charges	17	(26,919)	(25,064)	(26,919)	(25,064)
<b>Net assets</b>		<u>2,220,024</u>	<u>2,903,898</u>	<u>2,292,598</u>	<u>2,992,557</u>
<b>Funds</b>					
Restricted	19a	666,250	607,502	590,799	546,445
Unrestricted	19b	1,286,359	1,737,288	1,437,466	1,890,086
Revaluation reserve	19b	267,415	559,108	264,333	556,026
	20	<u>2,220,024</u>	<u>2,903,898</u>	<u>2,292,598</u>	<u>2,992,557</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 7<sup>th</sup> November 2022 and were signed on its behalf by:



E E Moss  
(Trustee)

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT**

For the year ended 31<sup>st</sup> March 2022

	Notes	2022 £	Group 2021 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	79,406	(44,034)
Interest paid		(2,450)	(3,884)
Net cash from operating activities		<u>76,956</u>	<u>(47,918)</u>
<b>Cash flows from investing activities</b>			
Rental income		156,509	158,195
Sale of tangible fixed assets		-	-
Purchase of tangible fixed assets		(37,173)	(20,323)
Interest received		-	-
Net cash from investing activities		<u>119,336</u>	<u>137,872</u>
<b>Cash flows from financing activities</b>			
Loan advances		-	73,000
Loan repayments		(126,271)	(69,391)
Net cash from financing activities		<u>(126,271)</u>	<u>3,609</u>
<b>Increase/(decrease) in cash and cash equivalents</b>			
		70,021	93,563
Cash and cash equivalents at beginning of year	2	6,396	(87,167)
<b>Cash and cash equivalents at end of year</b>	<b>2</b>	<u><u>76,417</u></u>	<u><u>6,396</u></u>

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE CASH FLOW STATEMENT  
For the year ended 31<sup>st</sup> March 2022

1 Reconciliation of funds movements to cash generated from operations

	Group	
	2022	2021
	£	£
Net movement in funds	(683,874)	87,338
Income from investing activities	(156,509)	(158,195)
Revaluation of investment property	291,693	-
Impairment of investment property	516,713	-
Depreciation charges	15,378	8,078
Loss on disposal of fixed assets	849	-
Finance costs	56,212	57,237
Finance income	-	-
	<u>40,462</u>	<u>(5,542)</u>
(Increase)/Decrease in stocks	(4,800)	600
Decrease/(Increase) in debtors	20,421	30,256
Increase/(Decrease) in creditors	23,323	(69,348)
Net cash from operating activities	<u>79,406</u>	<u>(44,034)</u>

2 Cash and cash equivalents

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

	Group	
	31.03.22	01.04.21
	£	£
Year ended 31 <sup>st</sup> March 2022		
Cash and cash equivalents	<u>76,417</u>	<u>6,396</u>

	Group	
	31.03.21	01.04.20
	£	£
Year ended 31 <sup>st</sup> March 2021		
Cash and cash equivalents	<u>6,396</u>	<u>(87,167)</u>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
For the year ended 31<sup>st</sup> March 2022**

**1. ACCOUNTING POLICIES**

**Company Information**

Heritage Trust for the North West is a charitable company limited by guarantee, incorporated in England and Wales. The company number and registered office can be found in the Report of the Trustees.

**Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective January 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the company will be able to meet its liabilities as they fall due. If the company were unable to continue to trade, adjustments would have to be made to reduce the value of the assets to their recoverable amounts, to provide for any further liabilities that may arise, and to reclassify non-current assets and any long-term liabilities as current assets and liabilities respectively.

**Basis of consolidation**

The consolidated accounts of the group for the current year incorporate the accounts of the company and its subsidiaries, L.H.T. Enterprises Limited and Conservation Services N.W. Limited. The results of trading activities of the subsidiaries are summarised in the Consolidated Statement of Financial Activities on a similar basis.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities over the expected useful life of the asset while grants relating to expenses are credited to the Statement of Financial Activities as the related expenditure is incurred.

Income from donations, legacies, fundraising and similar incoming resources are included in the year in which they are receivable.

Any income received for a specific purpose is accounted for as restricted funds when receivable.

**Expenditure**

Expenditure is accounted for on an accruals basis and has been classified under the principal categories related to the cost.

Costs allocated to activities in the furtherance of the charity's objects are those directly associated with achieving the charity's goals. Governance costs are those incurred in connection with the management of the company's assets, organisational administration and compliance with constitutional and statutory requirements. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**  
For the year ended 31<sup>st</sup> March 2022

**1. ACCOUNTING POLICIES (Continued)**

**Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees in the furtherance of the general activities of the charity. Surplus funds can be allocated to restricted projects if the trustees believe they are required.

Restricted funds are funds subject to specific restriction imposed by the donors for the purpose of any appeal in which the funds are raised and can only be used for particular purpose within the objects of the charity.

**Investment properties**

Investment property is originally recorded at cost. Any aggregate surplus or deficit arising from changes in fair value is recognised in the Statement of Financial Activities.

**Other tangible fixed assets**

Tangible fixed assets are capitalised at their purchase price.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Capital projects and tenants improvements	10/25% reducing balance basis
Plant, fixtures and fittings	20% reducing balance basis
Motor vehicles	25% reducing balance basis

**Heritage assets**

The company's collection of Heritage Centres and Historic Visitors Centres are included in the accounts at their fair value. The assets are held in the support of the Charity's primary objective of promoting and preserving historical buildings and construction techniques.

Depreciation is not provided against Heritage Assets.

**Investments**

The financial statements reflect bank interest receivable during the year. Credit is taken for interest accrued, but not received at the balance sheet date.

**Stocks**

Stocks are valued at the lower of cost and net realisable value.

**Repair fund**

A provision equivalent to 5% of the costs incurred to date on Park Hill is to be set aside each year to provide for the ongoing maintenance and repair of buildings on the site.

**Pension costs**

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. Contributions payable for the year are charged in the profit and loss account.

**Taxation**

The company is a registered charity and is therefore exempt from Income Tax and Corporation Tax under the provisions of Section 505(1) of the Income and Corporation Taxes Act 1988.

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

2. CHARITABLE ACTIVITIES

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
British Archaeological Society	500	-	500	-
Chorley Borough Council	29,744	-	29,744	-
Drapers' Charitable Fund	1,000	-	1,000	-
Fylde Borough Council	36,697	154,519	4,030	3,000
Historic England	-	34,110	-	34,110
Historic Houses Association	322	833	322	833
Inenco Group	2,000	-	2,000	-
Job Retention Scheme	24,125	281,628	4,449	59,250
Lancashire County Council	8,000	9,669	8,000	9,669
National Lottery Heritage Fund	124,900	230,300	124,900	230,300
Pendle Borough Council	18,800	41,572	14,800	41,572
Pendle Hill Landscape Partnership	9,173	6,503	-	-
Ribble Valley Borough Council	8,000	11,051	8,000	11,051
Wigan Metropolitan Borough Council	-	10,000	-	10,000
	<u>263,261</u>	<u>780,185</u>	<u>197,745</u>	<u>399,785</u>

Charitable activity income for the year was £263,261 (2021: £780,185) of which £144,265 was unrestricted (2021: £402,442) and £118,996 was restricted (2021: £377,743).

3. INCOMING RESOURCES

The total income for the year was £1,852,763 (2021: £1,148,474) of which £1,572,050 was unrestricted (2021: £817,466) and £280,713 was restricted (2021: £331,008).

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

4. RESOURCES EXPENDED

	Charitable objectives		Trading and other activity		Support costs		Total	Total
	Unrestricted £	Restricted £	Unrestricted £	Restricted £	Unrestricted £	Restricted £	2022 £	2021 £
Preservation/maintenance of heritage property	-	110,473	-	-	-	-	110,473	92,374
Cost of sales and service delivery	-	58,687	381,386	13,659	-	-	453,732	89,426
Staff wages and nic	151,957	11,764	523,101	-	73,228	15,000	775,050	533,819
Staff pensions	2,559	-	7,734	-	2,013	-	12,306	7,891
Rent and rates	22	-	11,515	673	-	-	12,210	9,044
Light and heat	21	-	38,009	-	-	-	38,030	36,014
Insurance	11,908	-	25,736	10,126	-	-	47,770	46,666
Telephone	2,316	-	5,759	-	-	-	8,075	6,957
Motor expenses	7,399	-	684	-	-	-	8,083	7,260
Travelling expenses	1,049	-	2,840	-	-	-	3,889	2,825
Advertising, publicity and marketing	191	6,370	95	-	-	-	6,656	43,839
Postage, printing and stationery	1,592	83	7,277	8	-	-	8,960	5,838
Equipment hire	1,486	-	667	498	-	-	2,651	5,096
Repairs and renewals	8,430	5,389	62,948	744	2,107	-	79,618	44,472
Cleaning expenses	222	-	17,242	-	-	-	17,464	6,655
Security costs	-	-	11,153	-	-	-	11,153	6,092
Trade subscriptions and licences	-	-	973	-	1,034	-	2,007	1,538
Training expenses	26	24	422	-	-	-	472	262
Accountancy	3,769	-	3,530	-	3,222	3,200	13,721	14,346
Legal and professional Fees	1,000	-	9,105	2,908	2,453	-	15,466	17,997
Auditors' remuneration	-	3,333	-	3,334	-	3,333	10,000	10,083
Bad and doubtful debts	-	-	1,275	-	-	-	1,275	712
Sundry expenses	214	-	1,308	-	636	-	2,158	1,313
Bank charges	-	-	12,615	-	1,958	-	14,573	5,302
Depreciation	929	-	7,867	4,048	2,007	527	15,378	8,078
Loss/(Profit) on disposal of fixed assets	-	-	849	-	-	-	849	-
	195,090	196,123	1,134,090	35,998	88,658	22,060	1,672,019	1,003,899

The total expenditure for the year was £1,728,231 (2021: £1,061,136) of which £1,474,050 was unrestricted (2021: £754,866) and £254,181 was restricted (2021: £306,270).

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)**  
For the year ended 31<sup>st</sup> March 2022

**5. ANALYSIS OF TOTAL RESOURCES EXPENDED**

	Staff Costs £	Other £	Depreciation etc £	2022 £	2021 £
Direct charitable expenditure	166,280	224,004	929	391,213	333,543
Other expenditure:					
Trading and other activity costs	530,835	626,489	12,764	1,170,088	592,274
Support costs	90,241	20,477	-	110,718	78,082
Finance costs	-	56,212	-	56,212	57,237
	<u>787,356</u>	<u>927,182</u>	<u>13,693</u>	<u>1,728,231</u>	<u>1,061,136</u>

**6. STAFF COSTS**

	2022 £	2021 £
Wages and salaries	732,433	510,085
Social security costs	42,617	23,734
Pension costs	<u>12,306</u>	<u>7,891</u>
	<u>787,356</u>	<u>541,710</u>

The average number of persons employed during the year, including the trustee directors, analysed by function was as follows:

	2022	2021
Management and administration	7	8
Charitable services	47	37
Clerical administration and support	<u>4</u>	<u>3</u>
	<u>58</u>	<u>48</u>

No employees were individually paid more than £60,000 during the current or previous year.

**Trustees' remuneration**

No trustees or persons related or connected by business to them have received any remuneration or other benefits from the charity during the current or previous year.

**Trustees' expenses**

No trustees were reimbursed with expenses incurred on behalf of the company during the current or previous year.

**Key Management Personnel remuneration**

The Key Management Personnel were paid a total remuneration of £Nil (2021: £Nil).

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

7. NET INCOME AND EXPENDITURE FOR THE YEAR

	2022	2021
	£	£
<b>This is stated after charging:</b>		
Operating leases - equipment	2,651	5,096
Depreciation	15,378	8,078
Loss on disposal of fixed assets	849	-
Bank interest payable	2,450	3,884
Loan interest payable	53,762	53,353
Other interest payable	-	-
<i>Auditors remuneration:</i>		
Audit fees	10,000	10,083
Accountancy services	13,721	14,346
	<u>13,721</u>	<u>14,346</u>

8a. TANGIBLE FIXED ASSETS – GROUP

	Projects and tenants improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
<b>COST OR VALUATION</b>					
At 1 <sup>st</sup> April 2021	32,066	18,960	293,149	25,936	370,111
Additions	-	-	35,610	1,563	37,173
Disposals	-	-	(71,995)	-	(71,995)
At 31 <sup>st</sup> March 2022	<u>32,066</u>	<u>18,960</u>	<u>256,764</u>	<u>27,499</u>	<u>335,289</u>
<b>DEPRECIATION</b>					
At 1 <sup>st</sup> April 2021	32,066	12,579	266,092	23,087	333,824
Charge for the year	-	1,276	13,096	1,006	15,378
Eliminated on disposal	-	-	(71,146)	-	(71,146)
At 31 <sup>st</sup> March 2021	<u>32,066</u>	<u>13,855</u>	<u>208,042</u>	<u>24,093</u>	<u>278,056</u>
<b>NET BOOK VALUE</b>					
At 31 <sup>st</sup> March 2022	<u>-</u>	<u>5,105</u>	<u>48,722</u>	<u>3,406</u>	<u>57,233</u>
At 31 <sup>st</sup> March 2021	<u>-</u>	<u>6,381</u>	<u>27,057</u>	<u>2,849</u>	<u>36,287</u>

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

8b. TANGIBLE FIXED ASSETS – COMPANY

	Projects and tenants improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
<b>COST OR VALUATION</b>					
At 1 <sup>st</sup> April 2021	32,066	18,960	142,189	10,441	203,656
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
At 31 <sup>st</sup> March 2022	<u>32,066</u>	<u>18,960</u>	<u>142,189</u>	<u>10,441</u>	<u>203,656</u>
<b>DEPRECIATION</b>					
At 1 <sup>st</sup> April 2021	32,066	12,579	137,410	8,246	190,301
Charge for the year	-	1,276	719	549	2,544
Eliminated on disposal	-	-	-	-	-
At 31 <sup>st</sup> March 2022	<u>32,066</u>	<u>13,855</u>	<u>138,129</u>	<u>8,795</u>	<u>192,845</u>
<b>NET BOOK VALUE</b>					
At 31 <sup>st</sup> March 2022	<u>-</u>	<u>5,105</u>	<u>4,060</u>	<u>1,646</u>	<u>10,811</u>
At 31 <sup>st</sup> March 2021	<u>-</u>	<u>6,381</u>	<u>4,779</u>	<u>2,195</u>	<u>13,355</u>

9. HERITAGE ASSETS

	Group Total £	Company Total £
<b>COST OR VALUATION</b>		
At 1 <sup>st</sup> April 2021	1,068,469	1,077,721
Additions	-	-
Disposals	-	-
At 31 <sup>st</sup> March 2022	<u>1,068,469</u>	<u>1,077,721</u>
<b>NET BOOK VALUE</b>		
At 31 <sup>st</sup> March 2022	<u>1,068,469</u>	<u>1,077,721</u>
At 31 <sup>st</sup> March 2021	<u>1,068,469</u>	<u>1,077,721</u>

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees valued these assets on a fair value basis at 31<sup>st</sup> March 2022.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

In addition, the company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes and are held in perpetuity.

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

10. INVESTMENT PROPERTY

	Group Total £	Company Total £
<b>FAIR VALUE</b>		
At 1 <sup>st</sup> April 2021	2,976,992	2,976,992
At 31 <sup>st</sup> March 2022	<u>2,976,992</u>	<u>2,976,992</u>

Investment properties were professionally valued on a fair value basis at 31<sup>st</sup> March 2022 by Bruton Knowles LLP.

If investment properties had not been revalued they would have been included at the following historical cost within the accounts:

	Group Total £	Company Total £
At 31 <sup>st</sup> March 2022	<u>5,030,739</u>	<u>5,054,115</u>
At 31 <sup>st</sup> March 2021	<u>5,030,739</u>	<u>5,054,115</u>

11. OPERATING LEASE COMMITMENTS

During the year the company had the following operating lease commitments:

Lytham Hall: Leased at £1 per annum over 99 years. The lease expires on 31 December 2097.

Park Hill: Leased at £10 per annum over 90 years. The lease expires on 31 March 2081.

Due to the historic nature of the buildings the trustees do not believe it is possible to establish a marketable rental value for the properties.

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

12. INVESTMENTS

	Group		Company	
	2022 £	2021 £	2022 £	2021 £
Unlisted investments:				
L.H.T. Enterprises Limited				
2 Ordinary shares of £250 each at cost	-	-	500	500
Conservation Services N.W. Limited				
1 Ordinary share of £1 at cost	-	-	1	1
	<u>-</u>	<u>-</u>	<u>501</u>	<u>501</u>

The investment in L.H.T. Enterprises Limited represents 100% of the issued share capital of the company. Its principal activity is that of carrying on the business of a general commercial company on behalf of the parent company. The parent company receives all profits made by the company.

The investment in Conservation Services N.W. Limited also represents 100% of the issued share capital of the company. The principal activity is that of the construction, preservation and repair of property. The parent company receives all profits made by the company.

The following is a summary of the trading subsidiaries' results for the year:-

	L.H.T. Enterprises Limited		Conservation Services N.W. Limited	
	£	£	£	£
Turnover		1,329,053		177,407
Expenditure:				
Cost of generating funds	1,113,765		161,322	
Cost of management and administration	<u>215,288</u>	<u>1,329,053</u>	<u>-</u>	<u>161,322</u>
Surplus/(Deficit)		<u>-</u>		<u>16,085</u>

13. STOCKS

	Group		Company	
	2022 £	2021 £	2022 £	2021 £
Goods for resale	<u>12,500</u>	<u>7,700</u>	<u>-</u>	<u>-</u>
	<u>12,500</u>	<u>7,700</u>	<u>-</u>	<u>-</u>

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

14. DEBTORS

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Trade debtors	55,007	7,437	29,745	290
Amounts due from subsidiary undertakings	-	-	158,012	128,991
Grants receivable	-	27,287	-	27,287
Other debtors	143,693	183,233	131,794	132,797
Prepayments	21,011	22,175	14,078	14,279
	<u>219,711</u>	<u>240,132</u>	<u>333,629</u>	<u>303,644</u>

15. CREDITORS: amounts falling due within one year

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Trade creditors	111,584	144,792	27,164	93,795
Bank loans and overdrafts	170,432	167,776	155,832	158,927
Amounts due to subsidiary undertakings	-	-	192,331	74,839
Other creditors	160,659	175,993	150,438	167,070
Other taxes and social security	56,828	9,898	16,534	5,113
Accruals and deferred income	52,996	29,916	7,334	7,622
Loans: Lytham Town Trust	75,000	75,000	75,000	75,000
	<u>627,499</u>	<u>603,375</u>	<u>624,633</u>	<u>582,366</u>

Included within amounts falling due within one year are bank loans totalling £63,779 (2021: £60,757) secured by a first legal charge over certain freehold investment properties of the charity.

The Lytham Town Trust loan is interest free with no fixed repayment date.

16. CREDITORS: amounts falling due after more than one year

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Bank loans	<u>1,628,933</u>	<u>1,710,215</u>	<u>1,579,883</u>	<u>1,646,064</u>

Amounts falling due in more than five years:

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Repayable by instalments				
Bank loans: > 5 years	<u>1,296,576</u>	<u>1,380,103</u>	<u>1,296,576</u>	<u>1,374,544</u>

Included within amounts falling due after more than one year are bank loans totalling £1,579,883 (2021: £1,646,064) secured by a first legal charge over certain freehold investment properties of the charity. All other bank loans are unsecured.

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

17. PROVISION FOR LIABILITIES AND CHARGES

	Group and Company 2022 £	Group and Company 2021 £
Provision for the maintenance of Pendle Heritage Centre	<u>26,919</u>	<u>25,064</u>

18. RESULTS OF PARENT COMPANY

As permitted by Section 408 of the Companies Act 2006, the income and expenditure account of the parent company is not presented as part of these financial statements.

The parent company's net incoming resources for the financial year amounted to £108,447 (2021: £103,376).

19a. MOVEMENT IN RESTRICTED FUNDS

GROUP

	1 <sup>st</sup> April 2021 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2022 £
Fixed assets	11,743	10,858	(4,575)	-	-	18,026
Lytham Hall	92,127	173,169	(134,388)	29,552	-	160,460
Dukinfield project	125,000	-	-	-	-	125,000
Rose Castle (Project Officer)	3,057	-	-	-	-	3,057
Other projects	375,575	96,686	(115,218)	2,664	-	359,707
	<u>607,502</u>	<u>280,713</u>	<u>(254,181)</u>	<u>32,216</u>	-	<u>666,250</u>

COMPANY

	1 <sup>st</sup> April 2021 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2022 £
Fixed assets	11,743	10,858	(527)	(19,838)	-	2,236
Lytham Hall	34,127	165,169	(124,992)	29,552	-	103,856
Dukinfield project	125,000	-	-	-	-	125,000
Other projects	375,575	96,686	(93,953)	(18,601)	-	359,707
	<u>546,445</u>	<u>272,713</u>	<u>(219,472)</u>	<u>(8,887)</u>	-	<u>590,799</u>

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022

19b. MOVEMENT IN UNRESTRICTED FUNDS

GROUP

	1 <sup>st</sup> April 2021 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2022 £
Designated:						
General fund	-	-	-	-	-	-
Maintenance of Pendle Heritage Centre Fund	25,064	-	-	1,855	-	26,919
David Knightley Trust	220,246	-	-	-	-	220,246
Undesignated:						
General fund	1,491,978	1,572,050	(1,474,050)	(34,071)	(516,713)	1,039,194
Revaluation reserve	559,108	-	-	-	(291,693)	267,415
	<u>2,296,396</u>	<u>1,572,050</u>	<u>(1,474,050)</u>	<u>(32,216)</u>	<u>(808,406)</u>	<u>1,553,774</u>

COMPANY

	1 <sup>st</sup> April 2021 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2022 £
Designated:						
General fund	-	-	-	-	-	-
Maintenance of Pendle Heritage Centre Fund	25,064	-	-	1,855	-	26,919
David Knightley Trust	220,246	-	-	-	-	220,246
Undesignated:						
General fund	1,644,776	323,298	(268,092)	7,032	(516,713)	1,190,301
Revaluation reserve	556,026	-	-	-	(291,693)	264,333
	<u>2,446,112</u>	<u>323,298</u>	<u>(268,092)</u>	<u>8,887</u>	<u>(808,406)</u>	<u>1,701,799</u>

**Maintenance of Pendle Heritage Centre Fund**

A fund to preserve the sites of historical and architectural interest at Park Hill which include the former farmhouse, the Cruck Barn, the Walled Garden, the Park Hill Barn and the Park Hill Cottages.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2022**

**23. RELATED PARTY DISCLOSURES**

- 1 L.H.T Enterprises Limited and Conservation Services N.W. Limited remained as wholly owned subsidiaries of the reporting company.

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary companies as follows:

- (i) L.H.T. Enterprises Limited totalling £77,617 (2021: £93,711)
- (ii) Conservation Services N.W. Limited totalling £49,326 (2021: £32,092)

During the year the subsidiary companies also either received income or paid for expenses on behalf of Heritage Trust for the North West as follows:

- (i) L.H.T. Enterprises Limited totalling £83,936 (2021: £18,445)
- (ii) Conservation Services N.W. Limited totalling £Nil (2021: £270)

In addition, L.H.T. Enterprises Limited made profit distributions to its parent undertaking under a service level agreement totalling £215,288 (2021: £112,959).

All transactions were charged to the correct company via the inter-company accounts.

As at 31<sup>st</sup> March 2022 Heritage Trust for the North West:

- (i) owed £192,331 (2021: £74,839) to L.H.T. Enterprises Limited
- (ii) was owed £158,012 (2021: £128,991) by Conservation Services N.W. Limited

- 2 As at 31<sup>st</sup> March 2022 Heritage Trust for the North West owed £25,000 (2021: £25,000) to L.E Stanworth, a trustee of the company.
- 3 As at 31<sup>st</sup> March 2022 Heritage Trust for the North West owed £82,153 (2021: £87,500) to E.M.J. Miller.

**THE HERITAGE TRUST FOR THE NORTH WEST**

England & Wales - Charity number 508300

---

# Accounts

---

Company Number 01397038  
Charity No: 508300

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES AND  
AUDITED FINANCIAL STATEMENTS**

**For the year ended 31st March 2021**

**Windle & Bowker Limited  
Chartered Accountants  
and Statutory Auditors  
Croft House  
Station Road  
Barnoldswick  
Lancashire  
BB18 5NA**

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CONTENTS OF THE FINANCIAL STATEMENTS  
For the year ended 31<sup>st</sup> March 2021**

	Page
Report of the Trustees	1 - 5
Report of the Independent Auditors	6 - 8
Consolidated statement of financial activities	9 - 10
Balance Sheets	11
Cash flow statement	12 - 13
Notes to the financial statements	14 - 27

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES  
For the year ended 31<sup>st</sup> March 2021**

The trustees present their annual report and the audited financial statements for the year ended 31<sup>st</sup> March 2021.

**LEGAL AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
01397038 (England and Wales)

**Registered Charity number**  
508300

**Registered office**

Park Hill  
Barrowford  
Nelson  
Lancashire  
BB9 6JQ

**Trustees**

The trustees who served during the year were as follows:

J Turner (Chairman)  
M J R Bannister (Vice Chairman)  
M F W Blundell  
L G Coop  
L Peake  
A E Preston (Resigned 24<sup>th</sup> January 2021)  
L E Stanworth  
S M Williams

**Company secretary**

L Peake (Resigned 11<sup>th</sup> November 2021)  
S M Williams (Appointed 11<sup>th</sup> November 2021)

**Statutory Auditors**

Windle & Bowker Limited  
Chartered Accountants and Statutory Auditors  
Croft House  
Station Road  
Barnoldswick  
Lancashire  
BB18 5NA

**Bankers**

The Co-operative Bank plc  
PO Box 101  
1 Balloon Street  
Manchester  
M60 4EP

Unity Bank Trust Plc  
9 Brindley Place  
Birmingham  
B1 2HB

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Corporate status**

The company was incorporated under the Companies Act on 31<sup>st</sup> October 1978 under the name Lancashire Heritage Trust Limited. The company is a private company limited by guarantee and not having a share capital, exempted by the Secretary of State from the requirement to use the word "limited" in its name. The liability of each member is limited to an amount not exceeding £1.

The company was registered as a charity on 14<sup>th</sup> December 1978 under the provisions of the Charities Acts (Charity number: 508300).

**Organisational structure**

The Board currently consists of the trustees and is responsible for key policy decisions and the effective governance of the organisation overall. The Board meets on a regular basis but as a minimum four times per year.

**Recruitment and appointment of new board members**

Trustees are appointed to reflect the skills required to support the Board and its range of activities. Recruitment is either through advertising or by individual contact. A full orientation is offered on the services provided and the roles and responsibilities of a trustee, including their legal obligations under charity and company law. All appointees are informed of the content of the Memorandum and Articles of Association and the committee and decision making processes of the charity.

**Risk management**

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to ensure that regular reports are produced and that necessary steps can be taken to address any issues arising.

**OBJECTIVES AND ACTIVITIES**

The principal activities of the company are to promote and preserve for the benefit of the people of the North West of England and of the nation at large, whatever of the English historical, architectural, natural, social or scientific heritage which may exist in or near to the aforesaid region, and to advance the education and the cultural development of the public in these matters, and to undertake such other charitable activities as may benefit the inhabitants of or visitors to the area. The company has also established various trading activities designed to enhance and subsidise the charitable activities of the trust.

**Public benefit**

The trustees are confident that the charity offers services of real and practical use to the local population and therefore complies with the responsibility placed on all charities under the Charities Act 2011 to demonstrate a public benefit.

**ACHIEVEMENTS AND PERFORMANCE**

The closure of all our sites at the beginning of the year (March 2020) due to the Covid-19 (Coronavirus) pandemic has been a major threat to the survival of the Trust.

First it looked as though the enforced closure would be lifted by mid-Summer and the loss of all our trading income would be only temporary, but it turned out to be much more drastic, with the introduction of further lockdowns. A crisis funding group co-ordinated by the Trust's Finance Management Team augmented by the three of the Trust's volunteer specialist consultants (who have supported the Trust on numerous projects over the years), came to our aid. They took the opportunity of the Government's initiatives; a Job Retention Scheme whereby staff were furloughed, Bounce-Back Loans, Business Grants, deferment of VAT repayments and reduction of VAT to 5%. Applications to the Historic England and the National Lottery Heritage Fund for small grants for emergency repairs were successful. In the Autumn, a bid to the Culture Recovery Fund (Round 1) for £187,000 was approved and a Round 2 bid of £124,000 has been awarded. At the end of the financial year the team had received £1.2 million in Covid-19 related grants, tax reductions and payments which enabled the Trust to meet all the costs of insurance and maintenance of our properties and other overheads.

Covid-19 has been a challenge like no other for the Trust and recovery from the pandemic will remain a challenge with higher running costs, difficulty procuring equipment and supply chain and changing visitor behaviours impacting on income.

However, it is not all gloomy. Covid-19 has also presented the Trust with opportunities. Whilst the social and economic upheaval has made a huge impact on the way Heritage Trust for the North West operates as a building preservation trust both now and in the future, we have been able to explore new technologies, online and outdoor activities, reacting to and involving new audiences.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (continued)  
For the year ended 31<sup>st</sup> March 2021**

**ACHIEVEMENTS AND PERFORMANCE (Continued)**

Our two major visitor projects are Lytham Hall and Pendle Heritage Centre.

During the year to March 2021, at **Lytham Hall** the team of staff and volunteers have been able to build on the many of the improvements that had already been made to the Parkland and Buildings thanks to the investment (of over £3 million) by the National Lottery Heritage Fund and many other grant making bodies including the Friends of Lytham Hall, Coastal Heritage Fund, Pilgrim Trust, J P Getty Charitable Trust, Monument Trust, Lancashire Environmental Fund and from the Heritage Trust for the North West staff over the last decade. Focused activity has been on improved visitor experience, catering, events and activities for audiences.

At **Pendle Heritage Centre** we have begun to look at the opportunities for making more of our outdoor spaces. We have been working with the Pendle Hill Landscape Partnership which is supporting 3 full time apprentices including 1 in horticulture, enabling us to raise our standards but also developing the land at the rear of the centre making a Wildlife Garden (as a contrast to our 18th century Walled Garden). An award of a grant of £8,000 from the Pendle Hill Landscape Partnership is being used to restore the historic landscape features and habitats and make them a valuable resource for outdoor reach and education within the local community. We have also improved the way we have managed the site by the introduction of a take-away service for visitors for the Park and a gazebo in the garden to serve refreshments outdoors.

Raised funds have also given us an opportunity to focus more on our charitable objectives in particular at Grane Mill, Haslingden and at Higherford Mill, Barrowford where important features of former listed textile mills have been repaired and the sites enhanced for visitors.

**Bank Hall, Bretherton (near Chorley)**

The crowning glory in 2020/21 must be the near completion of the restoration and saving of Bank Hall, Bretherton, near Chorley (Grade II\* building at risk) at a cost of £5.6 million, supported by a grant of £2,254,000 from the National Lottery Heritage Fund. This is the fourth building at risk that the Trust has completed in the last five years; the others being Lytham Hall (Grade I), Edgar Woods Long Street Methodist Church, Middleton Manchester (Grade II\*) and Lomeshaye Bridge Mill, Nelson (Grade II) – not an insignificant achievement for a charitable trust in these austere times, not to mention the Covid-19 crisis.

**Volunteer contributions**

The company relies on voluntary help for many of its activities.

**Related parties**

Heritage Trust for the North West owns 100% of two subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited, and previously exerted influence over a further two companies; Greater Manchester Building Preservation Trust Limited and Cumbria Building Preservation Trust Limited. All these companies work together in pursuit of the charity's objectives.

**Branches**

Heysham Heritage Association continues to support the company's efforts to maintain a Heritage Centre in Heysham Village.

Heysham Heritage Association is considered a branch of the main charity but is an individual entity that holds a separate bank account. The funds of Heysham Heritage Association are not included within the accounts as they are immaterial.

**FINANCIAL REVIEW**

The attached statement of financial activities shows how funds were raised and applied during the year. This statement separates funds which the charity controls itself (unrestricted funds) from those that have to be spent in a manner determined by the donor (restricted funds).

During the year ended 31<sup>st</sup> March 2021 incoming resources amounted to £1,148,474 (which represented a decrease of £25,056 compared to the previous year) while resources expended amounted to £1,061,136 (which represented a decrease of £150,826 compared to the previous year). After accounting for gains and losses on investments the net result for the year was a surplus of £87,338 which is an increase on the deficit of £125,770 returned for the previous year.

As stated in Note 12, the trust operates two trading subsidiaries; L.H.T. Enterprises Limited and Conservation Services N.W. Limited the current year results of which are set out in Note 12. During the year management charges of £112,959 (2020: £197,201) and £Nil (2019: £Nil) were received from L.H.T. Enterprises Limited and Conservation Services N.W. Limited respectively.

The trustees consider the results for the year to be satisfactory.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (continued)  
For the year ended 31<sup>st</sup> March 2021**

**FINANCIAL REVIEW (Continued)**

**Reserves policy**

It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at levels which equate to an excess of its projected needs for the forthcoming year, thereby providing sufficient funds to cover management, administration and support costs and enable the ongoing development of projects. The trustees believe the net asset position is sufficient to satisfy such requirements although these levels of free reserves are reviewed on a regular basis.

**Risk assessment**

The trustees have identified the major risks to which the charity is exposed and procedures to manage those risks have been put in place.

**Future developments**

The trustees have appointed a new Chief Executive, Elizabeth Moss, from 1st October 2021 to replace John Miller who officially retired in 2017 but has continued to work on a voluntary basis in the intervening period to assist the Trust.

Under this new leadership the charity will build on the existing work and success of the Trust, including consolidating existing projects and assets, maintaining existing properties, developing supporting infrastructure and skills and stabilising the organisation before setting out a new strategy for the future.

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the trustees are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each trustee director has taken all the steps that he or she ought to have taken as a trustee director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES (continued)  
For the year ended 31<sup>st</sup> March 2021**

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the trustees to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland. The financial statements are required by law to give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP and FRS 102;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS**

So far as the trustees are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each trustee director has taken all the steps that he or she ought to have taken as a trustee director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

**AUDITORS**

The auditors, Windle & Bowker Limited, will be proposed for re-appointment in accordance with Section 485 of the Companies Act 2006.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

By Order of the Board



L E Stanworth – Trustee

Date: 13<sup>th</sup> December 2021

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**Opinion**

We have audited the group financial statements of Heritage Trust for the North West for the year ended 31<sup>st</sup> March 2021 on pages 9 to 27 which comprise the Consolidated Statement of Financial Activities, the Balance Sheets, the Cash Flow Statement and the Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs and of the group as at 31<sup>st</sup> March 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with the United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the other information. The other information comprises the information in the Report of the Trustees, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees/Directors.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities set out on page 4, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Identifying and assessing potential risks related to irregularities

In identifying and assessing risks of material misstatement in respect of irregularities, we considered the following:

- the nature of the industry and sector, control environment and business performance including the key drivers for trustees' remuneration and dividend levels;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having made enquiries of management about their policies and procedures relating to:
  - > identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - > detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - > the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act and local tax legislation.

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements, but compliance with which may be fundamental to the company's ability to operate.

Audit response to risks identified

As a result of performing the above our procedures to respond to the risks identified included the following:

- reviewing the financial statements disclosure and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management about actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risk of material misstatement due to fraud;
- obtained an understanding of provisions and held discussions with management to understand the basis of recognition or non-recognition of tax provisions; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

There are inherent limitations in the audit procedures described above and the further removed the non-compliance with laws and regulations is from events and transactions reflected in the financial statements the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Auditors.

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Eric Hargreaves (Senior Statutory Auditor)  
for and on behalf of Windle & Bowker Limited  
Chartered Accountants and  
Statutory Auditors  
Croft House  
Station Road  
Barnoldswick  
Lancashire  
BB18 5NA

Date: 13<sup>th</sup> December 2021

HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

For the year ended 31<sup>st</sup> March 2021

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £	Total Funds 2020 £
<b>Income from:</b>					
Donations		14,010	28,265	42,275	38,600
Legacies		-	(75,000)	(75,000)	-
<i>Charitable activities:</i>					
Revenue grants received	2	402,442	365,367	767,809	103,331
Capital grants received	2	-	12,376	12,376	-
<i>Trading activities:</i>					
Trading activities		43,444	-	43,444	225,272
Services provided		144,758	-	144,758	403,151
Activity income		46,414	-	46,414	236,283
Other income		8,203	-	8,203	26,333
<i>Investment income:</i>					
Rents received		158,195	-	158,195	140,560
Interest received		-	-	-	-
<b>Total incoming resources</b>	3	<b>817,466</b>	<b>331,008</b>	<b>1,148,474</b>	<b>1,173,530</b>
<b>Expenditure on:</b>					
<i>Charitable activities:</i>					
Preservation and maintenance of heritage property		118,135	215,408	333,543	213,663
<i>Raising funds:</i>					
Trading and other activity costs		506,791	85,483	592,274	841,075
<i>Other:</i>					
Support costs		72,703	5,379	78,082	89,032
Finance costs		57,237	-	57,237	68,192
<b>Total expenditure</b>	4	<b>754,866</b>	<b>306,270</b>	<b>1,061,136</b>	<b>1,211,962</b>
<b>Net income before recognised gains/(losses)</b>		<b>62,600</b>	<b>24,738</b>	<b>87,338</b>	<b>(38,432)</b>
<b>Other recognised gains/(losses)</b>					
Revaluation of fixed asset investments		-	-	-	-
Impairment of fixed asset investments		-	-	-	-
<b>Net income after recognised gains/(losses)</b>		<b>62,600</b>	<b>24,738</b>	<b>87,338</b>	<b>(38,432)</b>
Transfers between funds		(24,707)	24,707	-	-
<b>Net movement in funds</b>		<b>37,893</b>	<b>49,445</b>	<b>87,338</b>	<b>(38,432)</b>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (Continued)**  
For the year ended 31<sup>st</sup> March 2021

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £	Total Funds 2020 £
<b>Net movement in funds</b>		37,893	49,445	87,338	(38,432)
<b>Reconciliation of funds:</b>					
Total funds brought forward		2,258,503	558,057	2,816,560	2,854,992
Total funds carried forward	19	<u>2,296,396</u>	<u>607,502</u>	<u>2,903,898</u>	<u>2,816,560</u>

There are no acquisitions or discontinued operations in the year.

There are no other recognised gains or losses other than those shown in the Statement of Financial Activities.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

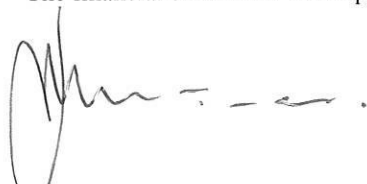
**BALANCE SHEETS**

For the year ended 31<sup>st</sup> March 2021

	Notes	Group		Company	
		2021 £	2020 £	2021 £	2020 £
<b>Fixed assets</b>					
Tangible assets	8	36,287	24,042	13,355	13,113
Heritage assets	9	1,068,469	1,068,469	1,077,721	1,077,721
Investment property	10	3,785,398	3,785,398	3,785,398	3,785,398
Investments in subsidiaries	12	-	-	501	501
		<b>4,890,154</b>	<b>4,877,909</b>	<b>4,876,975</b>	<b>4,876,733</b>
<b>Current assets</b>					
Stocks	13	7,700	8,300	-	-
Debtors	14	240,132	270,388	303,644	333,784
Cash at bank and in hand		104,566	58,692	65,432	49,258
		<b>352,398</b>	<b>337,380</b>	<b>369,076</b>	<b>383,042</b>
<b>Current liabilities</b>					
Creditors: Amounts falling due within one year	15	(603,375)	(708,717)	(582,366)	(680,582)
<b>Net current liabilities</b>		<b>(250,977)</b>	<b>(371,337)</b>	<b>(213,290)</b>	<b>(297,540)</b>
<b>Total assets less current liabilities</b>		<b>4,639,177</b>	<b>4,506,572</b>	<b>4,663,685</b>	<b>4,579,193</b>
Creditors: Amounts falling due after more than one year	16	(1,710,215)	(1,665,923)	(1,646,064)	(1,665,923)
Provision for liabilities and charges	17	(25,064)	(24,089)	(25,064)	(24,089)
<b>Net assets</b>		<b>2,903,898</b>	<b>2,816,560</b>	<b>2,992,557</b>	<b>2,889,181</b>
<b>Funds</b>					
Restricted	19a	607,502	558,057	546,445	577,521
Unrestricted	19b	1,737,288	1,699,395	1,890,086	1,755,634
Revaluation reserve	19b	559,108	559,108	556,026	556,026
	20	<b>2,903,898</b>	<b>2,816,560</b>	<b>2,992,557</b>	<b>2,889,181</b>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 13<sup>th</sup> December 2021 and were signed on its behalf by:



J Turner  
(Chairman)

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**CASH FLOW STATEMENT**

For the year ended 31<sup>st</sup> March 2021

	Notes	Group	
		2021 £	2020 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	(44,034)	(34,517)
Interest paid		(3,884)	(3,327)
Net cash from operating activities		<u>(47,918)</u>	<u>(37,844)</u>
<b>Cash flows from investing activities</b>			
Rental income		158,195	140,560
Sale of tangible fixed assets		-	-
Purchase of tangible fixed assets		(20,323)	-
Interest received		-	-
Net cash from investing activities		<u>137,872</u>	<u>140,560</u>
<b>Cash flows from financing activities</b>			
Loan advances		73,000	47,500
Loan repayments		(69,391)	(119,902)
Net cash from financing activities		<u>3,609</u>	<u>(72,402)</u>
<b>Increase/(decrease) in cash and cash equivalents</b>		<b>93,563</b>	<b>30,314</b>
Cash and cash equivalents at beginning of year	2	(87,167)	(117,481)
<b>Cash and cash equivalents at end of year</b>	<b>2</b>	<b><u>6,396</u></b>	<b><u>(87,167)</u></b>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE CASH FLOW STATEMENT  
For the year ended 31<sup>st</sup> March 2021**

**1 Reconciliation of funds movements to cash generated from operations**

Notes	2021 £	Group 2020 £
Net movement in funds	87,338	(38,432)
Income from investing activities	(158,195)	(140,560)
Revaluation of investment property	-	-
Impairment of investment property	-	-
Depreciation charges	8,078	10,033
Loss on disposal of fixed assets	-	-
Finance costs	57,237	68,192
Finance income	-	-
	<u>(5,542)</u>	<u>(100,767)</u>
Decrease/(Increase) in stocks	600	31,290
Decrease/(Increase) in debtors	30,256	(22,695)
(Decrease)/Increase in creditors	(69,348)	57,655
	<u>(44,034)</u>	<u>(34,517)</u>

**2 Cash and cash equivalents**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

	31.03.21 £	Group 01.04.20 £
Year ended 31 <sup>st</sup> March 2021		
Cash and cash equivalents	<u>6,396</u>	<u>(87,167)</u>

	31.03.20 £	Group 01.04.19 £
Year ended 31 <sup>st</sup> March 2020		
Cash and cash equivalents	<u>(87,167)</u>	<u>(117,481)</u>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
For the year ended 31<sup>st</sup> March 2021**

**1. ACCOUNTING POLICIES**

**Company Information**

Heritage Trust for the North West is a charitable company limited by guarantee, incorporated in England and Wales. The company number and registered office can be found in the Report of the Trustees.

**Basis of preparation**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective January 2019) – (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011.

The financial statements have been prepared on a going concern basis which assumes the company will be able to meet its liabilities as they fall due. If the company were unable to continue to trade, adjustments would have to be made to reduce the value of the assets to their recoverable amounts, to provide for any further liabilities that may arise, and to reclassify non-current assets and any long-term liabilities as current assets and liabilities respectively.

**Basis of consolidation**

The consolidated accounts of the group for the current year incorporate the accounts of the company and its subsidiaries. L.H.T. Enterprises Limited and Conservation Services N.W. Limited. The results of trading activities of the subsidiaries are summarised in the Consolidated Statement of Financial Activities on a similar basis.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Grants receivable are accounted for when due. Grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities over the expected useful life of the asset while grants relating to expenses are credited to the Statement of Financial Activities as the related expenditure is incurred.

Income from donations, legacies, fundraising and similar incoming resources are included in the year in which they are receivable.

Any income received for a specific purpose is accounted for as restricted funds when receivable.

**Expenditure**

Expenditure is accounted for on an accruals basis and has been classified under the principal categories related to the cost.

Costs allocated to activities in the furtherance of the charity's objects are those directly associated with achieving the charity's goals. Governance costs are those incurred in connection with the management of the company's assets, organisational administration and compliance with constitutional and statutory requirements. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**1. ACCOUNTING POLICIES (Continued)**

**Fund accounting**

Unrestricted funds are available for use at the discretion of the trustees in the furtherance of the general activities of the charity. Surplus funds can be allocated to restricted projects if the trustees believe they are required.

Restricted funds are funds subject to specific restriction imposed by the donors for the purpose of any appeal in which the funds are raised and can only be used for particular purpose within the objects of the charity.

**Investment properties**

Investment property is originally recorded at cost. Any aggregate surplus or deficit arising from changes in fair value is recognised in the Statement of Financial Activities.

**Other tangible fixed assets**

Tangible fixed assets are capitalised at their purchase price.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Capital projects and tenants improvements	10/25% reducing balance basis
Plant, fixtures and fittings	20% reducing balance basis
Motor vehicles	25% reducing balance basis

**Heritage assets**

The company's collection of Heritage Centres and Historic Visitors Centres are included in the accounts at their fair value. The assets are held in the support of the Charity's primary objective of promoting and preserving historical buildings and construction techniques.

Depreciation is not provided against Heritage Assets.

**Investments**

The financial statements reflect bank interest receivable during the year. Credit is taken for interest accrued, but not received at the balance sheet date.

**Stocks**

Stocks are valued at the lower of cost and net realisable value.

**Repair fund**

A provision equivalent to 5% of the costs incurred to date on Park Hill is to be set aside each year to provide for the ongoing maintenance and repair of buildings on the site.

**Pension costs**

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. Contributions payable for the year are charged in the profit and loss account.

**Taxation**

The company is a registered charity and is therefore exempt from Income Tax and Corporation Tax under the provisions of Section 505(1) of the Income and Corporation Taxes Act 1988.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**2. CHARITABLE ACTIVITIES**

	<b>Group</b>		<b>Company</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Chorley Borough Council	-	23,838	-	23,838
Forestry Commission	-	7,000	-	7,000
Fylde Borough Council	<b>154,519</b>	42,500	<b>3,000</b>	42,500
Historic England	<b>34,110</b>	-	<b>34,110</b>	-
Historic Houses Association	<b>833</b>	454	<b>833</b>	454
Job Retention Scheme	<b>281,628</b>	4,539	<b>59,250</b>	466
Lancashire County Council	<b>9,669</b>	-	<b>9,669</b>	-
National Lottery Heritage Fund	<b>230,300</b>	-	<b>230,300</b>	-
Pendle Borough Council	<b>41,572</b>	-	<b>41,572</b>	-
Pendle Hill Landscape Partnership	<b>6,503</b>	-	-	-
Pilgrim Trust	-	25,000	-	25,000
Ribble Valley Borough Council	<b>11,051</b>	-	<b>11,051</b>	-
Wigan Metropolitan Borough Council	<b>10,000</b>	-	<b>10,000</b>	-
	<b><u>780,185</u></b>	<b><u>103,331</u></b>	<b><u>399,785</u></b>	<b><u>99,258</u></b>

Charitable activity income for the year was £780,185 (2020: £103,331) of which £402,442 was unrestricted (2020: £28,377) and £377,743 was restricted (2020: £74,954).

**3. INCOMING RESOURCES**

The total income for the year was £1,148,474 (2020: £1,173,530) of which £817,466 was unrestricted (2020: £1,073,006) and £331,008 was restricted (2020: £100,524).

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**4. RESOURCES EXPENDED**

	Charitable objectives		Trading and other activity		Support costs		Total	Total
	Unrestricted £	Restricted £	Unrestricted £	Restricted £	Unrestricted £	Restricted £	2021 £	2020 £
Preservation/maintenance of heritage property	2,101	90,273	-	-	-	-	<b>92,374</b>	17,246
Cost of sales and service delivery	-	925	81,164	7,337	-	-	<b>89,426</b>	294,368
Staff wages and nic	80,273	48,731	307,252	39,246	56,515	1,802	<b>533,819</b>	567,380
Staff pensions	1,998	-	4,769	-	1,124	-	<b>7,891</b>	8,867
Rent and rates	45	-	6,953	2,046	-	-	<b>9,044</b>	9,427
Light and heat	3,987	-	29,623	2,404	-	-	<b>36,014</b>	49,528
Insurance	-	14,059	6,175	26,432	-	-	<b>46,666</b>	35,656
Telephone	2,507	-	4,450	-	-	-	<b>6,957</b>	7,618
Motor expenses	6,608	-	652	-	-	-	<b>7,260</b>	13,298
Travelling expenses	2,044	-	781	-	-	-	<b>2,825</b>	5,276
Advertising, publicity and marketing	371	43,392	76	-	-	-	<b>43,839</b>	3,002
Postage, printing and stationery	217	3,231	1,976	414	-	-	<b>5,838</b>	8,342
Equipment hire	79	945	3,393	679	-	-	<b>5,096</b>	10,154
Repairs and renewals	6,803	3,970	25,952	5,765	1,618	364	<b>44,472</b>	30,536
Cleaning expenses	97	-	6,227	331	-	-	<b>6,655</b>	13,844
Security costs	-	-	5,704	388	-	-	<b>6,092</b>	5,649
Trade subscriptions and licences	-	-	1,008	-	530	-	<b>1,538</b>	2,091
Training expenses	-	-	262	-	-	-	<b>262</b>	125
Accountancy	5,850	-	3,575	-	1,721	3,200	<b>14,346</b>	14,355
Legal and professional fees	311	9,882	4,835	-	2,969	-	<b>17,997</b>	8,407
Auditors' remuneration	3,333	-	3,333	-	3,417	-	<b>10,083</b>	12,483
Bad and doubtful debts	-	-	712	-	-	-	<b>712</b>	-
Sundry expenses	661	-	475	-	177	-	<b>1,313</b>	1,410
Bank charges	-	-	3,191	-	2,111	-	<b>5,302</b>	14,675
Depreciation	850	-	4,074	620	2,521	13	<b>8,078</b>	10,033
(Profit)/Loss on disposal of fixed assets	-	-	-	-	-	-	-	-
	<b>118,135</b>	<b>215,408</b>	<b>506,612</b>	<b>85,662</b>	<b>72,703</b>	<b>5,379</b>	<b>1,003,899</b>	<b>1,143,770</b>

The total expenditure for the year was £1,061,136 (2020: £1,211,962) of which £754,866 was unrestricted (2020: £1,141,878) and £306,270 was restricted (2020: £70,084).

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**5. ANALYSIS OF TOTAL RESOURCES EXPENDED**

	Staff Costs £	Other £	Depreciation etc £	2021 £	2020 £
Direct charitable expenditure	131,002	201,691	850	333,543	213,663
Other expenditure:					
Trading and other activity costs	351,267	236,313	4,694	592,274	841,075
Support costs	59,441	16,107	2,534	78,082	89,032
Finance costs	-	57,237	-	57,237	68,192
	<u>541,710</u>	<u>511,348</u>	<u>8,078</u>	<u>1,061,136</u>	<u>1,211,962</u>

**6. STAFF COSTS**

	2021 £	2020 £
Wages and salaries	510,085	537,613
Social security costs	23,734	29,767
Pension costs	<u>7,891</u>	<u>8,867</u>
	<u>541,710</u>	<u>576,247</u>

The average number of persons employed during the year, including the trustee directors, analysed by function was as follows:

	2021	2020
Management and administration	8	8
Charitable services	37	40
Clerical administration and support	<u>3</u>	<u>3</u>
	<u>48</u>	<u>51</u>

No employees were individually paid more than £60,000 during the current or previous year.

**Trustees' remuneration**

No trustees or persons related or connected by business to them have received any remuneration or other benefits from the charity during the current or previous year.

**Trustees' expenses**

No trustees were reimbursed with expenses incurred on behalf of the company during the current or previous year.

**Key Management Personnel remuneration**

The Key Management Personnel were paid a total remuneration of £Nil (2020: £Nil).

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**7. NET INCOME AND EXPENDITURE FOR THE YEAR**

	2021	2020
	£	£
<b>This is stated after charging:</b>		
Operating leases - equipment	5,096	10,154
Depreciation	8,078	10,033
Loss on disposal of fixed assets	-	-
Bank interest payable	3,884	3,327
Loan interest payable	53,353	64,865
Other interest payable	-	-
<i>Auditors remuneration:</i>		
Audit fees	10,083	12,483
Accountancy services	14,346	14,355
	<u>14,346</u>	<u>14,355</u>

**8a. TANGIBLE FIXED ASSETS – GROUP**

	Projects and tenants improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
<b>COST OR VALUATION</b>					
At 1 <sup>st</sup> April 2020	32,066	16,715	275,071	26,136	349,988
Additions	-	2,245	18,078	-	20,323
Disposals	-	-	-	(200)	(200)
At 31 <sup>st</sup> March 2021	<u>32,066</u>	<u>18,960</u>	<u>293,149</u>	<u>25,936</u>	<u>370,111</u>
<b>DEPRECIATION</b>					
At 1 <sup>st</sup> April 2020	32,066	11,543	260,003	22,334	325,946
Charge for the year	-	1,036	6,089	953	8,078
Eliminated on disposal	-	-	-	(200)	(200)
At 31 <sup>st</sup> March 2021	<u>32,066</u>	<u>12,579</u>	<u>266,092</u>	<u>23,087</u>	<u>333,824</u>
<b>NET BOOK VALUE</b>					
At 31 <sup>st</sup> March 2021	<u>-</u>	<u>6,381</u>	<u>27,057</u>	<u>2,849</u>	<u>36,287</u>
At 31 <sup>st</sup> March 2020	<u>-</u>	<u>5,172</u>	<u>15,068</u>	<u>3,802</u>	<u>24,042</u>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**8b. TANGIBLE FIXED ASSETS – COMPANY**

	Projects and tenants improvements £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Total £
<b>COST OR VALUATION</b>					
At 1 <sup>st</sup> April 2020	32,066	16,715	141,658	10,441	200,880
Additions	-	2,245	531	-	2,776
Disposals	-	-	-	-	-
At 31 <sup>st</sup> March 2021	<u>32,066</u>	<u>18,960</u>	<u>142,189</u>	<u>10,441</u>	<u>203,656</u>
<b>DEPRECIATION</b>					
At 1 <sup>st</sup> April 2020	32,066	11,543	136,644	7,514	187,767
Charge for the year	-	1,036	766	732	2,534
Eliminated on disposal	-	-	-	-	-
At 31 <sup>st</sup> March 2021	<u>32,066</u>	<u>12,579</u>	<u>137,410</u>	<u>8,246</u>	<u>190,301</u>
<b>NET BOOK VALUE</b>					
At 31 <sup>st</sup> March 2021	<u>-</u>	<u>6,381</u>	<u>4,779</u>	<u>2,195</u>	<u>13,355</u>
At 31 <sup>st</sup> March 2020	<u>-</u>	<u>5,172</u>	<u>5,014</u>	<u>2,927</u>	<u>13,113</u>

**9. HERITAGE ASSETS**

	Group Total £	Company Total £
<b>COST OR VALUATION</b>		
At 1 <sup>st</sup> April 2020	1,068,469	1,077,721
Additions	-	-
Disposals	-	-
At 31 <sup>st</sup> March 2021	<u>1,068,469</u>	<u>1,077,721</u>
<b>NET BOOK VALUE</b>		
At 31 <sup>st</sup> March 2021	<u>1,068,469</u>	<u>1,077,721</u>
At 31 <sup>st</sup> March 2020	<u>1,068,469</u>	<u>1,077,721</u>

Heritage assets relate to the company's collection of Heritage Centres and Historic Visitors Centres. The assets are held in the support of the company's primary objective of promoting and preserving historical buildings and construction techniques. The trustees valued these assets on a fair value basis at 31<sup>st</sup> March 2021.

There is an ongoing programme of capital expenditure at Pendle Heritage Centre and Higherford Mill. These are all grant-aided.

In addition, the company owns the collections at the Pendle Heritage Centre which are not valued as they are held for exhibition purposes and are held in perpetuity.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**10. INVESTMENT PROPERTY**

	<b>Group Total £</b>	<b>Company Total £</b>
<b>FAIR VALUE</b>		
At 1 <sup>st</sup> April 2020	3,785,398	3,785,398
At 31 <sup>st</sup> March 2021	<u>3,785,398</u>	<u>3,785,398</u>

The trustees revalued these properties on a fair value basis at 31<sup>st</sup> March 2021.

If investment properties had not been revalued they would have been included at the following historical cost within the accounts:

	<b>Group Total £</b>	<b>Company Total £</b>
At 31 <sup>st</sup> March 2021	<u>5,030,739</u>	<u>5,054,115</u>
At 31 <sup>st</sup> March 2020	<u>5,030,739</u>	<u>5,054,115</u>

**11. OPERATING LEASE COMMITMENTS**

During the year the company had the following operating lease commitments:

Lytham Hall: Leased at £1 per annum over 99 years. The lease expires on 31 December 2097.

Park Hill: Leased at £10 per annum over 90 years. The lease expires on 31 March 2081.

Due to the historic nature of the buildings the trustees do not believe it is possible to establish a marketable rental value for the properties.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**12. INVESTMENTS**

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Unlisted investments:				
L.H.T. Enterprises Limited 2 Ordinary shares of £250 each at cost	-	-	500	500
Conservation Services N.W. Limited 1 Ordinary share of £1 at cost	-	-	1	1
	<u>-</u>	<u>-</u>	<u>501</u>	<u>501</u>

The investment in L.H.T. Enterprises Limited represents 100% of the issued share capital of the company. Its principal activity is that of carrying on the business of a general commercial company on behalf of the parent company. The parent company receives all profits made by the company.

The investment in Conservation Services N.W. Limited also represents 100% of the issued share capital of the company. The principal activity is that of the construction, preservation and repair of property. The parent company receives all profits made by the company.

The following is a summary of the trading subsidiaries' results for the year:-

	L.H.T. Enterprises Limited		Conservation Services N.W. Limited	
	£	£	£	£
Turnover		408,355		91,857
Expenditure:				
Cost of generating funds	295,396		107,895	
Cost of management and administration	<u>112,959</u>	<u>408,355</u>	<u>-</u>	<u>107,895</u>
Surplus/(Deficit)		<u>-</u>		<u>(16,038)</u>

**13. STOCKS**

	Group		Company	
	2021 £	2020 £	2021 £	2020 £
Goods for resale	<u>7,700</u>	<u>8,300</u>	<u>-</u>	<u>-</u>
	<u>7,700</u>	<u>8,300</u>	<u>-</u>	<u>-</u>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**14. DEBTORS**

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade debtors	7,437	18,051	290	-
Amounts due from subsidiary undertakings	-	-	128,991	115,902
Grants receivable	27,287	2,064	27,287	2,064
Other debtors	183,233	227,000	132,797	205,000
Prepayments	22,175	23,273	14,279	10,818
	<u>240,132</u>	<u>270,388</u>	<u>303,644</u>	<u>333,784</u>

**15. CREDITORS: amounts falling due within one year**

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Trade creditors	144,792	134,917	93,795	56,041
Bank loans and overdrafts	167,776	202,795	158,927	202,973
Amounts due to subsidiary undertakings	-	-	74,839	141,377
Other creditors	175,993	180,108	167,070	171,215
Other taxes and social security	9,898	64,139	5,113	26,961
Accruals and deferred income	29,916	51,758	7,622	7,015
Loans: Lytham Town Trust	75,000	75,000	75,000	75,000
	<u>603,375</u>	<u>708,717</u>	<u>582,366</u>	<u>680,582</u>

Included within amounts falling due within one year are bank loans totalling £60,757 (2020: £56,936) secured by a first legal charge over certain freehold investment properties of the charity.

The Lytham Town Trust loan is interest free with no fixed repayment date.

**16. CREDITORS: amounts falling due after more than one year**

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Bank loans	<u>1,710,215</u>	<u>1,665,923</u>	<u>1,646,064</u>	<u>1,665,923</u>

Amounts falling due in more than five years:

	Group		Company	
	2021	2020	2021	2020
	£	£	£	£
Repayable by instalments				
Bank loans: > 5 years	<u>1,380,103</u>	<u>1,390,583</u>	<u>1,374,544</u>	<u>1,390,583</u>

Included within amounts falling due after more than one year are bank loans totalling £1,646,064 (2020: £1,665,923) secured by a first legal charge over certain freehold investment properties of the charity. All other bank loans are unsecured.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**17. PROVISION FOR LIABILITIES AND CHARGES**

	<b>Group and Company 2021 £</b>	<b>Group and Company 2020 £</b>
Provision for the maintenance of Pendle Heritage Centre	<u>25,064</u>	<u>24,089</u>

**18. RESULTS OF PARENT COMPANY**

As permitted by Section 408 of the Companies Act 2006, the income and expenditure account of the parent company is not presented as part of these financial statements.

The parent company's net incoming resources for the financial year amounted to £103,376 (2020: outgoing £71,634).

**19a. MOVEMENT IN RESTRICTED FUNDS**

**GROUP**

	1 <sup>st</sup> April 2020 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2021 £
Fixed assets	-	12,376	(633)	-	-	11,743
Lytham Hall (Stage II)	-	154,208	(86,788)	24,707	-	92,127
Dukinfield project Rose Castle (Project Officer)	200,000 3,057	(75,000) -	- -	- -	- -	125,000 3,057
Other projects	355,000	239,424	(218,849)	-	-	375,575
	<u>558,057</u>	<u>331,008</u>	<u>(306,270)</u>	<u>24,707</u>	<u>-</u>	<u>607,502</u>

**COMPANY**

	1 <sup>st</sup> April 2020 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2021 £
Fixed assets	-	12,376	(13)	(620)	-	11,743
Lytham Hall (Stage II)	22,521	44,708	(35,288)	2,186	-	34,127
Dukinfield project	200,000	(75,000)	-	-	-	125,000
Other projects	355,000	239,424	(138,085)	(80,764)	-	375,575
	<u>577,521</u>	<u>221,508</u>	<u>(173,386)</u>	<u>(79,198)</u>	<u>-</u>	<u>546,445</u>

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**19b. MOVEMENT IN UNRESTRICTED FUNDS**

**GROUP**

	1 <sup>st</sup> April 2020 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2021 £
Designated:						
General fund	-	-	-	-	-	-
Maintenance of Pendle Heritage Centre Fund	24,089	-	-	975	-	25,064
David Knightley Trust	220,246	-	-	-	-	220,246
Undesignated:						
General fund	1,455,060	817,466	(754,866)	(25,682)	-	1,491,978
Revaluation reserve	559,108	-	-	-	-	559,108
	<u>2,258,503</u>	<u>817,466</u>	<u>(754,866)</u>	<u>(24,707)</u>	<u>-</u>	<u>2,296,396</u>

**COMPANY**

	1 <sup>st</sup> April 2020 £	Income £	Expenditure £	Transfers between funds £	Revaluations and Impairments £	31 <sup>st</sup> March 2021 £
Designated:						
General fund	-	-	-	-	-	-
Maintenance of Pendle Heritage Centre Fund	24,089	-	-	975	-	25,064
David Knightley Trust	220,246	-	-	-	-	220,246
Undesignated:						
General fund	1,511,299	247,701	(192,447)	78,223	-	1,644,776
Revaluation reserve	556,026	-	-	-	-	556,026
	<u>2,311,660</u>	<u>247,701</u>	<u>(192,447)</u>	<u>79,198</u>	<u>-</u>	<u>2,446,112</u>

**Maintenance of Pendle Heritage Centre Fund**

A fund to preserve the sites of historical and architectural interest at Park Hill which include the former farmhouse, the Cruck Barn, the Walled Garden, the Park Hill Barn and the Park Hill Cottages.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**20. ANALYSIS OF ASSETS AND LIABILITIES BETWEEN FUNDS**

**GROUP**

	Restricted	Unrestricted funds		Total
	Funds	Designated	Undesignated	2021
	£	£	£	£
Tangible fixed assets	361,743	270,374	4,258,037	4,890,154
Current assets	245,759	-	106,639	352,398
Current liabilities	-	-	(602,318)	(602,318)
Long term liabilities	-	-	(1,711,272)	(1,711,272)
Provisions	-	(25,064)	-	(25,064)
	<u>607,502</u>	<u>245,310</u>	<u>2,051,086</u>	<u>2,903,898</u>

**COMPANY**

	Restricted	Unrestricted funds		Total
	Funds	Designated	Undesignated	2021
Fixed assets				
Tangible	361,743	270,374	4,244,357	4,876,474
Investments	-	-	501	501
Current assets	184,702	-	184,374	369,076
Current liabilities	-	-	(582,366)	(582,366)
Long term liabilities	-	-	(1,646,064)	(1,646,064)
Provisions	-	(25,064)	-	(25,064)
	<u>546,445</u>	<u>245,310</u>	<u>2,200,802</u>	<u>2,992,557</u>

**21. BRANCHES**

Heysham Heritage Association is a branch of Heritage Trust for the North West.

The branch holds a separate bank account but no other assets. The results are not consolidated in the financial statements of the main charity as they are immaterial.

Cash and bank balances held at 31st March 2021 were:

	2021	2020
	£	£
Heysham Heritage Association	<u>4,140</u>	<u>4,261</u>
	<u>4,140</u>	<u>4,261</u>

**22. MEMBERS**

The company is a company limited by guarantee, but not having a share capital. The liability of every member is limited to an amount not exceeding £1.

**HERITAGE TRUST FOR THE NORTH WEST  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS (Continued)  
For the year ended 31<sup>st</sup> March 2021**

**23. RELATED PARTY DISCLOSURES**

- 1 L.H.T Enterprises Limited and Conservation Services N.W. Limited remained as wholly owned subsidiaries of the reporting company.

During the year Heritage Trust for the North West either received income or paid for expenses on behalf of its subsidiary companies as follows:

- (i) L.H.T. Enterprises Limited totalling £93,711 (2020: £169,787)
- (ii) Conservation Services N.W. Limited totalling £32,092 (2020: £66,353)

During the year the subsidiary companies also either received income or paid for expenses on behalf of Heritage Trust for the North West as follows:

- (i) L.H.T. Enterprises Limited totalling £18,445 (2020: £52,182)
- (ii) Conservation Services N.W. Limited totalling £270 (2020: £Nil)

In addition, L.H.T. Enterprises Limited made profit distributions to its parent undertaking under a service level agreement totalling £112,959 (2020: £197,201).

All transactions were charged to the correct company via the inter-company accounts.

As at 31<sup>st</sup> March 2021 Heritage Trust for the North West:

- (i) owed £74,839 (2020: £141,377) to L.H.T. Enterprises Limited
- (ii) was owed £128,991 (2020: £115,902) by Conservation Services N.W. Limited

- 2 As at 31<sup>st</sup> March 2021 Heritage Trust for the North West owed £25,000 (2020: £25,000) to L.E Stanworth, a trustee of the company.

- 3 During the year Heritage Trust for the North West received loans from E.M.J. Miller, the former company secretary of the company, totalling £Nil (2020: £22,500).

As at 31<sup>st</sup> March 2021 Heritage Trust for the North West owed £87,500 (2020: £87,500) to E.M.J. Miller.