

REGISTERED COMPANY NUMBER: 01298683 (England and Wales)  
REGISTERED CHARITY NUMBER: 506907

Report of the Trustees and  
Audited Financial Statements for the Year Ended 31 August 2020  
for  
Cransley School Limited  
(A Company Limited by Guarantee)

Johnstone Howell & Co  
Statutory Auditors  
104 Whitby Road  
Ellesmere Port  
Cheshire  
CH65 0AB

Cransley School Limited

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for the Year Ended 31 August 2020

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## Cransley School Limited

### Report of the Trustees for the Year Ended 31 August 2020

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

The policy continues to be to operate as a day school for boys and girls up to the age of 16. As such, the School functions across three departments - Pre-preparatory, Junior and Senior. Throughout departments, the School aims to achieve high standards whilst valuing the qualities of each individual pupil. In particular, the School provides a rounded and balanced education within a disciplined framework, a high level of personal tuition delivered through small class sizes and a supportive pastoral care team.

The School's main aims are for students to secure relationships, seek excellence and venture beyond what they believe they are capable of. Students are taught to succeed academically, and also to be resilient, to be reflective and to be resourceful. Individual excellence is nurtured in academics, sport, music and the arts. This is achieved through small class sizes, excellent relationships, and exceptional and experienced practitioners with a passion for their subject and the wellbeing of each and every pupil. Not only are our GCSE results and KS2 results amongst the very best of maintained and independent settings, but our value-added score is one of the most superior in the country.

##### **Significant activities**

In addition to its routine activities, the School supports local initiatives through the efforts of its staff.

Following the National Lockdown as a result of the COVID-19 pandemic, certain community projects were forced to be suspended. These will be resumed in the near future once restrictions are eased.

The School has been able to allow outside groups to continue to borrow from its' fleet of mini buses throughout the year.

The Bursary and Hardship funds are currently supporting a number of pupils who would not otherwise be able to attend or continue to attend Cransley.

In addition, the School actively encourages the pupils to be active in raising money for local, national and international charities, for example The Alzheimers Society, The Joshua Tree, Dementia UK, Warrington Open Door, Macmillan Cancer Support, Children in Need and The Children's Society.

##### **Volunteers**

All members of the governing body and the Friends of Cransley School (FOCS) carry out their services to the School on a voluntary basis.

## Cransley School Limited

### Report of the Trustees for the Year Ended 31 August 2020

#### **STRATEGIC REPORT**

##### **Achievement and performance**

##### **Academic and sporting achievements**

The School was preparing long before national lockdown for remote learning with the introduction of a technology plan to aid the continuance of learning in school and at home. When the School was forced to physically close to the majority of students, the School was well placed to successfully switch over to remote learning.

Following national lockdown from March 2020, public examinations did not take place and instead grades were centre assessed. The school continued to achieve strong results with 100% achieving five or more grades 9-4 and 44% achieving grades 9-7. The majority of students successfully continued on to their preferred Further Education or training establishment.

Despite being a small school, a number of students have achieved sporting successes and represented their chosen sport at a regional and national level. One student won 8 national accolades in swimming with a second student achieving swimming success at a county level and in representing the North team at the ISA Nationals. Further sporting success has been achieved in athletics where two students represented the North team at the ISA Nationals and both won national titles. Further students have been selected to play for youth academy football squads and one pupil is working with the Royal National Ballet.

The School also promotes a strong performing arts department and has achieved National ISA awards for productions that have taken place in recent years. The School also promotes creative art and design with two students having recently achieved National awards in the ISA North Arts Competition for their creative art and design work.

##### **Pupil numbers**

Pupil numbers continued to increase during the year and this trend has carried on subsequent to the year-end despite the physical closure of schools following National Lockdown. The senior school has continued to see significant growth and a dual cohort entry into year 7 has been in place again this academic year. Some year groups are now at capacity with waitlists in operation. Further growth is expected going forward into 2020/21 academic year and beyond as the dual cohort entry into the senior school continues. The appointment of the Head of Junior School has had a positive impact on admissions lower down the school. Headcount in juniors has rapidly increased and is continuing to do so subsequent to the year end.

##### **Donations received**

The Cransley Foundation continued to fund raise for the benefit of the development of a first class learning environment and associated resources. During the year income totalling £32,985 (2019: £26,702) has been raised against the newly refurbished science laboratory and IT equipment. As events were suspended following National Lockdown, this income stream will reduce until fund raising events are able to resume. This income stream continues to be treated as a restricted fund within the financial results of the school.

##### **Investment powers, policy and performance**

With the recent growth in headcount, the termly fee cycle is beginning to result in excess funds being generated for short periods of time. These have historically been fully invested back into the School's resources and facilities. The Trustees will review the levels of these excess funds each term and ensure, where appropriate, these are invested into short term, higher rate deposit accounts until they are needed to satisfy charitable expenditure in order to maximise the level of incoming resources from this source.

##### **Financial review**

##### **Principal funding sources**

The principal source of income for the School is the termly fees charged to its pupils. This is supported by income from pupils for the provision of extra subjects, particularly music, catering, multi sensory and transport.



## Cransley School Limited

### Report of the Trustees for the Year Ended 31 August 2020

#### **STRATEGIC REPORT**

##### **Financial review**

##### **Reserves**

The Finance Committee has examined the Charity's requirements for reserves in light of the main risks to the organisation. The Finance Committee review the levels of unrestricted funds that are not committed or invested in tangible fixed assets to ensure they are adequate to cover one term's worth of expenditure. Whilst reserves are not quite at these levels, the reserves are continuing to increase year on year and the Trustees are working to achieve this level of cover in future years.

The Trustees have also been considering the responsibilities of the School in providing public benefit through its activities, and in addition to the School's current activities they have determined to provide increased access to the benefits of the School to children in the locality who may be unable to attend the School through financial hardship and accordingly a Bursary and Hardship Fund has been established. The Trustees have aspired to allocate a proportion of any future surpluses generated to this fund.

##### **Financial results**

Overall, the Charity has enjoyed a surplus of £333,428 for the year ended 31 August 2020, compared to a surplus in the previous year of £252,888.

The surplus arising in the current year is attributable to the continuing growth in pupil numbers alongside a continued focus on costs. This surplus will be fully invested into the School's resources and facilities. In addition, funds will be raised through the Cransley Foundation Fund which will be utilised against projects agreed by the Foundation Fund Committee. This is treated as a restricted fund in the accounts and during the year £32,985 has been received (2019: £26,702) which has been spent on refurbishing the science laboratories and IT equipment.

The School strategy is to continue to invest in the facilities and grow the School whilst maintaining low pupil:teacher ratios to enable the School to continue to be profitable and sustain it going forward.

##### **Going Concern**

As noted in the Financial Review, a surplus was generated again in the current year. This has been attributable to the growth in headcount alongside a continuing focus on cost control. Dual cohorts are in place for the fourth and fifth consecutive academic years as pupils enter the senior school and waiting lists are in place as some classes are at capacity.

The going concern of the School is very much dependent on student numbers increasing and the Trustees are confident this growth can be continued in future years. Growth has continued throughout 2020/21 academic year. In the event growth is not achieved in line with expectation, additional revenue streams have been identified to cover any shortfalls.

##### **Future plans**

Pupil numbers have continued to increase subsequent to the year end and a dual form entry will be repeated for the September 2020 and 2021 intakes to cope with the increased interest and demand. The junior school has also seen a recent increase in demand subsequent to the year end following the appointment of a new Head of Junior School. Growth has been continuing throughout the 2020/21 academic year particularly in key stage 2 classes.

The Cransley Foundation Fund will continue to raise funds through events once restrictions allow these to take place with their aim being to ensure that first-class resources and facilities can be developed to underpin the education we provide at Cransley School. The focus of their fund raising in future years will principally be for a Multi Use Game Area and Outdoor Gym. However further development of the science facilities will continue.

The School prides itself on the high level of personal tuition delivered through small class sizes in a supportive and stimulating environment and will ensure that only those students that meet the selection criteria for the School are admitted to maintain the quality of the education being given.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Cransley School Limited

Report of the Trustees  
for the Year Ended 31 August 2020

The objects of the charity are set out in the Memorandum of Association as the education of girls and boys up to the age of 16

**Recruitment and appointment of new Trustees**

The Trustees consider on an ongoing basis the suitability of the composition of the governing body for the School and its suitability for the management of the School and its development plans. Under the School's constitution a rotation policy for election of Governors is required.

**Organisational structure**

The Trustees/Governors determine the general policy of the Charity. The day-to-day management of the School is delegated to the Headteacher and the Director of Finance.

The board is supported by reports from the following committees: -

- |  |                            |
|--|----------------------------|
| - The Finance sub-committee                  | Chaired by Mrs J Platt     |
| - The Welfare, Risk and Compliance committee | Chaired by Mrs G Pearson   |
| - The Academic committee                     | Chaired by Ms Ruth Proctor |
| - The Safeguarding committee                 | Chaired by Mrs G Pearson   |

The School also receives financial support from parents' fund-raising events, organised by a group of parents collectively known as the Friends of Cransley School (FOCS).

**Induction and training of new Trustees**

New Trustees are given appropriate induction on joining the board, designed to ensure that the Trustees are able to discharge their duties effectively from the time of their appointment.

**Related parties**

From time to time payments are made to companies or individuals connected with the Governors of the School. These are only made after approval of the Trustees after due consideration to the requirements of the School and the costs of the advice or services provided.

**Risk management**

The Trustees have a duty to identify and review the risks to which the Charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The Trustees continue to keep the School's risk assessment study under review in order to establish an appropriate system of internal controls and any other viable means, as well as insurance cover where appropriate, in order that the major risks to which the Charity is exposed, as identified by the Trustees, can best be mitigated. A regularly updated risk assessment handbook is maintained which covers all aspects of the School's activities.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
01298683 (England and Wales)

**Registered Charity number**  
506907

**Registered office**  
Belmont Hall  
Great Budworth  
Cheshire  
CW9 6HN

Cransley School Limited

Report of the Trustees  
for the Year Ended 31 August 2020

**Trustees**

Mrs M A Denton  
Mrs G Pearson  
Mrs A J Riley (resigned 16/11/20)  
Mr J M Spencer (resigned 26/2/21)  
Mrs H Nickson  
Mrs J Platt (appointed 1/2/20)  
Mr L R Nisbet (appointed 1/2/20)  
Dr D P Walter (appointed 1/2/20)  
Ms R Proctor (appointed 1/2/20)

**Company Secretary**

Mrs S Parrott

**Auditors**

Johnstone Howell & Co  
Statutory Auditors  
104 Whitby Road  
Ellesmere Port  
Cheshire  
CH65 0AB

**Bankers**

The Royal Bank of Scotland  
38 Mosley Street  
Manchester  
M2 3AZ

**Officers**

Head Teacher

Mr R Pollock

Director of Finance

Mrs S Parrott

**EVENTS SINCE THE END OF THE YEAR**

Information relating to events since the end of the year is given in the notes to the financial statements.

**TRUSTEES' RESPONSIBILITY STATEMENT**

The trustees (who are also the directors of Cransley School Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

Cransley School Limited

Report of the Trustees  
for the Year Ended 31 August 2020

**TRUSTEES' RESPONSIBILITY STATEMENT - continued**

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**AUDITORS**

The auditors, Johnstone Howell & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 24 May 2021 and signed on the board's behalf by:



Mrs J Platt - Trustee

Report of the Independent Auditors to the Members of  
Cransley School Limited

**Opinion**

We have audited the financial statements of Cransley School Limited (the 'charitable company') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.



Report of the Independent Auditors to the Members of  
Cransley School Limited

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Andrew Bagnall FCA (Senior Statutory Auditor)  
for and on behalf of Johnstone Howell & Co  
Statutory Auditors  
104 Whitby Road  
Ellesmere Port  
Cheshire  
CH65 0AB

24 May 2021

**Cransley School Limited**

**Statement of Financial Activities**  
**(Incorporating an Income and Expenditure Account)**  
**for the Year Ended 31 August 2020**

	Notes	Unrestricted fund £	Restricted fund £	2020 Total funds £	2019 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Fees received	2	2,266,452	-	2,266,452	2,069,437
Other income	3	169,367	33,001	202,368	147,679
<b>Total</b>		<b>2,435,819</b>	<b>33,001</b>	<b>2,468,820</b>	<b>2,217,116</b>
<b>EXPENDITURE ON</b>					
Direct charitable expenditure	4	1,304,904		1,304,904	1,114,665
Charitable activities	5				
Educational Activities		461,365	12,729	474,094	439,488
Support Cost		356,394	-	356,394	410,075
<b>Total</b>		<b>2,122,663</b>	<b>12,729</b>	<b>2,135,392</b>	<b>1,964,228</b>
<b>NET INCOME</b>		<b>313,156</b>	<b>20,272</b>	<b>333,428</b>	<b>252,888</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		83,688	110,912	194,600	(58,288)
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>396,844</b>	<b>131,184</b>	<b>528,028</b>	<b>194,600</b>

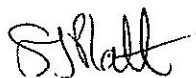
The notes form part of these financial statements

**Cransley School Limited**

**Statement of Financial Position**  
**31 August 2020**

	Notes	Unrestricted fund £	Restricted fund £	2020 Total funds £	2019 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	11	717,759	117,202	834,961	706,607
<b>CURRENT ASSETS</b>					
Stocks	12	6,355	-	6,355	12,985
Debtors	13	575,287	-	575,287	565,972
Cash at bank and in hand		453,671	13,982	467,653	384,135
		<u>1,035,313</u>	<u>13,982</u>	<u>1,049,295</u>	<u>963,092</u>
<b>CREDITORS</b>					
Amounts falling due within one year	14	(1,007,178)	-	(1,007,178)	(1,103,795)
<b>NET CURRENT ASSETS</b>		<u>28,135</u>	<u>13,982</u>	<u>42,117</u>	<u>(140,703)</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>745,894</u>	<u>131,184</u>	<u>877,078</u>	<u>565,904</u>
<b>CREDITORS</b>					
Amounts falling due after more than one year	15	(349,050)	-	(349,050)	(371,304)
<b>NET ASSETS/(LIABILITIES)</b>		<u>396,844</u>	<u>131,184</u>	<u>528,028</u>	<u>194,600</u>
<b>FUNDS</b>	18				
Unrestricted funds				396,844	83,688
Restricted funds				131,184	110,912
<b>TOTAL FUNDS</b>				<u>528,028</u>	<u>194,600</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 24 May 2021 and were signed on its behalf by:



Mrs J Platt - Trustee



Cransley School Limited

Statement of Cash Flows  
for the Year Ended 31 August 2020

	Notes	2020 £	2019 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	247,060	359,112
Interest element of finance lease payments paid		(415)	-
Net cash provided by operating activities		<u>246,645</u>	<u>359,112</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(196,459)	(452,753)
Interest received		42,696	1
Net cash used in investing activities		<u>(153,763)</u>	<u>(452,752)</u>
<b>Cash flows from financing activities</b>			
New loans in year		50,089	-
Loan repayments in year		(55,963)	-
Capital repayments in year		(3,490)	-
Net cash (used in)/provided by financing activities		<u>(9,364)</u>	<u>-</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>83,518</u>	<u>(93,640)</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>384,135</u>	<u>477,775</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u>467,653</u></u>	<u><u>384,135</u></u>

The notes form part of these financial statements

Cransley School Limited

Notes to the Statement of Cash Flows  
for the Year Ended 31 August 2020

**1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2020 £	2019 £
<b>Net income for the reporting period (as per the Statement of Financial Activities)</b>	333,428	252,888
<b>Adjustments for:</b>		
Depreciation charges	77,921	41,524
Loss on disposal of fixed assets	656	-
Interest received	(42,696)	(1)
Interest element of hire purchase and finance lease rental payments	415	-
Decrease/(increase) in stocks	6,630	(1,462)
Increase in debtors	(9,315)	(53,275)
(Decrease)/increase in creditors	(119,979)	119,438
<b>Net cash provided by operations</b>	<u>247,475</u>	<u>359,112</u>

**2. ANALYSIS OF CHANGES IN NET (DEBT)/FUNDS**

	At 1.9.19 £	Cash flow £	Other non-cash changes £	At 31.8.20 £
<b>Net cash</b>				
Cash at bank and in hand	384,135	83,518		467,653
	<u>384,135</u>	<u>83,518</u>		<u>467,653</u>
<b>Debt</b>				
Finance leases	-	3,490	(10,472)	(6,982)
Debts falling due within 1 year	(44,467)	(89)	-	(44,556)
Debts falling due after 1 year	(343,185)	5,963	-	(337,222)
	<u>(387,652)</u>	<u>9,364</u>	<u>(10,472)</u>	<u>(388,760)</u>
<b>Total</b>	<u>(3,517)</u>	<u>92,882</u>	<u>(10,472)</u>	<u>78,893</u>

The notes form part of these financial statements

Cransley School Limited

Notes to the Financial Statements  
for the Year Ended 31 August 2020

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Allocation and apportionment of costs**

Costs associated to the charity are allocated between the direct charitable activities and the management and administrative function, as these are the two core areas of expended resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Improvements to property	- at varying rates on cost
Short leasehold	- at varying rates on cost
Construction in progress	- not provided
Gymnasium	- 4% on cost
Pavilion	- 5% on cost
Fixtures and fittings	- 10% on cost
School equipment	- 25% on cost

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**Taxation**

As a charity, Cransley School is exempt from corporation tax on income and gains falling within section 505 of the Income and Corporation Taxes Act 1988 or section 258 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity other than those relating to wages and PAYE.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements, where applicable.

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**1. ACCOUNTING POLICIES - continued**

**Hire purchase and leasing commitments**

Assets obtained under hire purchase contracts or finance leases are capitalised in the Statement of Financial Position. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is shorter.

The interest element of these obligations is charged to the Statement of Financial Activities over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

**Government grants**

Government grants are recognised when there is reasonable assurance that the entity will comply with the conditions attaching to the grant and the grant will be received.

**2. FEES RECEIVED**

	2020	2019
	£	£
Fees	1,973,782	1,720,723
Extra subject fees	62,616	66,394
Catering	82,614	116,066
Multi-sensory support	95,815	89,933
Transport	51,625	76,321
	<u>2,266,452</u>	<u>2,069,437</u>

**3. OTHER INCOME**

	2020	2019
	£	£
Donations received	41,187	29,515
Deposit account interest	16	1
Government grants received, Job Retention Scheme	42,680	-
Sundry receipts	118,485	118,163
	<u>202,368</u>	<u>147,679</u>

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**4. DIRECT CHARITABLE EXPENDITURE**

**Raising donations and legacies**

	2020	2019
	£	£
Staff costs	1,092,878	924,239
Departmental resources	80,363	82,726
Examination costs	6,018	4,519
Music tuition sub contract	10,379	15,435
Information technology	26,223	22,643
Trip expenses	88,628	65,103
Interest payable and similar charges	415	-
	<u>1,304,904</u>	<u>1,114,665</u>

**5. CHARITABLE ACTIVITIES COSTS**

	Direct Costs £	Support costs (see note 6) £	Totals £
Educational Activities	416,478	57,616	474,094
Support Cost	41,985	314,409	356,394
	<u>458,463</u>	<u>372,025</u>	<u>830,488</u>

**6. SUPPORT COSTS**

	Management £	Other £	Governance costs £	Totals £
Educational Activities	57,616	-	-	57,616
Support Cost	284,029	21,995	8,385	314,409
	<u>341,645</u>	<u>21,995</u>	<u>8,385</u>	<u>372,025</u>

**7. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	2020	2019
	£	£
Auditors' remuneration	4,780	4,555
Auditors' remuneration for non audit work	3,605	2,553
Depreciation - owned assets	77,136	41,525
Depreciation - assets on hire purchase contracts and finance leases	785	-
Other operating leases	108,093	107,193
Deficit on disposal of fixed assets	656	-
	<u></u>	<u></u>

Crausley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**8. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 August 2020 nor for the year ended 31 August 2019.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 August 2020 nor for the year ended 31 August 2019.

**9. STAFF COSTS**

	2020 £	2019 £
Salaries	1,108,086	962,566
Social security costs	86,021	73,885
Pensions	19,364	16,201
	<u>1,213,471</u>	<u>1,052,652</u>

The average monthly number of employees during the year was as follows:

	2020	2019
Teaching staff	40	37
Non teaching staff	16	15
	<u>56</u>	<u>52</u>

No employees had employee benefits in excess of £60,000 in the current year or the prior year.

**10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted fund £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Fees received	2,069,437	-	2,069,437
Other income	120,953	26,726	147,679
<b>Total</b>	<u>2,190,390</u>	<u>26,726</u>	<u>2,217,116</u>
<b>EXPENDITURE ON</b>			
Direct charitable expenditure	1,114,665	-	1,114,665
<b>Charitable activities</b>			
Educational Activities	434,116	5,372	439,488
Support Cost	409,936	139	410,075
<b>Total</b>	<u>1,958,717</u>	<u>5,511</u>	<u>1,964,228</u>
<b>NET INCOME</b>	<u>231,673</u>	<u>21,215</u>	<u>252,888</u>
<b>Transfers between funds</b>	(1,668)	1,668	-

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued**

	Unrestricted fund £	Restricted fund £	Total funds £
<b>Net movement in funds</b>	230,005	22,883	252,888
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>	(146,317)	88,029	(58,288)
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>83,688</u>	<u>110,912</u>	<u>194,600</u>

**11. TANGIBLE FIXED ASSETS**

	Improvements to property £	Short leasehold £	Construction in progress £	Gymnasium £
<b>COST</b>				
At 1 September 2019	414,346	161,710	30,418	77,088
Additions	25,505	-	92,844	-
Disposals	-	-	-	-
At 31 August 2020	<u>439,851</u>	<u>161,710</u>	<u>123,262</u>	<u>77,088</u>
<b>DEPRECIATION</b>				
At 1 September 2019	140,610	158,157	-	77,088
Charge for year	22,533	1,665	-	-
Eliminated on disposal	-	-	-	-
At 31 August 2020	<u>163,143</u>	<u>159,822</u>	<u>-</u>	<u>77,088</u>
<b>NET BOOK VALUE</b>				
At 31 August 2020	<u>276,708</u>	<u>1,888</u>	<u>123,262</u>	<u>-</u>
At 31 August 2019	<u>273,736</u>	<u>3,553</u>	<u>30,418</u>	<u>-</u>

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**11. TANGIBLE FIXED ASSETS - continued**

	Pavilion £	Fixtures and fittings £	School equipment £	Totals £
<b>COST</b>				
At 1 September 2019	81,628	402,220	232,514	1,399,924
Additions	2,254	63,564	22,764	206,931
Disposals	(703)	-	-	(703)
At 31 August 2020	83,179	465,784	255,278	1,606,152
<b>DEPRECIATION</b>				
At 1 September 2019	4,673	116,824	195,965	693,317
Charge for year	4,146	34,326	15,251	77,921
Eliminated on disposal	(47)	-	-	(47)
At 31 August 2020	8,772	151,150	211,216	771,191
<b>NET BOOK VALUE</b>				
At 31 August 2020	74,407	314,634	44,062	834,961
At 31 August 2019	76,955	285,396	36,549	706,607

Fixed assets, included in the above, which are held under finance leases are as follows:

	Fixtures and fittings £
<b>COST</b>	
Additions	10,472
<b>DEPRECIATION</b>	
Charge for year	785
<b>NET BOOK VALUE</b>	
At 31 August 2020	9,687
At 31 August 2019	-

**12. STOCKS**

	2020 £	2019 £
Stocks	6,355	12,985



Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020	2019
	£	£
Fees outstanding	494,804	473,317
Bad debts provision	(11,823)	(11,992)
Other debtors	18,037	4,709
Prepayments and accrued income	74,269	99,938
	<u>575,287</u>	<u>565,972</u>

**14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2020	2019
	£	£
Bank loans and overdrafts (see note 16)	89	-
Other loans (see note 16)	44,467	44,467
Finance leases (see note 17)	5,236	-
Trade and other creditors	91,421	117,522
Social security and other taxes	21,141	17,357
Fees paid in advance	22,852	37,585
Deposits in advance	900	800
Other creditors	11,576	27,470
Accruals and deferred income	750,493	744,625
Accrued expenses	59,003	113,969
	<u>1,007,178</u>	<u>1,103,795</u>

**15. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR**

	2020	2019
	£	£
Bank loans (see note 16)	50,000	-
Other loans (see note 16)	287,222	343,185
Finance leases (see note 17)	1,746	-
Deposits in advance	800	1,200
Fees paid in advance	9,282	26,919
	<u>349,050</u>	<u>371,304</u>

**16. LOANS**

An analysis of the maturity of loans is given below:

	2020	2019
	£	£
Amounts falling due within one year on demand:		
Bank loans	89	-
Other loans	44,467	44,467
	<u>44,556</u>	<u>44,467</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	50,000	-
Other loans - 1-2 years	44,467	44,467
	<u>94,467</u>	<u>44,467</u>

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**16. LOANS - continued**

	2020 £	2019 £
Amounts falling due between two and five years:		
Other loans - 2-5 years	<u>133,401</u>	<u>133,401</u>
Amounts falling due in more than five years:		
Repayable by instalments:		
Other loans more 5yrs instal	109,354	165,317

The trustees have opted to recognize the concessionary loan in the Statement of Financial Position at the amount received adjusted to reflect any repayments or interest payable. The concessionary loan is repayable by instalments of varying amounts commenced in January 2018. The rate of interest payable on the loan is 0% and it is secured on the assets of the Charity.

**17. LEASING AGREEMENTS**

Minimum lease payments fall due as follows:

	Finance leases	
	2020 £	2019 £
Gross obligations repayable:		
Within one year	5,858	-
Between one and five years	<u>1,953</u>	<u>-</u>
	<u>7,811</u>	<u>-</u>
Finance charges repayable:		
Within one year	622	-
Between one and five years	<u>207</u>	<u>-</u>
	<u>829</u>	<u>-</u>
Net obligations repayable:		
Within one year	5,236	-
Between one and five years	<u>1,746</u>	<u>-</u>
	<u>6,982</u>	<u>-</u>
	Non-cancellable operating leases	
	2020 £	2019 £
Within one year	71,500	845
Between one and five years	<u>121,594</u>	<u>260,564</u>
	<u>193,094</u>	<u>261,409</u>

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**18. MOVEMENT IN FUNDS**

	At 1.9.19 £	Net movement in funds £	At 31.8.20 £
<b>Unrestricted funds</b>			
General fund	83,688	313,156	396,844
<b>Restricted funds</b>			
Foundation fund	110,912	20,272	131,184
<b>TOTAL FUNDS</b>	<u>194,600</u>	<u>333,428</u>	<u>528,028</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	2,435,819	(2,122,663)	313,156
<b>Restricted funds</b>			
Foundation fund	33,001	(12,729)	20,272
<b>TOTAL FUNDS</b>	<u>2,468,820</u>	<u>(2,135,392)</u>	<u>333,428</u>

**Comparatives for movement in funds**

	At 1.9.18 £	Net movement in funds £	Transfers between funds £	At 31.8.19 £
<b>Unrestricted funds</b>				
General fund	(146,317)	231,673	(1,668)	83,688
<b>Restricted funds</b>				
Foundation fund	88,029	21,215	1,668	110,912
<b>TOTAL FUNDS</b>	<u>(58,288)</u>	<u>252,888</u>	<u>-</u>	<u>194,600</u>

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**18. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	2,190,390	(1,958,717)	231,673
<b>Restricted funds</b>			
Foundation fund	26,726	(5,511)	21,215
<b>TOTAL FUNDS</b>	<u>2,217,116</u>	<u>(1,964,228)</u>	<u>252,888</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.9.18 £	Net movement in funds £	Transfers between funds £	At 31.8.20 £
<b>Unrestricted funds</b>				
General fund	(146,317)	544,829	(1,668)	396,844
<b>Restricted funds</b>				
Foundation fund	88,029	41,487	1,668	131,184
<b>TOTAL FUNDS</b>	<u>(58,288)</u>	<u>586,316</u>	<u>-</u>	<u>528,028</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	4,626,209	(4,081,380)	544,829
<b>Restricted funds</b>			
Foundation fund	59,727	(18,240)	41,487
<b>TOTAL FUNDS</b>	<u>4,685,936</u>	<u>(4,099,620)</u>	<u>586,316</u>

Cransley School Limited

Notes to the Financial Statements - continued  
for the Year Ended 31 August 2020

**19. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 August 2020.

**20. EVENTS AFTER THE REPORTING DATE**

From early 2020, the Coronavirus (COVID-19) pandemic has severely impacted upon many economies across the world. Measures taken by governments to control the spread of the virus have included travel bans, quarantine restrictions, social distancing and the closing of non-essential services resulting in many businesses having to cease or limit their activities for long or indefinite periods of time leading to a global economic slowdown. Governments and central banks have responded with monetary and fiscal interventions in order to stabilise economic conditions.

It is not possible to estimate the duration and impact of the Coronavirus (COVID-19) pandemic on the financial position and results of the charity for future periods. However, whilst members of staff and pupils have needed to adapt to working from home and other changes, there has been minimal impact on the charity's finances. Accordingly, the trustees have determined that these are non-adjusting post balance sheet events. Furthermore, the financial position and results for the year ended 31 August 2020 have not been adjusted to reflect their impact.

**21. ULTIMATE CONTROLLING PARTY**

The ultimate controlling party of the company is the Board of Trustees, who operate the company on behalf of the members.

**22. CAPITAL**

The company is limited by guarantee.

Cransley School Limited

Detailed Statement of Financial Activities  
for the Year Ended 31 August 2020

	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
<b>INCOME AND ENDOWMENTS</b>				
<b>Fees received</b>				
Fees	1,973,782	-	1,973,782	1,720,723
Extra subject fees	62,616	-	62,616	66,394
Catering	82,614	-	82,614	116,066
Multi-sensory support	95,815	-	95,815	89,933
Transport	51,625	-	51,625	76,321
	<u>2,266,452</u>	<u>-</u>	<u>2,266,452</u>	<u>2,069,437</u>
<b>Other income</b>				
Donations received	8,202	32,985	41,187	29,515
Deposit account interest	-	16	16	1
Government grants received, Job Retention Scheme	42,680	-	42,680	-
Sundry receipts	118,485	-	118,485	118,163
	<u>169,367</u>	<u>33,001</u>	<u>202,368</u>	<u>147,679</u>
<b>Total incoming resources</b>	<u>2,435,819</u>	<u>33,001</u>	<u>2,468,820</u>	<u>2,217,116</u>
<b>EXPENDITURE</b>				
<b>Raising donations and legacies</b>				
Support staff costs	210,725	-	210,725	149,961
Academic staff salaries	882,153	-	882,153	774,278
Departmental resources	80,363	-	80,363	82,726
Examination costs	6,018	-	6,018	4,519
Music tuition sub contract	10,379	-	10,379	15,435
Information technology	26,223	-	26,223	22,643
Trip expenses	88,628	-	88,628	65,103
Leasing	415	-	415	-
	<u>1,304,904</u>	<u>-</u>	<u>1,304,904</u>	<u>1,114,665</u>
<b>Charitable activities</b>				
Rent	71,980	-	71,980	71,981
Rates and water	25,905	-	25,905	16,340
Insurance	56,274	-	56,274	57,154
Light and heat	33,384	-	33,384	39,584
Cleaning	38,099	-	38,099	41,732
Pensions	19,364	-	19,364	16,201
Catering	73,327	-	73,327	104,410
Sundry transport	58,091	-	58,091	57,886
Covid related costs	3,462	-	3,462	-
Carried forward	379,886	-	379,886	405,288

Cransley School Limited

Detailed Statement of Financial Activities  
for the Year Ended 31 August 2020

	Unrestricted funds £	Restricted funds £	2020 Total funds £	2019 Total funds £
<b>Charitable activities</b>				
Brought forward	379,886	-	379,886	405,288
Depreciation of improvements to property	21,658	875	22,533	17,525
Depreciation of short leasehold	1,665	-	1,665	2,075
Depreciation of fixtures and fittings	32,562	1,764	34,326	12,501
Depreciation of pavilion	239	3,907	4,146	4,040
Depreciation of school equipment	9,724	5,527	15,251	5,383
Loss on sale of tangible fixed assets	-	656	656	-
	<u>445,734</u>	<u>12,729</u>	<u>458,463</u>	<u>446,812</u>
<b>Support costs</b>				
<b>Management</b>				
Management and clerical salaries	112,318	-	112,318	112,212
Other operating leases	36,113	-	36,113	35,212
Postage and telephone	5,000	-	5,000	5,195
Printing and stationery	23,541	-	23,541	16,754
Sundry expenses	24,862	-	24,862	37,708
Legal and professional fees	21,047	-	21,047	19,777
Accountancy and book-keeping	-	-	-	1,108
Bad debts	3,053	-	3,053	3,377
Bank charges	2,904	-	2,904	2,878
Repairs and renewals	112,807	-	112,807	146,662
	<u>341,645</u>	<u>-</u>	<u>341,645</u>	<u>380,883</u>
<b>Other</b>				
Marketing and public relations	21,995	-	21,995	14,760
<b>Governance costs</b>				
Auditors' remuneration	4,780	-	4,780	4,555
Auditors' remuneration for non audit work	3,605	-	3,605	2,553
	<u>8,385</u>	<u>-</u>	<u>8,385</u>	<u>7,108</u>
<b>Total resources expended</b>	<u>2,122,663</u>	<u>12,729</u>	<u>2,135,392</u>	<u>1,964,228</u>
<b>Net income</b>	<u>313,156</u>	<u>20,272</u>	<u>333,428</u>	<u>252,888</u>