

THE MACKINTOSH FOUNDATION

England & Wales · Charity number 327751

Details

Status	Registered
Legal form	Charitable company
Company number	02239812
Registered	1988-03-31
Register	View on the Charity Commission register

Contact

Address	The Mackintosh Foundation 1 Bedford Square London WC1B 3RB
Phone	02076378866
Email	info@camack.co.uk

Activities

Objects: 1. TO ADVANCE THE EDUCATION OF THE PUBLIC BOTH IN THE UNITED KINGDOM AND ELSEWHERE IN THE ARTS AND IN PARTICULAR (BUT WITHOUT PREJUDICE TO THE GENERALITY OF THE FOREGOING) THE PERFORMING ARTS OF MUSIC AND DRAMA IN ALL THEIR FORMS BY ALL SUCH LAWFUL MEANS AS THE TRUSTEES SHALL THINK FIT. 2. TO ADVANCE THE EDUCATION OF THE PUBLIC GENERALLY BOTH IN THE UNITED KINGDOM AND ELSEWHERE BY ALL SUCH LAWFUL MEANS AS THE TRUSTEES SHALL THINK FIT IN PARTICULAR BUT WITHOUT PREJUDICE TO THE GENERALITY OF THE FOREGOING TO ESTABLISH AND MAINTAIN SCHOLARSHIPS BURSARIES AND AWARDS TO BE AWARDED FOR PROFICIENCY IN DRAMA MUSIC AND/OR THE DRAMATIC OR ANCILLARY PERFORMING ARTS. 3. TO RELIEVE OR ASSIST IN THE RELIEF OF THE POVERTY AND OF PERSONS WHO ARE IN CONDITIONS OF NEED HARDSHIP OR DISTRESS FROM ANY CAUSE WHATSOEVER AND WHETHER THOSE PERSONS ARE PRESENT IN THE UNITED KINGDOM OR ELSEWHERE BY ALL SUCH LAWFUL MEANS AS THE TRUSTEES SHALL THINK FIT AND IN PARTICULAR (WITHOUT PREJUDICE TO THE GENERALITY OF THE FOREGOING).

Activities: to promote and develop theatrical, musical and dramatic arts; relieve suffering from and promote research into the causes & treatment of AIDS/Cancer; provide for medical research generally and relief of sickness; relief for the homeless and poverty stricken; promotion of the conservation, protection & enhancement in the UK of nature & the amenities of the countryside inc. areas of natural beauty.

Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, Disability, The Prevention Or Relief Of Poverty, Overseas Aid/famine Relief, Accommodation/housing, Arts/culture/heritage/science, Environment/conservation/heritage, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** WORLD WIDE
- Greece
- Malta
- Scotland
- United States
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£424,160	£994,370	-	-
2024-03-31	£633,896	£1,296,632	£12,848,230	0
2023-03-31	£606,805	£1,007,485	£13,904,919	0
2022-03-31	£70,559	£179,327	-	-
2021-03-31	£99,809	£1,168,070	-	-

Trustees

Name	Role	Appointed
SIR CAMERON ANTHONY MACKINTOSH	Chair	1988-03-31
A Paule Constable		2018-05-15
Alan Arthur Finch CBE		2018-05-15
MR BART PEERLESS		2010-11-09
MR F RICHARD PAPPAS		2010-11-09
MR THOMAS SCHONBERG		2010-11-09
NICHOLAS DAVID ALLOTT OBE		1988-03-31
NICHOLAS IAN MACDONALD MACKINTOSH		2002-04-01
ROBERT FREDERICK STRANG NOBLE		2003-11-20

Linked charities

- ENDOWMENT NO.1 (327751-1)
- ENDOWMENT NO.2 (327751-2)
- ENDOWMENT NO.3 (327751-3)
- ENDOWMENT NO.4 (327751-4)
- ENDOWMENT NO.5 (327751-5)

THE MACKINTOSH FOUNDATION

England & Wales - Charity number 327751

Accounts

The Mackintosh Foundation

Report and Financial Statements

Year Ended

31 March 2025

Company No: 02239812

Charity No: 327751

The Mackintosh Foundation

Report and financial statements for the year ended 31 March 2025

Contents

Reference and administrative details

Page:

1	Report of the Trustees
8	Report of the independent auditor
12	Statement of financial activities (incorporating the income and expenditure account)
13	Balance sheet
14	Statement of cash flows
15	Notes forming part of the financial statements

Reference and administrative details

Trustees/Directors	Sir Cameron Mackintosh N D Allott OBE A P Constable A A Finch CBE N I M Mackintosh R F S Noble OBE F R Pappas B G Peerless T T E Schönberg
General Secretary	R T Knibb, ACA
Company Secretary	R T Knibb, ACA
Registered Office	1-2 Bedford Square, London, WC1B 3RB
Company Number:	2239812
Charity Registration Number:	327751
Auditor	BDO LLP, Arcadia House, Maritime Walk, Ocean Village, Southampton, SO14 3TL
Solicitors	Charles Russell Speechlys LLP, 5 Fleet Place, London, EC4M 7RD
Bankers	National Westminster Bank plc, Covent Garden Branch, London, WC2E 8NL
Investment Advisor	A J Hutton Limited, Third Floor, 20 Old Bailey, London, EC4M 7AN

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025

The Trustees submit their report, together with the audited financial statements, for the year ended 31 March 2025. The financial statements comply with current statutory requirements and with the requirements of the charity's governing document. The reference and administration details shown on the preceding page form part of this report.

Structure, governance and management

The Foundation is a company limited by guarantee and does not have a share capital. Being of charitable status, the word 'Limited' has been omitted from the name of the Foundation, in accordance with Section 60, Companies Act 2006.

The Foundation was incorporated on 31 March 1988. It is governed by its Memorandum and Articles of Association.

The company is a registered charity (No: 327751).

The Trustees (who are directors for the purposes of company law) who are appointed by the members of the Foundation were, throughout the year, as follows:

Sir Cameron Mackintosh - Founder
N D Allott OBE - Member
A P Constable
A A Finch CBE
N I M Mackintosh - Member
R F S Noble OBE
F R Pappas
B G Peerless - Member
T T E Schönberg

The current constitution of the Foundation consists of four members (including the Founder) and nine Trustees. The nine Trustees include the four members. The Trustees, except for the founder member, are elected annually by the members. The existing members may from time to time establish reserve lists for the appointment of new members and/or Trustees to fill vacancies as the existing members' in their discretion think fit.

The induction process for potential new Trustees comprises meeting with the Founder member and other Trustees, attending meetings of the Trustees, and discussions with the General Secretary regarding the responsibilities of being a Trustee. A pack is provided to all new Trustees including a history of the Foundation, copies of recent board minutes, copies of financial statements, details concerning the financial position of the Foundation and any, other relevant information.

The Trustees meet in plenary session once a year when, among other things, they review and discuss the then current financial state and overall strategy of the Foundation and implementation of past decisions. Matters discussed and reviewed by the Trustees include consideration of donation-making activities (both past and present), the current state of the Foundation's reserves and cash flow requirements, its investment policy and performance.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025 (*continued*)

Structure, governance and management (*continued*)

The day-to-day administration of the Foundation's affairs is conducted by the General Secretary, in conjunction with the Appeals Director and the Director of Theatre Development, in accordance with strict terms of reference laid down by the Board of Trustees, to whom they report and from whom they seek instructions as and when necessary. The current General Secretary, who is a Chartered Accountant, also keeps the Foundation's records up to date, and monitors its financial affairs.

The trustees are committed to the principles of the Charity Governance Code.

Risk policy

Pursuant to the Charity Commission's "Statement of Recommended Practice" (SORP) the Trustees previously commissioned the preparation of an internal report on the risks faced by the Foundation and the adequacy of the controls in place to minimise those risks. In particular the report considered the Foundation's risk exposure under the following headings:

- Investment losses;
- Ability to meet forward pledges;
- Financial procedures;
- Insolvency;
- Fraud.

A key component of the Trustees' strategy to manage risk is the policy of regularly reviewing the risks faced.

Objectives and activities

The Objects of the Foundation are:

- To advance the education of the public both in the United Kingdom and elsewhere in the arts and in particular (but without prejudice to the generality of the foregoing) the performing arts of music drama and the theatre in all their forms;
- To advance the education of the public generally both in the United Kingdom and elsewhere and in particular but without prejudice to the generality of the foregoing to establish and maintain scholarships bursaries and awards to be awarded for proficiency in drama music and/or the dramatic or ancillary performing arts;
- To relieve or assist in the relief of the poverty and of persons who are in conditions of need hardship or distress from any cause whatsoever and whether those persons are present in the United Kingdom or elsewhere;
- To relieve sickness and to protect and preserve the health of all persons both in the United Kingdom and elsewhere;
- To promote the conservation protection and enhancement in the United Kingdom of nature and the amenities of the countryside including (but not by way of limitation) any areas of outstanding natural beauty or of special scientific or historic interest for the benefit of the public;
- To promote the conservation protection and enhancement in the United Kingdom of buildings of architectural scientific historic or public interest for the benefit of the public; and
- Such other charitable objects in the United Kingdom and elsewhere as the trustees in their discretion think fit, as to which and without prejudice the generality of the foregoing, to have particular regard to charitable objects relating to the theatre, children, the poor, the sick and the homeless.

The aim is to carry out these objectives by all such lawful means as the Trustees think fit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on a public benefit when reviewing the Foundation's aims and objectives and in setting the donation making policy for the year and the future.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025 (*continued*)

Objectives and activities (*continued*)

The Foundation carries out these objectives by:

- Financing education in the United Kingdom and abroad by making donations to schools' core costs and assisting the disadvantaged;
- Funding the relief of poverty and those in hardship or distress in the United Kingdom and abroad;
- Promoting and developing theatrical, musical, and dramatic arts by a variety of means including education, theatre refurbishment/restoration programmes, and the support of a broad range of theatre productions for the enjoyment and education of the public at large;
- Funding medical research and the relief of sickness generally;
- Providing donations to environmental projects aimed at the conservation, protection, and enhancement of nature in the United Kingdom and elsewhere; and
- Funding community based projects where often a relatively small donation can make a big impact to many people both immediately and into the future.

Achievements and performance

During the year the Foundation has made 125 grants, totalling £768,649 (2024 — 119 grants totalling £1,154,046) Over the course of the year, grants were awarded across a broad spectrum of causes, but with a core focus on theatre training and education.

The Foundation in association with thirteen venues across the UK, completed its first regional theatre apprenticeship programme. This programme aims to offer young people a stepping stone into the theatre industry and support the next generation of technical theatre professionals. Apprentices began their placements in September 2023, for a period of either 18 months or 2 years depending on the discipline. Alongside funding the apprentice's salary and expenses, the Foundation is funding in-person meetings of the full cohort during the programme, as well as hosting regular online calls for the apprentices to link up with industry professionals to expose them to the industry at large. The project was a huge success for both the young individuals and the participating theatres.

Shortly before the year end the Trustees approved the launch of the second apprenticeship programme for fifteen young people, which will run for 2 years and is due to commence in September 2025.

The Foundation continued its support of "education performances" in conjunction with Les Misérables. Phantom of the Opera, and Hamilton. These performances took place in The West End of London and in other cities around the UK including, Birmingham, Bradford. Bristol and Cardiff. This initiative offers young, disadvantaged persons the opportunity to see theatre who would not ordinarily have the chance. During the year over 15,000, young students who have previously not been exposed to theatre attended these special performances.

New work experience programmes were piloted during the year. The programme consists of a three-day work experience placement aimed at young people interested in backstage theatre careers, especially those from groups that are currently underrepresented in the industry. It was first piloted in Birmingham and due to its success, it was soon rolled out to other UK and European cities including Dublin, Cardiff, and London. The idea is to give young people a real insight into how a big theatre production works. This is done through the opportunity of shadowing professionals in departments including; lighting, sound, automation, wigs, wardrobe, stage management, company management, and front of house.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025 (continued)

Achievements and performance

The table below shows the split of the donations by category.

Note: percentage figures are rounded to the nearest whole number.

Category	2025 (£)	2025 (%)	2024 (£)	2024 (%)
Children and Education	58,638	7	53,731	5
Community Projects	314,200	41	88,100	7
The Environment	1,500	-	10,000	1
The Homeless	42,700	5	11,500	1
Medical	60,226	8	67,144	6
	477,264	61	230,475	20
Theatre and The Performing Arts				
Theatre buildings	50,000	7	-	-
Theatre company development	3,000	-	40,000	3
Children's theatre	5,000	1	6,000	1
Promotion of new theatrical and musical works	7,000	1	6,500	1
Theatre related pastoral care	14,179	2	47,781	4
Theatrical training and education	212,206	28	823,290	71
	291,385	39	923,571	80
Total donations year ended 31 March 2025	768,649	100	1,154,046	100

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025 (continued)

Achievements and performance (continued)

Major donations paid or pledged during the year were: £250,000 St James's Church Piccadilly, £54,927 Chichester Festival Theatre, £47,250 Dancers' Career Development, £30,000 War Child, £25,000 New Adventures.

The total number and value of donations made during the year can be summarised as follows on the basis that where more than one donation has been made to the same donor in the same year, these have been aggregated:

	2025 Number	2024 Number
More than £75,000	1	2
£50,000 - £75,000	1	3
£20,000 - £49,999	7	13
£10,000 - £19,999	4	14
£ 5,000 - £ 9,999	15	11
£ 1,000 - £ 4,999	76	69
Less than £1,000	21	7
	125	119

A list of donations greater and equal to £5,000 is shown in note 4 of the accounts.

Financial review

The results for the year are set out in the statement of financial activities on page 12.

The Foundation's income comprises donations receivable, investment income on unrestricted and endowment funds and interest receivable.

Details of charitable expenditure is set out under Achievements and Performance.

Endowment number Three, an investment property purchased in 2005, from which the Foundation has had a good income stream for nearly 20 years was sold in November 2024. The proceeds from the sale were transferred to the general fund.

Cash at bank at the year end amounted to £742,502 compared to £1,463,231 at 31 March 2024, after taking account of small movements in debtors and creditors, the decrease in cash reflects the net expenditure during the year.

Investment policy and objectives

- 1 To ensure that the funds are properly protected so that capital is prudently invested, with reasonable regard for the desirability of diversification.
- 2 To aim to achieve a long term real rate of return in excess of the rate of UK inflation after fees and costs. The portfolio is managed for total return i.e. income and capital.
- 3 To keep sufficient funds invested in such a manner as to enable them to be encashed at short notice with little or no penalty should the need arise.
- 4 To seek advice consistent with the above from a professional investment consultant, who is regulated under the Financial Services and Markets Act 2000, whenever appropriate having regard to the amount of money available for investment and the period contemplated for the investment concerned.
- 5 To monitor and review the quality of investment advice received as aforesaid in light of past performance and to make such changes in the identity of investment consultant from time to time as may to the Trustees seem appropriate.
- 6 The Trustees are aware that the rate of spending exceeds the level of investment return and accept that the real value of the portfolio is falling. The Trustees therefore acknowledge that it will be impossible to maintain current levels of expenditure in the long term without a further major donation.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025 (*continued*)

Investment performance review

At the start of the year the Foundation employed two investment managers, Cazenove Capital and Ruffer LLP. During the year, the Foundation ceased using Ruffer LLP and all investments are now managed by Cazenove Capital, with some funds actively managed and some funds (those formerly managed by Ruffer LLP) following a passive investment strategy.

The Trustees consider that the investment performance during the year has been satisfactory and in line with expectations and investment policy.

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash and liquid investments available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Reserves policy

The Trustees aim to maintain free reserves in unrestricted funds at a level which enables the Foundation to meet at least three months of unrestricted charitable expenditure. The Trustees consider that this level will provide sufficient funds to respond to applications for donations and ensure that there are sufficient funds available to cover support and governance costs. The Trustees aim to achieve this free reserve policy by careful cash flow management and forecasting which is carried out on a continuous basis by the General Secretary and investment advisors and reviewed by the investment sub-committee and Trustees. This forecast reviews the anticipated income and expenditure of the Foundation, not only in the immediate future but also over the longer term horizon. The current policy includes the transfer of expendable endowment to unrestricted funds as required.

Net current assets held at 31 March 2025 amounted to £580,765.

Plans for the future

The Foundation intends to continue to support a wide variety of activities, concentrated on the areas described in this report.

Fixed assets

Investments are held in accordance with the Trustees' powers.

Fundraising activities

The Foundation does not currently carry out any fundraising activities.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2025 (*continued*)

Statement of Trustees' responsibilities

The Trustees (who are also directors for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to Auditor

In so far as each of the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

In preparing this Report of the Trustees (which includes the directors' report) advantage has been taken of the small companies exemption.

Approved by the Trustees and signed on their behalf by



Alan Finch CBE
Trustee

Date 15/10/2025

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of The Mackintosh Foundation ("the Charitable Company") for the year ended 31 March 2025 which comprise the statement of financial activities (incorporating the income and expenditure account), the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Charitable Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Trustees' Report, has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' Responsibilities, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

Based on:

- Our understanding of the Charitable Company and the sector in which it operates; and
- Discussion with management and those charged with governance; and
- Obtaining and understanding of the Charitable Company's policies and procedures regarding compliance with laws and regulations;

we considered the significant laws and regulations to be the Companies Act 2006, the Charities Act 2022, and their associated accounting applicable accounting frameworks.

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations; and
- Review of financial statement disclosures and agreeing to supporting documentation.

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Charitable Company's policies and procedures relating to:
 - Detecting and responding to the risks of fraud; and
 - Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;
- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements; and
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;

Based on our risk assessment, we considered the area most susceptible to fraud to be the misstatement of financial performance and position by the posting of inappropriate journals.

Our procedures in respect of the above included testing a sample of journal entries in preparing the financial statements from the underlying accounting records, by agreeing to supporting documentation.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Fraud (continued)

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

3C4044E44657418...

David I'Anson (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
Southampton, UK

16 October 2025

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

The Mackintosh Foundation

Statement of financial activities (incorporating the income and expenditure account) for the year ended 31 March 2025

	Note	Unrestricted funds £	Endowment funds £	Total 2025 £	Total 2024 £
Income and endowments from:					
Donations and legacies	2	74,676	-	74,676	133,931
Investments	3	349,484	-	349,484	429,965
Other income		-	-	-	70,000
Total income		424,160	-	424,160	633,896
Expenditure on:					
Charitable activities	4	994,370	-	994,370	1,296,632
Total expenditure		994,370	-	994,370	1,296,632
Net expenditure and net movement in funds before gains/(losses) on investments					
		(570,210)	-	(570,210)	(662,736)
Net gains/(losses) on investments	8	21,646	-	21,646	(393,953)
Net (expenditure)		(548,564)	-	(548,564)	(1,056,689)
Reconciliation of funds					
Total funds brought forward		12,428,230	420,000	12,848,230	13,904,919
Transfer between funds		420,000	(420,000)	-	-
Total funds carried forward	13	12,299,666	-	12,299,666	12,848,230

All amounts relate to continuing activities.

All recognised gains and losses are included in the statement of financial activities.

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Balance sheet at 31 March 2025

Company number 2239812	Note	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Investments	8		11,764,651		11,831,132
Current assets					
Debtors	9	-		71,677	
Cash at bank and in hand		742,502		1,463,231	
		742,502		1,534,908	
Liabilities					
Creditors: amounts falling due within one year	10	161,737		441,143	
Net current assets			580,765		1,093,765
Total assets less current liabilities			12,345,416		12,924,897
Creditors: amounts falling due after more than one year	11		45,750		76,667
Total net assets			12,299,666		12,848,230
The funds of the charity					
Expendable endowment funds	12	-			420,000
General fund		12,299,666			12,428,230
Total charity funds	13		12,299,666		12,848,230

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 15-10-2025.



Alan Finch CBE
Trustee

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Statement of cash flows for the year ended 31 March 2025

	Note	2025 £	2024 £
Cash (used in) operating activities	14	(1,158,340)	(1,073,974)
Cash flows from investing activities			
Investment income		17,611	64,832
Sale of investment		420,000	-
Cash generated by investing activities		437,611	64,832
(Decrease) in cash in the year		(720,729)	(1,009,142)
Cash at the beginning of the year		1,463,231	2,472,373
Total cash at the end of the year		742,502	1,463,231

The organisation does not have any debt and hence a reconciliation of net debt has not been provided.

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025

1 Accounting policies

The Mackintosh Foundation is a charitable company limited by guarantee and registered in England and Wales. The liability in respect of the guarantee is limited to £100 per member. The registered office, company number and registered charity number is disclosed on the contents page.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), FRS 102 Section 1A Small Entities and the Companies Act 2006.

The Mackintosh Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The following principal accounting policies have been applied:

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available. The Foundation also has over £10m invested in funds that it is able to recall at short notice should the need arise.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash and liquid investments available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Income recognition

Income is recognised once the charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Legacies are recognised as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised, and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (*continued*)

1 Accounting policies (*continued*)

Income recognition (continued)

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Investment gains and losses arising during the year are included in the Statement of Financial Activities.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

Donations payable are payments made to third parties in the furtherance of the charitable objects of the Trust. In the case of an unconditional donation offer this is accrued once the recipient has been notified of the donation award. The notification gives the recipient a reasonable expectation that they will receive the one-year or multi-year donation. Donation awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the donation and any remaining unfulfilled condition attaching to that donation is outside of the control of the charity.

A multi-year donation is recognised at its present value where settlement is due over more than one year from the date of the award, there are no unfulfilled performance conditions under the control of the Trust that would permit the Trust to avoid making the future payment(s), settlement is probable, and the effect of discounting is material. The discount rate used is the average rate of investment yield in the year in which the donation award is made. This discount rate is regarded by the trustees as providing the most current available estimate of the opportunity cost of money reflecting the time value of money to the Trust.

Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (*continued*)

1 Accounting policies (*continued*)

Allocation of support costs

Support costs are those functions that assist the whole of the charity but do not directly undertake charitable activities. These costs have been allocated against charitable expenditure. The nature of support costs are set out in note 5.

Governance costs and support costs relating to charitable activities have been apportioned based on the number of individual donation awards made in recognition that the administrative costs of awarding, monitoring, and assessing donations are broadly equivalent. The allocation of support and governance costs is analysed in note 5.

Investment property

Investment property is carried at fair value and derived from the current market rents and investment property yields. No depreciation is provided. Changes in fair value are recognised in the statement of financial activities

Investments

Investments are carried at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. Income received during the year is taken to the General Fund.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Realised gains and losses

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year end and opening market value (or purchase date if later). Realised and unrealised gains are not separated in the Statement of Financial Activities.

Assets and liabilities not recognised in the accounts

No value is placed on inalienable property, or on property considered by the Trustees to be for all practicable purposes inalienable by reason of it being deemed by the Trustees to be held for preservation at least for the foreseeable future in accordance with the wishes of the donors.

2 Donations and legacies

	2025 £	2024 £
Donations	-	68,750
Donated services and facilities	74,500	65,000
Other	176	181
	74,676	133,931

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (*continued*)

3 Investment income

	2025 £	2024 £
Bank interest	17,611	31,986
Amounts received from UK investment property	-	32,846
Income from investments (note 8)	331,873	365,133
	349,484	429,965

4 Charitable expenditure

	2025 £	2024 £
Analysis of expenditure on charitable activities		
Donations to institutions	768,649	1,154,046
Support and governance costs (note 5)	225,721	142,586
	994,370	1,296,632

The number of donations during the year awarded to institutions was 125 (2024 - 119). No donations were awarded to individuals (2024 - nil).

	2025 £	2024 £
Donations by type of activity		
Children and Education	58,638	53,731
Community Projects	314,200	88,100
The Environment	1,500	10,000
The Homeless	42,700	11,500
Medical	60,226	67,144
Theatre and the Performing Arts	291,385	923,571
	768,649	1,154,046

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (*continued*)

4 Charitable expenditure (*continued*)

Donations during the year greater and equal to £5,000 were as follows:

Donation recipient	2025 £
St James's Picadilly	250,000
Chichester Festival Theatre	54,927
Dancers' Career Development	47,250
War Child	30,000
New Adventures	25,000
The BRIT School	21,500
Hamilton Education Programme	21,032
Royal Academy of Music	20,000
Social Bite	20,000
Les Miserables Education Programme	11,049
BAC (Battersea Arts Centre)	10,000
National Youth Arts Trust	10,000
St Mungo Association Charitable Trust	10,000
Royal Central School of Speech & Drama	9,750
Acting for Others	7,952
Longfield Hall Trust	7,560
Pleasance Theatre Trust	7,000
Phantom London Education programme	5,757
Whizz Kidz	5,500
Academy of StMartin in the Fields	5,000
Artistry Youth Dance	5,000
Celebrate Voice	5,000
Mercury Musical Developments	5,000
Outward Bound Trust	5,000
Roundhouse Trust	5,000
The Trussell Trust	5,000
Theatre Royal Haymarket Masterclass Trust	5,000
WaterAid	5,000
	619,277
Grants of less than £5,000	149,372
Total	768,649

Details of major donations and the total number and value of donations made by the Foundation during the year can be found in the Report of the Trustees.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (continued)

5 Support and governance costs

	2025 £	2024 £
Legal and administration fees	57,975	37,912
Auditor's remuneration – audit services	16,456	15,900
Other costs	76,790	23,774
Donated services and facilities	74,500	65,000
	<u>225,721</u>	<u>142,586</u>

No Trustee received any remuneration or reimbursement of expenses during the year (2024 - None). All the above figures include irrecoverable VAT where applicable.

The charity has no employees. Cameron Mackintosh Limited provides staff and facilities to undertake the day to day management of the charity. These costs are included in the £74,500 (2024 - £65,000) donated services and facilities figure.

Allocation of support and governance costs

	2025 £	2024 £
Children and education	17,220	6,639
Community projects	92,268	10,885
The Environment	440	1,236
The homeless	12,539	1,421
Medical	17,686	8,296
Theatre and the performing arts	85,568	114,109
	<u>225,721</u>	<u>142,586</u>

6 Taxation

As a registered charity, the company benefits from tax exemptions on income and gains received from its charitable activities. This exemption is in accordance with the provisions set out by HM Revenue & Customs for charitable organisations.”

7 Tangible assets

No value has been attributed to certain parcels of land and interest in land in the Western Highlands of Scotland, including the reversionary interest on two 999 year leases of certain properties, as the Trustees regard it for all practicable purposes as inalienable, at least for the foreseeable future, in accordance with the wishes of the donors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (*continued*)

8 Investments

Investments are stated at market value at the balance sheet date. Investment Three constitutes the Expendable Endowment Fund. Investment Five constitutes the General Fund. Income received in respect of the endowment fund during the year has been credited to the General Fund.

	Number Three £	Number Five £	Total £
<i>Market value</i>			
At 1 April 2024	420,000	11,411,132	11,831,132
Investment income credited in year	-	331,873	331,873
Sale of investment	(420,000)	-	(420,000)
Increase in market value in year	-	21,646	21,646
At 31 March 2025	-	11,764,651	11,764,651
<i>Cost</i>			
At 31 March 2025	-	10,341,863	10,341,863
At 31 March 2024	721,231	10,341,863	11,063,094

Investment Three, an investment property was sold in November 2024. The proceeds from the sale were transferred to the general fund.

Investment number Five includes £6,029,936 (2024 - £5,878,563) invested in Cazenove Charity Multi-asset fund, £1,056,913 invested in Amundi Prime All Country fund, £349,661 invested in HSBC Global Government Band Index, invested in UK Treasury Stock £2,703,655, invested in cash £1,624,486 and £Nil (2024 - £5,532,569) in CF Ruffer Absolute Return Fund.

Included in the market value of investments is investment income of £331,873 (2024 - £365,133) credited to the value of the investment. The investments held are accumulation units and as such any income received is rolled up into the capital value of the investment.

9 Debtors

	2025 £	2024 £
Prepayments	-	1,677
Other debtors	-	70,000
	-	71,677

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (continued)

10 Creditors: amounts falling due within one year

	2025 £	2024 £
Accruals	47,004	29,028
Donation commitments	62,417	360,525
Other creditors	52,316	51,590
	161,737	441,143

11 Creditors: amounts falling due in more than one year

	2025 £	2024 £
Donation commitments	45,750	76,667
	45,750	76,667

Included in creditors falling due within one year and falling due in more than one year are the following donation commitments:

- The Theatres Trust- £60,000, payable in equal instalments over two years
- National Youth Arts Trust - £16,667 payable in one instalment
- Dancers Career Development - £31,500, payable in equal instalments over two years

Movement in recognised provision and funding commitments during the year

	Donation commitments £
Donation commitments recognised at 1 April 2024	437,192
Donations paid during the year	(376,275)
New donation commitments in year	47,250
Amount of donation commitments recognised as at 31 March 2025	108,167

There are no performance conditions attached to these donations.

12 Foundation Funds

The Foundation funds comprise:

- A General Fund which it uses for its donation making activities and running expenses, The movements on this investment fund are disclosed on the face of Statement of Financial Activity; and
- An Expendable Endowment Fund invested to provide income and capital growth for the General Fund. The expendable endowment was sold in the year and the funds transferred to the general fund.

The Foundation is the sole trustee of each endowment fund whose charitable objects are the same as those of the Foundation.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (continued)

13 Analysis of net assets between Funds

	General Fund £	Expendable Endowment Funds £	Total £
Fund balances at 31 March 2025 are represented by:			
Investments	11,764,651	-	11,764,651
Current assets	742,502	-	742,502
Creditors: amounts falling due within one year	(161,737)	-	(161,737)
Creditors: amounts falling due in more than one year	(45,750)	-	(45,750)
	12,299,666	-	12,299,666
Fund balances at 31 March 2024 are represented by:			
Investments	11,411,132	420,000	11,831,132
Current assets	1,534,908	-	1,534,908
Creditors: amounts falling due within one year	(441,143)	-	(441,143)
Creditors: amounts falling due in more than one year	(76,667)	-	(76,667)
	12,428,230	420,000	12,848,230

14 Reconciliation of net movements in funds before losses on investments to net cash flow from operating activities

	2025 £	2024 £
Net movement in funds	(570,210)	(662,736)
Investment income	(349,484)	(429,965)
(Decrease)/increase in creditors	(310,323)	90,404
Decrease(increase) in debtors	71,677	(71,677)
	(1,158,340)	(1,073,974)
Net cash used in operating activities	(1,158,340)	(1,073,974)

15 Related party transactions

During the year ended 31 March 2025 donated services of £74,500 (2024 - £65,000) were received from Cameron Mackintosh Limited a company in which the directors of The Mackintosh Foundation are also directors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2025 (*continued*)

16 Statement of financial activities as at 31 March 2024

	Note	Unrestricted funds £	Endowment funds £	Total 2024 £
Income and endowments from:				
Donations and legacies	2	133,931	-	133,931
Investments	3	429,965	-	429,965
Other income		70,000	-	70,000
Total income		633,896	-	633,896
	4			
Expenditure on:				
Charitable activities		1,296,632	-	1,296,632
Total expenditure		1,296,632	-	1,296,632
Net expenditure and net movement in funds before (losses) on investments		(662,736)	-	(662,736)
Net (losses) on investments		(173,953)	(220,000)	(393,953)
Net (expenditure)		(836,689)	(220,000)	(1,056,689)
Reconciliation of funds				
Total funds brought forward		13,264,919	640,000	13,904,919
Total funds carried forward		12,428,230	420,000	12,848,230

THE MACKINTOSH FOUNDATION

England & Wales - Charity number 327751

Accounts

The Mackintosh Foundation

Report and Financial Statements

Year Ended

31 March 2024

Company No: 02239812

The Mackintosh Foundation

Report and financial statements for the year ended 31 March 2024

Contents

Reference and administrative details

Page:

1	Report of the Trustees
8	Report of the independent auditor
12	Statement of financial activities (incorporating the income and expenditure account)
13	Balance sheet
14	Statement of cash flows
15	Notes forming part of the financial statements

Reference and administrative details

Trustees/Directors	Sir Cameron Mackintosh N D Allott OBE A P Constable A A Finch CBE N I M Mackintosh R F S Noble OBE F R Pappas B G Peerless T T E Schönberg
General Secretary	R T Knibb, ACA
Company Secretary	R T Knibb, ACA
Registered Office	1-2 Bedford Square, London, WC1B 3RB
Company Number:	2239812
Charity Registration Number:	327751
Auditor	BDO LLP, Arcadia House, Maritime Walk, Ocean Village, Southampton, SO14 3TL
Solicitors	Charles Russell Speechlys LLP, 5 Fleet Place, London, EC4M 7RD
Bankers	National Westminster Bank plc, Covent Garden Branch, London, WC2E 8NL
Investment Advisor	A J Hutton Limited, Third Floor, 20 Old Bailey, London, EC4M 7AN

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024

The Trustees submit their report, together with the audited financial statements, for the year ended 31 March 2024. The financial statements comply with current statutory requirements and with the requirements of the charity's governing document. The reference and administration details shown on the preceding page form part of this report.

Structure, governance and management

The Foundation is a company limited by guarantee and does not have a share capital. Being of charitable status, the word 'Limited' has been omitted from the name of the Foundation, in accordance with Section 60, Companies Act 2006.

The Foundation was incorporated on 31 March 1988. It is governed by its Memorandum and Articles of Association.

The company is a registered charity (No: 327751).

The Trustees (who are directors for the purposes of company law) who are appointed by the members of the Foundation were, throughout the year, as follows:

Sir Cameron Mackintosh - Founder
N D Allott OBE - Member
A P Constable
A A Finch CBE
N I M Mackintosh - Member
R F S Noble OBE
F R Pappas
B G Peerless - Member
T T E Schönberg

The current constitution of the Foundation consists of four members (including the Founder) and nine Trustees. The nine Trustees include the four members. The Trustees, except for the founder member, are elected annually by the members. The existing members may from time to time establish reserve lists for the appointment of new members and/or Trustees to fill vacancies as the existing members' in their discretion think fit.

The induction process for potential new Trustees comprises meeting with the Founder member and other Trustees, attending meetings of the Trustees, and discussions with the General Secretary regarding the responsibilities of being a Trustee. A pack is provided to all new Trustees including a history of the Foundation, copies of recent board minutes, copies of financial statements, details concerning the financial position of the Foundation and any, other relevant information.

The Trustees meet in plenary session once a year when, among other things, they review and discuss the then current financial state and overall strategy of the Foundation and implementation of past decisions. Matters discussed and reviewed by the Trustees include consideration of donation-making activities (both past and present), the current state of the Foundation's reserves and cash flow requirements, its investment policy and performance.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024 (*continued*)

Structure, governance and management (*continued*)

The day-to-day administration of the Foundation's affairs is conducted by the General Secretary, in conjunction with the Appeals Director and Theatre Development Officer, in accordance with strict terms of reference laid down by the Board of Trustees, to whom they report and from whom they seek instructions as and when necessary. The current General Secretary, who is a Chartered Accountant, also keeps the Foundation's records up to date, and monitors its financial affairs.

The trustees are committed to the principles of the Charity Governance Code.

Risk policy

Pursuant to the Charity Commission's "Statement of Recommended Practice" (SORP) the Trustees previously commissioned the preparation of an internal report on the risks faced by the Foundation and the adequacy of the controls in place to minimise those risks. In particular the report considered the Foundation's risk exposure under the following headings:

- Investment losses;
- Ability to meet forward pledges;
- Financial procedures;
- Insolvency;
- Fraud.

A key component of the Trustees' strategy to manage risk is the policy of regularly reviewing the risks faced.

Objectives and activities

The Objects of the Foundation are:

- To advance the education of the public both in the United Kingdom and elsewhere in the arts and in particular (but without prejudice to the generality of the foregoing) the performing arts of music drama and the theatre in all their forms;
- To advance the education of the public generally both in the United Kingdom and elsewhere and in particular but without prejudice to the generality of the foregoing to establish and maintain scholarships bursaries and awards to be awarded for proficiency in drama music and/or the dramatic or ancillary performing arts;
- To relieve or assist in the relief of poverty and of persons who are in conditions of need hardship or distress from any cause whatsoever and whether those persons are present in the United Kingdom or elsewhere;
- To relieve sickness and to protect and preserve the health of all persons both in the United Kingdom and elsewhere;
- To promote the conservation protection and enhancement in the United Kingdom of nature and the amenities of the countryside including (but not by way of limitation) any areas of outstanding natural beauty or of special scientific or historic interest for the benefit of the public;
- To promote the conservation protection and enhancement in the United Kingdom of buildings of architectural scientific historic or public interest for the benefit of the public; and
- Such other charitable objects in the United Kingdom and elsewhere as the trustees in their discretion think fit, as to which and without prejudice the generality of the foregoing, to have particular regard to charitable objects relating to the theatre, children, the poor, the sick and the homeless.

The aim is to carry out these objectives by all such lawful means as the Trustees think fit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on a public benefit when reviewing the Foundation's aims and objectives and in setting the donation making policy for the year and the future.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024 (*continued*)

Objectives and activities (*continued*)

The Foundation carries out these objectives by:

- Financing education in the United Kingdom and abroad by making donations to schools' core costs and assisting the disadvantaged;
- Funding the relief of poverty and those in hardship or distress in the United Kingdom and abroad;
- Promoting and developing theatrical, musical and dramatic arts by a variety of means including education, theatre refurbishment/restoration programmes and the support of a broad range of theatre productions for the enjoyment and education of the public at large;
- Funding medical research and the relief of sickness generally;
- Providing donations to environmental projects aimed at the conservation, protection and enhancement of nature in the United Kingdom and elsewhere; and
- Funding community based projects where often a relatively small donation can make a big impact to many people both immediately and into the future.

Achievements and performance

During the current year the Foundation has made 119 grants, totalling £1,154,046 (2023 - 93 grants totalling £922,310). Over the course of the year, grants were awarded across a broad spectrum of causes, but with a core focus on theatre training and education. The Foundation launched a regional theatre apprenticeship programme in association with thirteen venues across the UK. This programme aims to offer young people a stepping stone into the theatre industry and support the next generation of technical theatre professionals. Apprentices began their placements in September 2023, for a period of either 18 months or 2 years depending on the discipline. Alongside funding the apprentice's salary and expenses, the Foundation is funding in-person meetings of the full cohort during the programme, as well as hosting regular online calls for the apprentices to link up with industry professionals to expose them to the industry at large.

Initiatives targeting young disadvantaged students, who have previously not been exposed to theatre continue to be a great success. Students and teachers attend a special theatre performance and post-show talks involving Q&A sessions with the cast, production and technical crew. Since the beginning of the scheme, over 15,000 students from over 350 schools have attended. A global Educational and Outreach Group has also been created, with the objective being to build and continually improve the content of the educational talks and workshops. A 3-day workshop was put together with the Guildhall School of Music and Drama to give young musicians the opportunity to work with a professional orchestra. The event gathered over 160 young musicians from across the country and the Mackintosh Foundation provided bursaries to many of the young musicians who would otherwise not have been able to attend.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024 (continued)

Achievements and performance

The table below shows the split of the donations by category.

Note: percentage figures are rounded to the nearest whole number.

Category	2024 (£)	2024 (%)	2023 (£)	2023 (%)
Children and Education	53,731	5	35,854	4
Community Projects	88,100	7	129,500	14
The Environment	10,000	1	78,000	8
The Homeless	11,500	1	44,500	5
Medical	67,144	6	50,795	6
	230,475	20	338,649	37
Theatre and The Performing Arts				
Theatre buildings	-	-	150,000	16
Theatre company development	40,000	3	10,400	1
Children's theatre	6,000	1	1,000	-
Promotion of new theatrical and musical works	6,500	1	5,750	1
Theatre related pastoral care	47,781	4	21,280	2
Theatrical training and education	823,290	71	395,231	43
	923,571	80	583,661	63
Total donations year ended 31 March	1,154,046	100	922,310	100

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024 (continued)

Achievements and performance (continued)

Major donations paid or pledged during the year were: £115,972 Chichester Festival Theatre, £78,826 Sheffield Theatres Trust, £56,535 Theatre Royal Plymouth, £55,954 Lyric Theatre Belfast.

The total number and value of donations made during the year can be summarised as follows, on the basis that where more than one donation has been made to the same done in the same year, these have been aggregated:

	2024 Number	2023 Number
More than £75,000	2	3
£50,000 - £75,000	3	3
£20,000 - £49,999	13	5
£10,000 - £19,999	14	10
£ 5,000 - £ 9,999	11	12
£ 1,000 - £ 4,999	69	45
Less than £1,000	7	15
	119	93

A list of donations greater and equal to £5,000 is shown in note 4 of the accounts.

Financial review

The results for the year are set out in the statement of financial activities on page 12.

The Foundation's income comprises donations receivable, investment income on unrestricted and endowment funds and interest receivable.

Details of charitable expenditure are set out under Achievements and Performance.

Endowment number Three is an investment property that was purchased in 2005, from which the Foundation has had a good income stream for nearly 20 years. The property is in the process of being sold and has been valued accordingly, resulting in a fall in value of the endowment fund of £220,000.

Cash at bank at the year end amounted to £1,463,231 compared to £2,472,373 at 31 March 2023, after taking account of small movements in debtors and creditors, the decrease in cash reflects the net expenditure during the year.

Investment policy and objectives

- 1 To ensure that the funds are properly protected so that capital is invested only at minimal or low risk, with reasonable regard for the desirability of diversification.
- 2 To aim to achieve a long term real rate of return in excess of the rate of UK inflation after fees and costs. The portfolio is managed for total return i.e. income and capital.
- 3 To keep sufficient invested funds invested in such a manner as to enable them to be encashed at short notice with little or no penalty should the need arise.
- 4 To seek advice consistent with the above from a professional investment consultant, who is regulated under the Financial Services and Markets Act 2000, whenever appropriate having regard to the amount of money available for investment and the period contemplated for the investment concerned.
- 5 To monitor and review the quality of investment advice received as aforesaid in light of past performance and to make such changes in the identity of investment consultant from time to time as may to the Trustees seem appropriate.
- 6 The Trustees are aware that the rate of spending exceeds the level of investment return and accept that the real value of the portfolio is falling. The Trustees therefore acknowledge that it will be impossible to maintain current levels of expenditure in the long term without a further major donation.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024 (continued)

Investment performance review

The Trustees consider that the investment performance during the year has been satisfactory and in line with expectations and investment policy.

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash and liquid investments available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Reserves policy

The Trustees aim to maintain free reserves in unrestricted funds at a level which enables the Foundation to meet at least three months of unrestricted charitable expenditure. The Trustees consider that this level will provide sufficient funds to respond to applications for donations and ensure that there are sufficient funds available to cover support and governance costs. The Trustees aim to achieve this free reserve policy by careful cash flow management and forecasting which is carried out on a continuous basis by the General Secretary and investment advisors, and reviewed by the investment sub-committee and Trustees. This forecast reviews the anticipated income and expenditure of the Foundation, not only in the immediate future but also over the longer term horizon. The current policy includes the transfer of expendable endowment to unrestricted funds as required.

Net current assets held at 31 March 2024 amounted to £1,093,765.

Plans for the future

The Foundation intends to continue to support a wide variety of activities, concentrated on the areas described in this report.

Fixed assets

Investments are held in accordance with the Trustees' powers.

Fundraising activities

The Foundation does not currently carry out any fundraising activities.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2024 (continued)

Statement of Trustees' responsibilities

The Trustees (who are also directors for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to Auditor

In so far as each of the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

In preparing this Report of the Trustees (which includes the directors' report) advantage has been taken of the small companies exemption.

Approved by the Trustees and signed on their behalf by



Nicholas Allott OBE
Trustee

Date 30/9/2024

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation

Opinion on the financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2024 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of The Mackintosh Foundation ("the Charitable Company") for the year ended 31 March 2024 which comprise the statement of financial activities (incorporating the income and expenditure account), the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Charitable Company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Trustees' Report, has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' responsibilities, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

Based on:

- Our understanding of the Charitable Company and the sector in which it operates; and
- Discussion with management and those charged with governance; and
- Obtaining and understanding of the Charitable Company's policies and procedures regarding compliance with laws and regulations;

we considered the significant laws and regulations to be the Companies Act 2006, the Charities Act 2011, and their associated accounting applicable accounting frameworks.

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations;
- Review of correspondence with regulatory authorities for any instances of non-compliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation; and
- Review of legal expenditure accounts to understand the nature of expenditure incurred.

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Charitable Company's policies and procedures relating to:
 - Detecting and responding to the risks of fraud; and
 - Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;
- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements; and
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;

Based on our risk assessment, we considered the areas most susceptible to fraud to be the misstatement of financial performance and position by the posting of inappropriate journals and management bias in making significant estimates.

Our procedures in respect of the above included:

- Testing a sample of journal entries in preparing the financial statements from the underlying accounting records, by agreeing to supporting documentation;
- Assessing significant estimates made by management for bias, including the valuation of the Charitable Company's Investment Property.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Extent to which the audit was capable of detecting irregularities, including fraud (continued)

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

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David I'Anson (Senior Statutory Auditor)
For and on behalf of BDO LLP, statutory auditor
Southampton, UK

Date 30 September 2024

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

The Mackintosh Foundation

Statement of financial activities (incorporating the income and expenditure account) for the year ended 31 March 2024

	Note	Unrestricted funds £	Endowment funds £	Total 2024 £	Total 2023 £
Income and endowments from:					
Donations and legacies	2	133,931	-	133,931	162,291
Investments	3	429,965	-	429,965	444,514
Other income		70,000	-	70,000	-
Total income		633,896	-	633,896	606,805
Expenditure on:					
Charitable activities	4	1,296,632	-	1,296,632	1,007,485
Total expenditure		1,296,632	-	1,296,632	1,007,485
Net expenditure and net movement in funds before (losses) on investments					
		(662,736)	-	(662,736)	(400,680)
Net (losses) on investments	8	(173,953)	(220,000)	(393,953)	(558,456)
Net (expenditure)		(836,689)	(220,000)	(1,056,689)	(959,136)
Reconciliation of funds					
Total funds brought forward		13,264,919	640,000	13,904,919	14,864,055
Total funds carried forward		12,428,230	420,000	12,848,230	13,904,919

All amounts relate to continuing activities.

All recognised gains and losses are included in the statement of financial activities.

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Balance sheet at 31 March 2024

Company number 2239812	Note	2024 £	2024 £	2023 £	2023 £
Fixed assets					
Investments	8		11,831,132		11,859,952
Current assets					
Debtors	9	71,677		-	
Cash at bank and in hand		1,463,231		2,472,373	
		<u>1,534,908</u>		<u>2,472,373</u>	
Liabilities					
Creditors: amounts falling due within one year	10	441,143		270,406	
		<u></u>		<u></u>	
Net current assets			1,093,765		2,201,967
Total assets less current liabilities			<u>12,924,897</u>		<u>14,061,919</u>
Creditors: amounts falling due after more than one year	11		76,667		157,000
			<u></u>		<u></u>
Total net assets			<u>12,848,230</u>		<u>13,904,919</u>
The funds of the charity					
Expendable endowment funds	12		420,000		640,000
General fund			12,428,230		13,264,919
			<u></u>		<u></u>
Total charity funds	14		<u>12,848,230</u>		<u>13,904,919</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 30/9/2024.



Nicholas Allott OBE
Trustee



Alan Finch CBE
Trustee

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Statement of cash flows for the year ended 31 March 2024

	Note	2024 £	2023 £
Cash (used in) operating activities	15	(1,073,974)	(767,071)
Cash flows from investing activities			
Investment income		64,832	67,784
Cash provided by investing activities		64,832	67,784
(Decrease) in cash in the year		(1,009,142)	(699,287)
Cash at the beginning of the year		2,472,373	3,171,660
Total cash at the end of the year		1,463,231	2,472,373

The organisation does not have any debt and hence a reconciliation of net debt has not been provided.

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024

1 Accounting policies

The Mackintosh Foundation is a charitable company limited by guarantee and registered in England and Wales. The liability in respect of the guarantee is limited to £100 per member. The registered office, company number and registered charity number is disclosed on the contents page.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), FRS 102 Section 1A Small Entities and the Companies Act 2006.

The Mackintosh Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The following principal accounting policies have been applied:

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash and liquid investments available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Income recognition

Income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Legacies are recognised as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

1 Accounting policies (*continued*)

Income recognition (continued)

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Rental income is recognised over the length of the lease. Adjustments for lease incentives are held in debtors and released as a debit to income on a straight line basis over the full term of the lease.

Investment gains and losses arising during the year are included in the Statement of Financial Activities.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

Donations payable are payments made to third parties in the furtherance of the charitable objects of the Trust. In the case of an unconditional donation offer this is accrued once the recipient has been notified of the donation award. The notification gives the recipient a reasonable expectation that they will receive the one-year or multi-year donation. Donations awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the donation and any remaining unfulfilled condition attaching to that donation is outside of the control of the charity.

A multi-year donation is recognised at its present value where settlement is due over more than one year from the date of the award, there are no unfulfilled performance conditions under the control of the Trust that would permit the Trust to avoid making the future payment(s), settlement is probable and the effect of discounting is material. The discount rate used is the average rate of investment yield in the year in which the donation award is made. This discount rate is regarded by the trustees as providing the most current available estimate of the opportunity cost of money reflecting the time value of money to the Trust.

Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

1 Accounting policies (*continued*)

Allocation of support costs

Support costs are those functions that assist the whole of the charity but do not directly undertake charitable activities. These costs have been allocated against charitable expenditure. The nature of support costs are set out in note 5.

Governance costs and support costs relating to charitable activities have been apportioned based on the number of individual donation awards made in recognition that the administrative costs of awarding, monitoring and assessing donations are broadly equivalent. The allocation of support and governance costs is analysed in note 5.

Investment property

Investment property is carried at fair value and derived from the current market rents and investment property yields. No depreciation is provided. Changes in fair value are recognised in the statement of financial activities

Investments

Investments are carried at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. Income received during the year is taken to the General Fund.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Realised gains and losses

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year end and opening market value (or purchase date if later). Realised and unrealised gains are not separated in the Statement of Financial Activities.

Assets and liabilities not recognised in the accounts

No value is placed on inalienable property, or on property considered by the Trustees to be for all practicable purposes inalienable by reason of it being deemed by the Trustees to be held for preservation at least for the foreseeable future in accordance with the wishes of the donors.

2 Donations and legacies

	2024 £	2023 £
Donations	68,750	104,283
Donated services and facilities	65,000	58,000
Other	181	8
	133,931	162,291

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

3 Investment income

	2024 £	2023 £
Bank interest	31,986	11,476
Amounts received from UK investment property	32,846	56,308
Income from investments (note 8)	365,133	376,730
	429,965	444,514

4 Charitable expenditure

	2024 £	2023 £
Analysis of expenditure on charitable activities		
Donations to institutions	1,154,046	922,310
Support and governance costs (note 5)	142,586	85,175
	1,296,632	1,007,485

The number of donations during the year awarded to institutions was 119 (2023 - 93). No donations were awarded to individuals (2023 - nil).

	2024 £	2023 £
Donations by type of activity		
Children and Education	53,731	35,854
Community Projects	88,100	129,500
The Environment	10,000	78,000
The Homeless	11,500	44,500
Medical	67,144	50,795
Theatre and the Performing Arts	923,571	583,661
	1,154,046	922,310

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (continued)

4 Charitable expenditure (continued)

Donations during the year greater and equal to £5,000 were as follows:

Donation recipient	2024 £
Chichester Festival Theatre	115,972
Sheffield Theatres Trust	78,826
Theatre Royal Plymouth	56,535
Lyric Theatre Belfast	55,954
National Youth Arts Trust	50,000
RSC (Royal Shakespeare Company)	43,920
Leeds Playhouse (Leeds Theatre Trust)	43,392
Curve (Leicester Theatre Trust Ltd)	41,274
Northern Stage	39,451
Birmingham Hippodrome Theatre Trust Ltd	38,194
Royal Lyceum Theatre Edinburgh	37,629
Theatr Clwyd	36,119
Bristol Old Vic Theatre	33,750
Kiln Theatre	33,677
Nottingham Playhouse	32,967
War Child	30,000
British Youth Music Theatre	22,000
Royal Academy of Music	20,000
Hamilton Education Programme	19,927
The Royal Exchange Theatre Company	11,204
Les Miserables Education Programme	10,177
Forest of Selwood	10,000
New Adventures	10,000
Pimlico Opera	10,000
Project Rozana UK	10,000
Roundhouse Trust	10,000
The Royal Theatrical Fund	10,000
The Theatrical Guild	10,000
The Trussell Trust	10,000
Theatre Development Trust (re Theatre Artists Fund)	10,000
TIF (Theatre Investment Fund Limited)	10,000
Wilderness Foundation UK	10,000
The Guildhall School Trust	9,210
Acting for Others	7,688
	977,866
Grants of £5,000 or less	176,180
Total	1,154,046

Details of major donations and the total number and value of donations made by the Foundation during the year can be found in the Report of the Trustees.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

5 Support and governance costs

	2024 £	2023 £
Legal and administration fees	37,912	10,720
Auditor's remuneration – audit services	15,900	16,200
Other costs	23,774	255
Donated services and facilities	65,000	58,000
	142,586	85,175

No Trustee received any remuneration or reimbursement of expenses during the year (2023 - None). All the above figures include irrecoverable VAT where applicable.

The charity has no employees. Cameron Mackintosh Limited provides staff and facilities to undertake the day to day management of the charity. These costs are included in the £65,000 (2023 - £58,000) donated services and facilities figure.

Allocation of support and governance costs	2024 £	2023 £
Children and education	6,639	3,311
Community projects	10,885	11,959
The Environment	1,236	7,203
The homeless	1,421	4,110
Medical	8,296	4,691
Theatre and the performing arts	114,109	52,901
	142,586	85,175

6 Taxation

No taxation has been provided in the accounts because, as a registered charity, the company is exempt in accordance with the provisions of Section 505 of the Income and Corporation Taxes Act, 1988 on its charitable activities.

7 Tangible assets

No value has been attributed to certain parcels of land and interest in land in the Western Highlands of Scotland, including the reversionary interest on two 999 year leases of certain properties, as the Trustees regard it for all practicable purposes as inalienable, at least for the foreseeable future, in accordance with the wishes of the donors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

8 Investments

Investments are stated at market value at the balance sheet date. Investment Three constitutes the Expendable Endowment Fund described in note 12 and investment Five constitutes the General Fund. Income received in respect of the endowment fund during the year has been credited to the General Fund.

	Number Three £	Number Five £	Total £
<i>Market value</i>			
At 1 April 2023	640,000	11,219,952	11,859,952
Investment income credited in year	-	365,133	365,133
Decrease in market value in year	(220,000)	(173,953)	(393,953)
At 31 March 2024	420,000	11,411,132	11,831,132
<i>Cost</i>			
At 31 March 2024	721,231	10,341,863	11,063,094
At 31 March 2023	721,231	9,976,730	10,697,961

Investment Three is an investment property purchased in February 2005. The property is in the process of being sold and has been valued accordingly.

Investment number Five includes £5,878,563 (2023 - £5,311,507) invested in Cazenove Charity Multi-asset fund and £5,532,569 (2023 - £5,908,445) in CF Ruffer Absolute Return Fund.

Included in the market value of investments is investment income of £365,133 (2023 - £376,730) credited to the value of the investment. The investments held are accumulation units and as such any income received is rolled up into the capital value of the investment.

9 Debtors

	2024 £	2023 £
Prepayments	1,677	-
Other debtors	70,000	-
	71,677	-

10 Creditors: amounts falling due within one year

	2024 £	2023 £
Accruals	29,028	15,000
Donation commitments	360,525	204,500
Other creditors	51,590	50,906
	441,143	270,406

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (continued)

11 Creditors: amounts falling due in more than one year

	2024 £	2023 £
Donation commitments	76,667	157,000
	<u>76,667</u>	<u>157,000</u>

Included in creditors falling due within one year and falling due in more than one year are the following donation commitments:

- Royal Conservatoire of Scotland - £12,000, payable in one instalment.
- The Theatres Trust - £90,000, payable in equal instalments over three years
- Mercury Musical Development - £30,000, payable in one instalment.
- MGCfutures - £5,000, payable in one instalment.
- Royal Welsh College of Music and Drama - £20,000, payable in one instalment.
- National Youth Arts Trust - £33,333 payable in equal instalments over two years.
- TIF Stage One - £5,000 payable in one instalment.
- Regional Theatres Apprenticeship scheme - £241,858 payable in one instalment.

Movement in recognised provision and funding commitments during the year

	Donation commitments £
Donation commitments recognised at 1 April 2023	361,500
Donations paid during the year	(1,078,354)
New donation commitments in year	1,154,046
	<u>437,192</u>
Amount of donation commitments recognised as at 31 March 2024	<u>437,192</u>

There are no performance conditions attached to these donations.

12 Expendable Endowment Funds

	£
Market value of fund at beginning of year	640,000
Increase in market value in year	(220,000)
	<u>420,000</u>
Market value of fund at end of year	<u>420,000</u>

13 Foundation Funds

The Foundation funds comprise:

- A General Fund which it uses for its donation making activities and running expenses, The movements on this investment fund are disclosed on the face of Statement of Financial Activity; and
- An Expendable Endowment Fund invested to provide income and capital growth for the General Fund.

The Foundation is the sole trustee of each endowment fund whose charitable objects are the same as those of the Foundation.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

14 Analysis of net assets between Funds

	General Fund £	Expendable Endowment Funds £	Total £
Fund balances at 31 March 2024 are represented by:			
Investments	11,411,132	420,000	11,831,132
Current assets	1,534,908	-	1,534,908
Creditors: amounts falling due within one year	(441,143)	-	(441,143)
Creditors: amounts falling due in more than one year	(76,667)	-	(76,667)
	<u>12,428,230</u>	<u>420,000</u>	<u>12,848,230</u>
	General Fund £	Expendable Endowment Funds £	Total £
Fund balances at 31 March 2023 are represented by:			
Investments	11,219,952	640,000	11,859,952
Current assets	2,472,373	-	2,472,373
Creditors: amounts falling due within one year	(270,406)	-	(270,406)
Creditors: amounts falling due in more than one year	(157,000)	-	(157,000)
	<u>13,264,919</u>	<u>640,000</u>	<u>13,904,919</u>

15 Reconciliation of net movements in funds before losses on investments to net cash flow from operating activities

	2024 £	2023 £
Net movement in funds	(662,736)	(400,680)
Investment income	(429,965)	(444,514)
Increase in creditors	90,404	78,123
Increase in debtors	(71,677)	-
	<u>(1,073,974)</u>	<u>(767,071)</u>
Net cash used in operating activities	(1,073,974)	(767,071)

16 Related party transactions

During the year ended 31 March 2024 donated services of £65,000 (2023 - £58,000) were received from Cameron Mackintosh Limited a company in which the directors of The Mackintosh Foundation are also directors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2024 (*continued*)

17 Statement of financial activities as at 31 March 2023

	Note	Unrestricted funds £	Endowment funds £	Total 2023 £
Income and endowments from:				
Donations and legacies	2	162,291	-	162,291
Investments	3	444,514	-	444,514
Total income		606,805	-	606,805
Expenditure on:				
Charitable expenditure	4	1,007,485	-	1,007,485
Total expenditure		1,007,485	-	1,007,485
Net expenditure and net movement in funds before (losses) on investments		(400,680)	-	(400,680)
Net (losses) on investments		(558,456)	-	(558,456)
Net (expenditure)		(959,136)	-	(959,136)
Reconciliation of funds				
Total funds brought forward		14,224,055	640,000	14,864,055
Total funds carried forward		13,264,919	640,000	13,904,919

THE MACKINTOSH FOUNDATION

England & Wales - Charity number 327751

Accounts

The Mackintosh Foundation

Report and Financial Statements

Year Ended

31 March 2023

Company No: 02239812

The Mackintosh Foundation

Report and financial statements
for the year ended 31 March 2023

Contents

Reference and administrative details

Page:

1	Report of the Trustees
8	Report of the Independent auditor
12	Statement of financial activities (incorporating the income and expenditure account)
13	Balance sheet
14	Statement of cash flows
15	Notes forming part of the financial statements

Reference and administrative details

Trustees/Directors	Sir Cameron Mackintosh N D Allott OBE A P Constable A A Finch CBE N I M Mackintosh R F S Noble OBE F R Pappas B G Peerless T T E Schönberg
General Secretary	R T Knibb, ACA
Company Secretary	R T Knibb, ACA
Registered Office	1-2 Bedford Square, London, WC1B 3RB
Company Number:	2239812
Charity Registration Number:	327751
Auditor	BDO LLP, Arcadia House, Maritime Walk, Ocean Village, Southampton, SO14 3TL
Solicitors	Charles Russell Speechlys LLP, 5 Fleet Place, London, EC4M 7RD
Bankers	National Westminster Bank plc, Covent Garden Branch, London, WC2E 8NL
Investment Advisor	A J Hutton Limited, Third Floor, 20 Old Bailey, London, EC4M 7AN

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023

The Trustees submit their report, together with the audited financial statements, for the year ended 31 March 2023. The financial statements comply with current statutory requirements and with the requirements of the charity's governing document. The reference and administration details shown on the preceding page form part of this report.

Structure, governance and management

The Foundation is a company limited by guarantee and does not have a share capital. Being of charitable status, the word 'Limited' has been omitted from the name of the Foundation, in accordance with Section 60, Companies Act 2006.

The Foundation was incorporated on 31 March 1988. It is governed by its Memorandum and Articles of Association.

The company is a registered charity (No: 327751).

The Trustees (who are directors for the purposes of company law) who are appointed by the members of the Foundation were, throughout the year, as follows:

Sir Cameron Mackintosh - Founder
N D Allott OBE - Member
A P Constable
A A Finch CBE
N I M Mackintosh - Member
R F S Noble OBE
F R Pappas
B G Peerless - Member
T T E Schönberg

The current constitution of the Foundation consists of four members (including the Founder) and nine Trustees. The nine Trustees include the four members. The Trustees, except for the founder member, are elected annually by the members. The existing members may from time to time establish reserve lists for the appointment of new members and/or Trustees to fill vacancies as the existing members' in their discretion think fit.

The induction process for potential new Trustees comprises meeting with the Founder member and other Trustees, attending meetings of the Trustees, and discussions with the General Secretary regarding the responsibilities of being a Trustee. A pack is provided to all new Trustees including a history of the Foundation, copies of recent board minutes, copies of financial statements, details concerning the financial position of the Foundation and any, other relevant information.

The Trustees meet in plenary session once a year when, among other things, they review and discuss the then current financial state and overall strategy of the Foundation and implementation of past decisions. Matters discussed and reviewed by the Trustees include consideration of donation-making activities (both past and present), the current state of the Foundation's reserves and cash flow requirements, its investment policy and performance.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023 (continued)

Structure, governance and management (continued)

During the current year the Foundation has made 93 grants, totalling £922,310 (2022 - 22 grants totalling £137,813). The significant increase in both the number of grants made in the year and the total value is largely due to the Foundation returning to its pre-pandemic levels of giving. During the year, grants were awarded across a broad spectrum of causes, but with a core focus on Theatrical training and education. New initiatives have targeted, young, disadvantaged students, who have previously not been exposed to theatre; including special educational performances and a selection of behind the scenes workshops. Both these educational programmes have been extremely successful and we are looking to expand their scope and frequency in the future. Work has also started on a "job map tool". This was initially developed on Broadway, during the COVID suspension, and the Foundation's aim is to progress and introduce a similar initiative in the UK based around theatre in the West End. The job map tool is a visual representation of the larger theatre ecosystem and all the roles, organisations and small businesses that come together to build the multimillion £ industry. By using this interactive tool, students, job seekers, employers, audience and industry members, can explore the wider theatre industry. Since the year end the Foundation has launched a regional theatre apprenticeship programme in association with thirteen venues across the UK. This programme aims to offer young people a stepping stone into the theatre industry and support the next generation of technical theatre professionals. Apprentices will begin their placements in Autumn 2023, for a period of either 18 months or 2 years depending on the discipline. Alongside funding the apprentice's salary and expenses, the Foundation is funding in-person meetings of the full cohort during the programme, as well as hosting regular online calls for the apprentices to link up with industry professionals to expose them to the industry at large.

The day-to-day administration of the Foundation's affairs is conducted by the General Secretary, in conjunction with the Appeals Director and Theatre Development Officer, in accordance with strict terms of reference laid down by the Board of Trustees, to whom they report and from whom they seek instructions as and when necessary. The current General Secretary, who is a Chartered Accountant, also keeps the Foundation's records up to date, and monitors its financial affairs.

The trustees are committed to the principles of the Charity Governance Code.

Risk policy

Pursuant to the Charity Commission's "Statement of Recommended Practice" (SORP) the Trustees previously commissioned the preparation of an internal report on the risks faced by the Foundation and the adequacy of the controls in place to minimise those risks. In particular the report considered the Foundation's risk exposure under the following headings:

- Investment losses;
- Ability to meet forward pledges;
- Financial procedures;
- Insolvency;
- Fraud.

A key component of the Trustees' strategy to manage risk is the policy of regularly reviewing the risks faced.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023 (continued)

Objectives and activities

The Objects of the Foundation are:

- To advance the education of the public both in the United Kingdom and elsewhere in the arts and in particular (but without prejudice to the generality of the foregoing) the performing arts of music drama and the theatre in all their forms;
- To advance the education of the public generally both in the United Kingdom and elsewhere and in particular but without prejudice to the generality of the foregoing to establish and maintain scholarships bursaries and awards to be awarded for proficiency in drama music and/or the dramatic or ancillary performing arts;
- To relieve or assist in the relief of the poverty and of persons who are in conditions of need hardship or distress from any cause whatsoever and whether those persons are present in the United Kingdom or elsewhere;
- To relieve sickness and to protect and preserve the health of all persons both in the United Kingdom and elsewhere;
- To promote the conservation protection and enhancement in the United Kingdom of nature and the amenities of the countryside including (but not by way of limitation) any areas of outstanding natural beauty or of special scientific or historic interest for the benefit of the public;
- To promote the conservation protection and enhancement in the United Kingdom of buildings of architectural scientific historic or public interest for the benefit of the public; and
- Such other charitable objects in the United Kingdom and elsewhere as the trustees in their discretion think fit, as to which and without prejudice the generality of the foregoing, to have particular regard to charitable objects relating to the theatre, children, the poor, the sick and the homeless.

The aim is to carry out these objectives by all such lawful means as the Trustees think fit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on a public benefit when reviewing the Foundation's aims and objectives and in setting the donation making policy for the year and the future.

The Foundation carries out these objectives by:

- Financing education in the United Kingdom and abroad by making donations to schools' core costs and assisting the disadvantaged;
- Funding the relief of poverty and those in hardship or distress in the United Kingdom and abroad;
- Promoting and developing theatrical, musical and dramatic arts by a variety of means including education, theatre refurbishment/restoration programmes and the support of a broad range of theatre productions for the enjoyment and education of the public at large;
- Funding medical research and the relief of sickness generally;
- Providing donations to environmental projects aimed at the conservation, protection and enhancement of nature in the United Kingdom and elsewhere; and
- Funding community based projects where often a relatively small donation can make a big impact to many people both immediately and into the future.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023 (continued)

Achievements and performance

The table below shows the split of the donations by category.

Note: percentage figures are rounded to the nearest whole number.

Category	2023 (£)	2023 (%)	2022 (£)	2022 (%)
Children and Education	35,854	4	72,909	53
Community Projects	129,500	14	5,000	4
The Environment	78,000	8	-	-
The Homeless	44,500	5	-	-
Medical	50,795	6	6,700	5
	<u>338,649</u>	<u>37</u>	<u>84,609</u>	<u>62</u>
Theatre and The Performing Arts				
Theatre buildings	150,000	16	3,000	2
Theatre company development	10,400	1	6,000	4
Children's theatre	1,000	-	350	-
Promotion of new theatrical and musical works	5,750	1	15,000	11
Theatre related pastoral care	21,280	2	21,554	16
Theatrical training and education	395,231	43	7,300	5
	<u>583,661</u>	<u>63</u>	<u>53,204</u>	<u>38</u>
Total Donations year ended 31 March 2023	<u>922,310</u>	<u>100</u>	<u>137,813</u>	<u>100</u>

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023 (continued)

Achievements and performance (continued)

Major donations paid or pledged during the year were: £150,000 The Theatres Trust, £107,500 The Stephen Sondheim Foundation, £90,000 Mercury Musical Developments.

The total number and value of donations made during the year can be summarised as follows, on the basis that where more than one donation has been made to the same donee in the same year, these have been aggregated:

	2023 Number	2022 Number
More than £75,000	3	-
£50,000 - £75,000	3	1
£20,000 - £49,999	5	-
£10,000 - £19,999	10	3
£ 5,000 - £ 9,999	12	8
£ 1,000 - £ 4,999	45	5
Less than £1,000	15	5
	93	22

A list of donations greater and equal to £5,000 is shown in note 4 of the accounts.

The Foundation has a computerised database for its donations register which facilitates the analysis and fast retrieval of information in relation to its donation making activities. Hard copies of essential computerised records are also maintained and kept up to date.

Financial review

The results for the year are set out in the statement of financial activities on page 12.

The Foundation's income comprises donations receivable, investment income on unrestricted and endowment funds and interest receivable.

Investment policy and objectives

- 1 To ensure that the funds are properly protected and that capital is invested with appropriate regard to a variety of risk factors and suitable diversification, so as to give reasonable assurance that the investment objectives are achieved.
- 2 To aim to achieve a long term real rate of return in excess of the rate of UK inflation after fees and costs. The portfolio is managed for total return i.e. income and capital.
- 3 To keep sufficient funds invested in such a manner as to enable them to be encashed at short notice with little or no penalty should the need arise.
- 4 To seek advice consistent with the above from a professional investment consultant, who is regulated under Financial Services Act 1986, whenever appropriate having regard to the amount of money available for investment and the period contemplated for the investment concerned.
- 5 To monitor and review the quality of investment advice received as aforesaid in light of past performance and to make such changes in the identity of investment consultant from time to time as may to the Trustees seem appropriate.
- 6 The Trustees are aware that the rate of spending exceeds the level of investment return and accept that the real value of the portfolio is falling. The Trustees therefore acknowledge that it will be impossible to maintain current levels of expenditure in the long term without a further major donation.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023 (continued)

Investment performance review

The Trustees consider that the investment performance during the year has been satisfactory and in line with expectations and investment policy.

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Reserves policy

The Trustees aim to maintain free reserves in unrestricted funds at a level which enables the Foundation to meet at least three months of unrestricted charitable expenditure. The Trustees consider that this level will provide sufficient funds to respond to applications for donations and ensure that there are sufficient funds available to cover support and governance costs. The Trustees aim to achieve this free reserve policy by careful cash flow management and forecasting which is carried out on a continuous basis by the General Secretary and investment advisors, and reviewed by the investment sub-committee and Trustees. This forecast reviews the anticipated income and expenditure of the Foundation, not only in the immediate future but also over the longer term horizon. The current policy includes the transfer of expendable endowment to unrestricted funds as required.

Net current assets held at 31 March 2023 amounted to £2,201,967.

Plans for the future

The Foundation intends to continue to support a wide variety of activities, concentrated on the areas described in this report.

Fixed assets

Investments are held in accordance with the Trustees' powers.

Fundraising activities

The Foundation does not currently carry out any fundraising activities.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2023 (continued)

Statement of Trustees' responsibilities

The Trustees (who are also directors for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

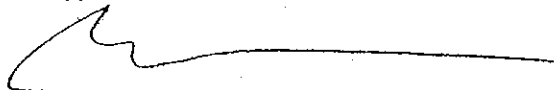
The Trustees are responsible for keeping adequate accounting records that show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to Auditor

In so far as each of the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by the Trustees and signed on their behalf by



Nicholas Allott OBE
Trustee

Date 5/12/2023

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation

Opinion on the financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2023 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of The Mackintosh Foundation ("the Charitable Company") for the year ended 31 March 2023 which comprise the statement of financial activities (incorporating the income and expenditure account), the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Charitable Company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (continued)

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Report of the Trustees, has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' responsibilities, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (continued)

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

Based on:

- Our understanding of the Charitable Company and the sector in which it operates; and
- Discussion with management and those charged with governance;

we considered the significant laws and regulations to be the Companies Act 2006, the Charities Act 2011, and their associated accounting applicable accounting frameworks.

The Charitable Company is also subject to laws and regulations where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statements, for example through the imposition of fines or litigations. We identified such laws and regulations to be those associated with Data Protection.

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation;

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Charitable Company's policies and procedures relating to:
 - Detecting and responding to the risks of fraud; and
 - Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;
- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;

Based on our risk assessment, we considered the area most susceptible to fraud to be the posting of inappropriate journals.

Our procedures in respect of the above included:

- Testing a sample of journal entries in preparing the financial statements from the underlying accounting records, by agreeing to supporting documentation;
- Assessing significant estimates made by management for bias, including [state which ones and how it was assessed]; and

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Extent to which the audit was capable of detecting irregularities, including fraud (continued)

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at:
<https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

David I'Anson

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David I'Anson (Senior Statutory Auditor)
For and on behalf of BDO LLP, statutory auditor
Southampton, UK

Date 12 December 2023

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

The Mackintosh Foundation

Statement of financial activities (incorporating the income and expenditure account) for the year ended 31 March 2023

	Note	Unrestricted funds £	Endowment funds £	Total 2023 £	Total 2022 £
Income and endowments from:					
Donations and legacies	2	162,291	-	162,291	13,678
Investments	3	444,514	-	444,514	56,881
Total income		606,805	-	606,805	70,559
Expenditure on:					
Charitable activities	4	1,007,485	-	1,007,485	179,327
Total expenditure		1,007,485	-	1,007,485	179,327
Net expenditure and net movement in funds before (losses)/gains on investments		(400,680)	-	(400,680)	(108,768)
Net (losses)/gains on investments	8	(558,456)	-	(558,456)	694,387
Net (expenditure)/income		(959,136)	-	(959,136)	585,619
Reconciliation of funds					
Total funds brought forward		14,224,055	640,000	14,864,055	14,278,436
Total funds carried forward		13,264,919	640,000	13,904,919	14,864,055

All amounts relate to continuing activities.

All recognised gains and losses are included in the statement of financial activities.

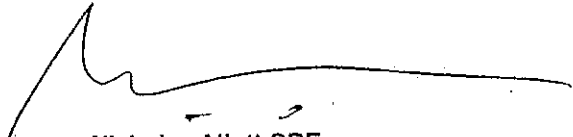
The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Balance sheet at 31 March 2023

Company number 2239812	Note	2023 £	2023 £	2022 £	2022 £
Fixed assets					
Investments	8		11,859,952		12,041,678
Current assets					
Cash at bank and in hand		2,472,373		3,171,660	
		<u>2,472,373</u>		<u>3,171,660</u>	
Liabilities					
Creditors: amounts falling due within one year	9	270,406		274,600	
		<u>270,406</u>		<u>274,600</u>	
Net current assets			2,201,967		2,897,060
Total assets less current liabilities			<u>14,061,919</u>		<u>14,938,738</u>
Creditors: amounts falling due after more than one year	10		157,000		74,683
			<u>157,000</u>		<u>74,683</u>
Total net assets			<u>13,904,919</u>		<u>14,864,055</u>
The funds of the charity					
Expendable endowment funds	11		640,000		640,000
General fund			13,264,919		14,224,055
			<u>13,264,919</u>		<u>14,224,055</u>
Total charity funds	13		<u>13,904,919</u>		<u>14,864,055</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 5/12/2023.


Nicholas Allott OBE
Trustee


Alan Finch CBE
Trustee

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Statement of cash flows for the year ended 31 March 2023

	Note	2023 £	2022 £
Cash (used in) operating activities	14	(767,071)	(450,430)
Cash flows from investing activities			
Investment income		67,784	573
Purchase of investments		-	(5,600,000)
Cash provided by/(used in) investing activities		67,784	(5,599,427)
(Decrease) in cash in the year		(699,287)	(6,049,857)
Cash at the beginning of the year		3,171,660	9,221,517
Total cash at the end of the year		2,472,373	3,171,660

The organisation does not have any debt and hence a reconciliation of net debt has not been provided.

The notes on pages 15 to 24 form part of these financial statements.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023

1 Accounting policies

The Mackintosh Foundation is a charitable company limited by guarantee and registered in England and Wales. The liability in respect of the guarantee is limited to £100 per member. The registered office, company number and registered charity number is disclosed on the contents page.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)) and the Companies Act 2006.

The Mackintosh Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The following principal accounting policies have been applied:

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Income recognition

Income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Legacies are recognised as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (*continued*)

1 Accounting policies (*continued*)

Income recognition (continued)

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Rental income is recognised over the length of the lease. Adjustments for lease incentives are held in debtors and released as a debit to income on a straight line basis over the full term of the lease.

Investment gains and losses arising during the year are included in the Statement of Financial Activities.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

Donations payable are payments made to third parties in the furtherance of the charitable objects of the Trust. In the case of an unconditional donation offer this is accrued once the recipient has been notified of the donation award. The notification gives the recipient a reasonable expectation that they will receive the one-year or multi-year donation. Donations awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the donation and any remaining unfulfilled condition attaching to that donation is outside of the control of the charity.

A multi-year donation is recognised at its present value where settlement is due over more than one year from the date of the award, there are no unfulfilled performance conditions under the control of the Trust that would permit the Trust to avoid making the future payment(s), settlement is probable and the effect of discounting is material. The discount rate used is the average rate of investment yield in the year in which the donation award is made. This discount rate is regarded by the trustees as providing the most current available estimate of the opportunity cost of money reflecting the time value of money to the Trust.

Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (continued)

1 Accounting policies (continued)

Allocation of support costs

Support costs are those functions that assist the whole of the charity but do not directly undertake charitable activities. These costs have been allocated against charitable expenditure. The nature of support costs are set out in note 5.

Governance costs and support costs relating to charitable activities have been apportioned based on the number of individual donation awards made in recognition that the administrative costs of awarding, monitoring and assessing donations are broadly equivalent. The allocation of support and governance costs is analysed in note 5.

Investment property

Investment property is carried at fair value determined annually by external valuers and derived from the current market rents and investment property yields. No depreciation is provided. Changes in fair value are recognised in the statement of financial activities

Investments

Investments are carried at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. Income received during the year is taken to the General Fund.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Realised gains and losses

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year end and opening market value (or purchase date if later). Realised and unrealised gains are not separated in the Statement of Financial Activities.

Assets and liabilities not recognised in the accounts

No value is placed on inalienable property, or on property considered by the Trustees to be for all practicable purposes inalienable by reason of it being deemed by the Trustees to be held for preservation at least for the foreseeable future in accordance with the wishes of the donors.

2 Donations and legacies

	2023 £	2022 £
Donations	104,283	-
Donated services and facilities	58,000	13,500
Other	8	178
	162,291	13,678

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (continued)

3 Investment income

	2023 £	2022 £
Bank interest	11,476	573
Amounts received from UK investment property	56,308	56,308
Income from investments (note 8)	376,730	-
	<u>444,514</u>	<u>56,881</u>

4 Charitable expenditure

	2023 £	2022 £
Analysis of expenditure on charitable activities		
Donations to institutions	922,310	137,813
Support and governance costs (note 5)	85,175	41,514
	<u>1,007,485</u>	<u>179,327</u>

The number of donations during the year awarded to institutions was 93 (2022 – 22). No donations were awarded to individuals (2022 – nil).

	2023 £	2022 £
Donations by type of activity		
Children and Education	35,854	72,909
Community Projects	129,500	5,000
The Environment	78,000	-
The Homeless	44,600	-
Medical	50,795	6,700
Theatre and the Performing Arts	583,661	53,204
	<u>922,310</u>	<u>137,813</u>

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 *(continued)*

4 Charitable expenditure *(continued)*

Donations during the year greater and equal to £5,000 were as follows:

Donation recipient	2023 £
Theatres Trust, The	150,000
Stephen Sondheim Foundation, The	107,500
Mercury Musical Developments	90,000
Majjstral Park (Heritage Parks Federation)	75,000
Royal Welsh College of Music and Drama	60,000
DEC (Disasters Emergency Committee)	50,000
Kiln Theatre	28,345
Felix Project, The	25,000
Trussell Trust, The	25,000
British Youth Music Theatre	22,000
St Mungo Association Charitable Trust	20,000
Royal Academy of Music	16,350
MGCfutures Ltd	15,000
Royal Central School of Speech & Drama	15,000
BRIT School, The	12,000
Hamilton Education Programme	10,754
Acting for Others	10,520
Centrepont Soho	10,000
Pimlico Opera	10,000
Regent's Park Theatre Ltd	10,000
Wilderness Foundation UK	10,000
Prior Park Educational Trust	9,000
Musicians' Union Benevolent Fund	5,260
NHS Charities Together	5,260
	791,989
Grants of £5,000 or less	130,321
Total	922,310

Details of major donations and the total number and value of donations made by the Foundation during the year can be found in the Report of the Trustees.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (continued)

5 Support and governance costs

	2023 £	2022 £
Legal and administration fees	10,720	15,391
Auditor's remuneration – audit services	16,200	12,600
Other costs	255	23
Donated services and facilities	58,000	13,500
	85,175	41,514

No Trustee received any remuneration or reimbursement of expenses during the year (2022 - None). All the above figures include irrecoverable VAT where applicable.

The charity has no employees. Cameron Mackintosh Limited provides staff and facilities to undertake the day to day management of the charity. These costs are included in the £58,000 (2022 - £13,500) donated services and facilities figure.

Allocation of support and governance costs	2023 £	2022 £
Children and education	3,311	21,963
Community projects	11,959	1,506
The Environment	7,203	
The homeless	4,110	-
Medical	4,691	2,018
Theatre and the performing arts	53,901	16,027
	85,175	41,514

6 Taxation

No taxation has been provided in the accounts because, as a registered charity, the company is exempt in accordance with the provisions of Section 505 of the Income and Corporation Taxes Act, 1988 on its charitable activities.

7 Tangible assets

No value has been attributed to certain parcels of land and interest in land in the Western Highlands of Scotland, including the reversionary interest on two 999 year leases of certain properties, as the Trustees regard it for all practicable purposes as inalienable, at least for the foreseeable future, in accordance with the wishes of the donors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (continued)

8 Investments

Investments are stated at market value at the balance sheet date. Investment Three constitutes the Expendable Endowment Fund described in note 11 and investment Five constitutes the General Fund. Income received in respect of the endowment fund during the year has been credited to the General Fund.

	Number Three £	Number Five £	Total £
<i>Market value</i>			
At 1 April 2022	640,000	11,401,678	12,041,678
Investment income credited in year	-	376,730	376,730
Decrease in market value in year	-	(558,456)	(558,456)
At 31 March 2023	640,000	11,219,952	11,859,952
<i>Cost</i>			
At 31 March 2023	721,231	9,976,730	10,697,961
At 31 March 2022	721,231	9,600,000	10,321,231

Investment Three is an investment property purchased in February 2005 and was subject to a valuation in the previous year by an independent qualified valuer in accordance with the RICS Appraisal and Valuation Standard. The Trustees have reviewed the valuation and conclude there is no material difference.

Investment number Five includes £5,311,507 (2022 - £5,549,688) invested in Cazenove Charity Multi-asset fund and £5,908,445 (2022 - £5,851,990) in CF Ruffer Absolute Return Fund.

Included in the market value of investments is investment income of £376,730 (2022 - £206,192) credited to the value of the investment. The investments held are accumulation units and as such any income that would have been received is rolled up into the capital value of the investment.

9 Creditors: amounts falling due within one year

	2023 £	2022 £
Accruals	15,000	12,600
Donation commitments	204,500	262,000
Other creditors	50,906	-
	270,406	274,600

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 *(continued)*

10 Creditors: amounts falling due in more than one year

	2023 £	2022 £
Donation commitments	157,000	24,000
Other creditors	-	50,683
	<u>157,000</u>	<u>74,683</u>

Included in creditors falling due within one year and falling due in more than one year are the following donation commitments:

- Royal Conservatoire of Scotland - £24,000, payable in equal instalments over two years.
- The Theatres Trust - £120,000, payable in equal instalments over four years
- Mercury Musical Development - £60,000, payable in equal instalments over two years
- MGCfutures - £10,000, payable in equal instalments over two years
- Royal Welsh College of Music and Drama - £40,000, payable in equal instalments over two years
- The Stephen Sondheim Foundation - £107,500 payable in one instalment

Movement in recognised provision and funding commitments during the year

	Donation commitments £
Donation commitments recognised at 1 April 2022	286,000
Donations paid during the year	(347,000)
New donation commitments in year	422,500
	<u>361,500</u>
Amount of donation commitments recognised as at 31 March 2023	

There are no performance conditions attached to these donations.

11 Expendable Endowment Funds

	£
Market value of fund at beginning of year	640,000
Increase in market value in year	-
	<u>640,000</u>
Market value of fund at end of year	

12 Foundation Funds

The Foundation funds comprise:

- A General Fund which it uses for its donation making activities and running expenses, The movements on this investment fund are disclosed on the face of Statement of Financial Activity; and
- An Expendable Endowment Fund invested to provide income and capital growth for the General Fund.

The Foundation is the sole trustee of each endowment fund whose charitable objects are the same as those of the Foundation.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (continued)

13 Analysis of net assets between Funds

	General Fund £	Expendable Endowment Funds £	Total £
Fund balances at 31 March 2023 are represented by:			
Investments	11,219,952	640,000	11,859,952
Current assets	2,472,373	-	2,472,373
Creditors: amounts falling due within one year	(270,406)	-	(270,406)
Creditors: amounts falling due in more than one year	(157,000)	-	(157,000)
	<u>13,264,919</u>	<u>640,000</u>	<u>13,904,919</u>
Fund balances at 31 March 2022 are represented by:			
Investments	11,401,678	640,000	12,041,678
Current assets	3,171,660	-	3,171,660
Creditors: amounts falling due within one year	(274,600)	-	(274,600)
Creditors: amounts falling due in more than one year	(74,683)	-	(74,683)
	<u>14,224,055</u>	<u>640,000</u>	<u>14,864,055</u>

14 Reconciliation of net movements in funds before losses on investments to net cash flow from operating activities

	2023 £	2022 £
Net movement in funds	(400,680)	(108,768)
Investment income	(444,514)	(573)
Increase/(decrease) in creditors	78,123	(341,089)
	<u>(767,071)</u>	<u>(450,430)</u>
Net cash used in operating activities		

15 Related party transactions

During the year ended 31 March 2023 donated services of £58,000 (2022 - £13,500) were received from Cameron Mackintosh Limited a company in which the directors of The Mackintosh Foundation are also directors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2023 (continued)

16 Statement of financial activities as at 31 March 2022

	Note	Unrestricted funds £	Endowment funds £	Total 2022 £
Income and endowments from:				
Donations and legacies	2	13,678	-	13,678
Investments	3	56,881	-	56,881
Total income		70,559	-	70,559
Expenditure on:				
Charitable expenditure	4	179,327	-	179,327
Total expenditure		179,327	-	179,327
Net (expenditure) and net movement in funds before gains and losses on investments		(108,768)	-	(108,768)
Net gains on investments		554,387	140,000	694,387
Net income		445,619	140,000	585,619
Transfers between funds		-	-	-
Net movement in funds		445,619	140,000	585,619
Reconciliation of funds				
Total funds brought forward		13,778,436	500,000	14,278,436
Total funds carried forward		14,224,055	640,000	14,864,055

THE MACKINTOSH FOUNDATION

England & Wales - Charity number 327751

Accounts

The Mackintosh Foundation

Report and Financial Statements

Year Ended

31 March 2022

Company No: 02239812

The Mackintosh Foundation

Report and financial statements for the year ended 31 March 2022

Contents

Reference and administrative details

Page:

1	Report of the Trustees
7	Report of the independent auditor
10	Statement of financial activities (incorporating the income and expenditure account)
11	Balance sheet
12	Statement of cash flows
13	Notes forming part of the financial statements

Reference and administrative details

Trustees/Directors	Sir Cameron Mackintosh N D Allott OBE A P Constable A A Finch CBE N I M Mackintosh R F S Noble OBE F R Pappas B G Peerless T T E Schönberg
General Secretary	R T Knibb, ACA
Company Secretary	R T Knibb, ACA
Registered Office	1-2 Bedford Square, London, WC1B 3RB
Company Number:	2239812
Charity Registration Number:	327751
Auditor	BDO LLP, Arcadia House, Maritime Walk, Ocean Village, Southampton, SO14 3TL
Solicitors	Charles Russell Speechlys LLP, 5 Fleet Place, London, EC4M 7RD
Bankers	National Westminster Bank plc, Covent Garden Branch, London, WC2E 8NL
Investment Advisor	A J Hutton Limited, Third Floor, 20 Old Bailey, London, EC4M 7AN

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2022

The Trustees submit their report, together with the audited financial statements, for the year ended 31 March 2022. The financial statements comply with current statutory requirements and with the requirements of the charity's governing document. The reference and administration details shown on the preceding page form part of this report.

Structure, governance and management

The Foundation is a company limited by guarantee and does not have a share capital. Being of charitable status, the word 'Limited' has been omitted from the name of the Foundation, in accordance with Section 60, Companies Act 2006.

The Foundation was incorporated on 31 March 1988. It is governed by its Memorandum and Articles of Association.

The company is a registered charity (No: 327751).

The Trustees (who are directors for the purposes of company law) who are appointed by the members of the Foundation were, throughout the year, as follows:

Sir Cameron Mackintosh
N D Allott OBE
A P Constable
A A Finch CBE
N I M Mackintosh
R F S Noble OBE
F R Pappas
B G Peerless
T T E Schönberg

The current constitution of the Foundation consists of four members (including the Founder) and nine Trustees. The nine Trustees include the four members. The Trustees except for the founder member are elected annually by the members. The existing members may from time to time establish reserve lists for the appointment of new members and/or Trustees to fill vacancies as the existing members' in their discretion think fit.

The induction process for potential new Trustees comprises meeting with the Founder member and other Trustees, attending meetings of the Trustees, and discussions with the General Secretary regarding the responsibilities of being a Trustee. A pack is provided to all new Trustees including a history of the Foundation, copies of recent board minutes, copies of financial statements details concerning the financial position of the Foundation and any, other relevant information.

The Trustees meet in plenary session once a year when, among other things, they review and discuss the then current financial state and overall strategy of the Foundation and implementation of past decisions. Matters discussed and reviewed by the Trustees include consideration of donation-making activities (both past and present), the current state of the Foundation's reserves and cash flow requirements, its investment policy and performance.

In March 2020 because of the COVID pandemic, the Trustees took the decision to cease all normal donation activities and stopped accepting new applications. During the current year the Foundation has continued to operate on a reduced basis and has made only 22 grants, totalling £137,813 (2021 - 23 grants, totalling £1,098,747). The last 2 years has also given the Trustees time to "pause and reflect" on how future grant making activity should be directed, to achieve maximum impact and provide the best value for money. In the future, whilst the Foundation will continue to support the good causes and charities that it has historically backed, in addition it will research and support a smaller number of causes, such as theatre and the performing arts, theatre training and education and adolescent mental health.

The day-to-day administration of the Foundation's affairs is conducted by the General Secretary, in conjunction with the Appeals Director, in accordance with strict terms of reference laid down by the Board of Trustees, to whom he reports and from whom he seeks instructions regularly as and when necessary. The current General Secretary, who is a Chartered Accountant, also keeps the Foundation's records up to date, and monitors its financial affairs.

The trustees are committed to the principles of the Charity Governance Code.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2022 (continued)

Risk policy

Pursuant to the Charity Commission's "Statement of Recommended Practice" (SORP) the Trustees previously commissioned the preparation of an internal report on the risks faced by the Foundation and the adequacy of the controls in place to minimise those risks. In particular the report considered the Foundation's risk exposure under the following headings:

- Investment losses;
- Ability to meet forward pledges;
- Financial procedures;
- Insolvency;
- Fraud.

A key component of the Trustees' strategy to manage risk is the policy of regularly reviewing the risks faced.

Objectives and activities for the public benefit

The Objects of the Foundation are:

- To advance the education of the public both in the United Kingdom and elsewhere in the arts and in particular (but without prejudice to the generality of the foregoing) the performing arts of music drama and the theatre in all their forms;
- To advance the education of the public generally both in the United Kingdom and elsewhere and in particular but without prejudice to the generality of the foregoing to establish and maintain scholarships bursaries and awards to be awarded for proficiency in drama music and/or the dramatic or ancillary performing arts;
- To relieve or assist in the relief of the poverty and of persons who are in conditions of need hardship or distress from any cause whatsoever and whether those persons are present in the United Kingdom or elsewhere;
- To relieve sickness and to protect and preserve the health of all persons both in the United Kingdom and elsewhere;
- To promote the conservation protection and enhancement in the United Kingdom of nature and the amenities of the countryside including (but not by way of limitation) any areas of outstanding natural beauty or of special scientific or historic interest for the benefit of the public;
- To promote the conservation protection and enhancement in the United Kingdom of buildings of architectural scientific historic or public interest for the benefit of the public; and
- Such other charitable objects in the United Kingdom and elsewhere as the trustees in their discretion think fit, as to which and without prejudice the generality of the foregoing, to have particular regard to charitable objects relating to the theatre, children, the poor, the sick and the homeless.

The aim is to carry out these objectives by all such lawful means as the Trustees think fit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on a public benefit when reviewing the Foundation's aims and objectives and in setting the donation making policy for the year and the future.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2022 (continued)

Objectives and activities for the public benefit (continued)

The Foundation carries out these objectives by:

- Financing education in the United Kingdom and abroad by making donations to schools' core costs and assisting the disadvantaged;
- Funding the relief of poverty and those in hardship or distress in the United Kingdom and abroad;
- Promoting and developing theatrical, musical and dramatic arts by a variety of means including education, theatre refurbishment/restoration programmes and the support of a broad range of theatre productions for the enjoyment and education of the public at large;
- Funding medical research and the relief of sickness generally;
- Providing donations to environmental projects aimed at the conservation, protection and enhancement of nature in the United Kingdom and elsewhere; and
- Funding community based projects where often a relatively small donation can make a big impact to many people both immediately and into the future.

Achievements and performance

The table below shows the split of the donations by category.

Note: percentage figures are rounded to the nearest whole number.

Category	2022 (£)	2022 (%)	2021 (£)	2021 (%)
Children and Education	72,909	53	-	-
Community Projects	5,000	4	16,300	1
The Homeless	-	-	31,692	3
Medical	6,700	5	87,494	8
	<u>84,609</u>	<u>62</u>	<u>135,486</u>	<u>12</u>
Theatre and The Performing Arts				
Theatre buildings	3,000	2	-	-
Theatre company development	6,000	4	1,000	-
Children's theatre	350	-	-	-
Promotion of new theatrical and musical works	15,000	11	5,000	-
Theatre related pastoral care	21,554	16	952,948	87
Theatrical training and education	7,300	5	12,484	1
	<u>53,204</u>	<u>38</u>	<u>971,432</u>	<u>88</u>
Exchange movement	-	-	(8,171)	-
Total Donations year ended 31 March 2022	<u>137,813</u>	<u>100</u>	<u>1,098,747</u>	<u>100</u>

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2022 (continued)

Achievements and performance (continued)

Major donations paid or pledged during the year were: £50,000 War Child.

The total number and value of donations made during the year can be summarised as follows, on the basis that where more than one donation has been made to the same donee in the same year, these have been aggregated:

	2022 Number	2021 Number
More than £75,000	-	4
£50,000 - £75,000	1	-
£20,000 - £49,999	-	2
£10,000 - £19,999	3	3
£ 5,000 - £ 9,999	8	2
£ 1,000 - £ 4,999	5	7
Less than £1,000	5	5
	22	23

A list of donations greater and equal to £5,000 is shown in note 4 of the accounts.

The Foundation has a computerised database for its donations register which facilitates the analysis and fast retrieval of information in relation to its donation making activities. Hard copies of essential computerised records are also maintained and kept up to date.

Financial review

The results for the year are set out in the statement of financial activities on page 10.

The Foundation's income comprises donations receivable, investment income on unrestricted and endowment funds and interest receivable.

Investment policy and objectives

- 1 To ensure that the funds are properly protected so that capital is invested only at minimal or low risk, with reasonable regard for the desirability of diversification.
- 2 To aim to achieve a long term real rate of return in excess of the rate of UK inflation after fees and costs. The portfolio is managed for total return i.e. income and capital.
- 3 To keep sufficient invested funds invested in such a manner as to enable them to be encashed at short notice with little or no penalty should the need arise.
- 4 To seek advice consistent with the above from a professional investment consultant, who is regulated under Financial Services Act 1986, whenever appropriate having regard to the amount of money available for investment and the period contemplated for the investment concerned.
- 5 To monitor and review the quality of investment advice received as aforesaid in light of past performance and to make such changes in the identity of investment consultant from time to time as may to the Trustees seem appropriate.
- 6 The Trustees are aware that the rate of spending exceeds the level of investment return and accept that the real value of the portfolio is falling. The Trustees therefore acknowledge that it will be impossible to maintain current levels of expenditure in the long term without a further major donation.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2022 (continued)

Investment performance review

The Trustees consider that the investment performance during the year has been satisfactory and in line with expectations and investment policy.

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Reserves policy

The Trustees aim to maintain free reserves in unrestricted funds at a level which enables the Foundation to meet at least three months of unrestricted charitable expenditure. The Trustees consider that this level will provide sufficient funds to respond to applications for donations and ensure that there are sufficient funds available to cover support and governance costs. The Trustees aim to achieve this free reserve policy by careful cash flow management and forecasting which is carried out on a continuous basis by the General Secretary and investment advisors, and reviewed by the investment sub-committee and Trustees. This forecast reviews the anticipated income and expenditure of the Foundation, not only in the immediate future but also over the longer term horizon. The current policy includes the transfer of expendable endowment to unrestricted funds as required.

Net current assets held at 31 March 2022 amounted to £2,897,060.

Plans for the future

The Foundation intends to continue to support a wide variety of activities, concentrated on the areas described in this report.

Fixed assets

Investments are held in accordance with the Trustees' powers.

Fundraising activities

The Foundation does not currently carry out any fundraising activities.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2022 (continued)

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to Auditor

In so far as each of the Trustees are aware:

- there is no relevant audit information of which the charitable Company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Approved by the Trustees and signed on their behalf by



Nicholas Allott OBE
Trustee

Date 23/11/2022

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation

Opinion on the financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2022 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of The Mackintosh Foundation ("the Charitable Company") for the year ended 31 March 2022 which comprise the statement of financial activities (incorporating the income and expenditure account), the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Charitable Company in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Report of the Trustees, has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' responsibilities, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Based on our understanding of the charitable company we evaluated management incentives and opportunities for fraudulent manipulation of the financial statements including management override and considered that the principal risk was related to the posting of inappropriate journal entries.

Audit procedures performed included:

- identifying and testing journal entries as part of our planned audit approach.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at:

<https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

David I Anson

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David I Anson (Senior Statutory Auditor)
For and on behalf of BDO LLP, statutory auditor
Southampton, UK

Date 30 November 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

The Mackintosh Foundation

Statement of financial activities (incorporating the income and expenditure account) for the year ended 31 March 2022

	Note	Unrestricted funds £	Endowment funds £	Total 2022 £	Total 2021 £
Income and endowments from:					
Donations and legacies	2	13,678	-	13,678	39,204
Investments	3	56,881	-	56,881	60,605
Total income		70,559	-	70,559	99,809
Expenditure on:					
Charitable expenditure	4	179,327	-	179,327	1,168,070
Total expenditure		179,327	-	179,327	1,168,070
Net expenditure and net movement in funds before gains on investments		(108,768)	-	(108,768)	(1,068,261)
Net gains on investments	8	554,387	140,000	694,387	1,014,209
Net income/(expenditure)		445,619	140,000	585,619	(54,052)
Reconciliation of funds					
Total funds brought forward		13,778,436	500,000	14,278,436	14,332,488
Total funds carried forward		14,224,055	640,000	14,864,055	14,278,436

All amounts relate to continuing activities.

All recognised gains and losses are included in the statement of financial activities.

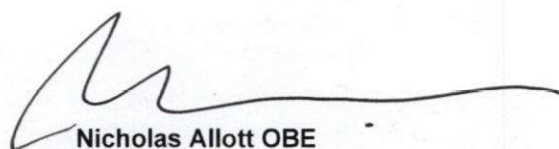
The notes on pages 13 to 22 form part of these financial statements.

The Mackintosh Foundation

Balance sheet at 31 March 2022

Company number 2239812	Note	2022 £	2022 £	2021 £	2021 £
Fixed assets					
Investments	8		12,041,678		5,747,291
Current assets					
Cash at bank		3,171,660		9,221,517	
		<u>3,171,660</u>		<u>9,221,517</u>	
Liabilities					
Creditors: amounts falling due within one year	9	(274,600)		(352,694)	
		<u>(274,600)</u>		<u>(352,694)</u>	
Net current assets			2,897,060		8,868,823
Total assets less current liabilities			<u>14,938,738</u>		<u>14,616,114</u>
Creditors: amounts falling due after more than one year	10		(74,683)		(337,678)
			<u>(74,683)</u>		<u>(337,678)</u>
Net assets			<u>14,864,055</u>		<u>14,278,436</u>
The funds of the charity					
Expendable endowment funds	11		640,000		500,000
			<u>640,000</u>		<u>500,000</u>
General fund			14,224,055		13,778,436
			<u>14,224,055</u>		<u>13,778,436</u>
Total charity funds	13		<u>14,864,055</u>		<u>14,278,436</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 23/11/2022.


Nicholas Allott OBE
 Trustee


Alan Finch CBE
 Trustee

The notes on pages 13 to 22 form part of these financial statements.

The Mackintosh Foundation

Statement of cash flows for the year ended 31 March 2022

	Note	2022 £	2021 £
Cash (used in)/generated by operating activities	14	(450,430)	434,688
Cash flows from investing activities			
Interest income		573	6,055
Purchase of investments		(5,600,000)	-
Cash (used in)/generated by investing activities		(5,599,427)	6,055
(Decrease)/increase in cash in the year		(6,049,857)	440,743
Cash at the beginning of the year		9,221,517	8,780,774
Total cash at the end of the year		3,171,660	9,221,517

The notes on pages 13 to 22 form part of these financial statements.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022

1 Accounting policies

The Mackintosh Foundation is a charitable company limited by guarantee and registered in England and Wales. The liability in respect of the guarantee is limited to £100 per member. The registered office, company number and registered charity number is disclosed on the contents page.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)) and the Companies Act 2006.

The Mackintosh Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The following principal accounting policies have been applied:

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available.

The Trustees have prepared cashflow forecasts for a period of 12 months from the date of signing the financial statements. The forecasts indicate that the Foundation has sufficient cash available to meet its liabilities as they fall due for a period of at least 12 months from the date of signing of the financial statements. On this basis, the Trustees have adopted the going concern basis in preparing the annual report and financial statements.

Income recognition

Income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations, are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (*continued*)

1 Accounting policies (*continued*)

Income recognition (continued)

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Rental income is recognised over the length of the lease. Adjustments for lease incentives are held in debtors and released as a debit to income on a straight line basis over the full term of the lease.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

Donations payable are payments made to third parties in the furtherance of the charitable objects of the Trust. In the case of an unconditional donation offer this is accrued once the recipient has been notified of the donation award. The notification gives the recipient a reasonable expectation that they will receive the one-year or multi-year donation. Donations awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the donation and any remaining unfulfilled condition attaching to that donation is outside of the control of the charity.

Provisions for donations are made when the intention to make a donation has been communicated to the recipient but there is uncertainty as to the timing of the donation or the amount of donation payable.

The provision for a multi-year donation is recognised at its present value where settlement is due over more than one year from the date of the award, there are no unfulfilled performance conditions under the control of the Trust that would permit the Trust to avoid making the future payment(s), settlement is probable and the effect of discounting is material. The discount rate used is the average rate of investment yield in the year in which the donation award is made. This discount rate is regarded by the trustees as providing the most current available estimate of the opportunity cost of money reflecting the time value of money to the Trust.

Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (continued)

1 Accounting policies (continued)

Allocation of support costs

Support costs are those functions that assist the whole of the charity but do not directly undertake charitable activities. These costs have been allocated against charitable expenditure. The nature of support costs are set out in note 5.

Governance costs and support costs relating to charitable activities have been apportioned based on the number of individual donation awards made in recognition that the administrative costs of awarding, monitoring and assessing donations are broadly equivalent. The allocation of support and governance costs is analysed in note 5.

Investments

Investments are carried at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. Income received during the year is taken to the General Fund.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Realised gains and losses

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year end and opening market value (or purchase date if later). Realised and unrealised gains are not separated in the Statement of Financial Activities.

Assets and liabilities not recognised in the accounts

No value is placed on inalienable property, or on property considered by the Trustees to be for all practicable purposes inalienable by reason of it being deemed by the Trustees to be held for preservation at least for the foreseeable future in accordance with the wishes of the donors.

2 Donations and legacies

	2022 £	2021 £
Donations	-	100
Donated services and facilities	13,500	39,000
Other	178	104
	13,678	39,204

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (*continued*)

3 Investment income	2022	2021
	£	£
Bank interest	573	6,055
Amounts received from UK investment property	56,308	54,550
	56,881	60,605

4 Charitable expenditure	2022	2021
	£	£
Analysis of expenditure on charitable activities		
Donations to institutions	137,813	1,106,918
Exchange difference on foreign currency donations	-	(8,171)
Support and governance costs (note 5)	41,514	69,323
	179,327	1,168,070

The number of donations during the year awarded to institutions was 22 (2021 – 23). No donations were awarded to individuals (2021 – nil).

	2022	2021
	£	£
Donations by type of activity		
Children and Education	72,909	-
Community Projects	5,000	16,300
The Homeless	-	31,692
Medical	6,700	87,494
Theatre and the Performing Arts	53,204	971,432
Exchange difference on foreign currency amounts	-	(8,171)
	137,813	1,098,747

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (continued)

4 Charitable expenditure (continued)

Donations during the year greater and equal to £5,000 were as follows:

Donation recipient	2022 £
War Child	50,000
Acting for Others	13,203
Roundhouse Trust	11,000
Bristol Old Vic Theatre	10,000
Musicians' Union Coronavirus Hardship Fund	5,351
NHS Charities Together (Captain Tom Moore's C19 Fund)	5,351
Caedmon Company, The	5,300
West Virginia University Foundation - Doris Nicholas Scholarship	5,163
Collateral Global	5,000
Page One Project, The	5,000
Sullivan's Heroes	5,000
Writers' Guild of Great Britain	5,000
Total	125,368

Details of major donations and the total number and value of donations made by the Foundation during the year can be found in the Report of the Trustees.

5 Support and governance costs

	2022 £	2021 £
Legal and administration fees	15,391	16,553
Auditor's remuneration – audit services	12,600	12,600
Other costs	23	1,170
Donated services and facilities	13,500	39,000
	41,514	69,323

No Trustee received any remuneration or reimbursement of expenses during the year (2021 - None). All the above figures include irrecoverable VAT where applicable.

The charity has no employees. Cameron Mackintosh Limited provides staff and facilities to undertake the day to day management of the charity. These costs are included in the £13,500 (2021 - £39,000) donated services and facilities figure.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (*continued*)

5 Support and governance costs (*continued*)

Allocation of support and governance costs	2022 £	2021 £
Children and education	21,963	-
Community projects	1,506	1,028
The homeless	-	2,000
Medical	2,018	5,520
Theatre and the performing arts	16,027	60,775
	41,514	69,323

6 Taxation

No taxation has been provided in the accounts because, as a registered charity, the company is exempt in accordance with the provisions of Section 505 of the Income and Corporation Taxes Act, 1988 on its charitable activities.

7 Tangible assets

No value has been attributed to certain parcels of land and interest in land in the Western Highlands of Scotland, including the reversionary interest on two 999 year leases of certain properties, as the Trustees regard it for all practicable purposes as inalienable, at least for the foreseeable future, in accordance with the wishes of the donors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (continued)

8 Investments

Investments are stated at market value at the balance sheet date. Investment Three constitutes the Expendable Endowment Fund described in note 11 and investment Five constitutes the General Fund. Income received in respect of the endowment fund during the year has been credited to the General Fund.

	Number Three £	Number Five £	Total £
<i>Market value</i>			
At 1 April 2021	500,000	5,247,291	5,747,291
Additions	-	5,600,000	5,600,000
Increase in market value in year	140,000	554,387	694,387
At 31 March 2022	640,000	11,401,678	12,041,678
<i>Cost</i>			
At 31 March 2022	721,231	9,600,000	10,321,231
At 31 March 2021	721,231	4,000,000	4,721,231

Investment Three is an investment property purchased in February 2005 and was valued at 31 March 2022 at fair value, determined by an independent qualified valuer. The valuation was undertaken in accordance with the Royal Institution of Chartered Surveyors Appraisal and Valuation Manual.

Investment number Five includes £5,549,688 (2021 - £2,648,430) invested in Cazenove Charity Multi-asset fund and £5,851,990 (2021 - £2,598,861) in CF Ruffer Absolute Return Fund.

Included in net gains on investments is investment income of £206,192 (2021 - £116,433) credited to the value of the investment. The investments held are accumulation units and as such any income that would have been received is rolled up into the capital value of the investment.

9 Creditors: amounts falling due within one year

	2022 £	2021 £
Other creditors	-	1
Accruals	12,600	15,152
Donation commitments	262,000	337,541
	274,600	352,694

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (continued)

10 Creditors: amounts falling due in more than one year

	2022 £	2021 £
Donation commitments	24,000	287,000
Other creditors	50,683	50,678
	<u>74,683</u>	<u>337,678</u>

Included in creditors falling due within one year and falling due in more than one year are the following donation commitments:

- Mountview Academy of Theatre Arts - £250,000, payable in one final instalment.
- Royal Conservatoire of Scotland - £36,000, payable in equal instalments over three years.

Movement in recognised provision and funding commitments during the year

	Donation commitments £
Donation commitments recognised at 1 April 2021	624,541
Donations paid during the year	(336,541)
Donations cancelled in year	(2,000)
	<u>286,000</u>
Amount of donation commitments recognised as at 31 March 2022	

There are no performance conditions attached to these donations.

11 Expendable Endowment Funds

	£
Market value of fund at beginning of year	500,000
Increase in market value in year	140,000
	<u>640,000</u>
Market value of fund at end of year	

12 Foundation Funds

The Foundation funds comprise:

- A General Fund which it uses for its donation making activities and running expenses. The movements on this investment fund are disclosed on the face of Statement of Financial Activity; and
- An Expendable Endowment Fund invested to provide income and capital growth for the General Fund.

The Foundation is the sole trustee of each endowment fund whose charitable objects are the same as those of the Foundation.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (continued)

13 Analysis of net assets between Funds

	General Fund £	Expendable Endowment Funds £	Total £
Fund balances at 31 March 2022 are represented by:			
Investments	11,401,678	640,000	12,041,678
Current assets	3,171,660	-	3,171,660
Creditors: amounts falling due within one year	(274,600)	-	(274,600)
Creditors: amounts falling due in more than one year	(74,683)	-	(74,683)
	14,224,055	640,000	14,864,055
Fund balances at 31 March 2021 are represented by:			
Investments	5,247,291	500,000	5,747,291
Current assets	9,221,517	-	9,221,517
Creditors: amounts falling due within one year	(352,694)	-	(352,694)
Creditors: amounts falling due in more than one year	(337,678)	-	(337,678)
	13,778,436	500,000	14,278,436

14 Reconciliation of net movements in funds to net cash flow from operating activities

	2022 £	2021 £
Net movement in funds	(108,768)	(1,068,261)
Interest income	(573)	(6,055)
Decrease in debtors	-	2,004,272
Decrease in creditors	(341,089)	(495,268)
Net cash generated by operating activities	(450,430)	434,688

15 Related party transactions

During the year ended 31 March 2022 donated services of £13,500 (2021 - £39,000) were received from Cameron Mackintosh Limited and £nil (2021 - £73) was paid to Cameron Mackintosh Limited, a company in which the directors of The Mackintosh Foundation are also directors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2022 (continued)

16 Statement of financial activities as at 31 March 2021

	Note	Unrestricted funds £	Endowment funds £	Total 2021 £
Income and endowments from:				
Donations and legacies	2	39,204	-	39,204
Investments	3	60,605	-	60,605
Total income		99,809	-	99,809
Expenditure on:				
Charitable expenditure	4	1,168,070	-	1,168,070
Total expenditure		1,168,070	-	1,168,070
Net (expenditure) and net movement in funds before gains and losses on investments		(1,068,261)	-	(1,068,261)
Net gains on investments		964,209	50,000	1,014,209
Net (losses)/income		(104,052)	50,000	(54,052)
Transfers between funds		-	-	-
Net movement in funds		(104,052)	50,000	(54,052)
Reconciliation of funds				
Total funds brought forward		13,882,488	450,000	14,332,488
Total funds carried forward		13,778,436	500,000	14,278,436

THE MACKINTOSH FOUNDATION

England & Wales - Charity number 327751

Accounts

The Mackintosh Foundation

Report and Financial Statements

Year Ended

31 March 2021

Company No: 02239812

The Mackintosh Foundation

Report and financial statements for the year ended 31 March 2021

Contents

Reference and administrative details

Page:

1	Report of the Trustees
7	Report of the independent auditor
10	Statement of financial activities (incorporating the income and expenditure account)
11	Balance sheet
12	Statement of cash flows
13	Notes forming part of the financial statements

Reference and administrative details

Trustees/Directors	Sir Cameron Mackintosh N D Allott OBE A P Constable A A Finch CBE N I M Mackintosh R F S Noble F R Pappas B G Peerless T T E Schönberg
General Secretary	R T Knibb, ACA
Company Secretary	R T Knibb, ACA
Registered Office	1-2 Bedford Square, London, WC1B 3RB
Company Number:	2239812
Charity Registration Number:	327751
Auditor	BDO LLP, Arcadia House, Maritime Walk, Ocean Village, Southampton, SO14 3TL
Solicitors	Charles Russell Speechlys LLP, 5 Fleet Place, London, EC4M 7RD
Bankers	National Westminster Bank plc, Covent Garden Branch, London, WC2E 8NL
Investment Advisor	A J Hutton Limited, Third Floor, 20 Old Bailey, London, EC4M 7AN

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2021

The Trustees submit their report, together with the audited financial statements, for the year ended 31 March 2021. The financial statements comply with current statutory requirements and with the requirements of the charity's governing document. The reference and administration details shown on the preceding page form part of this report.

Structure, governance and management

The Foundation is a company limited by guarantee and does not have a share capital. Being of charitable status, the word 'Limited' has been omitted from the name of the Foundation, in accordance with Section 60, Companies Act 2006.

The Foundation was incorporated on 31 March 1988. It is governed by its Memorandum and Articles of Association.

The company is a registered charity (No: 327751).

The Trustees (who are directors for the purposes of company law) who are appointed by the members of the Foundation were, throughout the year, as follows:

Sir Cameron Mackintosh
N D Allott OBE
A P Constable
A A Finch CBE
N I M Mackintosh
R F S Noble
F R Pappas
B G Peerless
T T E Schönberg

The current constitution of the Foundation consists of four members (including the Founder) and nine Trustees. The nine Trustees include the four members. The Trustees except for the founder member are elected annually by the members. The existing members may from time to time establish reserve lists for the appointment of new members and/or Trustees to fill vacancies as the existing members' in their discretion think fit.

The induction process for potential new Trustees comprises meeting with the Founder member and other Trustees, attending meetings of the Trustees, and discussions with the General Secretary regarding the responsibilities of being a Trustee. A pack is provided to all new Trustees including a history of the Foundation, copies of recent board minutes, copies of financial statements details concerning the financial position of the Foundation and any, other relevant information.

The Trustees meet in plenary session once a year when, among other things, they review and discuss the then current financial state and overall strategy of the Foundation and implementation of past decisions. Due to Coronavirus COVID-19 restrictions, the Trustees did not meet during 2020, nevertheless they have been in regular contact via conference calls regarding the affairs of the Foundation. Matters discussed and reviewed by the Trustees includes consideration of donation-making activities (both past and present), the current state of the Foundation's reserves and cash flow requirements, its investment policy and performance.

In March 2020 because of the COVID pandemic, the Trustees took the decision to cease all normal donation making activities and stopped accepting any new applications in the short and medium term; the position remaining the same at the date of this report. This decision has not in any way affected any forward commitments which have been and continue to be fulfilled. The current year has seen the focus of the Foundation change to making fewer, larger donations; 23 donations totalling £1,098,747 compared to the previous financial year when 168 donations were made totalling £1,689,732. In addition to this the Foundation has centred its donation giving activity on theatre related pastoral care which has accounted for 87% of donations compared to 1% in the previous year. Further analysis of the category of donations made is disclosed later in this report.

The day-to-day administration of the Foundation's affairs is conducted by the General Secretary, in conjunction with the Appeals Director, in accordance with strict terms of reference laid down by the Board of Trustees, to whom he reports and from whom he seeks instructions regularly as and when necessary. The current General Secretary, who is a Chartered Accountant, also keeps the Foundation's records up to date, and monitors its financial affairs.

The trustees are committed to the principles of the Charity Governance Code.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2021 (*continued*)

Risk policy

Pursuant to the Charity Commission's "Statement of Recommended Practice" (SORP) the Trustees previously commissioned the preparation of an internal report on the risks faced by the Foundation and the adequacy of the controls in place to minimise those risks. In particular the report considered the Foundation's risk exposure under the following headings:

- Investment losses;
- Ability to meet forward pledges;
- Financial procedures;
- Insolvency;
- Fraud; and
- Covid-19.

A key component of the Trustees' strategy to manage risk is the policy of regularly reviewing the risks faced.

Objectives and activities for the public benefit

The Objects of the Foundation are:

- To advance the education of the public both in the United Kingdom and elsewhere in the arts and in particular (but without prejudice to the generality of the foregoing) the performing arts of music drama and the theatre in all their forms;
- To advance the education of the public generally both in the United Kingdom and elsewhere and in particular but without prejudice to the generality of the foregoing to establish and maintain scholarships bursaries and awards to be awarded for proficiency in drama music and/or the dramatic or ancillary performing arts;
- To relieve or assist in the relief of the poverty and of persons who are in conditions of need hardship or distress from any cause whatsoever and whether those persons are present in the United Kingdom or elsewhere;
- To relieve sickness and to protect and preserve the health of all persons both in the United Kingdom and elsewhere;
- To promote the conservation protection and enhancement in the United Kingdom of nature and the amenities of the countryside including (but not by way of limitation) any areas of outstanding natural beauty or of special scientific or historic interest for the benefit of the public;
- To promote the conservation protection and enhancement in the United Kingdom of buildings of architectural scientific historic or public interest for the benefit of the public; and
- Such other charitable objects in the United Kingdom and elsewhere as the trustees in their discretion think fit, as to which and without prejudice the generality of the foregoing, to have particular regard to charitable objects relating to the theatre, children, the poor, the sick and the homeless.

The aim is to carry out these objectives by all such lawful means as the Trustees think fit. The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on a public benefit when reviewing the Foundation's aims and objectives and in setting the donation making policy for the year and the future.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2021 (continued)

Objectives and activities for the public benefit (continued)

The Foundation carries out these objectives by:

- Financing education in the United Kingdom and abroad by making donations to schools' core costs and assisting the disadvantaged;
- Funding the relief of poverty and those in hardship or distress in the United Kingdom and abroad;
- Promoting and developing theatrical, musical and dramatic arts by a variety of means including education, theatre refurbishment/restoration programmes and the support of a broad range of theatre productions for the enjoyment and education of the public at large;
- Funding medical research and the relief of sickness generally;
- Providing donations to environmental projects aimed at the conservation, protection and enhancement of nature in the United Kingdom and elsewhere; and
- Funding community based projects where often a relatively small donation can make a big impact to many people both immediately and into the future.

Achievements and performance

The table below shows the split of the donations by category.

Note: percentage figures are rounded to the nearest whole number.

a. Total Donations during the year ended 31 March 2021

Category	2021 (£)	2021 (%)	2020 (£)	2020 (%)
Children and Education	-	-	163,922	10
Community Projects	16,300	1	121,429	7
The Environment	-	-	11,500	1
The Homeless	31,692	3	11,000	1
Medical				
Medical - General	87,494	8	82,524	5
Medical – AIDS/HIV	-	-	5,920	0
Medical – Cancer	-	-	26,750	2
	135,486	12	115,194	7
Theatre and The Performing Arts				
Theatre buildings	-	-	1,050,000	62
Theatre company development	1,000	-	14,616	1
Children's theatre	-	-	10,680	1
Promotion of new theatrical and musical works	5,000	-	44,035	3
Theatre related pastoral care	952,948	87	24,408	1
Theatrical training and education	12,484	1	112,589	7
	971,432	88	1,256,328	75
Exchange movement	(8,171)	0	10,359	-
Total Donations	1,098,747	100	1,689,732	100

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2021 (continued)

Achievements and performance (continued)

Major donations paid or pledged during the year were: £625,875 Theatre Development Trust (Theatre Artists Fund); £177,362 Acting for Others; £113,244 Musicians' Union Coronavirus Hardship Fund; and £88,244 NHS Charities Together.

The total number and value of donations made during the year can be summarised as follows, on the basis that where more than one donation has been made to the same donee in the same year, these have been aggregated:

	2021 Number	2020 Number
More than £75,000	4	1
£50,000 - £75,000	-	4
£20,000 - £49,999	2	2
£10,000 - £19,999	3	10
£ 5,000 - £ 9,999	2	17
£ 1,000 - £ 4,999	7	106
Less than £1,000	5	28
	23	168

A list of donations greater and equal to £5,000 is shown in note 4 of the accounts.

The Foundation has a computerised database for its donations register which facilitates the analysis and fast retrieval of information in relation to its donation making activities. Hard copies of essential computerised records are also maintained and kept up to date.

Financial review

The results for the year are set out in the statement of financial activities on page 10.

The Foundation's income comprises donations receivable, investment income on unrestricted and endowment funds and interest receivable.

Investment policy and objectives

- 1 To ensure that the funds are properly protected so that capital is invested only at minimal or low risk, with reasonable regard for the desirability of diversification.
- 2 To aim to achieve a long term real rate of return in excess of the rate of UK inflation after fees and costs. The portfolio is managed for total return i.e. income and capital.
- 3 To keep sufficient invested funds invested in such a manner as to enable them to be encashed at short notice with little or no penalty should the need arise.
- 4 To seek advice consistent with the above from a professional investment consultant, who is regulated under Financial Services Act 1986, whenever appropriate having regard to the amount of money available for investment and the period contemplated for the investment concerned.
- 5 To monitor and review the quality of investment advice received as aforesaid in light of past performance and to make such changes in the identity of investment consultant from time to time as may to the Trustees seem appropriate.
- 6 The Trustees are aware that the rate of spending exceeds the level of investment return and accept that the real value of the portfolio is falling. The Trustees therefore acknowledge that it will be impossible to maintain current levels of expenditure in the long term without a further major donation.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2021 (*continued*)

Investment performance review

The Trustees consider that the investment performance during the year has been satisfactory and in line with expectations and investment policy.

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Foundation has very little overheads or liabilities. Current liabilities and donation commitments can be serviced through the current cash available.

The Trustees confirm that they have complied with the requirements of Companies Act 2006. The Trustees have considered the impact which the current economic downturn, triggered by COVID-19 could have on the ability of the Foundation to continue as a going concern. Based on the assessment they have made of the Foundation's financial situation they have concluded they have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future and continue to adopt the going concern basis in preparing the accounts.

As such the Trustees have adopted the going concern basis in preparing the Annual Report and Financial Statements.

Reserves policy

The Trustees aim to maintain free reserves in unrestricted funds at a level which enables the Foundation to meet at least three months of unrestricted charitable expenditure. The Trustees consider that this level will provide sufficient funds to respond to applications for donations and ensure that there are sufficient funds available to cover support and governance costs. The Trustees aim to achieve this free reserve policy by careful cash flow management and forecasting which is carried out on a continuous basis by the General Secretary and investment advisors, and reviewed by the investment sub-committee and Trustees. This forecast reviews the anticipated income and expenditure of the Foundation, not only in the immediate future but also over the longer term horizon. The current policy includes the transfer of expendable endowment to unrestricted funds as required.

The balance held as unrestricted reserves at 31 March 2021 is £13,778,436, of which £8,531,145 are regarded as free reserves, after allowing for funds tied up in tangible fixed assets and long term funding commitments. After the year end the trustees approved the transfer from cash to investments of £5.6m, thus reducing the free reserves to £2,931,145.

Plans for the future

The Foundation intends to continue to support a wide variety of activities, concentrated on the areas described in this report.

Fixed assets

Investments are held in accordance with the Trustees' powers.

Fundraising activities

The Foundation does not currently carry out any fundraising activities.

The Mackintosh Foundation

Report of the Trustees for the year ended 31 March 2021 (*continued*)

Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Annual Report and the financial statements in accordance with the Companies Act 2006 and for being satisfied that the financial statements give a true and fair view. The Trustees are also responsible for preparing the financial statements in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that show and explain the charity's transactions, disclose with reasonable accuracy at any time the financial position of the charity, and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable Company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

BDO LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

Approved by the Trustees and signed on their behalf by



Nicholas Allott OBE

Trustee

Date 21/10/2021

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation

Opinion on the financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2021 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of The Mackintosh Foundation ("the Charitable Company") for the year ended 31 March 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Charitable Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions related to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Report and Financial Statements, other than the financial statements and our auditor's report thereon. The other information comprises: Reference and administrative details and the Report of the Trustees. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of Company Law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report, which is included in the Trustees' report, has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatement in the Trustee's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees' responsibilities, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

The Mackintosh Foundation

Independent auditor's report to the members of The Mackintosh Foundation (*continued*)

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the Charitable Company, we considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006. We evaluated management incentives and opportunities for fraudulent manipulation of the financial statements including management override and considered that the principal risks were related to the posting of inappropriate journal entries.

Audit procedures performed included:

- Discussions with management, including consideration of known or suspected instances of non-compliance with laws and regulations;
- Identifying and testing journal entries as part of our planned audit approach

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and the Charitable Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

David I Anson

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David I'Anson (Senior Statutory Auditor)
For and on behalf of BDO LLP, statutory auditor
Southampton, UK

Date 27 October 2021

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

The Mackintosh Foundation

Statement of financial activities (incorporating the income and expenditure account) for the year ended 31 March 2021

	Note	Unrestricted funds £	Endowment funds £	Total 2021 £	Total 2020 £
Income and endowments from:					
Donations and legacies	2	39,204	-	39,204	10,084,187
Investments	3	60,605	-	60,605	48,716
Total income		99,809	-	99,809	10,132,903
Expenditure on:					
Charitable expenditure	4	1,168,070	-	1,168,070	1,754,899
Total expenditure		1,168,070	-	1,168,070	1,754,899
Net (expenditure)/income and net movement in funds before gains and losses on investments		(1,068,261)	-	(1,068,261)	8,378,004
Net gains/(losses) on investments		964,209	50,000	1,014,209	(114,226)
Net (expenditure)/income		(104,052)	50,000	(54,052)	8,263,778
Reconciliation of funds					
Total funds brought forward		13,882,488	450,000	14,332,488	6,068,710
Total funds carried forward		13,778,436	500,000	14,278,436	14,332,488

All amounts relate to continuing activities.

All recognised gains and losses are included in the statement of financial activities.

The notes on pages 13 to 22 form part of these financial statements.

The Mackintosh Foundation

Balance sheet at 31 March 2021

Company number 2239812	Note	2021 £	2021 £	2020 £	2020 £
Fixed assets					
Investments	8		5,747,291		4,733,082
Current assets					
Debtors	9	-		2,004,272	
Cash at bank		9,221,517		8,780,774	
		9,221,517		10,785,046	
Liabilities					
Creditors: amounts falling due within one year	10	(352,694)		(583,267)	
Net current assets			8,868,823		10,201,779
Total assets less current liabilities			14,616,114		14,934,861
Creditors: amounts falling due after more than one year	11		(337,678)		(602,373)
Net assets			14,278,436		14,332,488
The funds of the charity					
Expendable endowment funds	12		500,000		450,000
Unrestricted income funds			13,778,436		13,882,488
Total charity funds	14		14,278,436		14,332,488

The financial statements were approved by the Board of Trustees and authorised for issue on 21/10/2021



Nicholas Allott OBE
Trustee



Alan Finch CBE
Trustee

The notes on pages 13 to 22 form part of these financial statements.

The Mackintosh Foundation

Statement of cash flows for the year ended 31 March 2021

	Note	2021 £	2020 £
Cash generated by operating activities	15	434,688	7,078,838
Cash flows from investing activities			
Interest income		6,055	5,982
Cash generated by investing activities		6,055	5,982
Increase in cash in the year		440,743	7,084,820
Cash at the beginning of the year		8,780,774	1,695,954
Total cash at the end of the year		9,221,517	8,780,774

The notes on pages 13 to 22 form part of these financial statements.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021

1 Accounting policies

The Mackintosh Foundation is a charitable company limited by guarantee and registered in England and Wales. The liability in respect of the guarantee is limited to £100 per member. The registered office, company number and registered charity number is disclosed on the contents page.

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)) and the Companies Act 2006.

The Mackintosh Foundation meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The following principal accounting policies have been applied:

Going concern

The financial statements have been prepared on the going concern basis which assumes that the Foundation will continue in operational existence for the foreseeable future.

The Trustees have considered the impact which the current economic downturn, triggered by COVID-19 could have on the ability of the Foundation to continue as a going concern. The Foundation has very little overheads or liabilities - current liabilities and donation commitments can be serviced through the current cash available. Based on the assessment they have made of the Foundation's financial situation; they have concluded they have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future and continue to adopt the going concern basis in preparing the accounts.

As such, the Trustees have adopted the going concern basis in preparing the Annual Report and Financial Statements.

Income recognition

Income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations, are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

1 Accounting policies (*continued*)

Income recognition (continued)

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Rental income is recognised over the length of the lease. Adjustments for lease incentives are held in debtors and released as a debit to income on a straight line basis over the full term of the lease.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Expenditure recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

Donations payable are payments made to third parties in the furtherance of the charitable objects of the Trust. In the case of an unconditional donation offer this is accrued once the recipient has been notified of the donation award. The notification gives the recipient a reasonable expectation that they will receive the one-year or multi-year donation. Donations awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the donation and any remaining unfulfilled condition attaching to that donation is outside of the control of the charity.

Provisions for donations are made when the intention to make a donation has been communicated to the recipient but there is uncertainty as to the timing of the donation or the amount of donation payable.

The provision for a multi-year donation is recognised at its present value where settlement is due over more than one year from the date of the award, there are no unfulfilled performance conditions under the control of the Trust that would permit the Trust to avoid making the future payment(s), settlement is probable and the effect of discounting is material. The discount rate used is the average rate of investment yield in the year in which the donation award is made. This discount rate is regarded by the trustees as providing the most current available estimate of the opportunity cost of money reflecting the time value of money to the Trust.

Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

1 Accounting policies (*continued*)

Allocation of support costs

Support costs are those functions that assist the whole of the charity but do not directly undertake charitable activities. These costs have been allocated against charitable expenditure. The nature of support costs are set out in note 5.

Governance costs and support costs relating to charitable activities have been apportioned based on the number of individual donation awards made in recognition that the administrative costs of awarding, monitoring and assessing donations are broadly equivalent. The allocation of support and governance costs is analysed in note 5.

Investments

Investments are carried at market value at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. Income received during the year is taken to the General Fund.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Realised gains and losses

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening market value (purchase date if later). Unrealised gains and losses are calculated as the difference between the market value at the year end and opening market value (or purchase date if later). Realised and unrealised gains are not separated in the Statement of Financial Activities.

Assets and liabilities not recognised in the accounts

No value is placed on inalienable property, or on property considered by the Trustees to be for all practicable purposes inalienable by reason of it being deemed by the Trustees to be held for preservation at least for the foreseeable future in accordance with the wishes of the donors.

2 Donations and legacies

	2021 £	2020 £
Donations	100	10,045,000
Donated services and facilities	39,000	39,000
Other	104	187
	39,204	10,084,187

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

3 Investment income

	2021 £	2020 £
Bank interest	6,055	5,982
Amounts received from UK investment property	54,550	42,734
	60,605	48,716

4 Charitable expenditure

	2021 £	2020 £
Analysis of expenditure on charitable activities		
Donations to individuals	-	4,000
Donations to institutions	1,106,918	1,675,373
Exchange difference on foreign currency donations	(8,171)	10,359
Support and governance costs (note 5)	69,323	65,167
	1,168,070	1,754,899

During the year donations were awarded to nil individuals (2020 - 2) and to 23 institutions (2020 - 166).

	2021 £	2020 £
Donations by type of activity		
Children and Education	-	163,922
Community Projects	16,300	121,429
The Environment	-	11,500
The Homeless	31,692	11,000
Medical	87,494	115,194
Theatre and the Performing Arts	971,432	1,256,328
Exchange difference on foreign currency amounts	(8,171)	10,359
	1,098,747	1,689,732

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

4 Charitable expenditure (*continued*)

Donations during the year greater and equal to £5,000 were as follows:

	2021
Donation recipient	£
Theatre Development Trust (re Theatre Artists Fund)	625,875
Acting for Others	177,362
Musicians' Union Coronavirus Hardship Fund	113,244
NHS Charities Together (Captain Tom Moore's C19 Trust)	88,244
The Royal Theatrical Fund	25,000
Social Bite	25,000
Charlton Musgrove Memorial Hall	10,000
Mallaig Pool & Leisure (previously Mallaig & District Swimming Pool Association)	10,000
Roundhouse Trust	10,000
The Actors Fund	7,667
The National Student Drama Festival Ltd	5,000
Total of other donations individually less than £5,000	9,526
Exchange movements on foreign currency donations	(8,171)
Total	1,098,747

Details of major donations and the total number and value of donations made by the Foundation during the year can be found in the Report of the Trustees.

5 Support and governance costs

	2021	2020
	£	£
Legal and administration fees	16,553	12,842
Auditor's remuneration – audit services	12,600	13,080
Other costs	1,170	245
Donated services and facilities	39,000	39,000
	69,323	65,167

No Trustee received any remuneration or reimbursement of expenses during the year (2020 - None). All the above figures include irrecoverable VAT where applicable.

The charity has no employees. Cameron Mackintosh Limited provides staff and facilities to undertake the day to day management of the charity. These costs are included in the £39,000 (2020 - £39,000) donated services and facilities figure.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

5 Support and governance costs (*continued*)

Allocation of support and governance costs	2021 £	2020 £
Children and education	-	6,322
Community projects	1,028	4,683
The environment	-	443
The homeless	2,000	424
Medical	5,520	4,443
Theatre and the performing arts	60,775	48,852
	69,323	65,167

6 Taxation

No taxation has been provided in the accounts because, as a registered charity, the company is exempt in accordance with the provisions of Section 505 of the Income and Corporation Taxes Act, 1988 on its charitable activities.

7 Tangible assets

No value has been attributed to certain parcels of land and interest in land in the Western Highlands of Scotland, including the reversionary interest on two 999 year leases of certain properties, as the Trustees regard it for all practicable purposes as inalienable, at least for the foreseeable future, in accordance with the wishes of the donors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

8 Investments

Investments are stated at market value at the balance sheet date. Investment Three constitutes the Expendable Endowment Fund described in note 12 and investment Five constitutes the General Fund. Income received in respect of the endowment fund during the year has been credited to the General Fund.

	Number Three £	Number Five £	Total £
<i>Market value</i>			
At 1 April 2020	450,000	4,283,082	4,733,082
Increase in market value in year	50,000	964,209	1,014,209
At 31 March 2021	500,000	5,247,291	5,747,291
<i>Cost</i>			
At 31 March 2021	721,231	4,000,000	4,721,231
At 31 March 2020	721,231	4,000,000	4,721,231

Investment Three is an investment property purchased in February 2005 and was valued at 31 March 2021 at fair value, determined by an independent qualified valuer. The valuation was undertaken in accordance with the Royal Institution of Chartered Surveyors Appraisal and Valuation Manual.

Investment number Five includes £2,648,430 (2020 - £2,122,028) invested in Cazenove Charity Multi-asset fund and £2,598,861 (2020 - £2,161,054) in CF Ruffer Absolute Return Fund.

9 Debtors

	2021 £	2020 £
Accrued income	-	4,272
Other debtors	-	2,000,000
	-	2,004,272

10 Creditors: amounts falling due within one year

	2021 £	2020 £
Other creditors	1	2
Accruals	15,152	12,673
Donation commitments	337,541	570,592
	352,694	583,267

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

11 Creditors: amounts falling due in more than one year

	2021 £	2020 £
Donation commitments	287,000	602,373
Other creditors	50,678	-
	337,678	602,373

Included in creditors falling due within one year and falling due in more than one year are the following donation commitments:

- Mountview Academy of Theatre Arts - £500,000, payable in equal instalments over two years
- Royal Conservatoire of Scotland - £48,000, payable in equal instalments over four years.
- Royal Academy of Dramatic Art - £20,000 payable in one final instalment.

Movement in recognised provision and funding commitments during the year

	Donation commitments £
Donation commitments recognised at 1 April 2020	1,172,965
New donation commitments charged to the SOFA in year	1,106,918
Donations paid during the year	(1,647,171)
Exchange movements	(8,171)
Amount of donation commitments recognised as at 31 March 2021	624,541

There are no performance conditions attached to these donations.

12 Expendable Endowment Funds

	£
Market value of fund at beginning of year	450,000
Increase in market value in year	50,000
Market value of fund at end of year	500,000

13 Foundation Funds

The Foundation funds comprise:

- A General Fund which it uses for its donation making activities and running expenses. The movements on this investment fund are disclosed on the face of Statement of Financial Activity; and
- An Expendable Endowment Fund invested to provide income and capital growth for the General Fund.

The Foundation is the sole trustee of each endowment fund whose charitable objects are the same as those of the Foundation.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 *(continued)*

14 Analysis of net assets between Funds

	General Fund £	Expendable Endowment Funds £	Total £
Fund balances at 31 March 2021 are represented by:			
Investments	5,247,291	500,000	5,747,291
Current assets	9,221,517	-	9,221,517
Creditors: amounts falling due within one year	(352,694)	-	(352,694)
Creditors: amounts falling due in more than one year	(337,678)	-	(337,678)
	13,778,436	500,000	14,278,436
Fund balances at 31 March 2020 are represented by:			
Investments	4,283,082	450,000	4,733,072
Current assets	10,785,046	-	10,785,046
Creditors: amounts falling due within one year	(583,267)	-	(583,267)
Creditors: amounts falling due in more than one year	(602,373)	-	(602,373)
	13,882,488	450,000	14,332,488

15 Reconciliation of net movements in funds to net cash flow from operating activities

	2021 £	2020 £
Net movement in funds	(1,068,261)	8,378,004
Interest income	(6,055)	(5,982)
Decrease/(increase) in debtors	2,004,272	(1,791,453)
(Decrease)/increase in creditors	(495,268)	498,269
Net cash generated by operating activities	434,688	7,078,838

16 Related party transactions

During the year ended 31 March 2021 donated services of £39,000 (2020 - £39,000) were received from Cameron Mackintosh Limited and £73 (2020 - £1,652) was paid to Cameron Mackintosh Limited, a company in which the directors of The Mackintosh Foundation are also directors.

The Mackintosh Foundation

Notes forming part of the financial statements for the year ended 31 March 2021 (*continued*)

17 Statement of financial activities as at 31 March 2020

	Note	Unrestricted funds £	Endowment funds £	Total 2020 £
Income and endowments from:				
Donations and legacies	2	10,084,187	-	10,084,187
Investments	3	48,716	-	48,716
Total income		10,132,903	-	10,132,903
Expenditure on:				
Charitable expenditure	4	1,754,899	-	1,754,899
Total expenditure		1,754,899	-	1,754,899
Net income and net movement in funds before gains and losses on investments		8,378,004	-	8,378,004
Net losses on investments		(114,226)	-	(114,226)
Net income		8,263,778	-	8,263,778
Transfers between funds		-	-	-
Net movement in funds		8,263,778	-	8,263,778
Reconciliation of funds				
Total funds brought forward		5,618,710	450,000	6,068,710
Total funds carried forward		13,882,488	450,000	14,332,488