

Wooden Spoon
The children's charity of rugby
CELEBRATING 40 YEARS

ANNUAL REPORT 2023

Changing children's lives
through the power of rugby



CONTENTS

Chair's Report	4
CEO's Report	5
Trustees Report for the Year Ended 31 March 2023	
<i>About us</i>	6
<i>What we do</i>	7
<i>Looking Ahead</i>	9
<i>Our Priorities</i>	10
<i>2023 in Numbers</i>	16
<i>The Projects we Fund</i>	20
<i>Legal and Administrative Information</i>	60
Our Finances	33
Statement of Trustees' Responsibilities	39
Independent Auditor's Report to the Trustees of Wooden Spoon Society	41
Statement of Financial Activities	45
Charity Balance Sheet	46
Statement of Cash Flow	47
Principle Accounting Policies	48
Notes to the Financial Statements	50
Thank You	62





CHAIR'S REPORT

It is a pleasure to report that Wooden Spoon is in good health and continues to make a significant contribution to the welfare of society. It is so much more than an organisation which raises funds that are spent on projects. The contribution it makes to thousands of people who are beneficiaries, their families, members, volunteers, donors, sponsors, supporters, players, ambassadors and staff, is different for each person. It is holistic and material and, in its delivery, it embraces rugby's core values such as "respect, teamwork, passion and fun".

Created in 1983, and able to celebrate 40 years of unbroken service, is a massive multiplier of its contribution. Wooden Spoon improves and grows. The Annual Report presents Wooden Spoon's reach and successes in numbers. We measure everything for reasons of transparency, integrity and credence. The audit is especially diligent and exhaustive – we are grateful to Crowe who also provide client courses to ensure that our Trustees are "up to speed" with legislative and governance developments. It has been a good fundraising year – the first full year post-Covid – with an outstanding performance by the regions. There will be further investment in resources to support the increasing activities.

Behind the numbers are, most importantly, the real stories of fundraising activities, from familiar to fantastic, and the projects with details of their purpose and effect – readily available through the website and the quarterly editions of Spoonnews. The projects that Wooden Spoon funds are an eclectic mix generated by communities around the country. There is creativity and, at times, ingenuity in their design and establishment. The dedicated team of Project Inspectors provide an invaluable service in assessment and reporting. The due diligence is thorough and approval is managed by the Board of Trustees. It is a secure system.

The young people, their families, the staff involved with the outcome of the projects are the best ambassadors – presentations by them at events are the most potent testimony to the benefits. This is supplemented by the dedication and hard work of the regional committees, the volunteers and the staff – pride in "wearing the colours" is a great measure of belief and commitment.

For me, three events stood out as displaying the range of support for Wooden Spoon. Firstly, the Ulster Region arranged a splendid Tribute to Willie John McBride who has been an outstanding and tireless ambassador. There is no bigger and more revered name in rugby. An eye-watering guest list of internationals which included some former captains of the British and Irish Lions travelled to Belfast. Willie John opened by dedicating the occasion to the work of Wooden Spoon and explained why. Secondly, the Vets Fest at Moseley Rugby Club with men's and women's teams – around 800 players aged 35plus – ranging from ex-internationals to ingenues. An explosion of colour, mad fun, a rugby romp and comradeship attended by HRH, The Princess Royal. Her office had allocated one hour in a busy schedule but it became almost three hours as she was enjoying it so much and met as many people as possible. Thirdly, the silent attention to 14 year old Maddie at Wooden Spoon's Ruby Ball as she relayed chilling story of her harrowing life, and being rescued by The Boathouse Youth, a Wooden Spoon project in Lancashire. Her candour, clarity and, now, confidence were stunning.

Wooden Spoon will always adapt to the needs of children and young people with disabilities and disadvantage in ways that are stimulating, life-changing and far-reaching. A huge "thank you" to everyone involved. Please enjoy this Report it really is a uplifting!

Quentin Smith, Chair



CEO'S REPORT

I am incredibly grateful to continue to serve as the CEO of the children's charity of rugby as we celebrate our 40th birthday this year. It is remarkable to reflect on the profound impact Wooden Spoon has made on countless lives since 1983 and the significance is heightened as our 40th anniversary aligns with the 200-year celebration of rugby.

In the last financial year, following the aftermath of the pandemic, I have been truly amazed by the enthusiasm and resilience of our regional volunteers and supporters. They have gone above and beyond to reinvigorate fundraising activities in their areas. We were also delighted, after a three-year break, to host our Ruby Rugby Ball in February celebrating our milestone birthday and raising over £70,000 to support vulnerable children and young people.

Whilst this is cause for celebration, it is so disheartening that the consequences of the pandemic continue to impact our beneficiaries with 14.5 million* people across the UK living in poverty and thousands more plunged into financial crisis since the pandemic and the current cost of living crisis. In response Wooden Spoon has launched the Pass the Plate campaign, led by former Red Rose Shaunagh Brown. This campaign has allowed us to provide assistance to food banks and community initiatives across the nation, helping families to put food on their tables for the children and young people who are in need.

I would like to express my sincere gratitude to the rugby family and our devoted supporters. It is through their unwavering support that we can continue our life changing work across the UK and Ireland and support initiatives such as Pass the Plate.

Additionally, I extend my deepest appreciation to our corporate supporters. Through last year's Road to Twickenham bike ride, organised by Gallagher, an

impressive sum of over £50,000 was raised. These funds have since been allocated to a community build project, which many of the riders and organisers helped to build. This will have a significant impact in the community.

Once again, the rugby community demonstrated its remarkable unity in supporting our Vets Fest event. The Festival, graced by the presence of HRH, The Princess Royal, generated over £80,000, further exemplifying our collective strength and the achievements we can accomplish together within the rugby family. I feel so proud to be part of such a wonderful community and am immensely honoured to renew our partnership with the British & Irish Lions this year.

Looking forward into the next financial year we will be reinforcing our efforts to identify projects that will specifically focus on providing support to children and young people who are in the greatest need and as we celebrate our 40th year, we are reminded of the enduring legacy we have built and the transformative power of rugby to unite and uplift communities.

If 40 years marks the 'half time' for us then we welcome the next 40 years and strive for great things.

Sarah Webb, CEO

*The Health Foundation



ABOUT US

VISION

Through the power of rugby, every child and young person has access to the best life opportunities, no matter what their background.

MISSION

To positively transform the lives of vulnerable children and young people through the power of rugby.

VALUES

- Fun
- Passion
- Teamwork
- Integrity

WHAT WE DO

Wooden Spoon is the children’s charity of rugby. We are a grant making charity and fund life-changing projects across the UK & Ireland.

We have a national footprint, but the largest part of our income is raised by local volunteers. Our aim is that every penny that our volunteers raise is spent in their local communities.

We have a rigorous project application process to ensure that all grant applications meet our robust funding criteria whilst meeting the evolving needs of vulnerable children and young people.



CHILDREN NEED US MORE THAN EVER



9% OF CHILDREN
in the UK have a disability



ONE IN SIX CHILDREN
in England and Wales have at least
one mental health problem



99,000 FAMILIES
in the UK are caring for
seriously ill children



ONE IN TEN CHILDREN
suffer from mental health problems
in Scotland and Ireland



OVER FOUR MILLION CHILDREN
are living in poverty in the UK & Ireland

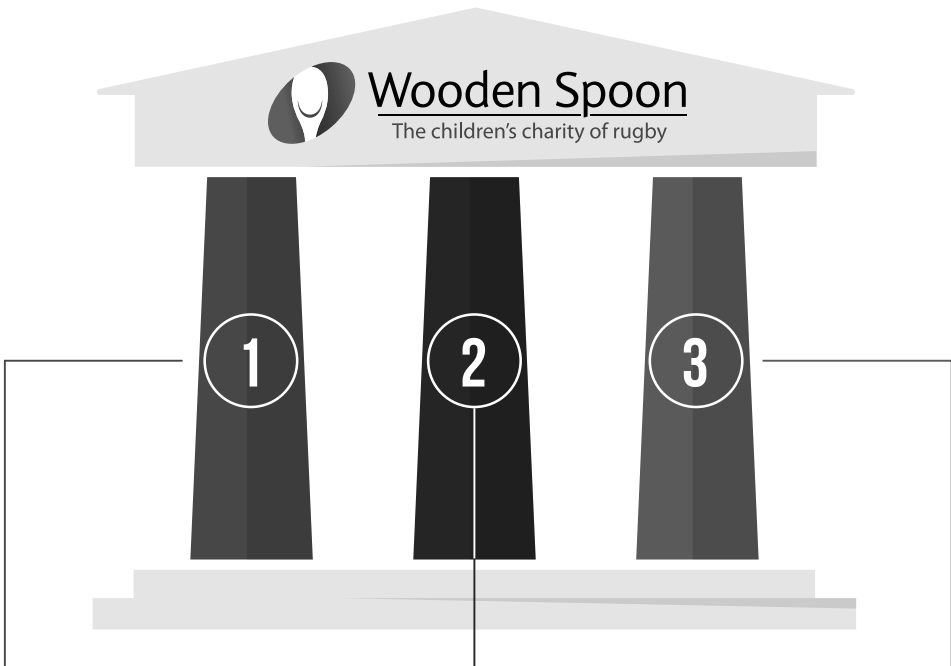
SOURCES: Scope (2021) / Together for Short Lives (2022) / House of Commons (2021) Health and Care Research Wales (2022)
Scottish Children's Services Coalition (2022), Mental Health Ireland (2022) / Child Poverty Action Group (2021) Social Justice Ireland (2022)

LOOKING AHEAD

This year we will embrace a forward thinking approach where, alongside our business strategy, we plan to expand our corporate partnerships and foster our ambassador programme with a view of amplifying our footprint in the corporate and rugby world.

Despite the lasting effects of Covid-19, we pledge to double our grant giving and are committed to helping more children and young people than ever before. Furthermore, we will invest more time in cultivating a flourishing membership base through a targeted acquisition programme.

Within our business strategy, we have established three essential priorities:



Raise more funds & help more children and young people.



To respond to the evolving needs of our beneficiaries and evidence our impact.



We will expand our position as a leading voice in rugby.



1

PRIORITY ONE: RAISE MORE FUNDS

Looking forward, our focus will remain on investing time and offering support to regional fundraising events. Simultaneously, we aim to enhance our national fundraising income by working together with our charity and corporate partners to expand our range of national fundraising. This will enable us to allocate more funds towards projects that benefit vulnerable children and young people.

Wooden Spoon has three key tactics to support fundraising for the year:

- 1. To leverage our 40th birthday which coincides with 200 years of rugby by forging partnerships with organisations who are keen to be part of or willing to organise fundraising events on behalf of Wooden Spoon.
- 2. To continue with the digital transformation programme, thus enabling efficient work practices which in turn will enhance fundraising.
- 3. To invest in an Individual Giving programme which will encourage a more diverse and sustainable fundraising model.



2

PRIORITY TWO: MAKE A LASTING IMPACT

In the upcoming year, Wooden Spoon will continue to identify projects that will specifically focus on providing support to children and young people who are in the greatest need. To achieve this, we will launch a national marketing program to encourage organisations to apply for funding. Additionally, we will urge regional committees to actively engage with their local communities to identify projects requiring assistance.

Furthermore, we will leverage data analysis to review trends and identify the projects that will have the most significant impact on improving outcomes for vulnerable children and young people in need of support.

The projects team will consistently assess Wooden Spoon's response to the evolving needs of children and young individuals. They will ensure that the distribution of grants effectively creates a lasting and significant impact.

Due to our devoted membership base, the unwavering commitment of regional volunteers, and the guidance of the trustees, we will remain steadfast in upholding our vision that through the power of rugby, every child and young person has access to the best life opportunities, no matter what their background.



“ The projects team will consistently assess Wooden Spoon's response to the evolving needs of children and young individuals. They will ensure that the distribution of grants effectively creates a lasting and significant impact. ”



3

PRIORITY THREE:

ENHANCE OUR RUGBY VOICE

Our rugby values continue to be the core of everything that we do at Wooden Spoon. We will continue to strengthen our presence in the rugby community through strategic partnerships with the national rugby bodies RFU, SRU, WRU, and IRFU, as well as maintaining close collaboration with Premiership Rugby.

We will continue to build relationships with grassroots rugby clubs through our Partner Club Programme, thus building awareness of Wooden Spoon through the rugby family. Our Wooden Spoon Marauders team continue to fly the flag for Wooden Spoon via the Super Sevens programme and this year we have secured sponsorship from Nirvana Spa which will enable more opportunities for the team.

Furthermore, for the last 10 years Wooden Spoon has helped run the International disability tag rugby festival. Plans are underway to organise an inclusive rugby festival this coming year giving young people with disabilities the opportunity to play sport and make connections through the power of rugby.

We also look forward to building on our rugby partnership:

- ✔ We have renewed our partnership with the British & Irish Lions Trust.
- ✔ Continuing our long standing charity partnership with international rugby franchise Rugbytots which is organising a Stadium Tour bike ride.





2023 IN NUMBERS



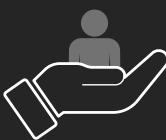
107 PROJECTS SUPPORTED



PROJECTS IN 33 REGIONS



£1.07 MILLION APPROVED FOR PROJECTS*



113,489 VULNERABLE CHILDREN
AND YOUNG PEOPLE SUPPORTED**

* See Note 5 to the accounts on page 51.
** To be supported by these projects over a five-year period across the UK and Ireland.



ROAD TO TWICKENHAM BIKE RIDE
650 CYCLISTS RAISED £50,000



RUBY RUGBY BALL
350 GUESTS RAISED £70,000



40KM VIRTUAL CHALLENGE
39 FUNDRAISERS RAISED £3,200



VETS FEST
700 PLAYERS RAISED £80,000



CHILDREN & YOUNG PEOPLE SUPPORTED

Wooden Spoon funds projects that enhance and support the lives of vulnerable children and young people from a range of backgrounds.

The information below gives a view of the mix of beneficiaries supported by Wooden Spoon approved grants in this period.

Age range

Children and young people supported are aged between 0 and 25.



- 0-4 years **7%**
- 5-11 years **13%**
- 12-18 years **62%**
- 19-25 years **18%**

Beneficiaries supported

We support children with a range of needs and conditions:



- Autism **29%**
- Blindness **1%**
- Brain injury **1%**
- Deafness **1%**
- Emotional difficulties **13%**
- Intellectual disability **15%**
- Multiple disabilities **9%**
- Orthopaedic impairment **2%**
- Other hearing **2%**
- Speech or language **11%**
- Specific learning disabilities **13%**
- Visual impairment **1%**
- Hearing impairment **1%**



THE PROJECTS WE FUND

Wooden Spoon contributes funds towards its charitable objective: “Our aim is to make a positive impact on the lives of children and young people through our commitment to quality charitable work.”

To qualify for funding, the project should aim to improve and support the lives of children and young people (under 25 or those with a cognitive age of under 25) who face physical, mental, or social challenges. The project must directly engage with children and young people, providing activities or services that have a positive influence on their lives. The beneficiaries of the grant should be located in the UK or Ireland.

Organisations seeking funding must demonstrate the implementation of policies that safeguard and support the well-being and development of children and young people under their care. Additionally, evidence of financial stability is required.

All projects must agree to provide clear information on the impact of the grant, both two and five years after completion, to ensure transparency and accountability.

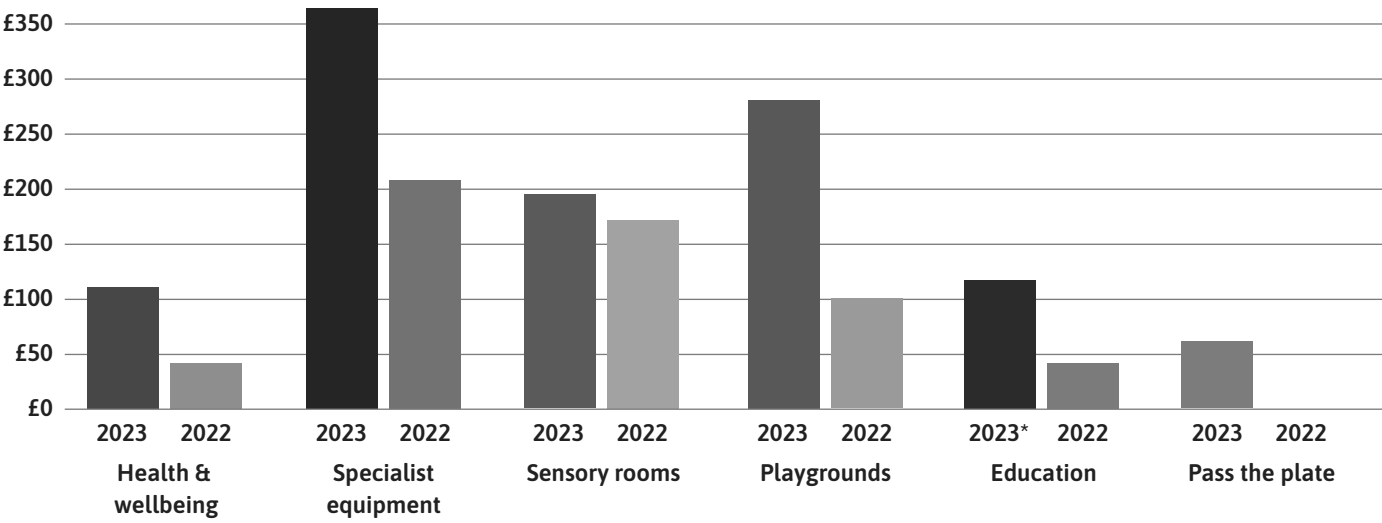


PROJECT DELIVERY

Wooden Spoon funds projects which sit in one of five categories: health and wellbeing, specialist equipment and facilities, sensory rooms and gardens, playgrounds and outdoor facilities and education.

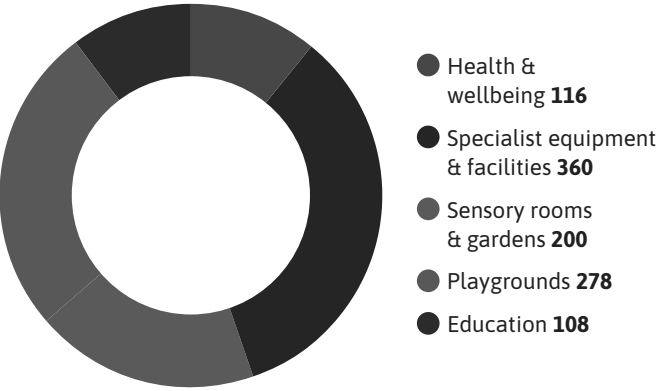
Projects approved by type (000's)

The chart below shows project approved by type in 2023 with a comparison to 2022.



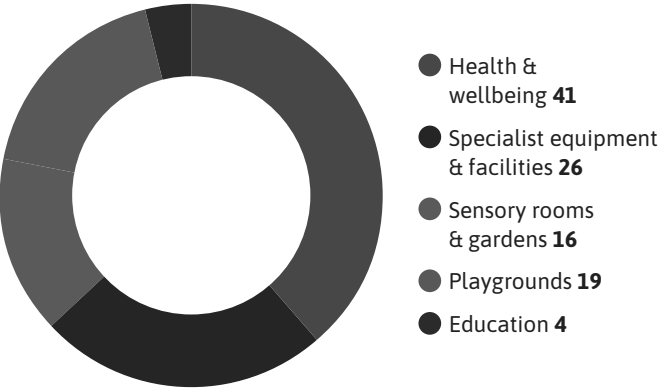
Projects approved (by value 000's)

The chart below shows project approved by value in 2022.



Projects approved (by number)

The chart below shows project approved by number in 2022.



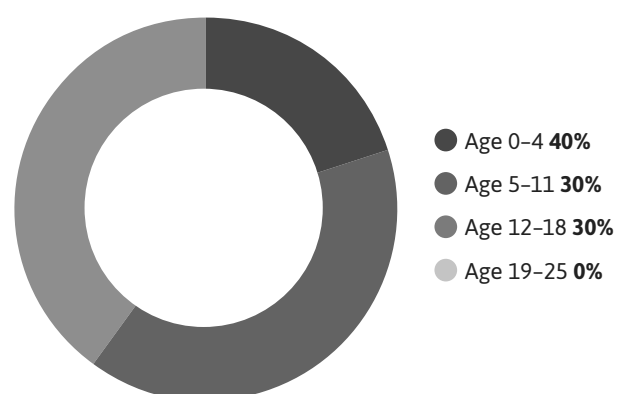
Overall total grants approved in the year were £1,074,553 with an increase in all categories compared to £540,944 in 2022.



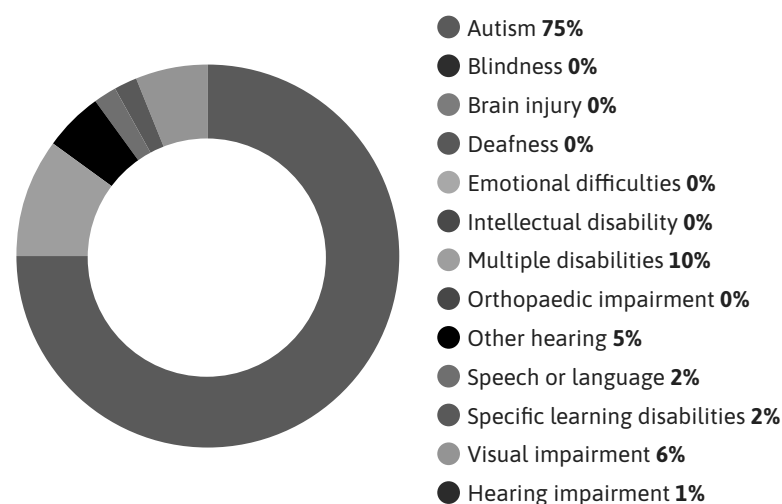
HEALTH & WELLBEING

We believe no child should miss out on the health and wellbeing benefits of sport.

Health & wellbeing projects approved by age range (years)



Health & wellbeing projects approved by conditions supported



CASE STUDY: WAVES OF HAPPINESS

SURF THERAPY | WOODEN SPOON DORSET WILTSHIRE & HAMPSHIRE | HEALTH AND WELLBEING

The Van Morrison lyrics 'smell the sea and feel the sky, let your soul and spirit fly,' capture the essence of The Wave Project, which uses surf therapy to support youngsters experiencing anxiety, depression, disability, family breakdown or bullying.

Wooden Spoon Dorset, Wiltshire & Hampshire provided a £6,000 grant to the project, which enhances confidence, reduces isolation, increases well-being, and challenges young people to build resilience. Alice, 14, was referred by her school for a six week course in Boscombe, Dorset. She loved it so much, she became a volunteer. Alice's mum Laura said: "Alice is a young carer, her dad has mental health issues and epilepsy. At this age, she really feels the responsibility. There's all the usual teenage stuff, but this throws in a bit more. Alice's confidence has grown, it's a very nurturing project. From day one they made her feel she belonged. We're really grateful for it."

Alice said: "We surf, bodyboard, swim, or paddleboard if the waves aren't very big. We paddleboard to the buoy – once, there were jellyfish out there, the kids were going crazy about them! All the volunteers give you applause when you catch a wave or get close to catching one. If people aren't confident, they always say well done just for getting in the water."

As soon as I'm at the beach, that catharsis of hearing the waves and having your feet in the sand, it's like no other feeling. I always refer to the beach as my happy place. It's probably the only place I just feel pure happiness, with no worries or anxiety. Each week I'm counting down the days, and once I've done it, the serotonin stays with me, it seems to carry me on through school."





SPECIALIST EQUIPMENT & FACILITIES

We provide firm foundations for brighter futures by building and funding specialist facilities.

Specialist equipment & facilities projects approved by age range (years)



- Age 0-4 2%
- Age 5-11 11%
- Age 12-18 75%
- Age 19-25 12%

Specialist equipment & facilities projects approved by conditions supported



- Autism 31%
- Blindness 1%
- Brain injury 1%
- Deafness 1%
- Emotional difficulties 13%
- Intellectual disability 16%
- Multiple disabilities 6%
- Orthopaedic impairment 2%
- Other hearing 1%
- Speech or language 11%
- Specific learning disabilities 13%
- Visual impairment 1%
- Hearing impairment 2%

CASE STUDY: LEARNING THE ROPES

SAILING BOAT | WOODEN SPOON LANCASHIRE | SPECIALIST EQUIPMENT & FACILITIES



Thanks to a generous donation, children with sight loss can experience the joy and excitement of sailing the waters of Windermere. Wooden Spoon Lancashire provided a £10,500 grant for a second-hand sailing boat for The Outlook Trust.

The boat will give young people with visual impairments the freedom of sailing on Lake Windermere. Fiona tells us about her daughter, Ellen, 17, who has been coming to The Outlook Trust for six years:

“Ellen really looks forward to these weekends. She’s made friends and grown in confidence. She can relax here, and I know she’s safe.”

Ellen lost her central vision suddenly when she was nine, Fiona explains: “She has peripheral vision, so she can move around without a cane – but it’s a hidden disability, she doesn’t look blind.

The volunteers and trustees are truly wonderful to give up their time and provide such interesting activities for youngsters with visual impairments.” Ellen is the only child at her school who is visually impaired. She said: “Just being around other visually impaired children is great, and I’ve met my best friend here.

We understand each other, and we can share experiences. It makes you feel like you’re not alone – because it is quite isolating when you lose your sight. One of the volunteers is also visually impaired, so it shows us just what we can do, and what we can accomplish. Getting out on the lake is always really nice. It’s relaxing to hear the movement of the water while we are on the boat.

I’ve never thought about going sailing before, and with this, I’ve picked up new skills. I have struggled with being social, so it’s helped with my confidence, speaking to the other young people, and speaking to the adults too.”

When Ellen turns 18, she is looking forward to being a volunteer helper for The Outlook Trust and share her knowledge and experience with the younger children.





SENSORY ROOMS & GARDENS

We aim to excite, engage and educate young minds by stimulating children’s senses.

Sensory rooms & gardens approved by age range (years)



- Age 0-4 10%
- Age 5-11 55%
- Age 12-18 32%
- Age 19-25 3%

Sensory rooms & gardens approved by conditions supported



- Autism 19%
- Blindness 1%
- Brain injury 0%
- Deafness 1%
- Emotional difficulties 14%
- Intellectual disability 11%
- Multiple disabilities 24%
- Orthopaedic impairment 1%
- Other hearing 3%
- Speech or language 10%
- Specific learning disabilities 12%
- Visual impairment 2%
- Hearing impairment 1%

CASE STUDY: BEAMING WITH SMILES

SENSORY PLAYGROUND | WOODEN SPOON KENT | SENSORY ROOMS & GARDENS

Wooden Spoon Kent donated £25,000 towards a new sensory playground at We Are Beams, in Hextable, which provides comprehensive services for the whole family to support children and young people with disabilities and special needs. Ciaran, 13, has multiple conditions, including Down’s Syndrome, diabetes, coeliac disease and ASD and ADHD, and Beams has been part of his life since he was five.

Beams offers Ciaran overnight respite, school holiday camp, days out and a support worker. Ciaran’s mum, Terri, explains how Beams has helped them: “As Ciaran’s needs are complex, this makes his behaviour challenging, there are very few opportunities for him to access fun things in a way that he can cope. This is where Beams has had such a huge impact on our family life. For him, he has fun away from us, he gets to be himself and he learns some independence.” For Terri, the support allows her to recharge and spend precious family time with Ciaran’s younger sister Rebecca.

After two years of fundraising, the once run down garden has been transformed to an inviting, inclusive environment. The area will make a huge difference to so many children that are sadly unable to enjoy public parks due to their disability or special needs. Terri said: “The garden is amazing, he loves it. The slide is his favourite. He has the space he needs; he can play at his own pace. He’s safe to be himself. Knowing it is there, he can explore and play in different parts of the garden all day if he wants to. He doesn’t get overwhelmed or have to leave before he’s explored everything he wants to”.



“ As Ciaran’s needs are complex, this makes his behaviour challenging, there are very few opportunities for him to access fun things in a way that he can cope. This is where Beams has had such a huge impact on our family life. For him, he has fun away from us, he gets to be himself and he learns some independence. ”



PLAYGROUNDS & OUTDOOR ACTIVITIES

We value the power of play in learning new skills and in emotional development.

Playgrounds & outdoor activities approved (years)



- Age 0-4 15%
- Age 5-11 53%
- Age 12-18 32%
- Age 19-25 0%

Playgrounds & outdoor activities approved by conditions supported



- Autism 18%
- Blindness 1%
- Brain injury 1%
- Deafness 0%
- Emotional difficulties 18%
- Intellectual disability 17%
- Multiple disabilities 7%
- Orthopaedic impairment 2%
- Other hearing 4%
- Speech or language 17%
- Specific learning disabilities 14%
- Visual impairment 1%
- Hearing impairment 1%

CASE STUDY: SPACE FOR EVERYONE

INCLUSIVE PLAYGROUND | WOODEN SPOON ABERDEEN | PLAYGROUNDS & OUTDOOR ACTIVITIES

SensationALL provides therapy-based activities and specialist support for children and adults with any disability or support need. Pauline Alexander explains the benefits the Aberdeenshire play park will have on her and her son Morgan who is 5 and a wheelchair user.

“Morgan has a condition called bilateral polymicrogyria, plus dystonia and he’s epileptic. He’s unable to sit, walk or talk. He’s had many visits to hospital, but he just gets on with life and is a very happy smiley boy,” Pauline says. Five-year old Morgan, pictured above, loves to play says his Mum: “He’s a typical boy and loves messy play, rough and tumble, going outdoors and eating.” As a wheelchair user, Morgan’s access to playgrounds has been very limited, Pauline explains: “It’s great to have somewhere to take Morgan, as there isn’t anywhere in Aberdeen to take disabled children. Morgan loves the sensory room at SensationALL and the staff are fantastic and welcome you with open arms each and every time.”

The new playground has been supported by a £45,200 grant from Wooden Spoon Scotland and opens up new opportunities of play for all. “I was over the moon when I found out the new play park was going to be wheelchair accessible. We have never set foot in the old play park, even though we have been going for years, as there was nothing there that Morgan was able to use. It’ll be nice that he can go to the play park like a normal kid and play with his friends. We’d be lost without SensationALL. How we have missed going there last year because of the pandemic. Morgan will be overjoyed to go back. Aside from school, he has just been stuck at home this last year which isn’t nice for any kid.”

“ We know this fantastic facility will be enjoyed by both families and the local community for many years to come. ”

Katie McNutt

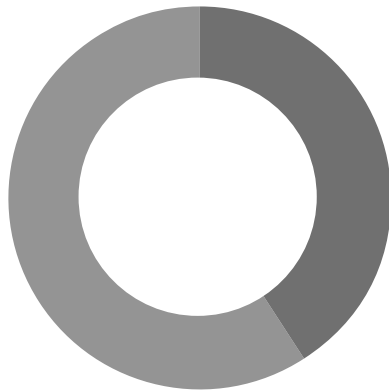




EDUCATION

Engaging socially disadvantaged children and young people not in education, training or employment (NEET).

Education activities approved (years)



- Age 0–4 0%
- Age 5–11 41%
- Age 12–18 59%
- Age 19–25 0%

Education activities approved by conditions supported



- Autism 11%
- Blindness 0%
- Brain injury 0%
- Deafness 0%
- Emotional difficulties 22%
- Intellectual disability 16%
- Multiple disabilities 22%
- Orthopaedic impairment 0%
- Other hearing 0%
- Speech or language 7%
- Specific learning disabilities 16%
- Visual impairment 5%
- Hearing impairment 0%

CASE STUDY: A FRESH START

EDUCATION AND TRAINING | WOODEN SPOON NATIONAL | EDUCATION



Project Turnover works with young people who have been excluded from school or have broken the law. The aim is to break the circuit of exclusion or crime.

The results are impressive – 96% see an improvement in mental and physical health, 85% have returned to school and 92% have not reoffended.

This is just one of the projects funded by the Braverman family and friends who raised funds for Wooden Spoon in memory of Adam, who sadly passed away suddenly in 2017, at just 29. Adam’s family would like his legacy to continue through helping children from all walks of life. Project Turnover uses rugby to build confidence, trust, and teamwork, and then helps the youngsters with their reintegration into school or the workplace.

Elliot, 15, has special needs, autism, ADHD, Tourette’s syndrome, and OCD. He finds school challenging and was recommended by his school for the scheme. Mum, Jo, tells us how Project Turnover has helped her son Elliot:

“They have supported my son so much, they’ve gone that extra mile for him.

The difference Project Turnover has made to his attitude is massive. It’s all because of them, they’ve been a big part of his life.

They do boxing and rugby. In the summer they had a music and lyrics workshop, so they made their own music. There is a variety of everything there.

At home, he’s opened up a lot, matured. Elliot does workshops there – about crime, knives, and there’s one about ‘no shame in talking’, he’s been really engaged with that.

Elliot worked for the scheme for six weeks over the summer holiday. They gave him a bit of responsibility; he loved it so much. Elliot plays rugby, he may even go to Amsterdam, where Project Turnover originated, and play Rugby 7s. They’ve given him so many opportunities.”





OUR FINANCES

Structure, Governance and Management

Wooden Spoon was established in 1983 and registered as a charity in England and Wales in October 1984 (Charity Registration 326691). In February 2008 Wooden Spoon also registered in Scotland (Charity Registration SC039247). It is a company limited by guarantee, registered in September 1984 in England and Wales number 01847860 and latest Articles of Association amended in October 2007.

The charity comprises of a Council of Trustees, a national office headed up by a Senior Management team based in Hampshire, 39 volunteer Regional Committees and a subscribing social membership of over 7,000. The charity has a 100% owned subsidiary company WSS Events Ltd.

The Constitution of the Charity and the Council of Trustees

Wooden Spoon is governed by its Articles of Association. These provide that the charity will be overseen by the Trustees who are both the only full members of the charity and its directors. Together, the Trustees comprise the Council.

New Trustees are appointed by the Council which seeks to ensure that there is a broad range of relevant skills, encouraging diversity whilst giving due consideration to the range of experience required. The Trustees serve a three year term but can be reappointed for up to a further two succeeding terms. There have been no new appointments in the year but any recruitment to strengthen the Council is undertaken with careful consideration to provide complimentary skills and diversity of the Council as whole.

The Trustees provide their time at no charge to the charity. The charity has no share capital and hence the Trustees have no disclosable interests in the company. No dividends may be paid to any members. Trustees are provided with details of their responsibilities as charity Trustees upon their appointment and receive training in the role of Trustee as part of their induction. Trustees are encouraged to continue to attend training events to brief them on their legal and other obligations under charity and company law whilst also assisting them in their role as a Council member.

The Council of Trustees meets at least four times each year. It is responsible for the effective governance of the charity and for safeguarding the charity's assets. The Trustees approve the commissioning of projects and the awarding of grants. In addition to sitting on the four sub-committees, Trustees are encouraged to help organise events, support the regions and attend project openings.

The Trustees who have served in the year and the Governance and Administrative information on page 60 form part of the Trustee Report



Project Grants, Governance, Audit and Investment Committees

In order to promote good governance and best practice, the Council of Trustees has four committees.

Projects Grants Committee

The Projects Grants Committee responsibilities are to review all the charity's project proposals whether submitted by the regional committees or the national team, to ensure that the charity's projects comply with its charitable purposes and to approve the projects that meet its criteria. In line with criteria, grants for projects are made to institutions or charities only and the senior management team carry out due diligence on each application prior to submission to the committee. Regional committees are involved in project nomination and review, the project grant is made from the charity but it will be denoted as a project from the Wooden Spoon region where the local fundraising took place. All Trustees receive advance copies of all the projects to be approved and are invited to join the monthly meetings. The committee has delegated powers to the Committee Chair and the Director of Projects & Systems for projects below an agreed level, however, all projects are considered at the monthly meeting and if appropriate are given an "Agreed in Principle" status. At the next Council meeting all "Agreed in Principle" projects are recorded and if appropriate full approval is given. On issue of the grant letter the charity is then committed to the project and it is identified as a liability.

Governance Committee

The Governance Committee is responsible for ensuring that all matters of good governance and best business practice are effective throughout the entire charity, both at the national administrative office and in the Regions. The Committee maintains a risk register, reviews the execution of all delegated responsibilities with management and monitors the practical application of internal controls.

Audit Committee

The Audit Committee is responsible for overseeing the charity's preparation of annual accounts, considering reports from the auditor and advising the Council on financial control and accounting matters, in liaison with the Director of Finance & Operations.

Investment Committee

The Investment Committee considers investment policy and considers the risk of investment of free cash resources in liaison with information from external advisors.

Management

The Council of Trustees ensure that all activities are undertaken to further charitable purposes.

The key management personnel of the charity comprise of the Senior Management Team. The Chief Executive Officer is responsible to the Council of Trustees for the day to day running and execution of strategy and policy and is supported by the Director of Projects & Systems and the Director of Finance & Operations.

The terms and pay of all staff is reviewed in April annually and recommendations are made to the Board. Pay for staff and reviews are benchmarked to similar organisations. The charity encourages fairness and respect, equal opportunity and ensures that everyone's contribution is recognised and valued. It actively implements family friendly policies for its staff and encourages training and personal development.

The performance of the charity is measured by the Council against the approved annual budget on a quarterly basis.

Regional Committees

The charity is very much a regional organisation in its method of operation. Currently there are 38 Regional Committees. These are staffed entirely by volunteers (there are 241 volunteers recorded) who are drawn from its social members and include a Chairman and a Treasurer. The Regional Committees operate throughout much of the United Kingdom. The constitution of the Regional Committees is established by the Trustees and is set out in the charity's Administration Manual. The national office provides marketing, administrative, financial and other support and assistance to the Regions on a daily basis to ensure the smooth running of their regional activities.

Fundamental to the charity's culture is that all funds raised in a particular Region are, to the extent possible, then invested in operational or capital projects in that Region; "local funds for local projects". In addition, national fundraising, is, where possible, used to provide further support for projects in the Regions.

Charity Volunteers

We acknowledge the tremendous dedication provided to the charity by all its volunteer supporters whose fundraising activities take place across much of the United Kingdom, in the Isle of Man, the Channel Islands and the Republic of Ireland.

Risk Management

The Trustees have considered the major risks to which the charity is exposed. The risk register, which includes strategic and operational risk, is reviewed and updated at quarterly Governance and Trustee meetings with appropriate actions identified. Specific areas of activity are reviewed on a monthly basis.

The Covid-19 related control measures throughout 2020 and into the two subsequent financial years led to a reduction in fundraising and remained a key risk for the charity. The Trustees worked closely with Senior Management through this period to ensure the sustainability of all incoming funds and monitored operational costs helping to maintain a lower cost base. The financial year has allowed fundraising to return to pre-pandemic levels with the considerable efforts made by our regional volunteers and the national fundraising team. The pace of activity and support for these efforts has been high and resource risk became notable in the year with a review of the most efficient way to support our regions and national activities.

Throughout the year consideration has also been given to the longer term as the economic and fundraising environment changes.

In addition particular attention has been paid to the charity's ability to continue to reach its beneficiaries. During the year the charitable grant giving activities increased from £0.5m to £1.05m and the grant process takes due care and consideration so the grants will benefit those most in need. This has included initiatives to assist with the current cost of living crisis including, Pass the Plate, food bank funding in early 2023.

The Trustees are confident that reasonable systems have been established to manage and identify new and existing risks, steps are put in place to mitigate risks and with forward planning for the charity to be better prepared for future eventualities. These systems include monthly review of the financial results, diligent preparation and regular review of budget and regular reforecasting throughout the financial year. Wooden Spoon is involved in funding and participating in numerous activities and projects involving children and vulnerable young adults. The charity considers

the welfare of children and vulnerable young adults to be of the utmost importance. Wooden Spoon's rules and procedures ensure that all staff and volunteers who may have contact with children and young adults are DBS checked, and this is recorded and monitored at the head office.

Public Benefit

The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. The Annual Report highlights the significant activities undertaken to carry out our aims for the public benefit and our achievements measured against those aims.

Charity Governance Code

Wooden Spoon has adopted the charity Governance Code and benchmarked the charity's effectiveness against the seven principles that make up the Code. The Code's principles have been revisited and reflected upon and where appropriate have led to new or updated policies. As an example of actively considering the Code the recent recruitment of a new Trustees carefully considered the need to secure a broader range of relevant skills and a more diverse board.

General Data Protection Regulations (GDPR)

The charity's staff continue to work closely with the Governance Committee to ensure the charity is compliant with the data protection legislation. The charity does not sell or give data to third parties.

All supporters and donors have been contacted to ensure they are happy to continue to receive updates and materials from us. There have been no breaches or complaints to report to the Information Commissioners Office.

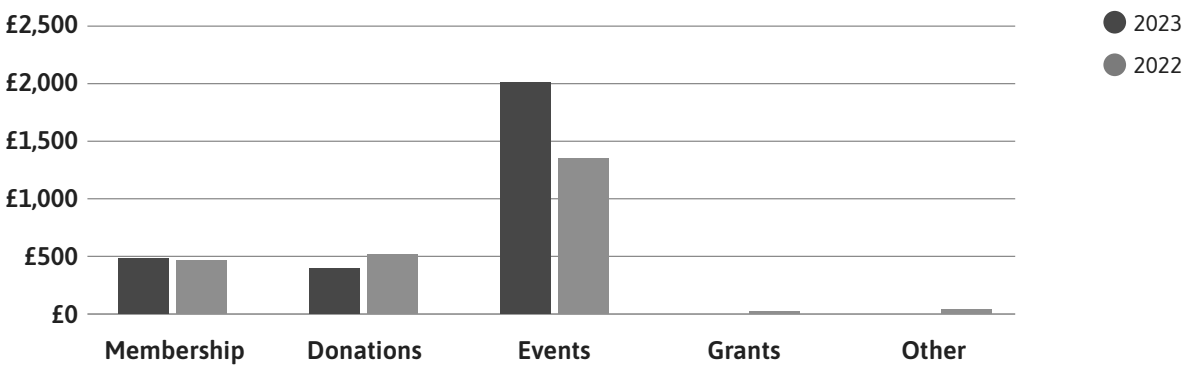


Financial performance for the year ended 31 March 2023

The charity has continued to recover from the reduced income of the prior year and generated an increase of 20.6% to £2,920,786 (2022 : £2,422,555) . This was mainly a result of the events fundraising by national and regional efforts. Events income of £2,029,343 was significantly higher than the prior year where some restrictions had impacted the early months of activity (2022: £1,358,600). The charity aimed to reach

pre-pandemic fundraising levels as set out in the Operational Review on page 37. Head office costs were increased to £492,742 in order to plan ahead with a review of individual giving strategy and increased resources to support a digital upgrade and regional activity. (2022: £398,077). The overall increase in costs was by £1,000,758 to £1,540,030 with a 29% increase in relation to costs for staging events.

Gross income by type 2023 v 2022 (£000's)



Expenditure on charitable activities has significantly increased in the year £1,165,080 (2022 : £530,106). The grant giving was significantly increased compared to the prior year more cautious approach which was related to pandemic risks around event fundraising.

Wooden Spoon ended the year with an overall surplus of £215,676 (2022 : £891,691). This surplus is added to brought forward reserves and will also enable significant charitable grant making in the year ahead.

The return of social and fundraising events in the year has resulted in a small increase to our membership income as there is now the opportunity to sign new members at the events. Further, the return to a full programme of social events including sporting lunches and dinners and the enthusiastic uptake has contributed significantly to the gross income of the charity.

The charity will continue with a clear goal to further improve the margin on its total income through a combination of sensible cost control and a focus on growing higher margin sources of revenue.

Code of Fundraising Practice

Wooden Spoon complies with the standards set in the Fundraising Regulator’s Code of Fundraising Practice and is also a member of the Institute of Fundraising. Wooden Spoon staff and volunteers carry out the charity’s fundraising activities and do not employ external agencies to carry out fundraising on its behalf. Our fundraising staff are aware of the need to be sensitive and careful when engaging with vulnerable people and if people do not want to give or wish to stop giving their decision is fully respected. Any complaints received are recorded and investigated. There have been no fundraising complaints recorded in the past year.



Our Fundraising

The Trustees and the Senior Management Team aim to ensure that Wooden Spoon’s fundraising is respectful, open, honest and accountable to the public. The charity considers the objects and the beneficiaries of the organisation when fundraising is planned.

The charity’s primary income sources in this financial year include:

Subscriptions

We enjoy the support of around 7,000 members who donate an annual subscription to the charity. This significant regular giving every year supports Wooden Spoon’s work and notably allowed sustainability during the pandemic years where event fundraising was impacted. Members receive Spoonews (our in-house magazine) twice per year, invitations to regional and national events when staged, the opportunity to win national and international rugby tickets and the opportunity to wear the charity’s distinctive tie or brooch in the colours of the England, Scotland, Wales and Ireland rugby teams.

Campaign and Donations

Our loyal supporters have helped to maintain the level of donations. Donations have remained at a consistent level for several years and the generous support of major donors has allowed continued support of the charity’s work and project grant giving.

Major Gifts

Wooden Spoon has benefited from a number of major gifts this year from an individual supporter.

Events

The charity’s ability to stage events in the financial year is no longer compromised as it had been with pandemic restrictions. The national team were able to support the London Marathon fundraising in October 2022 and an expanded Veterans Rugby Festival which included teams from across the regions, took place in the same month. Fundraising has continued at a local level with regular golf days, cycle rides and individual pursuits. Events including sporting dinners and lunches, with the frequent help of high-profile members of the rugby community, have been taking place throughout the year and many regions held events around the Six Nations which had not been possible for several years. Our objective is always to maximise the funds generated at each event and the vast majority of our events are run by the regional volunteer committees whose hard work and commitment are at the heart of the charity. Their enthusiasm and incredible efforts have contributed significantly and our regional fundraising has returned to pre-pandemic levels.

Corporate Engagement

Our engagement continues with the corporate community. The year was supported by a Road to Twickenham bike ride, organised by Gallagher and our corporate partnership with them continues to grow.

Rugbytots started supporting the charity in 2014. The biennial fundraising activity with a Rugbytots bike ride and the ‘Tryathlon’ will take place in 2023 and we are grateful for the significant sum (over £400,000) already raised by the organisation over the years.

We are enormously grateful to Gallaghers, Rugbytots and all of the other corporate supporters and their employees and associates for their hard work and generosity.

Donated Goods and Services

The charity receives donations of services from both corporate supporters. We are very grateful to all donors and in particular to FedEx for providing their services on a pro bono basis.

We have been able to plan for events around the 40th anniversary of the charity and now our events and face-to-face fundraising has returned to pre-pandemic levels the charity is fortunate to have incredible regular supporters and donors who have continued to donate despite all the disruption over the last few years.

Operational Review

The overall aim for the year has been to return to raising funds at pre-Covid levels, support our regions and volunteers with their fundraising efforts, plan fundraising celebrations for our 40th Anniversary year and to continue to build on the efficiencies learnt in recent years.

The regions in particular embraced the ability to stage events and a range of fundraising activities and plans were continued to revive a number of regions in need of committee members. The Veterans Festival in October 2022 helped to introduce new volunteers and providing support to the regions was a high priority. The staff at head office have continued to help with monthly volunteer inductions and overall video conferencing has improved communication, with twice yearly update calls taking place successfully.

HRH The Princess Royal continues to generously give her time to the charity. HRH The Princess Royal kindly attended the Veterans Festival at Moseley RFUC in October 2022 and met a number of regular players and supporters.

The changes brought about by the pandemic have allowed a continuation of hybrid working and operational management of all areas of activity is carried out using remote IT services and video conferencing. Throughout

the year the IT services to the charity remained stable and all of the charity's management and internal controls were maintained.

Our staff well-being continued to be of highest importance and regular all in team days and meetings have taken place alongside continued provision of an employee counselling service.

The charity continued to utilise a small office space providing the business address, postal service and telephone system and also provided storage for key items for events.

Reserves Policy

The charity's objective is to donate its surplus over the medium term, subject to maintaining reserves in accordance with good accounting and business practices.

The Council is aware of the Charity Commission's guidance concerning reserves policies. The policy is reviewed on an annual basis and the Trustees updated the policy relating to unrestricted reserves to better reflect current best accounting practice, and to align the reserves policy more logically with the charity's operations.

A significant part of the charity's unrestricted reserves are generated through regional activities. The charity's policy has always been, and continues to be, to release such funds where possible for grants to charitable projects in the financial year following that in which they were raised. The Trustees have previously considered that the reserve policy should explicitly recognise this practice and the reserve policy now sets a target level of free unrestricted reserves at the year end date, of an amount equal to the unrestricted funds raised through the regional network in the year ending on that date.

The Trustees consider that this policy provides an amount of year end reserves of a scale which should permit the charity to continue its normal style of operation, whilst not being an excessive restriction on the swift deployment of charitable funds to public benefit.

Restricted Funds: The reserve covers all funds received by the charity for named specific purposes that have yet to be spent.

Unrestricted Funds: The reserve represents the funds available to the charity for investment in new charitable projects without restriction.

The aim of the charity was to contribute to unrestricted reserves by £141,024 in the year and the target was surpassed by £74,652 which will be carried forward and used in charitable activities in 2023.

The table shows the value of these reserves at the end of the financial year

	31 March 2023	31 March 2022
	£	£
Restricted funds	29,977	27,977
Unrestricted funds	2,201,962	1,988,286
	2,231,939	2,016,263

Free reserves which represent unrestricted reserves less fixed assets at the year-end total £2,185,067. The charity will utilise reserves in excess of its policy noted above in approving grants for projects in the year ahead.


The Trustees consider the financial position of the charity to be satisfactory and are of the view that the charity is financially secure and is a going concern.

Auditor

Crowe U.K. LLP have indicated their willingness to continue in office.

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

By order of the Council of Trustees, The annual report has been approved by the Council of Trustees and signed on its behalf by:



Quentin Smith
Chairman
5 September 2023

Statement of Trustees' responsibilities

The Trustees (who are also Directors of Wooden Spoon Society for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

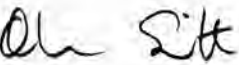
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions, disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the charity's constitution. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of Information to Auditors

Insofar as each of the Trustees and Directors of the charity at the date of approval of this report is aware there is no relevant audit information (information needed by the charity's auditor in connection with preparing the audit report) of which the charity's auditor is unaware. Each Trustee/Director has taken all of the steps that he/she should have taken as a Trustee/Director in order to make himself/herself aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

By order of the Council:



Quentin Smith
Chairman
5 September 2023





Independent Auditor’s Report to the Trustees of Wooden Spoon Society

Opinion

We have audited the financial statements of Wooden Spoon Society for the year ended 31 March 2023 which comprise the Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company’s affairs as at 31 March 2023 and of income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities and Trustee Investments (Scotland) Act 2005 and Regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC’s Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustee’s use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events

or conditions that, individually or collectively, may cast significant doubt on the charitable company’s ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor’s report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the companies act 2006

In our opinion based on the work undertaken in the course of our audit:

- the information given in the Trustees’ report, which includes the directors’ report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors’ report included within the Trustees’ report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors’ report included within the Trustees’ report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees’ remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees’ responsibilities statement set out on page 29, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor’s responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a

material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council’s website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor’s report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011 and the Charities and Trustee Investment (Scotland) Act 2005, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company’s ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud,

to be within the completeness and accuracy of income, grants payable to third parties and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management about their own identification and assessment of the risks of irregularities, designing audit procedures over income and grant expenditure, sample testing on the posting of journals, reviewing accounting estimates for biases and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company’s Trustees, as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Guy Biggin, Senior Statutory Auditor, for and on behalf of:
Crowe U.K. LLP
Statutory Auditor
4th Floor, St James House, St James Square,
Cheltenham, Gloucestershire, GL50 3PR

Date: September 2023



STATEMENT OF FINANCIAL ACTIVITIES

Including Income and Expenditure Account for the year ended 31 March 2023

	Notes	Unrestricted Funds £	Restricted Funds £	2023 Total £	2022 Total £
INCOME					
Membership, Donations and Legacies	1	868,980	4,000	872,980	1,063,309
Income from other trading activities					
Income from events and other activities	2	2,029,343	–	2,029,343	1,358,600
Investment income		18,463	–	18,463	646
Total Income		2,916,786	4,000	2,920,786	2,422,555
EXPENDITURE					
Cost of raising funds					
Membership, Donations and Legacies	3	492,742	–	492,742	398,077
Cost of Events and other activities	4	1,047,288	–	1,047,288	602,681
		1,540,030	–	1,540,030	1,000,758
Expenditure on Charitable activities	5	1,163,080	2,000	1,165,080	530,106
Total Expenditure		2,703,110	2,000	2,705,110	1,530,864
Net Income/Expenditure		213,676	2,000	215,676	891,691
Net Movement in Funds		213,676	2,000	215,676	891,691
Total funds brought forward 1 April 2022		1,988,286	27,977	2,016,263	1,124,572
Total funds carried forward at 31 March 2023	13,14	2,201,962	29,977	2,231,939	2,016,263

The notes on pages 50 to 59 form part of these financial statements.

CHARITY BALANCE SHEET AS AT 31 MARCH 2023

Company number: 01847860

	Notes	2023 £	2022 £
Fixed Assets			
Tangible Assets	9	16,895	12,482
Investment	17	3	3
Total Fixed Assets		16,898	12,485
Current Assets			
Debtors	10	182,581	67,495
Cash at Bank and in hand		2,882,430	2,471,206
Total Current Assets		3,065,011	2,538,701
Liabilities			
Creditors falling due with one year	11	(849,970)	(534,923)
Net Current Assets		2,215,041	2,003,778
Net Assets		2,231,939	2,016,263
The Funds of the charity:			
Restricted Funds	13	29,977	27,977
Unrestricted Funds	14	2,201,962	1,988,286
Total Charity Funds	15	2,231,939	2,016,263

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to members of the company.

The financial statements on pages 1 to 60 were authorised and approved by the Council on 5 September 2023 and were signed on its behalf by:



Quentin Smith
Chairman

STATEMENT OF CASH FLOWS

For the year ended 31 March 2023

	Notes	2023 £	2022 £
Cash generated from operating activities	21	407,551	453,617
Cash flow from investing activities			
Interest Income		18,463	646
Purchase of tangible fixed assets		(14,790)	-
Cash provided by (used in) investing activities		3,673	646
Change in cash and cash equivalents			
Increase (decrease) in cash and cash equivalents in the year		411,224	454,263
Cash and cash equivalents at the beginning of the year		2,471,206	2,016,943
Total cash and cash equivalents at the end of the year		2,882,430	2,471,206

PRINCIPLE ACCOUNTING POLICIES FOR THE YEAR ENDED 31 MARCH 2023

Charity Information

The charity is a private company limited by guarantee (company no. 01847860) and a registered charity in England and Wales (charity no. 326691), and in Scotland (Scottish registered charity no. SC039247) which is incorporated and domiciled in the UK. The address of the registered office is Sentinel House, Harvest Crescent, Fleet, England, GU51 2UZ.

Accounting policies

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Accounts (Scotland) Regulation 2006 and the Companies Act 2006.

Wooden Spoon Society meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Preparation of the accounts on a going concern basis

The charity reported a cash inflow of £407,551 for the year. The inflow primarily relates to fund raising activities returning to normal levels as Covid-19 restrictions have been lifted. The charity has continued project grant commitments and these are recognised at the time that Trustees agree the support. The Trustees are of the view that the charity is financially secure and that on this basis the charity is a going concern. The Trustees confirmed the adverse impact of the Covid-19 epidemic in the last few years is concluded. In particular they have noted the level of free reserves carried forward will be continually monitored to ensure that the future awarding of project grants takes into account the financial position of the charity and the charity is responding to current situations promptly.

Group Financial Statements

The charity has a wholly owned subsidiary WSS Events Ltd. The financial statements to 31 March 2023 and 2022 have been prepared as a single entity as the subsidiary has been dormant.

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met and it is probable the income will be received and the amount can be measured reliably.

Income comprises membership, donations, income receivable from events held during the year and interest receivable. Donations are recognised when received and comprise amounts received which are not connected to fundraising events. All other income is accounted for on a receivable basis. Income principally arises within the United Kingdom. Related gift aid is recognised when a donation is received.

Income from grants, including government grants, whether ‘capital’ grants or ‘revenue’ grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred

Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the supporter is not recognised. Please refer to the Trustees’ annual report for more information.

Donated professional services and donated facilities are valued on the basis of the amount the charity would have been willing to pay to obtain the services on the open market; a corresponding amount is then recognised as expenditure in the same period.

Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

Restricted funds

Restricted funds are those funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for a particular purpose. The details of which are set out in the notes to the accounts.

Unrestricted funds

Unrestricted funds comprise accumulated surpluses and deficits on general funds. They are available for use at the discretion of the Council in furtherance of the objectives of the charity.

Charitable activities

Charitable activities comprise grants and donations paid or committed to charitable projects. Committed charitable expenditure shown in note 11 represents the total value of the charitable projects for which approval has been granted. Payment of funds to the beneficiary organisation is contingent on specific performance criteria being met. When grant applications are approved by the Trustees the grant and a grant letter is issued to a beneficiary organisation and the charity recognises a liability for the amount approved as based on experience it is more probable than not the grants will be paid.

Raising funds

Fundraising and costs of fund raising include the expenses of fundraising events, promotional activities, staff and other costs directly involved in the relevant activity. Membership and donations costs are covered by staff costs involved in the operation of the Charity.

Expenditure

All expenditure is included on an accruals basis and is recognised when there is a legal or constructive obligation to pay. Costs have been attributed to one of the financial categories of expenditure in the Statement of Financial Activities (SOFA).

Governance costs

Governance costs relate to the compliance with constitutional and statutory requirements and included within support costs.

Apportionment of costs

Where costs cannot be directly attributed to a particular heading, they have been apportioned to each functional category of expenditure. The allocation is based on several criteria including an assessment of time spent.

Pension contributions

Pension contributions are made to either the employees’ group arranged Auto Enrolment scheme, the staff members own pension scheme or cash for the employee to make their own pension contributions. The amount charged to the Statement of Financial Activities in respect of pension costs is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Tangible fixed assets

Tangible fixed assets are stated at cost, net of depreciation and any provision for impairment. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost of each asset to its estimated residual value on a straight line basis over its expected useful life, as follows:-

Other equipment	33 1⁄3%
Computer equipment	33 1⁄3%
Assets costing less than £500 are not capitalised.	

Investments

Fixed asset investments are stated at cost. Provision is made for any impairment in the value of fixed asset investments.

Irrecoverable VAT

All irrecoverable VAT on revenue costs is charged to the statement of financial activities.

Debtors

Trade debtors, other debtors and accrued income are recognised at the settlement amount. Prepayments are valued at the amount prepaid net of any discount.

Creditors

Creditors are recognised when the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and measured or estimated reliably. Creditors are normally recognised at their settlement amount after any trade discounts are due.

PRINCIPLE ACCOUNTING POLICIES FOR THE YEAR ENDED 31 MARCH 2023 (CONT)

Cash and cash equivalents

Cash is represented by cash in hand and immediately accessible deposits with financial institutions.

Taxation

The company is a registered charity, and as such is entitled to tax exemptions on all its income and gains properly applied for its charitable purposes.

Financial instruments

Financial assets and liabilities are measured at settlement value.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the charity’s accounting policies, which are described above, Trustees are required to make judgements, estimates, and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant.

- Depreciation – The charity depreciates its assets at rates calculated to write off the cost on a straight-line basis over the expected useful economic lives.
- Impairment of debtors – The charity makes an estimate of trade debtors and other debtors. When assessing the impairment of trade debtors and other debtors, management considers factors including the credit rating of the debtor, the ageing profile of debtors and historical experience.

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 March 2023

Detailed below is the breakdown of the Income and Expenditure expended by the charity in the various areas of operation. Further breakdown of the staff

and support costs, with the allocation to different activities is detailed in the subsequent pages.

Note 1	Membership, Donations and Legacies	2023	2022
		Total £	Total £
	Membership	483,917	476,646
	Donations	381,603	545,076
	Government Grants – CJRS Scheme	–	23,237
	Gifts in Kind	7,460	18,350
		872,980	1,063,309

Note 2	Income from other trading activities	2023	2022
		Total £	Total £
	Income from Events	2,029,343	1,358,600
		2,029,343	1,358,600

Note 3	Cost of raising funds	Notes	Staff	Support	Other	2023	2022
			Note 6 £	Note 7 £	£	Total £	Total £
			332,910	110,160	49,672	492,742	398,077

Note 4	Cost of Events and other activities	Notes	Staff	Support	Other	2023	2022
			Note 6 £	Note 7 £	£	Total £	Total £
	Events Costs		17,167	32,402	879,986	929,555	513,776
	Administration Costs		38,300	39,979	3,273	81,552	58,537
	Governance Costs	8	15,139	20,214	828	36,181	30,368
			70,606	92,595	884,087	1,047,288	602,681

Note 5	Cost attributed to Charitable activities	Notes	Staff	Support	Charitable	2023	2022
			Note 6 £	Note 7 £	activities £	Total £	Total £
			88,978	15,551	1,060,551	1,165,080	530,106

All grants have been made to institutions.

Significant grants made in the year are set out below:

Marjorie McClure Specialist School	£25,000	Sensory Rooms & Gardens
Clapgate Primary School	£37,000	Buildings & Extensions
Forget Me Not Children’s Hospice	£25,000	Playgrounds & Outdoor Activities
Addey and Stanhope School	£40,000	Playgrounds & Outdoor Activities
HITZ 2022/23	£80,000	Education
Ruddi’s Retreat	£25,000	Specialist Equipment & Facilities
The Walnuts School	£25,000	Playgrounds & Outdoor Activities
Old Hall Special School	£25,000	Playgrounds & Outdoor Activities



Note 6 Staff Costs

Staff Costs	2023 £	2022 £
Membership and Fundraising	332,910	244,082
Events Costs	17,167	11,712
Administration Costs	38,300	32,036
Governance Costs	15,139	14,197
Charitable Activities	88,978	74,190
Total Staff Costs	492,494	376,217

	2023 £	2022 £
Salaries	426,854	326,369
Social Security Costs	42,693	30,018
Pension Costs	18,747	15,630
Other Benefits	4,200	4,200
	492,494	376,217

The average number of people employed by the Charity during the year was as follows;

	2023	2022
Charitable Activities	1	1
Events and Fundraising Activities	7	6
Administration and Governance	3	2
	11	9

	2023	2022
Employees within the Charity received emoluments		
£80,000 – £90,000	1	1
£60,000 – £70,000	1	1

The total employee benefits of the key personnel of the charity were £218,477 (2022: £214,857). During 2022 the key personnel included the Chief Executive Officer, the Director of Projects and Systems and the Director of Finance.

No Trustee received any emoluments during the year ended 31 March 2023 (2022: £nil). During the year expenses totalling £1,027 were incurred by two Trustees (2022: £1,871 by two Trustees) which mainly relate to travel.

The charity provides a contribution to the pension schemes of all staff. In the current financial year £18,747 has been paid (2022: £15,630).

No members of staff were made redundant in the year £nil. (2022: nil).

Note 7 Support Costs

Support Costs	2023 £	2022 £
Membership and Fundraising	110,160	71,452
Events Costs	32,402	29,105
Administration Costs	39,979	25,465
Governance Costs	20,214	16,171
Charitable Activities	15,551	8,392
Total Support Costs	218,306	150,585

	2023 £	2022 £
Rent, Repairs and Maintenance	13,610	7,773
Office Costs	6,377	11,127
Communications	103,187	51,245
Operational Expenses	16,350	30,745
Depreciation	10,377	9,919
Professional Fees	28,705	23,883
Other Support Costs	39,700	15,893
	218,306	150,585

Support costs incurred in the operation of the charity are detailed above. These costs are apportioned to each category of expenditure. The apportionment is based on the people committed to delivering the income related to these categories.

FedEx provide delivery services on a pro bono basis and the market value of these services is included above and has also been included in income to recognise these services were kindly donated free of charge.

Note 8 Governance Costs

Governance Costs	2023 £	2022 £
Auditors – Fees	19,187	14,300
Trustee Travel Expenses	1,027	1,871
	20,214	16,171

No legal and professional costs were incurred in connection with Governance matters during the year.

Note 9	Tangible Fixed Assets	Equipment	Computer equipment	Total
		£	£	£
	Cost			
	At 1st April 2022	4,375	26,326	30,701
	Disposals in the year	–	–	–
	Additions in the year	14,790	–	14,790
	At 31st March 2023	19,165	26,326	45,491
	Accumulated depreciation			
	At 1st April 2022	3,848	14,371	18,219
	Disposals in the year	–	–	–
	Charge for the year	5,752	4,625	10,377
	At 31st March 2023	9,600	18,996	28,596
	Net book values			
	At 31st March 2023	9,565	7,330	16,895
	At 31st March 2022	527	11,955	12,482

Note 10	Debtors	2023	2022
		£	£
	Trade Debtors	102,796	33,798
	Other Debtors	8,165	2,370
	Prepayments	71,620	31,327
		182,581	67,495

Trade debtors are stated after impairment provision totalling £nil (2022: £7,825).

Note 11	Creditors	2023	2022
		£	£
	Trade Creditors	102,384	15,925
	Other Creditors	1,661	2,925
	Social Security and Taxes	11,422	9,053
	Accruals	36,095	33,740
	Committed Charitable Expenditure	588,900	419,331
	Deferred Income	109,508	53,949
		849,970	534,923
	Reconciliation of Grants Payable	2023	2022
		£	£
	Commitments at 1 April 2022	419,331	798,651
	Grants and donations approved in the year	1,069,048	540,944
	Grants and donations paid in the year	(886,141)	(819,568)
	Grants withdrawn in the year	(13,338)	(100,696)
	Commitments at 31 March 2023	588,900	419,331

All grant commitments are expected to be paid within one year.

Note 12	Deferred income	2023	2022
		£	£
	At 1st April 2022	53,949	80,350
	Amount Received in year	109,508	48,443
	Income utilised in year	(53,949)	(74,844)
	At 31st March 2023	109,508	53,949

Deferred income has arisen as there are events which are taking place in the financial year to 31 March 2024 for which some revenue has been received in the current year.

Note 13	Restricted Funds	Balance at 1st April 2022 £	Income £	Expenditure £	Transfer between funds £	Balance at 31st March 2023 £
	Community	-	-	-	-	-
	Other Restricted Funds	27,977	4,000	(2,000)	-	29,977
	Total Restricted Funds	27,977	4,000	(2,000)	-	29,977

Restricted funds	Balance at 1st April 2021 £	Income £	Expenditure £	Transfer between funds £	Balance at 31st March 2022 £
-------------------------	--	---------------------	--------------------------	---	---

Comparative Figures for 2022

Community	-	-	-	-	-
Other Restricted Funds	141,646	192	(113,861)	-	27,977
Total Restricted Funds	141,646	192	(113,861)	-	27,977

Other Restricted Funds

During the year the charity has granted restricted donations where the funds have been applied to the specific requirements of the donor or their representatives.

Note 14	Unrestricted Funds	Balance at 1st April 2022 £	Income £	Expenditure £	Transfer between funds £	Balance at 31st March 2023 £
	Unrestricted	1,988,286	2,916,786	(2,703,110)	-	2,201,962
	Total Unrestricted Funds	1,988,286	2,916,786	(2,703,110)	-	2,201,962

Unrestricted Funds	Balance at 1st April 2021 £	Income £	Expenditure £	Transfer between funds £	Balance at 31st March 2022 £
---------------------------	--	---------------------	--------------------------	---	---

Comparative figures for 2020

Unrestricted	982,926	2,422,363	(1,417,003)	-	1,988,286
Total Unrestricted Funds	982,926	2,422,363	(1,417,003)	-	1,988,286

This represents the amount available to be donated or expended at the discretion of the Trustees, for purposes consistent with the charity's charitable aims.

Note 15	Analysis of Net Assets Between Funds	Tangible fixed assets £	Net current assets £	Total £
	Restricted Funds			
	Community	-	-	-
	Other restricted Funds	-	29,977	29,977
	Unrestricted Funds			
	Designated Fund	-	-	-
	General Fund	16,895	2,185,067	2,201,962
	Net Assets	16,895	2,215,044	2,231,939

Analysis of Net Assets between Funds	Tangible fixed assets £	Net current assets £	Total £
---	--	---------------------------------	--------------------

Comparative Figures for 2022**Restricted Funds**

Community	-	-	-
Other Restricted Funds	-	27,977	27,977

Unrestricted Funds

Designated Funds	-	-	-
General Fund	12,485	1,975,801	1,988,286
Net Assets	12,485	2,003,778	2,016,263

Note 16:
Donated Goods And Services

Donations in kind are included in income when the benefit to the charity is reasonably quantifiable and measurable. They are valued by the Trustees at the amount the charity would have been willing to pay for the goods or services on the open market.

The donations in kind received in the year recognised in the statement of financial activities within donations totalled £7,460 (2022: £18,350).

These represented postal delivery services of £7,460 (2022: £17,500) included in the Cost of Raising Funds and in 2022 training services of £850 all included within Support Costs.

Donations in kind of time and services given to the charity by all its volunteers and supporters are of great value. As the value of these services is not capable of quantification with reasonable certainty, no amounts have been included in the financial statements for these valuable contributions.

The charity is extremely grateful for the support it receives from its numerous unpaid volunteers and other supporters.

Note 17:
Fixed Asset Investments

The Society has an investment of £2 being the share capital of WSS Events Ltd. The investment represents 100% of the ordinary share capital of WSS Events Limited (a company registered in England and Wales) comprising two ordinary shares of £1 each. WSS Events Ltd is dormant in 2022–23 and 2021–22.

In previous years the charity received a donation of shares in Esher rugby club; this asset is recorded as an investment at a notional value of £1.

Note 21	Reconciliation of net movement in funds to net cash flow from operating activities	2023	2022
		£	£
	Net movement in funds	215,676	891,691
	Add back deprecation Tangible Assets	10,377	9,919
	Add back deprecation Intangible Assets	-	-
	Deduct interest income	(18,463)	(646)
	(Decrease) increase in debtors	(115,086)	(48,673)
	(Increase) decrease in creditors	315,047	(398,674)
	Net Cash used in operating activities	407,551	453,617

Note 18:
Financial Commitments

Grants made by the charity are payments to third parties in the furtherance of the charitable objects of the charity. In the case of a grant offer being made this is accrued once the recipient has been notified of the grant award and a grant letter issued. The notifications give the recipient a reasonable expectation that they will receive the grant. Grants awards that are subject to the recipient fulfilling performance conditions are only accrued when the recipient has been notified of the grant and any remaining unfulfilled condition attaching to that grant is outside of the control of the benefitting charity.

Note 19:
Legal status

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of a winding-up is limited to £1.

Note 20:
Related Party Transactions

Trustees are deemed related parties to the charity and as such reporting of donations made directly to the charity is required. The Trustees are volunteers and donate their time at no cost to the charity. There were donations of £48,650 (2022: £1,850) received from 1 (2022: 2) Trustee. Gift aid was also claimed on these donations.

Note 22

Statement of Financial Activities including Income and Expenditure account for the year ended 31 March 2022	Unrestricted Funds £	Restricted Funds £	2022 Total £
INCOME			
Membership, Donations and Legacies	1,063,117	192	1,063,309
Income from other trading activities			
Income from events and other activities	1,358,600	-	1,358,600
Investment income	646	-	646
Total Income	2,422,363	192	2,422,555
EXPENDITURE			
Cost of raising funds			
Membership, Donations and Legacies	395,882	2,195	398,077
Cost of Events and other activities	602,681	-	602,681
	998,563	2,195	1,000,758
Expenditure on Charitable activities	418,440	111,666	530,106
Total Expenditure	1,417,003	113,861	1,530,864
Net Income/Expenditure	1,005,360	(113,669)	891,691
Funds brought forward 1 April 2021	982,926	141,646	1,124,572
Funds carried forward at 31 March 2022	1,988,286	27,977	2,016,263



LEGAL AND ADMINISTRATIVE INFORMATION

Patrons
Her Royal Highness,
The Princess Royal KG, KT, GCVO, CD, QSO

The Rugby Football Union
The Scottish Rugby Union
The Welsh Rugby Union
The Irish Rugby Football Union

Life President
Peter Scott

President
Nigel Timson

Trustees
Adrian Alli
Brett Bader
Christine Braithwaite
Graham Allen
Jane Harwood
Joanna Coombs
John Gibson
Mark McCafferty
Quentin Smith

Company Secretary
Barry Monahan

Registered Office
Sentinel House
Ancells Business Park
Harvest Crescent
Fleet
Hampshire GU51 2UZ

Independent Auditor
Crowe U.K. LLP
4th Floor
St James House
St James Square
Cheltenham
Gloucestershire GL50 3PR

Principle Bankers
Barclays Bank PLC
Town Gate House
Church Street East
Woking
Surrey GU21 6AE

Solicitors
Clifford Chance LLP
10 Upper Bank Street
London E14 5JJ



THANK YOU

Wooden Spoon thanks our volunteers, supporters and the rugby community who all work with us to help vulnerable children and young people in the UK and Ireland.

Here are just some of them:

- Our regional volunteers
- Our corporate supporters Gallagher, Irwin Mitchell and Rugbytots
- Our major donors
- Our individual supporters
- Our challengers and fundraisers
- Our partners including the British Lions Charitable Trust





Wooden Spoon

The children's charity of rugby

CELEBRATING 40 YEARS



w: woodenspoon.org.uk

e: charity@woodenspoon.org.uk

t: 01252 773720



Registered with
**FUNDRAISING
REGULATOR**

Wooden Spoon Society (A company limited by guarantee and having no share capital)

Registered Number: 01847860 Charity Number: 326691 Scottish Charity Number: SC039247