

DAME ALICE OWEN'S FOUNDATION
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2022

DAME ALICE OWEN'S FOUNDATION

LEGAL AND ADMINISTRATIVE INFORMATION

Trustee	The sole Trustee of the charity is The Master and Keepers or Wardens and Commonalty of the Mystery or Art of Brewers of the City of London.
Charity number	312703
Principal address	Brewers' Hall Aldermanbury Square London EC2V 7HR
Auditor	Myers Clark Egale 1 80 St Albans Road Watford Hertfordshire WD17 1DL
Bankers	Lloyds Bank plc
Solicitors	Hempsons Solicitors Farrer & Co LLP
Investment advisors	Newton Investment Management Limited

DAME ALICE OWEN'S FOUNDATION

CONTENTS

	Page
Trustee's report	1 - 10
Statement of Trustee's responsibilities	11
Independent auditor's report	12 - 14
Consolidated statement of financial activities	15 - 16
Group Balance Sheet	17
Charity Balance Sheet	18
Consolidated statement of cash flows	19
Notes to the financial statements	20 - 34

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The Trustee presents its report and financial statements for the year ended 31 December 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's Scheme, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - SORP FRS 102 (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES FOR THE PUBLIC BENEFIT

The purposes of the Foundation under the new 2001 Scheme are to support

- Dame Alice Owen's School; and
- Educational purposes in Islington

The Foundation furthers its charitable purposes for the public benefit through its grant making which aims to improve the lives of young people aged 5 to 18. The Foundation carries out this programme in association with the Governors of Dame Alice Owen's School and the London Borough of Islington.

GRANT MAKING POLICY

The Foundation has established its grant making policy to achieve its aim to improve the lives of young people between the ages of 5 and 18 for the public benefit.

The governing Scheme defines the minimum proportion of net divisible income that must be awarded to Dame Alice Owen's School and Islington projects.

The Trustee reviews the grant making policy each year. The review examines what has been achieved and the outcomes of the Foundation's work in the previous 12 months. The review looks at the success of each activity and the benefits that have been brought to the various groups of students. Members of the Trustee visit Dame Alice Owen's School and the London Borough of Islington during the year to see projects being supported by the Foundation in action. Members of the Trustee are also steering group members on various projects in Islington and are also Governors of Dame Alice Owen's School.

Our policies for 2022 were that:

- Applications should incorporate a structured educational content, when appropriate, to the teaching and learning of the relevant Key Stage(s) of the National Curriculum.
- Projects should demonstrate a realistic likelihood of continuing after the expiry of the Foundation's grant.
- Projects are to include the appropriate means of measuring performance in order to ensure the perceived benefits have been achieved.
- Donations to Dame Alice Owen's School are to be in accordance with the rules governing charitable giving under Academy Status.
- Donations for Islington educational purposes are to be made to the schools and organisations that will benefit groups of young people aged 18 years or less currently in primary or secondary education in, or those who reside within the London Borough of Islington. In particular, proposals must contribute towards meeting a major need in the Borough not met by other grant-giving bodies. When possible, grants should be used to leverage additional matching funding alongside that of the Foundation.
- All projects are to have appropriate governance, financing and safeguarding policies in place.

Bids for grants are made to the Trustee. The Trustee works with an Advisory Committee, which includes representatives from the Brewers' Company, Dame Alice Owen's School, the London Borough of Islington and three independent representatives from the University of London. The Advisory Committee reviews the bids submitted to the Foundation and gives its advice on those bids to the Trustee. The Trustee considers all bids that are in line with the Trustee's grant making policy together with the recommendations of the Advisory Committee and decides which bids will be supported. Distribution is made on a following year basis i.e. income accumulated in 2022 is distributed in 2023.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

A REVIEW OF OUR ACHIEVEMENTS AND PERFORMANCE: HOW OUR GRANT PROGRAMME DELIVERED PUBLIC BENEFIT

DAME ALICE OWEN'S SCHOOL

Donations to Dame Alice Owen's School amounted to £855,815 for expenditure in the school year 2022-23 (2021: £840,818 for school year 2021-22 and £44,000 as an additional one-off digital divide grant for the year 2021), being split between capital expenditure of £165,244 (2021: £165,244) and revenue expenditure of £690,571 (2021: £675,574 plus additional £44,000). An update on how these funds have been spent will be provided to the Advisory Committee in November 2023. A summary of how the Foundation's unrestricted grant of £840,818 in 2021 for the school year 2021-22 was spent, is set out below.

Teaching Block (£155,244)

- This funding continued to pay the scheduled repayment instalments of the CIF loan awarded to help finance the building of the Brewers' Education Centre, and continued to replenish the building reserve fund as planned.

IT (£10,000)

- Funding enabled the School to purchase further staff laptops so that every teacher has an up to date, efficient computer to ensure effective and uninterrupted teaching and learning. This gives assurance that if a return to remote learning anytime in the future is required, staff have the technologies they need to return to this way of teaching, at a moment's notice if necessary.
- The stock of Teaching TVs has also been increased, further enhancing learning in the classroom. These have been fundamental in ensuring the students were as re-engaged as they could be on their return to post-Covid normality in the classroom.

Non-Teaching Salaries (£164,024)

- A number of roles were supported including:
 - The Admissions Officer who, during Covid restrictions, organised 15 small, ticketed and socially distanced open day events allowing parents and children to visit the school. This meant that there was no decline in numbers of those who wanted to sit the entrance exam.
 - The Cover Team which worked harder than ever in 2021-22 covering lessons for colleagues who were unwell or isolating, or who were having to look after young children who were unwell or isolating. They learnt how to facilitate lessons where teachers were remotoring in, as well as how to navigate teaching under COVID restrictions. They took an additional burden away from the teaching staff who would have had to cover even more lessons themselves in their precious few non-contact periods. Whilst unexpected cover is difficult for staff in any given year, most of this time in 2021-22 was needed to be spent on the design, marking and moderation of a series of assessments required by the DfE in case public examinations were to be cancelled again. This made the availability of the Cover Team all the more important as it reduced another burden of stress from the teaching staff allowing them to focus on what their students needed most, ultimately resulting in the best examination results the School has ever seen.
 - The Alumni Officer who was able to run the School's first alumni event raising its profile, as well as establishing a framework through which alumni can link back to the School.

Recruitment and Retention, Including Specialist Teaching and SLT (£286,930)

- The School was able to retain almost all of its staff.
- Additional capacity within the Senior Leadership Team (SLT) allowed the School to cope with the demands and difficulties of the pandemic whilst also keeping an eye on the future and pushing the School forward in gentle ways throughout this time.
- Musical opportunities provided by additional music teachers have allowed students to come back together, to work as a team, to rekindle friendships and to have a tangible goal to work for and something to do, which does not involve a screen!

Education Health and Care Plan (EHCP) Students and Students With Additional Needs (£77,661)

- In 2021-22, the School had 27 students with EHCPs. There were a further 143 students with additional needs which the School needed to support in 2021/22. Government funding that comes with these young people is rarely sufficient and those without EHCPs, who also have significant needs, have no funding.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2021

A REVIEW OF OUR ACHIEVEMENTS AND PERFORMANCE: HOW OUR GRANT PROGRAMME DELIVERED PUBLIC BENEFIT

Dame Alice Owen's School (continued)

- Foundation funding has helped the School run programmes and employ Learning Support Assistants as well as an excellent Special Educational Needs Coordinator who are able to support students, teachers and parents to bring about exceptional outcomes for these young people.

Social, Emotional and Disability Support For Students (£22,367)

- The documented impact of COVID on young people's mental health has not been exaggerated. Foundation funding was used to support Pastoral Manager salaries, as well as a pastoral secondment position, together with counselling costs, which have unfortunately doubled this year in a bid to mitigate the impact of the lockdowns on the mental health of many students.
- The pastoral secondment set up an amazing peer to peer support mentoring programme where the younger students are mentored by trained 6th formers.
- The School has been commended by Worth-it Positive Education, a Community Interest Company supporting schools, settings and organisations to improve children and young people's wellbeing, and has been held up to others as a beacon of exceptional practice.

Additional Support For Looked After Children (LAC) (£13,363)

- This support helped to provide a safe space for homework to take place, as well as additional support for these students with lessons and their mental health. LAC are amongst the most complex and those the School need to look out for the most. This funding ensures that the School can do this more thoroughly.

Maths and English Intervention (Including Yr 10) (£32,490)

- Students have benefitted from additional support put in place to help those who struggled during lockdown catch up with work they found difficult to understand away from their teacher and class. The 'teach me to teach' programme teaches 6th form volunteer mentors the basics of teaching before being assigned to younger students to support in a number of ways.
- Study leave support was put in place for a number of the neediest students. The scheme provides a supportive space for the young people and ensures that they have the resources they need to do as well as they can.

Additional Teachers to Maintain Group Sizes at KS 4&5 (£55,239)

- The School was able to ensure smaller class sizes at GCSE and A level. As a result, students were able to receive the attention they needed as staff were not overwhelmed with the number of students requiring their attention. Lower sets can be significantly smaller allowing for additional attention in lessons and a less intimidating atmosphere.

Entrance Exam (£23,500)

- Funding allowed the School to run its entrance exams correctly, efficiently and accurately, ensuring that an appropriate pool of students was examined, to whom the 65 academic places could be offered.
- The increase in students requiring individual rooms (and hence additional invigilation) due to anxiety or other diagnosed needs has increased dramatically, the School is therefore seeing increasing costs associated with this essential part of its work.

EDUCATIONAL PROJECTS IN ISLINGTON

Donations to educational projects in Islington amounted to £473,095 for expenditure in 2022/23 (2021: £473,095 for expenditure in 2021/22 and a one-off digital divide grant of £132,000 in 2021). Overall, Islington children continued to make good progress in 2022 and the contribution to these successes made by the projects funded by DAOF in 2022 remains significant. A summary of how the Foundation's grant of £473,095 awarded in 2021, spent in 2021/22 is set out below.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

A REVIEW OF OUR ACHIEVEMENTS AND PERFORMANCE: HOW OUR GRANT PROGRAMME DELIVERED PUBLIC BENEFIT

Educational Projects in Islington (continued)

Guildhall Young Artists Islington (GYAI) (£81,109)

GYAI aims to deliver Music Education Islington (MEI) Music Centres across the Borough. MEI Music Centres are an ambitious bespoke music initiative aimed at improving the equity and standard of music making for primary school children across the London Borough of Islington. Led by a team of teachers and artists from Guildhall School of Music & Drama – one of the world's leading conservatoires and drama schools – the programme provides affordable enrichment and progression for students by providing them with playing and performing opportunities throughout their school life. The programme particularly targets disadvantaged children and young people of primary school age by removing the barriers that would prevent them from participating.

- The academic year 2021-22 was the first year uninterrupted by lockdowns since 2020, although the autumn term still saw disruptions due to increased distancing in schools, limits to numbers of visitors to schools (including tutors) and change or postponing of events due to high-risk of infections and impact of extreme weather.
- The addition of a third music centre has led to a significant increase in the number of schools participating in the MEI Music Centres. Reach has been further extended after school to young people through band practice sessions in youth hubs.
- September 2021 saw the start of Islington's second Open Orchestra, enabling young people with special educational needs to access instrumental learning, and Music Therapy was offered at two schools to support students' social and emotional needs as well as mental wellbeing.
- Other projects for children and young people in challenging circumstances included the "My Voice and Me" primary-secondary transition project and an audio-visual project for young people who had experienced extreme trauma and were identified as at risk of offending.
- Open access holiday courses (Music Makers Lab) and the Music Centre Summer School continued this year and MEI had its first jazz summer school.

Music in Secondary Schools Trust (MiSST@Islington) (£199,971)

MiSST@Islington aims to:

- Provide a classical music education in order to enrich the lives and improve discipline and commitment to learning.
- Develop the skills of working in a team and a large group where all relationships are interdependent.
- Improve academic outcomes for all.
- In 2021-22, DAOF funding sustained the delivery of the Andrew Lloyd Webber Programme and contributed to staffing the staffing costs incurred in the following Islington Schools:
 - Beacon High School (KS3 ALWP).
 - Central Foundation Boys' School (KS3 ALWP).
 - City of London Academy Highgate Hill (Y7,8 and 9 ALWP).
 - Elizabeth Garrett Anderson School (Y7 ALWP; Y8-9 specialist school).
 - St Mary Magdalene Academy (Y7-8 ALWP plus Y9 specialist school).
 - Highgate Hill (Y7-8 ALWP plus Y9 specialist school).
 - City of London Academy Highbury Grove (KS3 ALWP; KS4 tuition).
- In addition to the Andrew Lloyd Webber Programme, MiSST funded and provided the following musical opportunities for students from Islington schools:
 - MiSST Together (pairing two MiSST schools together for a play day), reaching approx. 100 Islington students.
 - Saturday Music School for grade 3+ student, reaching approx. 41 Islington students.
 - MiSST Leaders' Orchestra (MiLO) for grade 6+ students, reaching approx. 16 Islington students.
 - Annual concert (9th Anniversary Concert at QEH), reaching approx. 100 Islington students.
 - Radley Residential (three back-to-back residencies July 2022), reaching approx. 89 Islington students.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

A REVIEW OF OUR ACHIEVEMENTS AND PERFORMANCE: HOW OUR GRANT PROGRAMME DELIVERED PUBLIC BENEFIT

Educational Projects in Islington (continued)

Upward Bound (£147,688)

The Islington Upward Bound Scheme involves the Local Authority, schools and London Metropolitan University (the local Higher Education institution) working in partnership to offer a comprehensive Saturday study programme in core skills (English and maths) to enable students who would otherwise struggle to reach good levels in these subjects. The programme aims to raise aspiration and attainment for targeted groups from Islington secondary schools.

Summary of Outcomes

- **Delivery Format**
 - Saturday Sessions were delivered on campus at London Metropolitan University and responded to changing national guidance for Covid throughout this period.
- **Peer Mentor Programme**
 - An Upward Bound alumnus was appointed as the Lead Peer Mentor in October.
 - Ten new Year 12 Peer Mentors completed 6 weeks of in person training in the autumn term and joined the team in January.
 - Year 13 Peer Mentors returned in October and were supporting Year 10 students. They were also supplied with 1 to1 support as they embarked on the university application / selection process.
 - Peer Mentors supported the London Borough of Islington's cultural enrichment 3rd Birthday event in March.
- **Student Recruitment**
 - 90 Year 9 students were recruited from 7 Islington schools from December to February.
 - A hybrid blend of in-person and online assemblies took place in schools and online induction information.
- **Graduations**
 - Guests and family attended Year 11 graduation in December 2021. The young people represented the programme beautifully and celebrated each other with maturity and community spirit. All stakeholders appreciated the decision to extend provision for Year 11 students, which is clear in feedback received.
 - Year 10 Graduation was a wonderful celebration of the resilience and individual journeys of the cohort. This cohort had a unique Upward Bound journey, which began online and finished in person to a packed audience. Guests from Islington school improvement and the Upward Bound Strategic board were hugely impressed with the confidence our cohort displayed.
- **Curriculum Delivery**
 - English sessions focused on activism, developing writing skills and personal confidence. The unit began with a discussion about what activism is and the characteristics needed to be a successful activist. Students then engaged with writing activist campaigns in a variety of forms (open letters, rally speeches, music performances) and analysed the features of both language and delivery that made them effective. They moved onto developing their own campaigns starting with creating placard slogans and hashtags, then drafting and sharing and writing their final speeches. Teaching this unit also provided a safe space to process and discuss the unfolding events in Ukraine.
 - Year 11 focused on learning a checklist of skills and content to support English analysis. This also enabled them to self-assess and peer-assess work. Year 10 focused on Language Paper 1, Literature texts and non-fiction writing. All students received regular feedback on submitted work.
 - In Mathematics classes, all students focused on weekly topics that support the GCSE syllabus. Student Ambassadors and Peer Mentors support the students in classes. New students that joined the cohort in January needed additional support, lessons were adapted to provide bespoke support.
 - Life skills sessions focused on supporting mental health, study skills and future pathways. In addition, the following events were incorporated into the timetable; Black History 365 events, International Women's Day, Time to Talk Day and LGBTQ visibility days.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

A REVIEW OF OUR ACHIEVEMENTS AND PERFORMANCE: HOW OUR GRANT PROGRAMME DELIVERED PUBLIC BENEFIT

Educational Projects in Islington (continued)

- Career Activities
 - Upward Bound career month activities included sessions with twelve guest speakers from a range of professional sectors.
 - Peer Mentors delivered Q&A sessions and Student Ambassadors delivered university myth busting sessions. London STEM ambassadors supplied construction and engineering career guest speakers.
 - A Google Classroom platform features a 'world of work' classroom full of accessible career resources.

Science for Life (£44,327)

Science for Life (SfL) is an organization and partnership whose ambition is to increase the number of pupils in Islington engaging and progressing with science from primary through to post-compulsory level. By developing pupils' science capital, its goal is for all children, regardless of their background, to have the opportunity to develop life skills and ways of thinking that enable them to choose to pursue science and consider STEM-related career opportunities. Supported by the Institute of Physics, Science for Life aims to target under-represented groups and improve attainment of all pupils. The Science for Life Hub includes teachers from Islington primary schools, special settings and secondary schools. Alongside science enrichment opportunities for students, the Hub sets the agenda for the primary Continuing Professional Development programme which supports teachers to develop their subject knowledge, pedagogy and confidence, so that children have a high-quality experience of science within and beyond the classroom.

- The following activities were delivered in 2021-22:
 - Half-termly hub meetings.
 - Collaborative events.
 - CPD.
 - Parent workshop.
 - STEM clubs.
 - SfL resources disseminated to hub schools.
 - Presentations promoting SfL.
 - Investigative lessons with links to STEM careers.
 - Roving Primary Scientist working two days a week in two primary schools.
 - Pupils leading on science as members of child leadership teams.
 - SfL lead visits to SfL hub schools.
- Statistical outputs:
 - 26 science leads from 22 primary schools, 1 all through school and 3 special/alternative settings engaged with the SfL project at some level.
 - 5 hub meetings attended by 18 science leads/heads of science (primary, all through, special/alternative settings); minutes and slides shared widely with hub schools.
 - 3 collaborative events, 1 co-hosted by the Institute of Physics (IOP): 27 teaching staff, 4 STEM ambassadors, 23 parents, 13 primary schools, 1 secondary school, 5 secondary pupils, 144 primary pupils, 36 pupil premium (PP), 7 free school meals (FSM), 7 SEND (special educational need and disability).
 - 4 CPD events: 14 primary schools, 1 special school, 1 alternative setting, 1 all through school, 2 SfL staff, 35 teachers.
 - STEM Clubs: 5 primary schools; 293 primary pupils; 21 SEND, 18 FSM, 10 PP.
 - STEM enrichment lessons: 451 primary pupils; 79 FSM, 74 SEND, 70 PP.
 - Child Leadership: 4 primary schools; 10 pupils, 3 SEND; 4 FSM (statistics for 1 school).
 - 1 parent and pupil workshop: 9 primary pupils; 2 FSM; 2 SEN; 7 parents.
 - 8 boxes of data loggers purchased and disseminated to 6 schools.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

FINANCIAL REVIEW

The Foundation's work is entirely reliant on income and investment returns from its endowments. The permanent endowment is invested in a property portfolio and listed investments. The value of endowed investments increased by £1,231,233 split between an decrease in listed investments by £1,380,792 and a net property portfolio increase on one third tranche, three yearly revaluation of £2,612,025 (2021: listed investment increased by £2,609,995 and property by £2,031,337) and generated income of £3,721,788 (2021: £3,339,915).

Additionally, listed investments representing non-endowed assets have decreased in value by £199,259 (2021: increased by £306,279) including accumulated income.

£1,328,910 (from 2021's net income) (2021: £1,313,913 (from 2020's net unrestricted income)) and £nil as a Special Distribution (2021: £176,000) was paid out in grants as detailed in note 5.

INVESTMENT POLICY AND PERFORMANCE

The Trustee reviewed and agreed the investment objectives for the Foundation as follows:

Estate in Islington

The day-to-day management of the Estate in Islington is undertaken by the Property Advisors, Daniel Watney LLP, who are set targets for income and capital performance by the Trustee. The Property Committee, appointed by the Trustee, meet regularly to review the performance of property investments. The following targets were set with mixed achievement in 2022:

Target:

- Maintenance of capital value in real terms as measured by rolling a 3 year RPIX percentage.
- Growing annual income.

Achievement:

- The Estate was previously revalued on a 5 year basis and is now revalued in three tranches on a rolling 3 yearly basis, the first was undertaken in 2019. The current valuation tranche is 9.2% higher than 2019, but lower than the expected rolling 3 year RPIX increase of 22.7%.
- Despite the ongoing challenges throughout the year, rental income continued to grow in 2022.

Stock market investments

The day-to-day management of the quoted investments is undertaken by the Investment Advisors, Newton Investment Management, who are set targets for income and capital performance by the Trustee. The Investment Committee, appointed by the Trustee, meet regularly to review the performance of the listed investments. Following a Quinquennial investment review in 2021, the following revised targets and policy were set for the endowed investments which had mixed achievement in 2022:

Target:

- Maintenance of capital value in real terms as measured by CPI over a rolling 5-year period.
- Income growing annually by CPI from a base of £560k (defined in 2018).
- Total Return of CPI+3% over a rolling 5-year period

Achievement:

- In 2022, the capital value of investments achieved 17.7%, not reaching the target of rolling 5-year CPI which was 21.26%.
- Although dividend income increased in 2022, it did not meet the performance target. The income expectation based on a CPI increase from £560k in 2018 was £665k and actual was £641k.
- The new Total Return measure was achieved at 31.7% vs expected 24.3%.

Policy:

- Investment management fees to be charged to capital from 1 January 2022.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

RESERVES POLICY

The Trustee observes the High Court Order of 15 June 2001 and distributes unrestricted reserves that have not been designated for the preservation and maintenance of the property estate in the following financial year. This policy ensures that beneficiaries receive funds as soon as possible but it means that in the event of a significant drop in income the Foundation will not be able to maintain its level of distribution. The Trustee, by its investment policies, endeavours to reduce the likelihood of drops in income.

As at 31 December 2022 the general reserves of the Foundation were £5,245,086 (2021: £4,716,012) analysed as follows:

	2022 £	2021 £
Funds designated for the preservation and maintenance of the estate	3,769,727	3,397,624
Funds available for distribution in 2022	1,475,359	1,318,388

At 31 December 2022 £2,870,646 (2021: £3,050,717) of designated funds and £213,622 (2021: £232,808) of unrestricted funds was held in listed investments.

RISK MANAGEMENT

The Trustee has identified the following as principal risks faced by the Foundation:

Performance of investments

The variability of investment returns on the permanent endowment constitutes the Foundation's major financial risk. This is mitigated by retaining expert investment and property managers, having a diversified investment policy for listed investments, maintaining, and improving the property portfolio to a high standard.

High Court Order to distribute all unrestricted reserves

The Order to distribute all unrestricted reserves means that in the event of a significant drop in income the Foundation will not be able to maintain its level of distribution. The Foundation mitigates this risk by awarding grants to beneficiaries on an annual cycle without commitment to continual future funding and regularly reviewing future projections with changing economic factors to identify potential downturns.

Operational risks from ineffective grant giving

The operational risk of ineffective grant giving is that the lives of young people are not improved. This is managed by retaining sufficient skill and expertise on the Advisory Committee, visiting grant recipients to review the outcomes of grant awards and the quality of institutions to which grants are made.

PLANS FOR FUTURE PERIODS

The Foundation's key aim in 2023 will be to continue to improve the lives of young people aged 5 to 18 through its grant making activities. It will continue to work with Dame Alice Owen's School and the London Borough of Islington.

Funds available for distribution in 2023 are as based on 2022 net undistributed reserves. The Advisory Committee reviews the bids from the beneficiaries and makes a recommendation to the Court of the Trustee in March, prior to the audit completion. Once the audited accounts are signed off, the Trustee confirms the allocation of grants and any variance carried forward to be distributed with future recommendations.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Foundation is a registered charity, number, 312703, constituted under a Scheme dated 15 June 2001.

Dame Alice Owen's Foundation was established by Dame Alice Owen in her will of 10 July 1613. The Foundation was originally governed by a Charity Commission Scheme dated 31 March 1915. The Trustee's Report for the year ending 31 December 2000 contained a summary of the legal developments for the drawing up of a new Scheme, which inter alia, permitted the Foundation to support education in Islington. Following a period of consultation, a draft new Scheme was restored to the High Court for a final Order to confirm the new Scheme. The new Scheme was heard by Mr Justice Lloyd in the High Court of Justice, Chancery Division, on 15 June 2001 and an Order made for a new Scheme.

The sole Trustee of the charity is The Master and Keepers or Wardens and Commonalty of the Mystery or Art of Brewers of the City of London. The Trustee provides administrative staff and office premises and facilities as required for the administration of the Charity.

The Court of Brewers' Company represents the Trustee. Candidates for membership of the Court are elected by the existing members of the Court. New members of the Court are given background papers on the Foundation including reports and accounts. Members of the Court attend regular visits to Foundation projects both at Dame Alice Owen's School and in Islington. Members of the Court attend trustee training, regularly run by the Foundation's investment managers.

The Court of the Brewers' Company, when meeting to represent the Trustee of the Foundation, is the executive authority and sole decision-making body. The Court of the Trustee meets five times a year during which the business of the Charity is conducted. Throughout 2022, The Court was advised by four principal committees:

The Strategy and Risk Oversight Committee

The Committee comprises the Master & Wardens of the Trustee, the Chairs of the Investment Committee and the Property Committee.

The Committee met once in 2022 and the main responsibilities are as follows:

- To oversee the risk management processes and review the key risks and mitigations.
- To establish and regularly review, investment principles (in compliance with Charity Commission guidance).
- To review the of balance between capital and income of the investments.
- To examine the investment assets to ensure that the mix within asset class (Property and Stock Markets) is suitably balanced to reflect the assessed trends in the Market.
- To formulate strategic recommendations as to the distribution of the net income.
- To recommend any changes arising from the above responsibilities to the Court of the Trustee.

The Investment Committee

The Investment Committee comprises representatives from the Trustee membership and meets three times a year. The Committee's main responsibilities are as follows:

- To take account of investment parameters agreed at the Strategy and Risk Oversight Committee and endorsed by the Court.
- To recommend investment aims and objectives, targets and benchmarks for the Dame Alice Owen's Foundation.
- To recommend the appointment of the Charity's investment advisors.
- To recommend the investment of cash deposits.
- To review the performance of stock market investments.
- To review the performance of the investment advisors and fee structure.
- To review and recommend funding options for development projects on the Estate to the Court.

DAME ALICE OWEN'S FOUNDATION

TRUSTEE'S REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Structure, Governance and Management (continued)

The Property Committee

The Committee comprises representatives from the Trustee membership and meets three times a year. The Committee's main responsibilities are as follows:

- To take account of investment parameters agreed at the Strategy and Risk Oversight Committee and endorsed by the Court.
- To oversee the management of all property assets.
- To recommend to the Trustee any potential redevelopment of the Dame Alice Owen's Foundation Estate in Islington.
- To oversee the planning and delivery of any redevelopment on the Estate within a budget and timetable agreed by the Trustee.
- To advise and recommend to the Trustee the purchase and/or disposal of any leasehold or freehold interest that might add benefit to the Estate, including any that might reduce the opportunity for leasehold enfranchisement.
- To recommend the levels of reserves to be held by the Charity and to identify the purpose of each reserve holding.
- Until 2018, to commission the 5 yearly review of the value of the Charity's Estate in Islington within a budget agreed by the Trustee.
- From 2019, to commission three tranches of 3 yearly review of the value of the Charity's Estate in Islington within a budget agreed by the Trustee.

The Advisory Committee

The Committee comprises of three nominees each from the Trustee, Dame Alice Owen's School, Islington Council and the University of London. The main responsibilities for the Committee are as follows:

- To take account of, and ensure consistency with the Court's donations guidelines.
- To recommend to the Court projects to be funded by the Foundation.
- To monitor the performance of all funded projects.
- To review the Court's donations guidelines and recommend changes for consideration by the Court.

The full Committee met two times in 2022. Committee members also attended the meeting of the Trustee when final decisions on projects to be supported were made.

The Trustee commends and thanks members of the Advisory Committee for their work in support of the Scheme.

Key Management personnel remuneration

The Foundation considers the members of the Court of the Brewers' Company as the key management personnel of the Foundation in charge of directing and controlling the charity. The Clerk and Deputy Clerk, employees of The Brewers' Company, run and operate the charity on a day-to-day basis.

All members of the Court of the Brewers' Company give their time voluntarily and none received benefits from the Charity. No Court member reclaimed any expenses from the Charity in 2022 (2021 £nil). The Clerk and Deputy Clerk received no remuneration or benefits from the Foundation.

The Scheme defines the sum that the Trustee is entitled to charge for administering the Charity. The Foundation paid The Brewers' Company £234,792 (2021: £227,055) for management services

DAME ALICE OWEN'S FOUNDATION

STATEMENT OF TRUSTEE'S RESPONSIBILITIES

FOR THE YEAR ENDED 31 DECEMBER 2022

The Trustee are responsible for preparing the Trustee's Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Foundation and of the incoming resources and application of resources of the Foundation for that year.

In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustee are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the Foundation and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustee's report was approved by the Trustee and signed on their behalf by

N H C Tindal

Clerk

Dated: 27 April 2023

DAME ALICE OWEN'S FOUNDATION

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEE OF DAME ALICE OWEN'S FOUNDATION

Opinion

We have audited the financial statements of Dame Alice Owen's Foundation (the 'charity') for the year ended 31 December 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Foundation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustee with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustee are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustee's report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

DAME ALICE OWEN'S FOUNDATION

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEE OF DAME ALICE OWEN'S FOUNDATION

Responsibilities of Trustee

As explained more fully in the statement of Trustee's responsibilities, the Trustee are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustee are responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustee either intend to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

The extent to which the audit was considered capable of detecting irregularities including fraud

In identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following;

- The nature of the industry and sector, control environment and business performance including the design of the remuneration policies, key drivers for trustee remuneration, bonus levels and performance targets;
- results of our enquiries of Management about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and review the charitable company's documentation of their policies and procedures relating to;
 - identifying, evaluating and complying with laws and regulation and whether they were aware of any instances of non-compliance;
 - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
 - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the charity operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty.

DAME ALICE OWEN'S FOUNDATION

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEE OF DAME ALICE OWEN'S FOUNDATION

Audit response to risks identified

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Other matters

Your attention is drawn to the fact that the charity has prepared financial statements in accordance with "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

This has been done in order for the financial statements to provide a true and fair view in accordance with current Generally Accepted Accounting Practice.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008 and the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Myers Clark

27 April 2023

**Chartered Accountants
Statutory Auditor**

Egale 1
80 St Albans Road
Watford
Hertfordshire
WD17 1DL

DAME ALICE OWEN'S FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 DECEMBER 2022

		Unrestricted funds	Designated funds	Endowment funds	Total 2022	Total 2021
	Notes	£	£	£	£	£
Income from:						
Investment income	2	3,721,788	-	-	3,721,788	3,339,915
Total income		3,721,788	-	-	3,721,788	3,339,915
Expenditure on:						
Expenditure on raising funds	3	1,516,862	-	155,974	1,672,836	1,547,098
Charitable activities	4	1,476,593	-	-	1,476,593	1,643,947
Total resources expended		2,993,455	-	155,974	3,149,429	3,191,045
Net gains/(losses) on investments	7	-	(199,259)	1,231,233	1,031,974	4,947,611
Net incoming resources before transfers		728,333	(199,259)	1,075,259	1,604,333	5,096,481
Transfers between funds		(571,362)	571,362	-	-	-
Net movement in funds		156,971	372,103	1,075,259	1,604,333	5,096,481
Fund balances at 1 January 2022		1,318,388	3,397,624	97,374,247	102,090,259	96,993,778
Fund balances at 31 December 2022		1,475,359	3,769,727	98,449,506	103,694,592	102,090,259

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

DAME ALICE OWEN'S FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

PRIOR YEAR

		Unrestricted funds	Designated funds	Endowment funds	Total 2021
	Notes	£	£	£	£
Income from:					
Investment income	2	3,339,915	-	-	3,339,915
Total income		3,339,915	-	-	3,339,915
Expenditure on:					
Expenditure on raising funds	3	1,547,098	-	-	1,547,098
Charitable activities	4	1,643,947	-	-	1,643,947
Total resources expended		3,191,045	-	-	3,191,045
Net gains on investments	7	34,214	272,065	4,641,332	4,947,611
Net incoming resources before transfers		183,084	272,065	4,641,332	5,096,481
Transfers between funds		(252,143)	213,480	38,663	-
Net movement in funds		(69,059)	485,545	4,679,995	5,096,481
Fund balances at 1 January 2021		1,387,447	2,912,079	92,694,252	96,993,778
Fund balances at 31 December 2021		1,318,388	3,397,624	97,374,247	102,090,259

DAME ALICE OWEN'S FOUNDATION

BALANCE SHEET

AS AT 31 DECEMBER 2022

CONSOLIDATED BALANCE SHEET		2022		2021		
		Notes	£	£	£	£
Fixed assets						
Investment properties	8		79,115,075		76,503,050	
Investments	9		27,118,988		28,699,040	
			<hr/>		<hr/>	
			106,234,063		105,202,090	
Current assets						
Debtors	12	929,994		1,199,925		
Cash at bank and in hand		2,196,393		1,495,920		
		<hr/>		<hr/>		
		3,126,387		2,695,845		
Creditors: amounts falling due within one year	13	(665,858)		(807,676)		
		<hr/>		<hr/>		
Net current assets			2,460,529		1,888,169	
			<hr/>		<hr/>	
Total assets less current liabilities			108,694,592		107,090,259	
Creditors: amounts falling due after more than one year	14		(5,000,000)		(5,000,000)	
			<hr/>		<hr/>	
Net assets			103,694,592		102,090,259	
			<hr/> <hr/>		<hr/> <hr/>	
The funds of the charity						
Endowment funds	15		98,449,506		97,374,247	
Designated funds			3,769,727		3,397,624	
Unrestricted funds			1,475,359		1,318,388	
			<hr/>		<hr/>	
			103,694,592		102,090,259	
			<hr/>		<hr/>	

The financial statements were approved by the Court on 27 April 2023

J B Neame D L - Master

D Coyne - Deputy Clerk

DAME ALICE OWEN'S FOUNDATION

BALANCE SHEET

AS AT 31 DECEMBER 2022

		2022		2021	
CHARITY BALANCE SHEET	Notes	£	£	£	£
Fixed assets					
Investment properties	8	79,115,075		76,503,050	
Investments	9	27,122,488		28,702,540	
		106,237,563		105,205,590	
Current assets					
Debtors	12	929,994		1,199,925	
Cash at bank and in hand		2,196,393		1,495,920	
		3,126,387		2,695,845	
Creditors: amounts falling due within one year	13	(669,358)		(811,176)	
Net current assets		2,457,029		1,884,669	
Total assets less current liabilities		108,694,592		107,090,259	
Creditors: amounts falling due after more than one year	14	(5,000,000)		(5,000,000)	
Net assets		103,694,592		102,090,259	
The funds of the charity					
Endowment funds	15	98,449,506		97,374,247	
Designated funds		3,769,727		3,397,624	
Unrestricted funds		1,475,359		1,318,388	
		103,694,592		102,090,259	

The financial statements were approved by the Court on 27 April 2023

J B Neame D L - Master

D Coyne - Deputy Clerk

DAME ALICE OWEN'S FOUNDATION

CONSOLIDATED STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2022

	Notes	2022 £	£	2021 £	£
Cash flows from operating activities					
Cash absorbed by operations	20	(2,854,765)		(3,537,172)	
Investing activities					
Purchase of investment property		-		(38,663)	
Dividends, interest and rents		3,721,788		3,339,915	
Net cash generated from investing activities		3,721,788		3,301,252	
Financing activities					
Repayment of bank loans		(166,550)		(166,550)	
Net cash used in financing activities		(166,550)		(166,550)	
Net increase/(decrease) in cash and cash equivalents		700,473		(402,470)	
Cash and cash equivalents at beginning of year		1,495,920		1,898,390	
Cash and cash equivalents at end of year		2,196,393		1,495,920	

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" - SORP FRS 102 (effective 1 January 2019).

The accounts have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved applying SORP FRS 102 (effective 1 January 2019) rather than the version of the Statement of Recommended Practice referred to in the regulation but which has since been withdrawn.

The Foundation is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Foundation. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustee have a reasonable expectation that the Foundation has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustee continues to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Funds structure

Unrestricted funds are available for use at the discretion of the Trustee in furtherance of their charitable objectives and include designated funds which have been created for other specific purposes at the discretion of the Trustee.

Restricted funds are subject to specific conditions by donors as to how they may be used that are narrower than the general charitable purposes of the Foundation.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Foundation.

The Foundation has a single permanent endowment. The Dame Alice Owen bequest provides for the Trustee to invest the capital in perpetuity but the income may be allocated at the Trustee's discretion to the general purposes of the Foundation, namely to support Dame Alice Owen's School and educational projects in Islington.

1.4 Incoming resources

Income is recognised when the Foundation is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Foundation has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Foundation has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Foundation; this is normally upon notification of the interest payable from the bank. Income from listed investments is recognised on the dividend payment date.

1.5 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Foundation to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on the accruals basis. All expenses including support and governance costs are allocated or apportioned to the applicable expenditure headings.

Support costs are initially identified between governance and other support costs. Governance costs comprise all costs involving the public accountability of the Foundation and its compliance with regulation and good practice. These costs include statutory audit and legal fees together with an apportionment of overhead costs. Other support costs comprise the general running costs of the charity.

Support costs have been apportioned based on the direct costs of each activity.

Grants payable are payments made to third parties in furtherance of the charitable objects of the Foundation. The Advisory Committee is able to award grants at its discretion. The annual grant allocation is agreed by the Trustee and grants are accrued at this point as there is a reasonable expectation at this point that the grants will be awarded by the Advisory Committee and paid.

1.6 Investment properties

Investment property, which is property held to earn rentals and/or for capital appreciation, is initially recognised at cost, which includes the purchase cost and any directly attributable expenditure. Subsequently it is measured at fair value at the reporting end date. The surplus or deficit on revaluation is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the Foundation. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The Foundation has elected to apply the provisions of Section 11 'Basic Financial Instruments' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Foundation's balance sheet when the Foundation becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Foundation's contractual obligations expire or are discharged or cancelled.

2 Investment income

	2022	2021
	£	£
Income from investment properties in the UK	3,077,793	2,739,567
Income from listed investments	642,261	600,051
Interest receivable	1,734	297
	<u>3,721,788</u>	<u>3,339,915</u>
Income from listed investments:		
Dividends:		
- within the UK	390,360	369,623
- outside the UK	177,276	137,016
Fixed interest securities:		
- within the UK	74,625	93,412
- outside the UK	-	-
	<u>642,261</u>	<u>600,051</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

3 Expenditure on raising funds

	Unrestricted funds	Endowment funds general	Total 2022	Total 2021
	£	£	£	£
Estate management and maintenance				
Repairs, maintenance and cleaning	184,241	-	184,241	249,618
Interest on Development loan	166,550	-	166,550	166,550
Refurbishment	190,849	-	190,849	211,607
Insurance	106,468	-	106,468	78,194
Property manager's fees	272,997	-	272,997	226,486
Surveyors fees	125,186	-	125,186	135,522
Legal and professional fees	41,356	-	41,356	18,495
Services and utilities	147,411	-	147,411	81,124
Irrecoverable VAT	130,093	-	130,093	93,757
Support costs	151,711	-	151,711	129,297
	<u>1,516,862</u>	<u>-</u>	<u>1,516,862</u>	<u>1,390,650</u>
<u>Investment management</u>				
Investment manager's fees	-	155,974	155,974	140,633
Support costs	-	-	-	15,815
	<u>-</u>	<u>155,974</u>	<u>155,974</u>	<u>156,448</u>
Investment management	-	155,974	155,974	156,448
	<u>-</u>	<u>155,974</u>	<u>155,974</u>	<u>156,448</u>
Total expenditure on raising funds	<u>1,516,862</u>	<u>155,974</u>	<u>1,672,836</u>	<u>1,547,098</u>
For the year ended 31 December 2021				
Estate management and maintenance	1,390,650	-		1,390,650
Support costs	15,815	-		15,815
Investment management	140,633	-		140,633
	<u>1,547,098</u>	<u>-</u>		<u>1,547,098</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

4 Charitable activities

	2022 £	2021 £
Grant funding of activities (see note 5)	1,328,910	1,489,913
Share of support costs (see note 6)	147,683	154,034
	<u>1,476,593</u>	<u>1,643,947</u>
Analysis by fund		
Unrestricted funds	<u>1,476,593</u>	
	<u>1,476,593</u>	
For the year ended 31 December 2021		
Unrestricted funds		<u>1,643,947</u>
		<u>1,643,947</u>

5 Grants payable

	2022 £	2021 £
Educational grants to institutions:		
Dame Alice Owen's School	855,815	884,818
Education projects in Islington	473,095	605,095
	<u>1,328,910</u>	<u>1,489,913</u>

Details of educational grants to institutions are included in the Trustee's report.

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

6 Support and governance costs

	2022 £	2021 £
Support costs		
Administration fee	234,792	227,055
Irrecoverable VAT	49,002	56,891
Governance costs		
Auditors fees - audit	15,600	15,200
	<u>299,394</u>	<u>299,146</u>
Analysed between		
Estate management	151,711	129,297
Investment management	-	15,815
Charitable activities	147,683	154,034
	<u>299,394</u>	<u>299,146</u>

7 Net gains/(losses) on investments

	Unrestricted funds	Designated funds	Endowment funds	Total 2022	Total 2021
	£	£	£	£	£
Revaluation of investments	-	(199,259)	1,231,233	1,031,974	
For the year ended 31 December 2021	<u>34,214</u>	<u>272,065</u>	<u>4,641,332</u>		<u>4,947,611</u>

8 Investment property

	2022 £
Fair value	
At 1 January 2022	74,433,050
Net gains or losses through fair value adjustments	<u>2,612,025</u>
At 31 December 2022	<u>79,115,075</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

8 Investment property

(Continued)

The freehold and leasehold properties are carried at their fair value based on a valuation by a qualified external valuer, Daniel Watney Chartered Surveyors.

Valuations are prepared in accordance with the requirements of the RICS Valuation Standards and UK Generally Accepted Accounting Practices (UK GAAP). The properties have been valued on the basis of market value on the assumption that they would be sold (separately and not as part of a portfolio) subject to existing leases, or in the context of those subject to assured short hold and contractual tenancies, with vacant possession.

The entire investment property portfolio was professionally revalued at 31 December 2018. In the future a third of the portfolio will be revalued every year such that the entire portfolio is revalued over a rolling three year cycle.

9 Fixed asset investments

		Listed investments	Listed investments
		£ 2022	£ 2021
Cost or valuation			
At 1 January 2022		28,655,751	25,436,080
Additions		4,087,859	4,429,153
Valuation changes		(1,580,052)	2,916,274
FX gains/(losses)		5,244	3,758
Disposals		(4,721,607)	(4,129,514)
		671,793	43,289
		—	—
At 31 December 2022		27,118,988	28,699,040
		—	—
Carrying amount			
At 31 December 2022		27,118,988	28,699,040
		=====	=====
		2022	2021
		£	£
Other investments comprise:	Notes		
Investments in subsidiaries	19	3,500	3,500
		=====	=====

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2022

9 Fixed asset investments

(Continued)

	2022 £	2021 £
Investments at fair value comprise:		
Held within the UK	16,914,755	14,489,707
Held outside the UK	10,204,233	14,209,333
	<u>27,118,988</u>	<u>28,699,040</u>
	2022 £	2021 £
Historic cost:		
As at 31 December	21,612,103	20,377,320
The following comprised more than 5% of listed investments:		
Newton Real Return 'X' (Inc)	3,612,920	3,939,709
Newton Real Return 'X' (Acc)	2,179,628	2,520,067

10 Financial instruments

Carrying amount of financial assets

Debt instruments measured at amortised cost	882,028	1,102,611
Equity instruments measured at cost less impairment	<u>27,118,988</u>	<u>28,699,040</u>

Carrying amount of financial liabilities

Measured at amortised cost	<u>5,644,994</u>	<u>5,806,399</u>
----------------------------	------------------	------------------

11 Loans and overdrafts

	2022 £	2021 £
Bank loans	<u>5,000,000</u>	<u>5,000,000</u>
Payable after one year	<u>5,000,000</u>	<u>5,000,000</u>

The long-term loan is secured against 372-390 St John's Road.

The loan is at a fixed rate of interest of 3.331% over a 15 year period. Interest is payable annually over the term of the loan and the capital is repayable in 2033.

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

12 Debtors

	Group 2022 £	Charity 2022 £	Group 2021 £	Charity 2021 £
Amounts falling due within one year:				
Rent receivable	618,277	618,277	773,887	773,887
Other debtors	59,839	59,839	38,979	38,979
Cash held in client account	137,574	137,574	223,245	223,245
Rent deposits held in client account	66,338	66,338	66,500	66,500
Prepayments and accrued income	47,966	47,966	97,314	97,314
	<u>929,994</u>	<u>929,994</u>	<u>1,199,925</u>	<u>1,199,925</u>

13 Creditors: amounts falling due within one year

	Group 2022 £	Charity 2022 £	Group 2021 £	Charity 2021 £
Other taxation and social security	24,364	24,364	35,775	35,775
Service charges on account	106,254	106,254	78,379	78,379
Amounts due to subsidiary undertakings	10,831	10,831	8,388	8,388
Deposits due to tenants	66,500	66,500	66,500	66,500
Rent billed in advance	203,114	203,114	242,304	242,304
Accruals	254,795	258,295	376,330	379,830
	<u>665,858</u>	<u>669,358</u>	<u>807,676</u>	<u>811,176</u>

14 Creditors: amounts falling due after more than one year

	Charity & Group 2022 £	Charity & Group 2021 £
Bank loans	<u>5,000,000</u>	<u>5,000,000</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

15 Endowment funds

Endowment funds represent assets which must be held permanently by the Foundation. Income arising on the endowment funds can be used in accordance with the objects of the Foundation and is included as unrestricted income. Any capital gains or losses arising on the assets form part of the fund.

	Balance at 1 January 2022	Incoming resources	Movement in funds		Revaluations gains and losses	Balance at 31 December 2022
	£	£	Resources expended	Transfers	£	£
CURRENT YEAR						
Endowment funds	97,374,247	-	(155,974)	-	1,231,233	98,449,506
	<u>97,374,247</u>	<u>-</u>	<u>(155,974)</u>	<u>-</u>	<u>1,231,233</u>	<u>98,449,506</u>

	Balance at 1 January 2021	Incoming resources	Movement in funds		Revaluations gains and losses	Balance at 31 December 2021
	£	£	Resources expended	Transfers	£	£
PRIOR YEAR						
Endowment funds	92,694,252	-	-	38,663	4,641,332	97,374,247
	<u>92,694,252</u>	<u>-</u>	<u>-</u>	<u>38,663</u>	<u>4,641,332</u>	<u>97,374,247</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

16 Unrestricted funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the Trustee for specific purposes:

CURRENT YEAR

	Balance at 1 January 2022 £	Incoming resources £	Movement in funds Resources expended £	Transfers £	Revaluations, gains and losses £	Balance at 31 December 2022 £
Designated	3,397,624	-	-	571,362	(199,259)	3,769,727
General	1,318,388	3,721,788	(2,993,455)	(571,362)	-	1,475,359
	<u>4,716,012</u>	<u>3,721,788</u>	<u>(2,993,455)</u>	<u>-</u>	<u>(199,259)</u>	<u>5,245,086</u>

PRIOR YEAR

	Balance at 1 January 2021 £	Incoming resources £	Movement in funds Resources expended £	Transfers £	Revaluations, gains and losses £	Balance at 31 December 2021 £
Designated	2,912,079	-	-	213,480	272,065	3,397,624
General	1,387,447	3,339,915	(3,191,045)	(252,143)	32,214	1,318,388
	<u>4,299,526</u>	<u>3,339,915</u>	<u>(3,191,045)</u>	<u>(38,663)</u>	<u>306,279</u>	<u>4,716,012</u>

PURPOSE OF DESIGNATED FUNDS

	2022 Total £	2021 Total £
Preservation of the estate The Trustee's aim is to maintain the integrity of the estate in accordance with the original endowment and has set aside monies for acquisitions to this end.	1,989,222	2,149,823
Property maintenance This fund was established to enable a rolling programme of refurbishment and upgrade of estate properties.	525,862	304,500
Block M2 redevelopment This represents funds being set aside for the purpose of a capital loan repayment in 2033.	1,254,639	943,301
	<u>3,769,723</u>	<u>3,397,624</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

17 Analysis of net assets between funds

CURRENT YEAR GROUP

	General £	Designated £	Endowment £	Total £
Fund balances at 31 December 2022 are represented by:				
Investment properties	-	-	79,115,075	79,115,075
Investments	213,621	2,870,645	24,034,722	27,118,988
Current assets/(liabilities)	1,261,738	899,082	299,709	2,460,529
Long term liabilities	-	-	(5,000,000)	(5,000,000)
	<u>1,475,359</u>	<u>3,769,727</u>	<u>98,449,506</u>	<u>103,694,592</u>

CHARITY

	General £	Designated £	Endowment £	Total £
Fund balances at 31 December 2022 are represented by:				
Investment properties	-	-	79,115,075	79,115,075
Investments	213,621	2,870,645	24,038,222	27,122,488
Current assets/(liabilities)	1,261,738	899,082	296,209	2,457,029
Long term liabilities	-	-	(5,000,000)	(5,000,000)
	<u>1,475,359</u>	<u>3,769,727</u>	<u>98,449,506</u>	<u>103,694,592</u>

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

17 Analysis of net assets between funds

(Continued)

PRIOR YEAR GROUP

	General £	Designated £	Endowment £	Total £
Fund balances at 31 December 2021 are represented by:				
Investment properties	-	-	76,503,050	76,503,050
Investments	232,808	3,050,717	25,415,515	28,699,040
Current assets/(liabilities)	1,085,580	346,907	455,682	1,888,169
Long term liabilities	-	-	(5,000,000)	(5,000,000)
	<u>1,318,388</u>	<u>3,397,624</u>	<u>97,374,247</u>	<u>102,090,259</u>

CHARITY

	General £	Designated £	Endowment £	Total £
Fund balances at 31 December 2021 are represented by:				
Investment properties	-	-	76,503,050	76,503,050
Investments	232,808	3,050,717	25,419,015	28,702,540
Current assets/(liabilities)	1,085,580	346,907	452,182	1,884,669
Long term liabilities	-	-	(5,000,000)	(5,000,000)
	<u>1,318,388</u>	<u>3,397,624</u>	<u>97,374,247</u>	<u>102,090,259</u>

18 Related party transactions and trustee expenses and remuneration

The Foundation and its subsidiary are charged administration costs by The Brewers' Company which is the Trustee of the Foundation. The amount of administration costs that could be re-charged was agreed by the High Court as part of the 2001 Scheme.

The contribution for the year ended 31 December 2022 was £234,792 (2021: £227,055). There was an outstanding balance due to The Brewers' Company at 31 December 2022 of £2,791 (2021: due from The Brewers' Company of £25).

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

19 Subsidiaries

The Foundation has a wholly owned trading subsidiary which is incorporated in the United Kingdom. The Foundation's investment in its subsidiary represents the cost of acquisition of the entire issued share capital of 3,500 ordinary shares of £1 each. Alice Wilkes Limited runs all the trading activities connected to the Foundation. A summary of the trading results is shown below. Audited accounts have been filed with the Registrar of Companies.

	2022	2021
	£	£
Summary profit and loss account		
Turnover	-	-
Cost of sales	-	-
Gross (loss)/profit	-	-
Administrative expenses	-	-
Interest payable	-	-
Net (loss)/profit before tax	-	-
Taxation	-	-
(Loss)/profit for the year	-	-
Retained profit brought forward	-	-
Retained profit carried forward	-	-
The assets and liabilities of the subsidiary were:		
Fixed assets	-	-
Current assets	8,040	8,413
Creditors: amounts falling due within one year	(4,540)	(4,913)
	3,500	3,500
Aggregate share capital and reserves	3,500	3,500

DAME ALICE OWEN'S FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

20	Cash generated from operations	2022	2021
		£	£
	Surplus for the year	1,604,333	5,096,481
	Adjustments for:		
	Investment income recognised in statement of financial activities	(3,721,788)	(3,339,915)
	Finance costs	166,550	166,550
	Fair value gains and losses on investments	(1,031,974)	(4,947,611)
	Movements in working capital:		
	Decrease/(increase) in debtors	269,931	(333,700)
	(Decrease) in creditors	(141,818)	(178,977)
	Cash absorbed by operations	(2,854,766)	(3,537,172)
21	Analysis of changes in net (debt)/funds	At 1 January 2022	Cash flows At 31 December 2022
		£	£
	Cash at bank and in hand	1,495,920	700,473
	Loans falling due after more than one year	(5,000,000)	-
		<u>(3,504,080)</u>	<u>(2,803,607)</u>