

Charity Registration No. 311054
Company Registration No. 00947085 (England and Wales)

**EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)**

**GOVERNORS' REPORT, STRATEGIC REPORT AND CONSOLIDATED
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022**

EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

LEGAL AND ADMINISTRATIVE INFORMATION

Governors

Mr C H J Clayden (Chair) (appointed 06 December 2022)
Mr P A Kendall (Deputy Chair)
Mr I S Elliott (resigned 06 December 2022)
Mr D G Emkes
Ms A J Godfrey
Dr L A Johnson (resigned 05 April 2022)
Mr C E Lilley
Mrs S O'Sullivan
Mr A J Robson
Mr I A Sheldon
Mr J L Stevens
Mr J W Tweddle
Mr D A E Williams
Mr Z Khawaja (appointed 08 December 2021)

Key Management Personnel

Head	Ms L McDonald (resigned 31 July 2022)
Interim Head	Mr RJP Stabley (01 July 2022 to 31 Dec 2022)
Senior Deputy Head	Ms J Leighton
Bursar & Company Secretary	Mrs G P Dippenaar (appointed 1 Nov 2021)
Deputy Head Academic	Ms L E O'Hare
Deputy Head Pastoral	Mrs A T Caldwell (resigned 31 August 2022)
Head of Pre Prep	Mrs G A Emmerson (resigned 31 August 2022)
Head of Upper School	Ms A M Warren
Head of Lower Prep	Mrs S Robinson
Head of Digital Learning	Mr I Kay

Charity Number 311054

Company Number 947085

Registered Office & Principal Address Edge Grove School
Aldenham Village
Watford
Hertfordshire
WD25 8NL

Auditors Taylor Cocks LLP
The Courtyard
Shoreham Road
Upper Beeding, Steyning
West Sussex BN44 3TN

Bankers Barclays Bank Plc
11 Bank Court, Marlowes,
Hemel Hempstead,
Hertfordshire HP11 1BX

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EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 AUGUST 2022

The Governors present their report and consolidated financial statements for the year ended 31 August 2022, which also comply with the Companies Act 2006 requirement for a Directors' Report and Strategic Report.

The financial statements have been prepared in accordance with the Companies Act 2006, Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Edge Grove ("the School") was founded in 1935. It became an incorporated charitable company in 1969, Edge Grove School Trust Ltd ("The Company"), charity registration number 311054, company registration number 00947085, with the liability of its members limited to £1 each by guarantee. The Registered Office and principal address is at the School. The Company is governed by its Articles of Association, adopted by special resolution on 4 September 2014.

The School

The School is a co-educational, independent day (boarding ceased to be offered in September 2021) preparatory school for children between the ages of 3 and 13 years. The School is located on 2 sites with the main site situated in 45 acres of Hertfordshire parkland, midway between Watford and Radlett and a nearby location in Aldenham Village comprising the Pre School. The Head is a member of the Incorporated Association of Preparatory Schools (IAPS) and the School is a member of the Association of Governing Bodies of Independent Schools (AGBIS) and the Independent Schools Bursars' Association (ISBA). It is governed by a Board of Governors, who are also company directors and charity trustees.

Group Structure

The School has a subsidiary undertaking, Edge Grove Nursery School Ltd, which was acquired as Rexton Nursery School Limited on 19 December 2016 and the company name amended to the current name on 20 December 2016. The subsidiary holds the lease to School House, Church Road, Aldenham, Hertfordshire, WD25 8AP from where the School operates its Pre School facility.

Governance and Organisational Management

The members of the Governing Body, as the company directors and the charity trustees, are legally responsible for the overall management and control of the School. The following served as Governors during the year in question:

Mr C H J Clayden (Chair) (appointed 06 December 2022)

Mr P A Kendall (Deputy Chair)

Mr I Elliott (resigned 06 December 2022)

Mr D G Emkes

Ms A J Godfrey

Dr L A Johnson (resigned 05 April 2022)

Mr C E Lilley

Mrs S O'Sullivan

Mr A J Robson

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Mr I A Sheldon

Mr J L Stevens

Mr J W Tweddle

Mr D A E Williams

Mr Z Khawaja (appointed 08 December 2021)

The Governors have no beneficial interest in the company. All of the Governors are members of the company and, as such, guarantee to contribute £1 in the event of a winding up.

The Governors determine the general strategy of the School. Effective governance is ensured by means of the following measures: firstly, the appointment of Governors with a range of relevant skills and knowledge as measured against agreed parameters; secondly, the efficient working of the Board's delegated committee structure (see below); and thirdly, through application of a risk management regime which seeks to cover all aspects of the governance task. The day-to-day management of the School is delegated to the Head and the Bursar who are supported by the Senior Leadership Team and together this group form the Key Management Personnel. The Head and Bursar attend all of the meetings of the Governing Board and its committees.

The Governors, assisted by the Head, select new members of the Board. Applications for the position of Governor are sought by word of mouth. The full Board of Governors meets at least 3 times per year. The Board is assisted by Committees which carry out close scrutiny of the Governors' responsibilities and which meet termly. A committee structure comprising Education, Estates and Finance Committees and a Nominations Sub-Committee has been in place since 1st September 2014. These committees comprise Governors and, where applicable, other co-opted individuals. All the committees operate under terms of reference specified by the Board of Governors which ratifies the decisions of each committee.

The Chair and Deputy Chair of Governors are, ex-officio, members of all sub committees and arrange that at least one will attend all meetings. The Board operates a strategic planning process of all Board Members rather than delegation to a specific committee and this meets at least annually. During the year in question, other Board members served on the individual committees as follows:

Finance: Mr C H J Clayden (Chair), Mr D G Emkes, Mr A J Robson (ex officio as Chair of Estates Committee), Mr J W Tweddle, Mr D A E Williams, Mr Z Khawaja

Education: Dr L A Johnson (Chair), Ms A J Godfrey, Mrs S O'Sullivan, Mr I A Sheldon

Estates: Mr A J Robson (Chair), Mr C E Lilley, Mr J L Stevens

Individual Governors held specific responsibilities for Safeguarding, Early Years and Pre Prep, Upper School, Middle School and Lower School, SEND, Boarding, Health & Safety and Staff Liaison.

Governor Induction and Training

The induction and training of Governors is carried out in accordance with the School's policy on the subject, which also covers the process of appointing Governors. In addition to receiving a detailed Governors' 'Welcome Pack', new Governors attend a series of orientation visits and briefings aimed at familiarising them both with the detailed workings of the School and the responsibilities attaching to their role as trustees.

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Following their appointment, Governors are strongly urged to take advantage of the numerous external trustee training and information courses available, and a central record of such attendance is maintained. It is our policy that at least once per year, a joint staff and governor training day is arranged on a topic of mutual interest.

Related Parties

No Governor nor Key Management Personnel had any related transactions with the School during the year. The School rents property from its subsidiary (as detailed above).

Remuneration of Key Management Personnel

The School views all members of the Senior Leadership Team (SLT) as being "Key Management Personnel" and Governors take deliberate steps to ensure that these personnel are fairly and appropriately remunerated.

Members of the SLT during the year in question were:

- Ms L McDonald: Head (resigned 31 July 2022)
- Mr M G M Sims: Bursar (resigned 31 December 2021)
- Mrs G P Dippenaar Bursar (appointed 01 November 2021)
- Ms L E O'Hare Deputy Head Academic
- Mrs A T Caldwell Deputy Head Pastoral (resigned 31 August 2022)
- Mrs G A Emmerson: Head of Pre Prep (resigned from post 31 August 2022; Head of Admissions from 01 September 2022)
- Ms A M Warren Head of Upper School
- Mrs S Robinson Head of Lower School

The Governors determine the remuneration levels for the Head and Bursar after due consideration between the Chair, the Chair of the Finance Committee, Head (in the case of the Bursar) and other Governors as may be appropriate. These are reviewed annually with due consideration given to not only sector benchmarking surveys, such as is available from AGBIS and other surveys from specialist accounting practices, but also to performance against objectives set.

The remuneration for all other members of the SLT is based upon a defined and published leadership salary scale, changes to which are recommended by the Head and Bursar as a constituent element of the staff remuneration review by Governors. Changes to individual remuneration may also be recommended to Governors following appraisal and performance against objectives set. Governors are invited to approve recommendations as part of the overall annual budgetary approval process or as otherwise appropriate.

CHARITABLE OBJECTS, ETHOS, AIMS, STRATEGIES AND ACTIVITIES

Charitable Objects

Edge Grove is a Charitable Trust, the stated general object of which is the advancement and promotion of education. Our fees are set at a level to ensure the financial viability of the School and at a level that is consistent with our aim of providing a first class education to boys and girls.

The Governors recognise that, under the Charities Act 2011, the charity must be able to demonstrate that its objects or aims are for the public benefit. In determining the School's objectives for the forthcoming year, the Governors confirm that, during the year in question,

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they have fulfilled their legal duty to have due regard in general to the Charity Commission's published guidance and, in particular, to its supplementary public benefit guidance on advancing education and on fee-charging both in meeting the public benefit requirement and in discharging their responsibilities as trustees.

The School welcomes pupils from all backgrounds. To admit a prospective pupil we need to be satisfied that our School will be able to educate and develop a prospective pupil to the best of their potential and in line with the general standards achieved by their peers. Dependent upon the age of the prospective pupil, entrance interviews and assessments are undertaken to satisfy ourselves and parents that potential pupils can cope with the pace of learning and benefit from the education we provide. An individual's economic status, gender, ethnicity, race, religion or disability do not form part of our assessment processes. We are an equal opportunity organisation and are committed to a working environment that is free from any form of discrimination on the grounds of colour, race, ethnicity, religion, sex, sexual orientation or disability. We will make reasonable adjustments, which need to be consistent with the heritage fabric of the site, to meet the needs of staff or pupils who are or become disabled.

Ethos

Our long history means that tradition plays its part in shaping our character. Edge Grove pupils are independent, have an adventurous spirit, good manners, respect for others and are resilient. It is these values that provide a strong foundation on which to build our future. Innovation and creativity flourish and help to define Edge Grove as a truly forward-thinking school.

Success, both collectively and on an individual level, is our motivation. Our academically rigorous and dynamic curriculum challenges and supports all pupils.

We are proud of our Christian heritage whilst embracing the religious and cultural differences of all children and families. Our community of pupils and their families extends into the local area and those we help support through national and international charities.

Strategic Vision and Mission

As a core element of our strategic review, the Governors have adopted its strategic vision for the School of being "a first choice Prep School for a first class education for now, for life, for generations to come" with a mission "to ensure that all pupils can achieve their full potential within a safe, secure and happy learning environment".

Aims

The School aims to provide a secure and happy environment in which children feel safe, nurtured and valued. We promote high standards of academic achievement through innovative, reflective teaching, focussed assessment and a rigorous curriculum to ensure all pupils reach their full potential and develop their confidence, and thereby prepare them as effectively as possible for the next stage of their education.

The School strives not only to achieve academic success but also to provide a wide range of opportunities in a co-educational environment to enable pupils to discover and develop interests and expand their experience. We seek to promote a spiritual and moral awareness in our pupils based on the values of respect, empathy and kindness; developing a sense of service to the school community and beyond. In particular, the School seeks to provide a wide range of opportunities in a co-educational environment to meet the individual needs of every pupil through innovative and reflective teaching that allows all pupils to reach their potential

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and leave the School as confident, mature, engaging and thoughtful children with a lifelong love of learning.

Guiding Principles

The School has adopted the following principles as underpinning all that we strive to achieve with the pupils in our care: Creativity, Aspiration, Independent Thinking, Curiosity, Self-Motivation, Confidence, Discernment, Global and Local Responsibility. Each of these is the subject of an individual focus every week.

Primary Objectives

The primary objectives of the School to fulfil its aims are:

- to continue to develop its role and reputation as a provider of excellent all-round education for its pupils, in a secure and well-maintained environment and utilising the best of modern educational resources;
- to implement plans for the School's capital investment as set out in its Development Plan, which is reviewed and updated annually; and
- to continue to seek opportunities to make its education and associated facilities accessible to the public, and young people in particular.

Beneficiaries

As a registered charity, the School's immediate beneficiaries are its pupils who are able to take advantage of the wide and varied educational opportunities offered by the School. The School's high standards are founded on a genuine concern for the welfare and positive development of every child. Emphasis on courtesy and good manners is embedded in a real family atmosphere within the School, and parents are encouraged to be fully involved in the development of their own children's education and in the wider community life of the School. Pupils' and parents' views are fully taken into account in the shaping of school policy.

Public Benefit

Governors have had regard to the UK Government's consultation document 'Schools that work for everyone', launched in September 2016, which proposed that independent schools with 'the capacity and capability' should look to support the aim of the consultation; this is to resolve the issue that many children currently attend schools (both primary and secondary) which are either rated as requiring improvement or as inadequate. The School has and will continue to provide assistance commensurate with its capacity and capability to local maintained sector and academy schools.

It is important to the School that access to the education we offer is not restricted to only those who can afford our fees. The School's policy for the award of scholarships and bursaries (reviewed annually by the Board of Governors) ensures that funds are made available to subsidise places at Edge Grove for deserving and talented children whose parents would not otherwise be able to afford to send their children to the School as well as facilitating the continued education of children from families experiencing unforeseen or temporary financial hardship.

The Governors take the view that bursaries awarded to those who would not otherwise be able to afford the fees are important, but not to the exclusion of the much wider benefit that the School provides within the community. Those pupils who attend the School and who receive financial support contribute to the school community in a variety of ways, and so the benefit is not purely to these pupils but to the whole School and thus, in some cases, to the wider community.

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An annual budget for means-tested bursaries is established by the Governors' Finance Committee, acting on behalf of the Board, as a core element of the annual budget process and individual applications are assessed by the School within that budget limit. The Board is pleased to note that it was able this year to continue to provide very significant levels of means-tested financial assistance with an annual value of £477,825 (2021: £638,528).

Fundraising

It is the intention of the School that all fundraising be carried out by the School's staff with assistance from parents, pupils and alumni in the running of specific fundraising events; the School will not use professional fundraisers or have any commercial participants. Fundraising is monitored for compliance with appropriate regulations by the Bursar with overall oversight by the members of the governing body.

During this financial period, a total of £27,982 was received through individual one-off gifts, monthly donations, leavers deposit donations and a legacy donation.

Profit from an onsite, volunteer-run second-hand uniform shop also raised £13,432 for the year 2021-2022. The Friends of Edge Grove made donations of equipment to the school totalling £7,667 and have raised an additional £17,000 of funds to be allocated to a school project yet to be determined.

In July 2022 the Development manager stepped down and to date has not yet been replaced, but continues to ensure Alumni engagement continues in the interim period.

The School has in place procedures that would be followed in the event of a complaint regarding fundraising practices being received with the initial response being the responsibility of the Bursar. Any continuing issues would then be passed to the governing body to determine what further action might be required.

The School does not currently subscribe to any specific fundraising standards or schemes for fundraising regulation but considers that it has set appropriate standards for the operation and management of its fundraising activities. In particular, the School considers that its processes and controls should ensure that vulnerable people and other members of the public are protected from any unreasonable intrusion on a person's privacy and that no fundraising activities would be unreasonably persistent or place undue pressure on a person to give money or other property.

STRATEGIC REPORT

When determining the strategies for the School's operation, Governors are both mindful of and act in good faith towards their corporate responsibilities across a range of areas and their duty to act in the way considered, in good faith, to be most likely to promote the success of the company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to:

- the likely consequences of any decision in the long term;
- the interests of the School's employees;
- the need to foster the School's business relationships with suppliers, parents and others;
- the impact of the School's operations on the community and the environment;

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- the desirability of the company maintaining a reputation for high standards of business conduct.

Achievements and Performance

The success of the School's strategy is measured, primarily, through annual reviews of performance by the Board of Governors and by the performance and reactions of the School's pupils and their parents, which is partly ascertained through surveys of the parent body and partly through pupil achievement and their destination schools.

A further measure of general operational performance is the number of leavers who went on to their chosen senior school. From year 8, 38 pupils moved on to a total of 13 senior schools, both day and boarding. From year 6, 44 pupils moved on to 26 different schools, predominantly day schools. A total of 17 scholarships were awarded to pupils entered for different schools at both 11+ and 13+.

Accurately measuring a child's potential and progress is an invaluable tool in understanding and responding to their individual educational needs. The School continues to invest heavily in the tracking and monitoring of all pupils from Foundation Stage through to Year 8 and the resultant ability, accurately and empirically, to track the progress of each pupil is of significant value, not only in informing both academic staff and parents but also in facilitating appropriately targeted and differentiated teaching. This level of measurement forms the core of the School's reporting and tracking processes whereby:

- EYFS pupils are assessed at the beginning and end of each year. Assessments are carried out through observations by the EYFS team and recorded in Tapestry, linking observations to the School's assessment criteria
- Progress is tracked using GL-Assessment data in Years 1-8 which provides rich diagnostic information for intervention and data on specific groups of pupils: EAL, SEN, boys/girls.
- GL PASS (Pupil Attitudes to Self and School) for Years 1-8 give insight into pupils' attitudes towards school.
- Every subject records progress against age related expectations, based on a Progression Framework of criteria for that subject. This is underpinned by the National Curriculum. Progress is recorded through grades issued termly in Years 3 to 6 and half termly in Years 7 and 8.
- Writing is assessed against age related expectations every term (a move away from old National Curriculum Levels) and entered onto a Progression Grid.

GL data suggest that an average of 86% of pupils made a good level of progress in maths and English in the academic year 2021-2022, compared to the national average of 75%. Within this year's numbers, 45% of pupils went on to make an excellent level of development, compared to a national average of 25%. This represents a slight drop, 88% to 86% making a good level of progress but a good increase from 38% to 45% making excellent progress. The focus for this year is on the lower ability pupils as this is a group who have been identified as not making as much progress as the more able.

The school was able to resume a full sporting programme for the first year post pandemic. We were able to reintroduce weekly fixtures for the pupils from Year 3 to 8 as well as being able to enter a number of local and national competitions.

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Outstanding sporting achievements which deserve mention include two U12 (Year 7 pupils) qualifying for the IAPS National Swimming finals at the London Aquatic Centre where they finished 12th in the girls 50m butterfly and 4th in the boys 50m freestyle.

We also had 9 pupils qualify for the London regional athletics meeting and 5 of these qualified for the national athletics finals. At the national finals we had a 2nd place in the Year 7 boys 100m, 4th in the Year 8 boys 300m and triple jump, 4th in the Year 6 boys shot put and 12th place in the Year 8 girls 300m.

In table tennis our Year 6 boys team won the county championships and the Year 6 girls finished third. Our Year 8 teams also qualified for the county championships with the girls winning their event and the boys finishing third.

In the major sports we had incredible success across the board with undefeated teams in all the main sports. Our Year 3 and 4 girls cross country team was very successful winning both the events they participated in and we also had our Year 3 and 4 boys win their inter schools athletics meeting. Our Year 5 and 6 athletics team also won their inter schools competition.

We hosted the IAPS table tennis tournament for the fifth year and it was again a huge success with over 120 boys and girls competing from over 20 different schools from across the country.

Overseas tours are a source of inspirational learning as well as an excellent opportunity for pupils to develop their independence and maturity. With this in mind the School will be going on a combined football and netball tour to Spain in the new academic year.

The School continues to give a high priority to the performing arts. Whilst academic results in senior school art scholarships and external exam success along with competition results in music continue to be beacons of excellence, this is only part of the picture with innumerable musical concerts, year group and school productions taking place, providing opportunities for a broad participation of pupils across all year groups. The volume of productions and performances had, of necessity, been reduced during the pandemic, but is now back on track.

The Governors' commitment to maintaining the School's excellence and to the re-evaluation of the use of resources has been reinforced by the capital programme. Despite the inevitable constraints of the pandemic, expenditure on capital projects during the year amounted to some £441,952 (2021: £625,842).

Employment Policy

The School is an equal opportunities employer. Full and fair consideration is given to job applications from disabled persons and due consideration is given to their training and employment needs. The number of School employees remains below the threshold for a requirement to report under the Gender Pay reporting regulations but the School determines that all staff remuneration is based upon the role to be performed. Consultation with employees at all levels is maintained with the aim of taking the views of employees into account when decisions are made that are likely to affect their interests. Employees are made aware of the financial and economic performance of the School through normal management channels in a variety of forms including the Personnel Committee, which is chaired by the Deputy Chair of Governors.

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Performance against Objectives for 2021/22

The Board of Governors identified the following short-term objectives for 2021/22 and the School performed against them as follows:

1. Develop the strategic leadership of Learning Success and establish a tiered approach to learning intervention through a clear system of identification and referral – objective partially met.
2. Embed a culture of diversity and inclusion across the school by actively promoting practices that encourage respect for one another – objective met.
3. Continue to embed a strong culture of safeguarding across the school and establish a pupil support team – objective met.
4. Establish a culture of powerful, high quality professional development for all staff that is meaningful and personalised – objective partially met.

FINANCIAL REVIEW

General Review

In the financial year 2021/22, gross fee income was £7,740,984, a decrease of £178,177 (2.2%) over the 2020/21 level (£7,919,161). Average pupil numbers decreased from 504 in the Autumn of 2021 to 494 in the Summer of 2022.

Cash balances generated from operating surpluses provided the funding that enabled £441,952 (2020/21: £625,842) to be allocated to capital projects designed to maintain and improve the School's facilities. Donations and legacies received or confirmed during the year amounted to £27,982 (2020/21: £37,954) allocated to a trophy cabinet and the refurbishment of the boardroom, already completed.

Overall, the Governors consider that the operating surplus before expenditure on capital projects and other transfers of £609,093 (2020/21: £619,036) represented a satisfactory performance under the prevailing circumstances.

As at 31 August 2022, net consolidated general unrestricted funds stood at £7,586,012 (2021: £7,172,815). These funds were wholly deployed in funding the School's premises, equipment and working capital. The balance of funds needed to finance these items has been provided through long term loans, secured on freehold properties. As at 31 August 2021, total long term borrowings (due after more than one year) were £2,539,365 (2021: £2,947,608); a decrease of £408,243 over the year. Net cash balances at the year-end totalled £1,002,848 (2021: £1,417,199), a decrease of £414,351, leaving net bank debt at the year-end of £1,536,517 (2021: net bank debt £1,530,409).

Reserves Policy and Financial Viability

Each year a detailed budget and cash flow is produced for the following year and period performance is monitored against those figures. In setting the budget, the Governors' policy is to generate sufficient reserves each year to enable the School to invest in its infrastructure and fulfil its Development Plan, to support and service its borrowings, as well as to provide working capital and to ensure compliance with relevant banking covenants imposed as part of the School's bank borrowings. The School will utilise all of its reserves in meeting these aims and does not expect to generate free reserves over and above the level required. Annual cash surpluses representing the School's liquid resources are managed carefully in order to service its working capital requirements.

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The School's strategy continues to be to focus upon the continued provision of its services to pupils, parents and staff alike whilst seeking to maintain adequate reserves for the future. During this period in question, the Governors, together with the School's Executive Management have maintained a close watch over all cash balances, both current and forecast, in a formal drive to ensure that the School remains a "going concern" and that loan covenants agreed with lenders remain intact.

PRINCIPAL RISKS AND UNCERTAINTIES

Risk Management

The Governors consider the continued potential impact in all sectors of society of the aftermath of the pandemic and its impact upon the affordability of fees by parents across the independent sector as well as continued upward pressures on suppliers and staffing costs to be the principal risks faced by the school. This impact compounds the risks already present of an uncertain political landscape and economic future. Added to this is the current concern of the decrease in pupil numbers from 2021 to 2022. They also monitor closely the following areas as being potentially major risks:

- Poor development plans;
- Failures of regulatory compliance across all areas but specifically in Safeguarding, Security or Health & Safety;
- Reputational damage from adverse publicity;
- Competition from other schools, both independent and maintained; and
- Inability to attract and retain quality teaching staff.

The Board of Governors retains detailed consideration of risk management as its direct responsibility and has assessed the major risks to which the School is exposed. The risk management process identifies risks, assesses their impact and likelihood and, where necessary, recommends controls to mitigate and monitor those risks that are assessed as high.

The generic controls used by the School to minimise risk include:

- detailed terms of reference together with formal agendas for Committee and Board activity;
- strategic development planning, reviewed at least annually by the Board;
- comprehensive budgeting and management accounting;
- established organisational structures and lines of reporting;
- formal written policies including clear authorisation and approval levels; and
- vetting procedures as required by law for the protection of the vulnerable.

The Governors regularly review the effectiveness of current plans and strategies for managing all identified major risks for both the School and its subsidiary. All Governors' committees maintain risk management as a standing item on meeting agendas and each carries out a comprehensive continuous appraisal of the risks applicable to its specific area of responsibility. The Head and Bursar produce commentaries on the most serious risks; actions required to mitigate those risks are identified and progress on their implementation is carefully monitored within each committee. The Board considers all risks at each meeting and a formal Governors' Risk Register is formally endorsed by the Board each year.

The Board recognises that systems cannot provide absolute assurance that all possible risks have been identified or managed.

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Safeguarding Risk Management

The overriding duty of charity trustees in safeguarding matters is the responsibility for ensuring that those benefiting from, or working with, their charity are not harmed in any way through contact with it. They have a legal duty to act prudently and this means that they must take all reasonable steps within their powers to ensure that this does not happen.

The Governors confirm that there have been no incidents in the period that required reporting to the Charity Commission and that they have:

- assessed the safeguarding risks that might arise from their charity's activities and operations;
- created, developed and put in place suitable policies and procedures to handle allegations and incidents;
- undertaken on-going monitoring to ensure effective implementation of those policies and procedures;
- taken steps to ensure that both the Board and staff working within the charity respond properly when allegations and incidents arise and report as necessary to the police and other agencies; and
- reviewed policies and procedures both periodically and following serious incidents, using their experience of particular incidents to manage and minimise the risk of something similar happening again by making any necessary changes to the charity's policies and procedures.

PLANS FOR THE FUTURE

The School's current Development Plan, initially agreed by the Governors in March 2017 and as subsequently updated, with its accompanying Strategic Vision which underpins the Development Plan, determines the broad direction of the School's objectives. The primary future plans for the School are set out in the core elements of the School's Strategic Vision. These are:

- to continue to ensure the campus is a safe and attractive environment for pupils, staff and visitors alike;
- to provide a happy and secure pastoral environment, in which all pupils are offered opportunities for leadership and service to others;
- to provide a stimulating learning environment in which pupils can develop their academic potential to the full;
- to offer all pupils the opportunities of experiencing a broad range of intellectual, cultural, sporting and wider-community influences and
- to maintain the capability of the School to offer education to children whose parents are unable to afford full fees.

The School will continue to offer a high-quality, all-round education in line with the three key elements of its longer term strategy and ethos and aims as detailed above. The Board of Governors will continue to focus on improving and maintaining the following specific objectives for the forthcoming year:

1. Develop the strategic leadership of Learning Success and establish a tiered approach to learning intervention through a clear system of identification and referral.
2. Embed a culture of equality, diversity and inclusion across the school by actively promoting practices that encourage respect for one another.

**EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)**


**GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT)
FOR THE YEAR ENDED 31 AUGUST 2022**

3. Continue to embed a strong culture of safeguarding across the school and establish a pupil support team.
4. Review existing appraisal processes to ensure a culture of powerful, high quality professional development for all staff that is meaningful and personalised.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the Governors has confirmed that, insofar as they are aware, there is no information of which they are aware which is relevant to the audit, but of which the auditors are unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

This report, including the Strategic Report, was approved by the Governors, as the Directors and Trustees of the charitable company, on 6th December 2022 and signed on their behalf by:


.....

Mr C H J Clayden
Chair of Governors

EDGE GROVE SCHOOL TRUST LIMITED

(LIMITED BY GUARANTEE)

STATEMENT OF GOVERNORS' RESPONSIBILITIES

The governors, who are also the directors for the purposes of company law, are responsible for preparing the Governors' Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard in the UK and Republic of Ireland'.

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the affairs of the charitable company and group, and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that year.

In preparing these financial statements the governors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles of the Charities' SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will not continue in operation.

The governors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and group and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

EDGE GROVE SCHOOL TRUST LIMITED

(LIMITED BY GUARANTEE)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

Opinion

We have audited the financial statements of Edge Grove School Trust Limited and its subsidiary for the year ended 31 August 2022 set out on pages 18 to 33. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 August 2022 and the group's surplus or deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the school's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the governors with respect to going concern are described in the relevant sections of this report.

Other information

The governors are responsible for the other information. The other information comprises the information included in the governors' annual report (incorporating the directors' report and the strategic report), other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

EDGE GROVE SCHOOL TRUST LIMITED

(LIMITED BY GUARANTEE)

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the governors' report (incorporating the directors' report and strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the governors' report (incorporating the directors' report and strategic report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the governors' report (incorporating the directors' report and strategic report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the governors

As explained more fully in the governors' responsibilities statement, the governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the governors are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the governors either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit, in respect to fraud, are: to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses; and to respond appropriately to fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and its management.

Our approach was as follows:

- We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general sector experience, and through discussion with the trustees and other management (as required by auditing standards), and discussed with the trustees and other management the policies and procedures regarding compliance with laws and regulations (see below);
- We identified the following areas as those most likely to have such an effect: health and safety; General Data Protection Regulation (GDPR); fraud; bribery and corruption and employment law. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any. The identified actual or suspected non-compliance was not sufficiently significant to our audit to result in our response being identified as a key audit matter.
- We considered the legal and regulatory frameworks directly applicable to the financial statements reporting framework (FRS 102, the Companies Act 2006 and the Charities Act 2011) and the relevant tax compliance regulations in the UK;
- We considered the nature of the school's operations, the control environment and financial performance.
- We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit;
- We considered the procedures and controls that the school has established to address risks identified, or that otherwise prevent, deter and detect fraud; and how senior management monitors those programmes and controls.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Where the risk was considered to be higher, we performed audit procedures to address each identified fraud risk. These procedures included: testing manual journals; reviewing the financial statement disclosures and testing to supporting documentation; performing analytical procedures; and enquiring of management, and were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

TC Group

Mark Cummins FCCA (Senior Statutory Auditor)

for and on behalf of

TC Group

Statutory Auditor

Office: Steyning, West Sussex

Dated: 5th May 2023

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
INCOME FROM:						
Donations, grants and legacies	6	-	43,299	5,050	48,349	79,112
Other trading activities	7	127,693	-	-	127,693	124,039
Investments	8	3,543	-	-	3,543	-
Charitable activities	9	7,638,902	-	-	7,638,902	7,172,180
Other income	10	18,207	-	-	18,207	109,445
Total income		7,788,345	43,299	5,050	7,836,694	7,484,776
EXPENDITURE ON:						
Raising funds	11	107,895	-	-	107,895	91,818
Charitable activities		7,267,253	29,300	4,614	7,301,167	6,773,922
Total expenditure		7,375,148	29,300	4,614	7,409,062	6,865,740
Net income		413,197	13,999	436	427,632	619,036
Transfers between funds	26	-	-	-	-	-
Net movement in funds		413,197	13,999	436	427,632	619,036
Fund balances brought forward	26	7,172,815	14,674	4,910	7,192,399	6,573,363
Fund balances carried forward	26	7,586,012	28,673	5,346	7,620,031	7,192,399

All income and gains for the year are recognised above. All of the group's activities are classed as continuing.

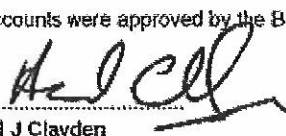
The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
CONSOLIDATED BALANCE SHEET
AS AT 31 AUGUST 2022

Company Number 00947085

	Notes	2022	2021
		£	£
FIXED ASSETS			
Tangible assets	14	10,365,010	10,364,295
Intangible assets - goodwill	16	<u>193,181</u>	<u>214,645</u>
		10,558,191	10,578,940
CURRENT ASSETS			
Stock		36,555	5,733
Debtors	17	243,805	301,796
Cash at bank and in hand		<u>1,002,848</u>	<u>1,417,199</u>
		1,285,208	1,724,728
CURRENT LIABILITIES			
Creditors due within one year	18	<u>1,362,003</u>	<u>1,641,404</u>
NET CURRENT ASSETS / (LIABILITIES)		<u>(76,795)</u>	<u>83,324</u>
TOTAL ASSETS LESS CURRENT ASSETS		10,481,396	10,662,264
LONG TERM LIABILITIES			
Creditors due after one year	19	2,861,365	3,469,885
NET ASSETS		<u>7,620,031</u>	<u>7,192,399</u>
REPRESENTED BY:	26		
RESTRICTED FUNDS		5,346	4,910
UNRESTRICTED FUNDS			
General funds		7,586,012	7,172,815
Designated funds		<u>28,673</u>	<u>14,674</u>
		7,614,685	7,187,489
		<u>7,620,031</u>	<u>7,192,399</u>

The accounts were approved by the Board of Governors and signed on their behalf by:


Mr C H J Clayden

Date:

03 May 2023

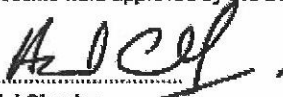
EDGE GROVE SCHOOL TRUST LIMITED

Company Number 00947085

(LIMITED BY GUARANTEE) SCHOOL BALANCE SHEET AS AT 31 AUGUST 2022

	Notes	2022	2021
		£	£
FIXED ASSETS			
Tangible Assets	14	10,363,358	10,362,558
Investments	15	<u>194,325</u>	<u>216,119</u>
		10,557,683	10,578,676
CURRENT ASSETS			
Stock		38,555	5,733
Debtors	17	243,805	301,796
Cash at bank and in hand		<u>1,002,848</u>	<u>1,417,199</u>
		1,285,208	1,724,728
CURRENT LIABILITIES			
Creditors due within one year	18	<u>1,362,003</u>	<u>1,641,404</u>
NET CURRENT ASSETS		<u>(76,795)</u>	<u>83,324</u>
TOTAL ASSETS LESS CURRENT ASSETS		10,480,888	10,661,999
LONG TERM LIABILITIES			
Creditors due after one year	19	2,861,365	3,469,865
NET CURRENT ASSETS / (LIABILITIES)		<u>7,619,523</u>	<u>7,192,134</u>
REPRESENTED BY:	26		
RESTRICTED FUNDS		5,346	4,910
UNRESTRICTED FUNDS			
General funds		7,585,504	7,172,550
Designated funds		<u>28,673</u>	<u>14,674</u>
		7,614,177	7,187,224
		<u>7,619,523</u>	<u>7,192,134</u>

The accounts were approved by the Board of Governors and signed on their behalf by:


Mr C H J Clayden

Date: 03 May 2023

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022	2021
		£	£
Cash flows from operating activities:			
Net income/expenditure for the year		427,632	619,036
Adjustments for:			
Depreciation charges	14	441,237	411,303
Goodwill amortisation		21,464	21,459
Dividends, interest and rents from investments	8	(3,543)	-
Finance charges		107,895	91,818
(Increase)/decrease in stocks		(32,822)	33,701
(Increase)/decrease in debtors	17	57,991	(201,392)
Increase/(decrease) in creditors	18, 19	(461,716)	(143,194)
Net cash provided by operating activities		558,138	832,731
Cash flows from investing activities:			
Dividends, interest and rents from investments	8	3,543	-
Finance charges		(107,895)	(91,818)
Purchase of tangible fixed assets	14	(441,952)	(627,379)
Net cash used in investing activities		(546,304)	(719,197)
Cash flows from financing activities:			
New finance leases		19,094	19,094
Capital element of hire purchase and finance leases		(37,036)	(19,037)
Repayments of borrowing		(408,243)	(279,144)
Net cash provided by financing activities		(426,185)	(279,087)
Change in cash and cash equivalents in the year		(414,351)	(165,553)
Cash and cash equivalents at the beginning of the year		1,417,199	1,582,752
Cash and cash equivalents at the end of the year		1,002,848	1,417,199
Analysis of cash and cash equivalents			
Cash at bank and in hand		1,002,848	1,417,199
Bank overdraft		-	-
Total cash and cash equivalents		1,002,848	1,417,199

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

1 STATUTORY INFORMATION

The charity is a private company, limited by guarantee, registered in England and Wales. The registered office, company number and charity number are detailed in the Legal and Administrative Information.

2 ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements have been prepared under the Companies Act 2006, The Charities Act 2011, in accordance with the Charities' Statement of Recommended Practice (SORP (FRS 102)) and Financial Reporting Standard 102.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at cost or transaction value unless otherwise stated in the relevant accounting policy.

After reviewing the charity's forecasts and projections (including a 12 month cash flow forecast), the Governors have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

The financial statements are prepared in sterling, which is the functional currency of the school. Monetary amounts in the financial statements are rounded to the nearest £.

2.2 Group financial statements

The financial statements consolidate the results of the charitable company and its wholly owned subsidiary on a line by line basis. A separate Statement of Financial Activities (including income and expenditure account) for the charitable company has not been presented as the charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

2.3 Critical accounting estimates and judgements

In the application of the school's accounting policies, the governors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised.

The governors do not consider that there are any critical estimates or areas of judgement that need to be brought to the attention of the readers of the financial statements.

2.4 Income

Fees receivable and charges for services, less any allowances, scholarships and bursaries granted by the school against those fees are accounted for in the period in which the service is provided. Where fees are received for a future service period they are included in deferred income, including those fees received under an advance fee payment scheme.

Investment income is accounted for on an accruals basis.

Donations, legacies, grants and other voluntary income are accounted for as and when entitlement arises, the amount can be reliably measured and the economic benefit is considered probable.

Where a donor or an appeal has imposed restrictions the income is credited to a restricted fund.

Rental income in the subsidiary company is accounted for under the accruals basis.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

2.5 Expenditure

Expenditure is accounted for on an accruals basis with irrecoverable VAT included with the item to which it relates.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between expenditure categories and departments on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life as follows:

Freehold land is not depreciated

Freehold buildings	-	2% straight line
Leasehold buildings	-	2% straight line
Fixtures, fittings and equipment (including IT equipment at 25% straight line)	-	10% and 25% straight line
Motor vehicles	-	25% straight line
Leasehold improvements		5% straight line

Minor items of capital expenditure are written off to the Statement of Financial Activities as incurred.

2.7 Goodwill

Goodwill arising on the acquisition of the subsidiary is being amortised over its useful life, which is deemed by the governors to be the period of the lease within the subsidiary company which expires in August 2031.

2.8 Investments

Fixed asset investment in the charity's subsidiary is included at cost less provision for impairment. The charity purchased the subsidiary to obtain rights to the lease of the nursery buildings. Accordingly the investment is being written down over the term of the lease after which time it is expected that the company will cease to trade.

2.9 Stock

Stock is valued at the lower of cost or net realisable value.

2.10 Leasing and hire purchase commitments

Rentals under operating leases are charged to income on a straight line basis over the term of the lease.

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and the useful life of the asset. Obligations under such agreements are included as creditors net of the finance charge allocated to future periods. The finance charge element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

2.11 Pensions

From the 1 September 2020 the school joined the Aviva APTIS scheme for Teachers. This is a defined contribution pension scheme. The school also contributes to personal pension schemes for its non-teaching staff.

Obligations for contributions to defined contribution pension plans are recognised as expenditure in the statement of financial activities in the periods during which services are rendered by employees.

2.12 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount.

2.13 Cash at bank and in hand

Cash at bank and in hand includes cash and any short term highly liquid investments. The governors seek to use short and medium term deposits where possible to maximise the return on monies held at the bank and to manage cash flow.

2.14 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in a transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

2.15 Fund accounting

General funds and unrestricted funds are available for use at the discretion of the governors in furtherance of the general objectives of the charity and have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the governors for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific funds. The aim and use of each restricted fund is set out in the notes to the financial statements.

3 TURNOVER

The turnover of the school and its subsidiary is wholly attributable to the objects of the school and the principal activity of the subsidiary as stated in the Governors' Report and is earned entirely within the UK.

4 NET INCOME/(EXPENDITURE)

This is stated after charging:

	2022	2021
	£	£
Depreciation	441,237	411,303
Stock charged as an expense	38,555	5,733
Operating lease payments	83,794	68,260
Auditors' remuneration - audit services	12,960	11,900
Auditors' remuneration - non-audit services	-	4,060

5 TAXATION

The charitable company is registered as a charity and all of its income falls within the exemptions under Part 11 of the Corporation Tax Act 2010.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

6 INCOME FROM DONATIONS, GRANTS AND LEGACIES

	UNRESTRICTED	DESIGNATED	RESTRICTED	TOTAL 2022	TOTAL 2021
	£	£	£	£	£
Donations	-	43,299	5,050	48,349	37,954
Furlough grants (CJRS)	-	-	-	-	41,158
	-	43,299	5,050	48,349	79,112

7 INCOME FROM OTHER TRADING ACTIVITIES

	UNRESTRICTED	DESIGNATED	RESTRICTED	TOTAL 2022	TOTAL 2021
	£	£	£	£	£
Lettings income	45,500	-	-	45,500	40,199
Rental income	82,193	-	-	82,193	83,840
	127,693	-	-	127,693	124,039

8 INCOME FROM INVESTMENTS

	UNRESTRICTED	DESIGNATED	RESTRICTED	TOTAL 2022	TOTAL 2021
Interest receivable	3,543	-	-	3,543	-
	3,543	-	-	3,543	-

9 INCOME FROM CHARITABLE ACTIVITIES

	TOTAL 2022	TOTAL 2021
	£	£
Gross school fees	7,740,984	7,919,161
less Covid-19 realignment	-	(226,560)
less bursaries and allowances	(477,825)	(638,528)
Net school fees	7,263,159	7,054,073
Add:		
Registration fees	20,505	17,823
Extras income	154,399	44,105
Learning support income	5,706	17,782
Other ancillary income	195,133	38,397
	7,638,902	7,172,180

10 OTHER INCOME

	TOTAL 2022	TOTAL 2021
	£	£
Sundry income (including insurance claims)	18,207	109,445

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

11 ANALYSIS OF EXPENDITURE

	Staff Costs £	Depreciation £	Other costs £	Total 2022 £	Total 2021 £
Cost of raising funds:					
Financing costs	-	-	107,895	107,895	91,818
Total cost of raising funds	-	-	107,895	107,895	91,818

Charitable expenditure:

Education

Teaching	3,927,367	200,206	459,790	4,587,363	4,155,721
Welfare	135,262	-	529,594	664,856	657,538
Premises	260,881	230,852	598,259	1,089,992	992,188
Support and governance	538,651	21,464	398,841	958,956	968,475
Total charitable expenditure	4,862,161	452,522	1,986,484	7,301,167	6,773,922

Total expenditure	4,862,161	452,522	2,094,379	7,409,062	6,865,740
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Analysis of support and governance costs:

	2022 £	2021 £
Governance costs:		
Auditors' remuneration for audit services	12,960	11,900
Support staff wages relating to governance	11,806	14,654
Total governance costs	24,766	26,554
Support costs:		
Auditors' remuneration for non audit services	-	4,060
Legal and professional fees relating to support	52,903	39,273
Support staff wages, national insurance and pension	538,651	570,787
Other support costs	342,636	327,801
	958,956	968,475

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

12 STAFF COSTS

The average monthly number of full time equivalent employees during the year was:

	2022	2021
	Number	Number
Teaching	78	75
Welfare	4	11
Premises	8	7
Administration	13	14
	103	107

The aggregate payroll costs for the year were as follows:

	2022	2021
	£	£
Wages and salaries	3,897,640	3,700,502
Social security costs	364,615	336,689
Pension costs	599,906	617,011
	4,862,161	4,654,202

None of the governors received any remuneration or other benefits from the school or any connected body.

Wages and salaries include £nil (2021: £4,035) redundancy costs.

Staff earning in excess of £60,000 per annum in the following bands are:

	2022	2021
	Number	Number
£60,000 - £69,999	6	4
£70,000 - £79,999	-	1
£110,000 - £119,999	1	1
£120,000 - £129,999	-	-

Of the employees whose emoluments exceed £60,000, 7 (2021: 6) have retirement benefits accruing under defined contribution schemes and nil (2021: nil) have benefits accruing under defined benefit schemes. Contributions payable by the charity to those schemes for higher paid employees were:

	2022	2021
	£	£
Defined contribution schemes	118,716	74,300

EDGE GROVE SCHOOL TRUST LIMITED**(LIMITED BY GUARANTEE)****NOTES TO THE FINANCIAL STATEMENTS****FOR THE YEAR ENDED 31 AUGUST 2022****12 STAFF COSTS - CONTINUED**

The key management personnel of the school are detailed in the Governors' Report and Legal and Administrative Information. In 2022 there are 9 employees (2021: 8 employees).

	2022 £	2021 £
Aggregate employee benefits of key management personnel (including employer pension and NI contributions)	<u>830,465</u>	<u>740,375</u>

13 COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES - 31 AUGUST 2021

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2021 £
INCOME FROM:				
Donations and legacies	51,743	23,724	3,645	79,112
Other trading activities	124,039	-	-	124,039
Charitable activities	7,172,180	-	-	7,172,180
Other income	109,445	-	-	109,445
Total income	<u>7,457,407</u>	<u>23,724</u>	<u>3,645</u>	<u>7,484,776</u>
EXPENDITURE ON:				
Raising funds	91,818	-	-	91,818
Charitable activities	6,757,918	10,452	5,552	6,773,922
Total expenditure	<u>6,849,736</u>	<u>10,452</u>	<u>5,552</u>	<u>6,865,740</u>
Net income/(expenditure)	607,671	13,272	(1,907)	619,036
Transfers between funds	1,422	(941)	(481)	-
Net movement in funds	<u>609,093</u>	<u>12,331</u>	<u>(2,388)</u>	<u>619,036</u>
Fund balances brought forward	6,563,722	2,343	7,298	6,573,363
Fund balances carried forward	<u>7,172,815</u>	<u>14,674</u>	<u>4,910</u>	<u>7,192,399</u>

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

14 TANGIBLE FIXED ASSETS - GROUP

	Freehold Property	Short Leasehold Property	Fixtures, Fittings & Equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 September 2021	687,285	10,940,882	1,917,984	92,047	13,638,198
Additions	141,541	238,285	62,126	-	441,952
Disposals	-	(10,179)	-	-	(10,179)
At 31 August 2022	828,826	11,168,988	1,980,110	92,047	14,069,971
Depreciation					
At 1 September 2021	80,331	1,916,427	1,210,275	66,870	3,273,903
Charge for year	11,551	229,480	184,257	15,949	441,237
Eliminated on disposal	-	(10,179)	-	-	(10,179)
At 31 August 2022	91,882	2,135,728	1,394,532	82,819	3,704,961
Net Book Value					
At 31 August 2022	736,944	9,033,260	585,578	9,228	10,365,010
At 1 September 2021	606,954	9,024,455	707,709	25,177	10,364,295

TANGIBLE FIXED ASSETS - SCHOOL

	Freehold Property	Short Leasehold Property	Fixtures, Fittings & Equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 September 2021	687,285	10,935,432	1,917,984	92,047	13,632,748
Additions	141,541	238,285	62,126	-	441,952
Disposals	-	(10,179)	-	-	(10,179)
At 31 August 2022	828,826	11,163,538	1,980,110	92,047	14,064,521
Depreciation					
At 1 September 2021	80,331	1,912,716	1,210,275	66,870	3,270,192
Charge for year	11,551	229,393	184,257	15,949	441,150
Eliminated on disposal	-	(10,179)	-	-	(10,179)
At 31 August 2022	91,882	2,131,930	1,394,532	82,819	3,701,163
Net Book Value					
At 31 August 2022	736,944	9,031,608	585,578	9,228	10,363,358
At 1 September 2021	606,954	9,022,716	707,709	25,177	10,362,556

ASSETS ON FINANCE LEASES AND HIRE PURCHASE - GROUP AND SCHOOL (included above)

	Fixtures, Fittings & Equipment £
Cost	
At 1 September 2021	41,137
Additions	-
At 31 August 2022	41,137
Depreciation	
At 1 September 2021	27,424
Charge for year	10,284
At 31 August 2022	37,708
Net Book Value	
At 31 August 2022	3,429
At 1 September 2021	13,713

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

15 INVESTMENTS IN SUBSIDIARIES

	2022
	£
Cost	
At 1 September 2021 and 31 August 2022	<u>317,822</u>
Impairment	
At 1 September 2021	101,703
Impairment in year	21,794
At 31 August 2022	<u>123,497</u>
Net book value	
At 31 August 2022	<u>194,325</u>
At 1 September 2021	<u>216,119</u>

The school owns 100% of the share capital of the following company:
Edge Grove Nursery School Limited, company number 03830269, registered in England and Wales
(purchased 19 December 2016)

	2022
	£
Summary trading results:	
Turnover	63,500
Administrative expenses	(63,587)
Net profit/(loss)	<u>(87)</u>
Summary balance sheet:	
Fixed assets	1,652
Current assets	-
Creditors falling due within one year	-
Net assets	<u>1,652</u>
Aggregate share capital and reserves	<u>1,652</u>

Contribution by parent company	2022	2021
	£	£
The parent charity contribution to the results for the year is as follows:		
Income	7,836,694	7,484,776
Expenditure	(7,409,305)	(6,865,979)
Net income/(expenditure) for the year	<u>427,389</u>	<u>618,797</u>

16 GOODWILL ON CONSOLIDATION

	£
Cost	
At 1 September 2021 and 31 August 2022	<u>314,891</u>
Amortisation	
At 1 September 2021	100,246
Amortisation for year	21,464
At 31 August 2022	<u>121,710</u>
Net Book Value	
At 31 August 2022	<u>193,181</u>
At 1 September 2021	<u>214,645</u>

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

17 DEBTORS

	Group		School	
	2022	2021	2022	2021
	£	£	£	£
Fee debtors	106,250	170,924	106,250	170,924
Prepayments and accrued income	123,367	113,551	123,367	113,551
Other debtors	14,188	17,321	14,188	17,321
	243,805	301,796	243,805	301,796

18 CREDITORS: due within one year

	Group		School	
	2022	2021	2022	2021
	£	£	£	£
Bank loans and overdrafts	473,669	473,669	473,669	473,669
Finance leases and hire purchase	14,870	22,464	14,870	22,464
Trade creditors	29,124	80,169	29,124	80,169
Accruals	59,909	144,203	59,909	144,203
Fees in Advance	327,836	416,256	327,836	416,256
Advance fee payment scheme	288,878	368,051	288,878	368,051
Deposits	44,000	44,100	44,000	44,100
Other creditors	21,321	-	21,321	-
Other taxes and social security	102,396	92,492	102,396	92,492
	1,362,003	1,641,404	1,362,003	1,641,404

Fees in advance represent fees received for the Autumn term 2022.

19 CREDITORS: due after one year

	Group		School	
	2022	2021	2022	2021
	£	£	£	£
Bank loans	2,539,365	2,947,608	2,539,365	2,947,608
Finance leases and hire purchase	-	10,348	-	10,348
Advance fee payment scheme	-	167,409	-	167,409
Deposits	322,000	344,500	322,000	344,500
	2,861,365	3,469,865	2,861,365	3,469,865

20 ADVANCE FEE PAYMENT SCHEME

	£
Balance at 1 September 2021	535,460
New contracts	217,330
Amounts used to pay for fees	(463,912)
Balance at 31 August 2022	288,878

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

20 ADVANCE FEE PAYMENT SCHEME - CONTINUED

Parents may enter into a contract to pay the school in advance for contributions towards tuition fees. The money may be returned subject to specific conditions on the receipt of notice. Assuming that the pupils remain at the school fees will be applied as follows:

	£
Within one year	288,878
Within 1 -5 years	-
	<u>288,878</u>

21 ANALYSIS OF SECURED DEBTS - SCHOOL AND GROUP

Bank loans are wholly repayable in instalments as follows:

	2022 £	2021 £
Less than one year	473,669	473,669
In more than one year but less than five years	2,539,365	2,947,608
In more than five years	-	-
	<u>3,013,034</u>	<u>3,421,277</u>

The bank overdraft facility and loans are secured by a first land charge over 3 Horwood Cottages, 9 & 11 High Cross and 1 & 2 Roundbush Cottages along with a debenture in favour of Barclays Bank plc.

The bank loans are due to mature in 2023 and 2024, they have floating interest rates with a margin of 1.75% and 2.75%. There is also a CBIL loan which has a floating interest rate with a margin of 2%. This CBIL loan is repayable in 2026. All loans are being repaid in monthly instalments.

Net obligations payable under hire purchase and lease contracts:

	2022 £	2021 £
Within one year	14,870	22,464
Between one and five years	-	10,348
	<u>14,870</u>	<u>32,812</u>

22 COMMITMENTS UNDER OPERATING LEASES

At 31 August 2022 the school had total commitments under non-cancellable operating leases payable as follows:

	Land & Buildings		Other	
	2022	2021	2022	2021
	£	£	£	£
Within one year	50,000	50,000	16,892	25,272
Between one and five years	200,000	200,000	29,164	46,056
Over five years	1,100,000	1,150,000	-	-
	<u>1,350,000</u>	<u>1,400,000</u>	<u>46,056</u>	<u>71,328</u>

Additionally, Edge Grove Nursery School Ltd has lease commitments on property totalling £762,000 over the term of the lease, which expires in August 2031, from an annual rent charge of £63,500.

23 SHARE CAPITAL AND CONTROL

The charity is limited by guarantee and does not have any share capital. In the event of a winding up each member guarantees to contribute an amount of no more than £1.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

24 RELATED PARTIES

The school has taken advantage of the exemption, under Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

During the previous year, the School incurred costs for the recruitment of a new Bursar totalling £8,500 with a company of which a Governor (D.Williams) is a director. There are no related party transactions in 2022.

26 SUMMARY OF FUND MOVEMENTS

	At 1.9.21	Income	Expenses	Transfers	Gains/ (losses)	At 31.8.22
	£	£	£	£	£	£
Unrestricted funds						
Designated Funds	14,674	43,299	(29,300)	-	-	28,673
General reserves	7,172,815	7,788,345	(7,375,148)	-	-	7,586,012
	7,187,489	7,831,644	(7,404,448)	-	-	7,614,685
Restricted Funds						
Bursary & Hardship funds	4,910	5,050	(4,614)	-	-	5,346
	4,910	5,050	(4,614)	-	-	5,346
Total funds	7,192,399	7,836,694	(7,409,062)	-	-	7,620,031

Unrestricted funds:

The governors have designated funds raised by the Friends of Edge Grove and from other fund raising activities toward future capital and maintenance projects.

Restricted funds:

The bursary fund represents donations from leavers towards future bursary provisions. The school also raised monies during the year toward a COVID-19 Hardship fund.

27 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2022 £
31st August 2022				
Fixed assets	10,558,191	-	-	10,558,191
Current assets	1,251,189	28,673	5,346	1,285,208
Creditors: less than one year	(1,362,003)	-	-	(1,362,003)
Creditors: over one year	(2,861,365)	-	-	(2,861,365)
	7,586,012	28,673	5,346	7,620,031
	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2021 £
31st August 2021				
Fixed assets	10,578,940	-	-	10,578,940
Current assets	1,705,144	14,674	4,910	1,724,728
Creditors: less than one year	(1,641,404)	-	-	(1,641,404)
Creditors: over one year	(3,469,865)	-	-	(3,469,865)
	7,172,815	14,674	4,910	7,192,399

28 CAPITAL COMMITMENTS

There were no capital commitments at the year end (2021: £117,272).

Charity Registration No. 311054
Company Registration No. 00947085 (England and Wales)

**EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)**

**GOVERNORS' REPORT, STRATEGIC REPORT AND CONSOLIDATED
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022**

EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

LEGAL AND ADMINISTRATIVE INFORMATION

Governors

Mr C H J Clayden (Chair) (appointed 06 December 2022)
Mr P A Kendall (Deputy Chair)
Mr I S Elliott (resigned 06 December 2022)
Mr D G Emkes
Ms A J Godfrey
Dr L A Johnson (resigned 05 April 2022)
Mr C E Lilley
Mrs S O'Sullivan
Mr A J Robson
Mr I A Sheldon
Mr J L Stevens
Mr J W Tweddle
Mr D A E Williams
Mr Z Khawaja (appointed 08 December 2021)

Key Management Personnel

Head	Ms L McDonald (resigned 31 July 2022)
Interim Head	Mr RJP Stabley (01 July 2022 to 31 Dec 2022)
Senior Deputy Head	Ms J Leighton
Bursar & Company Secretary	Mrs G P Dippenaar (appointed 1 Nov 2021)
Deputy Head Academic	Ms L E O'Hare
Deputy Head Pastoral	Mrs A T Caldwell (resigned 31 August 2022)
Head of Pre Prep	Mrs G A Emmerson (resigned 31 August 2022)
Head of Upper School	Ms A M Warren
Head of Lower Prep	Mrs S Robinson
Head of Digital Learning	Mr I Kay

Charity Number 311054

Company Number 947085

Registered Office & Principal Address
Edge Grove School
Aldenham Village
Watford
Hertfordshire
WD25 8NL

Auditors
Taylor Cocks LLP
The Courtyard
Shoreham Road
Upper Beeding, Steyning
West Sussex BN44 3TN

Bankers
Barclays Bank Plc
11 Bank Court, Marlowes,
Hemel Hempstead,
Hertfordshire HP11 1BX

EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

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EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 AUGUST 2022

The Governors present their report and consolidated financial statements for the year ended 31 August 2022, which also comply with the Companies Act 2006 requirement for a Directors' Report and Strategic Report.

The financial statements have been prepared in accordance with the Companies Act 2006, Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Edge Grove ("the School") was founded in 1935. It became an incorporated charitable company in 1969, Edge Grove School Trust Ltd ("The Company"), charity registration number 311054, company registration number 00947085, with the liability of its members limited to £1 each by guarantee. The Registered Office and principal address is at the School. The Company is governed by its Articles of Association, adopted by special resolution on 4 September 2014.

The School

The School is a co-educational, independent day (boarding ceased to be offered in September 2021) preparatory school for children between the ages of 3 and 13 years. The School is located on 2 sites with the main site situated in 45 acres of Hertfordshire parkland, midway between Watford and Radlett and a nearby location in Aldenham Village comprising the Pre School. The Head is a member of the Incorporated Association of Preparatory Schools (IAPS) and the School is a member of the Association of Governing Bodies of Independent Schools (AGBIS) and the Independent Schools Bursars' Association (ISBA). It is governed by a Board of Governors, who are also company directors and charity trustees.

Group Structure

The School has a subsidiary undertaking, Edge Grove Nursery School Ltd, which was acquired as Rexton Nursery School Limited on 19 December 2016 and the company name amended to the current name on 20 December 2016. The subsidiary holds the lease to School House, Church Road, Aldenham, Hertfordshire, WD25 8AP from where the School operates its Pre School facility.

Governance and Organisational Management

The members of the Governing Body, as the company directors and the charity trustees, are legally responsible for the overall management and control of the School. The following served as Governors during the year in question:

Mr C H J Clayden (Chair) (appointed 06 December 2022)

Mr P A Kendall (Deputy Chair)

Mr I Elliott (resigned 06 December 2022)

Mr D G Emkes

Ms A J Godfrey

Dr L A Johnson (resigned 05 April 2022)

Mr C E Lilley

Mrs S O'Sullivan

Mr A J Robson

EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 AUGUST 2022

Mr I A Sheldon

Mr J L Stevens

Mr J W Tweddle

Mr D A E Williams

Mr Z Khawaja (appointed 08 December 2021)

The Governors have no beneficial interest in the company. All of the Governors are members of the company and, as such, guarantee to contribute £1 in the event of a winding up.

The Governors determine the general strategy of the School. Effective governance is ensured by means of the following measures: firstly, the appointment of Governors with a range of relevant skills and knowledge as measured against agreed parameters; secondly, the efficient working of the Board's delegated committee structure (see below); and thirdly, through application of a risk management regime which seeks to cover all aspects of the governance task. The day-to-day management of the School is delegated to the Head and the Bursar who are supported by the Senior Leadership Team and together this group form the Key Management Personnel. The Head and Bursar attend all of the meetings of the Governing Board and its committees.

The Governors, assisted by the Head, select new members of the Board. Applications for the position of Governor are sought by word of mouth. The full Board of Governors meets at least 3 times per year. The Board is assisted by Committees which carry out close scrutiny of the Governors' responsibilities and which meet termly. A committee structure comprising Education, Estates and Finance Committees and a Nominations Sub-Committee has been in place since 1st September 2014. These committees comprise Governors and, where applicable, other co-opted individuals. All the committees operate under terms of reference specified by the Board of Governors which ratifies the decisions of each committee.

The Chair and Deputy Chair of Governors are, ex-officio, members of all sub committees and arrange that at least one will attend all meetings. The Board operates a strategic planning process of all Board Members rather than delegation to a specific committee and this meets at least annually. During the year in question, other Board members served on the individual committees as follows:

Finance: Mr C H J Clayden (Chair), Mr D G Emkes, Mr A J Robson (ex officio as Chair of Estates Committee), Mr J W Tweddle, Mr D A E Williams, Mr Z Khawaja

Education: Dr L A Johnson (Chair), Ms A J Godfrey, Mrs S O'Sullivan, Mr I A Sheldon

Estates: Mr A J Robson (Chair), Mr C E Lilley, Mr J L Stevens

Individual Governors held specific responsibilities for Safeguarding, Early Years and Pre Prep, Upper School, Middle School and Lower School, SEND, Boarding, Health & Safety and Staff Liaison.

Governor Induction and Training

The induction and training of Governors is carried out in accordance with the School's policy on the subject, which also covers the process of appointing Governors. In addition to receiving a detailed Governors' 'Welcome Pack', new Governors attend a series of orientation visits and briefings aimed at familiarising them both with the detailed workings of the School and the responsibilities attaching to their role as trustees.

EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 AUGUST 2022

Following their appointment, Governors are strongly urged to take advantage of the numerous external trustee training and information courses available, and a central record of such attendance is maintained. It is our policy that at least once per year, a joint staff and governor training day is arranged on a topic of mutual interest.

Related Parties

No Governor nor Key Management Personnel had any related transactions with the School during the year. The School rents property from its subsidiary (as detailed above).

Remuneration of Key Management Personnel

The School views all members of the Senior Leadership Team (SLT) as being "Key Management Personnel" and Governors take deliberate steps to ensure that these personnel are fairly and appropriately remunerated.

Members of the SLT during the year in question were:

- Ms L McDonald: Head (resigned 31 July 2022)
- Mr M G M Sims: Bursar (resigned 31 December 2021)
- Mrs G P Dippenaar Bursar (appointed 01 November 2021)
- Ms L E O'Hare Deputy Head Academic
- Mrs A T Caldwell Deputy Head Pastoral (resigned 31 August 2022)
- Mrs G A Emmerson: Head of Pre Prep (resigned from post 31 August 2022; Head of Admissions from 01 September 2022)
- Ms A M Warren Head of Upper School
- Mrs S Robinson Head of Lower School

The Governors determine the remuneration levels for the Head and Bursar after due consideration between the Chair, the Chair of the Finance Committee, Head (in the case of the Bursar) and other Governors as may be appropriate. These are reviewed annually with due consideration given to not only sector benchmarking surveys, such as is available from AGBIS and other surveys from specialist accounting practices, but also to performance against objectives set.

The remuneration for all other members of the SLT is based upon a defined and published leadership salary scale, changes to which are recommended by the Head and Bursar as a constituent element of the staff remuneration review by Governors. Changes to individual remuneration may also be recommended to Governors following appraisal and performance against objectives set. Governors are invited to approve recommendations as part of the overall annual budgetary approval process or as otherwise appropriate.

CHARITABLE OBJECTS, ETHOS, AIMS, STRATEGIES AND ACTIVITIES

Charitable Objects

Edge Grove is a Charitable Trust, the stated general object of which is the advancement and promotion of education. Our fees are set at a level to ensure the financial viability of the School and at a level that is consistent with our aim of providing a first class education to boys and girls.

The Governors recognise that, under the Charities Act 2011, the charity must be able to demonstrate that its objects or aims are for the public benefit. In determining the School's objectives for the forthcoming year, the Governors confirm that, during the year in question,

EDGE GROVE SCHOOL TRUST LIMITED (LIMITED BY GUARANTEE)

GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 AUGUST 2022

they have fulfilled their legal duty to have due regard in general to the Charity Commission's published guidance and, in particular, to its supplementary public benefit guidance on advancing education and on fee-charging both in meeting the public benefit requirement and in discharging their responsibilities as trustees.

The School welcomes pupils from all backgrounds. To admit a prospective pupil we need to be satisfied that our School will be able to educate and develop a prospective pupil to the best of their potential and in line with the general standards achieved by their peers. Dependent upon the age of the prospective pupil, entrance interviews and assessments are undertaken to satisfy ourselves and parents that potential pupils can cope with the pace of learning and benefit from the education we provide. An individual's economic status, gender, ethnicity, race, religion or disability do not form part of our assessment processes. We are an equal opportunity organisation and are committed to a working environment that is free from any form of discrimination on the grounds of colour, race, ethnicity, religion, sex, sexual orientation or disability. We will make reasonable adjustments, which need to be consistent with the heritage fabric of the site, to meet the needs of staff or pupils who are or become disabled.

Ethos

Our long history means that tradition plays its part in shaping our character. Edge Grove pupils are independent, have an adventurous spirit, good manners, respect for others and are resilient. It is these values that provide a strong foundation on which to build our future. Innovation and creativity flourish and help to define Edge Grove as a truly forward-thinking school.

Success, both collectively and on an individual level, is our motivation. Our academically rigorous and dynamic curriculum challenges and supports all pupils.

We are proud of our Christian heritage whilst embracing the religious and cultural differences of all children and families. Our community of pupils and their families extends into the local area and those we help support through national and international charities.

Strategic Vision and Mission

As a core element of our strategic review, the Governors have adopted its strategic vision for the School of being "a first choice Prep School for a first class education for now, for life, for generations to come" with a mission "to ensure that all pupils can achieve their full potential within a safe, secure and happy learning environment".

Aims

The School aims to provide a secure and happy environment in which children feel safe, nurtured and valued. We promote high standards of academic achievement through innovative, reflective teaching, focussed assessment and a rigorous curriculum to ensure all pupils reach their full potential and develop their confidence, and thereby prepare them as effectively as possible for the next stage of their education.

The School strives not only to achieve academic success but also to provide a wide range of opportunities in a co-educational environment to enable pupils to discover and develop interests and expand their experience. We seek to promote a spiritual and moral awareness in our pupils based on the values of respect, empathy and kindness; developing a sense of service to the school community and beyond. In particular, the School seeks to provide a wide range of opportunities in a co-educational environment to meet the individual needs of every pupil through innovative and reflective teaching that allows all pupils to reach their potential

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and leave the School as confident, mature, engaging and thoughtful children with a lifelong love of learning.

Guiding Principles

The School has adopted the following principles as underpinning all that we strive to achieve with the pupils in our care: Creativity, Aspiration, Independent Thinking, Curiosity, Self-Motivation, Confidence, Discernment, Global and Local Responsibility. Each of these is the subject of an individual focus every week.

Primary Objectives

The primary objectives of the School to fulfil its aims are:

- to continue to develop its role and reputation as a provider of excellent all-round education for its pupils, in a secure and well-maintained environment and utilising the best of modern educational resources;
- to implement plans for the School's capital investment as set out in its Development Plan, which is reviewed and updated annually; and
- to continue to seek opportunities to make its education and associated facilities accessible to the public, and young people in particular.

Beneficiaries

As a registered charity, the School's immediate beneficiaries are its pupils who are able to take advantage of the wide and varied educational opportunities offered by the School. The School's high standards are founded on a genuine concern for the welfare and positive development of every child. Emphasis on courtesy and good manners is embedded in a real family atmosphere within the School, and parents are encouraged to be fully involved in the development of their own children's education and in the wider community life of the School. Pupils' and parents' views are fully taken into account in the shaping of school policy.

Public Benefit

Governors have had regard to the UK Government's consultation document 'Schools that work for everyone', launched in September 2016, which proposed that independent schools with 'the capacity and capability' should look to support the aim of the consultation; this is to resolve the issue that many children currently attend schools (both primary and secondary) which are either rated as requiring improvement or as inadequate. The School has and will continue to provide assistance commensurate with its capacity and capability to local maintained sector and academy schools.

It is important to the School that access to the education we offer is not restricted to only those who can afford our fees. The School's policy for the award of scholarships and bursaries (reviewed annually by the Board of Governors) ensures that funds are made available to subsidise places at Edge Grove for deserving and talented children whose parents would not otherwise be able to afford to send their children to the School as well as facilitating the continued education of children from families experiencing unforeseen or temporary financial hardship.

The Governors take the view that bursaries awarded to those who would not otherwise be able to afford the fees are important, but not to the exclusion of the much wider benefit that the School provides within the community. Those pupils who attend the School and who receive financial support contribute to the school community in a variety of ways, and so the benefit is not purely to these pupils but to the whole School and thus, in some cases, to the wider community.

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An annual budget for means-tested bursaries is established by the Governors' Finance Committee, acting on behalf of the Board, as a core element of the annual budget process and individual applications are assessed by the School within that budget limit. The Board is pleased to note that it was able this year to continue to provide very significant levels of means-tested financial assistance with an annual value of £477,825 (2021: £638,528).

Fundraising

It is the intention of the School that all fundraising be carried out by the School's staff with assistance from parents, pupils and alumni in the running of specific fundraising events; the School will not use professional fundraisers or have any commercial participants. Fundraising is monitored for compliance with appropriate regulations by the Bursar with overall oversight by the members of the governing body.

During this financial period, a total of £27,982 was received through individual one-off gifts, monthly donations, leavers deposit donations and a legacy donation.

Profit from an onsite, volunteer-run second-hand uniform shop also raised £13,432 for the year 2021-2022. The Friends of Edge Grove made donations of equipment to the school totalling £7,667 and have raised an additional £17,000 of funds to be allocated to a school project yet to be determined.

In July 2022 the Development manager stepped down and to date has not yet been replaced, but continues to ensure Alumni engagement continues in the interim period.

The School has in place procedures that would be followed in the event of a complaint regarding fundraising practices being received with the initial response being the responsibility of the Bursar. Any continuing issues would then be passed to the governing body to determine what further action might be required.

The School does not currently subscribe to any specific fundraising standards or schemes for fundraising regulation but considers that it has set appropriate standards for the operation and management of its fundraising activities. In particular, the School considers that its processes and controls should ensure that vulnerable people and other members of the public are protected from any unreasonable intrusion on a person's privacy and that no fundraising activities would be unreasonably persistent or place undue pressure on a person to give money or other property.

STRATEGIC REPORT

When determining the strategies for the School's operation, Governors are both mindful of and act in good faith towards their corporate responsibilities across a range of areas and their duty to act in the way considered, in good faith, to be most likely to promote the success of the company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to:

- the likely consequences of any decision in the long term;
- the interests of the School's employees;
- the need to foster the School's business relationships with suppliers, parents and others;
- the impact of the School's operations on the community and the environment;

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- the desirability of the company maintaining a reputation for high standards of business conduct.

Achievements and Performance

The success of the School's strategy is measured, primarily, through annual reviews of performance by the Board of Governors and by the performance and reactions of the School's pupils and their parents, which is partly ascertained through surveys of the parent body and partly through pupil achievement and their destination schools.

A further measure of general operational performance is the number of leavers who went on to their chosen senior school. From year 8, 38 pupils moved on to a total of 13 senior schools, both day and boarding. From year 6, 44 pupils moved on to 26 different schools, predominantly day schools. A total of 17 scholarships were awarded to pupils entered for different schools at both 11+ and 13+.

Accurately measuring a child's potential and progress is an invaluable tool in understanding and responding to their individual educational needs. The School continues to invest heavily in the tracking and monitoring of all pupils from Foundation Stage through to Year 8 and the resultant ability, accurately and empirically, to track the progress of each pupil is of significant value, not only in informing both academic staff and parents but also in facilitating appropriately targeted and differentiated teaching. This level of measurement forms the core of the School's reporting and tracking processes whereby:

- EYFS pupils are assessed at the beginning and end of each year. Assessments are carried out through observations by the EYFS team and recorded in Tapestry, linking observations to the School's assessment criteria
- Progress is tracked using GL-Assessment data in Years 1-8 which provides rich diagnostic information for intervention and data on specific groups of pupils: EAL, SEN, boys/girls.
- GL PASS (Pupil Attitudes to Self and School) for Years 1-8 give insight into pupils' attitudes towards school.
- Every subject records progress against age related expectations, based on a Progression Framework of criteria for that subject. This is underpinned by the National Curriculum. Progress is recorded through grades issued termly in Years 3 to 6 and half termly in Years 7 and 8.
- Writing is assessed against age related expectations every term (a move away from old National Curriculum Levels) and entered onto a Progression Grid.

GL data suggest that an average of 86% of pupils made a good level of progress in maths and English in the academic year 2021-2022, compared to the national average of 75%. Within this year's numbers, 45% of pupils went on to make an excellent level of development, compared to a national average of 25%. This represents a slight drop, 88% to 86% making a good level of progress but a good increase from 38% to 45% making excellent progress. The focus for this year is on the lower ability pupils as this is a group who have been identified as not making as much progress as the more able.

The school was able to resume a full sporting programme for the first year post pandemic. We were able to reintroduce weekly fixtures for the pupils from Year 3 to 8 as well as being able to enter a number of local and national competitions.

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Outstanding sporting achievements which deserve mention include two U12 (Year 7 pupils) qualifying for the IAPS National Swimming finals at the London Aquatic Centre where they finished 12th in the girls 50m butterfly and 4th in the boys 50m freestyle.

We also had 9 pupils qualify for the London regional athletics meeting and 5 of these qualified for the national athletics finals. At the national finals we had a 2nd place in the Year 7 boys 100m, 4th in the Year 8 boys 300m and triple jump, 4th in the Year 6 boys shot put and 12th place in the Year 8 girls 300m.

In table tennis our Year 6 boys team won the county championships and the Year 6 girls finished third. Our Year 8 teams also qualified for the county championships with the girls winning their event and the boys finishing third.

In the major sports we had incredible success across the board with undefeated teams in all the main sports. Our Year 3 and 4 girls cross country team was very successful winning both the events they participated in and we also had our Year 3 and 4 boys win their inter schools athletics meeting. Our Year 5 and 6 athletics team also won their inter schools competition.

We hosted the IAPS table tennis tournament for the fifth year and it was again a huge success with over 120 boys and girls competing from over 20 different schools from across the country.

Overseas tours are a source of inspirational learning as well as an excellent opportunity for pupils to develop their independence and maturity. With this in mind the School will be going on a combined football and netball tour to Spain in the new academic year.

The School continues to give a high priority to the performing arts. Whilst academic results in senior school art scholarships and external exam success along with competition results in music continue to be beacons of excellence, this is only part of the picture with innumerable musical concerts, year group and school productions taking place, providing opportunities for a broad participation of pupils across all year groups. The volume of productions and performances had, of necessity, been reduced during the pandemic, but is now back on track.

The Governors' commitment to maintaining the School's excellence and to the re-evaluation of the use of resources has been reinforced by the capital programme. Despite the inevitable constraints of the pandemic, expenditure on capital projects during the year amounted to some £441,952 (2021: £625,842).

Employment Policy

The School is an equal opportunities employer. Full and fair consideration is given to job applications from disabled persons and due consideration is given to their training and employment needs. The number of School employees remains below the threshold for a requirement to report under the Gender Pay reporting regulations but the School determines that all staff remuneration is based upon the role to be performed. Consultation with employees at all levels is maintained with the aim of taking the views of employees into account when decisions are made that are likely to affect their interests. Employees are made aware of the financial and economic performance of the School through normal management channels in a variety of forms including the Personnel Committee, which is chaired by the Deputy Chair of Governors.

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Performance against Objectives for 2021/22

The Board of Governors identified the following short-term objectives for 2021/22 and the School performed against them as follows:

1. Develop the strategic leadership of Learning Success and establish a tiered approach to learning intervention through a clear system of identification and referral – objective partially met.
2. Embed a culture of diversity and inclusion across the school by actively promoting practices that encourage respect for one another – objective met.
3. Continue to embed a strong culture of safeguarding across the school and establish a pupil support team – objective met.
4. Establish a culture of powerful, high quality professional development for all staff that is meaningful and personalised – objective partially met.

FINANCIAL REVIEW

General Review

In the financial year 2021/22, gross fee income was £7,740,984, a decrease of £178,177 (2.2%) over the 2020/21 level (£7,919,161). Average pupil numbers decreased from 504 in the Autumn of 2021 to 494 in the Summer of 2022.

Cash balances generated from operating surpluses provided the funding that enabled £441,952 (2020/21: £625,842) to be allocated to capital projects designed to maintain and improve the School's facilities. Donations and legacies received or confirmed during the year amounted to £27,982 (2020/21: £37,954) allocated to a trophy cabinet and the refurbishment of the boardroom, already completed.

Overall, the Governors consider that the operating surplus before expenditure on capital projects and other transfers of £609,093 (2020/21: £619,036) represented a satisfactory performance under the prevailing circumstances.

As at 31 August 2022, net consolidated general unrestricted funds stood at £7,586,012 (2021: £7,172,815). These funds were wholly deployed in funding the School's premises, equipment and working capital. The balance of funds needed to finance these items has been provided through long term loans, secured on freehold properties. As at 31 August 2021, total long term borrowings (due after more than one year) were £2,539,365 (2021: £2,947,608); a decrease of £408,243 over the year. Net cash balances at the year-end totalled £1,002,848 (2021: £1,417,199), a decrease of £414,351, leaving net bank debt at the year-end of £1,536,517 (2021: net bank debt £1,530,409).

Reserves Policy and Financial Viability

Each year a detailed budget and cash flow is produced for the following year and period performance is monitored against those figures. In setting the budget, the Governors' policy is to generate sufficient reserves each year to enable the School to invest in its infrastructure and fulfil its Development Plan, to support and service its borrowings, as well as to provide working capital and to ensure compliance with relevant banking covenants imposed as part of the School's bank borrowings. The School will utilise all of its reserves in meeting these aims and does not expect to generate free reserves over and above the level required. Annual cash surpluses representing the School's liquid resources are managed carefully in order to service its working capital requirements.

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The School's strategy continues to be to focus upon the continued provision of its services to pupils, parents and staff alike whilst seeking to maintain adequate reserves for the future. During this period in question, the Governors, together with the School's Executive Management have maintained a close watch over all cash balances, both current and forecast, in a formal drive to ensure that the School remains a "going concern" and that loan covenants agreed with lenders remain intact.

PRINCIPAL RISKS AND UNCERTAINTIES

Risk Management

The Governors consider the continued potential impact in all sectors of society of the aftermath of the pandemic and its impact upon the affordability of fees by parents across the independent sector as well as continued upward pressures on suppliers and staffing costs to be the principal risks faced by the school. This impact compounds the risks already present of an uncertain political landscape and economic future. Added to this is the current concern of the decrease in pupil numbers from 2021 to 2022. They also monitor closely the following areas as being potentially major risks:

- Poor development plans;
- Failures of regulatory compliance across all areas but specifically in Safeguarding, Security or Health & Safety;
- Reputational damage from adverse publicity;
- Competition from other schools, both independent and maintained; and
- Inability to attract and retain quality teaching staff.

The Board of Governors retains detailed consideration of risk management as its direct responsibility and has assessed the major risks to which the School is exposed. The risk management process identifies risks, assesses their impact and likelihood and, where necessary, recommends controls to mitigate and monitor those risks that are assessed as high.

The generic controls used by the School to minimise risk include:

- detailed terms of reference together with formal agendas for Committee and Board activity;
- strategic development planning, reviewed at least annually by the Board;
- comprehensive budgeting and management accounting;
- established organisational structures and lines of reporting;
- formal written policies including clear authorisation and approval levels; and
- vetting procedures as required by law for the protection of the vulnerable.

The Governors regularly review the effectiveness of current plans and strategies for managing all identified major risks for both the School and its subsidiary. All Governors' committees maintain risk management as a standing item on meeting agendas and each carries out a comprehensive continuous appraisal of the risks applicable to its specific area of responsibility. The Head and Bursar produce commentaries on the most serious risks; actions required to mitigate those risks are identified and progress on their implementation is carefully monitored within each committee. The Board considers all risks at each meeting and a formal Governors' Risk Register is formally endorsed by the Board each year.

The Board recognises that systems cannot provide absolute assurance that all possible risks have been identified or managed.

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Safeguarding Risk Management

The overriding duty of charity trustees in safeguarding matters is the responsibility for ensuring that those benefiting from, or working with, their charity are not harmed in any way through contact with it. They have a legal duty to act prudently and this means that they must take all reasonable steps within their powers to ensure that this does not happen.

The Governors confirm that there have been no incidents in the period that required reporting to the Charity Commission and that they have:

- assessed the safeguarding risks that might arise from their charity's activities and operations;
- created, developed and put in place suitable policies and procedures to handle allegations and incidents;
- undertaken on-going monitoring to ensure effective implementation of those policies and procedures;
- taken steps to ensure that both the Board and staff working within the charity respond properly when allegations and incidents arise and report as necessary to the police and other agencies; and
- reviewed policies and procedures both periodically and following serious incidents, using their experience of particular incidents to manage and minimise the risk of something similar happening again by making any necessary changes to the charity's policies and procedures.

PLANS FOR THE FUTURE

The School's current Development Plan, initially agreed by the Governors in March 2017 and as subsequently updated, with its accompanying Strategic Vision which underpins the Development Plan, determines the broad direction of the School's objectives. The primary future plans for the School are set out in the core elements of the School's Strategic Vision. These are:

- to continue to ensure the campus is a safe and attractive environment for pupils, staff and visitors alike;
- to provide a happy and secure pastoral environment, in which all pupils are offered opportunities for leadership and service to others;
- to provide a stimulating learning environment in which pupils can develop their academic potential to the full;
- to offer all pupils the opportunities of experiencing a broad range of intellectual, cultural, sporting and wider-community influences and
- to maintain the capability of the School to offer education to children whose parents are unable to afford full fees.

The School will continue to offer a high-quality, all-round education in line with the three key elements of its longer term strategy and ethos and aims as detailed above. The Board of Governors will continue to focus on improving and maintaining the following specific objectives for the forthcoming year:

1. Develop the strategic leadership of Learning Success and establish a tiered approach to learning intervention through a clear system of identification and referral.
2. Embed a culture of equality, diversity and inclusion across the school by actively promoting practices that encourage respect for one another.

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3. Continue to embed a strong culture of safeguarding across the school and establish a pupil support team.
4. Review existing appraisal processes to ensure a culture of powerful, high quality professional development for all staff that is meaningful and personalised.

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the Governors has confirmed that, insofar as they are aware, there is no information of which they are aware which is relevant to the audit, but of which the auditors are unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditors are aware of such information.

This report, including the Strategic Report, was approved by the Governors, as the Directors and Trustees of the charitable company, on 6th December 2022 and signed on their behalf by:


.....

Mr C H J Clayden
Chair of Governors

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STATEMENT OF GOVERNORS' RESPONSIBILITIES

The governors, who are also the directors for the purposes of company law, are responsible for preparing the Governors' Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard in the UK and Republic of Ireland'.

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the affairs of the charitable company and group, and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that year.

In preparing these financial statements the governors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles of the Charities' SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will not continue in operation.

The governors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and group and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

Opinion

We have audited the financial statements of Edge Grove School Trust Limited and its subsidiary for the year ended 31 August 2022 set out on pages 18 to 33. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 August 2022 and the group's surplus or deficit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the school's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the governors with respect to going concern are described in the relevant sections of this report.

Other information

The governors are responsible for the other information. The other information comprises the information included in the governors' annual report (incorporating the directors' report and the strategic report), other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

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In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the governors' report (incorporating the directors' report and strategic report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the governors' report (incorporating the directors' report and strategic report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the governors' report (incorporating the directors' report and strategic report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the governors

As explained more fully in the governors' responsibilities statement, the governors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the governors are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the governors either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

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REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit, in respect to fraud, are: to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses; and to respond appropriately to fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and its management.

Our approach was as follows:

- We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general sector experience, and through discussion with the trustees and other management (as required by auditing standards), and discussed with the trustees and other management the policies and procedures regarding compliance with laws and regulations (see below);
- We identified the following areas as those most likely to have such an effect: health and safety; General Data Protection Regulation (GDPR); fraud; bribery and corruption and employment law. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any. The identified actual or suspected non-compliance was not sufficiently significant to our audit to result in our response being identified as a key audit matter.
- We considered the legal and regulatory frameworks directly applicable to the financial statements reporting framework (FRS 102, the Companies Act 2006 and the Charities Act 2011) and the relevant tax compliance regulations in the UK;
- We considered the nature of the school's operations, the control environment and financial performance.
- We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit;
- We considered the procedures and controls that the school has established to address risks identified, or that otherwise prevent, deter and detect fraud; and how senior management monitors those programmes and controls.

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REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Where the risk was considered to be higher, we performed audit procedures to address each identified fraud risk. These procedures included: testing manual journals; reviewing the financial statement disclosures and testing to supporting documentation; performing analytical procedures; and enquiring of management, and were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

TC Group

Mark Cummins FCCA (Senior Statutory Auditor)

for and on behalf of

TC Group

Statutory Auditor

Office: Steyning, West Sussex

Dated: 5th May 2023

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING THE INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2022 £	Total 2021 £
INCOME FROM:						
Donations, grants and legacies	6	-	43,299	5,050	48,349	79,112
Other trading activities	7	127,693	-	-	127,693	124,039
Investments	8	3,543	-	-	3,543	-
Charitable activities	9	7,638,902	-	-	7,638,902	7,172,180
Other income	10	18,207	-	-	18,207	109,445
Total income		7,788,345	43,299	5,050	7,836,694	7,484,776
EXPENDITURE ON:						
Raising funds	11	107,895	-	-	107,895	91,818
Charitable activities		7,267,253	29,300	4,614	7,301,167	6,773,922
Total expenditure		7,375,148	29,300	4,614	7,409,062	6,865,740
Net income		413,197	13,999	436	427,632	619,036
Transfers between funds	26	-	-	-	-	-
Net movement in funds		413,197	13,999	436	427,632	619,036
Fund balances brought forward	26	7,172,815	14,674	4,910	7,192,399	6,573,363
Fund balances carried forward	26	7,586,012	28,673	5,346	7,620,031	7,192,399

All income and gains for the year are recognised above. All of the group's activities are classed as continuing.

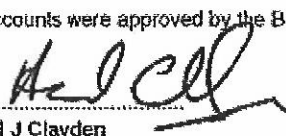
The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
CONSOLIDATED BALANCE SHEET
AS AT 31 AUGUST 2022

Company Number 00947085

	Notes	2022	2021
		£	£
FIXED ASSETS			
Tangible assets	14	10,365,010	10,364,295
Intangible assets - goodwill	16	<u>193,181</u>	<u>214,645</u>
		10,558,191	10,578,940
CURRENT ASSETS			
Stock		36,555	5,733
Debtors	17	243,805	301,796
Cash at bank and in hand		<u>1,002,848</u>	<u>1,417,199</u>
		1,285,208	1,724,728
CURRENT LIABILITIES			
Creditors due within one year	18	<u>1,362,003</u>	<u>1,641,404</u>
NET CURRENT ASSETS / (LIABILITIES)		<u>(76,795)</u>	<u>83,324</u>
TOTAL ASSETS LESS CURRENT ASSETS		10,481,396	10,662,264
LONG TERM LIABILITIES			
Creditors due after one year	19	2,861,365	3,469,885
NET ASSETS		<u>7,620,031</u>	<u>7,192,399</u>
REPRESENTED BY:	26		
RESTRICTED FUNDS		5,346	4,910
UNRESTRICTED FUNDS			
General funds		7,586,012	7,172,815
Designated funds		<u>28,673</u>	<u>14,674</u>
		7,614,685	7,187,489
		<u>7,620,031</u>	<u>7,192,399</u>

The accounts were approved by the Board of Governors and signed on their behalf by:


Mr C H J Clayden

Date:

03 May 2023

EDGE GROVE SCHOOL TRUST LIMITED

(LIMITED BY GUARANTEE)
SCHOOL BALANCE SHEET
AS AT 31 AUGUST 2022

Company Number 00947085

	Notes	2022	2021
		£	£
FIXED ASSETS			
Tangible Assets	14	10,363,358	10,362,558
Investments	15	<u>194,325</u>	<u>216,119</u>
		10,557,683	10,578,676
CURRENT ASSETS			
Stock		38,555	5,733
Debtors	17	243,805	301,796
Cash at bank and in hand		<u>1,002,848</u>	<u>1,417,199</u>
		1,285,208	1,724,728
CURRENT LIABILITIES			
Creditors due within one year	18	<u>1,362,003</u>	<u>1,641,404</u>
NET CURRENT ASSETS		<u>(76,795)</u>	<u>83,324</u>
TOTAL ASSETS LESS CURRENT ASSETS		10,480,888	10,661,999
LONG TERM LIABILITIES			
Creditors due after one year	19	2,861,365	3,469,865
NET CURRENT ASSETS / (LIABILITIES)		<u>7,619,523</u>	<u>7,192,134</u>
REPRESENTED BY:	26		
RESTRICTED FUNDS		5,346	4,910
UNRESTRICTED FUNDS			
General funds		7,585,504	7,172,550
Designated funds		<u>28,673</u>	<u>14,674</u>
		7,614,177	7,187,224
		<u>7,619,523</u>	<u>7,192,134</u>

The accounts were approved by the Board of Governors and signed on their behalf by:


Mr C H J Clayden

Date: 03 May 2023

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022	2021
		£	£
Cash flows from operating activities:			
Net income/expenditure for the year		427,632	619,036
Adjustments for:			
Depreciation charges	14	441,237	411,303
Goodwill amortisation		21,464	21,459
Dividends, interest and rents from investments	8	(3,543)	-
Finance charges		107,895	91,818
(Increase)/decrease in stocks		(32,822)	33,701
(Increase)/decrease in debtors	17	57,991	(201,392)
Increase/(decrease) in creditors	18, 19	(461,716)	(143,194)
Net cash provided by operating activities		558,138	832,731
Cash flows from investing activities:			
Dividends, interest and rents from investments	8	3,543	-
Finance charges		(107,895)	(91,818)
Purchase of tangible fixed assets	14	(441,952)	(627,379)
Net cash used in investing activities		(546,304)	(719,197)
Cash flows from financing activities:			
New finance leases		19,094	19,094
Capital element of hire purchase and finance leases		(37,036)	(19,037)
Repayments of borrowing		(408,243)	(279,144)
Net cash provided by financing activities		(426,185)	(279,087)
Change in cash and cash equivalents in the year		(414,351)	(165,553)
Cash and cash equivalents at the beginning of the year		1,417,199	1,582,752
Cash and cash equivalents at the end of the year		<u>1,002,848</u>	<u>1,417,199</u>
Analysis of cash and cash equivalents			
Cash at bank and in hand		1,002,848	1,417,199
Bank overdraft		-	-
Total cash and cash equivalents		<u>1,002,848</u>	<u>1,417,199</u>

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

1 STATUTORY INFORMATION

The charity is a private company, limited by guarantee, registered in England and Wales. The registered office, company number and charity number are detailed in the Legal and Administrative Information.

2 ACCOUNTING POLICIES

2.1 Basis of preparation

The financial statements have been prepared under the Companies Act 2006, The Charities Act 2011, in accordance with the Charities' Statement of Recommended Practice (SORP (FRS 102)) and Financial Reporting Standard 102.

The charitable company meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at cost or transaction value unless otherwise stated in the relevant accounting policy.

After reviewing the charity's forecasts and projections (including a 12 month cash flow forecast), the Governors have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

The financial statements are prepared in sterling, which is the functional currency of the school. Monetary amounts in the financial statements are rounded to the nearest £.

2.2 Group financial statements

The financial statements consolidate the results of the charitable company and its wholly owned subsidiary on a line by line basis. A separate Statement of Financial Activities (including income and expenditure account) for the charitable company has not been presented as the charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006.

2.3 Critical accounting estimates and judgements

In the application of the school's accounting policies, the governors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised.

The governors do not consider that there are any critical estimates or areas of judgement that need to be brought to the attention of the readers of the financial statements.

2.4 Income

Fees receivable and charges for services, less any allowances, scholarships and bursaries granted by the school against those fees are accounted for in the period in which the service is provided. Where fees are received for a future service period they are included in deferred income, including those fees received under an advance fee payment scheme.

Investment income is accounted for on an accruals basis.

Donations, legacies, grants and other voluntary income are accounted for as and when entitlement arises, the amount can be reliably measured and the economic benefit is considered probable.

Where a donor or an appeal has imposed restrictions the income is credited to a restricted fund.

Rental income in the subsidiary company is accounted for under the accruals basis.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

2.5 Expenditure

Expenditure is accounted for on an accruals basis with irrecoverable VAT included with the item to which it relates.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between expenditure categories and departments on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life as follows:

Freehold land is not depreciated

Freehold buildings	-	2% straight line
Leasehold buildings	-	2% straight line
Fixtures, fittings and equipment (including IT equipment at 25% straight line)	-	10% and 25% straight line
Motor vehicles	-	25% straight line
Leasehold improvements		5% straight line

Minor items of capital expenditure are written off to the Statement of Financial Activities as incurred.

2.7 Goodwill

Goodwill arising on the acquisition of the subsidiary is being amortised over its useful life, which is deemed by the governors to be the period of the lease within the subsidiary company which expires in August 2031.

2.8 Investments

Fixed asset investment in the charity's subsidiary is included at cost less provision for impairment. The charity purchased the subsidiary to obtain rights to the lease of the nursery buildings. Accordingly the investment is being written down over the term of the lease after which time it is expected that the company will cease to trade.

2.9 Stock

Stock is valued at the lower of cost or net realisable value.

2.10 Leasing and hire purchase commitments

Rentals under operating leases are charged to income on a straight line basis over the term of the lease.

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and the useful life of the asset. Obligations under such agreements are included as creditors net of the finance charge allocated to future periods. The finance charge element of the rental payment is charged to the Statement of Financial Activities so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

2.11 Pensions

From the 1 September 2020 the school joined the Aviva APTIS scheme for Teachers. This is a defined contribution pension scheme. The school also contributes to personal pension schemes for its non-teaching staff.

Obligations for contributions to defined contribution pension plans are recognised as expenditure in the statement of financial activities in the periods during which services are rendered by employees.

2.12 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount.

2.13 Cash at bank and in hand

Cash at bank and in hand includes cash and any short term highly liquid investments. The governors seek to use short and medium term deposits where possible to maximise the return on monies held at the bank and to manage cash flow.

2.14 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in a transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

2.15 Fund accounting

General funds and unrestricted funds are available for use at the discretion of the governors in furtherance of the general objectives of the charity and have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the governors for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific funds. The aim and use of each restricted fund is set out in the notes to the financial statements.

3 TURNOVER

The turnover of the school and its subsidiary is wholly attributable to the objects of the school and the principal activity of the subsidiary as stated in the Governors' Report and is earned entirely within the UK.

4 NET INCOME/(EXPENDITURE)

This is stated after charging:

	2022	2021
	£	£
Depreciation	441,237	411,303
Stock charged as an expense	38,555	5,733
Operating lease payments	83,794	68,260
Auditors' remuneration - audit services	12,960	11,900
Auditors' remuneration - non-audit services	-	4,060

5 TAXATION

The charitable company is registered as a charity and all of its income falls within the exemptions under Part 11 of the Corporation Tax Act 2010.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

6 INCOME FROM DONATIONS, GRANTS AND LEGACIES

	UNRESTRICTED	DESIGNATED	RESTRICTED	TOTAL 2022	TOTAL 2021
	£	£	£	£	£
Donations	-	43,299	5,050	48,349	37,954
Furlough grants (CJRS)	-	-	-	-	41,158
	-	43,299	5,050	48,349	79,112

7 INCOME FROM OTHER TRADING ACTIVITIES

	UNRESTRICTED	DESIGNATED	RESTRICTED	TOTAL 2022	TOTAL 2021
	£	£	£	£	£
Lettings income	45,500	-	-	45,500	40,199
Rental income	82,193	-	-	82,193	83,840
	127,693	-	-	127,693	124,039

8 INCOME FROM INVESTMENTS

	UNRESTRICTED	DESIGNATED	RESTRICTED	TOTAL 2022	TOTAL 2021
Interest receivable	3,543	-	-	3,543	-
	3,543	-	-	3,543	-

9 INCOME FROM CHARITABLE ACTIVITIES

	TOTAL 2022	TOTAL 2021
	£	£
Gross school fees	7,740,984	7,919,161
less Covid-19 realignment	-	(226,560)
less bursaries and allowances	(477,825)	(638,528)
Net school fees	7,263,159	7,054,073
Add:		
Registration fees	20,505	17,823
Extras income	154,399	44,105
Learning support income	5,706	17,782
Other ancillary income	195,133	38,397
	7,638,902	7,172,180

10 OTHER INCOME

	TOTAL 2022	TOTAL 2021
	£	£
Sundry income (including insurance claims)	18,207	109,445

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

11 ANALYSIS OF EXPENDITURE

	Staff Costs £	Depreciation £	Other costs £	Total 2022 £	Total 2021 £
Cost of raising funds:					
Financing costs	-	-	107,895	107,895	91,818
Total cost of raising funds	-	-	107,895	107,895	91,818

Charitable expenditure:

Education

Teaching	3,927,367	200,206	459,790	4,587,363	4,155,721
Welfare	135,262	-	529,594	664,856	657,538
Premises	260,881	230,852	598,259	1,089,992	992,188
Support and governance	538,651	21,464	398,841	958,956	968,475
Total charitable expenditure	4,862,161	452,522	1,986,484	7,301,167	6,773,922

Total expenditure	4,862,161	452,522	2,094,379	7,409,062	6,865,740
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Analysis of support and governance costs:

	2022 £	2021 £
Governance costs:		
Auditors' remuneration for audit services	12,960	11,900
Support staff wages relating to governance	11,806	14,654
Total governance costs	24,766	26,554
Support costs:		
Auditors' remuneration for non audit services	-	4,060
Legal and professional fees relating to support	52,903	39,273
Support staff wages, national insurance and pension	538,651	570,787
Other support costs	342,636	327,801
	958,956	968,475

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

12 STAFF COSTS

The average monthly number of full time equivalent employees during the year was:

	2022	2021
	Number	Number
Teaching	78	75
Welfare	4	11
Premises	8	7
Administration	13	14
	103	107

The aggregate payroll costs for the year were as follows:

	2022	2021
	£	£
Wages and salaries	3,897,640	3,700,502
Social security costs	364,615	336,689
Pension costs	599,906	617,011
	4,862,161	4,654,202

None of the governors received any remuneration or other benefits from the school or any connected body.

Wages and salaries include £nil (2021: £4,035) redundancy costs.

Staff earning in excess of £60,000 per annum in the following bands are:

	2022	2021
	Number	Number
£60,000 - £69,999	6	4
£70,000 - £79,999	-	1
£110,000 - £119,999	1	1
£120,000 - £129,999	-	-

Of the employees whose emoluments exceed £60,000, 7 (2021: 6) have retirement benefits accruing under defined contribution schemes and nil (2021: nil) have benefits accruing under defined benefit schemes. Contributions payable by the charity to those schemes for higher paid employees were:

	2022	2021
	£	£
Defined contribution schemes	118,716	74,300

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

12 STAFF COSTS - CONTINUED

The key management personnel of the school are detailed in the Governors' Report and Legal and Administrative Information. In 2022 there are 9 employees (2021: 8 employees).

	2022 £	2021 £
Aggregate employee benefits of key management personnel (including employer pension and NI contributions)	<u>830,465</u>	<u>740,375</u>

13 COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES - 31 AUGUST 2021

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2021 £
INCOME FROM:				
Donations and legacies	51,743	23,724	3,645	79,112
Other trading activities	124,039	-	-	124,039
Charitable activities	7,172,180	-	-	7,172,180
Other income	109,445	-	-	109,445
Total income	<u>7,457,407</u>	<u>23,724</u>	<u>3,645</u>	<u>7,484,776</u>
EXPENDITURE ON:				
Raising funds	91,818	-	-	91,818
Charitable activities	6,757,918	10,452	5,552	6,773,922
Total expenditure	<u>6,849,736</u>	<u>10,452</u>	<u>5,552</u>	<u>6,865,740</u>
Net income/(expenditure)	607,671	13,272	(1,907)	619,036
Transfers between funds	1,422	(941)	(481)	-
Net movement in funds	<u>609,093</u>	<u>12,331</u>	<u>(2,388)</u>	<u>619,036</u>
Fund balances brought forward	6,563,722	2,343	7,298	6,573,363
Fund balances carried forward	<u>7,172,815</u>	<u>14,674</u>	<u>4,910</u>	<u>7,192,399</u>

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

14 TANGIBLE FIXED ASSETS - GROUP

	Freehold Property	Short Leasehold Property	Fixtures, Fittings & Equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 September 2021	687,285	10,940,882	1,917,984	92,047	13,638,198
Additions	141,541	238,285	62,126	-	441,952
Disposals	-	(10,179)	-	-	(10,179)
At 31 August 2022	828,826	11,168,988	1,980,110	92,047	14,069,971
Depreciation					
At 1 September 2021	80,331	1,916,427	1,210,275	66,870	3,273,903
Charge for year	11,551	229,480	184,257	15,949	441,237
Eliminated on disposal	-	(10,179)	-	-	(10,179)
At 31 August 2022	91,882	2,135,728	1,394,532	82,819	3,704,961
Net Book Value					
At 31 August 2022	736,944	9,033,260	585,578	9,228	10,365,010
At 1 September 2021	606,954	9,024,455	707,709	25,177	10,364,295

TANGIBLE FIXED ASSETS - SCHOOL

	Freehold Property	Short Leasehold Property	Fixtures, Fittings & Equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 September 2021	687,285	10,935,432	1,917,984	92,047	13,632,748
Additions	141,541	238,285	62,126	-	441,952
Disposals	-	(10,179)	-	-	(10,179)
At 31 August 2022	828,826	11,163,538	1,980,110	92,047	14,064,521
Depreciation					
At 1 September 2021	80,331	1,912,716	1,210,275	66,870	3,270,192
Charge for year	11,551	229,393	184,257	15,949	441,150
Eliminated on disposal	-	(10,179)	-	-	(10,179)
At 31 August 2022	91,882	2,131,930	1,394,532	82,819	3,701,163
Net Book Value					
At 31 August 2022	736,944	9,031,608	585,578	9,228	10,363,358
At 1 September 2021	606,954	9,022,716	707,709	25,177	10,362,556

ASSETS ON FINANCE LEASES AND HIRE PURCHASE - GROUP AND SCHOOL (included above)

	Fixtures, Fittings & Equipment £
Cost	
At 1 September 2021	41,137
Additions	-
At 31 August 2022	41,137
Depreciation	
At 1 September 2021	27,424
Charge for year	10,284
At 31 August 2022	37,708
Net Book Value	
At 31 August 2022	3,429
At 1 September 2021	13,713

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

15 INVESTMENTS IN SUBSIDIARIES

	2022
	£
Cost	
At 1 September 2021 and 31 August 2022	<u>317,822</u>
Impairment	
At 1 September 2021	101,703
Impairment in year	21,794
At 31 August 2022	<u>123,497</u>
Net book value	
At 31 August 2022	<u>194,325</u>
At 1 September 2021	<u>216,119</u>

The school owns 100% of the share capital of the following company:
Edge Grove Nursery School Limited, company number 03830269, registered in England and Wales
(purchased 19 December 2016)

	2022
	£
Summary trading results:	
Turnover	63,500
Administrative expenses	(63,587)
Net profit/(loss)	<u>(87)</u>
Summary balance sheet:	
Fixed assets	1,652
Current assets	-
Creditors falling due within one year	-
Net assets	<u>1,652</u>
Aggregate share capital and reserves	<u>1,652</u>

Contribution by parent company	2022	2021
	£	£
The parent charity contribution to the results for the year is as follows:		
Income	7,836,694	7,484,776
Expenditure	(7,409,305)	(6,865,979)
Net income/(expenditure) for the year	<u>427,389</u>	<u>618,797</u>

16 GOODWILL ON CONSOLIDATION

	£
Cost	
At 1 September 2021 and 31 August 2022	<u>314,891</u>
Amortisation	
At 1 September 2021	100,246
Amortisation for year	21,464
At 31 August 2022	<u>121,710</u>
Net Book Value	
At 31 August 2022	<u>193,181</u>
At 1 September 2021	<u>214,645</u>

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

17 DEBTORS

	Group		School	
	2022	2021	2022	2021
	£	£	£	£
Fee debtors	106,250	170,924	106,250	170,924
Prepayments and accrued income	123,367	113,551	123,367	113,551
Other debtors	14,188	17,321	14,188	17,321
	243,805	301,796	243,805	301,796

18 CREDITORS: due within one year

	Group		School	
	2022	2021	2022	2021
	£	£	£	£
Bank loans and overdrafts	473,669	473,669	473,669	473,669
Finance leases and hire purchase	14,870	22,464	14,870	22,464
Trade creditors	29,124	80,169	29,124	80,169
Accruals	59,909	144,203	59,909	144,203
Fees in Advance	327,836	416,256	327,836	416,256
Advance fee payment scheme	288,878	368,051	288,878	368,051
Deposits	44,000	44,100	44,000	44,100
Other creditors	21,321	-	21,321	-
Other taxes and social security	102,396	92,492	102,396	92,492
	1,362,003	1,641,404	1,362,003	1,641,404

Fees in advance represent fees received for the Autumn term 2022.

19 CREDITORS: due after one year

	Group		School	
	2022	2021	2022	2021
	£	£	£	£
Bank loans	2,539,365	2,947,608	2,539,365	2,947,608
Finance leases and hire purchase	-	10,348	-	10,348
Advance fee payment scheme	-	167,409	-	167,409
Deposits	322,000	344,500	322,000	344,500
	2,861,365	3,469,865	2,861,365	3,469,865

20 ADVANCE FEE PAYMENT SCHEME

	£
Balance at 1 September 2021	535,460
New contracts	217,330
Amounts used to pay for fees	(463,912)
Balance at 31 August 2022	288,878

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

20 ADVANCE FEE PAYMENT SCHEME - CONTINUED

Parents may enter into a contract to pay the school in advance for contributions towards tuition fees. The money may be returned subject to specific conditions on the receipt of notice. Assuming that the pupils remain at the school fees will be applied as follows:

	£
Within one year	288,878
Within 1 -5 years	-
	<u>288,878</u>

21 ANALYSIS OF SECURED DEBTS - SCHOOL AND GROUP

Bank loans are wholly repayable in instalments as follows:

	2022 £	2021 £
Less than one year	473,669	473,669
In more than one year but less than five years	2,539,365	2,947,608
In more than five years	-	-
	<u>3,013,034</u>	<u>3,421,277</u>

The bank overdraft facility and loans are secured by a first land charge over 3 Horwood Cottages, 9 & 11 High Cross and 1 & 2 Roundbush Cottages along with a debenture in favour of Barclays Bank plc.

The bank loans are due to mature in 2023 and 2024, they have floating interest rates with a margin of 1.75% and 2.75%. There is also a CBIL loan which has a floating interest rate with a margin of 2%. This CBIL loan is repayable in 2026. All loans are being repaid in monthly instalments.

Net obligations payable under hire purchase and lease contracts:

	2022 £	2021 £
Within one year	14,870	22,464
Between one and five years	-	10,348
	<u>14,870</u>	<u>32,812</u>

22 COMMITMENTS UNDER OPERATING LEASES

At 31 August 2022 the school had total commitments under non-cancellable operating leases payable as follows:

	Land & Buildings		Other	
	2022	2021	2022	2021
	£	£	£	£
Within one year	50,000	50,000	16,892	25,272
Between one and five years	200,000	200,000	29,164	46,056
Over five years	1,100,000	1,150,000	-	-
	<u>1,350,000</u>	<u>1,400,000</u>	<u>46,056</u>	<u>71,328</u>

Additionally, Edge Grove Nursery School Ltd has lease commitments on property totalling £762,000 over the term of the lease, which expires in August 2031, from an annual rent charge of £63,500.

23 SHARE CAPITAL AND CONTROL

The charity is limited by guarantee and does not have any share capital. In the event of a winding up each member guarantees to contribute an amount of no more than £1.

EDGE GROVE SCHOOL TRUST LIMITED
(LIMITED BY GUARANTEE)
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

24 RELATED PARTIES

The school has taken advantage of the exemption, under Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

During the previous year, the School incurred costs for the recruitment of a new Bursar totalling £8,500 with a company of which a Governor (D.Williams) is a director. There are no related party transactions in 2022.

26 SUMMARY OF FUND MOVEMENTS

	At 1.9.21	Income	Expenses	Transfers	Gains/ (losses)	At 31.8.22
	£	£	£	£	£	£
Unrestricted funds						
Designated Funds	14,674	43,299	(29,300)	-	-	28,673
General reserves	7,172,815	7,788,345	(7,375,148)	-	-	7,586,012
	7,187,489	7,831,644	(7,404,448)	-	-	7,614,685
Restricted Funds						
Bursary & Hardship funds	4,910	5,050	(4,614)	-	-	5,346
	4,910	5,050	(4,614)	-	-	5,346
Total funds	7,192,399	7,836,694	(7,409,062)	-	-	7,620,031

Unrestricted funds:

The governors have designated funds raised by the Friends of Edge Grove and from other fund raising activities toward future capital and maintenance projects.

Restricted funds:

The bursary fund represents donations from leavers towards future bursary provisions. The school also raised monies during the year toward a COVID-19 Hardship fund.

27 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2022 £
31st August 2022				
Fixed assets	10,558,191	-	-	10,558,191
Current assets	1,251,189	28,673	5,346	1,285,208
Creditors: less than one year	(1,362,003)	-	-	(1,362,003)
Creditors: over one year	(2,861,365)	-	-	(2,861,365)
	7,586,012	28,673	5,346	7,620,031
	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total 2021 £
31st August 2021				
Fixed assets	10,578,940	-	-	10,578,940
Current assets	1,705,144	14,674	4,910	1,724,728
Creditors: less than one year	(1,641,404)	-	-	(1,641,404)
Creditors: over one year	(3,469,865)	-	-	(3,469,865)
	7,172,815	14,674	4,910	7,192,399

28 CAPITAL COMMITMENTS

There were no capital commitments at the year end (2021: £117,272).



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Audit Findings Report Year Ended 31 August 2022

Presented to the Governors and Management Team

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Your contacts in connection with this report are:

Mark Cummins – Charities & Education Partner
markcummins@TC-Group.com

Harry Ward – Audit Manager
harryward@TC-Group.com

1. Introduction and Coverage

Purpose of this Report

The purpose of this report is to set out certain matters that came to our attention during the course of the audit of Edge Grove School Trust Limited and its subsidiary for the year ended 31 August 2022.

In order to comply with the provisions of International Standards on Auditing we are required to report to you our audit findings and in particular:

- Views about the qualitative aspects of your accounting practices and financial reporting;
- Unadjusted and adjusted misstatements;
- Matters specifically required by Auditing Standards to be communicated to those charged with governance (such as fraud and error);
- Expected modifications to our auditor's report;
- Material weaknesses in the accounting and internal control systems; and
- Any other relevant and material matters relating to the audit.

We consider that the audit approach adopted will provide the Governors with the required confidence that a thorough and robust audit has been carried out. We can confirm that we anticipate no moderations to our standard auditor's report.

Appreciation

We would like to formally thank Gillian Dippenaar and her team for their help and assistance with the audit process. We were provided with all the information we needed to carry out our work.

Responsibilities

The Governors are responsible for preparing the Governors' Report and Financial Statements. TC Group as auditors to Edge Grove School Trust Limited are responsible for forming an opinion on the Financial Statements.

Limitations

Our audit procedures, which have been designed to enable us to express an opinion on the Financial Statements, have included the examination of the transactions and the controls thereon of the school. The work we have done was not primarily directed towards identifying weaknesses in the school's accounting systems other than those that would affect our audit opinion, nor to the detection of fraud.

We have included in this report only those matters that have come to our attention as a result of our normal audit procedures and, consequently, our comments should not be regarded as a comprehensive record of all weaknesses that may exist or improvements that could be made.

1. Introduction and Coverage

To a certain extent the content of this paper comprises general information that has been provided by, or is based on discussions with, management and staff. Except to the extent necessary for the purposes of the audit, this information has not been independently verified. This report is to be regarded as confidential to the Governors and is intended for use by them and staff of the school only. No responsibility is accepted to any other person in respect of the whole or part of its contents. Before this report, or any part of it, is disclosed to a third party our consent must be obtained.

2. Independence

Auditing Standards require us to communicate at least once a year regarding all relationships between TC Group and the school that may reasonably be thought to have a bearing on our independence.

We have reviewed our independence and confirm that TC Group is independent within the meaning of regulatory and professional requirements. In particular the objectivity of our partner, Mark Cummins, and his audit team is not impaired.

Our review included consideration of whether:

- The firm is dependent on the school as a client due to the significance of the audit fee to the firm;
- The firm is owed significant overdue fees;
- There is any actual or threatened litigation between the firm and the school;
- Any benefits have been received by the audit team which are not modest;
- The firm has any mutual business interest with the school;
- Any members of the audit team have any personal or family connections with the school or Governors; and
- Independence is impaired through the provision of services other than the statutory audit.

3. Qualitative Aspects of Accounting Practices and Financial Reporting

ACCOUNTING POLICIES

We have reviewed the school's accounting policies, as stated in the financial statements, and confirm that they are appropriate to provide relevant, reliable, comparable and understandable information.

RELATED PARTY TRANSACTIONS

We are required to focus on the identification and assessment of the risks of material misstatement associated with related party relationships and transactions.

We are required as an audit team to discuss the risks of fraud associated with related parties and to perform specific procedures on any related party transactions outside the normal course of business.

The related party transactions have been listed in the letter of representation.

ACCOUNTING ESTIMATES

As auditors, we are aware that the selected basis of an accounting estimate may have a significant impact on the financial statements so in our work we need to identify all accounting estimates and the basis of the estimate and, where we consider there to be a high estimation uncertainty, we must ensure our audit work challenges the basis of the estimate.

We are also required to consider the outcome of accounting estimates in prior periods as a basis for our risk assessment in the current year.

The most significant accounting estimates concern depreciation of fixed assets, recognition of revenue, cost allocation, and the basis and calculation of the provision for bad and doubtful debts.

We have reviewed these accounting estimates for the school and conclude that they have been calculated on a basis that is consistent with our knowledge of the school and the sector as a whole.

GOING CONCERN

The accounts have been prepared on a going concern basis.

The Governors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the school's ability to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

Our audit testing did not highlight any issues in preparing the accounts on a going concern basis.

4. Audit and Accounting Issues Identified During the Audit

1.1 Update on prior year recommendations

Nothing to report

1.2 Current year findings

Nothing to report

- Our audit included consideration of internal controls relevant to the preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control.
- The matters being reported here are limited to those deficiencies that we have identified during the course of our audit and that we have concluded are of sufficient importance to merit being reported to you.
- If we had performed more extensive procedures on internal controls, we might have identified more deficiencies to be reported

5. Audit Misstatements

A summary of the unadjusted/adjusted misstatements identified during the course of our work is set out below.

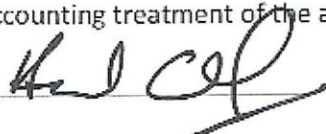
We have not disclosed below those items that we consider to be 'clearly trivial' in the context of our audit. For this purpose we consider 'clearly trivial' to be any matter less than £7,800. We advised management of all misstatements and agreed with them whether or not adjustments to the accounts should be made.

	Increase or (decrease) to surplus	Increase or (decrease) to Net Assets
Adjusted Audit Misstatements	£	£
To reallocate payments in advance included in trade creditors to prepayments (£66,389)	-	-
To reallocate fees in advance from trade debtors (£327,836)	-	-
To correct the split of bank loan ageing (£473,669)	-	-
To gross up restricted and designated funds	14,434	14,434
Total adjusted items	14,434	14,434

There were no unadjusted misstatements identified.

We approve the accounting treatment of the above adjusted and unadjusted misstatements.

Governor



Date

03 May 2023

On behalf of the Board of Governors

Appendix i Letter of Representation

TC Group
The Courtyard
Shoreham Road
Upper Beeding
Steyping
West Sussex
BN44 3TN

Dear Sirs

During the course of your audit of our Financial Statements for the year ending 31 August 2022, the following representations were made to you by management and Governors.

1. We acknowledge as Governors our responsibilities under the Companies Act 2006 and Charities Act 2011 for preparing Financial Statements in accordance with the applicable accounting framework (SORP 2015 - FRS102) and for making accurate representations to you as auditors.
2. We confirm that in our opinion the financial statements give a true and fair view and in particular that where any additional information must be disclosed in order to give a true and fair view that information has in fact been disclosed.
3. We confirm that all accounting records have been made available to you for the purposes of your audit, in accordance with your terms of engagement, and that all transactions undertaken by the school have been properly reflected and recorded in the accounting records. All other records and related information, including minutes of all management and Governors' meetings, have been made available to you. We have given you unrestricted access to persons within the school in order to obtain evidence and have provided any additional information that you have requested for the purposes of your audit.
4. We acknowledge our responsibility for the design, implementation and maintenance of internal control systems to prevent and detect fraud and error. We have disclosed to you the results of our risk assessment that the Financial Statements may be misstated as a result of fraud. We have disclosed to you all instances of known or suspected fraud affecting the school involving management, employees who have a significant role in internal control or others that could have a material effect on the Financial Statements. We have also disclosed to you all information in relation to allegations of fraud or suspected fraud affecting the school's Financial Statements communicated by current or former employees, analysis, regulators or others.
5. The school has satisfactory title to all assets and there are no liens or encumbrances on the school's assets, except for those that are disclosed in the notes to the Financial Statements.
6. We have recorded or disclosed, as appropriate, all liabilities, both actual and contingent, and have disclosed in the notes to the Financial Statements all guarantees that we have given to third parties.

Appendix i Letter of Representation

7. We have no plans or intentions that may materially alter the carrying value and where relevant the fair value measurements or classification of assets and liabilities reflected in the Financial Statements.
8. The methods, data and significant assumptions used by us in making accounting estimates, and their related disclosures, are appropriate to achieve recognition, measurement and disclosure that is reasonable in the context of the applicable financial reporting framework.
9. We confirm that the school has had, at no time during the year, any arrangement, transaction or agreement to provide credit facilities (including loans, quasi-loans or credit transactions) for Governors, nor to guarantee nor provide security for such matters, except as already disclosed in the Financial Statements.
10. We have disclosed to you all claims in connection with litigation that have been, or are expected to be, received and such matters, as appropriate, have been properly accounted for, and disclosed in, the Financial Statements and that these have been accounted for in accordance with the applicable financial reporting framework (SORP 2015 - FRS102).
11. We confirm that we are not aware of any possible or actual instances of non-compliance with those laws and regulations which provide a legal framework within which the school conducts its activities and which are central to the school's ability to conduct its activities, except as explained to you and as disclosed in the Financial Statements.
12. We confirm that the related party relationships and transactions set out below are a complete list of such relationships and transactions and that we are not aware of any further related parties or transactions:
13. We confirm that all related party relationships and transactions have been accounted for and disclosed in accordance with the applicable accounting framework (SORP 2015 – FRS 102)

Party	Relationship	Nature of transaction
I A Sheldon	Governor	None
P A Kendall	Governor/Director of Sub	None
C H J Clayden	Governor	None
A J Godfrey	Governor	None
C E Lilley	Governor	None
A J Robson	Governor	None
J L Stevens	Governor	None
Z M Khawaja	Governor	None
J W Tweddle	Governor	None
I S Elliott	Governor	None
S O'Sullivan	Governor	None
D A E Williams	Governor	None
D G Emkes	Governor	None

14. We confirm that there have been no events since the balance sheet date which require disclosing or which would materially affect the amounts in the Financial Statements, other than those already disclosed or included in the Financial Statements.
15. We confirm that the school has not contracted for any capital expenditure other than as disclosed in the Financial Statements.

Appendix i Letter of Representation

16. We believe that the school's Financial Statements should be prepared on a going concern basis on the grounds that current and future sources of funding or support will be more than adequate for the school's needs. We also confirm our plans for future action(s) required to enable the company to continue as a going concern are feasible. We have considered a period of twelve months from the date of approval of the Financial Statements. We believe that no further disclosures relating to the school's ability to continue as a going concern need to be made in the Financial Statements.
17. The effects of unadjusted misstatements are immaterial, both individually and in aggregate, to the Financial Statements as a whole.
18. All grants, donations and other income, the receipt of which is subject to specific terms or conditions, have been notified to you. There have been no breaches of terms or conditions in the application of such income.
19. We acknowledge our legal responsibilities regarding disclosure of information to you as auditors and confirm that:
- So far as each Governor is aware, there is no relevant audit information that you as auditors are unaware of; and
 - Each Governor has taken all the steps that they ought to have taken as Governor to make themselves aware of any relevant audit information and to establish that you are aware of that information.
20. We confirm that we have reviewed the UK Sanctions list and confirm that to our knowledge the company has not had any transactions with any entity connected to those listed. We confirm we have complied with the requirements of the UK sanctions regime throughout the financial year and subsequently. (<https://www.gov.uk/government/publications/the-uk-sanctions-list>)

We confirm that the above representations are made on the basis of enquiries of management and staff with relevant knowledge and expertise (and, where appropriate of supporting documentation) sufficient to satisfy ourselves that we can properly make these representations to you and that to the best of our knowledge and belief they accurately reflect the representations made to you by the Governors during the course of the audit.

Yours faithfully

Signed on behalf of the Board of Governors:

 Governor 03 May 2023 Date

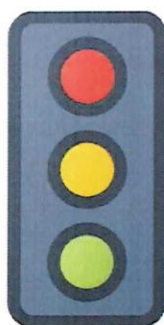
On behalf of the School's Executive Management:

 Bursar & Company Secretary 03 May 2023 Date

Appendix ii Financial Performance Report

Year Ended 31 August 2022

This financial performance report has been prepared to assist governors in understanding the school's financial performance and building up a year on year comparison. It includes some Key Performance Indicators, ones which we think are fundamental for schools. It is not a benchmarking report comparing the school to others.



Results are significantly outside normal expectations (although there may be genuine reasons e.g. COVID-19)

Results are outside normal expectations, but see above

Satisfactory

Full Time Equivalent Pupil Numbers (School)

497	524	525	508
2022	2021	2020	2019
£	£	£	£

SCHOOL FEES	Gross Fees	7,740,984	7,919,161	7,923,403	7,401,384
	Bursaries, Scholarships and Discounts including Covid-19 realignments	(477,825)	(865,088)	(1,279,208)	(563,897)
	Net Fees	7,263,159	7,054,073	6,644,195	6,837,487
	Extras	375,743	118,107	138,942	192,597
	% Increase/(decrease) in Total Net Fees	3%	6%	(3%)	5%
	Bursaries, Scholarships and Discounts as a % of Gross Fee (including COVID – 19 discounts)	6%	11%	16%	8%
	Average Net Fee Per Pupil Including Extras	15,370	13,687	12,920	13,839

SCHOOL COSTS	Total Costs	7,409,062	6,865,740	6,742,239	6,621,072
	Total teaching staff costs	3,927,367	3,627,259	3,828,968	3,541,460
	Teaching Numbers	78	75	77	75
	Average Cost of Employment per Teacher	50,351	48,363	49,726	47,219
	% Increase/(decrease) in Total Teaching Staff Costs	8%	(5%)	8%	5%
	Total Other Costs (All Costs Excluding Teaching Staff Costs)	3,481,695	3,238,481	2,913,271	3,079,612
	% Increase/(decrease) in Other Costs	8%	11%	(5%)	4%
	Total Teaching Staff Costs as a % of Net Fees	54%	51%	58%	52%
	Average Cost Per Pupil	14,908	13,103	12,842	13,034

Appendix ii Financial Performance Report

SCHOOL SURPLUS	Net Surplus for the year	427,632	619,036	442,331	613,387
	Net Surplus Before Depreciation	880,154	1,051,804	825,969	943,080
	Net Surplus Before Depreciation as a % of Net Fees	12%	15%	12%	14%
	Surplus/(deficit) Per Pupil Based on Average Net Fee Less Average Total Cost Per Pupil	462	584	78	805

SCHOOL FEES KEY POINTS

- Despite a reduction in pupil numbers, net fees have increased by 3% compared to FY21. This increase can mainly be attributed to the reduction in bursaries, scholarships and discounts in FY22. This reduction has been driven by the Covid-19 discount of £227k in FY21, whereas there was no Covid-19 discount required in FY22.
- Bursaries, scholarships and discounts have decreased significantly due to the reduction detailed above. Further to the Covid-19 discount discussed above, there was also a reduction in bursaries of £161k in the year compared to FY21.
- Average net fee per pupil has increase by £1,683. This has been impacted by additional income through extras (school operating in a more normal capacity and music lessons now being operated in-house). And also the reduction in Covid – 19 discounts.

SCHOOL COSTS KEY POINTS

- Total costs have increased significantly by £543,322 (8%). A significant proportion of this increase can be attributed to the £300k increase in staff costs as a result of the increase in salaries and teaching staff headcount.
- Other costs have increased considerably by approximately £243,214 (8%). The significant increase in the cost of living will have contributed towards this increase and the school operating in a more normal capacity.
- Teaching staff costs as a % of net fees has increased to 54%. Again this is as a result of the increase teaching staff costs as a result of increased salaries and teaching staff headcount, which has not been offset by the increase in net fees. 54% is still within the % level we would recommend for the school (below 55%).
- The average cost per pupil increased by 14% 2022. This is as a result of the significant increase in total costs in 2022 and reduction in pupil numbers (recognising that a significant proportion of costs are fixed).

Appendix ii Financial Performance Report

SCHOOL SURPLUS KEY POINTS

- The school report an overall net surplus for the year of £427,632 which has decreased by £191,404 (31%).
- Net surplus before depreciation was at £800,154 in 2022, which resulted in a 12% return, compared to 15% in 2021. We recommend that the school should aim for a minimum return of 13%-15% to ensure the finance model of the school remains strong.
- The school recorded a surplus per pupil of £462 for the year to August 2022 which is down on 2021 by £122 per pupil.