

SEVENOAKS SCHOOL FOUNDATION

England & Wales · Charity number 307923

Details

Status Registered

Legal form Other

Registered 1970-11-18

Register [View on the Charity Commission register](#)

Contact

Address Sevenoaks School Foundation
High Street
Sevenoaks
TN13 1HU

Phone 01732455133

Email clerk@sevenoaksschool.org

Website www.sevenoaksschool.org/support-us/the-foundation/

Activities

Objects: To advance education including by, but not limited to, the provision of a day and boarding school or schools in or near Sevenoaks including ancillary or incidental educational activities and other associated activities for the benefit of the community.

Activities: To provide facilities for the education of children at Sevenoaks School by raising funds to support new building projects and the widening of access by the award of bursaries.

Classification

- **How:** Makes Grants To Individuals, Provides Other Finance, Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training
- **Who:** Children/young People

Geography

- **Area of benefit:** SEVENOAKS AND THE IMMEDIATELY SURROUNDING AREA.
- Kent

Finances

Period end	Income	Expenditure	Assets	Employees
2025-07-31	£7,771,692	£4,971,059	£47,944,415	9
2024-07-31	£4,101,458	£4,141,881	£45,146,163	6
2023-07-31	£5,363,858	£3,790,258	£45,030,184	4
2022-07-31	£5,181,385	£3,770,161	£43,510,152	4
2021-07-31	£4,691,536	£3,635,370	£42,127,514	7
2020-07-31	£5,481,896	£3,524,233	£40,759,530	8

Trustees

Name	Role	Appointed
Brian Zhong Hwey Ong		2022-12-12
Bukunola Alakija		2021-09-24
DERICK ROYAARDS WALKER MA		2014-03-24
Dr Nikki May Wing Lee		2019-12-05
Jin Yu Cheong		2019-12-05
Kenneth Cheung		2019-12-05
Marco Alvera		2021-12-09
Pratap Baburao Shirke		2019-12-05
TIMOTHY JOHN CHILD		2014-06-25
Tat-Seng Chiam		2019-12-05

Linked charities

- GROVES HISTORY PRIZE (307923-1)
- G A LINGNER FOR SCHOLARSHIPS IN CONNEXION WITH SEVENOAKS SCHOOL (307923-2)
- GROVES HISTORY PRIZE (307923-3)
- C S CHIESMAN SETTLEMENT FOR SEVENOAKS SCHOOL (307923-4)

Accounts



SEVENOAKS SCHOOL FOUNDATION

**TRUSTEES' REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025**

SEVENOAKS SCHOOL FOUNDATION TRUSTEES, OFFICERS AND ADVISERS

TRUSTEES

Derick Walker (Chair)
Bukunola Alakija
Marco Alvera
Jin Yu Cheong
Kenneth Cheung
Tat-Seng Chiam
Tim Child
Nikki Lee
David McEuen (resigned 31 August 2025)
Brian Ong
Pratap Shirke

OFFICERS

Clerk to the Foundation	Dr Brigid McAhron MA MPhil PhD (until 25 July 2025) Emma El-Alami LLB (hons) DipLP NP (from 1 August 2025) Emma El-Alami LLB (hons) DipLP NP (to 31 July 2025) Melanie Gailey (from 1 August 2025)
Deputy Clerk	Joanna Walker Lynne Wrigley (until 1 January 2025) Mark Sellis (from 1 January 2025)
Chief Development Officer	
Director of Finance	

REGISTERED ADDRESS

Sevenoaks School
Sevenoaks
Kent TN13 1HU

Telephone	01732 455133
Email	foundation@sevenoaksschool.org

ADVISERS

Bankers	National Westminster Bank plc 67 High Street Sevenoaks Kent TN13 1LA
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Solicitors	Thomson Snell & Passmore 3 Lonsdale Gardens Tunbridge Wells Kent TN1 1NX
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Auditor	Crowe U.K. LLP 55 Ludgate Hill London EC4M 7JW
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Insurance Brokers	Aon Risk Services Ltd Somerset House London Road Redhill Surrey RH1 1LU
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Chartered Surveyors	Howard Sharp & Partners 79 Great Peter Street Westminster London SW1P 2EZ
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SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2025

The Trustees of Sevenoaks School Foundation present their annual report for the year ended 31 July 2025, together with the audited accounts for the year. The accounts have been prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" revised 2019 (The Charities SORP), as well as with applicable accounting standards and statutory requirements.

REFERENCE AND ADMINISTRATIVE INFORMATION

A Scheme for Sevenoaks School Foundation (307923) was approved by the Charity Commission on 26 January 2004. It is a distinct charity from Sevenoaks School and has independent Trustees. The Trustees are listed on page one, as are particulars of the executive officers, registered address and the Charity's professional advisers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Foundation is governed by the Scheme of 26 January 2004.

Recruitment and Training of Trustees

Trustees are appointed by the Governors of Sevenoaks School, a Company Limited by Guarantee (4908949) and a registered charity (1101358). In making these appointments, account is taken of eligibility, personal competence, specialist skills and availability. Induction is conducted by the Clerk and Deputy Clerk to the Foundation and training on governance and other relevant matters is made available to the Trustees. The purpose of the training is to keep Trustees informed and updated on current issues in the sector and regulatory requirements. The Trustees are aware of the Charity Governance Code published in 2017 (and subsequent update) which sets out the principles and recommended practice for good governance within the sector. Sevenoaks School Foundation keeps its governance arrangements under review with reference to the principles within the code.

Organisational Management

The Trustees are responsible for the overall management and control of Sevenoaks School Foundation and meet on at least two occasions during the year. The Clerk to the Foundation and the Chief Development Officer attend meetings of the Trustees, as do the Headmaster of Sevenoaks School, the Deputy Clerk and the Director of Finance, and together this group are the key management personnel. When required, the Trustees set up Steering Groups to oversee major projects.

Remuneration policy is set by the Trustees with the objective of rewarding staff, including key management personnel, fairly and reasonably. The appropriateness and relevance of the remuneration policy is reviewed annually having taken account of comparative pay data.

Risk Management

The Trustees manage and review risk through the Risk Framework, designed to give the Trustees greater visibility of key risks and organised in a format to bring improved clarity and support meaningful discussion of risk. Under the Framework risks are organised under the headings of operational risks, business model risks and external risks, all of which inform the assessment of three top level strategic risks. A summary report is considered by the Trustees at each Trustee meeting, with the full Risk Framework tabled annually for review.

Strategic risks

The three top level strategic risks are: failure in overall business model; ineffective investment; and failure to develop or maintain the School campus. At the end of 2024/25, the key risk facing the Foundation relates to Geo-Political and Economic Volatility which has increased from medium to high. The Sevenoaks School community benefits from its international diversity. Trustees are concerned that current geo-political developments may negatively impact the broader Sevenoaks School community including prospective donors. Domestic policy may also have a negative impact on our community, with some choosing to leave the UK.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2025

OBJECTS, AIMS AND ACTIVITIES

Objects

The objects of the charity are the advancement of education by the provision of a day and boarding school in or near Sevenoaks and by ancillary or incidental educational activities and other associated activities for the benefit of the community and, in selecting pupils to attend the School, preference shall be given to boys and girls who are or who have a parent or parents resident in the designated area. In this context the designated area is defined as Sevenoaks and the immediately surrounding area.

In January 2025 the Governing Body of Sevenoaks School amended the School's charitable objects to reflect a broader and more modern approach to advancing education, encompassing not only the provision of a day and boarding school but also a wider range of educational and community-benefit activities, which in turn will allow the charity to support more beneficiaries and increase the level of public benefit offered by the charity. Given the role of the Foundation to support the School, the Foundation Trustees have applied to the Charity Commission to amend the charitable objects to mirror those of the School.

Aims and Intended Impact

The aim of the Foundation is to provide support to the Governors of Sevenoaks School in developing inquiring, knowledgeable and caring young people from all backgrounds, empowered with the knowledge, understanding and skills to flourish and create a better world. The Trustees do so by leasing the buildings in which the School carries out its activities and by overseeing the work of the Foundation in raising the funds necessary to support both new building projects and a widening of access by the award of free and assisted places. In June 2025 the Trustees agreed a new strategic roadmap for the Foundation to support the School's Sevenoaks 600 vision. By looking to the future, we believe that Sevenoaks will maintain its position as a leading independent school with a worldwide reputation.

Objectives for the Year

The Trustee's objectives during the reporting year were:

1. To continue with the next phase of resourcing of the Foundation Office to ensure the office is set up for success.
2. To continue to support the renovation of Girls International House, and in particular to establish a fundraising strategy, noting the renovation project will be the first major carbon neutral project taken forward by the Foundation.
3. To continue to develop the fundraising campaign strategy in support of Sevenoaks 600.
4. To finalise the establishment and management of a permanent endowment fund and develop the investment policy and procedure.
5. Given 2024 marks the twentieth anniversary of the Foundation, to consider conducting a broad review of the governance of the Foundation to ensure it is fit for purpose.

Strategies to Achieve the Year's Objectives

In pursuing the Foundation's objectives, Trustees have participated in steering groups, working groups and the consultation forum with senior members of staff and Governors of the School. Where it has proved necessary, specialist advice has been sought. To assist in the delivery of physical facilities, professional advice has been taken from a range of consultants, as well as employing contractors.

Performance against Objectives

Objective 1: To continue with the next phase of resourcing of the Foundation Office to ensure the office is set up for success.

The Foundation has recruited a number of skilled and experienced staff over the year, growing the office from four to nine employees, with further recruitment expected in 2025/26. This is in line with the investment plan outlined by the consultancy More Partnership in 2022, which identified the key requirements for campaign readiness. Other developments include a complete review on systems and processes, with significant changes being made to operational processes to support success.

Objective 2: To continue to support the renovation of Girls International House, and in particular to establish a fundraising strategy, noting the renovation project will be the first major carbon neutral project taken forward by the Foundation

In pursuit of the renovation, final details of the phased approach to the project have been confirmed and planning permission was submitted in November 2025. Foundation staff have begun identifying potential supporters to the campaign alongside working with the Steering Group on the funding required for the project.

Objective 3: To continue to develop the fundraising campaign strategy in support of Sevenoaks 600.

A strategic roadmap for Sevenoaks School Foundation has been developed and agreed by the Foundation Trustees in June 2025. This forms the basis for the fundraising strategy, to be finalised in 2025/26. Early success in fundraising and lead gifts has been positive for the future potential of the campaign.

Strong community engagement has been identified as essential, and a key basis on which a fundraising campaign can be built. As a result additional resource has been invested in the community engagement team for the first time in the Foundation's history, with three full time members of staff focused on engagement with parents, former parents, staff and alumni. The goal is to ensure consistency of experience and strength of connection for all members of the Sennockian community.

Objective 4: To finalise the establishment and management of a permanent endowment fund and develop the investment policy and procedure.

The Trustees approved the Declaration of Trust and the establishment of a permanent endowment fund in December 2024. The Fund was established as a separate permanent endowment fund within Sevenoaks School Foundation, to be administered by the Foundation's Trustees. The Trustees have confirmed the investment policy for the Endowment and the Chief Development Officer and Finance Director have been working to source the most appropriate money market funds in order to invest the funds currently endowed.

Objective 5: Given 2024 marks the twentieth anniversary of the Foundation, to consider conducting a broad review of the governance of the Foundation to ensure it is fit for purpose.

With the development of the Sevenoaks Family of Schools this year, there has been renewed focus on governance both within the School and the Foundation. The relationship between the two charities continues to be strong, and the Chair of Trustees, Chief Development Officer and Clerk to the Trustees have explored potential areas for governance renewal as a result. A full review of the legal relationship between the school and the Foundation has been conducted to support any future decision.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2025

Charitable Impact

Trustees implement the charity's objects by raising funds from supporters, rental income and, where necessary, borrowing to support the strategic objectives of Sevenoaks School. The Foundation supports the School in three main ways: leasing premises to the School for the provision of education; developing new facilities in consultation with School Governors; and granting funds to provide financial assistance to students who would otherwise be preventing from taking up a place at the School.

REVIEW OF ACTIVITIES

Activities during the year have revolved around the objectives for the year and on which we have reported above (Performance against Objectives). Significant achievements this year include:

- Total grants to the School of £1,140,255 of which £580,053 was for financial assistance for students, with the remainder supporting the School's educational provision through partnership programmes and capital projects.
- Hosting a range of community and supporter engagement events, including:
 - Old Sennockian reunions for 5, 10, 20, 40 and 50+ year anniversary reunions
 - Old Sennockian community events in New York, Boston, Chicago, San Francisco, Hong Kong and Shanghai
 - Old Sennockian participation in the School's enrichment lecture series and Careers Fair
 - Support of the Friends of Sevenoaks School (U.K.) annual programme of events to engage the parent community
 - Cooperation and collaboration with Friends of Sevenoaks School (U.K.) in support of the advancement of the School
 - Cooperation and collaboration with the Friends of Sevenoaks (Hong Kong) Ltd in support of the advancement of the School.

Public Benefit

The imperative of delivering public benefit is woven throughout the Foundation's activities. The Foundation supports the School in seeking to make a significant contribution for the benefit of its communities in accordance with its charitable objects and has taken careful consideration of the Charity Commission guidance in deciding what educational and ancillary activities the Foundation should support. The scope of the Foundation's activities outlined above should therefore be seen through a lens of public benefit, including:

- advancing education, through leasing and developing facilities used by Sevenoaks School to educate its own students and through community partnerships and the local community more generally;
- widening access to education through providing funds for financial assistance to students;
- supporting community partnership programmes to benefit students of local maintained schools and encouraging the School to share facilities, resources and expertise with wider community benefit.

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results

Income received during the year was £7,771,692 (2024: £4,101,458). Of this, £3,578,361, 46%, came from donations (2024: £505,425, 13%), £3,994,456, 51%, from rental income (2024: £3,375,374, 82%) and £198,875, 3%, from investment income and other income (2024: £220,659, 5%). Total resources expended, including depreciation, amounted to £4,971,059 (2024: £4,141,881). After taking into account the unrealised loss on investments of £2,381 (2024: gain £156,402), the net movement in funds for the financial year was £2,798,252 (2024: £115,979).

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2025

Investment Powers, Policy and Performance

The Clerk and the Director of Finance are empowered by Trustees to deposit short term monies with institutions holding the highest short-term ratings or in pooled funds for charities. The Foundation's priority has been to use available funds to develop the campus and provide financial assistance to students, and accordingly, the Foundation has limited funds to invest. Those funds it does invest are currently managed in-house with a view to providing a reasonable income stream, albeit this has proved difficult in a low interest rate environment. As part of planning to deliver *Sevenoaks 600*, in particular the goal of developing a permanent endowment, Trustees are in discussions with Governors about the most appropriate way to structure and invest such funds in future.

Reserves Level and Policy

At the Balance Sheet date, the Foundation held funds of £47,944,415, of which £38,809,788 were unrestricted funds. If the value of fixed assets, including work in progress, less outstanding loans, is taken from this figure, there are no free reserves. Although free reserves were negative at the year end, the Foundation's immediately available cash balance of £6,937,858 exceeded the policy target.

The Foundation's free reserves are (£665,509) at year end July 2025 compared to (£2,562,620) at year ending 2024. This is in line with the trustee forecast of increasing free reserves during the year ended 31 July 2026. In the meantime, the Trustees are ensuring that they are managing cash appropriately.

Going Concern

The Trustees have reviewed the continued economic volatility and challenge on the Foundation's operations and finances. Taking into consideration the projected cash flows and the funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, Trustees continue to adopt the going concern basis in preparing the financial statements.

FUTURE PLANS

The Trustees have set the following objectives for the financial year 2025/26:

1. To support the Executive team by reviewing and approving a fundraising plan that leads Sevenoaks School Foundation to support the cost of the Sevenoaks 600 vision.
2. To support the Executive team to enable the Foundation to fulfil its fundraising ambitions through the development of a comprehensive fundraising campaign.
3. To support the Executive team to build a strong Sennockian community of current and former students, staff and their families throughout the world, based on the principle of strong connections with people in meaningful places.
4. To manage the financial and real estate assets and liabilities of the charity to support the Foundation's longer-term objectives.

FUNDRAISING RESPONSIBILITIES

The Trustees are aware of their responsibilities and obligations as outlined in Charity fundraising: a guide to trustee duties (CC20). Sevenoaks School Foundation is registered with the Fundraising Regulator (U.K.), the independent regulator of charitable fundraising. Being registered with the Fundraising Regulator means the charity is committed to its Fundraising Promise which outlines the charity's commitment to donors and the public. The standards for fundraising are set out by the Fundraising Regulator (U.K.) Code of Fundraising Practice. As members of the Institute of Development Professionals in Education and the Council for Advancement and Support of Education the Sevenoaks School Foundation subscribes to their respective guidance on all matters relating to ethical fundraising and in particular Fundraising Regulator (U.K.) Code of Fundraising Practice, including consideration of vulnerable individuals. The Sevenoaks School Foundation has also established its own Sevenoaks School Foundation Donation Acceptance Policy and process to guide and oversee staff and volunteers.

The Foundation has not, to date, had any occasion where it has knowingly failed to comply with the Fundraising Regulator (U.K.) Code of Fundraising Practice or the Sevenoaks School Foundation Gift Acceptance Policy. Neither the charity, nor any person acting on its behalf for the purposes of fundraising, have received any complaints about fundraising activity.

The Clerk to Trustees and Director of Finance closely monitor the fundraising activities of the Sevenoaks School Foundation Office.

ACCOUNTING AND REPORTING RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations. Charity law requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2025

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its net incoming resources for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 4 December 2025.

and signed on their behalf by

A handwritten signature in black ink, appearing to read 'Derick Walker', written over a horizontal line.

Derick Walker
Chairman

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation

Opinion

We have audited the financial statements of Sevenoaks School Foundation ('the charity') for the year ended 31 July 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 July 2025 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient and proper accounting records have not been kept by the charity; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on pages 6 and 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation (Continued)

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included designing audit procedures over the completeness and timing of recognition of income, enquiries of management and the Finance Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Crowe U.K. LLP

Statutory Auditor

London

Date 2 April 2026

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2025**

	Notes	Unrestricted funds £	Restricted Funds £	Endowed Funds £	2025 £	2024 £
Income from:						
Donations and legacies						
Donations	1	859,274	424,266	2,294,821	3,578,361	505,425
Alumni activities		47,799	-	-	47,799	77,530
Charitable activities						
Rental income		3,994,456	-	-	3,994,456	3,375,374
Investments						
Investment income		95,473	55,556	-	151,029	142,977
Other						
Other income		47	-	-	47	152
Total incoming resources		4,997,049	479,822	2,294,821	7,771,692	4,101,458
Expenditure on:						
Raising funds	4	1,229,206	-	-	1,229,206	987,242
Charitable Activities:						
Education and grant making	4	3,117,379	624,474	-	3,741,853	3,154,639
Total expenditure	4	4,346,585	624,474	-	4,971,059	4,141,881
Net (outgoing)/incoming funds from operations before investment gains/(losses)		650,464	(144,652)	2,294,821	2,800,633	(40,423)
Net Gains/(Losses) on investments	6	-	2,319	(4,700)	(2,381)	156,402
Transfers between funds		-	-	-	-	-
Net movement in funds		650,464	(142,333)	2,290,121	2,798,252	115,979
Funds brought forward at 1 August 2024		38,159,324	4,057,174	2,929,665	45,146,163	45,030,184
Funds carried forward at 31 July 2025		38,809,788	3,914,841	5,219,786	47,944,415	45,146,163

The information on pages 13 to 24 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
BALANCE SHEET
AS AT 31 JULY 2025

	Notes	2025 £	2024 £
FIXED ASSETS:			
Tangible fixed assets	5	62,850,683	64,527,855
Investments	6	2,089,875	2,092,257
		64,940,558	66,620,112
CURRENT ASSETS			
Debtors	7	1,300,697	259,745
Bank and short term deposits		6,937,858	3,349,664
		8,238,555	3,609,409
LIABILITIES:			
Creditors: Amounts falling due within one year	8	(2,465,421)	(1,912,704)
NET CURRENT ASSETS		5,773,134	1,696,705
TOTAL ASSETS LESS CURRENT LIABILITIES		70,713,692	68,316,817
Creditors: Amounts falling due after more than one year			
Loans	8	(22,769,277)	(23,170,654)
TOTAL NET ASSETS	9	47,944,415	45,146,163
FUNDS			
Endowed funds	12	5,219,786	2,929,665
Restricted funds	13	3,914,841	4,057,174
Unrestricted funds		38,809,788	38,159,324
		47,944,415	45,146,163

Approved by the Trustees on 4 December 2025 and signed on their behalf by



Derick Walker
Chairman

The information on pages 13 to 24 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
CASH FLOW STATEMENT
AS AT 31 JULY 2025

	2025 £	2024 £
Reconciliation of net income to net cash flow from operating activities		
Net incoming / (outgoing) funds	2,800,633	(40,423)
Investment Income	(151,029)	(142,977)
Depreciation charges	1,695,337	1,685,223
Interest paid	194,497	231,223
(Increase) / Decrease in debtors	(1,040,952)	111,328
Increase in creditors	581,865	167,857
Net cash provided by operating activities	4,080,351	2,012,231
CASH FLOW STATEMENT		
Cash flows from operating activities		
Net cash provided by operating activities	4,080,351	2,012,231
Cash flows from investing activities		
Purchase of tangible fixed assets	(18,166)	(2,820,440)
Investment Income	151,029	142,977
Net cash used in investing activities	132,863	(2,677,463)
Cash flows from financing activities		
Loan repayments	(625,021)	(639,685)
Net cash used in financing activities	(625,021)	(639,685)
Change in cash and cash equivalents in the reporting period	3,588,193	(1,304,917)
Cash and cash equivalents at the beginning of the reporting period	3,349,664	4,654,581
Cash and cash equivalents at the end of the reporting period	6,937,857	3,349,664
Reconciliation of net cash flow to movement on net funds		
Net funds at 1 August 2024	(20,456,247)	(19,559,792)
Increase / (Decrease) in cash	3,588,193	(1,304,917)
Decrease in borrowing	430,525	408,462
Net funds at 31 July 2025	(16,437,529)	(20,456,247)
Net debt		
Bank and short term deposits	6,937,857	3,349,664
Bank Loan due within one year	(606,109)	(635,257)
Bank Loan due after more than one year	(22,769,277)	(23,170,654)
Net funds at 31 July 2025	(16,437,529)	(20,456,247)

The information on pages 13 to 24 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2025

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2019.

The functional currency of the Foundation is considered to be GBP because that is the currency of the primary economic environment in which the Foundation operates.

The accounts present the statement of financial activities (SOFA), the balance sheet and the cash flow statement for the charity.

The Foundation is a Public Benefit Entity registered as a charity in England and Wales. It was registered as a charity on 26 January 2004 (charity number: 307923). On 11 October 2017 an incorporated charity, The Friends of Sevenoaks School (Hong Kong) Limited, was set up. This is a subsidiary company of Sevenoaks School Foundation, but has not been consolidated in these accounts as the income is not yet material.

The financial statements of the Foundation are prepared in accordance with the (Accounts and Reports) Regulations 2005 and the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in 2005 and with applicable accounting standards. They are drawn up on the historical cost accounting basis except that investments held as fixed assets are carried at market value.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the previous Statement of Recommended Practice: Accounting and Reporting by Charities which was effective from 1 April 2005 but which has since been withdrawn.

The Trustees have reviewed the Foundation's operations and finances, taking into consideration the projected cash flows and funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgement, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

In the view of the trustees, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

Rental and other income

Charges for services and use of premises are accounted for in the period in which the service is provided.

Donations

Donations received for the general purposes of the Foundation are credited to unrestricted funds. Donations subject to specific wishes of the donors are recognised on receipt and carried to the relevant restricted fund, or to endowed funds where the amount is required to be held as capital.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2025

Expenditure

Expenditure is allocated to expense headings either on a direct cost basis or apportioned according to time spent. The irrecoverable element of VAT is included with the item of expense to which it relates. Categories of expenditure included under the heading Education and grant making in the Statement of Financial Activities comprise the following:

Premises

Premises costs associated with buildings owned by the Foundation and which are leased to Sevenoaks School. The costs comprise depreciation, insurance and rent. Repairs and maintenance costs are carried by Sevenoaks School under the terms of the lease agreement.

Support costs

Costs incurred in supporting the running of the activities of the Foundation and not categorised elsewhere under charitable expenditure. Included in this category are governance costs, comprising the costs of complying with constitutional and statutory requirements, and finance costs relating to interest on bank loans to finance construction.

Fundraising Costs

Costs of the Foundation Office relating to fundraising: although the costs of fundraising are set against unrestricted funds, these resources are also employed in raising restricted funds.

Operating leases

Rentals payable are charged on a time basis over the term of the lease.

Pension schemes

The Foundation's Group Personal Pension Plan is a defined contribution group personal pension plan with Aegon. Employers' pension costs are charged in the period in which the salaries to which they relate are payable. Since 1 April 2010 all new staff join the defined contribution Group Pension Plan, including those joining the scheme under auto-enrolment.

Fixed assets

Capitalisation

Assets are capitalised only when their cost exceeds £5,000. Any purchases under this value are expensed immediately through the Statement of Financial Activities.

Depreciation

Freehold land and building work in progress are not depreciated. Depreciation of other assets is provided at rates to write off the excess of cost over estimated residual amount over their estimated useful lives as follows:

Buildings - 50 years

Improvements and extensions - 10 years

Financial Instruments

Financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access and term deposit bank accounts. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

Investments

Listed investments are valued at their market values as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025

	2025 £	2024 £
1. DONATIONS		
General fundraising	859,274	2,700
Endowed fund donations		
Foundation capital	2,294,821	101,929
Restricted fund donations		
Financially Assisted Places (Formerly Bursary Fund)	123,128	324,987
Bursary Fund (COVID-19 appeal)	145	285
McEuen Scholarship Fund	15,000	-
Institute of Teaching and Learning	30,000	17,000
Kent Academies Network	185,000	12,500
OS Events USA	-	7,803
Squash Courts	-	26,221
Campus Sustainability Fund	12,000	12,000
London Landmarks Fund	12,993	-
Vocational Contact Hours	10,000	-
Music at Sevenoaks	36,000	-
	424,266	400,796
Total Donations	3,578,361	505,425
2. EXPENDITURE		
Resources expended include:		
Auditors' remuneration for audit (excluding VAT)	8,750	8,500
3. STAFF COSTS AND RELATED PARTY TRANSACTIONS		
The aggregate payroll costs for the year were as follows:		
Wages and salaries	614,313	431,694
Social security costs	53,457	55,961
Pension contributions	53,507	46,121
	721,277	533,776
	No.	No.
The average number of full and part time employees during the year was	9	6
	£	£
Aggregate employee benefits of key management personnel	414,798	236,935

During the year settlement agreement payments totalling £75,183 (2024: £80,183) were payable.

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025**

3. STAFF COSTS AND RELATED PARTY TRANSACTIONS (Continued)

The number of higher paid employees was as follows:

	2025 No.	2024 No.
£60,000 - £70,000	1	-
£70,001 - £80,000	1	1
£110,001 - £120,000	1	-
£180,001 - £190,000	-	1
£220,001 - £230,000	1	-

Pension contributions of £53,507 (2024: £46,121) relate to contributions to a defined contribution scheme.

The Trustees received no remuneration in respect of the current or preceding year. No trustee expenses were incurred by any Trustees in the current year (2024: Nil).

4. ANALYSIS OF TOTAL RESOURCES EXPENDED

2025	Staff costs £ (Note 3)	Other £	Depreciation £ (Note 5)	Total £
Education and grant making:				
Premises	-	28,874	1,695,337	1,724,211
Support costs	-	877,387	-	877,387
Grants, awards and prizes	-	1,140,255	-	1,140,255
	-	2,046,516	1,695,337	3,741,853
Cost of generating funds:				
Fundraising costs	721,277	507,929	-	1,229,206
	721,277	2,554,445	1,695,337	4,971,059
2024	Staff costs £	Other £	Depreciation £	Total £
Education and grant making:				
Premises	-	27,212	1,685,223	1,712,435
Support costs	-	921,788	-	921,788
Grants, awards and prizes	-	520,416	-	520,416
	-	1,469,416	1,685,223	3,154,639
Cost of generating funds:				
Fundraising costs	533,776	453,466	-	987,242
	533,776	1,922,882	1,685,223	4,141,881

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025**

5. TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures & Improvements £	Total £
Cost			
At 1 August 2024	83,260,203	4,465,733	87,725,936
Additions	12,624	5,542	18,166
Disposals	-	-	-
At 31 July 2025	83,272,827	4,471,275	87,744,102
Depreciation			
At 1 August 2024	19,107,157	4,090,926	23,198,083
Charge for the year	1,653,343	41,994	1,695,337
Eliminated on disposals	-	-	-
At 31 July 2025	20,760,500	4,132,920	24,893,420
Net Book Value			
At 31 July 2025	62,512,327	338,355	62,850,683
At 31 July 2024	64,153,046	374,807	64,527,853

6. INVESTMENTS

	Restricted £	Endowed £	Total £
Market value at 1 August 2024	60,935	2,031,321	2,092,256
Revaluation	2,319	(4,700)	(2,381)
Market value at 31 July 2025	63,254	2,026,621	2,089,875
Investments comprise:			
Listed investments	63,254	2,026,621	2,089,875

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025**

	2025 £	2024 £
7. DEBTORS		
Sundry debtors	1,217,136	58,312
Prepayments and accrued income	83,561	201,433
	<u>1,300,697</u>	<u>259,745</u>
8. CREDITORS: Amounts falling due within one year		
Taxation and social security	99,820	53,044
Other creditors and accruals	1,759,492	1,224,403
Loans	606,109	635,257
	<u>2,465,421</u>	<u>1,912,704</u>
CREDITORS: Amounts falling due after more than one year		
Loans	2,769,277	3,170,654
Private placement	20,000,000	20,000,000
	<u>22,769,277</u>	<u>23,170,654</u>
Which are repayable as follows:		
1 - 2 years	605,718	634,809
2 - 5 years	1,817,154	1,904,426
After more than 5 years	20,346,405	20,631,419
	<u>22,769,277</u>	<u>23,170,654</u>

The loan is repayable over a period of 20 years from June 2011. The loan is secured by a charge over certain freehold properties of the Foundation.

The private placement is of 3.18% senior notes due 31 August 2041.

9. ALLOCATION OF THE CHARITY'S NET ASSETS

The net assets are held for the various funds as follows:

	Fixed assets £	Investments & deposits £	Net current assets £	Long term liabilities £	Total £
Endowment funds	-	2,026,621	3,193,165	-	5,219,786
Restricted funds	-	63,254	3,851,587	-	3,914,841
Unrestricted funds	59,475,297	-	(665,509)	(20,000,000)	38,809,788
	<u>59,475,297</u>	<u>2,089,875</u>	<u>6,379,243</u>	<u>(20,000,000)</u>	<u>47,944,415</u>
Loans	3,375,386	-	(606,109)	(2,769,277)	-
	<u>62,850,683</u>	<u>2,089,875</u>	<u>5,773,134</u>	<u>(22,769,277)</u>	<u>47,944,415</u>

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025

9. ALLOCATION OF THE CHARITY'S NET ASSETS Continued

Comparative Allocation of the Charity Net Assets

	<i>Fixed assets £</i>	<i>Investments & deposits £</i>	<i>Net current assets £</i>	<i>Long term liabilities £</i>	<i>Total £</i>
<i>Endowment funds</i>	-	2,031,321	898,344	-	2,929,665
<i>Restricted funds</i>	-	60,936	3,996,238	-	4,057,174
<i>Unrestricted funds</i>	60,721,944	-	(2,562,620)	(20,000,000)	38,159,324
	<u>60,721,944</u>	<u>2,092,257</u>	<u>2,331,962</u>	<u>(20,000,000)</u>	<u>45,146,163</u>
<i>Loans</i>	3,805,911	-	(635,257)	(3,170,654)	-
	<u>64,527,855</u>	<u>2,092,257</u>	<u>1,696,705</u>	<u>(23,170,654)</u>	<u>45,146,163</u>

10. FINANCIAL INSTRUMENTS

	2025 £	2024 £
Financial assets measured at fair value	2,089,875	2,092,257

11. LEASES

Leasehold property leases which expire:

Payable within one year	35,936	36,104
Payable in the second to fifth year inclusive	136,277	141,927
Payable after five years	163,528	195,494
	<u>335,741</u>	<u>373,525</u>

Freehold property leases which expire:

Receivable within one year	4,317,003	3,672,482
Receivable in the second to fifth year inclusive	12,055,342	13,220,843
Receivable after five years	10,961,622	10,611,178
	<u>27,333,967</u>	<u>27,504,503</u>

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025**

12. ENDOWED FUNDS

These funds are permanent:

	Balance 1 Aug 2024 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2025 £
Foundation capital	544,660	1,892,321	-	(8,588)	2,428,393
Bursary Fund	35,741	165,000	-	-	200,741
Hands Bursary	1,015,429	-	-	(3,493)	1,011,936
McEuen Scholarship	347,799	-	-	7,381	355,180
Institute of Teaching and Learning (Formerly Centre for Innovation)	180,321		-	-	180,321
Financially Assisted Places	805,715	237,500	-	-	1,043,215
	2,929,665	2,294,821	-	(4,700)	5,219,786

The Foundation Capital represented the original endowment. Since 2014 one of the several aims of the current campaign is to raise further funds for the permanent endowment in order to help secure the financial independence of Sevenoaks School.

The Hands Bursary fund provides for means tested bursaries for pupils of Sevenoaks School.

The McEuen Scholarship provides an opportunity for a pupil, who otherwise would not be able to come, to take up a place at Sevenoaks School.

The Institute of Teaching and Learning (Formerly Centre for Innovation) is to fund an Institute for Teaching and Learning in Sevenoaks School.

Comparative Endowed Funds

	Balance 1 Aug 2023 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2024 £
Foundation capital	506,169	813	-	37,678	544,660
Bursary Fund	31,913	3,828	-	-	35,741
Hands Bursary	940,433	-	-	74,996	1,015,429
McEuen Scholarship	308,853	15,000-	-	23,946	347,799
Centre for Innovation	180,321	-	-	-	180,321
Financially Assisted Places	723,427-	82,288	-	-	805,715
	2,691,116	101,929	-	136,620	2,929,665

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025

13. RESTRICTED FUNDS

	Balance 1 Aug 2024 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2025 £
Financially Assisted Places Fund (Formerly Bursary Fund)	641,741	123,128	(559,768)	1,400	206,501
Bursaries (COVID-19 Appeal)	740	145	-	-	885
Hands Bursary Fund	112,991	35,091	(24,324)	(279)	123,479
McEuen Scholarship Fund	135,197	30,264	-	(622)	164,839
Beardmore Bursary Fund	298,507	-	-	-	298,507
Institute of Teaching and Learning (Formerly Centre for Innovation)	21,113	35,201	(7,500)	(3,005)	45,809
STSF Centre Fund	10,610	-	-	4,824	15,434
Boarding House Fund	7,376	-	-	-	7,376
Co-curricular Fund	2,050	-	-	-	2,050
Making It Exhibition	15,000	-	-	-	15,000
Campaign for Sevenoaks School	1,917,008	-	-	-	1,917,008
Kent Academies Network	57,940	185,000	(32,882)	-	210,058
Campus Sustainability Fund	833,901	12,000	-	-	845,901
Learning Support Dept Fund	3,000	-	-	-	3,000
OS Events USA	-	-	-	-	-
Squash Courts	-	-	-	-	-
London Landmarks Fund	-	12,994	-	-	12,994
Vocational Contact Hours	-	10,000	-	-	10,000
Music at Sevenoaks	-	36,000	-	-	36,000
	4,057,174	479,823	(624,474)	2,318	3,914,841

All funds represent monies given for the specific purposes, as described.

The Financially Assisted Places Fund (formerly Bursary Fund) provides for means-tested bursaries for students at Sevenoaks School.

The Beardmore Bursary Fund is to be used for the benefit of a local primary school boy or girl whose financial circumstances are such that they would be unable to otherwise afford an education at Sevenoaks School.

The Campaign for Sevenoaks School Fund supports Sevenoaks School's strategic priorities.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025

13. RESTRICTED FUNDS Continued

Comparative Restricted Funds

	<i>Balance 1 Aug 2023 £</i>	<i>Incoming resources £</i>	<i>Resources expended £</i>	<i>Transfers/ Investment Gains/ (Losses) £</i>	<i>Balance 31 Jul 2024 £</i>
<i>(Formerly Bursary Fund)</i>	687,725	324,987	(371,567)	596	641,741
<i>Bursaries (COVID-19 Appeal)</i>	455	285	-	-	740
<i>Hands Bursary Fund</i>	107,442	38,837	(34,511)	1,223	112,991
<i>McEuen Scholarship Fund</i>	123,921	19,230	(10,681)	2,727	135,197
<i>Beardmore Bursary Fund</i>	330,339	-	(31,832)	-	298,507
<i>(Formerly Centre for Innovation)</i>	2,853	22,076	(17,000)	13,184	21,113
<i>STSF Centre Fund</i>	8,558	-	-	2,052	10,610
<i>Boarding House Fund</i>	10,000	-	(2,624)	-	7,376
<i>Co-curricular Fund</i>	2,050	-	-	-	2,050
<i>Making It Exhibition</i>	15,000	-	-	-	15,000
<i>Campaign for Sevenoaks School</i>	1,917,008	-	-	-	1,917,008
<i>Kent Academies Network</i>	57,940	12,500	(12,500)	-	57,940
<i>Campus Sustainability Fund</i>	821,901	12,000	-	-	833,901
<i>Learning Support Dept Fund</i>	3,000	-	-	-	3,000
<i>OS Events USA</i>	-	7,803	(13,422)	5,619	-
<i>Squash Courts</i>	-	26,221	(26,221)	-	-
	4,088,192	463,939	(520,358)	25,401	4,057,174

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2025**

14. STATEMENT OF FINANCIAL ACTIVITIES - COMPARATIVE FIGURES BY FUND TYPE

	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	Total Funds £
Income from:				
Donations and legacies				
Donations	2,700	400,796	101,929	505,425
Alumni activities	77,530	-	-	77,530
Charitable activities				
Rental income	3,375,374	-	-	3,375,374
Investments				
Investment income	79,834	63,143	-	142,977
Bank and other interest	-	-	-	-
Other				
Other income	152	-	-	152
Total incoming resources	3,535,590	463,939	101,929	4,101,458
Expenditure on:				
Raising funds	987,242	-	-	987,242
Charitable Activities:				
Education and grant making	2,634,281	520,358	-	3,154,639
Total expenditure	3,621,523	520,358	-	4,141,881
Net incoming funds from operations before investment gains	(85,933)	(56,419)	101,929	(40,423)
Net gains/(losses) on investments	-	19,782	136,620	156,402
Transfers between funds	(5,619)	5,619	-	-
Net movement in funds	(91,552)	(31,018)	238,549	115,979
Funds brought forward at 1 August 2023	38,250,876	4,088,192	2,691,116	45,030,184
Funds carried forward at 31 July 2024	38,159,324	4,057,174	2,929,665	45,146,163

15. RELATED PARTY TRANSACTIONS

Sevenoaks School Foundation has received £768,442 in donations from The Friends of Sevenoaks School (Hong Kong) Limited during the year ended 31 July 2025 (2024: £259,420).

The objects for which The Friends of Sevenoaks School (Hong Kong) Limited was established, are to provide for the advancement and the promotion of learning and education at Sevenoaks School.

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2025**

15. RELATED PARTY TRANSACTIONS Continued

The Foundation received donations totalling £21,000 (2024: £3,828) in the year from 2 Trustees (2024:1 Trustee).

Accounts



SEVENOAKS SCHOOL FOUNDATION

**TRUSTEES' REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024**

SEVENOAKS SCHOOL FOUNDATION TRUSTEES, OFFICERS AND ADVISERS

TRUSTEES

Derick Walker (Chair)
Bukunola Alakija
Marco Alvera
Jin Yu Cheong
Kenneth Cheung
Tat-Seng Chiam
Tim Child
Nikki Lee
David McEuen
Brian Ong
Pratap Shirke

OFFICERS

Clerk to the Foundation
Deputy Clerk
Executive Director of
Advancement
Director of Finance

Dr Brigid McAhron MA MPhil PhD (*name.change.from.McClure?with.effect.from.7th.May.8689)
Emma El-Alami LLB (hons) DipLP NP

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REGISTERED ADDRESS

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Bankers

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67 High Street
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Kent TN13 1LA

Solicitors

Thomson Snell & Passmore
3 Lonsdale Gardens
Tunbridge Wells
Kent TN1 1NX

Auditor

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55 Ludgate Hill
London EC4M 7JW

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London Road
Redhill
Surrey RH1 1LU

Chartered Surveyors

Howard Sharp & Partners
79 Great Peter Street
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SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2024

The Trustees of Sevenoaks School Foundation present their annual report for the year ended 31 July 2024, together with the audited accounts for the year. The accounts have been prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" revised 2015 (The Charities SORP), as well as with applicable accounting standards and statutory requirements.

REFERENCE AND ADMINISTRATIVE INFORMATION

A Scheme for Sevenoaks School Foundation (307923) was approved by the Charity Commission on 26 January 2004. It is a distinct charity from Sevenoaks School and has independent Trustees. The Trustees are listed on page one, as are particulars of the executive officers, registered address and the Charity's professional advisers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Foundation is governed by the Scheme of 26 January 2004.

Recruitment and Training of Trustees

Trustees are appointed by the Governors of Sevenoaks School, a Company Limited by Guarantee (4908949) and a registered charity (1101358). In making these appointments, account is taken of eligibility, personal competence, specialist skills and availability. Induction is conducted by the Clerk and Deputy Clerk to the Foundation and training on governance and other relevant matters is made available to the Trustees. The purpose of the training is to keep Trustees informed and updated on current issues in the sector and regulatory requirements. The Trustees are aware of the Charity Governance Code published in 2017 (and subsequent update) which sets out the principles and recommended practice for good governance within the sector. Sevenoaks School Foundation keeps its governance arrangements under review with reference to the principles within the code.

Organisational Management

The Trustees are responsible for the overall management and control of Sevenoaks School Foundation and meet on at least two occasions during the year. The Clerk to the Foundation and the Executive Director of Advancement attend meetings of the Trustees, as do the Headmaster of Sevenoaks School, the Director of Advancement, the Deputy Clerk and the Director of Finance, and together this group are the key management personnel. When required, the Trustees set up Steering Groups to oversee major projects.

Remuneration policy is set by the Trustees with the objective of rewarding staff, including key management personnel, fairly and reasonably. The appropriateness and relevance of the remuneration policy is reviewed annually having taken account of comparative pay data.

Risk Management

The Trustees manage and review risk through the Risk Framework, designed to give the Trustees greater visibility of key risks and organised in a format to bring improved clarity and support meaningful discussion of risk. Under the Framework risks are organised under the headings of operational risks, business model risks and external risks, all of which inform the assessment of three top level strategic risks. A summary report is considered by the Trustees at each Trustee meeting, with the full Risk Framework tabled annually for review.

Strategic risks

The three top level strategic risks are: failure in overall business model; ineffective investment; and failure to develop or maintain the School campus. At the end of 2023/24, the key risks facing the Foundation relate to staffing: recognising the difficulty in recruiting within the specialism of advancement and development; and therefore, ensuring there is sufficient resilience in the Foundation team. The changes in the independent education sector, specifically in relation to the imposition of VAT on School fees will bring additional financial pressure to families at Sevenoaks School and Trustees identify that this may be an area the Foundation will be required to support.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2024

OBJECTS, AIMS AND ACTIVITIES

Objects

The objects of the charity are the advancement of education by the provision of a day and boarding school in or near Sevenoaks and by ancillary or incidental educational activities and other associated activities for the benefit of the community and, in selecting pupils to attend the School, preference shall be given to boys and girls who are or who have a parent or parents resident in the designated area. In this context the designated area is defined as Sevenoaks and the immediately surrounding area.

Aims and Intended Impact

The aim of the Foundation is to provide support to the Governors of Sevenoaks School in providing a first-class education. The Trustees do so by leasing the buildings in which the School carries out its activities and by overseeing the work of the Foundation Office in raising the funds necessary to support both new building projects and a widening of access by the award of free and assisted places. By looking to the future, we believe that Sevenoaks will maintain its position as a leading independent school with a worldwide reputation.

Objectives for the Year

The Trustee's objectives during the reporting year were:

1. To complete the New Girl's Boarding House to the desired standard and revised timeline and achieve a successful handover.
2. To progress plans for the renovation of Girls International House with completion in 2027 to coincide with 50th anniversary.
3. To complete the Renew Phase of the Campus Development Plan and progress to longer term elements, including sustainability initiatives.
4. To complete phase one resourcing of the Foundation Office to include staffing, IT and office facilities.
5. To continue to develop the fundraising campaign to support the *Sevenoaks 600* strategy, including the Case for Support, database management, prospect pipeline and donor acceptance.
6. Finalise the establishment and management of a permanent endowment fund.

Strategies to Achieve the Year's Objectives

In pursuing the Foundation's objectives, Trustees have participated in steering groups, working groups and the consultation forum with senior members of staff and Governors of the School. Where it has proved necessary, specialist advice has been sought. To assist in the delivery of physical facilities, professional advice has been taken from a range of consultants, as well as employing contractors.

Performance against Objectives

Objective 1: The completion of the New Girl's Boarding House

The New Girls' Boarding House ("New House") opened its doors to students in the summer term 2024 increasing the School's boarding population to 450, from Year 9 to the Upper Sixth. New House successfully combines spacious, modern boarding with traditional materials. New House has been built with a sustainable approach. Students and staff have been unanimous in their praise for the design and ambience of the building.

Objective 2: Planning for the renovation of Girls International House (GIH)

Good progress has been made this year. An architect for the refurbishment project has been appointed, a Steering Group has been established to oversee the project, made up of stakeholders from both the School and Trustees, and first stage plans for the project have been approved in principle. The Foundation Office are developing the funding strategy and associated timelines.

Objective 3: Complete the Renew Phase and progress to longer term elements including sustainability initiatives

The Renew Phase has now been closed and normalised into ongoing maintenance, including the development of a ten-year Long-Term Maintenance plan and routine service contracts. The new boarding house has been designed to Passivhaus principles using a fully electric approach, and a decarbonisation strategy for the campus as a whole has been developed. Given financial uncertainty, the current strategy is to use essential maintenance projects, particularly of the older, traditional buildings, as opportunities for decarbonisation progress. Nonetheless, good progress has been made in specific sustainability initiatives, including 620 solar panels on the roof of the Sennocke Sports Centre, installation of a heat retention cover on the swimming pool, rolling programme of LED lighting upgrades etc.

Objective 4: Foundation Office resourcing

Good progress has been made with some key roles being filled this year, including: the Director of Advancement; the Deputy Director of Advancement; the Data and Finance Officer; and the Regular Giving Manager. A few roles remain vacant and will be recruited to in the Lent Term.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2024

Objective 5: Sevenoaks 600 Fundraising Campaign

The Foundation Office have made good progress this year on the fundraising campaign: important insights have been gained from members of the School community to help inform the case for support; further work has progressed on the prospect pipeline and database and meaningful discussions have taken place with key donors. A new system for due diligence and donation approval has been established which further strengthens the Donation Acceptance Committee's oversight of the process.

Objective 6: Finalise the establishment and management of a permanent endowment fund.

Good progress has been made towards establishing the governance framework for the endowment fund, this includes confirmation of the purpose, governance, legal structure, investment, distribution (thresholds and process), compliance and risk management. A Deed of Trust has been drafted and an Investment Policy shall be confirmed in the Michaelmas Term.

Charitable Impact

Trustees implement the charity's objects by raising funds from supporters, rental income and, where necessary, borrowing to support the strategic objectives of Sevenoaks School. The Foundation supports the School in three main ways: leasing premises to the School for the provision of education; developing new facilities in consultation with School Governors; and granting funds to provide financial assistance to students who would otherwise be preventing from taking up a place at the School.

REVIEW OF ACTIVITIES

Activities during the year have revolved around the objectives for the year and on which we have reported above (Performance against Objectives). Significant achievements this year include:

- The completion of New House
- Total grants to the School of £520,358, of which £349,631 was for financial assistance for students, with the remainder supporting the School's educational provision through partnership programmes;
- Hosting a range of community and supporter engagement events, including:
 - Old Sennockian reunions for 5, 10, 20, 40 and 50+ year anniversary reunions
 - Old Sennockian reunion events in Washington, New York, Boston, Hong Kong and Singapore
 - Old Sennockian participation in the School's enrichment lecture series and Careers Fair
 - Support of the Friends of Sevenoaks School (U.K.) annual programme of events to engage the parent community
 - Cooperation and collaboration with Friends of Sevenoaks School (U.K.) in support of the advancement of the School
 - Cooperation and collaboration with the Friends of Sevenoaks (Hong Kong) Ltd in support of the advancement of the School.

Public Benefit

The imperative of delivering public benefit is woven throughout the Foundation's activities. The Foundation supports the School in seeking to make a significant contribution for the benefit of its communities in accordance with its charitable objects and has taken careful consideration of the Charity Commission guidance in deciding what educational and ancillary activities the Foundation should support. The scope of the Foundation's activities outlined above should therefore be seen through a lens of public benefit, including:

- advancing education, through leasing and developing facilities used by Sevenoaks School to educate its own students and through community partnerships and the local community more generally;
- widening access to education through providing funds for financial assistance to students;
- supporting community partnership programmes to benefit students of local maintained schools and encouraging the School to share facilities, resources and expertise with wider community benefit.

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results

Income received during the year was £4,101,458 (2023: £5,363,858). Of this, £505,425, 13%, came from donations (2023: £1,945,448, 36%), £3,375,374, 82%, from rental income (2023: £3,254,582, 61%) and £220,659, 5%, from investment income and other income (2023: £163,828, 3%). Total resources expended, including depreciation, amounted to £4,141,881 (2023: £3,790,258). After taking into account the unrealised gain on investments of £156,402 (2023: Loss £53,569), the net movement in funds for the financial year was £115,979 (2023: £1,520,031).

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2024

Investment Powers, Policy and Performance

The Clerk and the Director of Finance are empowered by Trustees to deposit short term monies with institutions holding the highest short-term ratings or in pooled funds for charities. The Foundation's priority has been to use available funds to develop the campus and provide financial assistance to students, and accordingly, the Foundation has limited funds to invest. Those funds it does invest are currently managed in-house with a view to providing a reasonable income stream, albeit this has proved difficult in a low interest rate environment. As part of planning to deliver *Sevenoaks 600*, in particular the goal of developing a permanent endowment, Trustees are in discussions with Governors about the most appropriate way to structure and invest such funds in future.

Reserves Level and Policy

At the Balance Sheet date, the Foundation held funds of £45,146,163, of which £38,159,324 were unrestricted funds. If the value of fixed assets, including work in progress, less outstanding loans, is taken from this figure, there are no free reserves. Although free reserves were negative at the year end, the Foundation's immediately available cash balance of £3.3m exceeded the policy target.

The Foundation invested heavily in tangible fixed assets resulting in nil free reserves as at the year end. The Trustees have reviewed their forecast for the next five years and expect to see increasing free reserves during the year ended 31 July 2025. In the meantime, the Trustees are ensuring that they are managing cash appropriately.

Going Concern

The Trustees have reviewed the continued economic volatility and challenge on the Foundation's operations and finances. Taking into consideration the projected cash flows and the funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, Trustees continue to adopt the going concern basis in preparing the financial statements.

FUTURE PLANS

The Trustees have set the following objectives for the financial year 2024/25:

1. To continue to support the renovation of Girls International House, and in particular to establish a fundraising strategy, noting the renovation project will be the first major carbon neutral project taken forward by the Foundation.
2. To continue with the next phase of resourcing of the Foundation Office to ensure the office is set up for success.
3. To continue to develop the fundraising campaign strategy in support of *Sevenoaks 600*.
4. To finalise the establishment and management of a permanent endowment fund and develop the investment policy and procedure.
5. Given 2024 marks the twentieth anniversary of the Foundation, to consider conducting a broad review of the governance of the Foundation to ensure it is fit for purpose.

FUNDRAISING RESPONSIBILITIES

The Trustees are aware of their responsibilities and obligations as outlined in Charity fundraising: a guide to trustee duties (CC20). Sevenoaks School Foundation is registered with the Fundraising Regulator (U.K.), the independent regulator of charitable fundraising. Being registered with the Fundraising Regulator means the charity is committed to its Fundraising Promise which outlines the charity's commitment to donors and the public. The standards for fundraising are set out by the Fundraising Regulator (U.K.) Code of Fundraising Practice. As members of the Institute of Development Professionals in Education and the Council for Advancement and Support of Education the Sevenoaks School Foundation subscribes to their respective guidance on all matters relating to ethical fundraising and in particular Fundraising Regulator (U.K.) Code of Fundraising Practice, including consideration of vulnerable individuals. The Sevenoaks School Foundation has also established its own Sevenoaks School Foundation Donation Acceptance Policy and process to guide and oversee staff and volunteers.

The Foundation has not, to date, had any occasion where it has knowingly failed to comply with the Fundraising Regulator (U.K.) Code of Fundraising Practice or the Sevenoaks School Foundation Gift Acceptance Policy. Neither the charity, nor any person acting on its behalf for the purposes of fundraising, have received any complaints about fundraising activity.

The Clerk to Trustees and Director of Finance closely monitor the fundraising activities of the Sevenoaks School Foundation Office.

ACCOUNTING AND REPORTING RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2024

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its net incoming resources for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 9 December 2024.

and signed on their behalf by

A handwritten signature in black ink, appearing to read 'Derick Walker', written over a light blue horizontal line.

Derick Walker
Chairman

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation

Opinion

We have audited the financial statements of Sevenoaks School Foundation ('the charity') for the year ended 31 July 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 July 2024 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient and proper accounting records have not been kept by the charity; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation (Continued)

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Finance Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Crowe U.K. LLP

Statutory Auditor

London

Date 19 May 2025

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2024**

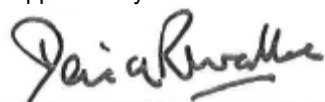
	Notes	Unrestricted funds £	Restricted Funds £	Endowed Funds £	2024 £	2023 £
Income from:						
Donations and legacies						
Donations	1	2,700	400,796	101,929	505,425	1,945,448
Alumni activities		77,530	-	-	77,530	85,075
Charitable activities						
Rental income		3,375,374	-	-	3,375,374	3,254,582
Investments						
Investment income		79,834	63,143	-	142,977	78,654
Other						
Other income		152	-	-	152	99
Total incoming resources		3,535,590	463,939	101,929	4,101,458	5,363,858
Expenditure on:						
Raising funds	4	987,242	-	-	987,242	928,222
Charitable Activities:						
Education and grant making	4	2,634,281	520,358	-	3,154,639	2,862,036
Total expenditure	4	3,621,523	520,358	-	4,141,881	3,790,258
Net (outgoing)/incoming funds from operations before investment gains/(losses)		(85,933)	(56,419)	101,929	(40,423)	1,573,600
Net Gains/(Losses) on investments	6	-	19,782	136,620	156,402	(53,569)
Transfers between funds		(5,619)	5,619	-	-	-
Net movement in funds		(91,552)	(31,018)	238,549	115,979	1,520,031
Funds brought forward at 1 August 2023		38,250,876	4,088,192	2,691,116	45,030,184	43,510,153
Funds carried forward at 31 July 2024		38,159,324	4,057,174	2,929,665	45,146,163	45,030,184

The information on pages 12 to 23 form part of these financial statements.

**SEVENOAKS SCHOOL FOUNDATION
BALANCE SHEET
AS AT 31 JULY 2024**

	Notes	2024 £	2023 £
FIXED ASSETS:			
Tangible fixed assets	5	64,527,855	63,392,638
Investments	6	2,092,257	1,935,855
		66,620,112	65,328,493
CURRENT ASSETS			
Debtors	7	259,745	371,073
Bank and short term deposits		3,349,664	4,654,581
		3,609,409	5,025,654
LIABILITIES:			
Creditors: Amounts falling due within one year	8	(1,912,704)	(1,731,699)
NET CURRENT ASSETS		1,696,705	3,293,955
TOTAL ASSETS LESS CURRENT LIABILITIES		68,316,817	68,622,448
Creditors: Amounts falling due after more than one year			
Loans	8	(23,170,654)	(23,592,264)
TOTAL NET ASSETS	9	45,146,163	45,030,184
FUNDS			
Endowed funds	12	2,929,665	2,691,116
Restricted funds	13	4,057,174	4,088,192
Unrestricted funds		38,159,324	38,250,876
		45,146,163	45,030,184

Approved by the Trustees on 9 December 2024 and signed on their behalf by



Derick Walker
Chairman

The information on pages 12 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
CASH FLOW STATEMENT
AS AT 31 JULY 2024

	2024 £	2023 £
Reconciliation of net income to net cash flow from operating activities		
Net (outgoing)/incoming funds	(40,423)	1,573,600
Investment Income	(142,977)	(78,654)
Depreciation charges	1,685,223	1,392,349
Interest paid	231,223	153,755
Decrease/(Increase) in debtors	111,328	(7,040)
Increase in creditors	167,857	391,485
Net cash provided by operating activities	2,012,231	3,425,495
CASH FLOW STATEMENT		
Cash flows from operating activities		
Net cash provided by operating activities	2,012,231	3,425,495
Cash flows from investing activities		
Purchase of tangible fixed assets	(2,820,440)	(5,555,294)
Investment Income	142,977	78,654
Net cash used in investing activities	(2,677,463)	(5,476,640)
Cash flows from financing activities		
Loan repayments	(639,685)	(589,624)
Net cash used in financing activities	(639,685)	(589,624)
Change in cash and cash equivalents in the reporting period	(1,304,917)	(2,640,769)
Cash and cash equivalents at the beginning of the reporting period	4,654,581	7,295,350
Cash and cash equivalents at the end of the reporting period	3,349,664	4,654,581
Reconciliation of net cash flow to movement on net funds		
Net funds at 1 August 2023	(19,559,792)	(17,354,892)
(Decrease) in cash	(1,304,917)	(2,640,769)
Decrease in borrowing	408,462	435,869
Net funds at 31 July 2024	(20,456,247)	(19,559,792)
Net debt		
Bank and short term deposits	3,349,664	4,654,581
Bank Loan due within one year	(635,257)	(622,109)
Bank Loan due after more than one year	(23,170,654)	(23,592,264)
Net funds at 31 July 2024	(20,456,247)	(19,559,792)

The information on pages 12 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2024

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2019.

The functional currency of the Foundation is considered to be GBP because that is the currency of the primary economic environment in which the Foundation operates.

The accounts present the statement of financial activities (SOFA), the balance sheet and the cash flow statement for the charity.

The Foundation is a Public Benefit Entity registered as a charity in England and Wales. It was registered as a charity on 26 January 2004 (charity number: 307923). On 11 October 2017 an incorporated charity, The Friends of Sevenoaks School (Hong Kong) Limited, was set up. This is a subsidiary company of Sevenoaks School Foundation, but has not been consolidated in these accounts as the income is not yet material.

The financial statements of the Foundation are prepared in accordance with the (Accounts and Reports) Regulations 2005 and the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in 2005 and with applicable accounting standards. They are drawn up on the historical cost accounting basis except that investments held as fixed assets are carried at market value.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the previous Statement of Recommended Practice: Accounting and Reporting by Charities which was effective from 1 April 2005 but which has since been withdrawn.

The Trustees have reviewed the Foundation's operations and finances, taking into consideration the projected cash flows and funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgement, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

In the view of the trustees, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

Rental and other income

Charges for services and use of premises are accounted for in the period in which the service is provided.

Donations

Donations received for the general purposes of the Foundation are credited to unrestricted funds. Donations subject to specific wishes of the donors are recognised on receipt and carried to the relevant restricted fund, or to endowed funds where the amount is required to be held as capital.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2024

Expenditure

Expenditure is allocated to expense headings either on a direct cost basis or apportioned according to time spent. The irrecoverable element of VAT is included with the item of expense to which it relates. Categories of expenditure included under the heading Education and grant making in the Statement of Financial Activities comprise the following:

Premises

Premises costs associated with buildings owned by the Foundation and which are leased to Sevenoaks School. The costs comprise depreciation, insurance and rent. Repairs and maintenance costs are carried by Sevenoaks School under the terms of the lease agreement.

Support costs

Costs incurred in supporting the running of the activities of the Foundation and not categorised elsewhere under charitable expenditure. Included in this category are governance costs, comprising the costs of complying with constitutional and statutory requirements, and finance costs relating to interest on bank loans to finance construction.

Fundraising Costs

Costs of the Foundation Office relating to fundraising: although the costs of fundraising are set against unrestricted funds, these resources are also employed in raising restricted funds.

Operating leases

Rentals payable are charged on a time basis over the term of the lease.

Pension schemes

The Foundation's Group Personal Pension Plan is a defined contribution group personal pension plan with Aegon. Employers' pension costs are charged in the period in which the salaries to which they relate are payable. Since 1 April 2010 all new staff join the defined contribution Group Pension Plan, including those joining the scheme under auto-enrolment.

Fixed assets

Capitalisation

Assets are capitalised only when their cost exceeds £5,000. Any purchases under this value are expensed immediately through the Statement of Financial Activities.

Depreciation

Freehold land and building work in progress are not depreciated. Depreciation of other assets is provided at rates to write off the excess of cost over estimated residual amount over their estimated useful lives as follows:

Buildings - 50 years

Improvements and extensions - 10 years

Financial Instruments

Financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access and term deposit bank accounts. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

Investments

Listed investments are valued at their market values as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024**

	2024 £	2023 £
1. DONATIONS		
General fundraising	2,700	103,214
Endowed fund donations		
Foundation capital	101,929	754,364
Restricted fund donations		
Financially Assisted Places (Formerly Bursary Fund)	324,987	142,239
Bursary Fund (COVID-19 appeal)	285	455
McEuen Scholarship Fund	-	25,475
Science Centre	-	7,800
Boarding Houses	-	10,000
Institute of Teaching and Learning	17,000	1,000
Institute of Higher Education and Professional Insight	-	1,000
Learning Support Dept Fund	-	3,000
Kent Academies Network	12,500	75,000
OS Events USA	7,803	-
Squash Courts	26,221	-
Campus Sustainability Fund	12,000	821,901
	400,796	1,087,870
Total Donations	505,425	1,945,448
2. EXPENDITURE		
Resources expended include:		
Auditors' remuneration for audit (excluding VAT)	8,500	7,950
3. STAFF COSTS AND RELATED PARTY TRANSACTIONS		
The aggregate payroll costs for the year were as follows:		
Wages and salaries	431,694	256,602
Social security costs	55,961	33,551
Pension contributions	46,121	11,264
	533,776	301,417
	No.	No.
The average number of full and part time employees during the year was	6	4
	£	£
Aggregate employee benefits of key management personnel	236,935	169,495

During the year settlement agreement payments totalling £80,183 (2023: £Nil) were payable.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024

3. STAFF COSTS AND RELATED PARTY TRANSACTIONS (Continued)

The number of higher paid employees was as follows:

	2024	2023
	No.	No.
£70,000 - £80,000	1	-
£150,001 - £160,000	-	1
£180,001 - £190,000	1	-

Pension contributions of £46,121 (2023: £11,264) relate to contributions to a defined contribution scheme.

The Trustees received no remuneration in respect of the current or preceding year. No trustee expenses (2023: £Nil) were incurred by any Trustees in the current year (2023: Nil).

4. ANALYSIS OF TOTAL RESOURCES EXPENDED

2024	Staff costs	Other	Depreciation	Total
	£	£	£	£
	(Note 3)		(Note 5)	
Education and grant making:				
Premises	-	27,212	1,685,223	1,712,435
Support costs	-	921,788	-	921,788
Grants, awards and prizes	-	520,416	-	520,416
	-	1,469,416	1,685,223	3,154,639
Cost of generating funds:				
Fundraising costs	533,776	453,466	-	987,242
	533,776	1,922,882	1,685,223	4,141,881
	-	-	-	-
2023	Staff costs	Other	Depreciation	Total
	£	£	£	£
Education and grant making:				
Premises	-	27,393	1,392,349	1,419,742
Support costs	-	813,737	-	813,737
Grants, awards and prizes	-	628,557	-	628,557
	-	1,469,687	1,392,349	2,862,036
Cost of generating funds:				
Fundraising costs	301,417	626,805	-	928,222
	301,417	2,096,492	1,392,349	3,790,258
	-	-	-	-

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024**

5. TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures & Improvements £	Total £
Cost			
At 1 August 2023	80,844,855	4,060,642	84,905,497
Additions	2,415,350	405,090	2,820,440
Disposals	-	-	-
At 31 July 2024	83,260,205	4,465,732	87,725,937
Depreciation			
At 1 August 2023	17,452,217	4,060,642	21,512,859
Charge for the year	1,654,939	30,284	1,685,223
Eliminated on disposals	-	-	-
At 31 July 2024	19,107,156	4,090,926	23,198,082
Net Book Value			
At 31 July 2024	64,153,049	374,806	64,527,855
At 31 July 2023	63,392,638	-	63,392,638

At the balance sheet date the Foundation had contracted commitments in respect of the construction of fixed assets of £Nil (2023: £3.01m).

6. INVESTMENTS

	Restricted £	Endowed £	Total £
Market value at 1 August 2023	51,096	1,884,759	1,935,855
Revaluation	19,782	136,620	156,402
Market value at 31 July 2024	70,878	2,021,379	2,092,257
Investments comprise:			
Listed investments	70,878	2,021,379	2,092,257

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024**

	2024 £	2023 £
7. DEBTORS		
Sundry debtors	58,312	238,828
Prepayments and accrued income	201,433	132,245
	259,745	371,073
8. CREDITORS: Amounts falling due within one year		
Taxation and social security	53,044	-
Other creditors and accruals	1,224,403	1,109,590
Loans	635,257	622,109
	1,912,704	1,731,699
CREDITORS: Amounts falling due after more than one year		
Loans	3,170,654	3,592,264
Private placement	20,000,000	20,000,000
	23,170,654	23,592,264
Which are repayable as follows:		
1 - 2 years	634,809	622,109
2 - 5 years	1,904,426	1,866,326
After more than 5 years	20,631,419	21,103,829
	23,170,654	23,592,264

The loan is repayable over a period of 20 years from June 2011. The loan is secured by a charge over certain freehold properties of the Foundation.

The private placement is of 3.18% senior notes due 31 August 2041.

9. ALLOCATION OF THE CHARITY'S NET ASSETS

The net assets are held for the various funds as follows:

	Fixed assets £	Investments & deposits £	Net current assets £	Long term liabilities £	Total £
Endowment funds	-	2,031,321	898,344	-	2,929,665
Restricted funds	-	60,936	3,996,238	-	4,057,174
Unrestricted funds	60,721,944	-	(2,562,620)	(20,000,000)	38,159,324
	60,721,944	2,092,257	2,331,962	(20,000,000)	45,146,163
Loans	3,805,911	-	(635,257)	(3,170,654)	-
	64,527,855	2,092,257	1,696,705	(23,170,654)	45,146,163

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024

9. ALLOCATION OF THE CHARITY'S NET ASSETS Continued

Comparative Allocation of the Charity Net Assets

	<i>Fixed assets £</i>	<i>Investments & deposits £</i>	<i>Net current assets £</i>	<i>Long term liabilities £</i>	<i>Total £</i>
<i>Endowment funds</i>	-	1,881,516	809,600	-	2,691,116
<i>Restricted funds</i>	-	54,339	4,033,853	-	4,088,192
<i>Unrestricted funds</i>	59,178,265	-	(927,389)	(20,000,000)	38,250,876
	<u>59,178,265</u>	<u>1,935,855</u>	<u>3,916,064</u>	<u>(20,000,000)</u>	<u>45,030,184</u>
<i>Loans</i>	4,214,373	-	(622,109)	(3,592,264)	-
	<u>63,392,638</u>	<u>1,935,855</u>	<u>3,293,955</u>	<u>(23,592,264)</u>	<u>45,030,184</u>

10. FINANCIAL INSTRUMENTS

	2024 £	2023 £
Financial assets measured at fair value	2,092,257	1,935,855

11. LEASES

Leasehold property leases which expire:

Payable within one year	36,104	88,876
Payable in the second to fifth year inclusive	141,927	193,504
Payable after five years	195,494	219,757
	373,525	502,137

Freehold property leases which expire:

Receivable within one year	3,672,482	3,254,582
Receivable in the second to fifth year inclusive	13,220,843	13,018,328
Receivable after five years	10,611,178	5,292,375
	27,504,503	21,565,285

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024**

12. ENDOWED FUNDS

These funds are permanent:

	Balance 1 Aug 2023 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2024 £
Foundation capital	506,169	813	-	37,678	544,660
Bursary Fund	31,913	3,828	-	-	35,741
Hands Bursary	940,433	-	-	23,946	964,379
McEuen Scholarship	308,853	-	-	-	308,853
Institute of Teaching and Learning (Formerly Centre for Innovation)	180,321	15,000	-	74,996	270,317
Financially Assisted Places	723,427	82,288	-	-	805,715
	2,691,116	101,929	-	136,620	2,929,665

The Foundation Capital represented the original endowment. Since 2014 one of the several aims of the current campaign is to raise further funds for the permanent endowment in order to help secure the financial independence of Sevenoaks School.

The Hands Bursary fund provides for means tested bursaries for pupils of Sevenoaks School.

The McEuen Scholarship provides an opportunity for a pupil, who otherwise would not be able to come, to take up a place at Sevenoaks School.

The Institute of Teaching and Learning (Formerly Centre for Innovation) is to fund an Institute for Teaching and Learning in Sevenoaks School.

Comparative Endowed Funds

	Balance 1 Aug 2022 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2023 £
Foundation capital	514,498	937	-	(9,266)	506,169
Bursary Fund	1,913	30,000	-	-	31,913
Hands Bursary	967,473	-	-	(27,040)	940,433
McEuen Scholarship	322,858	-	-	(14,005)	308,853
Centre for Innovation	180,321	-	-	-	180,321
Financially Assisted Places	-	723,427	-	-	723,427
	1,987,063	754,364	-	(50,311)	2,691,116

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024**

13. RESTRICTED FUNDS

	Balance 1 Aug 2023 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2024 £
Financially Assisted Places Fund (Formerly Bursary Fund)	687,725	324,987	(371,567)	596	641,741
Bursaries (COVID-19 Appeal)	455	285	-	-	740
Hands Bursary Fund	107,442	38,837	(34,511)	1,223	112,991
McEuen Scholarship Fund	123,921	19,230	(10,681)	2,727	135,197
Beardmore Bursary Fund	330,339	-	(31,832)	-	298,507
Institute of Teaching and Learning (Formerly Centre for Innovation)	2,853	22,076	(17,000)	13,184	21,113
STSF Centre Fund	8,558	-	-	2,052	10,610
Boarding House Fund	10,000	-	(2,624)	-	7,376
Co-curricular Fund	2,050	-	-	-	2,050
Making It Exhibition	15,000	-	-	-	15,000
Campaign for Sevenoaks School	1,917,008	-	-	-	1,917,008
Kent Academies Network	57,940	12,500	(12,500)	-	57,940
Campus Sustainability Fund	821,901	12,000	-	-	833,901
Learning Support Dept Fund	3,000	-	-	-	3,000
OS Events USA	-	7,803	(13,422)	5,619	-
Squash Courts	-	26,221	(26,221)	-	-
	4,088,192	463,939	(520,358)	25,401	4,057,174

All funds represent monies given for the specific purposes, as described.

The Financially Assisted Places Fund (formerly Bursary Fund) provides for means-tested bursaries for students at Sevenoaks School.

The Beardmore Bursary Fund is to be used for the benefit of a local primary school boy or girl whose financial circumstances are such that they would be unable to otherwise afford an education at Sevenoaks School.

The Campaign for Sevenoaks School Fund supports Sevenoaks School's strategic priorities.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024

13. RESTRICTED FUNDS Continued

Comparative Restricted Funds

	<i>Balance 1 Aug 2022 £</i>	<i>Incoming resources £</i>	<i>Resources expended £</i>	<i>Transfers/ Investment Gains/ (Losses) £</i>	<i>Balance 31 Jul 2023 £</i>
<i>(Formerly Bursary Fund)</i>	1,052,677	142,239	(507,389)	198	687,725
<i>Bursaries (COVID-19 Appeal)</i>	-	455	-	-	455
<i>Hands Bursary Fund</i>	99,996	35,968	(28,221)	(301)	107,442
<i>McEuen Scholarship Fund</i>	95,874	42,080	(13,362)	(671)	123,921
<i>Beardmore Bursary Fund</i>	348,153	-	(17,814)	-	330,339
<i>(Formerly Centre for Innovation)</i>	-	6,095	-	(3,242)	2,853
<i>Institute of Higher Education and Professional Insight</i>	-	1,000	(1,000)	-	-
<i>STSF Centre Fund</i>	-	7,800	-	758	8,558
<i>Boarding House Fund</i>	-	10,000	-	-	10,000
<i>Co-curricular Fund</i>	2,050	-	-	-	2,050
<i>Making It Exhibition</i>	15,000	-	-	-	15,000
<i>Campaign for Sevenoaks School</i>	1,917,008	-	-	-	1,917,008
<i>Kent Academies Network</i>	43,711	75,000	(60,771)	-	57,940
<i>Campus Sustainability Fund</i>	-	821,901	-	-	821,901
<i>Learning Support Dept Fund</i>	-	3,000	-	-	3,000
	3,574,469	1,145,538	(628,557)	(3,258)	4,088,192

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2024**

14. STATEMENT OF FINANCIAL ACTIVITIES - COMPARATIVE FIGURES BY FUND TYPE

	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	Total Funds £
Income from:				
Donations and legacies				
Donations	103,214	1,087,870	754,364	1,945,448
Alumni activities	85,075	-	-	85,075
Charitable activities				
Rental income	3,254,582	-	-	3,254,582
Investments				
Investment income	20,986	57,668	-	78,654
Bank and other interest	-	-	-	-
Other				
Other income	99	-	-	99
Total incoming resources	3,463,956	1,145,538	754,364	5,363,858
Expenditure on:				
Raising funds	928,222	-	-	928,222
Charitable Activities:				
Education and grant making	2,233,479	628,557	-	2,862,036
Total expenditure	3,161,701	628,557	-	3,790,258
Net incoming funds from operations before investment gains	302,255	516,981	754,364	1,573,600
Net gains/(losses) on investments	-	(3,258)	(50,311)	(53,569)
Transfers between funds	-	-	-	-
Net movement in funds	302,255	513,723	704,053	1,520,031
Funds brought forward at 1 August 2022	37,948,621	3,574,469	1,987,063	43,510,153
Funds carried forward at 31 July 2023	38,250,876	4,088,192	2,691,116	45,030,184

15. RELATED PARTY TRANSACTIONS

Sevenoaks School Foundation has received £259,420 in donations from The Friends of Sevenoaks School (Hong Kong) Limited during the year ended 31 July 2024 (2023: £1,235,328).

The objects for which The Friends of Sevenoaks School (Hong Kong) Limited was established, are to provide for the advancement and the promotion of learning and education at Sevenoaks School.

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2024**

15. RELATED PARTY TRANSACTIONS Continued

The Foundation received donations totalling £3,828 (2023: £555,038) in the year from 1 Trustee (2023:3 Trustees).

Accounts



SEVENOAKS SCHOOL FOUNDATION

**TRUSTEES' REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023**

SEVENOAKS SCHOOL FOUNDATION

TRUSTEES, OFFICERS AND ADVISERS

TRUSTEES

Derick Walker (Chair)
Bukunola Alakija
Jin Yu Cheong
Kenneth Cheung
Tat-Seng Chiam
Tim Child
Nikki Lee
David McEuen
Pratap Shirke
Marco Alvera
Brian Ong (appointed in December 2022)

OFFICERS

Clerk to the Foundation	Dr Brigid McClure MA MPhil PhD (maternity leave from March 2023)
Interim Clerk to the Foundation	Darren Davies BA MSc ACMA CGMA
Deputy Clerk	Emma El-Alami LLB (hons) DipLP, NP
Executive Director of the Foundation	Michael Joyce B Ed Grad Dip Bus
Director of Finance	Lynne Wrigley FCCA (in role from January 2023)

REGISTERED ADDRESS

Sevenoaks School
Sevenoaks
Kent TN13 1HU

Telephone	01732 455133
Email	clerk@sevenoaksschool.org

ADVISERS

Bankers	National Westminster Bank plc 67 High Street Sevenoaks Kent TN13 1LA
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Solicitors	Thomson Snell & Passmore 3 Lonsdale Gardens Tunbridge Wells Kent TN1 1NX
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Auditor	Crowe U.K. LLP 55 Ludgate Hill London EC4M 7JW
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Insurance Brokers	Aon Risk Services Ltd Somerset House London Road Redhill Surrey RH1 1LU
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Chartered Surveyors	Howard Sharp & Partners 79 Great Peter Street Westminster London SW1P 2EZ
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SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2023

The Trustees of Sevenoaks School Foundation present their annual report for the year ended 31 July 2023, together with the audited accounts for the year. The accounts have been prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" revised 2015 (The Charities SORP), as well as with applicable accounting standards and statutory requirements.

REFERENCE AND ADMINISTRATIVE INFORMATION

A Scheme for Sevenoaks School Foundation (307923) was approved by the Charity Commission on 26 January 2004. It is a distinct charity from Sevenoaks School and has independent Trustees. The Trustees are listed on page one, as are particulars of the executive officers, registered address and the Charity's professional advisers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Foundation is governed by the Scheme of 26 January 2004.

Recruitment and Training of Trustees

Trustees are appointed by the Governors of Sevenoaks School, a Company Limited by Guarantee (4908949) and a registered charity (1101358). In making these appointments, account is taken of eligibility, personal competence, specialist skills and availability. Induction is conducted by the Clerk and Deputy Clerk to the Foundation and training on governance and other relevant matters is made available to the Trustees. The purpose of the training is to keep Trustees informed and updated on current issues in the sector and regulatory requirements. The Trustees are aware of the Charity Governance Code published in 2017 (and subsequent update) which sets out the principles and recommended practice for good governance within the sector. Sevenoaks School Foundation keeps its governance arrangements under review with reference to the principles within the code.

Organisational Management

The Trustees are responsible for the overall management and control of Sevenoaks School Foundation and meet on at least two occasions during the year. The Clerk to the Foundation and the Executive Director of the Foundation attend meetings of the Trustees, as do the Headmaster of Sevenoaks School, the Deputy Clerk and the Director of Finance, and together this group are the key management personnel. When required, the Trustees set up Steering Groups to oversee major projects.

Remuneration policy is set by the Trustees with the objective of rewarding staff, including key management personnel, fairly and reasonably. The appropriateness and relevance of the remuneration policy is reviewed annually having taken account of comparative pay data.

Risk Management

This year, the Trustees approved a new format for the Foundation's Risk Framework, designed to give the Trustees greater visibility of key risks and organised in a format to bring improved clarity and support meaningful discussion of risk. Under the new format risks are organised under the headings of operational risks, business model risks and external risks, all of which inform the assessment of three top level strategic risks. A summary report is considered by the Trustees at each Trustee meeting, with the full Risk Framework tabled annually for review.

Strategic risks

The three top level strategic risks are: failure in overall business model; ineffective investment and failure to develop or maintain the School campus. At the end of 2022/23, the key risk facing the Foundation has been identified as the external risk of a global recession which may result in a reduction in international and domestic donations. To manage and mitigate this risk, the strategy of achieving a geographic spread of potential donors has been applied; Trustees are focussed on ensuring there are sufficient reserves in place to weather any downturn and financial modelling includes potential economic headwinds. Whilst there are no material concerns over the long-term viability of the Foundation, given the volatility of the external economic and political context, Trustees remain acutely aware of the need to manage resources responsibly and sustainably.

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2023

OBJECTS, AIMS AND ACTIVITIES

Objects

The objects of the charity are the advancement of education by the provision of a day and boarding school in or near Sevenoaks and by ancillary or incidental educational activities and other associated activities for the benefit of the community and, in selecting pupils to attend the School, preference shall be given to boys and girls who are or who have a parent or parents resident in the designated area. In this context the designated area is defined as Sevenoaks and the immediately surrounding area.

Aims and Intended Impact

The aim of the Foundation is to provide support to the Governors of Sevenoaks School in providing a first-class education. The Trustees do so by leasing the buildings in which the School carries out its activities and by overseeing the work of the Foundation Office in raising the funds necessary to support both new building projects and a widening of access by the award of free and assisted places. By looking to the future, we believe that Sevenoaks will maintain its position as a leading independent school with a worldwide reputation.

Objectives for the Year

The Trustee's objectives during the reporting year were:

- To complete the New Girl's Boarding House to desired design, on time and within budget.
- To agree the project timeline to upgrade and develop the Girls International House and make progress accordingly, specifically: appoint design team and plan a fundraising campaign.
- To prepare to launch a major campaign to build a permanent endowment of £100M to support free and assisted places, specifically: conduct feasibility studies; agree forward plan for Foundation operations including re-building fundraising capacity; plan campaign timeline and operations.
- To work with the School to agree appropriate arrangements for establishing and managing permanent endowment.
- To refresh the Foundation's Risk Framework.

Strategies to Achieve the Year's Objectives

In pursuing the Foundation's objectives, Trustees have participated in steering groups, working groups and the consultation forum with senior members of staff and Governors of the School. Where it has proved necessary, specialist advice has been sought. To assist in the delivery of physical facilities, professional advice has been taken from a range of consultants, as well as employing contractors.

Performance against Objectives

Objective 1: To Complete the New Girl's Boarding House ("New House") to desired design, on time and within budget.

- Completion has been delayed due to a range of factors including excessive wet weather conditions during the construction of the build. The School, the Steering Group and Design Team continue to work closely with the Contractor to achieve completion as soon as practically possible, whilst ensuring that the quality and structural integrity of the building is not compromised. Alternative accommodation of a high standard has been found for the displaced students within the school site, and a revised completion date is being scheduled for early 2024.

Objective 2: To agree the project timeline to upgrade and develop the Girls International House (GIH) and make progress accordingly, specifically: appoint design team and plan a fundraising campaign.

- Steady progress has been made. Following a comprehensive fire safety review and site feasibility studies, the Trustees were in agreement with School Governors conclusion that GIH should be a priority in the School Campus Plan. The Trustees also supported the view that any upgrade and development of GIH should ensure that it is fit for purpose as a modern boarding house whilst retaining its homely character and charm.
- Detailed designs are underway and a fundraising feasibility study will follow once preliminary designs are complete and costed.

Objective 3: To prepare to launch a major campaign to build a permanent endowment of £100M to support free and assisted places, specifically: conduct feasibility studies; agree forward plan for Foundation operations including re-building fundraising capacity; plan campaign timeline and operations.

Good progress has been made.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2023

- A comprehensive review was carried out by specialists, More Partnership, resulting in a set of key recommendations in the development of operational strategies and plans.
- Feasibility studies were not completed as the school is still developing its plans for financially assisted places and the School Campus Plan including the redevelopment of GH.
- A Campaign Steering Group has been established.
- A proposed staffing structure was recommended and approved by Trustees in order to build the fundraising capacity of the Foundation Office. The Director of Advancement has been successfully appointed and the recruitment of a Deputy Director (Philanthropy) and Prospect Research Manager will follow in Michaelmas term 2023.

Objective 4: To work with the School to agree appropriate arrangements for establishing and managing permanent endowment.

Trustees have considered and approved a number of key points relevant to setting up an endowment, including:

- The purpose and parameters of the fund and the scope of the Declaration of Trust to ensure designated funds are in place which align with the School's strategic priorities.
- An Endowment Working Group has been established to develop the framework for the endowment, its policies and process (Investment, governance and disbursement of grants).

Objective 5: To refresh the Foundation's Risk Framework.

This has been achieved. This year, the Trustees approved a new format for the School's Risk Framework, designed to give the Trustees greater visibility of key risks and organised in a format to bring improved clarity and support meaningful discussion of risk.

Grant-making Policy

Trustees implement the charity's objects by raising funds from supporters, rental income and, where necessary, borrowing to support the strategic objectives of Sevenoaks School. The Foundation supports the School in three main ways: leasing premises to the School for the provision of education; developing new facilities in consultation with School Governors; and granting funds to provide financial assistance to students who would otherwise be preventing from taking up a place at the School.

REVIEW OF ACTIVITIES

Activities during the year have revolved around the objectives for the year and on which we have reported above (Performance against Objectives). Significant achievements this year include:

- good progress with the construction of New House
- total grants to the School of £628,557, of which £566,786 was for financially assisted places, with the remainder supporting the School's educational provision through partnership programmes;
- re-establishing a range of community and supporter engagement events in, including:
 - Old Sennockian reunions for 5, 10, 20, 25, 30, 50 and 50 year anniversary reunions
 - Old Sennockian reunion events in Washington, New York, Boston, Hong Kong and Singapore
 - Old Sennockian participation in the School's enrichment lecture series and careers fare
 - Support of the Friends of Sevenoaks School (U.K.) annual programme of events
 - Cooperation and collaboration Friends of Sevenoaks School (U.K.) in support of the advancement of the School
 - Cooperation and collaboration with the Friends of Sevenoaks (Hong Kong) Ltd in support of the advancement of the School

Public Benefit

The imperative of delivering public benefit is woven throughout the Foundation's activities. The Foundation supports the School in seeking to make a significant contribution for the benefit of its communities in accordance with its charitable objects and has taken careful consideration of the Charity Commission guidance in deciding what educational and ancillary activities the Foundation should support. The scope of the Foundation's activities outlined above should therefore be seen through a lens of public benefit, including:

SEVENOAKS SCHOOL FOUNDATION
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- advancing education, through leasing and developing facilities used by Sevenoaks School to educate its own students and through community partnerships and the local community more generally;
- widening access to education through providing funds for financial assistance to students;
- supporting community partnership programmes to benefit students of local maintained schools and encouraging the School to share facilities, resources and expertise with wider community benefit.

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results

Income received during the year was £5,363,858 (2022: £5,181,385). Of this, £1,945,448, 36%, came from donations (2022: £1,749,175, 34%), £3,254,582, 61%, from rental income (2022: £3,254,582, 63%) and £163,828, 3%, from investment income and other income (2022: £177,628, 3%). Total resources expended, including depreciation, amounted to £3,790,258 (2022: £3,770,161). After taking into account the unrealised losses on investments of £53,569 (2022: £28,585), the net movement in funds for the financial year was £1,520,031 (2022: £1,382,639).

Investment Powers, Policy and Performance

The Clerk and the Director of Finance are empowered by Trustees to deposit short term monies with institutions holding the highest short-term ratings or in pooled funds for charities, not exceeding £1.5m with any one bank, building society or investment house. The Foundation's priority has been to use available funds to develop the campus and provide financial assistance to students, and accordingly, the Foundation has limited funds to invest. Those funds it does invest are currently managed in-house with a view to providing a reasonable income stream, albeit this has proved difficult in a low interest rate environment. As part of planning to deliver *Sevenoaks 600*, in particular the goal of developing a permanent endowment, Trustees are in discussions with Governors about the most appropriate way to structure and invest such funds in future.

Reserves Level and Policy

At the Balance Sheet date, the Foundation held funds of £45,030,184, of which £38,250,876 were unrestricted funds. If the value of fixed assets, including work in progress, less outstanding loans, is taken from this figure, there are no free reserves. Although free reserves were negative at the year end, the Foundation's immediately available cash balance of £4.7m exceeded the policy target.

The Foundation invested heavily in tangible fixed assets resulting in nil free reserves as at the year end. The Trustees have reviewed their forecast for next 2 years and expect to see increasing free reserves during the year ended 31 July 2025. In the meantime, the Trustees are ensuring that they are managing cash appropriately.

Going Concern

The Trustees have reviewed the continued economic volatility and challenge on the Foundation's operations and finances. Taking into consideration the projected cash flows and the funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, Trustees continue to adopt the going concern basis in preparing the financial statements.

FUTURE PLANS

The Trustees have set the following objectives for the financial year 2023/24:

1. To complete the New Girl's Boarding House to the desired standard and revised timeline and achieve a successful handover.
2. To progress the School Campus Plan including the renovation of GIH.
3. To complete the renew phase (maintenance) of the School Campus Plan and progress to longer term elements, including sustainability initiatives.
4. To complete the first phase of resourcing the Foundation Office including staffing, IT and office facilities.
5. To continue to develop the fundraising campaign strategy in support of *Sevenoaks 600*. To maintain current plans for soliciting principal and major gifts, alumni events and supporter engagement.
6. To finalise the framework for the establishment and administration of a permanent endowment.

FUNDRAISING RESPONSIBILITIES

The Trustees are aware of their responsibilities and obligations as outlined in Charity fundraising: a guide to trustee duties (CC20). Sevenoaks School Foundation is registered with the Fundraising Regulator (U.K.), the independent regulator of

SEVENOAKS SCHOOL FOUNDATION
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FOR THE YEAR ENDED 31 JULY 2023

charitable fundraising. Being registered with the Fundraising Regulator means the charity is committed to its Fundraising Promise which outlines the charity's commitment to donors and the public. The standards for fundraising are set out by the Fundraising Regulator (U.K.) Code of Fundraising Practice. As members of the Institute of Development Professionals in Education and the Council for Advancement and Support of Education the Sevenoaks School Foundation subscribes to their respective guidance on all matters relating to ethical fundraising and in particular Fundraising Regulator (U.K.) Code of Fundraising Practice, including consideration of vulnerable individuals. The Sevenoaks School Foundation has also established its own Sevenoaks School Foundation Donation Acceptance Policy and process to guide and oversee staff and volunteers.

The Foundation has not, to date, had any occasion where it has knowingly failed to comply with the Fundraising Regulator (U.K.) Code of Fundraising Practice or the Sevenoaks School Foundation Gift Acceptance Policy. Neither the charity, nor any person acting on its behalf for the purposes of fundraising, have received any complaints about fundraising activity.

The Clerk to Trustees and Director of Finance closely monitor the fundraising activities of the Sevenoaks School Foundation Office.

ACCOUNTING AND REPORTING RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its net incoming resources for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 21 November 2023

and signed on their behalf by



Derick Walker
Chairman

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation

Opinion

We have audited the financial statements of Sevenoaks School Foundation ('the charity') for the year ended 31 July 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 July 2023 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient and proper accounting records have not been kept by the charity; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation (Continued)

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Finance Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Crowe U.K. LLP
Statutory Auditor

London

Date 13 March 2024

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2023**

	Notes	Unrestricted funds £	Restricted Funds £	Endowed Funds £	2023 £	2022 £
Income from:						
Donations and legacies						
Donations	1	103,214	1,087,870	754,364	1,945,448	1,749,175
Alumni activities		85,075	-	-	85,075	97,847
Charitable activities						
Rental income		3,254,582	-	-	3,254,582	3,254,582
Investments						
Investment income		20,986	57,668	-	78,654	69,427
Other						
Other income		99	-	-	99	10,354
Total incoming resources		3,463,956	1,145,538	754,364	5,363,858	5,181,385
Expenditure on:						
Raising funds	4	928,222	-	-	928,222	758,993
Charitable Activities:						
Education and grant making	4	2,233,479	628,557	-	2,862,036	3,011,168
Total expenditure	4	3,161,701	628,557	-	3,790,258	3,770,161
Net incoming funds from operations before investment gains/(losses)		302,255	516,981	754,364	1,573,600	1,411,224
Net Losses on investments	6	-	(3,258)	(50,311)	(53,569)	(28,585)
Transfers between funds		-	-	-	-	-
Net movement in funds		302,255	513,723	704,053	1,520,031	1,382,639
Funds brought forward at 1 August 2022		37,948,621	3,574,469	1,987,063	43,510,153	42,127,514
Funds carried forward at 31 July 2023		38,250,876	4,088,192	2,691,116	45,030,184	43,510,153

The information on pages 12 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
BALANCE SHEET
AS AT 31 JULY 2023

	Notes	2023 £	2022 £
FIXED ASSETS:			
Tangible fixed assets	5	63,392,638	59,229,693
Investments	6	1,935,855	1,989,424
		<u>65,328,493</u>	<u>61,219,117</u>
CURRENT ASSETS			
Debtors	7	371,073	364,033
Bank and short term deposits		4,654,581	7,295,350
		<u>5,025,654</u>	<u>7,659,383</u>
LIABILITIES:			
Creditors: Amounts falling due within one year	8	(1,731,699)	(1,259,477)
NET CURRENT ASSETS		<u>3,293,955</u>	<u>6,399,906</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>68,622,448</u>	<u>67,619,023</u>
Creditors: Amounts falling due after more than one year			
Loans	8	(23,592,264)	(24,108,870)
TOTAL NET ASSETS	9	<u>45,030,184</u>	<u>43,510,153</u>
FUNDS			
Endowed funds	12	2,691,116	1,987,063
Restricted funds	13	4,088,192	3,574,469
Unrestricted funds		38,250,876	37,948,621
		<u>45,030,184</u>	<u>43,510,153</u>

Approved by the Trustees on 21 November 2023 and signed on their behalf by



 Derick Walker
 Chairman

The information on pages 12 to 23 form part of these financial statements.

**SEVENOAKS SCHOOL FOUNDATION
CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2023**

	2023 £	2022 £
Reconciliation of net income to net cash flow from operating activities		
Net incoming funds	1,573,600	1,411,224
Investment Income	(78,654)	(69,427)
Depreciation charges	1,392,349	1,395,729
Loss on disposal of Fixed Assets	-	54,398
Interest paid	153,755	43,731
(Increase) in debtors	(7,040)	(136,733)
Increase/(Decrease) in creditors	391,485	(176,066)
Net cash provided by operating activities	3,425,495	2,522,856
CASH FLOW STATEMENT		
Cash flows from operating activities		
Net cash provided by operating activities	3,425,495	2,522,856
Cash flows from investing activities		
Purchase of tangible fixed assets	(5,555,294)	(4,096,975)
Investment Income	78,654	69,427
Net cash used in investing activities	(5,476,640)	(4,027,548)
Cash flows from financing activities		
Loan repayments	(589,624)	(521,013)
Net cash used in financing activities	(589,624)	(521,013)
Change in cash and cash equivalents in the reporting period	(2,640,769)	(2,025,705)
Cash and cash equivalents at the beginning of the reporting period	7,295,350	9,321,055
Cash and cash equivalents at the end of the reporting period	4,654,581	7,295,350
Reconciliation of net cash flow to movement on net funds		
Net funds at 1 August 2022	(17,354,892)	(15,806,468)
(Decrease) in cash	(2,640,769)	(2,025,705)
Decrease in borrowing	435,869	477,281
Net funds at 31 July 2023	(19,559,792)	(17,354,892)
Net debt		
Bank and short term deposits	4,654,581	7,295,350
Bank Loan due within one year	(622,109)	(541,372)
Bank Loan due after more than one year	(23,592,264)	(24,108,870)
Net funds at 31 July 2023	(19,559,792)	(17,354,892)

The information on pages 12 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2023

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2015.

The functional currency of the Foundation is considered to be GBP because that is the currency of the primary economic environment in which the Foundation operates.

The accounts present the statement of financial activities (SOFA), the balance sheet and the cash flow statement for the charity.

The Foundation is a Public Benefit Entity registered as a charity in England and Wales. It was registered as a charity on 26 January 2004 (charity number: 307923). On 11 October 2017 an incorporated charity, The Friends of Sevenoaks School (Hong Kong) Limited, was set up. This is a subsidiary company of Sevenoaks School Foundation, but has not been consolidated in these accounts as the income is not yet material.

The financial statements of the Foundation are prepared in accordance with the (Accounts and Reports) Regulations 2005 and the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in 2005 and with applicable accounting standards. They are drawn up on the historical cost accounting basis except that investments held as fixed assets are carried at market value.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the previous Statement of Recommended Practice: Accounting and Reporting by Charities which was effective from 1 April 2005 but which has since been withdrawn.

The Trustees have reviewed the Foundation's operations and finances, taking into consideration the projected cash flows and funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgement, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

In the view of the trustees, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

Rental and other income

Charges for services and use of premises are accounted for in the period in which the service is provided.

Donations

Donations received for the general purposes of the Foundation are credited to unrestricted funds. Donations subject to specific wishes of the donors are recognised on receipt and carried to the relevant restricted fund, or to endowed funds where the amount is required to be held as capital.

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF ACCOUNTING POLICIES
FOR THE YEAR ENDED 31 JULY 2023**

Expenditure

Expenditure is allocated to expense headings either on a direct cost basis or apportioned according to time spent. The irrecoverable element of VAT is included with the item of expense to which it relates. Categories of expenditure included under the heading Education and grant making in the Statement of Financial Activities comprise the following:

Premises

Premises costs associated with buildings owned by the Foundation and which are leased to Sevenoaks School. The costs comprise depreciation, insurance and rent. Repairs and maintenance costs are carried by Sevenoaks School under the terms of the lease agreement.

Support costs

Costs incurred in supporting the running of the activities of the Foundation and not categorised elsewhere under charitable expenditure. Included in this category are governance costs, comprising the costs of complying with constitutional and statutory requirements, and finance costs relating to interest on bank loans to finance construction.

Fundraising Costs

Costs of the Foundation Office relating to fundraising: although the costs of fundraising are set against unrestricted funds, these resources are also employed in raising restricted funds.

Operating leases

Rentals payable are charged on a time basis over the term of the lease.

Pension schemes

For employees who joined the Foundation before March 2010, the Foundation contributed to the Local Government Pensions Scheme, which is a defined benefit scheme, under the administration of Sevenoaks School. The Trustees are satisfied that any asset or liability relating to the scheme would not be material to the Foundation's Financial Statements.

With effect from 1 April 2010, new employees are only permitted to join a defined contribution Group Pension Plan. At the end of July 2016 there were 5 members of the Group Pension Plan.

Fixed assets

Capitalisation

Assets are capitalised only when their cost exceeds £5,000. Any purchases under this value are expensed immediately through the Statement of Financial Activities.

Depreciation

Freehold land and building work in progress are not depreciated. Depreciation of other assets is provided at rates to write off the excess of cost over estimated residual amount over their estimated useful lives as follows:

Buildings - 50 years

Improvements and extensions - 10 years

Financial Instruments

Financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access and term deposit bank accounts. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

Investments

Listed investments are valued at their market values as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023**

	2023 £	2022 £
1. DONATIONS		
General fundraising	103,214	770,476
Endowed fund donations		
Foundation capital	754,364	1,770
Restricted fund donations		
Financially Assisted Places (Formerly Bursary Fund)	142,239	187,849
Bursary Fund (COVID-19 appeal)	455	5,931
McEuen Scholarship Fund	25,475	30,551
Science Centre	7,800	7,200
Boarding Houses	10,000	-
Institute of Teaching and Learning	1,000	2,000
Institute of Higher Education and Professional Insight	1,000	-
Learning Support Dept Fund	3,000	-
Kent Academies Network	75,000	8,000
Landscape Strategy	-	10,000
Campaign for Sevenoaks School	-	725,398
Campus Sustainability Fund	821,901	-
	1,087,870	976,929
Total Donations	1,945,448	1,749,175
2. EXPENDITURE		
Resources expended include:		
Auditors' remuneration for audit	5,400	9,550
3. STAFF COSTS AND RELATED PARTY TRANSACTIONS		
The aggregate payroll costs for the year were as follows:		
Wages and salaries	256,602	271,692
Social security costs	33,551	16,597
Pension contributions	11,264	18,471
	301,417	306,760
	No.	No.
The average number of full and part time employees during the year was	4	4
	£	£
Aggregate employee benefits of key management personnel	169,495	154,626

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023

3. STAFF COSTS AND RELATED PARTY TRANSACTIONS (Continued)

The number of higher paid employees was as follows:

	2023 No.	2022 No.
£70,000 - £80,000	-	-
£120,000 - £130,000	-	-
£130,001 - £140,000	-	1
£150,001 - £160,000	1	-

Pension contributions of £11,264 (2022: £18,471) relate to contributions to a defined contribution scheme.

The Trustees received no remuneration in respect of the current or preceding year. No trustee expenses (2022: £Nil) were incurred by any Trustees in the current year (2022: Nil).

4. ANALYSIS OF TOTAL RESOURCES EXPENDED

2023	Staff costs £ (Note 3)	Other £	Depreciation £	Total £
Education and grant making:				
Premises	-	27,393	1,392,349	1,419,742
Support costs	-	813,737	-	813,737
Grants, awards and prizes	-	628,557	-	628,557
	-	1,469,687	1,392,349	2,862,036
Cost of generating funds:				
Fundraising costs	301,417	626,805	-	928,222
	301,417	2,096,492	1,392,349	3,790,258
2022	Staff costs £	Other £	Depreciation £	Total £
Education and grant making:				
Premises	-	78,136	1,395,729	1,473,865
Support costs	-	705,157	-	705,157
Grants, awards and prizes	-	832,146	-	832,146
	-	1,615,439	1,395,729	3,011,168
Cost of generating funds:				
Fundraising costs	306,760	452,233	-	758,993
	306,760	2,067,672	1,395,729	3,770,161

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023**

5. TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures & Improvement £	Total £
Cost			
At 1 August 2022	75,289,561	4,060,642	79,350,203
Additions	5,555,294	-	5,555,294
Disposals	-	-	-
At 31 July 2023	80,844,855	4,060,642	84,905,497
Depreciation			
At 1 August 2022	16,059,868	4,060,642	20,120,510
Charge for the year	1,392,349	-	1,392,349
Eliminated on disposals	-	-	-
At 31 July 2023	17,452,217	4,060,642	21,512,859
Net Book Value			
At 31 July 2023	63,392,638	-	63,392,638
At 31 July 2022	59,229,693	-	59,229,693

Included in freehold property is £10.75m (2022: £5.20m) of assets which were under construction at 31 July 2023 and which have not been depreciated.

At the balance sheet date the Foundation had contracted commitments in respect of the construction of fixed assets of £3.01m (2022: £5.3m).

6. INVESTMENTS

	Restricted £	Endowed £	Total £
Market value at 1 August 2022	54,354	1,935,070	1,989,424
Revaluation	(3,258)	(50,311)	(53,569)
Market value at 31 July 2023	51,096	1,884,759	1,935,855
Investments comprise:			
Listed investments	51,096	1,884,759	1,935,855

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023**

	2023 £	2022 £
7. DEBTORS		
Sundry debtors	238,828	279,213
Prepayments and accrued income	132,245	84,820
	371,073	364,033
8. CREDITORS: Amounts falling due within one year		
Other creditors and accruals	1,109,590	718,105
Loans	622,109	541,372
	1,731,699	1,259,477
CREDITORS: Amounts falling due after more than one year		
Loans	3,592,264	4,108,870
Private placement	20,000,000	20,000,000
	23,592,264	24,108,870
Which are repayable as follows:		
1 - 2 years	622,109	541,372
2 - 5 years	1,866,326	1,624,116
After more than 5 years	21,103,829	21,943,382
	23,592,264	24,108,870

The loan is repayable over a period of 20 years from June 2011. The loan is secured by a charge over certain freehold properties of the Foundation.

The private placement is of 3.18% senior notes due 31 August 2041.

9. ALLOCATION OF THE CHARITY'S NET ASSETS

The net assets are held for the various funds as follows:

	Fixed assets £	Investments & deposits £	Net current assets £	Long term liabilities £	Total £
Endowment funds	-	1,881,516	809,600	-	2,691,116
Restricted funds	-	54,339	4,033,853	-	4,088,192
Unrestricted funds	59,178,265	-	(927,389)	(20,000,000)	38,250,876
	59,178,265	1,935,855	3,916,064	(20,000,000)	45,030,184
Loans	4,214,373	-	(622,109)	(3,592,264)	-
	63,392,638	1,935,855	3,293,955	(23,592,264)	45,030,184

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023

9. ALLOCATION OF THE CHARITY'S NET ASSETS Continued

Comparative Allocation of the Charity Net Assets

	<i>Fixed assets £</i>	<i>Investments & deposits £</i>	<i>Net current assets £</i>	<i>Long term liabilities £</i>	<i>Total £</i>
<i>Endowment funds</i>	-	1,935,070	51,993	-	1,987,063
<i>Restricted funds</i>	-	54,354	3,520,115	-	3,574,469
<i>Unrestricted funds</i>	54,579,451	-	3,369,170	(20,000,000)	37,948,621
	<u>54,579,451</u>	<u>1,989,424</u>	<u>6,941,278</u>	<u>(20,000,000)</u>	<u>43,510,153</u>
<i>Loans</i>	4,650,242	-	(541,372)	(4,108,870)	-
	<u>59,229,693</u>	<u>1,989,424</u>	<u>6,399,906</u>	<u>(24,108,870)</u>	<u>43,510,153</u>

10. FINANCIAL INSTRUMENTS

	2023 £	2022 £
Financial assets measured at fair value	<u>1,935,855</u>	<u>1,989,424</u>

11. LEASES

Leasehold property leases which expire:

Payable within one year	76,388	22,388
Payable in the second to fifth year inclusive	143,552	89,552
Payable after five years	156,716	179,104
	<u>376,656</u>	<u>291,044</u>

Freehold property leases which expire:

Receivable within one year	3,254,582	3,254,582
Receivable in the second to fifth year inclusive	13,018,328	13,018,328
Receivable after five years	5,292,375	8,546,957
	<u>21,565,285</u>	<u>24,819,867</u>

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023**

12. ENDOWED FUNDS

These funds are permanent:

	Balance 1 Aug 2022 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2023 £
Foundation capital	514,498	937	-	(9,266)	506,169
Bursary Fund	1,913	30,000	-	-	31,913
Hands Bursary	967,473	-	-	(27,040)	940,433
McEuen Scholarship	322,858	-	-	(14,005)	308,853
Institute of Teaching and Learning (Formerly Centre for Innovation)	180,321	-	-	-	180,321
Financially Assisted Places	-	723,427	-	-	723,427
	<u>1,987,063</u>	<u>754,364</u>	<u>-</u>	<u>(50,311)</u>	<u>2,691,116</u>

The Foundation Capital represented the original endowment. Since 2014 one of the several aims of the current campaign is to raise further funds for the permanent endowment in order to help secure the financial independence of Sevenoaks School.

The Hands Bursary fund provides for means tested bursaries for pupils of Sevenoaks School.

The McEuen Scholarship provides an opportunity for a pupil, who otherwise would not be able to come, to take up a place at Sevenoaks School.

The Institute of Teaching and Learning (Formerly Centre for Innovation) is to fund an Institute for Teaching and Learning in Sevenoaks School.

Comparative Endowed Funds

	Balance 1 Aug 2021 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2022 £
Foundation capital	519,210	1,770	-	(6,482)	514,498
Bursary Fund	1,913	-	-	-	1,913
Hands Bursary	981,419	-	-	(13,946)	967,473
McEuen Scholarship	327,964	-	-	(5,106)	322,858
Centre for Innovation	180,728	-	-	(407)	180,321
	<u>2,011,234</u>	<u>1,770</u>	<u>-</u>	<u>(25,941)</u>	<u>1,987,063</u>

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023**

13. RESTRICTED FUNDS

	Balance 1 Aug 2022 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2023 £
Financially Assisted Places fund (Formerly Bursary Fund)	1,052,677	142,239	(507,389)	198	687,725
Bursaries (COVID-19 Appeal)	-	455	-	-	455
Hands Bursary Fund	99,996	35,968	(28,221)	(301)	107,442
McEuen Scholarship Fund	95,874	42,080	(13,362)	(671)	123,921
Beardmore Bursary Fund	348,153	-	(17,814)	-	330,339
Institute of Teaching and Learning (Formerly Centre for Innovation)	-	6,095	-	(3,242)	2,853
Institute of Higher Education and Professional Insight	-	1,000	(1,000)	-	-
STSF Centre Fund	-	7,800	-	758	8,558
Boarding House Fund	-	10,000	-	-	10,000
Co-curricular Fund	2,050	-	-	-	2,050
Making It Exhibition	15,000	-	-	-	15,000
Campaign for Sevenoaks School	1,917,008	-	-	-	1,917,008
Kent Academies Network	43,711	75,000	(60,771)	-	57,940
Campus Sustainability Fund	-	821,901	-	-	821,901
Learning Support Dept Fund	-	3,000	-	-	3,000
	3,574,469	1,145,538	(628,557)	(3,258)	4,088,192

All funds represent monies given for the specific purposes, as described.

The Financially assisted places Fund (Formerly Bursary Fund) provides for means-tested bursaries for students at Sevenoaks School.

The Beardmore Bursary fund is to be used for the benefit of a local primary school boy or girl whose financial circumstances are such that they would be unable to otherwise afford an education at Sevenoaks School.

The Campaign for Sevenoaks School fund supports Sevenoaks School's strategic priorities.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023

13. RESTRICTED FUNDS Continued

Comparative Restricted Funds

	Balance 1 Aug 2021 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2022 £
Bursary Fund	1,271,072	187,849	(406,221)	(23)	1,052,677
Bursaries (COVID-19 Appeal)	92,095	5,931	(98,026)	-	-
Hands Bursary Fund	90,580	34,646	(25,020)	(210)	99,996
McEuen Scholarship Fund	53,036	46,148	(2,841)	(469)	95,874
Beardmore Bursary Fund	373,173	-	(25,020)	-	348,153
Centre for Innovation	43,035	4,938	(46,112)	(1,861)	-
Institute of Higher Education and Professional Insight	8,000	-	(8,000)	-	-
STSF Centre Fund	-	7,200	-	(7,200)	-
Boarding House Fund	14,988	-	(14,988)	-	-
Co-curricular Gift Fund	2,050	-	-	-	2,050
Scholarships Fund	100	-	(100)	-	-
Music at Sevenoaks Legacy	6,056	-	(6,056)	-	-
Outreach	8,576	-	(8,576)	-	-
Making It Exhibition	15,000	-	-	-	15,000
Masterplan Building Fund	125	-	(125)	-	-
Campaign for Sevenoaks School	1,191,610	725,398	-	-	1,917,008
Institute of Teaching and Learning	-	2,000	(2,000)	-	-
Kent Academies Network	73,793	8,000	(38,083)	1	43,711
COVID-19 Appeal	88,441	-	(88,441)	-	-
Landscape strategy	-	10,000	(40,000)	30,000	-
	3,331,730	1,032,110	(809,609)	20,238	3,574,469

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2023**

14. STATEMENT OF FINANCIAL ACTIVITIES - COMPARATIVE FIGURES BY FUND TYPE

	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	Total Funds £
Income from:				
Donations and legacies				
Donations	770,476	976,929	1,770	1,749,175
Alumni activities	97,847	-	-	97,847
Charitable activities				
Rental income	3,254,582	-	-	3,254,582
Investments				
Investment income	14,245	55,182	-	69,427
Bank and other interest	-	-	-	-
Other				
Other income	10,354	-	-	10,354
Total incoming resources	4,147,504	1,032,111	1,770	5,181,385
Expenditure on:				
Raising funds	758,993	-	-	758,993
Charitable Activities:				
Education and grant making	2,201,559	809,609	-	3,011,168
Total expenditure	2,960,552	809,609	-	3,770,161
Net incoming funds from operations before investment gains	1,186,952	222,502	1,770	1,411,224
Net gains/(losses) on investments	-	(2,644)	(25,941)	(28,585)
Transfers between funds	(22,881)	22,881	-	-
Net movement in funds	1,164,071	242,739	(24,171)	1,382,639
Funds brought forward at 1 August 2021	36,784,550	3,331,730	2,011,234	42,127,514
Funds carried forward at 31 July 2022	37,948,621	3,574,469	1,987,063	43,510,153

15. RELATED PARTY TRANSACTIONS

Sevenoaks School Foundation has received £1,235,328 in donations from The Friends of Sevenoaks School (Hong Kong) Limited during the year ended 31 July 2023 (2022: £Nil). The objects for which The Friends of Sevenoaks School (Hong Kong) Limited was established, are to provide for the advancement and the promotion of learning and education at Sevenoaks School.

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2023**

15. RELATED PARTY TRANSACTIONS Continued

The Foundation received donations totalling £555,038 (2022: £27,200) in the year from 3 Trustees (2022: 2 Trustees).

Accounts



SEVENOAKS SCHOOL FOUNDATION

**TRUSTEES' REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022**

SEVENOAKS SCHOOL FOUNDATION

TRUSTEES, OFFICERS AND ADVISERS

TRUSTEES

Derick Walker MA (Chair)
Bukunola Alakija MA (appointed 24 September 2021)
Jin Yu Cheong MA
Prof Kenneth Cheung MBBS MD FRCS FHKCOS FHKAM (Orth)
Tat-Seng Chiam BA MA MBA
Tim Child BA
Dr Nikki Lee BA MBBS
David McEuen
Pratap Shirke MBA
Marco Alvera (appointed 9 December 2021)

OFFICERS

Clerk to the Foundation	Dr Brigid McClure MA MPhil PhD (succeeded Gail Jones on 1 September 2021)
Assistant Clerk	Emma El-Alami LLB (hons) DipLP NP (succeeded Ian Pocock on 6 January 2022)
Executive Director of Advancement	Michael Joyce B Ed Grad Dip Bus
Director of Finance	Phillip Watkins MBA FCCA

REGISTERED ADDRESS

Sevenoaks School
Sevenoaks
Kent TN13 1HU

Telephone	01732 455133
Email	clerk@sevenoaksschool.org

ADVISERS

Bankers	National Westminster Bank plc 67 High Street Sevenoaks Kent TN13 1LA
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Solicitors	Thomson Snell & Passmore 3 Lonsdale Gardens Tunbridge Wells Kent TN1 1NX
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Auditors	Crowe U.K. LLP 55 Ludgate Hill London EC4M 7JW
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Insurance Brokers	Aon Risk Services Ltd. Somerset House London Road Redhill Surrey RH1 1LU
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Chartered Surveyors	Howard Sharp & Partners 79 Great Peter Street Westminster London SW1P 2EZ
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SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2022

The Trustees of Sevenoaks School Foundation present their annual report for the year ended 31 July 2022, together with the audited accounts for the year. The accounts have been prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" revised 2015 (The Charities SORP), as well as with applicable accounting standards and statutory requirements.

REFERENCE AND ADMINISTRATIVE INFORMATION

A Scheme for Sevenoaks School Foundation (307923) was approved by the Charity Commission on 26 January 2004. It is a distinct charity from Sevenoaks School and has independent Trustees. The Trustees are listed on page one, as are particulars of the executive officers, registered address and the Charity's professional advisers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Foundation is governed by the Scheme of 26 January 2004.

Recruitment and Training of Trustees

Trustees are appointed by the Governors of Sevenoaks School, a Company Limited by Guarantee (4908949) and a registered charity (1101358). In making these appointments, account is taken of eligibility, personal competence, specialist skills and availability. Induction is conducted by the Clerk and Assistant Clerk to the Foundation and training on governance and other relevant matters is made available to the Trustees. The purpose of the training is to keep Trustees informed and updated on current issues in the sector and regulatory requirements. The Trustees are aware of the Charity Governance Code published in 2017 (and subsequent update) which sets out the principles and recommended practice for good governance within the sector. Sevenoaks School Foundation keeps its governance arrangements under review with reference to the principles within the code.

Organisational Management

The Trustees are responsible for the overall management and control of Sevenoaks School Foundation and meet on at least two occasions during the year. The Clerk to the Foundation and the Executive Director of Advancement attend meetings of the Trustees, as do the Headmaster of Sevenoaks School, the Assistant Clerk and the Director of Finance, and together this group are the key management personnel. When required, the Trustees set up Steering Groups to oversee major projects.

Remuneration policy is set by the Trustees with the objective of rewarding staff, including key management personnel, fairly and reasonably. The appropriateness and relevance of the remuneration policy is reviewed annually having taken account of comparative pay data.

Risk Management

A formal review of the charity's risk management processes is undertaken on an annual basis with the aim of reviewing the major risks to the Foundation. The key controls used by the charity include: formal agendas and briefing papers for committee meetings; strategic and business planning; budgeting and management accounting; clear authorisation and approval levels; and vetting procedures as required by law for the protection of children. The Trustees have reviewed the principal areas of the Foundation's operations and considered the major risks faced in each area. The Trustees believe the principal risks are a failure to raise sufficient funds to carry out the plans of the Foundation and potential cost overruns on capital projects. In the opinion of the Trustees, the Foundation has established robust financial controls and business planning systems which should allow risks to be mitigated to an acceptable level. In light of the pandemic, the staffing of the Foundation was reviewed and reduced during 2020/21, whilst still enabling the Foundation to operate effectively in the fundraising climate at that time. A decision was taken in 2019/20 to delay the construction of the new girls' boarding house to preserve cash pending an assessment of the implications of the pandemic and future demand for boarding. Construction is now however proceeding based on a strong business case and the boarding house is scheduled for completion ready for a September 2023 intake of students.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2022

OBJECTS, AIMS AND ACTIVITIES

Objects

The objects of the charity are the advancement of education by the provision of a day and boarding school in or near Sevenoaks and by ancillary or incidental educational activities and other associated activities for the benefit of the community and, in selecting pupils to attend the School, preference shall be given to boys and girls who are or who have a parent or parents resident in the designated area. In this context the designated area is defined as Sevenoaks and the immediately surrounding area.

Aims and Intended Impact

The aim of the Foundation is to provide support to the Governors of Sevenoaks School in providing a first-class education. The Trustees do so by leasing the buildings in which the School carries out its activities and by overseeing the work of the Foundation Office in raising the funds necessary to support both new building projects and a widening of access by the award of free and assisted places. By looking to the future, we believe that Sevenoaks will maintain its position as a leading independent school with a worldwide reputation.

Objectives for the Year

The Trustee's objectives during the reporting year were:

1. To oversee the project to build a new girls' boarding house for occupation in September 2023 and to consider options for renovating the Girls International House (GIH), to include funding.
2. To contribute to the revision of the School's vision statement which responds to the impact of the pandemic and emerging priorities for the School.
3. To resume developing strategies and plans to cultivate and strengthen Sevenoaks School's culture of philanthropy.
4. To support the induction of new Foundation Trustees.
5. To support the implementation of the review of the Foundation organisational structure.
6. To continue the objective to review and ensure compliance with best practice fundraising guidelines, the GDPR and PECR.

Strategies to Achieve the Year's Objectives

In pursuing the Foundation's objectives, Trustees have participated in steering groups, working groups and consultation forum with senior members of staff and Governors of the School. Where it has proved necessary, specialist legal advice has been sought. To assist in the delivery of physical facilities, professional advice has been taken from a range of consultants, as well as employing contractors.

Performance against Objectives

Objective 1: To oversee the project to build a new girls' boarding house for occupation in September 2023 and to consider options and funding for renovating the Girls International House (GIH).

At the beginning of this academic year, the School's Board of Governors proposed a new, holistic Campus Plan, with key principles agreed for the utilisation, condition and development of the campus as a whole, including health and safety, security, accessibility, sustainability and stewardship considerations. In consultation with the Foundation, there was agreement to pause the existing Masterplan (other than the New Girls' Boarding House and Girls International House) and prioritise essential remedial works through a two to three year 'Renew Phase'.

The New Girls' Boarding House ('New House') project was paused in March 2020 at the request of School Governors to enable the School to focus on its response to the Covid-19 pandemic, but resumed following review at the end of 2020 as demand for places at the School remains strong. Construction is progressing well, with the main structure now complete and a contract completion date in April 2023, which allows adequate time for fit out ahead of welcoming its first boarders in September 2023. Once fully occupied, the New House will accommodate 60 additional students, generating additional income for the School and further broadening student diversity and international reach.

This year the Trustees have also been exploring options to renovate or replace Girls' International House (GIH), the School's Sixth Form boarding house for girls. After careful consideration, Trustees decided not to proceed with the option of a one year decant of GIH students into the New House based on an assessment of costs and risks at the time. Two other options remain for consideration, a phased renovation or a new build. To explore these options, an in-depth assessment of the current GIH has been commissioned to advise on works needed to ensure it remains fit for purpose, and two architect firms have been engaged to provide site feasibility studies for a new build.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2022

Objective 2: To contribute to the revision of the School's vision statement which responds to the impact of the pandemic and emerging priorities for the School.

In March 2022 the School's Board of Governors approved the new School strategy, *Sevenoaks 600*. This followed wide consultation across the School's extended community, including with the Foundation Trustees. *Sevenoaks 600* will guide the School's evolution over the coming decade as it looks ahead to its 600th anniversary in 2032. The vision for Sevenoaks School in 2032 is to empower students from all backgrounds with the knowledge, understanding and confidence to flourish and make a difference, such that the School is recognised globally as exceptional, innovative and inclusive. The School is committed to being a community that is pioneering, inclusive, responsible and sustainable, and these principles will guide its decision-making as it works towards delivering its vision for the School's future.

Areas of particular relevance for the Foundation include:

- the ambition to make a Sevenoaks Education more accessible and affordable for students from all backgrounds, and move towards needs-blind admissions through the development of an endowment to fund financial assistance to students in perpetuity;
- the ambition for the School to become a carbon net zero community.

The Foundation Trustees are supportive of the *Sevenoaks 600* strategy and committed to a major fundraising campaign based on 'refounding' the School in 2032 with a sizeable endowment and an environmentally sustainable campus.

Objective 3: To resume developing strategies and plans to cultivate and strengthen Sevenoaks School's culture of philanthropy.

Long term, transformational philanthropy will be reliant on renewing and fostering committed relationships with existing benefactors, supportive families and alumni. The pandemic had a significant impact on the Foundation's engagement programmes, but many of the postponed social events and reunions resumed in the summer of 2022. A Ten Year Strategic Plan for the Foundation is in development and fundraising consultancy More Partnership has been engaged to assist with developing a fundraising campaign to help the School reach its ambition to generate a sizeable endowment by 2032. The Foundation is looking at strategies to build and further strengthen engagement with students, parents, alumni, current and former staff and friends together with the wider local and international community.

Objective 4: To support the induction of new Foundation Trustees.

The induction process for new Trustees has been updated and improved. This will now be an ongoing activity rather than a specific objective.

Objective 5: To support the implementation of the review of the Foundation organisational structure.

With the support of More Partnership, careful consideration is being given to the organisational structure and resources required to deliver the scale of fundraising needed to realise the goals of *Sevenoaks 600*, particularly following the reduction of programme activity and staffing during the pandemic.

Objective six: To continue the objective to review and ensure compliance with best practice fundraising guidelines, the GDPR and PECR.

A data protection audit was carried out and key findings have been implemented, with work continuing in this area. The Foundation's Risk Framework has been thoroughly reviewed and refreshed, and the Donation Acceptance Policy and process has been updated to strengthen Trustee scrutiny of cultivation, solicitation and donation acceptance, and due diligence relating to financial, legal, ethical and reputational risks.

Grant-making Policy

Trustees implement the charity's objects by raising funds from supporters, rental income and, where necessary, borrowing to support the strategic objectives of Sevenoaks School. The Foundation supports the School in three main ways: leasing premises to the School for the provision of education; developing new facilities in consultation with School Governors; and granting funds to provide financial assistance to students who would otherwise be preventing from taking up a place at the School.

REVIEW OF ACTIVITIES

Activities during the year have revolved around the objectives for the year and on which we have reported in detail above (Performance against Objectives). Significant achievements this year include:

- good progress with the construction of the New House, such that it is on track to open on time;
- total grants to the School of £832,146, of which £499,000 was for financial assistance to students, with the remainder supporting the School's educational provision through partnership programmes;
- re-establishing a range of successful fundraising events in the wake of the pandemic, including:

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2022

- a campaign using Old Sennockians for the appeal from the classes of 2021, 2020, 2019 and 2018 which delivered monthly and annual pledge gifts in support of financial assistance to students;
- the School Patrons' and Benefactors Dinner in June with 82 guests;
- Old Sennockian reunion events held throughout the summer for Old Sennockians with 5, 10, 20, 30, 40 and 50 year anniversaries falling in academic years 2019/20, 2020/21 and 2021/22;
- a special Leavers' Ball was held for the ball for Class of 2020 and Class of 2021 who were unable to have their leaver's celebration due to the pandemic.

Public Benefit

The imperative of delivering public benefit is woven throughout the Foundation's activities. The Foundation supports the School in seeking to make a significant contribution for the benefit of its communities in accordance with its charitable objects and has taken careful consideration of the Charity Commission guidance in deciding what educational and ancillary activities the Foundation should support. The scope of the Foundation's activities outlined above should therefore be seen through a lens of public benefit, including:

- advancing education, through leasing and developing facilities used by Sevenoaks School to educate its own students and through community partnerships and the local community more generally;
- widening access to education through providing funds for financial assistance to students;
- supporting community partnership programmes to benefit students of local maintained schools and encouraging the School to share facilities, resources and expertise with wider community benefit.

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results

Income received during the year was £5,181,385 (2021:£4,691,536). Of this, £1,749,175, 34%, came from donations (2021: £1,254,606, 27%), £3,254,582, 63%, from rental income (2021: £3,254,582, 69%) and £177,628, 3%, from investment income and other income (2021: £182,348, 4%). Total resources expended, including depreciation, amounted to £3,770,161 (2021: £3,635,370). After taking into account the unrealised losses on investments of £28,585 (2021: gains on investments of £311,818), the net movement in funds for the financial year was £1,382,639 (2021: £1,367,984).

Investment Powers, Policy and Performance

The Clerk and the Director of Finance are empowered by Trustees to deposit short term monies with institutions holding the highest short-term ratings or in pooled funds for charities, not exceeding £1.5m with any one bank, building society or investment house. The Foundation's priority has been to use available funds to develop the campus and provide financial assistance to students, and accordingly, the Foundation has limited funds to invest. Those funds it does invest are currently managed in-house with a view to providing a reasonable income stream, albeit this has proved difficult in a low interest rate environment. As part of planning to deliver *Sevenoaks 600*, in particular the goal of developing a sizeable permanent endowment, Trustees are in discussions with Governors about the most appropriate way to structure and invest such funds in future.

Reserves Level and Policy

At the Balance Sheet date, the Foundation held funds of £43,510,153, of which £37,948,620 were unrestricted funds. If the value of fixed assets, including work in progress, less outstanding loans, is taken from this figure, there are free reserves of £3,369,169, and it is the policy of the Foundation Trustees to apply these funds for the development of Sevenoaks School. Despite the recent economic uncertainty, the Trustees consider the level of reserves to be appropriate. The Trustees will continue to keep the level of reserves under review.

Going Concern

The Trustees have reviewed the longer term impact of Covid-19 and continued economic volatility and challenge on the Foundation's operations and finances. Taking into consideration the projected cash flows and the funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, Trustees continue to adopt the going concern basis in preparing the financial statements.

FUTURE PLANS

The Trustees have set the following objectives for the financial year 2022/23:

1. Complete the New House to the desired specification, ready for occupancy by September 2023, and within the agreed budget;

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

2. Continue to consult with School Governors to agree a plan and timeline for renovating or replacing Girls International House (GIH), and plan a targeted fundraising campaign with GIH alumni to ensure the project is affordable;
3. Prepare to launch a major fundraising campaign to build a permanent endowment to support financial assistance to students, including conducting feasibility studies, developing a Case for Support, agreeing an operational and resourcing plan, and agreeing campaign timeline and targets;
4. Work with the School Governors to agree appropriate arrangements for establishing and managing a permanent endowment.
5. Refresh the Foundation's Risk Framework.

FUNDRAISING RESPONSIBILITIES

The Sevenoaks School Foundation Trustees are aware of their responsibilities and obligations as outlined in Charity fundraising: a guide to trustee duties (CC20). Sevenoaks School Foundation is registered with the Fundraising Regulator (U.K.), the independent regulator of charitable fundraising. Being registered with the Fundraising Regulator means the charity is committed to its Fundraising Promise which outlines the charity's commitment to donors and the public. The standards for fundraising are set out by the Fundraising Regulator (U.K.) Code of Fundraising Practice. As members of the Institute of Fundraising (U.K.), the Institute of Development Professionals in Education and the Council for Advancement and Support of Education the Sevenoaks School Foundation subscribes to their respective guidance on all matters relating to ethical fundraising and in particular Fundraising Regulator (U.K.) Code of Fundraising Practice, including consideration of vulnerable individuals. The Sevenoaks School Foundation has also established its own Sevenoaks School Foundation Donation Acceptance Policy and process to guide and oversee staff and volunteers.

The Foundation has not, to-date, had any occasion where it has knowingly failed to comply with the Fundraising Regulator (U.K.) Code of Fundraising Practice or the Sevenoaks School Foundation Gift Acceptance Policy. Neither the charity, nor any person acting on its behalf for the purposes of fundraising, have received any complaints about fundraising activity.

The Clerk to Trustees and Director of Finance closely monitor the fundraising activities of the Sevenoaks School Foundation Office.

ACCOUNTING AND REPORTING RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its net incoming resources for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 12 December 2022

and signed on their behalf by



Derick Walker
Chairman

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation

Opinion

We have audited the financial statements of Sevenoaks School Foundation ('the charity') for the year ended 31 July 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 July 2022 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient and proper accounting records have not been kept by the charity; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Finance Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Crowe U.K. LLP
Statutory Auditor

London

Date 15 February 2023

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2022**

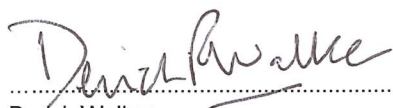
	Notes	Unrestricted funds £	Restricted Funds £	Endowed Funds £	2022 £	2021 £
Income from:						
Donations and legacies	1					
Donations		770,476	976,929	1,770	1,749,175	1,254,606
Alumni activities		97,847	-	-	97,847	65,917
Charitable activities						
Rental income		3,254,582	-	-	3,254,582	3,254,582
Investments						
Investment income		14,245	55,182	-	69,427	64,108
Bank and other interest		-	-	-	-	-
Other						
Other income		10,354	-	-	10,354	52,323
Total incoming resources		4,147,504	1,032,111	1,770	5,181,385	4,691,536
Expenditure on:						
Raising funds	4	758,993	-	-	758,993	674,484
Charitable Activities:						
Education and grant making	4	2,201,559	809,609	-	3,011,168	2,960,886
Total expenditure	4	2,960,553	809,609	-	3,770,161	3,635,370
Net incoming funds from operations before investment gains		1,186,951	222,502	1,770	1,411,224	1,056,166
Net (Losses)/Gains on investments		-	(2,644)	(25,941)	(28,585)	311,818
Transfers between funds		(22,881)	22,881	-	-	-
Net movement in funds		1,164,070	242,739	(24,171)	1,382,639	1,367,984
Funds brought forward at 1 August 2021		36,784,550	3,331,730	2,011,234	42,127,514	40,759,530
Funds carried forward at 31 July 2022		37,948,620	3,574,469	1,987,063	43,510,153	42,127,514

The information on pages 12 to 23 form part of these financial statements.

**SEVENOAKS SCHOOL FOUNDATION
BALANCE SHEET
AS AT 31 JULY 2022**

	Notes	2022 £	2021 £
FIXED ASSETS:			
Tangible fixed assets	5	59,229,693	56,582,845
Investments	6	1,989,424	2,018,009
		61,219,117	58,600,854
CURRENT ASSETS			
Debtors	7	364,032	227,298
Bank and short term deposits		7,295,350	9,321,055
		7,659,382	9,548,353
LIABILITIES:			
Creditors: Amounts falling due within one year	8	(1,259,477)	(1,406,670)
NET CURRENT ASSETS		6,399,906	8,141,683
TOTAL ASSETS LESS CURRENT LIABILITIES		67,619,022	66,742,537
Creditors: Amounts falling due after more than one year			
Loans	8	(24,108,870)	(24,615,023)
TOTAL NET ASSETS	9	43,510,153	42,127,514
FUNDS			
Endowed funds	12	1,987,063	2,011,234
Restricted funds	13	3,574,469	3,331,730
Unrestricted funds		37,948,620	36,784,550
		43,510,153	42,127,514

Approved by the Trustees on 12 December 2022 and signed on their behalf by


Derick Walker
Chairman

The information on pages 12 to 23 form part of these financial statements.

**SEVENOAKS SCHOOL FOUNDATION
CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2022**

	2022 £	2021 £
Reconciliation of net income to net cash flow from operating activities		
Net incoming funds	1,411,224	1,056,166
Investment Income	(69,427)	(64,108)
Depreciation charges	1,395,729	1,395,710
Loss on disposal of Fixed Assets	54,398	-
Interest paid	43,731	35,305
(Increase) in debtors	(136,733)	(123,526)
(Decrease) in creditors	(176,066)	(137,102)
Net cash provided by operating activities	2,522,856	2,162,445
CASH FLOW STATEMENT		
Cash flows from operating activities		
Net cash provided by operating activities	2,522,856	2,162,445
Cash flows from investing activities		
Purchase of tangible fixed assets	(4,096,975)	(548,890)
Investment Income	69,427	64,108
Net cash used in investing activities	(4,027,548)	(484,782)
Cash flows from financing activities		
Loan repayments	(521,013)	(512,500)
Net cash used in financing activities	(521,013)	(512,500)
Change in cash and cash equivalents in the reporting period	(2,025,705)	1,165,163
Cash and cash equivalents at the beginning of the reporting period	9,321,055	8,155,892
Cash and cash equivalents at the end of the reporting period	7,295,350	9,321,055
Reconciliation of net cash flow to movement on net funds		
Net funds at 1 August 2021	(15,806,468)	(17,448,826)
(Decrease)Increase in cash	(2,025,705)	1,165,163
Decrease in borrowing	477,281	477,195
Net funds at 31 July 2022	(17,354,892)	(15,806,468)
Net debt		
Bank and short term deposits	7,295,350	9,321,055
Bank Loan due within one year	(541,372)	(512,500)
Bank Loan due after more than one year	(24,108,870)	(24,615,023)
Net funds at 31 July 2022	(17,354,892)	(15,806,468)

The information on pages 12 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2022

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2015.

The functional currency of the Foundation is considered to be GBP because that is the currency of the primary economic environment in which the Foundation operates.

The accounts present the statement of financial activities (SOFA), the balance sheet and the cash flow statement for the charity.

The Foundation is a Public Benefit Entity registered as a charity in England and Wales. It was registered as a charity on 26 January 2004 (charity number: 307923). On 11 October 2017 an incorporated charity, The Friends of Sevenoaks School (Hong Kong) Limited, was set up. This is a subsidiary company of Sevenoaks School Foundation, but has not been consolidated in these accounts as the income is not yet material.

The financial statements of the Foundation are prepared in accordance with the (Accounts and Reports) Regulations 2005 and the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in 2005 and with applicable accounting standards. They are drawn up on the historical cost accounting basis except that investments held as fixed assets are carried at market value.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the previous Statement of Recommended Practice: Accounting and Reporting by Charities which was effective from 1 April 2005 but which has since been withdrawn.

The Trustees have reviewed the impact of Covid-19 on the Foundation's operations and finances. Taking into consideration the projected cash flows and funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgement, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

In the view of the trustees, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

Rental and other income

Charges for services and use of premises are accounted for in the period in which the service is provided.

SEVENOAKS SCHOOL FOUNDATION STATEMENT OF ACCOUNTING POLICIES FOR THE YEAR ENDED 31 JULY 2022

Donations

Donations received for the general purposes of the Foundation are credited to unrestricted funds. Donations subject to specific wishes of the donors are recognised on receipt and carried to the relevant restricted fund, or to endowed funds where the amount is required to be held as capital.

Expenditure

Expenditure is allocated to expense headings either on a direct cost basis or apportioned according to time spent. The irrecoverable element of VAT is included with the item of expense to which it relates. Categories of expenditure included under the heading Education and grant making in the Statement of Financial Activities comprise the following:

Premises

Premises costs associated with buildings owned by the Foundation and which are leased to Sevenoaks School. The costs comprise depreciation, insurance and rent. Repairs and maintenance costs are carried by Sevenoaks School under the terms of the lease agreement.

Support costs

Costs incurred in supporting the running of the activities of the Foundation and not categorised elsewhere under charitable expenditure. Included in this category are governance costs, comprising the costs of complying with constitutional and statutory requirements, and finance costs relating to interest on bank loans to finance construction.

Fundraising Costs

Costs of the Foundation Office relating to fundraising: although the costs of fundraising are set against unrestricted funds, these resources are also employed in raising restricted funds.

Operating leases

Rentals payable are charged on a time basis over the term of the lease.

Pension schemes

For employees who joined the Foundation before March 2010, the Foundation contributed to the Local Government Pensions Scheme, which is a defined benefit scheme, under the administration of Sevenoaks School. The Trustees are satisfied that any asset or liability relating to the scheme would not be material to the Foundation's Financial Statements.

With effect from 1 April 2010, new employees are only permitted to join a defined contribution Group Pension Plan. At the end of July 2016 there were 5 members of the Group Pension Plan.

Fixed assets

Capitalisation

Assets are capitalised only when their cost exceeds £5,000. Any purchases under this value are expensed immediately through the Statement of Financial Activities.

Depreciation

Freehold land and building work in progress are not depreciated. Depreciation of other assets is provided at rates to write off the excess of cost over estimated residual amount over their estimated useful lives as follows:

Buildings - 50 years

Improvements and extensions - 10 years

Financial Instruments

Financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access and term deposit bank accounts. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

Investments

Listed investments are valued at their market values as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022**

	2022 £	2021 £
1. DONATIONS		
General fundraising	770,476	14,128
Endowed fund donations		
Foundation capital	1,770	9,600
Restricted fund donations		
Bursary Fund	187,849	210,950
Bursary Fund (COVID-19 appeal)	5,931	180,898
McEuen Scholarship Fund	30,551	
Science Centre	7,200	9,830
Institute of Teaching and Learning	2,000	2,000
Institute of Higher Education and Professional Insight	0	4,000
COVID-19 Appeal	0	194,738
Kent Academies Network	8,000	78,465
Landscape Strategy	10,000	
Campaign for Sevenoaks School	725,398	549,997
	976,929	1,230,878
Total Donations	1,749,175	1,254,606
2. EXPENDITURE		
Resources expended include:		
Auditors' remuneration for audit	9,550	8,060
3. STAFF COSTS AND RELATED PARTY TRANSACTIONS		
The aggregate payroll costs for the year were as follows:		
Wages and salaries	271,692	420,422
Social security costs	16,597	47,135
Pension contributions	18,471	27,341
	306,760	494,898
	No.	No.
The average number of full and part time employees during the year was	4	7
	£	£
Aggregate employee benefits of key management personnel	154,626	247,350

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

3. STAFF COSTS AND RELATED PARTY TRANSACTIONS (Continued)

The number of higher paid employees was as follows:

	2022 No.	2021 No.
£70,000 - £80,000	-	1
£120,000 - £130,000	-	1
£130,001 - £140,000	1	-

Pension contributions of £18,471 (2021: £27,341) relate to contributions to a defined contribution scheme.

The Trustees received no remuneration in respect of the current or preceding year. No trustee expenses (2021: £Nil) were incurred by any Trustees in the current year (2021: Nil).

4. ANALYSIS OF TOTAL RESOURCES EXPENDED

2022	Staff costs £	Other £	Depreciation £	Total £
Education and grant making:				
Premises	-	78,136	1,395,729	1,473,865
Support costs	-	705,157	-	705,157
Grants, awards and prizes	-	832,146	-	832,146
	<u>0</u>	<u>1,615,439</u>	<u>1,395,729</u>	<u>3,011,168</u>
Cost of generating funds:				
Fundraising costs	306,760	452,233	-	758,993
	<u>306,760</u>	<u>2,067,672</u>	<u>1,395,729</u>	<u>3,770,161</u>
2021	Staff costs £	Other £	Depreciation £	Total £
Education and grant making:				
Premises	-	22,668	1,395,710	1,418,378
Support costs	-	696,578	-	696,578
Grants, awards and prizes	-	845,930	-	845,930
	<u>-</u>	<u>1,565,176</u>	<u>1,395,710</u>	<u>2,960,886</u>
Cost of generating funds:				
Fundraising costs	497,200	177,284	-	674,484
	<u>497,200</u>	<u>1,742,460</u>	<u>1,395,710</u>	<u>3,635,370</u>

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

5. TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures & Improvement £	Total £
Cost			
At 1 August 2021	71,333,077	4,060,642	75,393,719
Additions	4,096,975	-	4,096,975
Disposals	(140,491)	-	(140,491)
At 31 July 2022	75,289,561	4,060,642	79,350,203
Depreciation			
At 1 August 2021	14,750,232	4,060,642	18,810,874
Charge for the year	1,395,729	-	1,395,729
Eliminated on disposals	(86,093)	-	(86,093)
At 31 July 2022	16,059,868	4,060,642	20,120,510
Net Book Value			
At 31 July 2022	59,229,693	-	59,229,693
At 31 July 2021	56,582,845	-	56,582,845

Included in freehold property is £5.2m (2021: £1.1m) of assets which were under construction at 31 July 2022 and which have not been depreciated.

At the balance sheet date the Foundation had contracted commitments in respect of the construction of fixed assets of £5.3m (2021: Nil).

6. INVESTMENTS

	Restricted £	Endowed £	Total £
Market value at 1 August 2021	55,138	1,962,871	2,018,009
Revaluation	(784)	(27,801)	(28,585)
Market value at 31 July 2022	54,354	1,935,070	1,989,424
Investments comprise:			
Listed investments	54,354	1,935,070	1,989,424

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022**

	2022 £	2021 £
7. DEBTORS		
Sundry debtors	279,212	146,949
Prepayments and accrued income	84,820	80,349
	364,032	227,298
8. CREDITORS: Amounts falling due within one year		
Other creditors and accruals	718,105	894,170
Loans	541,372	512,500
	1,259,477	1,406,670
CREDITORS: Amounts falling due after more than one year		
Loans	4,108,870	4,615,023
Private placement	20,000,000	20,000,000
	24,108,870	24,615,023
Which are repayable as follows:		
1 - 2 years	541,372	512,500
2 - 5 years	1,624,116	1,537,500
After more than 5 years	21,943,382	22,565,023
	24,108,870	24,615,023

The loan is repayable over a period of 20 years from June 2011. The loan is secured by a charge over certain freehold properties of the Foundation.

The private placement is of 3.18% senior notes due 31 August 2041.

9. ALLOCATION OF THE CHARITY'S NET ASSETS

The net assets are held for the various funds as follows:

	Fixed assets £	Investments & deposits £	Net current assets £	Long term liabilities £	Total £
Endowment funds	-	1,935,070	51,994	-	1,987,064
Restricted funds	-	54,354	3,520,115	-	3,574,469
Unrestricted funds	54,579,451	-	3,369,169	(20,000,000)	37,948,620
	54,579,451	1,989,424	6,941,278	(20,000,000)	43,510,153
Loans	4,650,242	-	(541,372)	(4,108,870)	-
	59,229,693	1,989,424	6,399,906	(24,108,870)	43,510,153

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

9. ALLOCATION OF THE CHARITY'S NET ASSETS Continued

Comparative Allocation of the Charity Net Assets

	<i>Fixed assets £</i>	<i>Investments & deposits £</i>	<i>Net current assets £</i>	<i>Long term liabilities £</i>	<i>Total £</i>
<i>Endowment funds</i>	-	1,962,872	48,362	-	2,011,234
<i>Restricted funds</i>	-	55,137	3,276,593	-	3,331,730
<i>Unrestricted funds</i>	51,455,322	-	5,329,228	(20,000,000)	36,784,550
	<u>51,455,322</u>	<u>2,018,009</u>	<u>8,654,183</u>	<u>(20,000,000)</u>	<u>42,127,514</u>
<i>Loans</i>	5,127,523	-	(512,500)	(4,615,023)	-
	<u>56,582,845</u>	<u>2,018,009</u>	<u>8,141,683</u>	<u>(24,615,023)</u>	<u>42,127,514</u>

10. FINANCIAL INSTRUMENTS

	2022 £	2021 £
Financial assets measured at fair value	1,989,424	2,018,009

11. LEASES

Leasehold property leases which expire:

Payable within one year	22,388	22,388
Payable in the second to fifth year inclusive	89,552	89,552
Payable after five years	179,104	201,492
	<u>291,044</u>	<u>313,432</u>

Freehold property leases which expire:

Receivable within one year	3,254,582	3,254,582
Receivable in the second to fifth year inclusive	13,018,328	13,018,328
Receivable after five years	8,546,957	11,801,539
	<u>24,819,867</u>	<u>28,074,449</u>

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022**

12. ENDOWED FUNDS

These funds are permanent:

	Balance 1 Aug 2021 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2022 £
Foundation capital	519,210	1,770	-	(6,482)	514,498
Bursary Fund	1,913	-	-	-	1,913
Hands Bursary	981,419	-	-	(13,946)	967,473
McEuen Scholarship	327,964	-	-	(5,106)	322,858
Centre for Innovation	180,728	-	-	(407)	180,321
	2,011,234	1,770	-	(25,941)	1,987,063

The Foundation Capital represented the original endowment. Since 2014 one of the several aims of the current campaign is to raise further funds for the permanent endowment in order to help secure the financial independence of Sevenoaks School.

The Hands Bursary fund provides for means tested bursaries for pupils of Sevenoaks School.

The McEuen Scholarship provides an opportunity for a pupil, who otherwise would not be able to come, to take up a place at Sevenoaks School.

The Centre for Innovation is to fund a Centre for Innovation in Sevenoaks School.

Comparative Endowed Funds

	Balance 1 Aug 2020 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2021 £
Foundation capital	445,762	850	-	72,598	519,210
Bursary Fund	1,913	-	-	-	1,913
Hands Bursary	828,231	-	-	153,188	981,419
McEuen Scholarship	264,875	8,750	-	54,339	327,964
Centre for Innovation	155,326	-	-	25,402	180,728
	1,696,107	9,600	-	305,527	2,011,234

**SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022**

13. RESTRICTED FUNDS

	Balance 1 Aug 2021 £	Incoming resources £	Resources expended £	Transfers/ Investment Gains/ (Losses) £	Balance 31 Jul 2022 £
Bursary Fund	1,271,072	187,849	(406,221)	(23)	1,052,678
Bursaries (COVID-19 Appeal)	92,095	5,931	(98,026)	-	0
Hands Bursary Fund	90,580	34,646	(25,020)	(210)	99,996
McEuen Scholarship Fund	53,036	46,148	(2,841)	(469)	95,874
Beardmore Bursary Fund	373,173	-	(25,020)	-	348,153
Centre for Innovation	43,035	4,938	(46,112)	(1,861)	0
Institute of Higher Education and Professional Insight	8,000	-	(8,000)	-	0
STSF Centre Fund	0	7,200		(7,200)	0
Boarding House Fund	14,988	-	(14,988)	-	0
Co-curricular Gift Fund	2,050	-		-	2,050
Scholarships Fund	100	-	(100)	-	0
Music at Sevenoaks Legacy	6,056	-	(6,056)	-	0
Outreach	8,576	-	(8,576)	-	0
Making It Exhibition	15,000	-		-	15,000
Masterplan Building Fund	125	-	(125)	-	0
Campaign for Sevenoaks School	1,191,610	725,398		-	1,917,008
Institute of Teaching and Learning	0	2,000	(2,000)	-	0
Kent Academies Network	73,793	8,000	(38,083)	1	43,711
COVID-19 Appeal	88,441	-	(88,441)	-	-
Landscape Strategy	-	10,000	(40,000)	30,000	-
	3,331,730	1,032,110	(809,609)	20,238	3,574,469

All funds represent monies given for the specific purposes, as described.

The Bursary Fund provides for means-tested bursaries for students at Sevenoaks School.

The Beardmore Bursary fund is to be used for the benefit of a local primary school boy or girl whose financial circumstances are such that they would be unable to otherwise afford an education at Sevenoaks School.

The Beardmore Bursary fund is to be used for the benefit of a local primary school boy or girl whose financial circumstances are such that they would be unable to otherwise afford an education at Sevenoaks School.

The Campaign for Sevenoaks School fund supports Sevenoaks School's strategic priorities.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

13. RESTRICTED FUNDS Continued

Comparative Restricted Funds

	<i>Balance 1 Aug 2020 £</i>	<i>Incoming resources £</i>	<i>Resources expended £</i>	<i>Transfers/ Investment Gains/ (Losses) £</i>	<i>Balance 31 Jul 2021 £</i>
<i>Bursary Fund</i>	1,486,158	210,950	(425,739)	(297)	1,271,072
<i>Bursaries (COVID-19 Appeal)</i>	60,292	180,898	(149,095)	-	92,095
<i>Hands Bursary Fund</i>	81,188	31,923	(24,886)	2,355	90,580
<i>McEuen Scholarship Fund</i>	54,958	13,531	(20,708)	5,255	53,036
<i>Beardmore Bursary Fund</i>	397,059	-	(23,886)	-	373,173
<i>Centre for Innovation</i>	38,199	4,836	-	-	43,035
<i>Institute of Higher Education and Professional Insight</i>	4,000	4,000	-	-	8,000
<i>STSF Centre Fund</i>	2,641,819	9,830	(1,260)	(2,650,389)	-
<i>Boarding House Fund</i>	14,988	-	-	-	14,988
<i>Co-curricular Gift Fund</i>	2,050	-	-	-	2,050
<i>Scholarships Fund</i>	100	-	-	-	100
<i>Music at Sevenoaks Legacy</i>	6,056	-	-	-	6,056
<i>Outreach</i>	8,576	-	-	-	8,576
<i>Making It Exhibition</i>	15,000	-	-	-	15,000
<i>Masterplan Building Fund</i>	125	-	-	-	125
<i>Campaign for Sevenoaks School</i>	707,203	549,997	(55,285)	(10,305)	1,191,610
<i>Institute of Teaching and Learning</i>	948	2,000	(2,948)	-	-
<i>Kent Academies Network</i>	20,850	78,465	(25,522)	-	73,793
<i>COVID-19 Appeal</i>	-	194,738	(116,602)	10,305	88,441
	5,539,569	1,281,168	(845,931)	(2,643,076)	3,331,730

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2022**

14. STATEMENT OF FINANCIAL ACTIVITIES - COMPARATIVE FIGURES BY FUND TYPE

	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	Total Funds £
Income from:				
Donations and legacies				
Donations	14,128	1,230,878	9,600	1,254,606
Alumni activities	65,917	-	-	65,917
Charitable activities				
Rental income	3,254,582	-	-	3,254,582
Investments				
Investment income	13,818	50,290	-	64,108
Bank and other interest	-	-	-	0
Other				
Other income	52,323	-	-	52,323
Total incoming resources	3,400,768	1,281,168	9,600	4,691,536
Expenditure on:				
Raising funds	674,484	-	-	674,484
Charitable Activities:				
Education and grant making	2,114,955	845,931	-	2,960,886
Total expenditure	2,789,439	845,931	-	3,635,370
Net incoming funds from operations before investment gains	611,329	435,237	9,600	1,056,166
Net gains/(losses) on investments	-	6,291	305,527	311,818
Transfers between funds	2,649,367	(2,649,367)	-	-
Net movement in funds	3,260,696	(2,207,839)	315,127	1,367,984
Funds brought forward at 1 August 2020	33,523,854	5,539,569	1,696,107	40,759,530
Funds carried forward at 31 July 2021	36,784,550	3,331,730	2,011,234	42,127,514

15. RELATED PARTY TRANSACTIONS

Sevenoaks School Foundation has received £0 in donations from The Friends of Sevenoaks School (Hong Kong) Limited during the year ended 31 July 2022 (2021: £548,825). The objects for which The Friends of Sevenoaks School (Hong Kong) Limited was established, are to provide for the advancement and the promotion of learning and education at Sevenoaks School.

**SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2022**

15. RELATED PARTY TRANSACTIONS Continued

Sevenoaks School Foundation Trustees donated £27,200 to Sevenoaks School Foundation during the year ended 31 July 2022 (2021: £3,600).

Accounts

**SEVENOAKS SCHOOL FOUNDATION
TRUSTEES' REPORT
AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021**

SEVENOAKS SCHOOL FOUNDATION

TRUSTEES, OFFICERS AND ADVISERS

TRUSTEES

Robert Sackville-West MA MSc (Chairman) (resigned 20 May 2021)
Derick Walker MA (Appointed Chairman 20 May 2021)
Bukunola Alakija MA (appointed 24 September 2021)
Jin Yu Cheong MA
Prof Kenneth Cheung MBBS MD FRCS FHKCOS FHKAM (Orth)
Tat-Seng Chiam BA MA MBA
Tim Child BA
Dr Nikki Lee BA MBBS
David McEuen
Melissa Murdoch (resigned 20 May 2021)
Pratap Shirke MBA
Brenda Trenowden CBE (appointed 24 September 2021)

OFFICERS

Clerk to the Foundation	Gail Jones BA ACA (resigned 31 July 2021) Dr Brigid McClure MA MPHIL PhD (succeeded Gail Jones on 1 September 2021)
Assistant Clerk	Ian Pocock MA ACG
Executive Director of Advancement	Michael Joyce B Ed Grad Dip Bus
Director of Finance	Phillip Watkins MBA FCCA

REGISTERED ADDRESS

Sevenoaks School
Sevenoaks
Kent TN13 1HU

Telephone	01732 455133
Email	clerk@sevenoaksschool.org

ADVISERS

Bankers	National Westminster Bank plc 67 High Street Sevenoaks Kent TN13 1LA
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Solicitors	Thomson Snell & Passmore 3 Lonsdale Gardens Tunbridge Wells Kent TN1 1NX
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Auditors	Crowe U.K. LLP 55 Ludgate Hill London EC4M 7JW
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Insurance Brokers	Aon Risk Services Ltd. Somerset House London Road Redhill Surrey RH1 1LU
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Chartered Surveyors	Howard Sharp & Partners 79 Great Peter Street Westminster London SW1P 2EZ
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SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2021

The Trustees of Sevenoaks School Foundation present their annual report for the year ended 31 July 2021, together with the audited accounts for the year. The accounts have been prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" revised 2015 (The Charities SORP), as well as with applicable accounting standards and statutory requirements.

REFERENCE AND ADMINISTRATIVE INFORMATION

A Scheme for Sevenoaks School Foundation (307923) was approved by the Charity Commission on 26 January 2004. It is a distinct charity from Sevenoaks School and has independent Trustees. The Trustees are listed on page one, as are particulars of the executive officers, registered address and the Charity's professional advisers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Foundation is governed by the Scheme of 26 January 2004.

Recruitment and Training of Trustees

Trustees are appointed by the Governors of Sevenoaks School, a Company Limited by Guarantee (4908949) and a registered charity (1101358). In making these appointments, account is taken of eligibility, personal competence, specialist skills and availability. Induction is conducted by the Clerk and Assistant Clerk to the Foundation and training on governance and other relevant matters is made available to the Trustees. The purpose of the training is to keep Trustees informed and updated on current issues in the sector and regulatory requirements. The Trustees are aware of the Charity Governance Code published in 2017 (and subsequent update) which sets out the principles and recommended practice for good governance within the sector. Sevenoaks School Foundation keeps its governance arrangements under review with reference to the principles within the code.

Organisational Management

The Trustees are responsible for the overall management and control of Sevenoaks School Foundation and meet on at least two occasions during the year. The Clerk to the Foundation and the Executive Director of Advancement attend meetings of the Trustees, as do the Headmaster of Sevenoaks School, the Assistant Clerk and the Director of Finance, and together this group are the key management personnel. When required, the Trustees set up Steering Groups to oversee major projects.

Remuneration policy is set by the Trustees with the objective of rewarding staff, including key management personnel, fairly and reasonably. The appropriateness and relevance of the remuneration policy is reviewed annually having taken account of comparative pay data.

Risk Management

A formal review of the charity's risk management processes is undertaken on an annual basis with the aim of reviewing the major risks to the Foundation. The key controls used by the charity include: formal agendas and briefing papers for committee meetings; strategic and business planning; budgeting and management accounting; clear authorisation and approval levels; and vetting procedures as required by law for the protection of children. The Trustees have reviewed the principal areas of the Foundation's operations and considered the major risks faced in each area. The Trustees believe the principal risks are a failure to raise sufficient funds to carry out the plans of the Foundation (particularly in view of the ongoing impact on fundraising of the Covid pandemic) and potential cost overruns on capital projects. In the opinion of the Trustees, the Foundation has established robust financial controls and business planning systems which should allow risks to be mitigated to an acceptable level. The staffing requirements of the Foundation were reviewed and the establishment reduced during 2020/21 whilst still enabling the Foundation to operate effectively in the current fundraising climate. A decision was taken in 2019/20 to delay the construction of the new girls' boarding house to preserve cash pending an assessment of the implications of the pandemic and future demand for boarding. Construction is now however proceeding based on a strong business case.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2021

OBJECTS, AIMS AND ACTIVITIES

Objects

The objects of the charity are the advancement of education by the provision of a day and boarding school in or near Sevenoaks and by ancillary or incidental educational activities and other associated activities for the benefit of the community and, in selecting pupils to attend the School, preference shall be given to boys and girls who are or who have a parent or parents resident in the designated area. In this context the designated area is defined as Sevenoaks and the immediately surrounding area.

Aims and Intended Impact

The aim of the Foundation is to provide support to the Governors of Sevenoaks School in providing a first-class education. The Trustees do so by leasing the buildings in which the School carries out its activities and by overseeing the work of the Foundation Office in raising the funds necessary to support both new building projects and a widening of access by the award of free and assisted places. By looking to the future, we believe that Sevenoaks will maintain its position as a leading independent school with a worldwide reputation.

Objectives for the Year

Our objectives during the reporting year were:

1. Together with School Governors and senior staff, to participate in a review of priorities and sequencing of projects in the 2019 Masterplan.
2. In consultation with Governors and guided by *Horizon 2032*, the review of the 2019 Masterplan, and the outcomes of other strategic work being undertaken by the School, to consider the aims and objectives of the next stage of the Campaign for Sevenoaks School.
3. In consultation with Governors, to consider how the available resources of the Foundation might be allocated in support of the emerging objectives of the School. This may include providing support to the School's strategies for mitigating the impact of Covid-19 on the School and its students and their families.
4. To continue developing strategies and plans to cultivate and strengthen Sevenoaks School's culture of philanthropy
5. To maintain relationships with benefactors and supporters while the new Headmaster establishes himself in his role.
6. To review and ensure compliance with best practice fundraising guidelines, the GDPR and PECR.

Strategies to Achieve the Year's Objectives

In pursuing the Foundation's objectives, Trustees have participated in steering groups, working groups and consultation fora with senior members of staff and Governors of the School. Where it has proved necessary, specialist legal advice has been sought. To assist in the delivery of physical facilities, professional advice has been taken from a range of consultants, as well as employing contractors.

Performance against Objectives

Objective 1: masterplan review

The objective to review the Masterplan was influenced by the continuing challenges of the pandemic, and the need to review Masterplan projects in that context. The Foundation considered a number of options in respect of how it could best assist the School. These discussions concluded with a decision to recommence the new girls' boarding house project which had been paused in the initial response to the pandemic. This was on the basis of an assessment by the School that the demand for boarding places remained strong. Second, the Trustees considered whether they could assist the School by funding the next scheduled Masterplan project, the refurbishment of Claridge House, a project which would have been funded by the School. On balance it was assessed that the project was not a priority and could not be achieved without detriment to the Foundation business plan. In respect of a third project, the Foundation undertook to assist with the refurbishment of Girls' International House. Following consideration in September 2021 it was agreed that provision of a new Girls' International House was the preferred option and the Foundation has agreed to support a new build through a fundraising campaign.

The new girls' boarding house project was commenced in spring 2021 and is due for completion in summer 2023. The new boarding house will accommodate 60 additional students and is scheduled to welcome its first boarders in September 2023. The project had been paused at the request of School Governors to enable the School to focus on its response to the Covid-

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2021

19 pandemic. Following review at the end of 2020 the project was resumed as demand for places at the School remains strong. The new boarding house will generate additional income for the School and further broaden student diversity and international reach.

Objective 2: campaign focus

The Campaign for Sevenoaks School has exceeded its target of £15m reaching £16.8 million in 2020/21. The campaign is now in its stewardship phase wherein the focus is to ensure fulfilment of the £1.6 million in pledges which are due through to 2023.

Foundation Trustees consult with School Governors about strategic priorities for the campaign via a joint Consultation Forum. Discussions continue to focus on the strategic balance the School needs to achieve between investment in facilities and broadening access. The School is finalising its new strategy including an emphasis on broadening access by developing the School's programme of free and assisted places for academically talented students. Discussion of the development of an endowment fund by the Foundation to support this ambition have commenced and will continue in 2021/22. The Foundation is continuing to assess the impact of the pandemic nationally and globally and the inevitable impact on fundraising.

Objective 3: allocating resources

The Foundation Trustees took the decision to pivot its strategic emphasis in response to the pandemic, to focus on supporting the School's Covid-19 response. The Foundation launched a Sevenoaks Covid-19 Appeal with three priorities: to help the School to protect the health, safety and welfare of its students and staff; to provide hardship bursaries to students whose families were experiencing severe financial hardship; and, to safeguard free and assisted places for academically talented students from lower income families. The appeal has raised in excess of £450,000. The Foundation Trustees also agreed to hold property rental levels at their current levels for the next three years, which will assist the School's revenue position following some of the pressures arising from the pandemic. These included cost of Covid prevention measures, loss of income for Summer School Programmes and funding of fee rebates for parents.

Despite the pandemic, the Foundation also continued to successfully solicit gifts to support the School's objective to broaden access through free and assisted places and, looking ahead, the Foundation's intention is to ensure fundraising priorities align with the new School strategy.

Objective 4: philanthropic culture

The pandemic had a significant impact on the Foundation's engagement programmes, particularly with parents and alumni. The Foundation continued to communicate with parents and alumni through termly e-newsletters and weekly social media posts. Unfortunately, many social events and reunions had to be postponed but plans are being developed to resume these in summer 2022.

Objective 5: relationships

Throughout the pandemic, the Foundation has endeavoured to maintain regular contact and stewardship of the Foundation's benefactors. The Executive Director of Advancement, Headmaster and Foundation Chairman have maintained contact with key benefactors both in person and via video conferencing, and it is hoped the Headmaster will have further opportunities to meet benefactors in person in the new academic year.

The philanthropic impact of the Foundation and its donors was summarised in the 2020 Donor Impact Report, which was sent to all donors and current parents in summer 2021. The report summarised what had been achieved during the year, the impact of philanthropy and the emerging future priorities of the School.

Objective 6: compliance

A consultancy, Protecture, have been engaged to review our practices and make recommendations where necessary. Their report was received in May 2021 and an implementation plan has been developed. The plan includes the appointment of a Data Protection and Compliance Project Manager for a year to work through the recommendations outlined by Protecture.

New Trustees were appointed to commence in 2021/2022.

Grant-making Policy

Trustees implement the charity's objects by raising funds from supporters and, where necessary, borrowing to support Sevenoaks School. The Foundation supports the School in three main ways; firstly, by leasing premises to the School for the

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2021

provision of education, secondly by providing new facilities in line with the School's masterplan, and when funds allow. Finally, and equally importantly, Trustees also provide funds to help widen access to Sevenoaks School. This may be in the form of bursaries or the provision of financial support for other school access and partnership programmes.

REVIEW OF ACTIVITIES

Activities during the year have revolved around the objectives for the year and on which we have reported in detail above (Performance against Objectives). Whilst some activities have inevitably been affected by the Covid-19 pandemic, there have been a number of significant achievements this year. These include, but are not limited to:

- commencing the construction of the new girl's boarding house at a cost of £13m to accommodate 60 students from September 2023. The development will further diversity, improve the balance between day and boarding students and increase net income by £1.9m when fully operational
- grants to the School for free and assisted places of £601,000, enabling 68 students to have needs blind access to Sevenoaks Education. Additional support to fund residential trips and other extra-curricular activities for holders of free and assisted places
- responding to the impact of the Covid-19 pandemic by launching the Sevenoaks School Covid-19 Appeal, raising in excess of £450,000 resulting in a donation of £202,000 to assist with Covid testing and Covid safe teaching, as well as additional financial support for families experiencing hardship as a result of the pandemic
- total grants to the School of £845,930
- increasing the School's educational provision through grants for partnership programmes.
- acknowledging and thanking our supporters and benefactors.
- strengthening relationships with Hong Kong and China with and through our sister charity the Friends of Sevenoaks School (Hong Kong) Ltd.
- recruitment of new Trustees.

Public Benefit

The imperative of delivering public benefit is woven throughout the Foundation's activities. The Foundation supports the School in being proactive in seeking to make a significant contribution for the benefit of its communities in accordance with its charitable objects and has taken careful consideration of the Charity Commission guidance in deciding what educational and ancillary activities the Foundation should support. The scope of the Foundation's activities outlined above should therefore be seen through a lens of public benefit, including: advancing education; widening access to education through offering free and assisted places; and, sharing resources and expertise through community partnerships.

The facilities that the Foundation owns and leases to Sevenoaks School are used to educate the pupils of Sevenoaks School. They are also used to support community partnership programmes aimed at the pupils of local maintained schools, as well as the local community more generally. The Foundation supports and encourages Sevenoaks School to use the facilities for wider community benefit.

Trustees are committed to widening access to a Sevenoaks School education through the provision of free and assisted for academically talented students from low income families. Significant progress has been made in raising funds to widen access. A key objective for 2021/22 and beyond is to develop a significant endowment fund to support needs blind access to the School.

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results

Income received during the year was £4,691,536. Of this, £1,254,606 (27%) came from donations, £3,254,582 (69%) from rental income and £182,348 (4%) from investment income and other income. Total resources expended, including depreciation, amounted to £3,635,370. After taking into account the unrealised gains on investments of £311,818, the net movement in funds for the financial year was £1,367,984 (2020: £1,822,344).

Investment Powers, Policy and Performance

The Clerk and the Director of Finance are empowered by Trustees to deposit short term monies with institutions holding the highest short-term ratings or in pooled funds for charities, not exceeding £1.5m with any one bank, building society or

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2021

investment house. The Foundation's priority is to use the funds available to support bursaries and other access programmes as well as new building projects. Accordingly, the Foundation has limited funds to invest which it manages in-house with a view to providing a reasonable income stream, albeit this has proved difficult in a low interest rate environment.

Reserves Level and Policy

At the Balance Sheet date, the Foundation held funds of £42,127,514, of which £36,784,550 were unrestricted funds. If the value of fixed assets, including work in progress, less outstanding loans is taken from this figure, there are free reserves of £5,329,228, and it is the policy of the Foundation Trustees to apply these funds for the development of Sevenoaks School. Despite the COVID-19 pandemic, the Trustees consider the level of reserves to be appropriate. The Trustees will continue to keep the level of reserves under review.

Going Concern

The Trustees have reviewed the impact of Covid-19 on the Foundation's operations and finances. Taking into consideration the projected cash flows and the funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, Trustees continue to adopt the going concern basis in preparing the financial statements.

FUTURE PLANS

The Trustees have set the following objectives for the financial year 2021/22:

- To oversee the project to build a new girls' boarding house for occupation in September 2023 and embark on a fundraising campaign to support the construction of a new Girls' International House.
- To support the achievement of the School's new strategy
- To resume developing strategies and plans to cultivate and strengthen Sevenoaks School's culture of philanthropy
- To support the induction of new Foundation Trustees
- To support the implementation of the review of the Foundation organisational structure
- To continue the objective to review and ensure compliance with best practice fundraising guidelines, the GDPR and PECR.

Work on the above objectives may be subject to review depending on urgent operational priorities resulting from the Covid-19 outbreak.

FUNDRAISING RESPONSIBILITIES

The Sevenoaks School Foundation Trustees are aware of their responsibilities and obligations as outlined in Charity fundraising: a guide to trustee duties (CC20). Sevenoaks School Foundation is registered with the Fundraising Regulator (U.K.), the independent regulator of charitable fundraising. Being registered with the Fundraising Regulator means the charity is committed to its Fundraising Promise which outlines the charity's commitment to donors and the public. The standards for fundraising are set out by the Fundraising Regulator (U.K.) Code of Fundraising Practice. As members of the Institute of Fundraising (U.K), the Institute of Development Professionals in Education and the Council for Advancement and Support of Education the Sevenoaks School Foundation subscribes to their respective guidance on all matters relating to ethical fundraising and in particular Fundraising Regulator (U.K.) Code of Fundraising Practice, including consideration of vulnerable individuals. The Sevenoaks School Foundation has also established its own Sevenoaks School Foundation Gift Acceptance Policy to guide and oversee staff and volunteers.

The Foundation has not, to-date, had any occasion where it has knowingly failed to comply with the Fundraising Regulator (U.K.) Code of Fundraising Practice or the Sevenoaks School Foundation Gift Acceptance Policy. Neither the charity, nor any person acting on its behalf for the purposes of fundraising, have received any complaints about fundraising activity.

The Clerk to Trustees and Director of Finance closely monitor the fundraising activities of the Sevenoaks School Foundation Office.

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

ACCOUNTING AND REPORTING RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

Charity law requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its net incoming resources for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 9 December 2021
and signed on their behalf by



A handwritten signature in black ink, appearing to read 'Derick Walker', is written over a light blue rectangular stamp. The signature is fluid and cursive.

Derick Walker
Chairman

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation

Opinion

We have audited the financial statements of Sevenoaks School Foundation ('the charity') for the year ended 31 July 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 July 2021 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient and proper accounting records have not been kept by the charity; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charity's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charity for fraud. The laws and regulations we considered in this context for the UK operations were health and safety legislation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Finance Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Crowe U.K. LLP
Statutory Auditor
London

10 January 2022

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2021

	Notes	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	2021 £	2020 £
Income from:						
Donations and legacies	1					
Donations		14,128	1,230,878	9,600	1,254,606	2,075,784
Alumni activities		65,917	-	-	65,917	65,363
Charitable activities						
Rental income		3,254,582	-	-	3,254,582	3,228,214
Investments						
Investment income		13,818	50,290	-	64,108	68,091
Bank and other interest		-	-	-	-	4
Other						
Other income		52,323	-	-	52,323	44,440
Total incoming resources		3,400,768	1,281,168	9,600	4,691,536	5,481,896
Expenditure on:						
Raising funds	4	674,484	-	-	674,484	865,363
Charitable Activities:						
Education and grant making	4	2,114,955	845,931	-	2,960,886	2,658,870
Total expenditure	4	2,789,439	845,931	-	3,635,370	3,524,233
Net incoming funds from operations before investment gains		611,329	435,237	9,600	1,056,166	1,957,663
Net gains/(losses) on investments	13	-	6,291	305,527	311,818	(135,319)
Transfers between funds	13	2,649,367	(2,649,367)	-	-	-
Net movement in funds		3,260,696	(2,207,839)	315,127	1,367,984	1,822,344
Funds brought forward at 1 August 2020		33,523,854	5,539,569	1,696,107	40,759,530	38,937,186
Funds carried forward at 31 July 2021		36,784,550	3,331,730	2,011,234	42,127,514	40,759,530

The information on pages 13 to 24 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION

BALANCE SHEET

AS AT 31 JULY 2021

	Notes	2021 £	2020 £
FIXED ASSETS:			
Tangible fixed assets	5	56,582,845	57,429,665
Investments	6	<u>2,018,009</u>	<u>1,706,191</u>
		58,600,854	59,135,856
CURRENT ASSETS:			
Debtors	7	227,298	103,772
Bank and short term deposits		<u>9,321,055</u>	<u>8,155,892</u>
		9,548,353	8,259,664
LIABILITIES:			
Creditors: Amounts falling due within one year	8	<u>(1,406,670)</u>	<u>(1,543,772)</u>
NET CURRENT ASSETS		8,141,683	6,715,892
TOTAL ASSETS LESS CURRENT LIABILITIES		66,742,537	65,851,748
Creditors: Amounts falling due after more than one year			
Loans	8	<u>(24,615,023)</u>	<u>(25,092,218)</u>
TOTAL NET ASSETS	9	<u>42,127,514</u>	<u>40,759,530</u>
FUNDS			
ENDOWED FUNDS	12	2,011,234	1,696,107
RESTRICTED FUNDS	13	3,331,730	5,539,569
UNRESTRICTED FUNDS		<u>36,784,550</u>	<u>33,523,854</u>
		<u>42,127,514</u>	<u>40,759,530</u>

Approved by the Trustees on 9 December 2021
and signed on their behalf by



Derick Walker
Chairman

The information on pages 13 to 24 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2021

	2021 £	2020 £
Reconciliation of net income to net cash flow from operating activities		
Net incoming funds	1,056,166	1,957,663
Depreciation charges	1,395,710	1,392,239
Interest Paid	512,500	512,500
(Increase) / decrease in debtors	(123,526)	1,502,844
(Decrease) in creditors	<u>(614,297)</u>	<u>(25,119)</u>
Net cash provided by operating activities	<u>2,226,553</u>	<u>4,827,627</u>
CASH FLOW STATEMENT		
Cash flows from operating activities		
Net cash provided by operating activities	<u>2,226,553</u>	<u>4,827,627</u>
Cash flows from investing activities		
Purchase of tangible fixed assets	<u>(548,890)</u>	<u>(1,195,244)</u>
Net cash used in investing activities	<u>(548,890)</u>	<u>(1,195,244)</u>
Cash flows from financing activities		
Loan repayments	<u>(512,500)</u>	<u>(512,500)</u>
Net cash used in financing activities	<u>(512,500)</u>	<u>(512,500)</u>
Change in cash and cash equivalents in the reporting period	<u>1,165,163</u>	<u>3,119,883</u>
Cash and cash equivalents at the beginning of the reporting period	<u>8,155,892</u>	<u>5,036,009</u>
Cash and cash equivalents at the end of the reporting period	<u>9,321,055</u>	<u>8,155,892</u>
Reconciliation of net cash flow to movement on net funds		
Net funds at 1 August 2020	(17,448,826)	(21,028,575)
Increase in cash	1,165,163	3,119,883
Decrease in borrowing	<u>477,195</u>	<u>459,866</u>
Net funds at 31 July 2021	<u>(15,806,468)</u>	<u>(17,448,826)</u>
Net debt		
Bank and short term deposits	9,321,055	8,155,892
Bank Loan due within one year	(512,500)	(512,500)
Bank Loan due after more than one year	<u>(24,615,023)</u>	<u>(25,092,218)</u>
Net funds at 31 July 2021	<u>(15,806,468)</u>	<u>(17,448,826)</u>

The information on pages 13 to 24 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION

STATEMENT OF ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 JULY 2021

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2015.

The functional currency of the Foundation is considered to be GBP because that is the currency of the primary economic environment in which the Foundation operates.

The accounts are drawn up on the historical cost basis of accounting, as modified by the revaluation of investments.

The accounts present the statement of financial activities (SOFA), the balance sheet and the cash flow statement for the charity.

The Foundation is a Public Benefit Entity registered as a charity in England and Wales. It was registered as a charity on 26 January 2004 (charity number: 307923). On 11 October 2017 an incorporated charity, The Friends of Sevenoaks School (Hong Kong) Limited, was set up. This is a subsidiary company of Sevenoaks School Foundation, but has not been consolidated in these accounts.

The financial statements of the Foundation are prepared in accordance with the (Accounts and Reports) Regulations 2005 and the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in 2005 and with applicable accounting standards. They are drawn up on the historical cost accounting basis except that investments held as fixed assets are carried at market value.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the previous Statement of Recommended Practice: Accounting and Reporting by Charities which was effective from 1 April 2005 but which has since been withdrawn.

The Trustees have reviewed the impact of Covid-19 on the Foundation's operations and finances. Taking into consideration the projected cash flows and funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgement, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

In the view of the trustees, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

Rental and other income

Charges for services and use of premises are accounted for in the period in which the service is provided.

Donations

Donations received for the general purposes of the Foundation are credited to unrestricted funds. Donations subject to specific wishes of the donors are carried to the relevant restricted fund, or to endowed funds where the amount is required to be held as capital.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

Expenditure

Expenditure is allocated to expense headings either on a direct cost basis or apportioned according to time spent. The irrecoverable element of VAT is included with the item of expense to which it relates.

Categories of expenditure included under the heading Education and grant making in the Statement of Financial Activities comprise the following:

Premises

Premises costs associated with buildings owned by the Foundation and which are leased to Sevenoaks School. The costs comprise depreciation, insurance and rent. Repairs and maintenance costs are carried by Sevenoaks School under the terms of the lease agreement.

Support costs

Costs incurred in supporting the running of the activities of the Foundation and not categorised elsewhere under charitable expenditure. Included in this category are governance costs, comprising the costs of complying with constitutional and statutory requirements, and finance costs relating to interest on bank loans to finance construction.

Fundraising Costs

Costs of the Foundation Office relating to fundraising: although the costs of fundraising are set against unrestricted funds, these resources are also employed in raising restricted funds.

Operating leases

Rentals payable are charged on a time basis over the term of the lease.

Pension schemes

For employees who joined the Foundation before March 2010, the Foundation contributed to the Local Government Pensions Scheme, which is a defined benefit scheme, under the administration of Sevenoaks School. The Trustees are satisfied that any asset or liability relating to the scheme would not be material to the Foundation's Financial Statements.

With effect from 1 April 2010, new employees are only permitted to join a defined contribution Group Pension Plan. At the end of July 2016 there were 5 members of the Group Pension Plan.

Fixed assets

Capitalisation

Assets are capitalised only when their cost exceeds £5,000. Any purchases under this value are expensed immediately through the Statement of Financial Activities.

Depreciation

Freehold land and building work in progress are not depreciated. Depreciation of other assets is provided at rates to write off the excess of cost over estimated residual amount over their estimated useful lives as follows:

	Years
Buildings	50
Improvements and extensions	10

Financial Instruments

Financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access and term deposit bank accounts. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

Investments

Listed investments are valued at their market values as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

1. DONATIONS

	2021	2020
	£	£
General Fundraising	14,128	52,137
Endowed Fund Donations		
Foundation Capital	9,600	35,000
Restricted Fund donations:		
Bursary Fund	210,950	283,648
Bursary Fund (COVID-19 Appeal)	180,898	60,292
Science Centre	9,830	1,129,397
Institute of Teaching & Learning	2,000	1,000
Centre for Innovation	-	50
Institute of Higher Education and Professional Insight	4,000	4,000
COVID-19 Appeal	194,738	-
Kent Academies Network	78,465	-
Campaign for Sevenoaks School	549,997	510,260
	1,230,878	1,988,647
Total Donations	1,254,606	2,075,784

2. EXPENDITURE

Resources expended include:	2021	2020
	£	£
Auditors' remuneration for audit	8,060	11,140

3. STAFF COSTS AND RELATED PARTY TRANSACTIONS

The aggregate payroll costs for the year were as follows:	2021	2020
	£	£
Wages and salaries	420,422	416,658
Social security costs	47,135	45,964
Pension contributions	27,341	26,526
	494,898	489,148

The average number of full and part-time employees in the period was 7 (2020: 8).

Aggregate employee-benefits of key management personnel	247,350	223,826
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SEVENOAKS SCHOOL FOUNDATION
SCHEDULE OF INVESTMENTS AND FUNDS
FOR THE YEAR ENDED 31 JULY 2021

The number of higher paid employees was:

	2021	2020
	No.	No.
£70,000 - £80,000	1	-
£120,000 - £130,000	1	1

Pension contributions of £27,341 (2020: £26,525) relate to contributions to a defined contribution scheme.

The Trustees received no remuneration in respect of the current or preceding year. No trustee expenses (2020: £6,181) were incurred by any Trustees in the current year (2020: 3).

4. ANALYSIS OF TOTAL RESOURCES EXPENDED

2021	Staff costs	Other	Depreciation	Total
	£	£	£	£
Education and grant making:				
Premises	-	22,668	1,395,710	1,418,378
Support costs	-	696,578	-	696,578
Grants, awards and prizes	-	845,930	-	845,930
	-	1,565,176	1,395,710	2,960,886
Cost of generating funds:				
Fundraising costs	497,200	177,284	-	674,484
	497,200	1,742,460	1,395,710	3,635,370

2020	Staff costs	Other	Depreciation	Total
	£	£	£	£
Education and grant making:				
Premises	-	22,424	1,392,239	1,414,663
Support costs	-	760,501	-	760,501
Grants, awards and prizes	-	483,706	-	483,706
	-	1,266,631	1,392,239	2,658,870
Cost of generating funds:				
Fundraising costs	489,349	376,014	-	865,363
	489,349	1,642,645	1,392,239	3,524,233

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

5. TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures and Improvements £	Total £
Cost			
<i>1 August 2020</i>	70,784,187	4,060,642	74,844,829
Additions	548,890	-	548,890
As at 31 July 2021	71,333,077	4,060,642	75,393,719
Depreciation			
<i>As at 1 August 2020</i>	13,354,522	4,060,642	17,415,164
Charge for the year	1,395,710	-	1,395,710
As at 31 July 2021	14,750,232	4,060,642	18,810,874
Net book value			
31 July 2021	56,582,845	-	56,582,845
<i>31 July 2020</i>	57,429,665	-	57,429,665

Included in freehold property is £1.1m (2020: £0.8m) of assets which were under construction at 31 July 2021 and which have not been depreciated

At the balance sheet date the Foundation had no contracted commitments in respect of the construction of fixed assets (2020: Nil)

6. INVESTMENTS

	Restricted £	Endowed £	Total £
Market value at 1 August 2020	48,847	1,657,344	1,706,191
Revaluations	6291	305,527	311,818
Market value at 31 July 2021	55,138	1,962,871	2,018,009

Investments comprise:

	Restricted £	Endowed £	Total £
Listed Investments	55,137	1,962,871	2,018,009

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

7. DEBTORS

	2021 £	2020 £
Sundry debtors	146,949	18,415
Prepayments and accrued income	80,349	85,357
	<u>227,298</u>	<u>103,772</u>

8. CREDITORS: due within one year

	2021 £	2020 £
Other creditors and accruals	894,170	1,031,272
Loans	512,500	512,500
	<u>1,406,670</u>	<u>1,543,772</u>

CREDITORS: due after more than one year

	2021 £	2020 £
Loans	4,615,023	5,092,218
Private placement	20,000,000	20,000,000
	<u>24,615,023</u>	<u>25,092,218</u>

1-2 Years	512,500	512,500
2-5 Years	1,537,500	1,537,500
After More Than 5 Years	<u>22,565,023</u>	<u>23,042,218</u>

The loan is repayable over a period of 20 years from June 2011. The loan is secured by a charge over certain freehold properties of the Foundation.

The private placement is of 3.18% senior notes due 31 August 2041.

9. ALLOCATION OF THE CHARITY NET ASSETS

The net assets are held for the various funds as follows:

	Fixed Assets £	Investments & Deposits £	Net Current Assets £	Long Term Liabilities £	Total £
Endowment funds	-	1,962,872	48,362	-	2,011,234
Restricted funds	-	55,137	3,276,593	-	3,331,730
Unrestricted funds	51,455,322	-	5,329,228	(20,000,000)	36,784,550
	<u>51,455,322</u>	<u>2,018,009</u>	<u>8,654,183</u>	<u>(20,000,000)</u>	<u>42,127,514</u>
Loans	5,127,523	-	(512,500)	(4,615,023)	-
	<u>56,582,845</u>	<u>2,018,009</u>	<u>8,141,683</u>	<u>(24,615,023)</u>	<u>42,127,514</u>

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

Comparative Allocation of the Charity Net Assets

	<i>Fixed Assets £</i>	<i>Investments & Deposits £</i>	<i>Net Current Assets £</i>	<i>Long Term Liabilities £</i>	<i>Total £</i>
<i>Endowment funds</i>	-	1,657,344	38,763	-	1,696,107
<i>Restricted funds</i>	-	48,847	5,490,722	-	5,539,569
<i>Unrestricted funds</i>	<u>51,824,947</u>	<u>-</u>	<u>1,698,907</u>	<u>(20,000,000)</u>	<u>33,523,854</u>
	<u>51,824,947</u>	<u>1,706,191</u>	<u>7,228,392</u>	<u>(20,000,000)</u>	<u>40,759,530</u>
<i>Loans</i>	<u>5,604,718</u>	<u>-</u>	<u>(512,500)</u>	<u>(5,092,218)</u>	<u>-</u>
	<u>57,429,665</u>	<u>1,706,191</u>	<u>6,715,892</u>	<u>(25,092,218)</u>	<u>40,759,530</u>

10. FINANCIAL INSTRUMENTS

	2021 £'000	2020 £'000
Financial assets measured at fair value	2,018,009	1,706,191

11. LEASES

	2021 £'000	2020 £'000
Leasehold property leases which expire:		
Payable within one year	22,388	22,388
Payable in the second to fifth year inclusive	89,552	89,552
Payable after five years	201,492	223,880
	<u>313,432</u>	<u>335,820</u>
 Freehold property leases which expire:		
Receivable within one year	3,254,582	3,254,582
Receivable in the second to fifth year inclusive	13,018,328	13,018,328
Receivable after five years	11,801,539	15,056,121
	<u>28,074,449</u>	<u>31,329,031</u>

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

12. ENDOWED FUNDS

These funds are permanent

	Balance 31 July 2020 £	Incoming Resources £	Resources Expended £	Transfers/ Investment Gains/(Losses) £	Balance 31 July 2021 £
Foundation Capital	445,762	850	-	72,598	519,210
Bursary Fund	1,913	-	-	-	1,913
Hands Bursary	828,231	-	-	153,188	981,419
McEuen Scholarship	264,875	8,750	-	54,339	327,964
Centre for Innovation	155,326	-	-	25,402	180,728
	<u>1,696,107</u>	<u>9,600</u>	<u>-</u>	<u>305,527</u>	<u>2,011,234</u>

The Foundation Capital represented the original endowment. Since 2014 one of the several aims of the current campaign is to raise further funds for the permanent endowment in order to help secure the financial independence of Sevenoaks School.

The Hands Bursary fund provides for means-tested bursaries for pupils of Sevenoaks School.

The McEuen Scholarship provides an opportunity for a pupil, who otherwise would not be able to come, to take up a place at Sevenoaks School.

The Centre for Innovation is to fund a Centre for Innovation in Sevenoaks School.

Comparative Endowed Funds

	Balance 31 July 2019 £	Incoming Resources £	Resources Expended £	Transfers/ Investment Gains/(Losses) £	Balance 31 July 2020 £
Foundation Capital	444,595	-	-	1,167	445,762
Bursary Fund	1,913	-	-	-	1,913
Hands Bursary	894,722	-	-	(66,491)	828,231
McEuen Scholarship	294,096	35,000	-	(64,221)	264,875
Centre for Innovation	154,918	-	-	408	155,326
	<u>1,790,244</u>	<u>35,000</u>	<u>-</u>	<u>(129,137)</u>	<u>1,696,107</u>

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

13. RESTRICTED FUNDS

	Balance 31 July 2020 £	Incoming Resources £	Resources Expended £	Transfers/ Investment Gains/(Losses) £	Balance 31 July 2021 £
Bursary Fund	1,486,158	210,950	(425,739)	(297)	1,271,072
Bursaries (COVID-19 Appeal)	60,292	180,898	(149,095)	-	92,095
Hands Bursary Fund	81,188	31,923	(24,886)	2,355	90,580
McEuen Scholarship Fund	54,958	13,531	(20,708)	5,255	53,036
Beardmore Bursary Fund	397,059	-	(23,886)	-	373,173
Centre for Innovation	38,199	4,836	-	-	43,035
Institute of Higher Education and Professional Insight	4,000	4,000	-	-	8,000
STSF Centre Fund	2,641,819	9,830	(1,260)	(2,650,389)	-
Boarding House Fund	14,988	-	-	-	14,988
Co-curricular Gift Fund	2,050	-	-	-	2,050
Scholarships Fund	100	-	-	-	100
Music at Sevenoaks Legacy	6,056	-	-	-	6,056
Outreach	8,576	-	-	-	8,576
Making It Exhibition	15,000	-	-	-	15,000
Masterplan Building Fund	125	-	-	-	125
Campaign for Sevenoaks School	707,203	549,997	(55,285)	(10,305)	1,191,610
Institute of Teaching and Learning	948	2,000	(2,948)	-	-
Kent Academies Network	20,850	78,465	(25,522)	-	73,793
COVID-19 Appeal	-	194,738	(116,602)	10,305	88,441
	<u>5,539,569</u>	<u>1,281,168</u>	<u>(845,931)</u>	<u>(2,643,076)</u>	<u>3,331,730</u>

All funds represent monies given for the specific purposes, as described.

The Bursary Fund provides for means-tested bursaries for students at Sevenoaks School.

The Beardmore Bursary fund is to be used for the benefit of a local primary school boy or girl whose financial circumstances are such that they would be unable to otherwise afford an education at Sevenoaks School.

The STSF Centre fund is a restricted fund for the Science and Technology and Sixth Form building. This building was completed in 2018 but pledged monies continued to be received after completion. The transfer of £2.6m from the restricted fund to unrestricted funds reflects this timing difference.

The Campaign for Sevenoaks School fund supports Sevenoaks School's strategic priorities.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

Comparative Restricted Funds

	<i>Balance 31 July 2019 £</i>	<i>Incoming Resources £</i>	<i>Resources Expended £</i>	<i>Transfers/ Investment Gains/(Losses) £</i>	<i>Balance 31 July 2020 £</i>
<i>Bursary Fund</i>	1,611,740	283,648	(407,812)	(1,418)	1,486,158
<i>Bursaries (COVID-19 Appeal)</i>	-	60,292	-	-	60,292
<i>Hands Bursary Fund</i>	71,447	33,994	(24,291)	38	81,188
<i>McEuen Scholarship Fund</i>	51,538	15,813	(12,477)	84	54,958
<i>Beardmore Bursary Fund</i>	421,350	-	(24,291)	-	397,059
<i>Centre for Innovation</i>	33,410	4,789	-	-	38,199
<i>Institute of Higher Education and</i>	-	4,000	-	-	4,000
<i>Professional Insight</i>					
<i>STSF Centre Fund</i>	1,517,308	1,129,397	89,046	(93,932)	2,641,819
<i>Boarding House Fund</i>	14,988	-	-	-	14,988
<i>Co-curricular Gift Fund</i>	2,050	-	-	-	2,050
<i>Scholarships Fund</i>	100	-	-	-	100
<i>Music at Sevenoaks Legacy</i>	6,056	-	-	-	6,056
<i>Outreach</i>	8,576	-	-	-	8,576
<i>Making It Exhibition</i>	15,000	-	-	-	15,000
<i>Masterplan Building Fund</i>	125	-	-	-	125
<i>Campaign for Sevenoaks School</i>	196,944	510,260	-	-	707,204
<i>Institute of Teaching and Learning</i>	92,984	1,000	(93,036)	-	948
<i>Kent Academies Network</i>	31,695	-	(10,845)	-	20,850
	<u>4,075,311</u>	<u>2,043,193</u>	<u>(483,706)</u>	<u>(95,228)</u>	<u>5,539,569</u>

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

14. STATEMENT OF FINANCIAL ACTIVITIES – COMPARATIVE FIGURES BY FUND-TYPE

	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	Total Funds £
Income from:				
Donations and legacies				
Donations	52,137	1,988,647	35,000	2,075,784
Alumni activities	65,363	-	-	65,363
Charitable activities				
Rental income	3,228,214	-	-	3,228,214
Investments				
Investment income	13,546	54,545	-	68,091
Bank and other interest	4	-	-	4
Other				
Other income	44,440	-	-	44,440
Total incoming resources	3,403,704	2,043,192	35,000	5,481,896
Expenditure on:				
Raising funds	865,363	-	-	865,363
Charitable Activities:				
Education and grant making	2,175,164	483,706	-	2,658,870
Total expenditure	3,040,527	483,706	-	3,524,233
Net incoming funds from operations before investment gains	363,177	1,559,486	35,000	1,957,663
Net losses on investments	-	(6,182)	(129,137)	(135,319)
Transfers between funds	89,046	(89,046)	-	-
Net movement in funds	452,223	1,464,258	(94,137)	1,822,344
Funds brought forward at 1 August 2019	<u>33,071,631</u>	<u>4,075,311</u>	<u>1,790,244</u>	<u>38,937,186</u>
Funds carried forward at 31 July 2020	<u>33,523,854</u>	<u>5,539,569</u>	<u>1,696,107</u>	<u>40,759,530</u>

15. RELATED PARTY TRANSACTIONS

During the period since incorporation Sevenoaks School Foundation has made a loan of £4,688.40 to The Friends of Sevenoaks School (Hong Kong) Limited. This balance was repaid in September 2020. Sevenoaks School Foundation has received £548,825 in donations from The Friends of Sevenoaks School (Hong Kong) Limited during the year ended 31 July 2021 (2020: £630,603). The objects for which The Friends of Sevenoaks School (Hong Kong) Limited was established are to provide for the advancement and the promotion of learning and education at Sevenoaks School.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

Sevenoaks School Foundation Trustees donated £3,600 to Sevenoaks School Foundation during the year ended 31 July 2021 (2020: £39,700).

Robert Sackville-West, who was a trustee during the year (resigned 20 May 2021), is a Director of Sackville Trustee Co Ltd, whom Sevenoaks School Foundation leases property from. During the year Sevenoaks School Foundation paid rent to Sackville Trustee Co Ltd of £11,250 (2020: £11,250).

16. POST BALANCE SHEET EVENTS

After the year end, a construction contract was signed in respect of a new Boarding House. The total value of this contract is £10.5m.

Accounts

**SEVENOAKS SCHOOL FOUNDATION
TRUSTEES' REPORT
AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2020**

SEVENOAKS SCHOOL FOUNDATION

TRUSTEES, OFFICERS AND ADVISERS

TRUSTEES

Robert Sackville-West MA MSc (Chairman)
Jin Yu Cheong MA (appointed 5 December 2019)
Prof Kenneth Cheung MBBS MD FRCS FHKCOS FHKAM (Orth) (appointed 5 December 2019)
Tat-Seng Chiam BA MA MBA (appointed 5 December 2019)
Tim Child BA
Dr Nikki Lee BA MBBS (appointed 5 December 2019)
David McEuen
Melissa Murdoch
Julian Patrick (resigned 5 December 2019)
Pratap Shirke MBA (appointed 5 December 2019)
David Williams MA (resigned 2 July 2020)
Derick Walker MA

OFFICERS

Clerk to the Foundation	Gail Jones BA ACA
Assistant Clerk	Ian Pocock ACIS
Executive Director of Advancement	Michael Joyce B Ed Grad Dip Bus
Director of Finance	Phillip Watkins MBA FCCA

REGISTERED ADDRESS

Sevenoaks School	
Sevenoaks	
Kent TN13 1HU	
Telephone	01732 467704
Email	gtj@sevenoaksschool.org

ADVISERS

Bankers	National Westminster Bank plc 67 High Street Sevenoaks Kent TN13 1LA
Solicitors	Thomson Snell & Passmore 3 Lonsdale Gardens Tunbridge Wells Kent TN1 1NX
Auditors	Crowe U.K. LLP 55 Ludgate Hill London EC4M 7JW
Insurance Brokers	Aon Risk Services Ltd. Somerset House London Road Redhill Surrey RH1 1LU
Chartered Surveyors	Howard Sharp & Partners 79 Great Peter Street Westminster London SW1P 2EZ

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2020

The Trustees of Sevenoaks School Foundation present their annual report for the year ended 31 July 2020, together with the audited accounts for the year. The accounts have been prepared in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities" revised 2015 (The Charities SORP), as well as with applicable accounting standards and statutory requirements.

REFERENCE AND ADMINISTRATIVE INFORMATION

A Scheme for Sevenoaks School Foundation (307923) was approved by the Charity Commission on 26 January 2004. It is a distinct charity from Sevenoaks School and has independent Trustees. The Trustees are listed on page one, as are particulars of the executive officers, registered address and the Charity's professional advisers.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing Document

The Foundation is governed by the Scheme of 26 January 2004.

Recruitment and Training of Trustees

Trustees are appointed by the Governors of Sevenoaks School, a Company Limited by Guarantee (4908949) and a registered charity (1101358). In making these appointments, account is taken of eligibility, personal competence, specialist skills and availability. Induction is conducted by the Clerk and Assistant Clerk to the Foundation and training on governance and other relevant matters is made available to the Trustees. The purpose of the training is to keep Trustees informed and updated on current issues in the sector and regulatory requirements. The Trustees are aware of the Charity Governance Code published in 2017 which sets out the principles and recommended practice for good governance within the sector. Sevenoaks School Foundation is reviewing its current governance arrangements against the principles within the code and will address any issues raised where required in 2020/21.

Organisational Management

The Trustees are responsible for the overall management and control of Sevenoaks School Foundation and meet on at least two occasions during the year. The Clerk to the Foundation, the Executive Director of Advancement and the Director of Development attend meetings of the Trustees, as do the Head of Sevenoaks School, the Assistant Clerk and the Director of Finance, and together this group are the key management personnel. When required, the Trustees set up Steering Groups to oversee major projects.

Remuneration policy is set by the Trustees with the objective of rewarding staff, including key management personnel, fairly and reasonably. The appropriateness and relevance of the remuneration policy is reviewed annually having taken account of comparative pay data.

Risk Management

A formal review of the charity's risk management processes is undertaken on an annual basis with the aim of reviewing the major risks to the Foundation. The key controls used by the charity include: formal agendas and briefing papers for committee meetings; strategic and business planning; budgeting and management accounting; clear authorisation and approval levels; and vetting procedures as required by law for the protection of children. The Trustees have reviewed the principal areas of the Foundation's operations and considered the major risks faced in each area. We believe the principal risks are a failure to raise sufficient funds to carry out the plans of the Foundation and potential cost overruns on capital projects. In the opinion of the Trustees, the Foundation has established robust financial controls and business planning systems which should allow risks to be mitigated to an acceptable level. In March 2020 the World Health Organisation declared Covid-19 a global pandemic. The impact of Covid-19 on the Foundation has been factored into the risk assessments and mitigating actions have been taken. The principal mitigating factor was been a decision to delay the construction of the new girls boarding house to preserve cash until the future can be more clearly assessed.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2020

OBJECTS, AIMS AND ACTIVITIES

Objects

The objects of the charity are the advancement of education by the provision of a day and boarding school in or near Sevenoaks and by ancillary or incidental educational activities and other associated activities for the benefit of the community and, in selecting pupils to attend the School, preference shall be given to boys and girls who are or who have a parent or parents resident in the designated area. In this context the designated area is defined as Sevenoaks and the immediately surrounding area.

Aims and Intended Impact

The aim of the Foundation is to provide support to the Governors of Sevenoaks School in providing a first-class education. The Trustees do so by leasing the buildings in which the School carries out its activities and by overseeing the work of the Foundation Office in raising the funds necessary to support both new building projects and a widening of access by the award of bursaries. By looking to the future, we believe that Sevenoaks will maintain its position as a leading independent school with a worldwide reputation.

Objectives for the Year

Our objectives during the reporting year were:

- In consultation with Governors, and guided by Horizon 2032 and the 2019 Masterplan, to consider the aims and objectives of the next stage of the Campaign for Sevenoaks School
- In consultation with Governors, consider how the resources of the Foundation might be allocated between the various strategies and projects that will arise from Horizon 2032 and the 2019 Masterplan
- To support the development of strategies and plans to cultivate and strengthen Sevenoaks School's culture of philanthropy.
- Maintain relationships with benefactors and supporters during transition to a new Headmaster.
- Complete Aisher House on schedule, ready for opening in September 2019, within budget, and to agreed levels of quality
- Initiate a project to construct a new girls' boarding house
- Continue to seek potential new Trustees to secure a balanced and diverse succession
- To oversee to completion the work to ensure compliance with the GDPR and PECR

Strategies to Achieve the Year's Objectives

In taking forward our objectives for the year, we have adopted various strategies:

- The work of the Foundation was published in the 2019 Donor Impact Report, which reported on what had been achieved during the year, as well as setting out the requirement for support moving forward.
- The Campaign for Sevenoaks School has exceeded its target of £15m reaching £16.2 million in 2019/20. The campaign is now in its stewardship phase wherein the focus is to ensure fulfilment of the £2.7 million in pledges which are due through to 2023.
- The new girls' boarding house project was taken to RIBA Stage III and planning permission was obtained from Sevenoaks District Council in May 2020. The project had been paused at the request of School Governors to enable the school to focus on its response to the Covid-19 pandemic but following review at the end of 2020 the project was resumed as demand for places at the School remains strong.
- The Foundation continued to successfully solicit major gifts in order to fund bursaries.
- New Trustees were successfully inducted into the work of the Foundation.
- In June 2020 the Foundation launched the Sevenoaks School Covid-19 Appeal in response to the impact of global pandemic on the school. The purpose of this appeal is to:
 - help the school to protect the health, safety and welfare of its students and staff
 - provide hardship bursaries to students whose families are experiencing severe financial hardship
 - safeguard full bursaries for academically talented students from low income families

The appeal raised £60,292 in support of these priorities in June and July 2020.

Performance against Objectives

- Aisher House opened to staff and students in September 2019 as planned. The overall quality of the building is very high, albeit with some works to rectify defects, mainly on M&E issues, being undertaken during the year.
-

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2020

- The new girls' boarding house project was taken to RIBA Stage III and planning permission was obtained from Sevenoaks District Council in May 2020. The Design Team has completed RIBA Stage IV (the Technical Design stage).
- Governors continued to review the School's strategic objectives in FY19/20 working with and through their sub-committee structure. In addition, a Working Group was set up to consider the School's objectives, policies and strategies for international engagement. A Trustee, Derick Walker accepted an invitation to join this Working Group. The International Engagement Working Group was paused towards the end of the Lent Term 2020 to enable Governors to focus on the School's response to the Covid-19 pandemic. The School intends to restart this Working Group in 2021. Governors continue to brief Trustees on the School's priorities and strategies through the School/Foundation Consultation Forum.
- The School/Foundation Consultation Forum was convened in December 2019 but was then paused in early 2020 due to the significant impact of the Covid-19 pandemic on school operations.
- The financial impact of Covid-19 pandemic, and increased uncertainty about the future has led to the Governors and School executive reviewing the School's short to medium term priorities and timelines.
- Trustees will seek to re-engage with the consultation process with Governors in the latter part of 2020 and will wish to reach decisions on the allocation of resources, in due course.
- Trustees have continued to provide active support and guidance to the Executive Director of Advancement. A Director of Development and an Associate Director (Advancement Services) were successfully recruited during the year, and a new fundraising database and alumni community portal were implemented.
- The Chairman and a number of other Trustees have met with key benefactors to maintain relationships. The Chairman and Trustees continue to be accessible to the Executive Director of Advancement and continue to provide support in ongoing stewardship activities.
- Five new Trustees were appointed at the start of the year. These appointments continue to improve the gender and/or ethnic diversity of the board. Diversity and gender representation of the board will continue to be regularly reviewed.
-
- The Foundation Office engaged the services of a consultant, Protecture, to assist with operationalising the Foundation's privacy statement and data sharing agreement with Sevenoaks School in compliance with GDPR and PECR. The sudden national lockdown in March 2020 due to the Covid-19 pandemic made it very difficult to progress the consultancy, as key staff were furloughed. The project resumed in summer 2020 and will continue into the new academic year 2020/21.

Grant-making Policy

Trustees implement the charity's objects by raising funds from supporters and, where necessary, borrowing to support Sevenoaks School. The Foundation supports the School in three main ways; firstly, by leasing premises to the School for the provision of education, secondly by providing new facilities in line with the School's masterplan, and when funds allow. Finally, and equally importantly, Trustees also provide funds to help widen access to Sevenoaks School. This may be in the form of bursaries or the provision of financial support for other school access and partnership programmes.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2020

REVIEW OF ACTIVITIES

Activities during the year have revolved around the objectives for the year and on which we have reported in detail above (Performance against Objectives). Whilst some activities have inevitably been affected by the Covid-19 pandemic, there have been a number of significant achievements this year. These include, but are not limited to,

- opening of the Aisher boarding House in August 2019.
- receiving planning permission from Sevenoaks District Council to build the new girls' boarding house (valid until May 2023).
- widening access to students through the provision of grants for 15 bursaries.
- increasing the School's educational provision through grants for partnership programmes.
- responding to the impact of the Covid-19 pandemic by launching the Sevenoaks School Covid-19 Appeal
- acknowledging and thanking our supporters and benefactors.
- strengthening relationships with Hong Kong and China with and through our sister charity the Friends of Sevenoaks School (Hong Kong) Ltd.
- recruitment of new Trustees.
- successful transition of the Headmaster into a key philanthropic leadership role.

Public Benefit

The Foundation seeks to provide benefit to the public and has paid due regard to the Charity Commission guidance in deciding what activities the charity should undertake. The facilities that the Foundation owns and leases to Sevenoaks School are used to educate the pupils of Sevenoaks School. They are also used to support partnership programmes and outreach activities aimed at the pupils of local maintained schools, as well as the local community more generally. We support and encourage Sevenoaks School to use the facilities for these purposes.

Trustees are committed to widening access to a Sevenoaks School education through the provision of full bursaries for academically talented students from low income families. Significant progress has been made in raising funds to widen access through bursaries. The future aim of Trustees is to match the free places funded directly by Sevenoaks School each year, doubling bursary provision. Funds raised for bursaries during the Campaign for Sevenoaks School now total of £3,126,203. The Trustees also continue to provide grants that allow bursary holders at Sevenoaks School to participate in co-curricular trips and activities, which they would otherwise be unable to afford. During the year the Foundation contributed £424,497 towards the fees of seventeen pupils, fourteen of which were for full day fees. Additionally, £46,517 was contributed to 'extras', both for these pupils and for holders of bursaries awarded directly by Sevenoaks School. These awards range from termly allowances that permit those students from low income families to participate in the full scope of co-curricular activities offered by the School. Additionally, funding is provided to cover the cost of GCSE exam charges as well trips related to university and course selection

FINANCIAL REVIEW AND RESULTS FOR THE YEAR

Results

Income received during the year was £5,481,896. Of this, £2,075,784 (38%) came from donations, £3,228,214 (59%) from rental income and £177,898 (3%) from investment income, bank interest and other income. Total resources expended, including depreciation, amounted to £3,524,233. After taking into account the unrealised loss on investments (£135,319), the net movement in funds for the financial year was £1,822,344 (2019: £1,970,335).

Investment Powers, Policy and Performance

The Clerk and the Director of Finance are empowered by Trustees to deposit short term monies with institutions holding the highest short-term ratings or in pooled funds for charities, not exceeding £1.5m with any one bank, building society or investment house. The Foundation's priority is to use the funds available to support bursaries and other access programmes as well as new building projects. Accordingly, the Foundation has limited funds to invest which it manages in-house with a view to providing a reasonable income stream, albeit this has proved difficult in a low interest rate environment.

Reserves Level and Policy

At the Balance Sheet date, the Foundation held funds of £40,759,530, of which £33,523,854 were unrestricted funds. If the value of fixed assets, including work in progress, less outstanding loans is taken from this figure, there are free reserves of £1,698,907, and it is the policy of the Foundation Trustees to apply these funds for the development of Sevenoaks School. Despite the COVID-19 pandemic, the Trustees consider the level of reserves to be appropriate. The Trustees will continue to keep the level of reserves under review.

Going Concern

The Trustees have reviewed the impact of Covid-19 on the Foundation's operations and finances. Taking into consideration the projected cash flows and the funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, Trustees continue to adopt the going concern basis in preparing the financial statements.

SEVENOAKS SCHOOL FOUNDATION

REPORT OF THE TRUSTEES

FOR THE YEAR ENDED 31 JULY 2020

FUTURE PLANS

The Trustees have set the following objectives for the financial year 2020/21:

- Together with School Governors and senior staff, to participate in a review of the sequencing of projects of the 2019 Masterplan.
- In consultation with Governors and guided by Horizon 2032; the review of the 2019 Masterplan, and the outcomes of other strategic work being undertaken by the School, to consider the aims and objectives of the next stage of the Campaign for Sevenoaks School.
- In consultation with Governors, to consider how the available resources of the Foundation might be allocated in support of the emerging objectives of the School. This may include providing support to the School's strategies for mitigating the impact of Covid-19 on the School and its students and their families.
- To continue developing strategies and plans to cultivate and strengthen Sevenoaks School's culture of philanthropy.
- To maintain relationships with benefactors and supporters while the new Headmaster establishes himself in his role.
- To review and ensure compliance with best practice fundraising guidelines, the GDPR and PECR.
- To undertake further Trustee recruitment.
- To plan for a transition to a new Chair of the Foundation from 2021/22, to liaise with the new Chair of the School during 2020/21 and maintain effective membership and Trustee contributions to Foundation and School working groups where required.

Work on the above objectives may be subject to review depending on urgent operational priorities resulting from the Covid-19 outbreak.

FUNDRAISING RESPONSIBILITIES

The Sevenoaks School Foundation Trustees are aware of their responsibilities and obligations as outlined in Charity fundraising: a guide to trustee duties (CC20). Sevenoaks School Foundation is registered with the Fundraising Regulator (U.K.), the independent regulator of charitable fundraising. Being registered with the Fundraising Regulator means the charity is committed to its Fundraising Promise which outlines the charity's commitment to donors and the public. The standards for fundraising are set out by the Fundraising Regulator (U.K.) Code of Fundraising Practice. As members of the Institute of Fundraising (U.K.), the Institute of Development Professionals in Education and the Council for Advancement and Support of Education the Sevenoaks School Foundation subscribes to their respective guidance on all matters relating to ethical fundraising and in particular Fundraising Regulator (U.K.) Code of Fundraising Practice, including consideration of vulnerable individuals. The Sevenoaks School Foundation has also established its own Sevenoaks School Foundation Gift Acceptance Policy to guide and oversee staff and volunteers.

The Foundation has not, to-date, had any occasion where it has knowingly failed to comply with the Fundraising Regulator (U.K.) Code of Fundraising Practice or the Sevenoaks School Foundation Gift Acceptance Policy. Neither the charity, nor any person acting on its behalf for the purposes of fundraising, have received any complaints about fundraising activity.

The Clerk to Trustees and Director of Finance closely monitor the fundraising activities of the Sevenoaks School Foundation Office.

SEVENOAKS SCHOOL FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2020

ACCOUNTING AND REPORTING RESPONSIBILITIES

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and regulations.

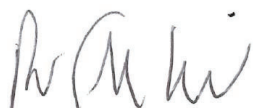
Charity law requires the trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards) and applicable law.

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of its net incoming resources for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue to operate.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Trustees on 6 May 2021
and signed on their behalf by



Robert Sackville-West
Chairman

Independent Auditor's Report to the Trustees of Sevenoaks School Foundation

Opinion

We have audited the financial statements of Sevenoaks School Foundation for the year ended 31 July 2020 which comprise The Statement of Financial Activities, The Balance Sheet, The Cash Flow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 July 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Crowe U.K. LLP

Statutory Auditor

London

28 May 2021

Crowe U.K. LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2020

	Notes	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	2020 £	2019 £
Income from:						
Donations and legacies	1					
Donations		52,137	1,988,647	35,000	2,075,784	2,382,814
Alumni activities		65,363	-	-	65,363	75,845
Charitable activities						
Rental income		3,228,214	-	-	3,228,214	2,771,040
Investments						
Investment income		13,546	54,545	-	68,091	68,736
Bank and other interest		4	-	-	4	11,964
Other						
Other income		44,440	-	-	44,440	15,830
Total incoming resources		3,403,704	2,043,192	35,000	5,481,896	5,326,229
Expenditure on:						
Raising funds	4	865,363	-	-	865,363	866,052
Charitable Activities:						
Education and grant making	4	2,175,164	483,706	-	2,658,870	2,582,092
Total expenditure	4	3,040,527	483,706	-	3,524,233	3,448,144
Net incoming funds from operations before investment gains		363,177	1,559,486	35,000	1,957,663	1,878,085
Net (losses)/gains on investments		-	(6,182)	(129,137)	(135,319)	92,250
Transfers between funds		89,046	(89,046)	-	-	-
Net movement in funds		452,223	1,464,258	(94,137)	1,822,344	1,970,335
Funds brought forward at 1 August 2019		33,071,631	4,075,311	1,790,244	38,937,186	36,966,851
Funds carried forward at 31 July 2020		33,523,854	5,539,569	1,696,107	40,759,530	38,937,186

The information on pages 13 to 23 form part of these financial statements.

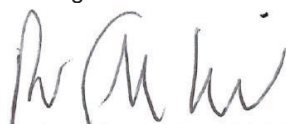
SEVENOAKS SCHOOL FOUNDATION

BALANCE SHEET

AS AT 31 JULY 2020

	Notes	2020 £	2019 £
FIXED ASSETS:			
Tangible fixed assets	5	57,429,665	57,626,660
Investments	6	<u>1,706,191</u>	<u>1,841,509</u>
		59,135,856	59,468,169
CURRENT ASSETS:			
Debtors	7	103,772	1,606,615
Bank and short term deposits		<u>8,155,892</u>	<u>5,036,009</u>
		8,259,664	6,642,624
LIABILITIES:			
Creditors: Amounts falling due within one year	8	<u>(1,543,772)</u>	<u>(1,621,523)</u>
NET CURRENT ASSETS		6,715,892	5,021,101
TOTAL ASSETS LESS CURRENT LIABILITIES		65,851,748	64,489,270
Creditors: Amounts falling due after more than one year			
Loans	8	<u>(25,092,218)</u>	<u>(25,552,084)</u>
TOTAL NET ASSETS	9	<u>40,759,530</u>	<u>38,937,186</u>
FUNDS			
ENDOWED FUNDS	12	1,696,107	1,790,244
RESTRICTED FUNDS	13	5,539,569	4,075,311
UNRESTRICTED FUNDS		<u>33,523,854</u>	<u>33,071,631</u>
		<u>40,759,530</u>	<u>38,937,186</u>

Approved by the Trustees on 6 May 2021
and signed on their behalf by



Robert Sackville-West
Chairman

The information on pages 13 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2020

	2020 £	2019 £
Reconciliation of net income to net cash flow from operating activities		
Net incoming funds	1,957,663	1,878,085
Depreciation charges	1,392,239	1,184,731
Decrease/(Increase) in debtors	1,502,844	(663,488)
(Decrease) in creditors	<u>(25,119)</u>	<u>(53,635)</u>
Net cash provided by operating activities	<u>4,827,627</u>	<u>2,345,693</u>
CASH FLOW STATEMENT		
Cash flows from operating activities		
Net cash provided by operating activities	<u>4,827,627</u>	<u>2,345,693</u>
Cash flows from investing activities		
Purchase of tangible fixed assets	(1,195,244)	(9,760,264)
Net cash used in investing activities	<u>(1,195,244)</u>	<u>(9,760,264)</u>
Cash flows from financing activities		
Loan repayments	(512,500)	(512,500)
Net cash used in financing activities	<u>(512,500)</u>	<u>(512,500)</u>
Change in cash and cash equivalents in the reporting period	<u>(3,119,883)</u>	<u>(7,927,071)</u>
Cash and cash equivalents at the beginning of the reporting period	<u>5,036,009</u>	<u>12,963,080</u>
Cash and cash equivalents at the end of the reporting period	<u>8,155,892</u>	<u>5,036,009</u>
Reconciliation of net cash flow to movement on net funds		
Net funds at 1 August 2019	(21,028,575)	(13,614,004)
Increase/(Decrease) in cash	3,119,883	(7,927,071)
Decrease in borrowing	<u>459,866</u>	<u>512,500</u>
Net funds at 31 July 2020	<u>(17,448,826)</u>	<u>(21,028,575)</u>
Net debt		
Bank and short term deposits	8,155,892	5,036,009
Bank Loan due within one year	(512,500)	(512,500)
Bank Loan due after more than one year	<u>(25,092,218)</u>	<u>(25,552,084)</u>
Net funds at 31 July 2020	<u>(17,448,826)</u>	<u>(21,028,575)</u>

The information on pages 13 to 23 form part of these financial statements.

SEVENOAKS SCHOOL FOUNDATION
STATEMENT OF ACCOUNTING POLICIES (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2020

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - effective 1 January 2015.

The functional currency of the Foundation is considered to be GBP because that is the currency of the primary economic environment in which the Foundation operates.

The accounts are drawn up on the historical cost basis of accounting, as modified by the revaluation of investments.

The accounts present the statement of financial activities (SOFA), the balance sheet and the cash flow statement for the charity.

The Foundation is a Public Benefit Entity registered as a charity in England and Wales. It was registered as a charity on 26 January 2004 (charity number: 307923). On 11 October 2017 an incorporated charity, The Friends of Sevenoaks School (Hong Kong) Limited, was set up. This is a subsidiary company of Sevenoaks School Foundation, but has not been consolidated in these accounts as it is in a set up phase and the income is not yet material.

The financial statements of the Foundation are prepared in accordance with the (Accounts and Reports) Regulations 2005 and the Statement of Recommended Practice "Accounting and Reporting by Charities" issued in 2005 and with applicable accounting standards. They are drawn up on the historical cost accounting basis except that investments held as fixed assets are carried at market value.

The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 rather than the previous Statement of Recommended Practice: Accounting and Reporting by Charities which was effective from 1 April 2005 but which has since been withdrawn.

The Trustees have reviewed the impact of Covid-19 on the Foundation's operations and finances. Taking into consideration the projected cash flows and funding facilities available to the Foundation, the Trustees have a reasonable expectation that the Foundation has adequate resources to continue its activities for the foreseeable future and consider that there are no material uncertainties over the Foundation's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgement, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

In the view of the trustees, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the School's financial statements.

Rental and other income

Charges for services and use of premises are accounted for in the period in which the service is provided.

Donations

Donations received for the general purposes of the Foundation are credited to unrestricted funds. Donations subject to specific wishes of the donors are carried to the relevant restricted fund, or to endowed funds where the amount is required to be held as capital.

Expenditure

Expenditure is allocated to expense headings either on a direct cost basis or apportioned according to time spent. The irrecoverable element of VAT is included with the item of expense to which it relates.

Categories of expenditure included under the heading Education and grant making in the Statement of Financial Activities comprise the following:

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2020

Premises

Premises costs associated with buildings owned by the Foundation and which are leased to Sevenoaks School. The costs comprise depreciation, insurance and rent. Repairs and maintenance costs are carried by Sevenoaks School under the terms of the lease agreement.

Support costs

Costs incurred in supporting the running of the activities of the Foundation and not categorised elsewhere under charitable expenditure. Included in this category are governance costs, comprising the costs of complying with constitutional and statutory requirements, and finance costs relating to interest on bank loans to finance construction.

Fundraising Costs

Costs of the Foundation Office relating to fundraising: although the costs of fundraising are set against unrestricted funds, these resources are also employed in raising restricted funds.

Operating leases

Rentals payable are charged on a time basis over the term of the lease.

Pension schemes

For employees who joined the Foundation before March 2010, the Foundation contributed to the Local Government Pensions Scheme, which is a defined benefit scheme, under the administration of Sevenoaks School. The Trustees are satisfied that any asset or liability relating to the scheme would not be material to the Foundation's Financial Statements.

With effect from 1 April 2010, new employees are only permitted to join a defined contribution Group Pension Plan. At the end of July 2016 there were 5 members of the Group Pension Plan.

Fixed assets

Capitalisation

Assets are capitalised only when their cost exceeds £5,000. Any purchases under this value are expensed immediately through the Statement of Financial Activities.

Depreciation

Freehold land and building work in progress are not depreciated. Depreciation of other assets is provided at rates to write off the excess of cost over estimated residual amount over their estimated useful lives as follows:

	Years
Buildings	50
Improvements and extensions	10

Financial Instruments

Financial instruments are initially recognised at transaction value and subsequently measured at amortised cost with the exception of investments which are held at fair value. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access and term deposit bank accounts. Financial liabilities held at amortised cost comprise all creditors except social security and other taxes and provisions.

Investments

Listed investments are valued at their market values as at the balance sheet date. Unrealised gains and losses arising on the revaluation of investments are credited or charged to the Statement of Financial Activities and are allocated to the appropriate Fund according to the "ownership" of the underlying assets.

SEVENOAKS SCHOOL FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2020

1. DONATIONS

	2020	2019
	£	£
General Fundraising	52,137	40,041
Endowed Fund Donations		
Foundation Capital	35,000	50
Restricted Fund donations:		
Bursary Fund	283,648	351,348
Bursary Fund (COVID-19 Appeal)	60,292	-
Science Centre	1,129,397	1,855,570
Institute of Teaching & Learning	1,000	-
Centre for Innovation	50	-
Institute of Higher Education and Professional Insight	4,000	-
Outreach	-	-
Kent Academies Network	-	52,384
Campaign for Sevenoaks School	510,260	83,421
	<u>1,988,647</u>	<u>2,342,723</u>
Total Donations	<u>2,075,784</u>	<u>2,382,814</u>

2. EXPENDITURE

Resources expended include:	2020	2019
	£	£
Auditors' remuneration for audit	<u>11,140</u>	<u>6,900</u>

3. STAFF COSTS AND RELATED PARTY TRANSACTIONS

The aggregate payroll costs for the year were as follows:	2020	2019
	£	£
Wages and salaries	416,658	330,982
Social security costs	45,964	34,490
Pension contributions	<u>26,526</u>	<u>24,128</u>
	<u>489,148</u>	<u>389,600</u>

The average number of full and part-time employees in the period was 8 (2019: 6).

Aggregate employee-benefits of key management personnel	<u>223,826</u>	<u>171,292</u>
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SEVENOAKS SCHOOL FOUNDATION
SCHEDULE OF INVESTMENTS AND FUNDS
FOR THE YEAR ENDED 31 JULY 2020

The number of higher paid employees was:

	2020	2019
	No.	No.
£120,000 - £130,000	1	-
£130,000 - £140,000	-	1

Pension contributions of £26,525 (2019: £24,128) relate to contributions to a defined contribution scheme.

The Trustees received no remuneration in respect of the current or preceding year. Trustee expenses of £6,181 (2019: Nil) were incurred by 3 Trustees in the current year (2019: Nil).

4. ANALYSIS OF TOTAL RESOURCES EXPENDED

2020	Staff costs	Other	Depreciation	Total
	£	£	£	£
Education and grant making:				
Premises	-	22,424	1,392,239	1,414,663
Support costs	-	760,501	-	760,501
Grants, awards and prizes	-	483,706	-	483,706
	-	1,266,631	1,392,239	2,658,870
Cost of generating funds:				
Fundraising costs	489,349	376,014	-	865,363
	489,349	1,642,645	1,392,239	3,524,233

2019	Staff costs	Other	Depreciation	Total
	£	£	£	£
Education and grant making:				
Premises	-	20,656	1,184,731	1,205,387
Support costs	-	701,278	-	701,278
Grants, awards and prizes	-	675,427	-	675,427
	-	1,397,361	1,184,731	2,582,092
Cost of generating funds:				
Fundraising costs	416,598	449,454	-	866,052
	416,598	1,846,815	1,184,731	3,448,144

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5. TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures and Improvements £	Total £
Cost			
<i>1 August 2019</i>	69,588,943	4,060,642	73,649,585
Additions	1,195,244	-	1,195,244
Disposals	-	-	-
As at 31 July 2020	70,784,187	4,060,642	74,844,829
Depreciation			
<i>As at 1 August 2019</i>	11,962,283	4,060,642	16,022,925
Charge for year	1,392,239	-	1,392,239
Disposals	-	-	-
As at 31 July 2020	13,354,522	4,060,642	17,415,164
Net book value			
31 July 2020	57,429,665	-	57,429,665
<i>31 July 2019</i>	<i>57,626,660</i>	<i>-</i>	<i>57,626,660</i>

6. INVESTMENTS

	Restricted £	Endowed £	Total £
Market value at 1 August 2019	55,028	1,786,481	1,841,509
Revaluations	(6,181)	(129,137)	135,318
Market value at 31 July 2020	48,847	1,657,344	1,706,191
Investments comprise:			
	Restricted £	Endowed £	Total £
Listed Investments	48,847	1,657,344	1,706,191

Included in freehold property is £0.8m (2019: £10.0m) of assets which were under construction at 31 July 2020 and which have not been depreciated

At the balance sheet date the Foundation had no contracted commitments in respect of the construction of fixed assets (2019: Nil)

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7. DEBTORS

	2020 £	2019 £
Sundry debtors	18,415	381,610
Prepayments and accrued income	85,357	1,225,005
	<u>103,772</u>	<u>1,606,615</u>

8. CREDITORS: due within one year

	2020 £	2019 £
Other creditors and accruals	1,031,272	1,109,023
Loans	512,500	512,500
	<u>1,543,772</u>	<u>1,621,523</u>

CREDITORS: due after more than one year

	2020 £	2019 £
Loans	5,092,218	5,552,084
Private placement	20,000,000	20,000,000
	<u>25,092,218</u>	<u>25,552,084</u>

1-2 Years	512,500	512,500
2-5 Years	1,537,500	1,537,500
After More Than 5 Years	<u>23,042,218</u>	<u>23,502,084</u>

The loan is repayable over a period of 20 years from June 2011. The loan is secured by a charge over certain freehold properties of the Foundation.

The private placement is of 3.18% senior notes due 31 August 2041.

9. ALLOCATION OF THE CHARITY NET ASSETS

The net assets are held for the various funds as follows:

	Fixed Assets £	Investments & Deposits £	Net Current Assets £	Long Term Liabilities £	Total £
Endowment funds	-	1,657,344	38,763	-	1,696,107
Restricted funds	-	48,847	5,490,722	-	5,539,569
Unrestricted funds	51,824,947	-	1,698,907	(20,000,000)	33,523,854
	51,824,947	1,706,191	7,228,392	(20,000,000)	40,759,530
Loans	5,604,718	-	(512,500)	(5,092,218)	-
	<u>57,429,665</u>	<u>1,706,191</u>	<u>6,715,892</u>	<u>(25,092,218)</u>	<u>40,759,530</u>

SEVENOAKS SCHOOL FOUNDATION
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Comparative Allocation of the Charity Net Assets

	<i>Fixed Assets £</i>	<i>Investments & Deposits £</i>	<i>Net Current Assets £</i>	<i>Long Term Liabilities £</i>	<i>Total £</i>
<i>Endowment funds</i>	-	1,786,481	3,763	-	1,790,244
<i>Restricted funds</i>	-	55,028	4,020,283	-	4,075,311
<i>Unrestricted funds</i>	<u>51,562,076</u>	<u>-</u>	<u>1,509,555</u>	<u>(20,000,000)</u>	<u>33,071,631</u>
	51,562,076	1,841,509	5,533,601	(20,000,000)	38,937,186
<i>Loans</i>	<u>6,064,584</u>	<u>-</u>	<u>(512,500)</u>	<u>(5,552,084)</u>	<u>-</u>
	<u>57,626,660</u>	<u>1,841,509</u>	<u>5,021,101</u>	<u>(25,552,084)</u>	<u>38,937,186</u>

10. FINANCIAL INSTRUMENTS

	2020 £'000	2019 £'000
Financial assets measured at fair value	1,706,191	1,841,509

11. LEASES

	2020 £'000	2019 £'000
Leasehold property leases which expire:		
Payable within one year	22,388	22,388
Payable in the second to fifth year inclusive	89,552	89,552
Payable after five years	223,880	246,268
	335,820	358,208
 Freehold property leases which expire:		
Receivable within one year	3,254,582	3,228,215
Receivable in the second to fifth year inclusive	13,018,328	13,018,328
Receivable after five years	15,056,121	18,310,703
	31,329,031	34,557,246

SEVENOAKS SCHOOL FOUNDATION
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12. ENDOWED FUNDS

These funds are permanent

	Balance 31 July 2019 £	Incoming Resources £	Resources Expended £	Transfers/ Investment Gains/(Losses) £	Balance 31 July 2020 £
Foundation Capital	444,595	-	-	1,167	445,762
Bursary Fund	1,913	-	-	-	1,913
Hands Bursary	894,722	-	-	(66,491)	828,231
McEuen Scholarship	294,096	35,000	-	(64,221)	264,875
Centre for Innovation	154,918	-	-	408	155,326
	<u>1,790,244</u>	<u>35,000</u>	<u>-</u>	<u>(129,137)</u>	<u>1,696,107</u>

The Foundation Capital represented the original endowment. Since 2014 one of the several aims of the current campaign is to raise further funds for the permanent endowment in order to help secure the financial independence of Sevenoaks School.

Comparative Endowed Funds

	Balance 31 July 2018 £	Incoming Resources £	Resources Expended £	Transfers/ Investment Gains/(Losses) £	Balance 31 July 2019 £
<i>Foundation Capital</i>	405,700	50	-	38,845	444,595
<i>Bursary Fund</i>	1,913	-	-	-	1,913
<i>Hands Bursary</i>	850,826	-	-	43,896	894,722
<i>McEuen Scholarship</i>	300,960	-	-	(6,864)	294,096
<i>Centre for Innovation</i>	141,326	-	-	13,592	154,918
	<u>1,700,725</u>	<u>50</u>	<u>-</u>	<u>89,469</u>	<u>1,790,244</u>

SEVENOAKS SCHOOL FOUNDATION
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FOR THE YEAR ENDED 31 JULY 2020

13. RESTRICTED FUNDS

	Balance 31 July 2019 £	Incoming Resources £	Resources Expended £	Transfers/ Investment Gains/(Losses) £	Balance 31 July 2020 £
Bursary Fund	1,611,740	283,648	(407,812)	(1,418)	1,486,158
Bursaries (COVID-19 Appeal)	-	60,292	-	-	60,292
Hands Bursary Fund	71,447	33,994	(24,291)	38	81,188
McEuen Scholarship Fund	51,538	15,813	(12,477)	84	54,958
Beardmore Bursary Fund	421,350	0	(24,291)	-	397,059
Centre for Innovation	33,410	4,789	-	-	38,199
Institute of Higher Education and Professional Insight	-	4,000	-	-	4,000
STSF Centre Fund	1,517,308	1,129,397	89,046	(93,932)	2,641,819
Boarding House Fund	14,988	-	-	-	14,988
Co-curricular Gift Fund	2,050	-	-	-	2,050
Scholarships Fund	100	-	-	-	100
Music at Sevenoaks Legacy	6,056	-	-	-	6,056
Outreach	8,576	-	-	-	8,576
Making It Exhibition	15,000	-	-	-	15,000
Masterplan Building Fund	125	-	-	-	125
Campaign for Sevenoaks School	196,944	510,260	-	-	707,204
Institute of Teaching and Learning	92,984	1,000	(93,036)	-	948
Kent Academies Network	31,695	-	(10,845)	-	20,850
	4,075,311	2,043,193	(483,706)	(95,228)	5,539,569

All funds represent monies given for the specific purposes, as described. The Bursary Fund provides bursaries for students at Sevenoaks School.

SEVENOAKS SCHOOL FOUNDATION
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Comparative Restricted Funds

	<i>Balance 31 July 2018</i>	<i>Incoming Resources</i>	<i>Resources Expended</i>	<i>Transfers/ Investment Gains/(Losses)</i>	<i>Balance 31 July 2019</i>
	£	£	£	£	£
<i>Bursary Fund</i>	1,573,223	351,348	(312,546)	(285)	1,611,740
<i>Hands Bursary Fund</i>	59,711	33,831	(23,355)	1,260	71,447
<i>McEuen Scholarship Fund</i>	44,748	15,978	(11,997)	2,809	51,538
<i>Beardmore Bursary Fund</i>	447,705	-	(23,355)	-	421,350
<i>Centre for Innovation</i>	28,763	4,647	-	-	33,410
<i>Sports Centre Fund</i>	28,551	-	-	(28,551)	-
<i>Performing Arts Centre Fund</i>	220	-	-	(220)	-
<i>STSF Centre Fund</i>	5,942,508	1,856,570	(154,193)	(6,127,577)	1,517,308
<i>School "Flat" Project Fund</i>	2,500	-	-	(2,500)	-
<i>Boarding House Fund</i>	14,988	-	-	-	14,988
<i>Co-curricular Gift Fund</i>	2,050	-	-	-	2,050
<i>Scholarships Fund</i>	100	-	-	-	100
<i>Music at Sevenoaks Legacy</i>	6,056	-	-	-	6,056
<i>Outreach</i>	58,576	-	-	(50,000)	8,576
<i>Making It Exhibition</i>	15,000	-	-	-	15,000
<i>Masterplan Building Fund</i>	125	-	-	-	125
<i>Campaign for Sevenoaks School</i>	113,523	83,421	-	-	196,944
<i>Institute of Teaching and Learning</i>	172,276	-	(79,292)	-	92,984
<i>Kent Academies Network</i>	-	52,384	(70,689)	50,000	31,695
	<u>8,507,623</u>	<u>2,398,179</u>	<u>(675,427)</u>	<u>(6,155,064)</u>	<u>4,075,311</u>

SEVENOAKS SCHOOL FOUNDATION
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14. STATEMENT OF FINANCIAL ACTIVITIES – COMPARATIVE FIGURES BY FUND-TYPE

	Unrestricted Funds £	Restricted Funds £	Endowed Funds £	Total Funds £
Income from:				
Donations and legacies				
Donations	40,061	2,342,723	50	2,382,814
Alumni activities	75,845	-	-	75,845
Charitable activities				
Rental income	2,771,040	-	-	2,771,040
Investments				
Investment income	13,280	55,456	-	68,736
Bank and other interest	11,964	-	-	11,964
Other				
Other income	15,830	-	-	15,830
Total incoming resources	2,928,000	2,398,179	50	5,326,229
Expenditure on:				
Raising funds	866,052	-	-	866,052
Charitable Activities:				
Education and grant making	1,906,665	675,427	-	2,582,092
Total expenditure	2,772,717	675,427	-	3,448,144
Net incoming funds from operations before investment gains	155,283	1,722,752	50	1,878,085
Net gains on investments	-	2,781	89,469	92,250
Transfers between funds	6,157,845	(6,147,845)	-	-
Net movement in funds	6,313,128	(4,432,312)	89,519	1,970,335
Funds brought forward at 1 August 2018	26,758,503	8,507,623	1,700,725	36,966,851
Funds carried forward at 31 July 2019	33,071,631	4,075,311	1,790,244	38,937,186

15. RELATED PARTY TRANSACTIONS

During the period since incorporation Sevenoaks School Foundation has made a loan of £4,688.40 to The Friends of Sevenoaks School (Hong Kong) Limited. This balance remained outstanding at 31 July 2020 but was repaid in September 2020. Sevenoaks School Foundation has received £630,603 in donations from The Friends of Sevenoaks School (Hong Kong) Limited during the year ended 31 July 2020.

Sevenoaks School Foundation Trustees donated £39,700 to Sevenoaks School Foundation during the year ended 31 July 2020 (2019: £7,500).