

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales · Charity number 305152

Details

Status Registered

Legal form Other

Registered 1972-02-06

Register [View on the Charity Commission register](#)

Contact

Address 2 Oakdene Close
Bookham
Leatherhead
KT23 4PT

Phone 07825354763

Activities

Objects: TO HELP AND EDUCATE YOUNG PEOPLE THROUGH THEIR LEISURE-TIME ACTIVITIES SO AS TO DEVELOP THEIR PHYSICAL, MENTAL AND SPIRITUAL CAPACITIES SO THAT THEY MAY GROW TO FULL MATURITY AS INDIVIDUALS AND MEMBERS OF SOCIETY AND THAT THEIR CONDITIONS OF LIFE MAY BE IMPROVED.

Activities: Grants in support of cadets in Surrey Army Cadet Force and other young people

Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations
- **What:** General Charitable Purposes, Education/training, Amateur Sport
- **Who:** Children/young People

Geography

- **Area of benefit:** SURREY
- Surrey

Finances

Period end	Income	Expenditure	Assets	Employees
2025-12-31	£45,175	£53,929	-	-
2024-12-31	£44,526	£46,535	-	-
2023-12-31	£40,030	£53,844	-	-
2022-12-31	£39,573	£36,115	-	-
2021-12-31	£40,843	£52,588	-	-
2020-12-31	£33,826	£25,646	-	-

Trustees

Name	Role	Appointed
Brigadier Paul Anthony Dennis Evans OBE DL		2019-02-05
COLONEL PATRICK TIMOTHY CROWLEY MBE DL		2019-02-05
Colonel DAVID KEVIN GEORGE COX OBE		
MARTIN JOHN GERRARD DL		2013-07-17
Neil Francis Harnby		2024-05-27
REV'D CANON NIGEL PATRICK NICHOLSON CF DL		

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales - Charity number 305152

Accounts

Charity number: 305152

Surrey Army Cadet Force Association

Unaudited

Trustees' report and financial statements

For the year ended 31 December 2025

Surrey Army Cadet Force Association

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Surrey Army Cadet Force Association

Reference and administrative details of the charity, its Trustees and advisers For the year ended 31 December 2025

Trustees	Rev. Canon N P Nicholson DL Colonel (Ret'd) D K G Cox OBE M J Gerrard MBE QPM DL Brigadier (Ret'd) P A D Evans OBE DL Colonel (Ret'd) P T Crowley MBE DL N F Harnby
Charity registered number	305152
Principal office	3rd Floor, Afon Building Worthing Road Horsham West Sussex RH12 1TL
Independent Examiners	Graham Hunt FCA Kreston Reeves LLP Springfield House Springfield Road Horsham West Sussex RH12 2RG
Bankers	Barclays Bank 2 Carfax Horsham West Sussex RH12 1DN
Solicitors	DMH Stallard 3rd Floor, Afon Building Worthing Road Horsham West Sussex RH12 1TL
Investment Manager	Evelyn Partners 45 Gresham Street London EC2V 7BG

Surrey Army Cadet Force Association

Trustees' report

For the year ended 31 December 2025

The Trustees present their annual report together with the financial statements for the year 1 January 2025 to 31 December 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust was created by a Declaration of Trust dated 1 October 1971 as amended by the Resolutions of the trustees dated 17 November 1986 and 21 April 1996.

The trustees are invited to join the Board of Trustees after appropriate consideration amongst existing trustees and other interested parties.

The trustees at the year end are stated in the reference and administrative details information on page 1. The trustees who acted during the year are below:

Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Colonel (Ret'd) E A Mulder (retired 19/11/2025)
M J Gerrard MBE QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
Colonel (Ret'd) P T Crowley MBE DL
N F Harnby

The administration of the trust is controlled by the trustees.

Colonel (ret'd) D Cox acts as the Administrating Trustee, co-ordinating matters between trustees, officers, third parties, professional advisers and providers.

OBJECTIVES AND ACTIVITIES

The Trust was established for the furtherance of education and the training and development of young people through their leisure-time activities so as to develop their physical, mental and spiritual capacities so that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

The trustees continue to apply the income derived from the invested funds to meet the objectives laid down in the Declaration of Trust through the payment of grants. Preference is given to the cadets serving in the Surrey Army Cadet Force and their associated activities but if funds are available the trustees will consider applications from other youth orientated organisations with similar aims.

The trustees provide Surrey Army Cadet Force (SACF) with an annual grant budget of £20k for which there are pre-agreed expenditure headings and can be drawn down by application via Hon Treasurer. Any SACF requirement outside of the budget headings and /or in excess of the £20k as well as any applications from other organisations must be approved by the trustees.

ACHIEVEMENTS, PERFORMANCE AND FINANCIAL REVIEW

The accounting period of the Association ends on 31 December of each year. The Association continues to maintain substantial funds mainly due to the generous bequest of the late Major Richard Maydwell.

At 31 December 2025 the fund balance stood at £2,362,186 of which £1,937,436 is a permanent endowment.

Grants to cadets and for their associated activities amounted to £26,268.

Surrey Army Cadet Force Association

Trustees' report (continued) For the year ended 31 December 2025

The Association has expended a significant amount in the year out of unrestricted funds and intends to continue doing this as long as funds are available. Governance costs were £5,539.

During the year the Association had realised and unrealised gains of £255,595 on its investments.

The trustees will continue to make the adjustments necessary, whether to grant approvals or to investment policy, to ensure that funds are sufficient to meet expenditure. They have reiterated their wish to see the allocation of monies to assist as many cadets and cadet activities as possible whilst at the same time looking for any other worthy organisations to support where they fall within the objectives of the charity.

RESERVES

The trustees have resolved upon a policy for dealing with reserve funds as follows:-

1. The level of unrestricted funds of the Association was £424,750 as at 31 December 2025 of which £369,585 is designated as a capital fund, with £347,863 held as fixed asset investments and £21,722 held in bank deposits. The trustees policy is to retain the capital fund in the long term with the income being utilised for grants. The level of free reserves to meet the general expenditure of the Association was therefore £55,165.
2. The Association has a permanent endowment, the income from which is used to meet general unrestricted expenditure.
3. The trustees consider it prudent to maintain sufficient available reserves to meet the objectives of the Association for the forthcoming year. The trustees review the level of reserves against potential demand and, where appropriate, may reinvest a surplus into the investment portfolio.
4. Further details of the funds are set out in note 1.10 of the financial statements.

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Therefore, they consider it appropriate to prepare the financial statements on a going concern basis.

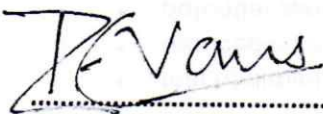
PUBLIC BENEFIT REPORTING

The trustees have had due regard to the Charity Commission guidance on public benefit whilst setting the objects and activities of the charity. Details of the public benefit provided by the Association are set out earlier in this report.

RISK ASSESSMENT

The trustees review financial and other risks where appropriate and have established procedures to ensure that all transactions, activities and projects are properly authorised.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Brigadier (Ret'd) P A D Evans OBE DL

Date: 15 APRIL 2026

Surrey Army Cadet Force Association

Independent examiner's report For the year ended 31 December 2025

Independent examiner's report to the Trustees of Surrey Army Cadet Force Association ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 December 2025.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

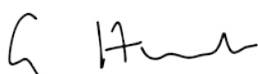
I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Graham Hunt FCA

Kreston Reeves LLP
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Date: 20 April 2026

Surrey Army Cadet Force Association

Statement of financial activities For the year ended 31 December 2025

	Note	Unrestricted funds 2025 £	Permanent endowment funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income and endowments from:					
Donations and legacies	2	500	-	500	-
Investments		43,594	-	43,594	43,257
Other income		1,081	-	1,081	1,269
Total income and endowments		45,175	-	45,175	44,526
Expenditure on:					
Raising funds	3	17,888	-	17,888	17,395
Charitable activities:					
Grants payable to SACF	4	26,268	-	26,268	19,807
Other grants payable	4	4,234	-	4,234	3,331
Support and governance costs	3	5,539	-	5,539	6,002
Total expenditure		53,929	-	53,929	46,535
Net expenditure before net gains on investments		(8,754)	-	(8,754)	(2,009)
Net gains on investments	5	61,308	194,287	255,595	119,990
Net movement in funds		52,554	194,287	246,841	117,981
Reconciliation of funds:					
Total funds brought forward		372,196	1,743,149	2,115,345	1,997,364
Net movement in funds		52,554	194,287	246,841	117,981
Total funds carried forward	9	424,750	1,937,436	2,362,186	2,115,345

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 7 to 13 form part of these financial statements.

Surrey Army Cadet Force Association

**Balance sheet
As at 31 December 2025**

	Note	2025 £	2024 £
Fixed assets			
Investments	5	2,171,428	2,046,432
Current assets			
Other debtors and accrued income	7	8,400	8,877
Cash at bank and in hand		191,738	68,336
		<u>200,138</u>	<u>77,213</u>
Current liabilities			
Creditors: amounts falling due within one year	8	(9,380)	(8,300)
Net current assets		<u>190,758</u>	<u>68,913</u>
Total net assets		<u>2,362,186</u>	<u>2,115,345</u>
Charity funds			
Permanent endowment funds	9	1,937,436	1,743,149
Unrestricted funds	9	424,750	372,196
Total funds		<u>2,362,186</u>	<u>2,115,345</u>

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:



Brigadier (Ret'd) P A D Evans OBE DL



Colonel (Ret'd) D K G Cox OBE
(Trustee)

Date: 15 APRIL 2026

The notes on pages 7 to 13 form part of these financial statements.

**Notes to the financial statements
For the year ended 31 December 2025**

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) (second edition - October 2019) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Charity does not include a cash flow statement on the grounds that it is a small charity.

Surrey Army Cadet Force Association constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling and rounded to the nearest £.

1.2 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Costs of Raising Funds are costs incurred in managing the fixed asset investment portfolio.

Grants payable are included in the Statement of Financial Activities when approved for payment by the trustees. Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output. Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity. Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

**Notes to the financial statements
For the year ended 31 December 2025**

1. Accounting policies (continued)

1.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.5 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Net gains on investments' in the Statement of Financial Activities.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

The balance includes cash held by the investment managers.

1.8 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2025

1. Accounting policies (continued)

1.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise an unrestricted capital reserve fund that has been set aside by the Trustees. While income generated from the capital reserve fund assets is available to fund the general objectives of the charity, the capital in the fund can only be depleted with the unanimous support of the trustees and then only subject to meeting the strict guidelines set out in the charity's rules.

Income from the permanent endowment is available for use at the discretion of the Trustees in furtherance of the general objectives of the charity. Investment gains and losses and changes in market value of assets comprising the endowment are accumulated as part of the endowment to maintain its long-term capital value.

2. Income from donations and legacies

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Donations	500	500	-

3. Other costs

	Cost of raising funds 2025 £	Support and governance costs 2025 £	Total funds 2025 £
Bank charges and sundry	-	469	469
Accountancy fees (governance cost)	-	4,270	4,270
Investment management fee	17,888	-	17,888
Independent examiner's fee (governance cost)	-	800	800
	17,888	5,539	23,427

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2025

Other costs (continued)

	Cost of raising funds 2024 £	Support and governance costs 2024 £	Total funds 2024 £
Bank charges and sundry	-	482	482
Accountancy fees (governance cost)	-	4,870	4,870
Investment management fees	17,395	-	17,395
Independent examiner's fee (governance cost)	-	650	650
	<u>17,395</u>	<u>6,002</u>	<u>23,397</u>

Total governance costs for the year amounted to £5,070 (2024: £5,520). Total remuneration paid to the independent examiner relates to independent examination fees of £800 (2024: £650) and other accountancy services fees of £4,270 (2024: £4,870).

4. Analysis of grants

The Charity has made the following material grants to institutions during the year:

	2025 £	2024 £
Surrey Army Cadet Force Association	26,268	19,807
Other Grants	4,234	3,331
	<u>30,502</u>	<u>23,138</u>

Other grants are made up of 4 (2024: 6) grants to local charities.

5. Fixed asset investments

	Fixed Asset Investment £
Cost or valuation	
At 1 January 2025	2,046,432
Additions	265,452
Disposals	(396,051)
Revaluations	255,595
At 31 December 2025	<u>2,171,428</u>

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2025

6. Taxation

The charity is a registered charity and its income falls under the various exemptions available to registered charities.

7. Other debtors and accrued income

	2025 £	2024 £
Due within one year		
Prepayments and accrued income	<u>8,400</u>	<u>8,877</u>

8. Creditors

	2025 £	2024 £
Accruals	<u>9,380</u>	<u>8,300</u>

9. Statement of funds

Statement of funds - current year

	Balance at 1 January 2025 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2025 £
Unrestricted funds					
Designated funds					
Capital reserve	<u>326,892</u>	-	-	42,693	<u>369,585</u>
General funds					
General Reserve Funds	<u>45,304</u>	45,175	(53,929)	18,615	<u>55,165</u>
Total Unrestricted funds	<u>372,196</u>	45,175	(53,929)	61,308	<u>424,750</u>
Endowment funds					
Permanent Endowment funds	<u>1,743,149</u>	-	-	194,287	<u>1,937,436</u>
Total of funds	<u>2,115,345</u>	45,175	(53,929)	255,595	<u>2,362,186</u>

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2025**

9. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2024 £
Unrestricted funds						
Designated funds						
Capital reserve	311,595	-	-	(945)	16,242	326,892
General funds						
General Reserve Funds	31,720	44,526	(46,535)	945	14,648	45,304
Total Unrestricted funds	343,315	44,526	(46,535)	-	30,890	372,196
Endowment funds						
Permanent Endowment funds	1,654,049	-	-	-	89,100	1,743,149
Total of funds	1,997,364	44,526	(46,535)	-	119,990	2,115,345

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2025

10. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Endowment funds 2025 £	Total funds 2025 £
Fixed asset investments	347,863	1,823,565	2,171,428
Current assets	86,267	113,871	200,138
Creditors due within one year	(9,380)	-	(9,380)
Total	424,750	1,937,436	2,362,186

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Endowment funds 2024 £	Total funds 2024 £
Fixed asset investments	303,283	1,743,149	2,046,432
Current assets	77,213	-	77,213
Creditors due within one year	(8,300)	-	(8,300)
Total	372,196	1,743,149	2,115,345

11. Trustees' remuneration and expenses, employees and related party transactions

One trustee received reimbursed expenses of £459 (2024: one trustee - £434). No trustees received any remuneration in the year (2024 - £Nil).

The charity had no employees in the year or prior year.

There have been no related party transactions in the current or prior year.

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales - Charity number 305152

Accounts

Charity number: 305152

Surrey Army Cadet Force Association

Unaudited

Trustees' report and financial statements

For the year ended 31 December 2024

Surrey Army Cadet Force Association

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Surrey Army Cadet Force Association

Reference and administrative details of the charity, its Trustees and advisers For the year ended 31 December 2024

Trustees Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Colonel (Ret'd) E A Mulder
M J Gerrard QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
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N F Harnby (appointed 27 May 2024)

Charity registered number 305152

Principal office 3rd Floor, Afon Building
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RH12 1TL

Independent Examiners Graham Hunt FCA
Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Bankers Barclays Bank
2 Carfax
Horsham
West Sussex
RH12 1DN

Solicitors DMH Stallard
3rd Floor, Afon Building
Worthing Road
Horsham
West Sussex
RH12 1TL

Investment Manager Evelyn Partners
45 Gresham Street
London
EC2V 7BG

Surrey Army Cadet Force Association

Trustees' report

For the year ended 31 December 2024

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The trustees are invited to join the Board of Trustees after appropriate consideration amongst existing trustees and other interested parties.

The trustees at the year end are stated in the reference and administrative details information on page 1. The trustees who acted during the year are below:

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N F Harnby (appointed 27 May 2024)

The administration of the trust is controlled by the trustees.

Colonel (ret'd) D Cox acts as the Administrating Trustee, co-ordinating matters between trustees, officers, third parties, professional advisers and providers.

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The trustees provide Surrey Army Cadet Force (SACF) with an annual grant budget of £20k for which there are pre-agreed expenditure headings and can be drawn down by application via Hon Treasurer. Any SACF requirement outside of the budget headings and /or in excess of the £20k as well as any applications from other organisations must be approved by the trustees.

ACHIEVEMENTS, PERFORMANCE AND FINANCIAL REVIEW

The accounting period of the Association ends on 31 December of each year. The Association continues to maintain substantial funds mainly due to the generous bequest of the late Major Richard Maydwell.

At 31 December 2024 the fund balance stood at £2,115,345 of which £1,743,149 is a permanent endowment.

Grants to cadets and for their associated activities amounted to £19,807.

Surrey Army Cadet Force Association

Trustees' report (continued) For the year ended 31 December 2024

The Association has expended a significant amount in the year out of unrestricted funds and intends to continue doing this as long as funds are available. Governance costs were £5,520.

During the year the Association had realised and unrealised gains of £119,990 on its investments.

The trustees will continue to make the adjustments necessary, whether to grant approvals or to investment policy, to ensure that funds are sufficient to meet expenditure. They have reiterated their wish to see the allocation of monies to assist as many cadets and cadet activities as possible whilst at the same time looking for any other worthy organisations to support where they fall within the objectives of the charity.

RESERVES

The trustees have resolved upon a policy for dealing with reserve funds as follows:-

1. The level of unrestricted funds of the Association was £372,196 as at 31st December 2024 of which £303,283 are represented by Fixed Asset Investments. The trustees policy is to retain the investment in the long term with the income being utilised for grants. The level of reserves to meet the expenditure of the Association was therefore £68,913.
2. The Association has a permanent endowment, the income from which is used to meet general unrestricted expenditure.
3. The trustees consider it prudent to maintain sufficient available reserves to meet the objectives of the Association for the forthcoming year. The trustees review the level of reserves against potential demand and, where appropriate, may reinvest a surplus into the investment portfolio.
4. Further details of the funds are set out in note 8 of the financial statements.

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Therefore, they consider it appropriate to prepare the financial statements on a going concern basis.

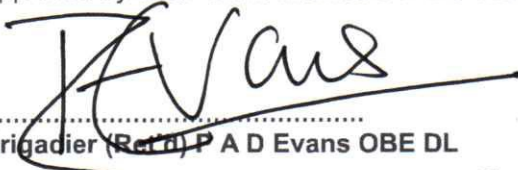
PUBLIC BENEFIT REPORTING

The trustees have had due regard to the Charity Commission guidance on public benefit whilst setting the objects and activities of the charity. Details of the public benefit provided by the Association are set out earlier in this report.

RISK ASSESSMENT

The trustees review financial and other risks where appropriate and have established procedures to ensure that all transactions, activities and projects are properly authorised.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Brigadier (Retd) P A D Evans OBE DL

Date: 7th March 2025

Surrey Army Cadet Force Association

Independent examiner's report For the year ended 31 December 2024

Independent examiner's report to the Trustees of Surrey Army Cadet Force Association ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 December 2024.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

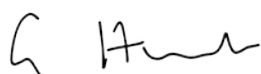
I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Graham Hunt FCA

Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Date: 25 March 2025

Surrey Army Cadet Force Association

Statement of financial activities
For the year ended 31 December 2024

	Note	Unrestricted funds 2024 £	Permanent endowment funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income and endowments from:					
Investments		43,257	-	43,257	39,236
Other income		1,269	-	1,269	794
Total income and endowments		44,526	-	44,526	40,030
Expenditure on:					
Raising funds	2	17,395	-	17,395	16,814
Charitable activities:					
Grants payable to SACF		19,807	-	19,807	29,347
Other grants payable		3,331	-	3,331	3,710
Support and governance costs	2	6,002	-	6,002	3,973
Total expenditure		46,535	-	46,535	53,844
Net expenditure before net gains on investments		(2,009)	-	(2,009)	(13,814)
Net gains on investments	4	30,890	89,100	119,990	72,217
Net movement in funds		28,881	89,100	117,981	58,403
Reconciliation of funds:					
Total funds brought forward		343,315	1,654,049	1,997,364	1,938,961
Net movement in funds		28,881	89,100	117,981	58,403
Total funds carried forward	8	372,196	1,743,149	2,115,345	1,997,364

The notes on pages 7 to 13 form part of these financial statements.

Surrey Army Cadet Force Association

Balance sheet
As at 31 December 2024

	Note	2024 £	2023 £
Fixed assets			
Investments	4	2,046,432	1,952,675
Current assets			
Other debtors and accrued income	6	8,877	-
Cash at bank and in hand		68,336	52,149
		<u>77,213</u>	<u>52,149</u>
Creditors: amounts falling due within one year	7	(8,300)	(7,460)
Net current assets		<u>68,913</u>	<u>44,689</u>
Total net assets		<u><u>2,115,345</u></u>	<u><u>1,997,364</u></u>
Charity funds			
Permanent endowment funds	8	1,743,149	1,654,049
Unrestricted funds	8	372,196	343,315
Total funds		<u><u>2,115,345</u></u>	<u><u>1,997,364</u></u>

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


.....
Brigadier (Ret'd) P A D Evans OBE DL

Date: 7th March 2025


.....
Colonel (Ret'd) D K G Cox OBE
(Trustee)

The notes on pages 7 to 13 form part of these financial statements.

**Notes to the financial statements
For the year ended 31 December 2024**

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) (second edition - October 2019) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Charity does not include a cash flow statement on the grounds that it is a small charity.

Surrey Army Cadet Force Association constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling and rounded to the nearest £.

1.2 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Costs of Raising Funds are costs incurred in managing the fixed asset investment portfolio.

Grants payable are included in the Statement of Financial Activities when approved for payment by the trustees. Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output. Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity. Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

**Notes to the financial statements
For the year ended 31 December 2024**

1. Accounting policies (continued)

1.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.5 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Net gains on investments' in the Statement of Financial Activities.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

The balance includes cash held by the investment managers.

1.8 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2024

1. Accounting policies (continued)

1.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Income from the permanent endowment is available for use at the discretion of the Trustees in furtherance of the general objectives of the charity. Investment gains and losses and changes in market value of assets comprising the endowment are accumulated as part of the endowment to maintain its long-term capital value.

Further details of each fund are disclosed in note 8.

2. Other costs

	Cost of raising funds 2024 £	Support and governance costs 2024 £	Total funds 2024 £
Bank charges and sundry	-	482	482
Accountancy fees (governance cost)	-	4,870	4,870
Investment management fee	17,395	-	17,395
Independent examiner's fee (governance cost)	-	650	650
	<u>17,395</u>	<u>6,002</u>	<u>23,397</u>

	Cost of raising funds 2023 £	Support and governance costs 2023 £	Total funds 2023 £
Bank charges and sundry	-	333	333
Accountancy fees (governance cost)	-	3,040	3,040
Investment management fees	16,814	-	16,814
Independent examiner's fee (governance cost)	-	600	600
	<u>16,814</u>	<u>3,973</u>	<u>20,787</u>

Total governance costs for the year amounted to £5,520 (2023: £3,640). Total remuneration paid to the independent examiner relates to independent examination fees of £650 (2023: £600) and other accountancy services fees of £4,870 (2023: £3,040).

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2024

3. Analysis of grants

The Charity has made the following material grants to institutions during the year:

	2024 £	2023 £
Surrey Army Cadet Force Association	19,807	29,347
Other grants	3,331	3,710
	<u>23,138</u>	<u>33,057</u>

Other grants are made up of 6 (2023: 4) grants to local charities.

4. Fixed asset investments

	Fixed Asset Investment £
Cost or valuation	
At 1 January 2024	1,952,675
Additions	349,283
Disposals	(375,516)
Revaluations	119,990
At 31 December 2024	<u>2,046,432</u>

5. Taxation

The charity is a registered charity and its income falls under the various exemptions available to registered charities.

6. Other debtors and accrued income

	2024 £	2023 £
Due within one year		
Prepayments and accrued income	<u>8,877</u>	<u>-</u>

7. Creditors

	2024 £	2023 £
Accruals	<u>8,300</u>	<u>7,460</u>

Surrey Army Cadet Force Association

Notes to the financial statements
For the year ended 31 December 2024

8. Statement of funds

Statement of funds - current year

	Balance at 1 January 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2024 £
Unrestricted funds						
Designated funds						
Capital reserve	311,595	-	-	(945)	16,242	326,892
General funds						
General Reserve Funds	31,720	44,526	(46,535)	945	14,648	45,304
Total Unrestricted funds	343,315	44,526	(46,535)	-	30,890	372,196
Endowment funds						
Permanent Endowment funds	1,654,049	-	-	-	89,100	1,743,149
Total of funds	1,997,364	44,526	(46,535)	-	119,990	2,115,345

Surrey Army Cadet Force Association

Notes to the financial statements
For the year ended 31 December 2024

8. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2023 £
Unrestricted funds						
Designated funds						
Cadet 150	173,642	-	-	(189,410)	15,768	-
Capital reserve	-	-	-	311,595	-	311,595
	<u>173,642</u>	<u>-</u>	<u>-</u>	<u>122,185</u>	<u>15,768</u>	<u>311,595</u>
General funds						
General Reserve Funds	161,589	40,030	(53,844)	(122,185)	6,130	31,720
	<u>161,589</u>	<u>40,030</u>	<u>(53,844)</u>	<u>(122,185)</u>	<u>6,130</u>	<u>31,720</u>
Total Unrestricted funds	<u>335,231</u>	<u>40,030</u>	<u>(53,844)</u>	<u>-</u>	<u>21,898</u>	<u>343,315</u>
Endowment funds						
Permanent Endowment funds	1,603,730	-	-	-	50,319	1,654,049
	<u>1,603,730</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>50,319</u>	<u>1,654,049</u>
Total of funds	<u><u>1,938,961</u></u>	<u><u>40,030</u></u>	<u><u>(53,844)</u></u>	<u><u>-</u></u>	<u><u>72,217</u></u>	<u><u>1,997,364</u></u>

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2024

9. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Endowment funds 2024 £	Total funds 2024 £
Fixed asset investments	303,283	1,743,149	2,046,432
Current assets	77,213	-	77,213
Creditors due within one year	(8,300)	-	(8,300)
Total	372,196	1,743,149	2,115,345

Analysis of net assets between funds - prior period

	Unrestricted funds 2023 £	Endowment funds 2023 £	Total funds 2023 £
Fixed asset investments	312,819	1,639,856	1,952,675
Current assets	37,956	14,193	52,149
Creditors due within one year	(7,460)	-	(7,460)
Total	343,315	1,654,049	1,997,364

Following a Trustees' meeting on 15 November 2023, to preserve its capital, the charity reorganised its reserves into three distinct funds.

There was no change to the permanent endowment fund which requires its capital to be maintained. The income generated from the permanent endowment assets is available to fund the general objectives of the charity.

The funds previously held in the Cadet 150 fund, a designated fund set up by the trustees for funds donated, collected and promised to celebrate the 150th anniversary of the cadet forces, were transferred to a newly established, designated, unrestricted, capital reserve fund. While income generated from the capital reserve fund assets is available to fund the general objectives of the charity, the capital in the fund can only be depleted with the unanimous support of the trustees and then only subject to meeting the strict guidelines set out in the charity's rules.

The general reserve fund now represents the balance of funds held in the charity's bank current account.

10. Trustees' remuneration and expenses, employees and related party transactions

One trustee received reimbursed expenses of £434 (2023: £150). No trustees received any remuneration in the year (2023 - £Nil).

The charity had no employees in the year or prior year.

There have been no related party transactions in the current or prior year.

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales - Charity number 305152

Accounts

Charity number: 305152

Surrey Army Cadet Force Association

Unaudited

Trustees' report and financial statements

For the year ended 31 December 2023

Surrey Army Cadet Force Association

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Statement of financial activities	5
Balance sheet	6
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Surrey Army Cadet Force Association

Reference and administrative details of the charity, its Trustees and advisers For the year ended 31 December 2023

Trustees Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Colonel (Ret'd) E A Mulder
M J Gerrard QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
Colonel (Ret'd) P T Crowley MBE DL

**Charity registered
number** 305152

Principal office 15 Carfax
Horsham
West Sussex
RH12 1DY

Independent examiner Graham Hunt FCA
Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Bankers Barclays Bank
2 Carfax
Horsham
West Sussex
RH12 1DN

Solicitors DMH Stallard
15 Carfax
Horsham
West Sussex
RH12 1DY

Surrey Army Cadet Force Association

Trustees' report For the year ended 31 December 2023

The Trustees present their annual report together with the financial statements for the year 1 January 2023 to 31 December 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust was created by a Declaration of Trust dated 1 October 1971 as amended by the Resolutions of the trustees dated 17 November 1986 and 21 April 1996.

The trustees are invited to join the Board of Trustees after appropriate consideration amongst existing trustees and other interested parties.

The trustees at the year end are stated in the reference and administrative details information on page 1. The trustees who acted during the year are below:

Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Colonel (Ret'd) E A Mulder
M J Gerrard QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
Colonel (Ret'd) P T Crowley MBE DL

The administration of the trust is controlled by the trustees.

Colonel (ret'd) D Cox acts as the Administrating Trustee, co-ordinating matters between trustees, officers, third parties, professional advisers and providers.

OBJECTIVES AND ACTIVITIES

The Trust was established for the furtherance of education and the training and development of young people through their leisure-time activities so as to develop their physical, mental and spiritual capacities so that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

The trustees continue to apply the income derived from the invested funds to meet the objectives laid down in the Declaration of Trust through the payment of grants. Preference is given to the cadets serving in the Surrey Army Cadet Force and their associated activities but if funds are available the trustees will consider applications from other youth orientated organisations with similar aims.

The trustees provide Surrey Army Cadet Force (SACF) with an annual grant budget of £20k for which there are pre-agreed expenditure headings and can be drawn down by application via Hon Treasurer. Any SACF requirement outside of the budget headings and /or in excess of the £20k as well as any applications from other organisations must be approved by the trustees.

ACHIEVEMENTS, PERFORMANCE AND FINANCIAL REVIEW

The accounting period of the Association ends on 31 December of each year. The Association continues to maintain substantial funds mainly due to the generous bequest of the late Major Richard Maydwell.

At 31 December 2023 the fund balance stood at £1,997,364 of which £1,654,049 is a permanent endowment.

Grants to cadets and for their associated activities amounted to £29,347.

Surrey Army Cadet Force Association

Trustees' report (continued) For the year ended 31 December 2023

The Association has expended a significant amount in the year out of unrestricted funds and intends to continue doing this as long as funds are available. Governance costs were £3,640.

During the year the Association had realised and unrealised gains of £72,217 on its investments.

The trustees will continue to make the adjustments necessary, whether to grant approvals or to investment policy, to ensure that funds are sufficient to meet expenditure. They have reiterated their wish to see the allocation of monies to assist as many cadets and cadet activities as possible whilst at the same time looking for any other worthy organisations to support where they fall within the objectives of the charity.

RESERVES

The trustees have resolved upon a policy for dealing with reserve funds as follows:-

1. The level of unrestricted funds of the Association was £343,315 as at 31st December 2023 of which £312,819 are represented by Fixed Asset Investments. The trustees policy is to retain the investment in the long term with the income being utilised for grants. The level of reserves to meet the expenditure of the Association was therefore £30,496.
2. The Association has a permanent endowment, the income from which is used to meet general unrestricted expenditure.
3. The trustees consider it prudent to maintain sufficient available reserves to meet the objectives of the Association for the forthcoming year. The trustees review the level of reserves against potential demand and, where appropriate, may reinvest a surplus into the investment portfolio.
4. Further details of the funds are set out in note 8 of the financial statements.

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Therefore, they consider it appropriate to prepare the financial statements on a going concern basis.

PUBLIC BENEFIT REPORTING

The trustees have had due regard to the Charity Commission guidance on public benefit whilst setting the objects and activities of the charity. Details of the public benefit provided by the Association are set out earlier in this report.

RISK ASSESSMENT

The trustees review financial and other risks where appropriate and have established procedures to ensure that all transactions, activities and projects are properly authorised.

Approved by order of the members of the board of Trustees and signed on their behalf by:



.....
Rev. Canon N.P. Nicholson DL

Date: 10 April 2024

Surrey Army Cadet Force Association

**Independent examiner's report
For the year ended 31 December 2023**

Independent examiner's report to the Trustees of Surrey Army Cadet Force Association ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 December 2023.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G Hunt FCA

Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Date: 22 April 2024

Surrey Army Cadet Force Association

**Statement of financial activities
For the year ended 31 December 2023**

	Note	Unrestricted funds 2023 £	Permanent endowment funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income and endowments from:					
Investments		39,236	-	39,236	39,526
Other income		794	-	794	47
Total income and endowments		40,030	-	40,030	39,573
Expenditure on:					
Raising funds	2	16,814	-	16,814	17,589
Charitable activities:					
Grants payable to SACF		29,347	-	29,347	15,666
Other grants payable		3,710	-	3,710	-
Support and governance costs	2	3,973	-	3,973	2,860
Total expenditure		53,844	-	53,844	36,115
Net (expenditure)/income before net gains/(losses) on investments		(13,814)	-	(13,814)	3,458
Net gains/(losses) on investments	3	21,898	50,319	72,217	(197,608)
Net movement in funds		8,084	50,319	58,403	(194,150)
Reconciliation of funds:					
Total funds brought forward		335,231	1,603,730	1,938,961	2,133,111
Net movement in funds		8,084	50,319	58,403	(194,150)
Total funds carried forward	7	343,315	1,654,049	1,997,364	1,938,961

The notes on pages 7 to 14 form part of these financial statements.

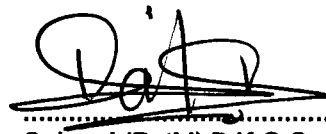
Surrey Army Cadet Force Association

**Balance sheet
As at 31 December 2023**

	Note	2023 £	2022 £
Fixed assets			
Investments	3	1,952,675	1,732,426
Current assets			
Other debtors and accrued income	5	-	5,804
Cash at bank and in hand		52,149	208,131
		<u>52,149</u>	<u>213,935</u>
Creditors: amounts falling due within one year	6	(7,460)	(7,400)
Net current assets		<u>44,689</u>	<u>206,535</u>
Total net assets		<u><u>1,997,364</u></u>	<u><u>1,938,961</u></u>
Charity funds			
Permanent endowment funds	7	1,654,049	1,603,730
Unrestricted funds	7	343,315	335,231
Total funds		<u><u>1,997,364</u></u>	<u><u>1,938,961</u></u>

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


.....
Rev. Canon N P Nicholson DL


.....
Colonel (Ret'd) D K G Cox OBE

Date: 10 April 2024

The notes on pages 7 to 14 form part of these financial statements.

**Notes to the financial statements
For the year ended 31 December 2023**

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) (second edition - October 2019) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Charity does not include a cash flow statement on the grounds that it is a small charity.

Surrey Army Cadet Force Association constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling and rounded to the nearest £.

1.2 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Costs of Raising Funds are costs incurred in managing the fixed asset investment portfolio.

Grants payable are included in the Statement of Financial Activities when approved for payment by the trustees. Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output. Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity. Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements

**Notes to the financial statements
For the year ended 31 December 2023**

1. Accounting policies (continued)

1.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.5 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Net gains/(losses) on investments' in the Statement of Financial Activities.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

The balance includes cash held by the investment managers.

1.8 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Income from the permanent endowment is available for use at the discretion of the Trustees in furtherance of the general objectives of the charity. Investment gains and losses and changes in market value of assets comprising the endowment are accumulated as part of the endowment to maintain its long-term capital value.

Further details of each fund are disclosed in note 8.

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2023**

2. Other costs

	Cost of raising funds 2023 £	Support and governance costs 2023 £	Total funds 2023 £
Bank charges and sundry	-	333	333
Accountancy fees (governance cost)	-	3,040	3,040
Investment management fee	16,814	-	16,814
Independent examiner's fee (governance cost)	-	600	600
	<u>16,814</u>	<u>3,973</u>	<u>20,787</u>

	Cost of raising funds 2022 £	Support and governance costs 2022 £	Total funds 2022 £
Bank charges and sundry	-	260	260
Accountancy fees (governance cost)	-	2,050	2,050
Investment management fees	17,589	-	17,589
Independent examiner's fee (governance cost)	-	550	550
	<u>17,589</u>	<u>2,860</u>	<u>20,449</u>

Total governance costs for the year amounted to £3,640 (2022: £2,600). Total remuneration paid to the independent examiner relates to independent examination fees of £600 (2022: £550) and other accountancy services fees of £3,040 (2022: £2,050).

3. Fixed asset investments

	Fixed Asset Investment £
Cost or valuation	
At 1 January 2023	1,732,426
Additions	541,234
Disposals	(393,202)
Revaluations	72,217
At 31 December 2023	<u>1,952,675</u>

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2023

4. Taxation

The charity is a registered charity and its income falls under the various exemptions available to registered charities.

5. Other debtors and accrued income

	2023 £	2022 £
Due within one year		
Accrued income	-	5,804
	<u> </u>	<u> </u>

6. Creditors

	2023 £	2022 £
Accruals	7,460	7,400
	<u> </u>	<u> </u>

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2023**

7. Statement of funds

Statement of funds - current year

	Balance at 1 January 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2023 £
Unrestricted funds						
Designated funds						
Cadet 150	173,642	-	-	(189,410)	15,768	-
Capital reserve	-	-	-	311,595	-	311,595
	<u>173,642</u>	<u>-</u>	<u>-</u>	<u>122,185</u>	<u>15,768</u>	<u>311,595</u>
General funds						
General Reserve Funds	161,589	40,030	(53,844)	(122,185)	6,130	31,720
Total Unrestricted funds	<u>335,231</u>	<u>40,030</u>	<u>(53,844)</u>	<u>-</u>	<u>21,898</u>	<u>343,315</u>
Endowment funds						
Permanent Endowment funds	1,603,730	-	-	-	50,319	1,654,049
Total of funds	<u><u>1,938,961</u></u>	<u><u>40,030</u></u>	<u><u>(53,844)</u></u>	<u><u>-</u></u>	<u><u>72,217</u></u>	<u><u>1,997,364</u></u>

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2023**

7. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 January 2022 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2022 £
Unrestricted funds					
Designated funds					
Cadet 150	197,639	-	-	(23,997)	173,642
General funds					
General Reserve Funds	159,717	39,573	(36,115)	(1,586)	161,589
Total Unrestricted funds	357,356	39,573	(36,115)	(25,583)	335,231
Endowment funds					
Permanent Endowment funds	1,775,755	-	-	(172,025)	1,603,730
Total of funds	2,133,111	39,573	(36,115)	(197,608)	1,938,961

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2023

8. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Endowment funds 2023 £	Total funds 2023 £
Fixed asset investments	312,819	1,639,856	1,952,675
Current assets	37,956	14,193	52,149
Creditors due within one year	(7,460)	-	(7,460)
Total	343,315	1,654,049	1,997,364

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £	Endowment funds 2022 £	Total funds 2022 £
Fixed asset investments	277,535	1,454,891	1,732,426
Current assets	65,096	148,839	213,935
Creditors due within one year	(7,400)	-	(7,400)
Total	335,231	1,603,730	1,938,961

The unrestricted funds comprise the Cadet 150 fund, the capital reserve fund and general unrestricted funds.

Following a Trustees' meeting on 15 November 2023, to preserve its capital, the charity reorganised its reserves into three distinct funds.

There was no change to the permanent endowment fund which requires its capital to be maintained. The income generated from the permanent endowment assets is available to fund the general objectives of the charity.

The funds previously held in the Cadet 150 fund, a designated fund set up by the trustees for funds donated, collected and promised to celebrate the 150th anniversary of the cadet forces, were transferred to a newly established, designated, unrestricted, capital reserve fund. While income generated from the capital reserve fund assets is available to fund the general objectives of the charity, the capital in the fund can only be depleted with the unanimous support of the trustees and then only subject to meeting the strict guidelines set out in the charity's rules.

A proportion of the funds previously held in the general reserve fund were transferred to the capital reserve fund. The general reserve fund now represents the balance of funds held in the charity's bank current account.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2023

9. Trustees' remuneration and expenses, employees and related party transactions

One trustee received reimbursed expenses of £150 (2022 – One trustee received reimbursed expenses of £110). No trustees received any remuneration in the year (2022 - £nil).

The charity had no employees in the year or prior year.

There have been no related party transactions in the current or prior year.

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales - Charity number 305152

Accounts

Charity number: 305152

Surrey Army Cadet Force Association

Unaudited

Trustees' report and financial statements

For the year ended 31 December 2022

Surrey Army Cadet Force Association

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Surrey Army Cadet Force Association

Reference and administrative details of the charity, its Trustees and advisers For the year ended 31 December 2022

Trustees
Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Colonel A Mulder (appointed 20 April 2022)
M J Gerrard QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
Colonel (Ret'd) P T Crowley MBE DL

Charity registered number 305152

Principal office
15 Carfax
Horsham
West Sussex
RH12 1DY

Accountants
Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Bankers
Barclays Bank
2 Carfax
Horsham
West Sussex
RH12 1DN

Solicitors
DMH Stallard
15 Carfax
Horsham
West Sussex
RH12 1DY

Surrey Army Cadet Force Association

Trustees' report For the year ended 31 December 2022

The Trustees present their annual report together with the financial statements for the year 1 January 2022 to 31 December 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust was created by a Declaration of Trust dated 1 October 1971 as amended by the Resolutions of the trustees dated 17 November 1986 and 21 April 1996.

The trustees are invited to join the Board of Trustees after appropriate consideration amongst existing trustees and other interested parties.

The trustees at the year end are stated in the reference and administrative details information on page 1. The trustees who acted during the year are below:

Rev. Canon N P Nicholson DL

Colonel (Ret'd) D K G Cox OBE

Colonel A Mulder (appointed 20 April 2022)

M J Gerrard QPM DL

Brigadier (Ret'd) P A D Evans OBE DL

Colonel (Ret'd) P T Crowley MBE DL

Brigadier (Ret'd) G E Bartlett MBE DL (resigned 15 February 2022)

The administration of the trust is controlled by the trustees. The previous committee of selected members was formally disbanded which was approved at the AGM on 20th April 2022 with the Hon Secretary (Major I Wadley) and Hon Treasurer (Major S Hopkin) continuing their roles but reporting directly to the trustees i.e Officers to the Board of Trustees.

Colonel (ret'd) D Cox acts as the Administrating Trustee, co-ordinating matters between trustees, officers, third parties, professional advisers and providers.

OBJECTIVES AND ACTIVITIES

The Trust was established for the furtherance of education and the training and development of young people through their leisure-time activities so as to develop their physical, mental and spiritual capacities so that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

The trustees continue to apply the income derived from the invested funds to meet the objectives laid down in the Declaration of Trust through the payment of grants. Preference is given to the cadets serving in the Surrey Army Cadet Force and their associated activities but if funds are available the trustees will consider applications from other youth orientated organisations with similar aims.

The trustees provide Surrey Army Cadet Force (SACF) with an annual grant budget of £20k for which there are pre-agreed expenditure headings and can be drawn down by application via Hon Treasurer. Any SACF requirement outside of the budget headings and /or in excess of the £20k as well as any applications from other organisations must be approved by the trustees.

ACHIEVEMENTS, PERFORMANCE AND FINANCIAL REVIEW

The accounting period of the Association ends on 31 December of each year. The Association continues to maintain substantial funds mainly due to the generous bequest of the late Major Richard Maydwell.

At 31 December 2022 the fund balance stood at £1,938,961 of which £1,603,730 is a permanent endowment.

Grants to cadets and for their associated activities amounted to £15,666.

Surrey Army Cadet Force Association

Trustees' report (continued) For the year ended 31 December 2022

The Association has expended a significant amount in the year out of unrestricted funds and intends to continue doing this as long as funds are available. Governance costs were £2,600.

During the year the Association had realised and unrealised losses of £197,608 on its investments.

The trustees will continue to make the adjustments necessary, whether to grant approvals or to investment policy, to ensure that funds are sufficient to meet expenditure. They have reiterated their wish to see the allocation of monies to assist as many cadets and cadet activities as possible whilst at the same time looking for any other worthy organisations to support where they fall within the objectives of the charity.

RESERVES

The trustees have resolved upon a policy for dealing with reserve funds as follows:-

1. The level of unrestricted funds of the Association was £335,231 as at 31st December 2022 of which £277,535 are represented by Fixed Asset Investments. The trustees policy is to retain the investment in the long term with the income being utilised for grants. The level of reserves to meet the expenditure of the Association was therefore £57,696.
2. The Association has a permanent endowment, the income from which is used to meet general unrestricted expenditure.
3. The trustees consider it prudent to maintain sufficient available reserves to meet the objectives of the Association for the forthcoming year. The trustees review the level of reserves against potential demand and, where appropriate, may reinvest a surplus into the investment portfolio.

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Therefore, they consider it appropriate to prepare the financial statements on a going concern basis.

PUBLIC BENEFIT REPORTING

The trustees have had due regard to the Charity Commission guidance on public benefit whilst setting the objects and activities of the charity. Details of the public benefit provided by the Association are set out earlier in this report.

RISK ASSESSMENT

The trustees review financial and other risks where appropriate and have established procedures to ensure that all transactions, activities and projects are properly authorised.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Rev. Canon N.P. Nicholson DL

Date: 20 March 2023

Surrey Army Cadet Force Association

**Independent examiner's report
For the year ended 31 December 2022**

Independent examiner's report to the Trustees of Surrey Army Cadet Force Association ('the charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 December 2022.

Responsibilities and basis of report

As the Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G Hunt FCA

Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

Date: 23 March 2023

Surrey Army Cadet Force Association

**Statement of financial activities
For the year ended 31 December 2022**

	Unrestricted funds 2022 £	Permanent endowment funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income and endowments from:				
Investments	39,526	-	39,526	40,839
Other income	47	-	47	4
Total income and endowments	39,573	-	39,573	40,843
Expenditure on:				
Raising funds	17,589	-	17,589	17,784
Charitable activities:				
Grants payable to SACF	15,666	-	15,666	23,672
Grants payable to Action for Carers (Surrey)	-	-	-	5,000
Grants payable to other organisations	-	-	-	1,000
Support and governance costs	2,860	-	2,860	5,132
Total expenditure	36,115	-	36,115	52,588
Net income/(expenditure) before net (losses)/gains on investments	3,458	-	3,458	(11,745)
Net (losses)/gains on investments	(25,583)	(172,025)	(197,608)	139,288
Net movement in funds	(22,125)	(172,025)	(194,150)	127,543
Reconciliation of funds:				
Total funds brought forward	357,356	1,775,755	2,133,111	2,005,568
Net movement in funds	(22,125)	(172,025)	(194,150)	127,543
Total funds carried forward	335,231	1,603,730	1,938,961	2,133,111

The notes on pages 7 to 12 form part of these financial statements.

Surrey Army Cadet Force Association

**Balance sheet
As at 31 December 2022**

	Note	2022 £	2021 £
Fixed assets			
Investments	3	1,732,426	2,000,665
Current assets			
Other debtors and accrued income	5	5,804	5,873
Cash at bank and in hand		208,131	133,573
		<u>213,935</u>	<u>139,446</u>
Creditors: amounts falling due within one year	6	(7,400)	(7,000)
Net current assets		<u>206,535</u>	<u>132,446</u>
Total net assets		<u>1,938,961</u>	<u>2,133,111</u>
Charity funds			
Permanent endowment funds	7	1,603,730	1,775,755
Unrestricted funds	7	335,231	357,356
Total funds		<u>1,938,961</u>	<u>2,133,111</u>

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:


.....
Rev. Canon N P Nicholson DL


.....
Colonel (Ret'd) D K G Cox OBE

Date: 20 March 2023

The notes on pages 7 to 12 form part of these financial statements.

**Notes to the financial statements
For the year ended 31 December 2022**

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) (second edition - October 2019) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Charity does not include a cash flow statement on the grounds that it is a small charity.

Surrey Army Cadet Force Association constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling and rounded to the nearest £.

1.2 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Costs of Raising Funds are costs incurred in managing the fixed asset investment portfolio.

Grants payable are included in the Statement of Financial Activities when approved for payment by the trustees. Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output. Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity. Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements

**Notes to the financial statements
For the year ended 31 December 2022**

1. Accounting policies (continued)

1.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.5 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Net (losses)/gains on investments' in the Statement of Financial Activities.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.8 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.9 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Income from the permanent endowment is available for use at the discretion of the Trustees in furtherance of the general objectives of the charity. Investment gains and losses and changes in market value of assets comprising the endowment are accumulated as part of the endowment to maintain its long-term capital value.

Further details of each fund are disclosed in note 8.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2022

2. Other costs

	Cost of raising funds 2022 £	Support and governance costs 2022 £	Total funds 2022 £
Bank charges and sundry	-	260	260
Accountancy fees (governance cost)	-	2,050	2,050
Investment management fee	17,589	-	17,589
Independent examiner's fee (governance cost)	-	550	550
	<u>17,589</u>	<u>2,860</u>	<u>20,449</u>

	Cost of raising funds 2021 £	Support and governance costs 2021 £	Total funds 2021 £
Bank charges and sundry	-	221	221
Accountancy fees (governance cost)	-	4,511	4,511
Investment management fees	17,784	-	17,784
Independent examiner's fee (governance cost)	-	500	500
	<u>17,784</u>	<u>5,232</u>	<u>23,016</u>

Total governance costs for the year amounted to £2,600 (2021: £5,011). Total remuneration paid to the independent examiner relates to independent examination fees of £550 (2021: £500) and other accountancy services fees of £2,050 (2021: £4,511).

3. Fixed asset investments

Cost or valuation	Fixed Asset Investment £
At 1 January 2022	2,000,665
Additions	353,041
Disposals	(423,672)
Revaluations	(197,608)
At 31 December 2022	<u>1,732,426</u>

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2022

4. Taxation

The charity is a registered charity and its income falls under the various exemptions available to registered charities.

5. Other debtors and accrued income

	2022 £	2021 £
Due within one year		
Accrued income	5,804	5,873

6. Creditors

	2022 £	2021 £
Accruals	7,400	7,000

7. Statement of funds

Statement of funds - current year

	Balance at 1 January 2022 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2022 £
Unrestricted funds					
Designated funds					
Cadet 150	197,639	-	-	(23,997)	173,642
General funds					
General Funds	159,717	39,573	(36,115)	(1,586)	161,589
Total Unrestricted funds	357,356	39,573	(36,115)	(25,583)	335,231
Endowment funds					
Permanent endowment funds	1,775,755	-	-	(172,025)	1,603,730
Total of funds	2,133,111	39,573	(36,115)	(197,608)	1,938,961

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2022**

7. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 January 2021 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2021 £
Unrestricted funds					
Designated funds					
Cadet 150	168,474	-	-	29,165	197,639
General funds					
General Funds	137,026	40,843	(52,588)	34,436	159,717
Total Unrestricted funds	305,500	40,843	(52,588)	63,601	357,356
Endowment funds					
Permanent Endowment Fund	1,700,068	-	-	75,687	1,775,755
Total of funds	2,005,568	40,843	(52,588)	139,288	2,133,111

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2022

8. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2022 £	Endowment funds 2022 £	Total funds 2022 £
Fixed asset investments	277,535	1,454,891	1,732,426
Current assets	65,096	148,839	213,935
Creditors due within one year	(7,400)	-	(7,400)
Total	335,231	1,603,730	1,938,961

Analysis of net assets between funds - prior year

	Unrestricted funds 2021 £	Endowment funds 2021 £	Total funds 2021 £
Fixed asset investments	320,507	1,680,158	2,000,665
Current assets	43,849	95,597	139,446
Creditors due within one year	(7,000)	-	(7,000)
Total	357,356	1,775,755	2,133,111

The unrestricted funds comprise the Cadet 150 fund and general unrestricted funds.

The Cadet 150 fund, a designated fund, was set up by the trustees for funds donated, collected and promised to celebrate the 150th anniversary of the Cadet Forces. The funds under this designation are earmarked for the sole benefit of the cadets of Surrey Army Cadet Force but any grants are to be made in accordance with the objects of the Surrey Army Cadet Force Association.

The capital of the permanent endowment is required to be maintained but the income from the endowment is available to fund the general objectives of the charity.

9. Trustees' remuneration and expenses, employees and related party transactions

One trustee received reimbursed expenses of £110 (2021 – no trustees received reimbursed expenses). No trustees received any remuneration in the year (2021 - £nil).

The charity had no employees in the year or prior year.

There have been no related party transactions in the current or prior year.

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales - Charity number 305152

Accounts

Charity number: 305152

Surrey Army Cadet Force Association

Unaudited

Trustees' report and financial statements

For the year ended 31 December 2021

Surrey Army Cadet Force Association

Reference and administrative details of the charity, its trustees and advisers For the year ended 31 December 2021

Trustees

Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Brigadier (Ret'd) G E Bartlett MBE DL
M J Gerrard QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
Colonel (Ret'd) P T Crowley MBE DL

Charity registered number

305152

Registered office

15 Carfax, Horsham, West Sussex, RH12 1DY

Accountants

Kreston Reeves LLP, Springfield House, Springfield Road, Horsham, West Sussex, RH12 2RG

Bankers

Barclays Bank, 2 Carfax, Horsham, West Sussex, RH12 1DN

Solicitors

DMH Stallard incorporating Rawlison Butler, 15 Carfax, Horsham, West Sussex, RH12 1DY

Surrey Army Cadet Force Association

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Surrey Army Cadet Force Association

Trustees' report For the year ended 31 December 2021

The Trustees present their annual report together with the financial statements for the year 1 January 2021 to 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust was created by a Declaration of Trust dated 1 October 1971 as amended by the Resolutions of the trustees dated 17 November 1986 and 21 April 1996.

The trustees are invited to join the Board of trustees after appropriate consultation with the Committee and other interested parties.

The trustees who acted during the year are stated in the reference and administrative details information page at the front of the financial statements.

The administration of the trust is controlled by the trustees. The trustees have delegated to a Committee (Rev. Canon N P Nicholson; Major S Hopkin; and three other members) the tasks, among others, of vetting and prioritising requests for funds that come from Surrey Army Cadet Force. The officers and members of the Committee shall be elected by ballot from the members of the Association at the Annual General Meeting.

OBJECTIVES AND ACTIVITIES

The Trust was established for the furtherance of education and the training and development of young people through their leisure-time activities so as to develop their physical, mental and spiritual capacities so that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

The trustees continue to apply the income derived from the invested funds to meet the objectives laid down in the Declaration of Trust through the payment of grants. Preference is given to the cadets serving in the Surrey Army Cadet Force and their associated activities but if funds are available the trustees will consider applications from other youth orientated organisations with similar aims.

ACHIEVEMENTS, PERFORMANCE AND FINANCIAL REVIEW

The accounting period of the Association ends on 31 December of each year. The Association continues to maintain substantial funds mainly due to the generous bequest of the late Major Richard Maydwell.

At 31 December 2021 the fund balance stood at £2,133,111 of which £1,775,755 is a permanent endowment.

Grants to cadets and for their associated activities amounted to £23,672 while grants to other youth organisations amounted to £6,000. Grants to other youth organisations included a one-off grant to Action for Carers (Surrey) for £5,000. This grant was specifically given for Young Carers, aged 18 years old and under.

The Association has expended a significant amount in the year out of unrestricted funds and intends to continue doing this as long as funds are available. Governance costs were £5,011.

During the year the Association had realised and unrealised gains of £139,288 on its investments.

The trustees will continue to make the adjustments necessary, whether to grant approvals or to investment policy, to ensure that funds are sufficient to meet expenditure. They have reiterated their wish to see the allocation of monies to assist as many cadets and cadet activities as possible whilst at the same time looking for any other worthy organisations to support where they fall within the objectives of the charity.

Surrey Army Cadet Force Association

Trustees' report (continued) For the year ended 31 December 2021

RESERVES

The trustees have resolved upon a policy for dealing with reserve funds as follows:-

1. The level of reserves available for meeting the expenditure of the Association was £357,356 as at 31 December 2021.
2. The Association has a permanent endowment, the income from which is used to meet general unrestricted expenditure.
3. The trustees consider it prudent never to let the available reserves fall below the level of one year's income.

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Therefore, they consider it appropriate to prepare the financial statements on a going concern basis.

PUBLIC BENEFIT REPORTING

The trustees have had due regard to the Charity Commission guidance on public benefit whilst setting the objects and activities of the charity. Details of the public benefit provided by the Association are set out earlier in this report.

RISK ASSESSMENT

The trustees review financial and other risks where appropriate and have established procedures to ensure that all transactions, activities and projects are properly authorised.

This report was approved by the Trustees, on *20 April* and signed on their behalf by:
2022



.....
Rev. Canon N P Nicholson DL
Trustee

Surrey Army Cadet Force Association

Independent examiner's report For the year ended 31 December 2021

Independent examiner's report to the Trustees of Surrey Army Cadet Force Association (the 'charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 December 2021 as set out on pages 4 to 11.

Responsibilities and basis of report

As the Trustees of the charity, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

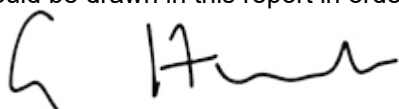
I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I can confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G Hunt FCA

Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

4 May 2022

Surrey Army Cadet Force Association

Statement of financial activities For the year ended 31 December 2021

	Note	Unrestricted funds 2021 £	Permanent endowment funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:					
Investments		40,839	-	40,839	32,215
Other Income		4	-	4	1,611
Total income and endowments		40,843	-	40,843	33,826
Expenditure on:					
Cost of raising funds	2	17,784	-	17,784	19,394
Charitable activities:					
Grants payable to SACF		23,672	-	23,672	15,360
Grants payable to Action for Carers (Surrey)		5,000	-	5,000	-
Grants payable to other organisations		1,000	-	1,000	500
Support and governance costs	2	5,132	-	5,132	3,015
Total expenditure		52,588	-	52,588	38,269
Net expenditure before investment gains		(11,745)	-	(11,745)	(4,443)
Realised and unrealised gains on investments		63,601	75,687	139,288	416,759
Net income for the year		51,856	75,687	127,543	412,316
Net movement in funds		51,856	75,687	127,543	412,316
Reconciliation of funds:					
Total funds brought forward		<u>305,500</u>	<u>1,700,068</u>	<u>2,005,568</u>	<u>1,593,252</u>
Total funds carried forward		<u>357,356</u>	<u>1,775,755</u>	<u>2,133,111</u>	<u>2,005,568</u>

The notes on pages 6 to 11 form part of these financial statements.

Surrey Army Cadet Force Association

**Balance sheet
As at 31 December 2021**

	Note	£	2021 £	£	2020 £
Fixed assets					
Investments	3		<u>2,000,665</u>		<u>1,704,394</u>
Current assets					
Other debtors and accrued income	5	5,873		6,721	
Cash at bank and in hand		<u>133,573</u>		<u>299,786</u>	
		139,446		306,507	
Creditors: amounts falling due within one year	6	<u>(7,000)</u>		<u>(5,333)</u>	
Net current assets			<u>132,446</u>		<u>301,174</u>
Net assets			<u>2,133,111</u>		<u>2,005,568</u>
Charity Funds					
Permanent endowment funds	7		1,775,755		1,700,068
Unrestricted funds	7		<u>357,356</u>		<u>305,500</u>
Total funds			<u>2,133,111</u>		<u>2,005,568</u>

The financial statements were approved by the Trustees on ^{20 April} and signed on their behalf, by:



 Rev. Canon N P Nicholson DL



 Colonel D K G Cox OBE

The notes on pages 6 to 11 form part of these financial statements.

**Notes to the financial statements
For the year ended 31 December 2021**

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) (second edition - October 2019) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Charity does not include a cash flow statement on the grounds that it is a small charity.

Surrey Army Cadet Force Association constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling and rounded to the nearest £.

1.2 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Costs of Raising Funds are costs incurred in managing the fixed asset investment portfolio and the investment property until the date of sale.

Grants payable are included in the Statement of Financial Activities when approved for payment by the trustees. Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output. Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity. Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

**Notes to the financial statements
For the year ended 31 December 2021**

1. Accounting policies (continued)

1.4 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'realised and unrealised gains on investments' in the Statement of Financial Activities.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.8 Freehold Investment Property

The freehold investment property was sold during the prior year. It was previously included at Trustees' valuation which took into account the life tenancy granted to the occupant. The surplus on sale of the property is included in the heading 'realised and unrealised gains on investments' in the Statement of Financial Activities.

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2021

1. Accounting policies (continued)

1.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Income from the permanent endowment is available for use at the discretion of the Trustees in furtherance of the general objectives of the charity. Investment gains and losses and changes in market value of assets comprising the endowment are accumulated as part of the endowment to maintain its long-term capital value.

Further details of each fund are disclosed in note 8.

2. Other costs

	Cost of raising funds £	Support and governance costs £	Total 2021 £	Total 2020 £
Bank charges and sundry	-	221	221	58
Accountancy fees (Governance cost)	-	4,511	4,511	2,468
Investment management fees	17,784	-	17,784	12,623
Property Costs - Waitituna	-	-	-	6,771
Independent examiner's fee (Governance cost)	-	500	500	400
Trustees' meeting (Governance cost)	-	-	-	89
	17,784	5,132	23,016	22,409
Total 2020	<u>19,394</u>	<u>3,015</u>	<u>22,409</u>	

Total governance costs for the year amounted to £5,011 (2020: £2,957). Total remuneration paid to the independent examiner relates to independent examination fees of £500 (2020: £400) and other accountancy services fees of £4,511 (2020: £2,468).

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2021

3. Fixed asset investments

	Fixed Asset Investment £
Market value	
At 1 January 2021	1,704,394
Additions	428,125
Disposals	(271,142)
Revaluation - gains on investments	<u>139,288</u>
At 31 December 2021	<u><u>2,000,665</u></u>

4. Taxation

The charity is a registered charity and its income falls under the various exemptions available to registered charities.

5. Other debtors and accrued income

	2021 £	2020 £
Accrued income	<u>5,873</u>	<u>6,721</u>

6. Creditors

	2021 £	2020 £
Accruals	<u>7,000</u>	<u>5,333</u>

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2021**

7. Statement of funds

Statement of funds - current year

	Balance at 1 January 2021 £	Income £	Expenditure £	Gains/ (Losses) £	Transfer £	Balance at 31 December 2021 £
Designated funds						
Cadet 150	<u>168,474</u>	-	-	29,165	-	<u>197,639</u>
General funds						
General Funds	<u>137,026</u>	40,843	(52,588)	34,436	-	<u>159,717</u>
Total Unrestricted funds	<u>305,500</u>	40,843	(52,588)	63,601	-	<u>375,356</u>
Endowment funds						
Permanent Endowment funds	<u>1,700,068</u>	-	-	75,687	-	<u>1,775,755</u>
Total of funds	<u>2,005,568</u>	40,843	(52,588)	139,288	-	<u>2,133,111</u>

Statement of funds - prior year

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers/ Gains/ (Losses) £	Balance at 31 December 2020 £
Cadet 150	197,328	-	-	(28,854)	168,474
General Funds	73,560	33,826	(38,269)	67,909	137,026
Permanent endowment funds	1,322,364	-	-	377,704	1,700,068
Total of funds	<u>1,593,252</u>	33,826	(38,269)	416,759	<u>2,005,568</u>

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2021

8. Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted funds	Permanent endowment funds	Total funds
	2021	2021	2021
	£	£	£
Fixed asset investments	320,507	1,680,158	2,000,665
Current assets	43,849	95,597	139,446
Creditors due within one year	(7,000)	-	(7,000)
	<u>357,356</u>	<u>1,775,755</u>	<u>2,133,111</u>

Analysis of net assets between funds – prior year

	Unrestricted funds	Permanent endowment funds	Total funds
	2020	2020	2020
	£	£	£
Fixed asset investments	273,044	1,431,350	1,704,394
Current assets	37,789	268,718	306,507
Creditors due within one year	(5,333)	-	(5,333)
	<u>305,500</u>	<u>1,700,068</u>	<u>2,005,568</u>

The unrestricted funds comprise the Cadet 150 fund and general unrestricted funds.

The Cadet 150 fund, a designated fund, was set up by the trustees for funds donated, collected and promised to celebrate the 150th anniversary of the Cadet Forces. The funds under this designation are earmarked for the sole benefit of the cadets of Surrey Army Cadet Force but any grants are to be made in accordance with the objects of the Surrey Army Cadet Force Association.

During the year the trustees transferred £nil from the Cadet 150 fund to General funds (2020 - £31,391).

The capital of the permanent endowment is required to be maintained but the income from the endowment is available to fund the general objectives of the charity.

9. Trustees' remuneration and expenses, employees and related party transactions

No trustees received reimbursed expenses (2020 – one trustee received reimbursed expenses of £5,417). No trustees received any remuneration in the year (2020 - £nil).

The charity had no employees in the year or prior year.

There have been no related party transactions in the current or prior year.

SURREY ARMY CADET FORCE ASSOCIATION

England & Wales - Charity number 305152

Accounts

Charity number: 305152

Surrey Army Cadet Force Association

Unaudited

Trustees' report and financial statements

For the year ended 31 December 2020

Surrey Army Cadet Force Association

**Reference and administrative details of the charity, its trustees and advisers
For the year ended 31 December 2020**

Trustees

Rev. Canon N P Nicholson DL
Colonel (Ret'd) D K G Cox OBE
Brigadier (Ret'd) G E Bartlett MBE DL
M J Gerrard QPM DL
Brigadier (Ret'd) P A D Evans OBE DL
Colonel (Ret'd) P T Crowley

Charity registered number

305152

Registered office

15 Carfax, Horsham, West Sussex, RH12 1DY

Accountants

Kreston Reeves LLP, Springfield House, Springfield Road, Horsham, West Sussex, RH12 2RG

Bankers

Barclays Bank, 2 Carfax, Horsham, West Sussex, RH12 1DN

Solicitors

DMH Stallard incorporating Rawlison Butler, 15 Carfax, Horsham, West Sussex, RH12 1DY

Surrey Army Cadet Force Association

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Surrey Army Cadet Force Association

Trustees' report For the year ended 31 December 2020

The Trustees present their annual report together with the financial statements for the year 1 January 2020 to 31 December 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust was created by a Declaration of Trust dated 1 October 1971 as amended by the Resolutions of the trustees dated 17 November 1986 and 21 April 1996.

The trustees are invited to join the Board of trustees after appropriate consultation with the Committee and other interested parties.

The trustees who acted during the year are stated in the reference and administrative details information page at the front of the financial statements.

The administration of the trust is controlled by the trustees. The trustees have delegated to a Committee (Rev. Canon N P Nicholson; Major S Hopkin; and three other members) the tasks, among others, of vetting and prioritising requests for funds that come from Surrey Army Cadet Force. The officers and members of the Committee shall be elected by ballot from the members of the Association at the Annual General Meeting.

OBJECTIVES AND ACTIVITIES

The Trust was established for the furtherance of education and the training and development of young people through their leisure-time activities so as to develop their physical, mental and spiritual capacities so that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

The trustees continue to apply the income derived from the invested funds to meet the objectives laid down in the Declaration of Trust through the payment of grants. Preference is given to the cadets serving in the Surrey Army Cadet Force and their associated activities but if funds are available the trustees will consider applications from other youth orientated organisations with similar aims.

ACHIEVEMENTS, PERFORMANCE AND FINANCIAL REVIEW

The accounting period of the Association ends on 31 December of each year. The Association continues to maintain substantial funds mainly due to the generous bequest of the late Major Richard Maydwell.

At 31 December 2020 the fund balance stood at £2,005,568 of which £1,700,068 is a permanent endowment. During the year, having obtained the approval of the Charity Commission, the Trustees sold a bungalow, which was part of the Maydwell legacy, for £420,000, realising a substantial gain. This had been conveyed to the Trustees in March 1996. The occupier of the property had, under the terms of the Will, a free life tenancy which accounted for the apparently low asset value. Nevertheless, the trustees had a duty of care to the occupier and repairs have to be undertaken as and when necessary.

Grants to cadets and for their associated activities amounted to £15,360, while grants to other youth organisations amounted to £500.

The Association has expended a significant amount in the year out of unrestricted funds and intends to continue doing this as long as funds are available. Governance costs were £2,957.

During the year the Association had realised and unrealised gains of £416,759 on its investments.

The trustees will continue to make the adjustments necessary, whether to grant approvals or to investment policy, to ensure that funds are sufficient to meet expenditure. They have reiterated their wish to see the allocation of monies to assist as many cadets and cadet activities as possible whilst at the same time looking for any other worthy organisations to support where they fall within the objectives of the charity.

Surrey Army Cadet Force Association

**Trustees' report (continued)
For the year ended 31 December 2020**

RESERVES

The trustees have resolved upon a policy for dealing with reserve funds as follows:-

1. The level of reserves available for meeting the expenditure of the Association was £305,500 as at 31 December 2020.
2. The Association has a permanent endowment, the income from which is used to meet general unrestricted expenditure.
3. The trustees consider it prudent never to let the available reserves fall below the level of one year's income.

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future. Therefore, they consider it appropriate to prepare the financial statements on a going concern basis.

PUBLIC BENEFIT REPORTING

The trustees have had due regard to the Charity Commission guidance on public benefit whilst setting the objects and activities of the charity. Details of the public benefit provided by the Association are set out earlier in this report.

RISK ASSESSMENT

The trustees review financial and other risks where appropriate and have established procedures to ensure that all transactions, activities and projects are properly authorised.

This report was approved by the Trustees, on *20 MAY 2021* and signed on their behalf by:



.....
Rev. Canon N P Nicholson DL
Trustee

Surrey Army Cadet Force Association

**Independent examiner's report
For the year ended 31 December 2020**

Independent examiner's report to the Trustees of Surrey Army Cadet Force Association (the 'charity')

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31 December 2020 as set out on pages 4 to 11.

Responsibilities and basis of report

As the Trustees of the charity, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I can confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



G Hunt FCA

Kreston Reeves LLP
Chartered Accountants
Springfield House
Springfield Road
Horsham
West Sussex
RH12 2RG

24 May 2021

Surrey Army Cadet Force Association

**Statement of financial activities
For the year ended 31 December 2020**

	Note	Unrestricted funds 2020 £	Permanent endowment funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:					
Investments		32,215	-	32,215	39,295
Other Income		<u>1,611</u>	-	<u>1,611</u>	<u>44</u>
Total income and endowments		<u>33,826</u>	-	<u>33,826</u>	<u>39,339</u>
Expenditure on:					
Cost of raising funds	2	19,394	-	19,394	13,598
Charitable activities:					
Grants payable to SACF		15,360	-	15,360	23,236
Grants payable to other organisations		500	-	500	2,003
Support and governance costs	2	<u>3,015</u>	-	<u>3,015</u>	<u>3,739</u>
Total expenditure		<u>38,269</u>	-	<u>38,269</u>	<u>42,576</u>
Net expenditure before investment gains		(4,443)	-	(4,443)	(3,237)
Realised and unrealised gains on investments		<u>39,055</u>	<u>377,704</u>	<u>416,759</u>	<u>141,881</u>
Net income for the year		34,612	377,704	412,316	138,644
Net movement in funds		34,612	377,704	412,316	138,644
Reconciliation of funds:					
Total funds brought forward		<u>270,888</u>	<u>1,322,364</u>	<u>1,593,252</u>	<u>1,454,608</u>
Total funds carried forward		<u>305,500</u>	<u>1,700,068</u>	<u>2,005,568</u>	<u>1,593,252</u>


The notes on pages 6 to 11 form part of these financial statements.

Surrey Army Cadet Force Association


**Balance sheet
As at 31 December 2020**

	Note	£	2020 £	£	2019 £
Fixed assets					
Investment property - Waitituna	3		-		29,400
Investments	4		<u>1,704,394</u>		<u>1,477,980</u>
			1,704,394		1,507,380
Current assets					
Other debtors and accrued income	6	6,721		7,799	
Cash at bank and in hand		<u>299,786</u>		<u>82,524</u>	
		306,507		90,323	
Creditors: amounts falling due within one year			<u>(5,333)</u>		<u>(4,451)</u>
Net current assets			<u>301,174</u>		<u>85,872</u>
Net assets			<u>2,005,568</u>		<u>1,593,252</u>
Charity Funds					
Permanent endowment funds	7		1,700,068		1,322,364
Unrestricted funds	7		<u>305,500</u>		<u>270,888</u>
Total funds			<u>2,005,568</u>		<u>1,593,252</u>

The financial statements were approved by the Trustees on *20 May 2021* and signed on their behalf, by:



 Rev. Canon R P Nicholson DL



 Colonel D K G Cox OBE

The notes on pages 6 to 11 form part of these financial statements.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2020

1. Accounting policies

1.1 Basis of preparation of financial statements

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) (second edition - October 2019) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The Charity does not include a cash flow statement on the grounds that it is a small charity.

Surrey Army Cadet Force Association constitutes a public benefit entity as defined by FRS 102.

The financial statements are presented in Sterling and rounded to the nearest £.

1.2 Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

1.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources.

Costs of Raising Funds are costs incurred in managing the fixed asset investment portfolio and the investment property until the date of sale.

Grants payable are included in the Statement of Financial Activities when approved for payment by the trustees. Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output. Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity. Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2020

1. Accounting policies (continued)

1.4 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless fair value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'realised and unrealised gains on investments' in the Statement of Financial Activities.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.7 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.8 Freehold Investment Property

The freehold investment property was sold during the year. It was previously included at Trustees' valuation which took into account the life tenancy granted to the occupant. The surplus on sale of the property is included in the heading 'realised and unrealised gains on investments' in the Statement of Financial Activities.

1.9 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2020

1. Accounting policies (continued)

1.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Income from the permanent endowment is available for use at the discretion of the Trustees in furtherance of the general objectives of the charity. Investment gains and losses and changes in market value of assets comprising the endowment are accumulated as part of the endowment to maintain its long-term capital value.

Further details of each fund are disclosed in note 8.

2. Other costs

	Cost of raising funds £	Support and governance costs £	Total 2020 £	Total 2019 £
Bank charges and sundry	-	58	58	22
Accountancy fees (Governance cost)	-	2,468	2,468	3,224
Investment management fees	12,623	-	12,623	12,970
Property Costs - Waitituna	6,771	-	6,771	628
Independent examiner's fee (Governance cost)	-	400	400	400
Trustees' meeting (Governance cost)	-	89	89	93
	<u>19,394</u>	<u>3,015</u>	<u>22,409</u>	<u>17,337</u>
Total 2019	<u>13,598</u>	<u>3,739</u>	<u>17,337</u>	

Total governance costs for the year amounted to £2,957 (2019: £3,717).

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2020**

3. Investment property

	Freehold investment property £
Valuation	
At 1 January 2020	29,400
Disposals	<u>(29,400)</u>
At 31 December 2020	<u><u>-</u></u>

The 2019 valuation was made by the Trustees, on an open market value for existing use basis.

4. Fixed asset investments

	Fixed Asset investment £
Market value	
At 1 January 2020	1,477,980
Additions	756,929
Disposals	(556,674)
Revaluation - gains on investments	<u>26,159</u>
At 31 December 2020	<u><u>1,704,394</u></u>

5. Taxation

The charity is a registered charity and its income falls under the various exemptions available to registered charities.

6. Other debtors and accrued income

	2020 £	2019 £
Accrued income	<u><u>6,721</u></u>	<u><u>7,799</u></u>

Surrey Army Cadet Force Association

**Notes to the financial statements
For the year ended 31 December 2020**

7. Statement of funds

Statement of funds - current year

	Balance at 1 January 2020 £	Income £	Expenditure £	Gains/ (Losses) £	Transfer £	Balance at 31 December 2020 £
Designated funds						
Cadet 150	<u>197,328</u>	-	-	2,537	(31,391)	<u>168,474</u>
General funds						
General Funds	<u>73,560</u>	<u>33,826</u>	<u>(38,269)</u>	<u>36,518</u>	<u>31,391</u>	<u>137,026</u>
Total Unrestricted funds	<u>270,888</u>	<u>33,826</u>	<u>(38,269)</u>	<u>39,055</u>	-	<u>305,500</u>
Endowment funds						
Permanent Endowment funds	<u>1,322,364</u>	-	-	377,704	-	<u>1,700,068</u>
Total of funds	<u>1,593,252</u>	<u>33,826</u>	<u>(38,269)</u>	<u>416,759</u>	-	<u>2,005,568</u>

Statement of funds - prior year

	Balance at 1 January 2019 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2019 £
Cadet 150	183,811	-	-	13,517	197,328
General Funds	58,524	39,339	(42,576)	18,273	73,560
Permanent endowment funds	1,212,273	-	-	110,091	1,322,364
Total of funds	<u>1,454,608</u>	<u>39,339</u>	<u>(42,576)</u>	<u>141,881</u>	<u>1,593,252</u>

Surrey Army Cadet Force Association

Notes to the financial statements For the year ended 31 December 2020

8. Analysis of net assets between funds

Analysis of net assets between funds – current year

	Unrestricted funds	Permanent endowment funds	Total funds
	2020	2020	2020
	£	£	£
Fixed asset investments	273,044	1,431,350	1,704,394
Current assets	37,789	268,718	306,507
Creditors due within one year	(5,333)	-	(5,333)
	<u>305,500</u>	<u>1,700,068</u>	<u>2,005,568</u>

Analysis of net assets between funds – prior year

	Unrestricted funds	Permanent endowment funds	Total funds
	2019	2019	2019
	£	£	£
Fixed asset investments	236,772	1,241,208	1,477,980
Investment property	-	29,400	29,400
Current assets	38,567	51,756	90,323
Creditors due within one year	(4,451)	-	(4,451)
	<u>270,888</u>	<u>1,322,364</u>	<u>1,593,252</u>

The unrestricted funds comprise the Cadet 150 fund and general unrestricted funds.

The Cadet 150 fund, a designated fund, was set up by the trustees for funds donated, collected and promised to celebrate the 150th anniversary of the Cadet Forces. The funds under this designation are earmarked for the sole benefit of the cadets of Surrey Army Cadet Force but any grants are to be made in accordance with the objects of the Surrey Army Cadet Force Association.

During the year the trustees transferred £31,391 from the Cadet 150 fund to General funds.

The capital of the permanent endowment is required to be maintained but the income from the endowment is available to fund the general objectives of the charity.

9. Trustees' remuneration and expenses, employees and related party transactions

One trustee received reimbursed expenses in the year of £5,417 (2019 - £nil). No trustees received any remuneration in the year (2019 - £nil).

The charity had no employees in the year or prior year.

There have been no related party transactions in the current or prior year.