

# 14TH RICHMOND 'VIKING' SCOUT BOATING CENTRE

England & Wales · Charity number 303822

## Details

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Other names	14TH RICHMOND SCOUT GROUP, 14TH RICHMOND SEA SCOUT GROUP
Status	Registered
Legal form	Other
Registered	1961-08-31
Register	<a href="#">View on the Charity Commission register</a>

## Contact

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Address	9 Victoria Road Twickenham TW1 3HW
Phone	02088924727
Email	<a href="mailto:rowing@14thrichmondsbc.org.uk">rowing@14thrichmondsbc.org.uk</a>
Website	<a href="http://www.14thrichmondsbc.org.uk">www.14thrichmondsbc.org.uk</a>

## Activities

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**Objects:** TO PROMOTE THE DEVELOPMENT OF YOUNG PEOPLE IN ACHIEVING THEIR FULL PHYSICAL, INTELLECTUAL, SOCIAL AND SPIRITUAL POTENTIALS AS INDIVIDUALS, AS RESPONSIBLE CITIZENS AND AS MEMBERS OF THEIR LOCAL, NATIONAL AND INTERNATIONAL COMMUNITIES

**Activities:** The 14th Richmond 'Viking' Scout Boating Centre operates as a centre of excellence as part of the Scout Association, providing boating activities on the River Thames, predominantly in and around Richmond. Young people from the scout movement and other youth groups are provided with experience of boating on the tidal Thames by Scout Association qualified instructors.

## Classification

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- **How:** Provides Human Resources, Provides Buildings/facilities/open Space
- **What:** Education/training, Amateur Sport
- **Who:** Children/young People

## Geography

- **Area of benefit:** RICHMOND
- Reading
- Richmond Upon Thames

## Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£74,013	£73,213	-	-
2023-12-31	£69,468	£53,933	-	-
2022-12-31	£63,111	£48,959	-	-
2021-12-31	£21,134	£19,084	-	-
2020-12-31	£19,684	£12,642	-	-

## Trustees

Name	Role	Appointed
<b>Trevor Gordon Rodger Hall</b>	Chair	2015-01-01
Chris Shaw		2016-01-01
Nick Eaton		2017-09-25
PATRICK LEOPOLD DUCKER		2012-05-15
Peter Nicholas Hapgood		2015-06-22
Sian Ann Brightey		2017-01-01
Simon Richard Geoffrey Hall		2015-06-22
Steve Brightey		2015-06-22
VICTOR GEORGE GRIFFITHS		2024-01-01

**14TH RICHMOND 'VIKING' SCOUT BOATING CENTRE**

England & Wales - Charity number 303822

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# Accounts

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## 14<sup>th</sup> Richmond 'Viking' Scout Boating Centre

### Trustees' Annual Report and Financial Statements 2024

From (start date) 

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 to end date 

3	1	1	2	2	4
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#### Section A Reference and administration details

Charity name **14<sup>th</sup> Richmond 'Viking' Scout Boating Centre**

Other names the charity is known by

Registered charity number (if any) 

3	0	3	8	2	2
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Charity's principal address

<b>The Hut</b>
<b>Retreat Road</b>
<b>Richmond upon Thames</b>
<b>T W 9 1 N N</b>

Postcode:

#### **Names of the charity trustees who manage the charity**

All served from 1st January 2024 to 31st December 2024 unless indicated.

Trustee Name	Office (if any)	Dates acted if not for whole year
Trevor Gordon Rodger Hall	Centre Manager	
Victor George Griffiths	Vice President	
Patrick Leopold Ducker	Treasurer	
Sian Ann Brightey		
Steven Richard Brightey		
Nicholas John Eaton		
Simon Richard Geoffrey Hall		
Peter Nicholas Hapgood		
Sandra Elizabeth May		To 30 <sup>th</sup> Sept.
Christopher Theodore Shaw Szyszkiewicz.		

#### **Names and addresses of advisers**

Type of advisor	Name	Address
Maintenance & Construction of boats	Mark Edwards	Bridge Boathouses, Richmond, Surrey, TW9 1TH

**Description of the charity's trusts**

Type of governing document	The Centre's governing documents are those of The Scout Association. They consist of a Royal Charter, which in turn gives authority to the Bye Laws of the Association and The Policy, Organisation and Rules of The Scout Association.
How the charity is constituted	The Centre is a Trust established under its rules which are common to all Scouts Groups ad Units.
Trustee selection methods	The Trustees are appointed in accordance with the Policy, Organisation and Rules of The Scout Association.
Additional governance issues	The Centre is a unit of the Richmond upon Thames District and is managed by the Centre Management Committee, the members of which are the 'Charity Trustees' of the Centre which is an educational charity. As charity trustees they are responsible for complying with legislation applicable to charities. This includes the registration, keeping proper accounts and making returns to the Charity Commission as appropriate.
Policies and procedures adopted for: a) the induction and training of trustees; b) trustee' consideration of major risks and the systems and procedures to manage them	<p>The Committee consists of 1 District representative, Centre Manager, Treasurer and Secretary together with appointed boat instructors and other co-opted individuals and meets every 2 months.</p> <p>The Centre Manager is responsible for day-to-day management decisions, any significant decisions regarding financial outlay or centre policy changes would be agreed by a minimum of three members of the Executive committee, including the Centre Manager and Treasurer and reviewed as soon as possible at the next full meeting, where it would have to be agreed by a majority of Trustees.</p> <p>This Centre Management Committee exists to support the Centre Manager in meeting the responsibilities of the appointments and is responsible for:</p> <ul style="list-style-type: none"> <li>- The maintenance of Centre property;</li> <li>- The raising of funds and the administration of Centre finance;</li> <li>- The insurance of persons, property and equipment;</li> <li>- Centre public occasions;</li> <li>- Assisting in the recruitment of leaders and other adult support;</li> <li>- Appointing any sub committees that may be required;</li> <li>- Appointing Centre Administrators and Advisors other than those who are elected.</li> </ul>
Risk and Internal Control	<p>The Centre Management Committee has identified the major risks to which they believe the Centre is exposed, these have been reviewed and systems have been established to mitigate against them. The main areas of concern that have been identified are:</p> <p><b>Damage to the property and equipment.</b> The Centre has sufficient contents insurance in place to mitigate against permanent loss.</p> <p><b>Injury to leaders, helpers, supporters and members.</b> The Centre, through the capitation fees paid for through the young people membership, benefits from the Scout Associations national accident insurance policy. Risk Assessments are undertaken before all activities.</p> <p><b>Reduced income from fund raising.</b> The Centre is primarily reliant upon income from fees and fundraising. The Centre does hold a reserve to ensure the continuity of activities should there be a major reduction in income. The Committee could raise the value of fees to increase the income to the group on an ongoing basis, either temporarily or permanently, increase the participation from its client base or seek additional funding from the parent Scout District.</p>

**Reduction or loss of leaders.** The Centre is totally reliant upon volunteers to run and administer the activities of the Centre. If there was a reduction in the number of leaders to an unacceptable level in the group as a whole then there would have to be a contraction, consolidation. In the worst case scenario the complete closure of the Centre.

**Reduction in use of Centre.** The Centre provides activities for all young people aged 6 to 18 within the scout movement and to other voluntary groups/charities in the community. If there was a reduction in use of the Centre as a whole then there would have to be a contraction, consolidation. In the worst case scenario the complete closure of the Centre.

**Financial Control.** The Centre has in place systems of *internal controls* that are designed to provide reasonable assurance against material mismanagement or loss; these include 2 signatories for all payments and comprehensive insurance policies to ensure that insurable risks are covered.

**Section C Objectives and activities**

Summary of the objects of the charity set out in its governing document

The objectives of the Centre are as a unit of the Scout Association. The Aim of The Scout Association is to promote the development of young people in achieving their full physical, intellectual, social and spiritual potentials, as individuals, as responsible citizens and as members of their local national and international communities. The method of achieving the Aim of the Association is by providing an enjoyable and attractive scheme of progressive training, based on the Scout Promise and Law and guided by adult leadership.

Public benefit statement

The Group meets the Charity Commission's public benefit criteria under both the advancement of education and the advancement of citizenship or community development headings.

# 14<sup>th</sup> Richmond *Viking* Scout Boating Centre

## Annual Report for 2024



### Summary

2024 has been a generally good year for activities and our financial state is steady.

Overall, we achieved

- Approx 500 young person boat sessions
  - 1000 adult training boat sessions
- Successful Scout Water Weekend camp, with 200 young people
- Boats out on the river almost every weekday May-Sept
  - Scout outings
  - Bench Blisters (South London club for the legal profession)
  - Areen (corporate sponsors of the Centre)
  - Jubilant Crew (maintenance service and instructor support team)
- Centre in use most weeks
  - Art Class, Filming base for Richmond, foreign youth groups
- Outreach support
  - Special Schools - Bensham Manor School and St Philips School
  - London Youth Rowing
- Our 120-year-old boat Viking back on the water for a record GRR time!!!

## Robin Corti

The start of the year was marred by sad passing of Robin Corti our Centre Secretary and regular instructor. Robin was a steady hand at the Centre providing instruction for young people and adults, he also managed all the Scout Adventurous Activity Permit approvals for the entire London SW region. Robin also supported other charity boating groups outside the Scouts and was to be seen regularly in boats on the Thames. He will be sorely missed.



## Water Activities: Assessments and training Events

Our evening trips on Jubilant and Skerrys remain popular, and we are normally out on the river with different groups of young people ranging six years old to eighteen. The boats are out on the Thames almost three to four evenings every week from May to August.

Our Associate Member Group – the Scout London Magistrates (Bench Blister Rowing Club) are regular users of our boats when the Scouts are not using them, this along with the Jubilant Crew training keeps our boats out on the river throughout the year.

## Boats

We have the use of the Royal Shallop Jubilant, and own Two Thames Watermans Cutters, two Skerrys and two gigs, plus our two motorboats Robin Arundel (the work boat) and Robin Rescue a safety boat. We also support other groups with the loan of our Skerrys for special events.



This Year we re-launched our 120-year-old Ships Lifeboat; VIKING, she had been stored away since before the pandemic. Viking then went on to enter the Great River Race and recorded her fastest ever time for the race.



## Adventurous Activity Permits

Our regular instructors include six County Assessors for Pulling and one for Power Boats - between us we have assessed and issued at least five permits for adults and another five for young people to allow water-based Duke of Edinburgh. These all require expert review of the application and logged experience of the leader/candidates to manage the overall safety of the young people in these activities.

## Outreach

Over the course of the year, we support groups outside the normal Scout circle with instruction and loan of boats, this includes: Bensham Manor Special School, St Philips Special School and London Youth Rowing.

We also offer our facilities to youth groups from abroad as a base for sport or other activities. One weekend, we filled our centre with Raguebicpica- a Portuguese youth rugby team on their London tour.



## Fund Raising

We continue to use the fund-raising potential of our training centre and boating equipment. We currently host an art class, and support several filming events around Richmond. The Centre has also been used by external boating groups e.g. Skerrys4Schools and the local paddle board companies for First Aid and British Rowing coaching courses. We also help the London Youth Rowing -Corporate Skerry race event with the loan of our Skerrys, we get a reasonable donation from the companies involved towards our insurance and maintenance costs.

## Repairs and maintenance

Costs of insuring and maintaining our fleet of boats continues to be a large part of our annual expenditure, we try to get as much voluntary help, however, rely on our local boat builders for the specialist tasks. Currently, we have an annual schedule of preventative maintenance to protect the boats from deterioration during the winter months.

## Water Weekend

The 14<sup>th</sup> Richmond Centre organises the Water Weekend 7-9<sup>th</sup> June, at Thames Young Mariner (TYM) boating Centre in Ham. The event was predictably over-subscribed and received great positive feedback from the young attendees.). We hosted 200 young people and about 60 Leaders and helpers.



The event was centrally run with the District Team doing their usual sterling job, organising the catering and setting up of equipment (the 14th Richmond Centre store provides equipment for several large Scout events).

We had the usual wide range of water activities from raft building, sailing, kayak, open canoes, paddleboarding and rowing. The rowing took up through Teddington with each crew experiencing going up through the lock and back, happily the lock keepers were very obliging.

## Great River Race

The end of the Season is marked by the Great River Race. The 14<sup>th</sup> Richmond Centre organises and runs the camp located at TYM, again with the support of the District team. Most of the Centre boats take part in the race itself. The JUBILANT was crewed a team from St Philips School (raising almost £3000 for Royal Marsden Hospital). We also had crews from our long running sponsor Areen in NAIAD, the Bench Blisters in FAN MAKER and the Worshipful Company of Scientific Instrument Makers (a London Guild) in GORDON HALL .

This event is good publicity for Richmond Scouts, and another great fund-raising opportunity.



## Scout Membership Online System

The Scout membership system was shut down towards the end of 2024, a new, more secure, modern system will be introduced over the beginning of 2025. The change is disruptive, but hopefully the situation will improve in 2025, but... a lot of teething problems are expected.

## Plans for 2025

The improved annual Safety inspections and maintenance of the Centre building are now in progress some preventative work on the heating and other services will be done in 2025. We now have a regular cleaner once a week.

We will continue to promote the Scout Centre to film companies, art and exercise classes and to organise the Scout Water Weekend and The Great River Race camping to provide a steady flow of income.

Some updates to our website are in progress to improve online bookings and make the posting of news easier and more dynamic.

2024 is likely to be expensive in terms of boat maintenance and equipment replacement, new oars are being procured. VIKING will have a major refurbishment to address the deteriorating rib timbers and planking.

A handwritten signature in black ink, appearing to read 'Trevor Hall', is written over a light yellow rectangular background.

**Trevor Hall – Centre Manager**

**Independent Examiner's Report to the Trustees of**  
**14<sup>th</sup> Richmond "Viking" Scout Boating Centre**  
**Registered Charity 303822**

I report on the accounts of the Trust for the year ended 31<sup>st</sup> December 2024, which are set out on pages 9 - 10

**Respective responsibilities of trustees and examiner**

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act);
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act);
- to state whether particular matters have come to my attention.

**Basis of the independent examiner's report**

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair" view and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in, any material respect, the requirements:

- to keep accounting records in accordance with section 130 of the Charities Act: and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of 2011 Act:

or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Name: Stephen Alexander FCA

Address: 5, Cole Park View, Twickenham, TW1 1JW

Date: 28<sup>th</sup> July 2025

14th Richmond "Piking" Scout Boating Centre

Summary of Financial Activities

for the Period 1st January 2024 - 31st December 2024

	Total	Unrestricted Funds	Designated Funds	Total 2023
<b>Movements in Cash &amp; Bank</b>				
<b>Incoming Resources</b>				
Boating Activities & Fundraising				
- Great River Race	27,113			23,524
- Water Weekend	21,685	-		22,675
- General Boating Activities	5,185			3,571
Boating Activities & Fundraising Total	53,982	53,982	-	49,770
Other Activities				
Associate Membership	3,343	3,343		3,310
General Activities & Voluntary Income	279	279		-
Donations (inc Gift Aid)	1,050	1,050		5,211
Use of Premises - Contribution to Costs	12,170	12,170		10,146
Interest & Dividends	1,672	1,672		996
Other Income	1,516	1,516		35
<b>Total Incoming Resources</b>	<b>74,013</b>	<b>74,013</b>	<b>-</b>	<b>69,468</b>
<b>Outgoing Resources</b>				
<b>Direct Activities</b>				
Fundraising Expenses from Boating Activities				
- Great River Race	23,449			19,862
- Water Weekend	23,270			20,336
- Boat Repairs	9,250			2,842
- Boat Insurance	3,840			3,681
- Other Boating Activities	1,173			3,297
	60,981	60,981	-	50,017
Purchase of Assets - Boating	6,250	-	6,250	-
Purchase of Assets - Other	-			-
Premises Costs	5,740	5,740		3,917
General Activities	243	243		-
Total for Direct Activities	73,213	66,964	6,250	53,933
<b>Overheads &amp; Administration</b>				
Trustees & Executives Expenses	-	-	-	-
<b>Total Outgoing Resources</b>	<b>73,213</b>	<b>66,964</b>	<b>6,250</b>	<b>53,933</b>
<b>Net Incoming (Outgoing) Cash &amp; Bank</b>	<b>799</b>	<b>7,049</b>	<b>( 6,250 )</b>	<b>15,535</b>
<b>Total Movement In Funds</b>	<b>799</b>	<b>7,049</b>	<b>( 6,250 )</b>	<b>15,535</b>
<b>Funds Brought Forward</b>	<b>104,000</b>	<b>104,000</b>	<b>-</b>	<b>88,465</b>
<b>Funds Carried Forward</b>	<b>104,799</b>	<b>111,049</b>	<b>( 6,250 )</b>	<b>104,000</b>

Balance Sheet

	as at 31-Dec-24 £	as at 1-Jan-24 £
<b>Fixed Assets</b>	-	-
<b>Current Assets</b>		
Cash in Hand & at Bank	109,158	104,000
Debtors - Advance Payment made	1,687	
Total Current Assets	110,844	104,000
<b>Current Liabilities</b>		
Creditors - Advance Payments Received	( 6,045 )	
<b>NET ASSETS</b>	<b>104,799</b>	<b>104,000</b>
represented by		
Unrestricted Funds	111,049	104,000
Designated Funds	( 6,250 )	-
<b>TOTAL FUNDS</b>	<b>104,799</b>	<b>104,000</b>

	Incoming £	Outgoing £	
Unrestricted Funds	74,013	( 66,964 )	104,000
Designated Funds	-	( 6,250 )	-
<b>TOTAL FUNDS</b>	<b>74,013</b>	<b>( 73,213 )</b>	<b>104,000</b>

Signed



Treasurer  
Patrick L. Ducker BSc ACIS  
7th August 2025



Manager  
Trevor Hall  
7th August 2025

## Section E

## Financial Review

Brief statement of the charity's policy on reserves

The Scouts, through Unity Insurance Services, provides insurance to cover: Public Liability, Personal Accident & Medical Expenses and Trustees Liability.

The Centre's Management Committee considers that it should hold a sum equivalent to 12 months running costs and normal boating activities, circa £10k.

The Committee felt that it would be prudent to hold a reserve of £20k. against the possibility of an uninsurable event resulting in the loss of a boat. A further £22k is held to cover the routine replacement of equipment such as oars and PFSs.

It is planned to replace Home Counties gig "Hercules", recently retired, at a cost of c.25k. Repairs are being planned to the 120 year old lifeboat "Viking"

The Centre Management Committee has arranged a full survey of the heating and electrical system at the HQ, and remedial work is being undertaken.

The Centre holds uncommitted reserves of approximately £51k. against these provisions at year end. This is above the level required for operating expenses and allows for some development.

Investment Policy

The Committee has adopted a risk adverse strategy to the investment of its funds. All funds are held in cash using only banks or building societies that are covered by the Financial Services Compensation Scheme

Transactions with Related Parties

The Centre Management makes regular use of the services of Mark Edwards, who is Adviser to the Centre, to build and repair the boats. The charges involved are regularly "market tested" to ensure that Best Value is realised.

Many of the users of the services of the Centre are part of Richmond District Scouts, though no special arrangements are made.

How expenditure has supported the key objectives of the charity;

The Centre Management regularly monitors the levels of bank balances and the interest rates received to ensure the Centre obtains maximum value and income from its banking arrangements. Occasionally this may involve using an account that requires a period of notice before funds may be withdrawn, before doing so the Centre's Management considers the cash flow requirements.

Plans for future periods

The new HQ was occupied from February 2012, although some parts were not completed until early 2013. The HQ has been made available to other community and charitable organisations to defray the running costs. The main focus, however, is to encourage more Scout Groups from outside the immediate area to use the facilities for short stays, whilst taking part in boating activities.



## Section G

## Declaration

**The trustees declare that they have approved the trustees' report above**

Signed on behalf of the charity's trustees

Signatures

Full Names

Trevor Hall

Patrick Ducker

Position

Chairman & Centre Manager  
7<sup>th</sup> August 2025

Treasurer  
7<sup>th</sup> August 2025

**14TH RICHMOND 'VIKING' SCOUT BOATING CENTRE**

England & Wales - Charity number 303822

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# Accounts

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## 14<sup>th</sup> Richmond 'Viking' Scout Boating Centre

### Trustees' Annual Report and Financial Statements 2023

From (start date) 

0	1	0	1	2	3
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 to end date 

3	1	1	2	2	3
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#### **Names of the charity trustees who manage the charity**

All have served for the entire year

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Public benefit statement

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## 14<sup>th</sup> Richmond *Hiking* Scout Boating Centre



### *Annual Report for 2023*

#### Summary

This was a year of “getting back to normal” after the pandemic, so activities, maintenance and fundraising have slowly ramped back up again. We have also taken the opportunity to review our risk assessments, maintenance schedules and operating manual to better reflect current needs and practices.

#### Water Activities, Assessments and training

##### Normal evening boating sessions

Despite the bad weather and heavy rain making the river unusable for the first couple of months, we still managed a successful year with around 1300 young people and adults using our boats. We welcome and are prepared for all comers. In our regular census 16% of young people in Scouting have a declared disability (so probably more in reality) and 30% of adult helpers



##### Adventurous Activity Permits

Our regular instructors include six County assessors for Pulling and one for Power Boats in ( this is a significant proportion of the entire county) - between us we have assessed and issued five permits for young people to do water based Duke of Edinburgh expeditions, plus many permit renewals. These all require expert review of the application and logged experience to manage the overall safety of these activities.

## Events

### Bamber's Memorial Picnic

To remember and celebrate our previous President Bamber Gascoigne who died in 2022, we took Jubilant and a small flotilla of rowing boats, including some from the Skerrys4Schools organisation he founded, to the river bank near Teddington Lock, where he used to visit for picnics with his wife Christina.



### Water Weekend

The Water Weekend 16-18 June as usual run at Thames Young Mariner boating Centre in Ham, was very popular and went

smoothly. The weather was pleasant and warm (but a little humid). We dropped the admission back to the



normal level after 2022 (to be more manageable) so we had 200 young people and about 60 Leaders and organisers.

The event was centrally organised and catered with the District Team doing their usual sterling job, organising the cooking and

set up of equipment (largely from the 14th Richmond Store) .

We had a good range of water activities from raft building, sailing, kayak, open canoes, paddle boarding and Rowing on the river up through Teddington Lock and back with various crews through the locks 10 times, happily the lock keepers were very supportive.

### Jubilant - Passage of Time

A team of our rowers supported a Jubilant event to transport an atomic clock (actually an Optical Quantum -Strontium Ion clock) from Teddington National Physical Laboratory to the Royal Observatory museum at Greenwich, meeting the Worshipful Company of Clock Makers for an "inspection" on the river.

This celebrated the Royal Shallop Jubilant's 21st birthday by replicating a similar event 21 years previously, with another NPL Atomic Clock, just after Jubilant was built for our late Queen's Golden Jubilee.



### Great River Race

The last event of the Season is the Great River Race. The 14<sup>th</sup> Richmond organises and run the camping location at TYM with the support of the District team, and most of our boats take part in the race itself. The Jubilant with its Crew, and our Cutters and gigs, we also have a team from our long running sponsor Areen.

This event is good publicity for Richmond Scouts, and another great fund-raising opportunity.

## Fund Raising

We have focussed on expanding the fund raising potential of our training centre building and boating equipment. We currently host an art class, and a number of filming events around Richmond. The Centre has also been used for external boating groups for Skerrys4Schools and the local paddle board companies for First Aid courses and British Rowing coaching course/. In addition we also hosted a group of 25 from rugby club Berliner SV 1892 (mostly students). We also support the London Youth Rowing -Corporate Skerry race event with the use of our Skerries for a good donation from the companies involved.

## Repairs and maintenance

Costs of maintaining our fleet of boats continues to be a large part of our annual expenditure, we try to get as much voluntary help, however rely on our local boat builders for the specialist tasks.

Currently we have an annual schedule of preventative maintenance to protect the boats from deterioration during the winter months.



## Boats

We have the use of the Royal Shallop Jubilant, and own Two Thames Watermans Cutters, Two Skerries and Three gigs, plus our two motorboats Robin Arundel (the work boat) and Robin Rescue a safety boat. We had Home Counties gig Hercules repaired and refurbished then gave her to another Scout Group (Ajax) for the cost of the repairs. As our usage at Richmond has dropped significantly, we also support other groups with the loan of our Skerries for special events.

## Plans for 2024

I intend to get more structure around the inspection and maintenance of the Centre building along with a regular cleaner and some preventative work on the heating and other services .

We are continuing to promote the Scout Centre to film companies, art and exercise classes and to organise the Scout Water Weekend and The Great River Race camping to provide a steady flow of income.

We aim to put into place process improvements to help increase our instructor and support team to manage the ongoing succession planning and ensure the continued success of the Boating Centre.

**Trevor Hall – Centre Manager**

**Independent Examiner's Report to the Trustees of**  
**14<sup>th</sup> Richmond "Viking" Scout Boating Centre**  
**Registered Charity 303822**

I report on the accounts of the Trust for the year ended 31<sup>st</sup> December 2023, which are set out on pages 8 - 9

**Respective responsibilities of trustees and examiner**

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act);
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act);
- to state whether particular matters have come to my attention.

**Basis of the independent examiner's report**

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair" view and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in, any material respect, the requirements:

- to keep accounting records in accordance with section 130 of the Charities Act: and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of 2011 Act:

or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Name: Stephen Alexander FCA

Address: 5, Cole Park View, Twickenham, TW1 1JW

Date: 3<sup>rd</sup> September 2024

**14th Richmond "Piking" Scout Boating Centre**

**Summary of Financial Activities**

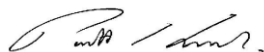
for the Period 1st January 2023 - 31st December 2023

	Unrestricted Funds	Designated Funds	Total	Total 2022
<b>Movements in Cash &amp; Bank</b>				
<b>Incoming Resources</b>				
Boating Activities & Fundraising				
- Great River Race	23,524			16,135
- Water Weekend	22,675	-	-	29,305
- General Boating Activities	3,571			1,696
- Insurance Claim (Pontoon)	-		-	
Boating Activities & Fundraising Total	49,770	-	49,770	47,136
Other Activities				
Associate Membership	3,310		3,310	2,635
General Activities & Voluntary Income			-	
Donations (inc Gift Aid)	5,211		5,211	6,240
Use of Premises - Contribution to Costs	10,146		10,146	5,880
Interest & Dividends	996		996	89
Other Income	35		35	1,130
<b>Total Incoming Resources</b>	69,468	-	69,468	63,111
<b>Outgoing Resources</b>				
<b>Direct Activities</b>				
Fundraising Expenses from Boating Activities				
- Great River Race	19,862			13,840
- Water Weekend	20,336			20,831
- Boat Repairs	2,842			3,019
- Boat Insurance	3,681			3,592
- Other Boating Activities	3,297			469
	50,017	-	50,017	41,751
Premises Costs	3,917		3,917	3,639
General Activities	-		-	69
Donations from Fund Raising			-	3,500
Total for Direct Activities	53,933	-	53,933	48,958
<b>Overheads &amp; Administration</b>				
Trustees & Executives Expenses	-	-	-	-
<b>Total Outgoing Resources</b>	53,933	-	53,933	48,958
<b>Net Incoming (Outgoing) Cash &amp; Bank</b>	15,535	-	15,535	14,152
<b>Total Movement In Funds</b>	15,535	-	15,535	14,152
<b>Funds Brought Forward</b>	88,465	-	88,465	74,313
<b>Funds Carried Forward</b>	104,000	-	104,000	88,465

**Balance Sheet**

	as at 31-Dec-23 £		as at 1-Jan-23 £
<b>Fixed Assets</b>	-		-
<b>Current Assets</b>			
Cash in Hand & at Bank	104,000		88,465
Total Current Assets	104,000		88,465
<b>Current Liabilities</b>	-		-
<b>NET ASSETS</b>	104,000		88,465
represented by			
Unrestricted Funds	104,000	Incoming £ 69,468	Outgoing £ ( 53,933 )
Designated Funds	-	-	-
<b>TOTAL FUNDS</b>	104,000	69,468	( 53,933 )

Signed



Treasurer  
**Patrick L Ducker BSc ACIS**



Manager  
**Trevor Hall**

**Notes to the Accounts:**

- The above accounts are prepared on an ongoing cash basis - no allowance is made for accruals or prepayments.
- The cost of purchase or refurbishment of the boats owned by the Boating Centre is expended in the year concerned, and the value is therefore not included among the Fixed Assets.
- The lease (999 years) of Boating Centre's Headquarters at The Hut, Retreat Road, Richmond, TW9 1NN is held by the Scout Association as Trustees, and are therefore not included among the Fixed Assets
- Richmond Central Ltd, have gone into liquidation. Contact has been made with the Administrators, who have confirmed that they will not be seeking payment of the "peppercorn" rent. Meanwhile a total of £4,296 was received as a final dividends against our claims for shortfalls in the building
- The deposits received for Water Weekend 2020, which had to be cancelled, less those repaid, are being held against future participation as Designated Funds

**Section E****Financial Review**

Brief statement of the charity's policy on reserves

The Centre's Management Committee considers that it should hold a sum equivalent to 12 months running costs and normal boating activities, circa £10k.

The Committee felt that it would be prudent to hold a reserve of £20k. against the possibility of an uninsurable event resulting in the loss of a boat. A further £22k is held to cover the routine replacement of equipment such as oars and PFSs. It is planned to replace Home Counties gig "Hercules", recently retired, at a cost of c.25k

The Centre had agreed to the development of a new HQ and the Centre Management Committee had set aside a fund of £15,000 to meet anticipated costs arising from the occupation of the new HQ. Approximately £7,500 of this has been expended. Further refurbishment of the heating system is planned.

The Committee was also aware of the possible need for remedial work on the doors of the Boat Arches for which it is responsible.

The Centre held reserves of approximately £51k. against these provisions at year end. This is above the level required for operating expenses and allows for some development.

Investment Policy

The Committee has adopted a risk adverse strategy to the investment of its funds. All funds are held in cash using only banks or building societies that are covered by the Financial Services Compensation Scheme

Transactions with Related Parties

The Centre Management makes regular use of the services of Mark Edwards, who is Adviser to the Centre, to build and repair the boats. The charges involved are regularly "market tested" to ensure that Best Value is realised.

Many of the users of the services of the Centre are part of Richmond District Scouts, though no special arrangements are made.

How expenditure has supported the key objectives of the charity;

The Centre Management regularly monitors the levels of bank balances and the interest rates received to ensure the Centre obtains maximum value and income from its banking arrangements. Occasionally this may involve using an account that requires a period of notice before funds may be withdrawn, before doing so the Centre's Management considers the cash flow requirements.

Plans for future periods



The new HQ was occupied from February 2012, although some parts were not completed until early 2013. The HQ has been made available to other community and charitable organisations to defray the running costs. The main focus, however, is to encourage more Scout Groups from outside the immediate area to use the facilities for short stays, whilst taking part in boating activities.

**Section G****Declaration**

**The trustees declare that they have approved the trustees' report above**

Signed on behalf of the charity's trustees

Signatures

Full Names

Trevor Hall

Patrick Ducker

Position

Chairman & Centre Manager  
1<sup>st</sup> October 2024

Treasurer  
1<sup>st</sup> October 2024

**14TH RICHMOND 'VIKING' SCOUT BOATING CENTRE**

England & Wales - Charity number 303822

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# Accounts

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## 14<sup>th</sup> Richmond 'Viking' Scout Boating Centre

### Trustees' Annual Report and Financial Statements 2022

From (start date) 

0	1	0	1	2	2
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 to end date 

3	1	1	2	2	2
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#### Section A Reference and administration details

Charity name **14<sup>th</sup> Richmond 'Viking' Scout Boating Centre**

Other names the charity is known by

Registered charity number (if any) 

3	0	3	8	2	2
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Charity's principal address 

<b>The Hut</b>
<b>Retreat Road</b>
<b>Richmond upon Thames</b>
<b>T W 9 1 N N</b>

Postcode:

#### **Names of the charity trustees who manage the charity**

All have served for the entire year

Trustee Name	Office (if any)	Dates acted if not for whole year
Trevor Hall	Centre Manager	
Vic Griffiths	Vice President	
Patrick Ducker	Treasurer	
Robin Corti	Secretary	
Sian Brightey		
Steven Brightey		
Nick Eaton		
Simon Hall		
Peter Hapgood		
Sandra May		
Chris Shaw		

#### **Names and addresses of advisers**

Type of advisor	Name	Address
Maintenance & Construction of boats	Mark Edwards	Bridge Boathouses, Richmond, Surrey, TW9 1TH

**Description of the charity's trusts**

Type of governing document	The Centre's governing documents are those of The Scout Association. They consist of a Royal Charter, which in turn gives authority to the Bye Laws of the Association and The Policy, Organisation and Rules of The Scout Association.
How the charity is constituted	The Centre is a trust established under its rules which are common to all Scouts.
Trustee selection methods	The Trustees are appointed in accordance with the Policy, Organisation and Rules of The Scout Association.
Additional governance issues	The Centre is a unit of the Richmond upon Thames District and is managed by the Centre Management Committee, the members of which are the 'Charity Trustees' of the Centre which is an educational charity. As charity trustees they are responsible for complying with legislation applicable to charities. This includes the registration, keeping proper accounts and making returns to the Charity Commission as appropriate.
Policies and procedures adopted for: a) the induction and training of trustees; b) trustee' consideration of major risks and the systems and procedures to manage them	<p>The Committee consists of 1 District representative, Centre Manager, Treasurer and Secretary together with appointed boat instructors and other co-opted individuals and meets every 2 months.</p> <p>The Centre Manager is responsible for day-to-day management decisions, any significant decisions regarding financial outlay or centre policy changes would be agreed by a minimum of three members of the Executive committee, including the Centre Manager and Treasurer and reviewed as soon as possible at the next full meeting, where it would have to be agreed by a majority of Trustees.</p> <p>This Centre Management Committee exists to support the Centre Manager in meeting the responsibilities of the appointments and is responsible for:</p> <ul style="list-style-type: none"> <li>- The maintenance of Centre property;</li> <li>- The raising of funds and the administration of Centre finance;</li> <li>- The insurance of persons, property and equipment;</li> <li>- Centre public occasions;</li> <li>- Assisting in the recruitment of leaders and other adult support;</li> <li>- Appointing any sub committees that may be required;</li> <li>- Appointing Centre Administrators and Advisors other than those who are elected.</li> </ul>
Risk and Internal Control	<p>The Centre Management Committee has identified the major risks to which they believe the Centre is exposed, these have been reviewed and systems have been established to mitigate against them. The main areas of concern that have been identified are:</p> <p><b>Damage to the property and equipment.</b> The Centre has sufficient contents insurance in place to mitigate against permanent loss.</p> <p><b>Injury to leaders, helpers, supporters and members.</b> The Centre, through the capitation fees paid for through the young people membership, benefits from the Scout Associations national accident insurance policy. Risk Assessments are undertaken before all activities.</p> <p><b>Reduced income from fund raising.</b> The Centre is primarily reliant upon income from fees and fundraising. The Centre does hold a reserve to ensure the continuity of activities should there be a major reduction in income. The Committee could raise the value of fees to increase the income to the group on an ongoing basis, either temporarily or permanently, increase the participation from its client base or seek additional funding from the parent Scout District.</p>

**Reduction or loss of leaders.** The Centre is totally reliant upon volunteers to run and administer the activities of the Centre. If there was a reduction in the number of leaders to an unacceptable level in the group as a whole then there would have to be a contraction, consolidation. In the worst case scenario the complete closure of the Centre.

**Reduction in use of Centre.** The Centre provides activities for all young people aged 6 to 18 within the scout movement and to other voluntary groups/charities in the community. If there was a reduction in use of the Centre as a whole then there would have to be a contraction, consolidation. In the worst case scenario the complete closure of the Centre.

**Financial Control.** The Centre has in place systems of *internal controls* that are designed to provide reasonable assurance against material mismanagement or loss, these include 2 signatories for all payments and comprehensive insurance policies to ensure that insurable risks are covered.

**Section C Objectives and activities**

Summary of the objects of the charity set out in its governing document

The objectives of the Centre are as a unit of the Scout Association. The Aim of The Scout Association is to promote the development of young people in achieving their full physical, intellectual, social and spiritual potentials, as individuals, as responsible citizens and as members of their local national and international communities. The method of achieving the Aim of the Association is by providing an enjoyable and attractive scheme of progressive training, based on the Scout Promise and Law and guided by adult leadership.

Public benefit statement

The Group meets the Charity Commission's public benefit criteria under both the advancement of education and the advancement of citizenship or community development headings.



## 14<sup>th</sup> Richmond *Hiking* Scout Boating Centre

### Annual Report for 2022

#### Summary

We started the year with the sad news that our long-time Group President (Bamber Gascoigne) had passed away, Bamber was a great supporter of river activities for the young and also started the Skerryies4Schools organisation which 14th also supports.



After the almost total shutdown- of activities in 2020 and 20, we have restarted all boating and permit assessment/training again. This took some careful planning so we could refresh our instructor skills after such a long hiatus. The restart happened fairly slowly as we adjusted our safety policy to have two instructors per boat but we ramped up to normal level of activity by the middle of the season

The Bench Blister Rowing Club (magistrates and court staff from South West London) continue to use our facilities and contribute to our funds as well as supporting the Centre activities.

Finally we have managed to find significant alternative funding through use of our Centre by Film companies and an Art class.



#### Water Activities, Assessments and training

Scout Adventurous Activity Permit assessments have continued and a number of new permits and renewals completed, including four permits for Young People allowing them to do their Duke of Edinburgh expedition.



#### Normal evening boating sessions

The evenings from Start of May to August were quite busy with boating outings on Jubilant and other boats on three to four evenings a week.

The crews were made up of all age ranges from six year old Beaver Scouts to eighteen plus Scout leader/Network members.

The first outing was by a Group from Steeple Ashton Guides who also stayed in our Scout Centre for a weekend visit.

In total we took out around 500 young people, plus 150 leaders. This is significantly down on pre-pandemic numbers, but does not include the regular use of our boats (2-3 days a week - all year round ) by associated adult groups.



### Public AED



Public AED was fitted outside the boat arches at the start of 2019 (championed by 14th Richmond and Mark Edwards, and funded by the Dolan trust)– This is still the only public AED available for the whole of the Richmond Waterfront and surrounding area.

14th Richmond are responsible for maintaining the checking log once a month, and organising batteries and pads when they get out of date.

## Events

### Water Weekend



The Water Weekend as usual run at Thames Young Mariner boating Center in Ham, was very popular and went smoothly. We allowed an increased attendance as this was the first big District event after the pandemic, so we had 240 young people and about 60 Leaders and organisers. The catering and general administration was centralised with the District Team organising the catering and equipment (largely from the 14th Richmond Store) . We had a visit from the County



Commissioner Owen Purcel who was very impressed with the organisation and range of water activities from raft building, sailing, kayak , open canoes, paddleboarding and Rowing on the river (up through Teddington Lock and back)

### Great River Race

The last event of the Season is the Great River Race. The 14<sup>th</sup> Richmond SBC organise and run the camping location at TYM with the support of the District team, and most of our boats take part in the race itself. The Jubilant with its Crew, and our Cutters and gigs , we also have a team from Bensham Manor School for young people with Complex needs.

This event is good publicity for Richmond Scouts, and a great fund-raising opportunity.

## Platinum Reflections

The Jubilant Crew including some of our instructors took part in the Platinum reflections event, in London, in memory of our late Queen Elizabeth II .



## Fund Raising

After the decision to stop attending the Richmond May Fair due to the limited manpower , we looked for other sources of income. We successfully publicised the centre facilities and have had many bookings by production companies filming around Richmond (many well known productions) , this largely offset the loss of the May Fair income. We also now have a regular user once a week running an art class, which again brings in needed income.

## Repairs and maintenance

Costs of maintaining our fleet of boats continues to be a large part of our annual expenditure, we try to get as much voluntary help, however rely on our local boat builder for the specialist tasks.

Currently we have an annual schedule of preventative maintenance to protect the boats from deterioration during the winter months.

## Boats



We have the use of Jubilant, and own Two Thames Watermans Cutters, Two Skerries and Three gigs, plus our two motorboats Robin Arundel (the work boat) and Robin Rescue a safety boat. We intend to try to sell or transfer our Home Counties gig Hercules to another Scout Group as usage has dropped significantly.

## Plans for 2023

We hope to get back to our normal level of boating activities in 2023. Increasing the promotion of the Scout Centre as a source of income, continuing to organise the Scout Water Weekend and the Great River Race. We are preparing a plan to increase our instructor and support team to address attrition due to ill health and age.



**Trevor Hall – Centre Manager**

**Independent Examiner's Report to the Trustees of**  
**14<sup>th</sup> Richmond "Viking" Scout Boating Centre**  
**Registered Charity 303822**

I report on the accounts of the Trust for the year ended 31<sup>st</sup> December 2022, which are set out on pages 8 - 10

**Respective responsibilities of trustees and examiner**

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under section 145 of the 2011 Act);
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act);
- to state whether particular matters have come to my attention.

**Basis of the independent examiner's report**

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair" view and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in, any material respect, the requirements:

- to keep accounting records in accordance with section 130 of the Charities Act: and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of 2011 Act:

or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Name: Stephen Alexander FCA

Address: 5, Cole Park View, Twickenham, TW1 1JW

Date: 16<sup>th</sup> October 2023

## 14th Richmond "Piking" Scout Boating Centre

### Summary of Financial Activities for the Period 1st January 2022 - 31st December 2022

	Unrestricted Funds	Designated Funds	Total	Total 2021
<b>Movements in Cash &amp; Bank</b>				
<b>Incoming Resources</b>				
Boating Activities & Fundraising				
- Great River Race	16,135			
- Water Weekend	29,305	-	-	
- General Boating Activities	1,696			
- Insurance Claim (Pontoon)	-		-	
	47,136	-	47,136	
Other Activities				
Associate Membership	2,635		2,635	2,520
General Activities & Voluntary Income			-	200
Donations (inc Gift Aid)	2,740	3,500	6,240	50
Use of Premises - Contribution to Costs	5,880		5,880	10,210
Grants ( without restrictions)	-		-	8,097
Grants/Donations for Skerry			-	-
Interest & Dividends	89		89	7
Other Income	1,130		1,130	50
	59,611	3,500	63,111	21,134
<b>Total Incoming Resources</b>				
<b>Outgoing Resources</b>				
<b>Direct Activities</b>				
Fundraising Expenses from Boating Activities				
- Great River Race	13,840			
- Water Weekend	20,831			1,099
- Boat Repairs	3,019			518
- Boat Insurance	3,592			3,805
- Other Boating Activities	469			378
	41,751	-	41,751	5,800
Cost of purchase: Fanmaker (transfer to designated funds from pfy)	8,000	( 8,000 )	-	10,500
Purchase of Assets - Other			-	-
Premises Costs	3,639		3,639	2,784
Repayment of Loan			-	-
General Activities	69		69	-
Donations from Fund Raising		3,500	3,500	-
	53,459	( 4,500 )	48,959	19,084
Total for Direct Activities				
<b>Overheads &amp; Administration</b>				
Trustees & Executives Expenses	-	-	-	-
	53,459	( 4,500 )	48,959	19,084
<b>Total Outgoing Resources</b>				
<b>Net Incoming (Outgoing) Cash &amp; Bank</b>	6,152	8,000	14,152	2,050
	6,152	8,000	14,152	2,050
<b>Total Movement In Funds</b>				
<b>Funds Brought Forward</b>	82,313	( 8,000 )	74,313	72,263
<b>Funds Carried Forward</b>	88,465	0	88,465	74,313

**14th Richmond "Piking" Scout Boating Centre  
Balance Sheet**

	as at 31-Dec-22 £		as at 1-Jan-22 £
<b>Fixed Assets</b>	-		-
	-----		-----
	-		-
<b>Current Assets</b>			
Cash in Hand & at Bank	88,465		74,313
	-----		-----
Total Current Assets	88,465		74,313
	-----		-----
	-		-
<b>Current Liabilities</b>	-		-
	-----		-----
<b>NET ASSETS</b>	88,465		74,313
	=====		=====
represented by			
Unrestricted Funds	88,465	Incoming £ 59,611	82,313
Designated Funds	0	Outgoing £ 3,500	( 8,000 )
	-----		-----
<b>TOTAL FUNDS</b>	88,465	63,111	74,313
	=====	=====	=====

Signed



Manager  
**Trevor Hall**  
16th October 2023



Treasurer  
**Patrick L Ducker**  
16th October 2023

**Notes to the Accounts:**

- 1) The above accounts are prepared on an ongoing cash basis - no allowance is made for accruals or prepayments.
- 2) The cost of purchase or refurbishment of the boats owned by the Boating Centre is expended in the year concerned, and the value is therefore not included among the Fixed Assets.
- 3) The lease (999 years) of Boating Centre's Headquarters at The Hut, Retreat Road, Richmond, TW9 1NN is held by the Scout Association as Trustees, and are therefore not included among the Fixed Assets

Brief statement of the charity's policy on reserves

Centre's Management Committee considers that it should hold a sum equivalent to 12 months running costs and normal boating activities, circa £10k.

The Committee felt that it would be prudent to hold a reserve of £20k. against the possibility of an uninsurable event resulting in the loss of a boat. A further £22k should be held to cover the routine replacement of equipment such as oars and PFSs.

The Centre had agreed to the development of a new HQ and the Centre Management Committee has set aside a fund of £15,000 to meet anticipated costs arising from the occupation of the new HQ. Approximately £7,500 of this has been expended.

The Committee was also aware of the possible need for remedial work on the doors of the Boat Arches for which it is responsible.

The Centre held reserves of approximately £51k. against these provisions at year end. This is above the level required for operating expenses and allows for some development.

Investment Policy

The Group does not have sufficient funds to consider longer term investments. The Group has therefore adopted a risk averse strategy to the investment of its funds. All funds are held in cash using only banks or building societies that are covered by the Financial Services Compensation Scheme

Transactions with Related Parties

The Centre Management makes regular use of the services of Mark Edwards, who is Adviser to the Centre. The charges involved are regularly "market tested" to ensure that Best Value is realised.

Many of the users of the services of the Centre are part of Richmond District Scouts, though no special arrangements are made.

How expenditure has supported the key objectives of the charity;

The Centre Management regularly monitors the levels of bank balances and the interest rates received to ensure the Centre obtains maximum value and income from its banking arrangements. Occasionally this may involve using an account that requires a period of notice before funds may be withdrawn, before doing so the Centre's Management considers the cash flow requirements.

Plans for future periods

The new HQ was occupied from February 2012, although some parts were not completed until early 2013. The HQ has been made available to other community and charitable organisations to defray the running costs. The main focus, however, is to encourage more Scout Groups from outside the immediate area to use the facilities for short stays, whilst taking part in boating activities.


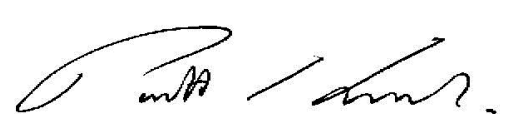
## Section G

## Declaration

**The trustees declare that they have approved the trustees' report above**

Signed on behalf of the charity's trustees

Signatures

Full Names

Trevor Hall

Patrick Ducker

Position

Chairman & Centre Manager  
16<sup>th</sup> October 2023

Treasurer  
16<sup>th</sup> October 2023