



Centre for Research and Innovation in Social Policy and Practice (CENTRIS)
Charity No. 299877 and Company No. 2277906 **Annual Report**

A review of activities from
August 2021 to July 2022

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Introduction

This is the 2021-2 Annual Report of **CENTRIS** (officially known as the Centre for Innovation in Social Policy and Practice Ltd). This is Charity No. 299877 and Company No. 2277906.

CENTRIS is an independent not-for-profit organisation committed to the identification and development of innovative social policy and practice.

The period reviewed runs from 1 August 2021 to 31 July 2022.

Objects

CENTRIS was established in 1988. Its mission is to support innovative social policy and practice. Its method is to work with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives.

Its constitution describes charitable objects 'for the benefit of the public to advance education, to promote the relief of sickness and the preservation of health and to promote the relief of poverty, in particular by promoting research into the role of individual self-awareness, self-development and personal responsibility in these fields, and the dissemination of the useful results of that research'.

Methods

CENTRIS works with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives. The CENTRIS method develops policy and practice solutions using a combination of theoretical, empirical and evaluative approaches.

A central philosophy is to work closely with the people responsible for implementing solutions.

CENTRIS works both nationally and internationally on a wide range of matters including social services, civil society, economic development, philanthropy, and governance.

Achievements

Since its inception, CENTRIS has completed more than 300 successful projects involving more than 50 different funders, including the Ford Foundation, C.S. Mott Foundation, Bertelsmann Foundation, the European Foundation Centre (now known as Philea), Charities Aid Foundation Southern Africa, Commonwealth Foundation, Greater New Orleans Foundation, British Government, British Embassies, British Council, WINGS and many others.

Work programme in 2021-2

In addition to maintaining our work programme during 2021-2, trustees have spent significant time in planning the closure of the charity in 2024.

A key focus has been how to bring the key work programmes - 'rethinking poverty', 'the role of institutional philanthropy' and 'community philanthropy' - to completion in a way that leaves a legacy so that others can take the work forward from a sound platform to advance a good society.

In previous reports, we have kept the three strands of work separate, but we intend to join them up in advance of completion, so that we can develop a joined-up narrative of a good society based on fairness and justice, together with an articulated method of how to achieve it. In the current report we begin this process by setting out this might be done. We begin with work in the UK, move to work internationally and then begin to join the two together.

Work in UK

Our main work in the UK focuses on [Rethinking Poverty](#). A five-year research programme conducted by the Webb Memorial Trust uncovered five principles of a good society which, if implemented, would eradicate poverty. These were described in a [book](#) published by Bristol University Policy Press in 2017. Following this, a [hub for discussions](#) was set up in 2018 to compile resources to develop the ideas further with the goal of supporting the development of a good society without poverty in the UK.

In our last annual report, we noted how the Rethinking Poverty website now contains much of the raw material for the kinds of changes to enable us to thrive in the 21st century. The immense range of the ideas shows that much energy from many quarters is being expended to help us escape from the mess that UK society is in.

To take this forward, we published the beginnings of an action plan in [Rethinking poverty: what needs to change?](#) in June 2021. The premise was that that no single person, no single organisation and no single idea can deliver a credible plan for a good society. We need a configuration of people and organisations to deal with the complexity of issues before us. We need to join together matters of the economy, the environment, and society in ways that offer a new way of deciding and doing, whilst focusing on what really matters to people. A network of different approaches undertaken by different people and organisations, each connecting with each other through a central thread, is necessary to address complex problems which contain multiple interacting factors that cannot be individually distinguished.

This means that any intervention addresses entire systems, rather than taking a piecemeal approach. This implies an intersectional approach, so that any single intervention is integrated with approaches such as [green economics](#), [new ways of doing](#)

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democracy, people-led public services, community food systems, safety on the streets for women, basic income, community wealth building and other inspirational ideas.

To implement this approach, we partnered with TCPA to produce a consultation paper called *Practical hope*. We conducted interviews with other prospective partners and followed these up with online group discussions. We then invited participants to a face-to-face meeting in Letchworth in November 2021.

The meeting revealed both the difficulty of the task facing us and also enthusiasm for undertaking it so that we could develop a narrative based on three core themes:

1. The promotion of human thriving as the core principle for society
2. A vibrant democracy to support human thriving and provide the basis for social organisation
3. A mutualised economy to support human thriving and democracy

To be successful, this work would need to meet four tests. The first is to be theoretically sound; the second to be empirically robust; the third to be practically achievable; and the fourth to be seen as relevant to people working towards the society they want in many different settings. To attract interest, the work would need to be produced in a variety of formats to include film and other visual material. Further details of the approach can be found in Developing a shared framework for a hopeful future, which was the formal report of the meeting, together with further reflections contained in Steps towards a better world.

Following the meeting, online discussions were held, both with the Letchworth group and with people who had been interested to attend the meeting but who could not make the date. As a result of these discussions, we published Come dancing with systems and invited others to take part in the discussions. In the meantime, the TCPA drafted papers on the on the three key issues: flourishing lives, democracy and economy, and held online discussions with planners to review them. Barry Knight set out this emerging framework during a keynote address to Action on Poverty conference organised by Staffordshire University in June 2022.

The next stage was to hold a three-day study trip to Hull. People who attended the Letchworth gathering, plus selected others, were invited to meet people from local community organisations to discuss how the themes of flourishing lives, democracy and economy were playing out in their work. It became evident that emerging community initiatives in Hull are pioneering vibrant models of a good society in their work and that by scaling up their work we could transform the landscape of society to ensure that everyone enjoys a flourishing life. The idea that a good society is already here is not a new one and has been used in the film 2040, which could inspire how this work is presented.

In its workplan for 2022-3, Centris will develop this work further in three main ways. The first will be to review work already undertaken to distil relevant learning. The second will be to complete projects that are currently underway. The third will be to consider what other work is necessary to fill the gaps in the narrative.

Review of past work: We will conduct a content analysis of material already collected. This will involve mining Rethinking Poverty for approaches that have potential for fostering flourishing lives, particularly those that relate to democracy and the economy. We will also examine unpublished material from our research in other contexts and take account of relevant literature (e.g., Ruth Lister's *The Good Society* and Sue Goss's *Garden Mind*) and practical work by other organisations (e.g., the 'assets, capacities and trust' framework developed by the Global Fund for Community Foundations). This will produce a compendium of promising examples and may suggest the key areas for investment to bring emergent systems into the mainstream.

Enhancing work underway: We will enhance its support for practical initiatives to foster flourishing lives. In so doing, we will give priority to initiatives that demonstrate the agency of local people to develop the communities they want and where there is evidence of emergent systems change from the ground up.

Having been impressed with the progress over a five-year period from 2017 to 2022, we will continue to support the efforts of people in Hull. This has been designed to shift power to local people so that they could create the community they want from the bottom up. It has a range of community engagement techniques, including travelling conversation couches and a wishing-washing tree, helped to build trusting relationships between local people, practitioners and people of influence across the city. In turn, this enabled community activists and authorities to work towards creating a powerful vision of the #thehullwewant.

The journey has uncovered innovative ways to collect information from many different people in the community. Systematic analysis of the data by staff at the University of Hull persuaded the council and health authority about how local people need to be at the heart of strategies and initiatives, including in the creation of a new Poverty Truth Commission designed to make a real difference to living standards in Hull. Our experience validates the idea of investing in emerging systems to build the society we want. A key is to support local people in building the city they want, rather than determining what they should do.

In the autumn of 2022, we will support the launch of the 'right to grow' campaign in the city to be hosted by HU4, which will be attended by Emma Hardy, MP. The work will be written up and the event included in the film. It is hoped that this work will feature in a book to be edited by Sarah Page and Katy Goldstraw of Staffordshire University and published by Palgrave.

In a second locality, this time in Tyne and Wear, we will promote winners of the [Janette Kirton-Darling Memorial Prize](#). The prizes are for community organisations in Tyne and Wear that have demonstrated outstanding leadership, creativity and impact in shifting power to people whose voices are rarely heard in society. Such organisations often act as lifelines for people in communities that have seen economic decline over the years.

The prize was planned to take during 2020 but could not be implemented until April 2022 because of the restrictions caused by the pandemic. Entries closed in July 2022, judging is underway, and the results will be announced in the autumn. Prize winners will be invited to a presentation and senior politicians to be organised by Tyne and Wear Citizens. The work will be recorded both in written and in video format, and the results of the work used to illustrate the power of imagination and practical creativity at local level.

We will also draw on the work of the Orwell Trust to understand to support local communities from the perspective of children and young people. We have supported the Trust in the past two years to run its Youth Prize. Building on the 2020 theme 'The future we want', the theme for the 2021 prize was 'A new direction: starting small'. The idea behind the title was to encourage young people to think about their relationship to the public sphere and through their everyday life - the objects around them, the people they encounter, and the actions and networks that they believe will improve the world they inhabit. The inspiration behind this framing was George Orwell's idea that only by paying close attention to what is 'in front of one's nose' could the ordinary citizen equip themselves to resist the barrage of political propaganda they are subjected to and see more clearly what steps were necessary to make the world a better place.

The 2021 prize attracted 667 applicants (down from 1206 in the previous year). Highly commended entries were published on Rethinking Poverty. These included contributions from [Marnie Rauf](#), [William Walker](#) and [Jude Leese](#). Other contributions are described in the report of the [award ceremony](#). The Orwell Youth Trust is producing a report on how the concerns of the entrants what they describe as a 'unique sociological vantage point into how young people engage critically with political and social issues'. The report will give insights into factors relevant to enabling young people to live flourishing lives.

Considering new work: We will also add to our research portfolio if we need to fill gaps in our understanding. Possibilities include extending work on community initiatives in Stoke and Belfast and developing surveys and focus groups to test emerging hypotheses about the importance of investing in emergent systems arising from the work.

As results emerge, we will disseminate them through Rethinking Poverty. We will also arrange consultations with civil society organisations, funders, academics and politicians to discuss how some of the findings may be used creatively. Feedback from these consultations will be used to refine the narrative.

To support this process, we will develop a communications strategy to ensure attractive and accessible outputs alongside heavyweight and rigorous research reports and publications.

We will work together with TCPA to bring together findings in a conference called 'Tomorrow' in early summer 2023. We will help with the development of other conferences and are in conversations with Compass, Alliance, and Staffordshire University.

For the longer term, we will consider how to make our work available through a common platform so that its influence can become widely available.

International work

CENTRIS has supported efforts designed to improve the effectiveness of philanthropy for many years. While philanthropy does much to foster the support of small projects that add value at the margin of society, historically there has been little understanding about how the field might come to see itself as investing in emergent systems to deliver a good society.

We have approached this through two main angles. The first has been to offer support to institutional philanthropy (by which we mean independent foundations where the original donor is no longer alive, or, if the donor is living, where there is a substantial staff and other infrastructure to manage the giving¹). The second is to offer support to the community philanthropy movement (which is made up of both new kinds of institutions - including community foundations, women's funds, environmental funds, LGBTQI funds, and national public foundations - and new ways of working, such as participatory grantmaking, giving circles and community asset mobilization to transfer control, resource, voice agency and power to local communities²).

To date, we have treated institutional philanthropy and community philanthropy as separate workstreams. However, developments in the past year suggest that now is an opportune time to bring them together. We will do so in our plans for 2022-3.

In the next sections of this report, we first will describe progress on institutional philanthropy, then community philanthropy, and then move on to the process for bringing them together into a single workstream.

Work with institutional philanthropy: This has involved support to a range of key organisations with similar values that are committed to enhancing the system. Partnerships lasting several years have been formed with: Alliance, Arab Refu...

¹ Powell, A., Seldon, W., & Sahni, N. (2019) 'Reimagining Institutional Philanthropy', *Stanford Social Innovation Review*, 17(2), B13-B18. <https://doi.org/10.48558/H6R6-7P66>

² See <https://globalfundcommunityfoundations.org/what-we-stand-for/community-philanthropy/>

Initiative, Ariadne, Bertelsmann Foundation, CAF Russia, Candid (formerly Foundation Center), Commonwealth Foundation, C.S. Mott Foundation, Ford Foundation, Foundations for Peace, Grantmakers East, Philea (formerly EFC and Dafne), National Foundation for Civil Society Development Croatia, New World Foundation, PSJP, Potanin Foundation, and WINGS.

These partnerships have yielded many outputs, including reports, conferences, articles and books. The outcomes have helped to introduce changes to the systems in which philanthropy works. For example:

- The '4Cs' developed with WINGS and Dafne produced a system to assess the value of philanthropy support organisations
- The production of a 'data charter' in association with WINGS and the Foundation Center
- In collaboration with PSJP, significant developments in the understanding of the value of social justice philanthropy that addresses issues of poverty, inequality, racism, gender inequity, refugees and other forces that prevent people living flourishing lives
- A series of conferences at EFC (now Philea) have led to increased learning on a variety of topics including impact, risk, learning, societal change, and collaboration
- Special issues in Alliance on collaboration, the value of grants, the rise of community philanthropy and peacebuilding.
- The development of ecosystem thinking in philanthropy with WINGS, Philea, PSJP through publications, conferences and workshops
- Significant surveys on SDGs, peacebuilding, civil society in Croatia, social justice, power, the desire for support from foundations in Central and Eastern Europe and many other topics
- Learning circle publications on [defining key concepts](#) including dignity, leadership, resilience, compassion, measuring change, and sustainability and a ground-breaking retreat on a good society

Work with community philanthropy: For 13 years, we have supported the development of community philanthropy, an approach which stresses the importance of communities having their own assets, capacity and trust so that they can become stronger and resilient. The instigator and the inspiration behind this work is the Global Fund for Community Foundations which is spearheading development in the field through highly effective methods. We have also worked with the Aga Khan Foundation, CAF Russia,

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Cleveland Community Foundation, Community Foundations of Canada, Community Foundation of Northern Ireland, City University of New York, Greater New Orleans Foundation.

Notable achievements from this work have always involved many partners and our role has been to support others while using creative technologies. The lead is given by the Global Fund for Community Foundations and its ever growing network of organizations. The influence has now grown to the point that is seen as one of the most successful campaigns in the field. This has been the result of a long process. Important milestones include:

- More than the Poor Cousin? The Emergence of Community Foundations as a New Development Paradigm (2010)
- The new public philanthropy (2011)
- A different kind of wealth (2012)
- The value of community philanthropy (2012)
- Global Alliance for Community Philanthropy (2013)
- The Community Foundation Atlas (2014)
- The development of the ACT (asset, capacities and trust) framework for assessing community philanthropy
- The Global Philanthropy Summit (2016)
- Pathways to Power Symposium (2019)
- Systems to #ShiftThePower publication (2019)
- Measuring What Matters publication (2020)
- Giving for Change (2021)
- Community Philanthropy in the time of Covid (2022)

For many years, our efforts remained invisible – as suggested by the title of a publication we co-authored in 2010 called *More than the Poor Cousin? The Emergence of Community Foundations as a New Development Paradigm*.

In the past five years, however, progress has been remarkable. In December 2016, we helped to organise the Global Summit on Community Philanthropy in Johannesburg and co-edited a Special Issue of Alliance Magazine called *The Rise of Community Philanthropy: #ShiftThePower*. In our lead article for this issue, we coined the use of 'durable development', which means that unless local people take the lead in their solutions, no amount of development assistance will lead to sustainable results.

Since then, the term 'durable development' has become part of a movement in which Africans threw off their dependency on aid and was used as the leitmotif of the 20th anniversary of the Kenya Community Development Foundation. We helped to support the Global Alliance in Community Philanthropy, a coalition of major donors working to ensure that more of development aid is placed into the hands of local organisations. In

2019 we wrote this process up and published it. We also helped to organise a symposium in London to disseminate the results of the work.

An outstanding issue is how to measure the effectiveness of the approach. Beginning in 2018, we worked on the topic with GFCF and later the Foundation Center (now renamed Candid) to devise how a new approach could be applied across the world. Meetings to develop the approach were held in New York, Nepal, Washington, British Columbia, Moscow, Oaxaca and London. A consultation paper called 'Measuring what matters' was published in October 2020. Based on a review by 130 civil society activists about how they would like their work to be measured, the results suggest new ways of conducting monitoring and evaluation. This is being followed up with learning circles of key actors organized by GFCF.

The process has had considerable influence. The approach is being used as part of a €26m Dutch Ministry funded project called 'Giving for Change' and has attracted the attention of people from the American Evaluation Society. A publication called Assets, Capacity, Trust reports on the application of the method to community foundations in Russia. There is interest in setting up a community of practice to develop the learning further. Online workshops have been held in Brazil and in Russia. In a poll held by Alliance magazine in the summer of 2021, the growth of community philanthropy was voted by readers as the most exciting development in philanthropy.

Joining up our work on philanthropy: A significant project undertaken in the past 18 months demonstrates the need for the integration of community philanthropy and institutional philanthropy. A study funded by the H & S Davidson Trust which we have helped to conduct called 'Increasing the impact of international development' demonstrates a requirement for complete overhaul of the entire system which philanthropy operates in. There are now increasingly vociferous demands to decolonise philanthropy, by addressing racism, emancipating women and reimagining INGOs. These perspectives come together in #ShiftThePower movement, which brings community philanthropy to the fore.

The study will be published in September 2022. An article setting out the main findings will be published in Alliance. This sets out the H & S Davidson Trust's plans to disseminate the results of the research and to encouraging a process of reform in the sector. There will be a six-month period of consultation, leading to a conference to be held in association with Alliance in February 2023.

Towards a legacy

To develop our legacy, it is important that we integrate work in the UK with work internationally, so that we can develop a common thesis that builds on learning from both domains. There are six main reasons:

1. Common problems. The UK may be composed of islands, but this does not insulate us from problems such as the pandemic, climate change, supply chain

failures, conflict, refugees, economic security and failing social systems and services. Many of the problems we face in the UK require an international solution.

2. Solutions on offer are failing both in the UK and internationally because the remedies are derived from an out of date paradigm. Dating from the 1940s, intervention strategies were based on the leitmotif that the 'gentleman in Whitehall knows best'.³ This approach informed the worldview that determined plans following the Second World War and is exemplified by the Beveridge Report (1942), the Bretton Woods conference (1944) and President Truman's inauguration speech of 1949. Post-war strategies of social and economic development, from the Marshall Plan onwards, exemplified immense confidence that the world could be ruled from the top down through a combination of goodwill, international cooperation, and new institutions.
3. While being reasonably effective for 30 years, the approach fell apart in the 1970s as the market replaced the state as the main guiding force in the world and undermined the public sphere. In the UK, the welfare state was much reduced from the 1980s onwards and the Bretton Woods arrangements that had enabled nation states to run their affairs in a climate of global financial stability ended.
4. Efforts to end poverty have failed both in Britain and internationally. Widespread poverty is found in both places. While historically poverty has been less marked in the UK, with the standard measure of poverty based on relative criteria (less than 60 per cent of the median income) while the international standard has been based on absolute criteria (living on \$1.90 per day), it is clear that absolute poverty is increasingly relevant in the UK as more and more people resort to foodbanks. Even in the best of times, the bottom quintile of the population has always been excluded from normal life in the UK.
5. Following the lessons of systems theory, most particularly the principle of requisite variety, the solutions to the crises we face must be more complex than the crises themselves. It follows that the interventions cannot rely on simple linear transfers from the top-down but require multiple interventions both from the top-down and from the bottom-up as well as all points in between. Given that borders between countries in the world are porous, it follows that we need solutions from everywhere in the world. The UK cannot be hermetically sealed.

³ The original quotation for this is 'In the case of nutrition and health, just as in the case of education, the gentleman in Whitehall really does know better what is good for people than the people know themselves.' It comes from Douglas Jay's 1937 book *The Socialist Case*, London: Faber and Faber, p. 317

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6. Our research suggests that there is much to be learned from other countries, both to find common solutions to the crises that we face and also to find ways in which people can live flourishing lives. Adopting new approaches will require a change of mindset - away from narrowly financial and competitive ways of organizing society to wider and more open-hearted models such as Ubuntu in South Africa or Buen Vivir in Latin America. We have explored some of these models in the context of our work with #ShiftThePower and in PSJP and Foundations for Peace learning circles on topics such as resilience, peacebuilding and compassion that demonstrate the power of co-operative energy, though there much to be done. This work has shown the power of Bohm Dialogue.

The key method to be used in developing the integration of the work is a process of 'create and adjust'. The thesis underpinning the legacy will emerge naturally through the process of dialogue and will be developed with a group of people who co-own it and use it in their work, test it out and refine it so that it emerges as part of collective consciousness. There will need to be some outputs (e.g., articles and papers, as well as video output, and maybe a more learned book), but the key task is to begin to affect the way people think and talk as a way of natural evolution.

We will support several core groups to organise the dialogues and to draw lessons together to produce an overarching narrative. We will use processes that are already in place or planned to achieve this, including the group who began to meet at Letchworth in November 2021, PSJP learning circles, We Contain Multitudes, and Foundations for Peace. The processes leading to the H & S Davidson Trust conference in February 2023 and the Tomorrow conference in early summer 2023 will be particularly helpful in crafting the narrative.

Our series of dialogues should produce some agreements so that there is a critical mass of people in favour of a thesis about how to achieve flourishing lives for people that leads to new understandings of how to invest in emergent systems to produce the results we want. So far as is possible, we will embed these ideas into the work programmes of key institutions so that they take root into practice. This may produce a common platform of principles and practice that can ensure that work continues beyond our lifetime as an organisations

Structure and operations

The effectiveness of CENTRIS depends on an energetic group of associates, and volunteers, combined with extensive use of modern technology, and oversight from a skilled group of trustees:

- Roy Evans (Chair)
- Andrew Webster
- Hélène Turner

Barry Knight is Secretary to the Trustees, Mike Clark provides assistance, support and administration services. Kevin Briggs is currently appointed as auditor.

Finance

The audited accounts for 2021 - 2022 show that CENTRIS remains in a healthy financial position. Reserves stood at £371,928 the end of the financial year on 31 July 2022. £334,901 being 'unrestricted' £37,027 being 'restricted'. Funds in the current account address immediate cash flow requirements, the balance is in an interest-bearing deposit account.

Summary of accounts 2021 - 2022 (year ending 31st July 2022)

Income	£	Expenditure	£
Grants	0.00	Exchange Rate gains	0.00
Investment	357	Project Costs	45884
Fees, sales etc.	19121	Administration	20772
Donation	489	Office costs	10429
		Accommodation	22507
		Sundry	151
Totals	19967		99743
Tangible Fixed Assets	3218		
Net Current Assets	368710		
Net Assets			

Trustees' policy is to have a level of resources sufficient for effective financial management, generally regarded as having sufficient money to cover expenditure for one-year's work in advance. Trustees have decided to reduce the reserves in the coming years, with a view to spending down all resources by 2024.

Risks and resources

Having conducted a review of risks, the main risk identified was the danger of closing down without having left a legacy worthy of the effort expended in pursuit of our charitable objectives over the years.

To manage this risk, trustees will monitor the work carefully and will conduct a major review of progress towards the end of the financial year 2022-3.



K. E. BRIGGS
Chartered Accountant

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COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-23

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

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Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
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**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2023.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board,

B. KNIGHT - SECRETARY

CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-23

	Notes	2023	2022
		£	£
INCOME			
ADMINISTRATIVE EXPENSES		45076	19967
		<u>123253</u>	<u>99743</u>
(DEFICENCY) FOR THE YEAR	2	-78177	-79776
DEVELOPMENT RESERVE AT 1 AUGUST 2022		<u>371928</u>	<u>451704</u>
DEVELOPMENT RESERVE AT 31 JULY 2023		<u>293751</u>	<u>371928</u>

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**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2023

	Notes	2023 £	2022 £
TANGIBLE FIXED ASSETS	3	2950	3218
CURRENT ASSETS			
Stocks		20	20
Sundry Debtor and Prepayments		20206	19170
Cash at Bank and In Hand		275411	374672
		295637	393862
LESS CREDITORS			
Amounts falling due within one year	4	4836	25152
NET CURRENT ASSETS		290801	368710
NET ASSETS		293751	371928
FINANCED BY			
FUNDS			
Unrestricted		293751	334901
Restricted		0	37027
		293751	371928

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

HELENE TURNER

DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds	Restricted Funds	Total Funds 31-Jul-23	Total Funds 31-Jul-22
	£	£	£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	40862	0	40862	19121
Investment Income	3698	0	3698	357
Other Income	516	0	516	489
<u>TOTAL INCOME RESOURCES</u>	45076	0	45076	19967
<u>RESOURCES USED</u>				
Support costs	53725	37027	90752	53873
Administration	32501	0	32501	45870
	86226	37027	123253	99743
<u>NET RESOURCES FOR THE YEAR</u>	-41150	-37027	-78177	-79776
<u>BALANCE BROUGHT FORWARD AT 1 AUGUST 2022</u>	334901	37027	371928	451704
<u>BALANCE CARRIED DOWN 31 July 2023</u>	293751	0	293751	371928

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2023

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2023 £	2022 £
The deficiency is stated after charging -		
Depreciation	737	1073
Executive remuneration	0	0
Accountants remuneration	1824	1710

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2022	32205
Additions	469
Disposals	<u>0</u>
At 31 July 2023	<u>32674</u>
Depreciation	
At 1 August 2022	28987
Charge for year	737
Disposals	<u>0</u>
At 31 July 2023	<u>29724</u>
Net Book value	
At 31 July 2023	<u>2950</u>
At 1 August 2022	<u>3218</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2023 £	2022 £
Sundry Creditor	0	0
Other Creditors	<u>4836</u>	<u>25152</u>
	<u>4836</u>	<u>25152</u>

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

**INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

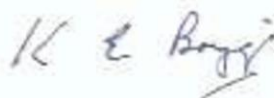
We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2023

	2023		2022	
	£	£	£	£
<u>INCOME</u>				
Grants -				
Fees received		35294		0
Interest received		5568		19121
Donation		3698		357
		<u>516</u>		<u>489</u>
		45076		19967
 <u>LESS EXPENDITURE</u>				
Insurance	995		898	
Travel and Subsistence	3360		1785	
Telephone	1128		1172	
Printing, stationery, adverts	371		519	
Publication costs	877		373	
Sundry	324		151	
Accommodation costs	22923		22507	
Accountancy	1824		1710	
Depreciation	737		1073	
Administration fee	6884		20772	
Bank charges	122		119	
Repairs and Software	4279		2780	
Wings	0		3600	
Foundation for Peace	0		5200	
TCPA	3000		11000	
Webb	40891		22484	
Global Fund	538		3600	
Compass	35000		0	
Hull	0	123253	0	99743
		<u>-78177</u>		<u>-79776</u>
<u>[DEFICIENCY] FOR YEAR</u>				



K. E. BRIGGS
Chartered Accountant

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA
Telephone & Fax 01661 833768

MY REFERENCE:
KEB/LC30/LC
YOUR REFERENCE.

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-23

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
Ovingham
Northumberland
NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
Prudhoe
Northumberland
NE42 5PA

Bankers Unity Trust Bank
Nine Brindleyplace
4 Ozells Square
Birmingham
B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2023.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board.

B. KNIGHT - SECRETARY

CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-23

	Notes	2023	2022
		£	£
INCOME			
ADMINISTRATIVE EXPENSES		45076	19967
		<u>123253</u>	<u>99743</u>
(DEFICIENCY) FOR THE YEAR	2	-78177	-79776
DEVELOPMENT RESERVE AT 1 AUGUST 2022		<u>371928</u>	<u>451704</u>
DEVELOPMENT RESERVE AT 31 JULY 2023		<u>293751</u>	<u>371928</u>

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2023

	Notes	2023 £	2022 £
TANGIBLE FIXED ASSETS	3	2950	3218
CURRENT ASSETS			
Stocks		20	20
Sundry Debtor and Prepayments		20206	19170
Cash at Bank and In Hand		<u>275411</u>	<u>374672</u>
		295637	393862
LESS CREDITORS			
Amounts falling due within one year	4	<u>4836</u>	<u>25152</u>
NET CURRENT ASSETS		<u>290801</u>	<u>368710</u>
NET ASSETS		<u>293751</u>	<u>371928</u>
FINANCED BY			
FUNDS			
Unrestricted		293751	334901
Restricted		<u>0</u>	<u>37027</u>
		<u>293751</u>	<u>371928</u>

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


 HELENE TURNER

13 December 2023.
 DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	<u>Unrestricted Funds</u>	<u>Restricted Funds</u>	<u>Total Funds</u>	<u>Total Funds</u>
	£	£	31-Jul-23	31-Jul-22
			£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	40862	0	40862	19121
Investment Income	3698	0	3698	357
Other Income	516	0	516	489
TOTAL INCOME RESOURCES	45076	0	45076	19967
 <u>RESOURCES USED</u>				
Support costs	53725	37027	90752	53873
Administration	32501	0	32501	45870
	86226	37027	123253	99743
 <u>NET RESOURCES</u>				
FOR THE YEAR	-41150	-37027	-78177	-79776
 BALANCE BROUGHT FORWARD				
AT 1 AUGUST 2022	334901	37027	371928	451704
 BALANCE CARRIED DOWN				
31 July 2023	293751	0	293751	371928

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2023

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2023 £	2022 £
The deficiency is stated after charging -		
Depreciation	737	1073
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**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A company limited by guarantee]

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	Equipment £
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At 1 August 2022	32205
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WITHIN ONE YEAR**

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THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

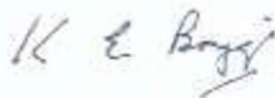
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In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHON
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2023

	2023		2022	
	£	£	£	£
<u>INCOME</u>				
Grants -		35294		0
Fees received		5568		19121
Interest received		3698		357
Donation		516		489
		<u>45076</u>		<u>19967</u>
<u>LESS EXPENDITURE</u>				
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TCPA	3000		11000	
Webb	40891		22484	
Global Fund	538		3600	
Compass	35000		0	
Hull	0	123253	0	99743
<u>[DEFICIENCY] FOR YEAR</u>		<u>-78177</u>		<u>-79776</u>