

CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL POLICY AND PRACTICE

England & Wales · Charity number 299877

Details

Other names CENTRIS

Status Registered

Legal form Charitable company

Company number [02277906](#)

Registered 1988-08-12

Register [View on the Charity Commission register](#)

Contact

Address Crane House
19 Apex Business Village
Annitsford
Northumberland
NE23 7BF

Phone 01912501969

Email centris@cranehouse.eu

Website www.centris.org.uk

Activities

Objects: FOR THE BENEFIT OF THE PUBLIC TO ADVANCE EDUCATION, TO PROMOTE THE RELIEF OF SICKNESS AND THE PRESERVATION AND PROTECTION OF HEALTH AND TO PROMOTE THE RELIEF OF POVERTY IN PARTICULAR BY PROMOTING RESEARCH INTO THE ROLE OF INDIVIDUAL SELF AWARENESS, SELF DEVELOPMENT AND PERSONAL RESPONSIBILITY IN THESE FIELDS AND THE DISSEMINATION OF THE USEFUL RESULTS OF THAT RESEARCH.

Activities: To identify and develop innovative social policy and practice and develop solutions to social issues through a mix of research and initiatives. Two main areas of activity are : Social Justice and Philanthropy and Civil Society and these activities are carried out in UK and worldwide

Classification

- **How:** Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research, Acts As An Umbrella Or Resource Body
- **What:** Education/training, Economic/community Development/employment
- **Who:** People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- Belgium
- Nepal
- Portugal
- Romania
- South Africa
- United States
- Throughout London

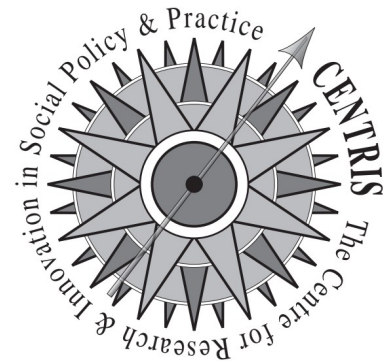
Finances

Period end	Income	Expenditure	Assets	Employees
2025-07-31	£62,908	£99,018	-	-
2024-07-31	£59,537	£99,665	-	-
2023-07-31	£45,076	£123,253	-	-
2022-07-31	£19,967	£99,743	-	-
2021-07-31	£88,210	£160,326	-	-
2020-07-31	£152,243	£209,589	-	-

Trustees

Name	Role	Appointed
ROY EVANS	Chair	
ANDREW WEBSTER PHD		2014-08-01
HELENE TURNER		

Accounts



Trustees Meeting 6 May 2026

Centre for Research and Innovation in Social Policy and Practice (CENTRIS)

Charity No. 299877 and Company No. 2277906 **Annual Report**

A review of activities from

August 2024 to July 2025

Address for correspondence

Crane House

19 Apex Business Village

Annitsford

Newcastle

NE23 7BF

Telephone: 0191 250 1969

Email: barryknight@cranehouse.uk

Introduction

This is the 2024-5 Annual Report of **CENTRIS** (officially known as the Centre for Innovation in Social Policy and Practice Ltd). This is Charity No. 299877 and Company No. 2277906.

CENTRIS is an independent not-for-profit organisation committed to identifying and developing innovative social policy and practice.

The period reviewed runs from 1 August 2024 to 31 July 2025.

Objects

The mission of CENTRIS is to support innovative social policy and practice. Its approach is to work with partners active in the field to develop solutions to social issues through a combination of research and innovative initiatives.

Its constitution describes charitable objects ‘for the benefit of the public to advance education, to promote the relief of sickness and the preservation of health and to promote the relief of poverty, in particular by promoting research into the role of individual self-awareness, self-development and personal responsibility in these fields, and the dissemination of the useful results of that research.’

Methods

CENTRIS works with partners active in the field to develop solutions to social issues. The CENTRIS method develops policy and practice solutions using a combination of theoretical, empirical and evaluative approaches. A central philosophy is to work closely with the people responsible for implementing solutions.

CENTRIS operates both nationally and internationally across a wide range of matters, including social services, civil society, economic development, philanthropy, and governance.

Work programme in 2024-5

This has been a year marked by both transition for Centris. Across our work, a unifying question has emerged with increasing urgency: *what becomes possible as existing systems falter?*

Nowhere is this more evident than in the shifting landscape of international development, where long-standing aid architecture is in retreat. Centris has sought to engage this moment as an opportunity to rethink the role of civil society, to reimagine how we understand value, and to explore new pathways to peace and human flourishing.

Global Civil Society: Rethinking Value, Practice, and Possibility

A central strand of our work this year has been the re-examination of how civil society understands and measures its own contribution.

In October 2024, a series of thirteen lectures delivered in Aotearoa/New Zealand explored the limitations of dominant measurement frameworks, particularly those that reduce complex social realities to narrow economic indicators. These lectures have formed the basis of an academic article currently in development, extending a growing critique of how value is constructed and recognised within the sector.¹

This work has been enriched through collaboration with the Global Fund for Community Foundations, in which Centris has contributed to international learning groups in Bali and Tangier, focused on ‘measuring what matters’. These conversations have brought together practitioners and thinkers seeking to ground evaluation in lived experience, relational dynamics, and community-defined priorities.

In November 2024, this inquiry moved into practice through engagement in Australia, where Centris was invited to run workshops with philanthropy, community foundations, and government actors as part of a conference organised by Community Foundations Australia. These exchanges have since evolved into a monthly online learning circle, creating a sustained space for reflection and experimentation. Together, these initiatives signal a shift from critique to construction: from questioning inherited models to building alternatives rooted in practice.

Alongside this, Centris has continued to engage with the profound transformations underway in international development. As traditional systems show signs of fragmentation, our work has focused on articulating what might come next by exploring new forms of solidarity, new financing mechanisms, and new relationships between local agency and global structures. A series of commissioned articles in development reflects this emerging field of inquiry. In the year covered by this report, 29 articles were published on Alliance’s Reforming International Development Portal.² The articles, from a wide variety of authors around the world, amount to a ferment of new ideas that are providing material for the field of international development, which is struggling to find a new identity.

Attention to economic life has also remained central. Contributions to global labour discussions, including technical support for the Global Labour Institute’s report *Understanding Informal Transport in Africa*,³ highlight the realities of informal work and

¹ Knight, B. (2025). ‘Measuring what matters in Aotearoa/New Zealand’, *Public Sector Journal*, Autumn, 48.1.

² Supported by the H&S Davidson Trust, the portal can be found at <https://www.alliancemagazine.org/reformingid/>

³ Global Labour Institute. (2025). *Understanding informal transport in Africa: Labour impact assessment as tools to improve workers’ conditions*. Available from <https://vref.se/wp-content/uploads/2025/01/Labour-impact-assessment-methodology-report.pdf>.

the need to re-anchor economic thinking in dignity and lived experience. These themes connect closely to wider conversations around the global living wage and the role of civil society in shaping more just economies.

Peace: From Fragmentation to New Forms of Dialogue

A symptom of the failure of systems worldwide has been the dramatic rise in violent conflict. Centris has prioritised peacebuilding for many years, and this work has gained ground over the past year.

A major undertaking has been to support Bassma Kodmani's autobiography. Bassma Kodmani was a key player in efforts to build peace in Syria until her untimely death in March 2023. She left behind a partially written manuscript and extensive notes on her experiences as the Arab Spring of 2011 gave way to the Arab Winter. This project traces the journey of a scholar drawn into diplomacy amid conflict, offering a rare perspective on peacebuilding from within the lived realities of war. Begun in July 2024, the work is conceived as a two-year process involving the careful examination of notes, experiences, and historical context, as well as collaborative writing. It stands as both a personal testimony and a contribution to the wider understanding of peace in fractured societies. A book contract was negotiated with I.B. Tauris, a leading publisher of academic work in the Middle East.

At the same time, Centris has worked to convene new forms of dialogue among philanthropic actors. In partnership with Philea, a series of futures-oriented discussions has brought together around fifty foundations to reflect on philanthropy's role in peacebuilding. These dialogues, building on an earlier peace survey, have culminated in presentations at Europhilantopics in December 2024 and are informing the development of a forthcoming white paper.

Complementing this work have been a range of more exploratory initiatives. Centris has facilitated various conversations, inviting participants to think differently about peace. Examples include the Impact Trust's Antarctica series and the bridging dialogues hosted by Philanthropy for Social Justice and Peace. These discussions have sought connections among peace, security, philanthropy, and economic justice, including links to global labour and living-wage discussions.

Together, these efforts reflect an evolving approach: one that moves beyond institutional silos and towards a more integrated understanding of peace as both a social and systemic process.

UK Civil Society: Grounded Practice and Lived Experience

While much of Centris's work operates at a global level, this year has also seen a renewed focus on the textures of civil society within the UK.

Central to this has been the development of *Seeing Like a Community*, a body of work that challenges policy perspectives which overlook the lived realities of those most affected by poverty and inequality. Developed through dialogue and reflection, including a retreat in York in June 2025, this work has informed a paper for the Fairness Foundation and contributed to wider debates about how poverty is understood and addressed.⁴

This commitment to grounded understanding is further reflected in Centris' engagement with local community organising. Centris has supported work in two locations: Hull and East Yorkshire Citizens and Tyne and Wear Citizens. These examples provide rich case studies of civic action in practice. These partnerships offer insight into how communities organise, articulate their priorities, and create change from the ground up - reminding us that civil society is not an abstraction, but a lived and contested space.

A New World is Rising

To bring the diverse strands of Centris's work together, writing has begun on a new book, *A New World is Rising*, which seeks to synthesise insights from across these domains - civil society, peacebuilding, and systems transformation - into a coherent narrative to guide change in a turbulent century. Writing will continue through the rest of 2025, and the book will be published by Palgrave Macmillan in 2026.

Organisational Development: Continuity and Renewal

The effectiveness of CENTRIS depends on an energetic group of associates and volunteers, extensive use of modern technology, and oversight by a skilled group of trustees:

- Roy Evans (Chair)
- Andrew Webster
- Hélène Turner

Currently, Barry Knight is the Secretary to the Trustees, and Mike Clark provides assistance, support, and administrative services. Kevin Briggs is currently appointed as the auditor.

Next year will see significant transitions. In September 2024, Centris reached an important milestone in its organisational development, marked by decisions to recruit new trustees and to plan the appointment of Rebecca Hanshaw as Secretary to the Trustees, succeeding Barry Knight.

This transition reflects both continuity and renewal, ensuring that the organisation remains responsive to the challenges ahead while grounded in its longstanding

⁴ Knight, B. (2024). 'Rethinking the roots of poverty', Fairness Foundation. Available from: <https://www.faircomment.co.uk/p/rethinking-the-roots-of-poverty>

commitments. This investment in organisational capability is essential as the scope and ambition of the work continue to grow.

The role and function of Centris will remain unchanged. Its role is not to provide definitive answers, but to act as a convener, a bridge-builder, and a site of inquiry. By connecting different domains - civil society, philanthropy, labour, and peace – Centris seeks to contribute to a wider process of renewal across society, equipping people with the tools to build the societies they want.

Finance

The audited accounts for 2024 - 2025 show that CENTRIS remains in a healthy financial position. Reserves stood at £217,513 the end of the financial year on 31 July 2025. The total being 'unrestricted'. Funds in the current account address immediate cash flow requirements; the balance is in an interest-bearing deposit account.

Summary of accounts 2024 - 2025 (year ending 31st July 2025)

Income	£	Expenditure	£
Grants	0	Exchange Rate gains	0.00
Investment	5053	Project Costs	47450
Fees, sales etc.	16877	Administration	16036
Donation	35978	Office costs	22107
Other	5000	Travel and accommodation	12993
		Sundry	432
Totals	62908		99018
Balance Sheet			
Tangible Fixed Assets	5985		
Net Current Assets	211528		
Net Assets	217513		

The policy of the Trustees is to maintain a level of resources sufficient for effective financial management, which is generally understood to mean having adequate funds to cover one year's expenditure in advance.

Risks and resources

Upon reviewing the risks, the primary concern identified was the potential failure to reach diverse audiences in government and elsewhere, so they can learn the lessons from our work to build the kind of society people want to see.

To manage this risk, trustees will monitor the work closely and conduct a comprehensive review of progress towards the end of the financial year 2026-27.



K. E. BRIGGS
Chartered Accountant

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA
Telephone & Fax 01661 833768

MY REFERENCE:
KLB/LC30/LC
YOUR REFERENCE:

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-12-25

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
Ovingham
Northumberland
NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
Prudhoe
Northumberland
NE42 5PA

Bankers Unity Trust Bank
Nine Brindleyplace
4 Ozells Square
Birmingham
B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
{A Company limited by guarantee}

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2025.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board.



B. KNIGHT - SECRETARY

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-25

	Notes	2025	2024
		£	£
INCOME		62908	59537
ADMINISTRATIVE EXPENSES		99018	99665
(DEFICENCY) FOR THE YEAR	2	-36110	-40128
DEVELOPMENT RESERVE AT 1 AUGUST 2024		253623	293751
DEVELOPMENT RESERVE AT 31 JULY 2025		217513	253623

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2025

	Notes	£	2025 £	£	2024 £
TANGIBLE FIXED ASSETS	3		5985		2482
CURRENT ASSETS					
Stocks		20		20	
Sundry Debtor and Prepayments		12873		11315	
Cash at Bank and In Hand		203681		244732	
			<u>216574</u>	<u>256067</u>	
LESS CREDITORS					
Amounts falling due within one year	4	5046		4926	
NET CURRENT ASSETS			<u>211528</u>		<u>251141</u>
NET ASSETS			<u>217513</u>		<u>253623</u>
FINANCED BY					
FUNDS					
Unrestricted			217513		253623
Restricted			<u>0</u>		<u>0</u>
			<u>217513</u>		<u>253623</u>

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

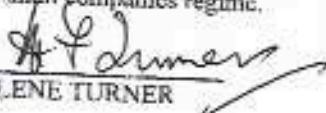
The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


 HELENE TURNER

20/01/26
 DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	<u>Unrestricted</u> <u>Funds</u>	<u>Restricted</u> <u>Funds</u>	<u>Total Funds</u> <u>31-Jul-25</u>	<u>Total Funds</u> <u>31-Jul-24</u>
	£	£	£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	52855	0	52855	54022
Investment Income	5053	0	5053	5515
Other Income	5000	0	5000	0
<u>TOTAL INCOME RESOURCES</u>	<u>62908</u>	<u>0</u>	<u>62908</u>	<u>59537</u>
<u>RESOURCES USED</u>				
Support costs	68995	0	68995	51938
Administration	30023	0	30023	47727
	<u>99018</u>	<u>0</u>	<u>99018</u>	<u>99665</u>
<u>NET RESOURCES</u>				
<u>FOR THE YEAR</u>	<u>-36110</u>	<u>0</u>	<u>-36110</u>	<u>-40128</u>
<u>BALANCE BROUGHT FORWARD</u>				
<u>AT 1 AUGUST 2024</u>	<u>253623</u>	<u>0</u>	<u>253623</u>	<u>293751</u>
<u>BALANCE CARRIED DOWN</u>				
<u>31 July 2025</u>	<u>217513</u>	<u>0</u>	<u>217513</u>	<u>253623</u>

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2025

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2025 £	2024 £
The deficiency is stated after charging -		
Depreciation	1496	620
Executive remuneration	0	0
Accountants remuneration	2040	1890

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2024	32826
Additions	4999
Disposals	<u>0</u>
At 31 July 2025	<u>37825</u>
Depreciation	
At 1 August 2024	30344
Charge for year	1496
Disposals	<u>0</u>
At 31 July 2025	<u>31840</u>
Net Book value	
At 31 July 2025	<u>5985</u>
At 1 August 2024	<u>2482</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2025 £	2024 £
Sundry Creditor	0	0
Other Creditors	<u>5046</u>	<u>4926</u>
	<u>5046</u>	<u>4926</u>

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

**INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

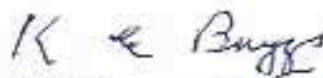
We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2025 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
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PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2025

	2025		2024	
	£	£	£	£
<u>INCOME</u>				
Grants -		0		0
Fees received		16877		29136
Interest received		5053		5515
Donation		35978		24886
Other		5000		0
		<u>62908</u>		<u>59537</u>
 <u>LESS EXPENDITURE</u>				
Insurance	641		819	
Travel and Subsistence	11752		14980	
Telephone	936		889	
Printing, stationery, advertis.	217		211	
Publication costs	1077		835	
Sundry	432		509	
Accommodation costs	12993		19920	
Accountancy	2040		1890	
Depreciation	1496		620	
Administration fee	16036		25888	
Bank charges	115		100	
Repairs and Software	3833		4656	
Wings	0		0	
Foundation for Peace	0		0	
TCPA	0		3000	
Webb	450		462	
Global Fund	0		0	
Compass	35000		24886	
Citizco	12000		0	
		<u>99018</u>		<u>99665</u>
 <u>[DEFICIENCY] FOR YEAR</u>		<u>-36110</u>		<u>-40128</u>

Accounts



Centre for Research and Innovation in Social Policy and Practice (CENTRIS)
Charity No. 299877 and Company No. 2277906 **Annual Report**

A review of activities from
August 2023 to July 2024

Address for correspondence

Crane House
19 Apex Business Village
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Newcastle
NE23 7BF
Telephone: 0191 250 1969
Email: barryknight@cranehouse.uk

Introduction

This is the 2023-4 Annual Report of **CENTRIS** (officially known as the Centre for Innovation in Social Policy and Practice Ltd). This is Charity No. 299877 and Company No. 2277906.

CENTRIS is an independent not-for-profit organisation committed to the identification and development of innovative social policy and practice.

The period reviewed runs from 1 August 2023 to 31 July 2024.

Objects

CENTRIS was established in 1988. Its mission is to support innovative social policy and practice. Its method is to work with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives.

Its constitution describes charitable objects 'for the benefit of the public to advance education, to promote the relief of sickness and the preservation of health and to promote the relief of poverty, in particular by promoting research into the role of individual self-awareness, self-development and personal responsibility in these fields, and the dissemination of the useful results of that research'.

Methods

CENTRIS works with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives. The CENTRIS method develops policy and practice solutions using a combination of theoretical, empirical and evaluative approaches.

A central philosophy is to work closely with the people responsible for implementing solutions.

CENTRIS works both nationally and internationally on a wide range of matters including social services, civil society, economic development, philanthropy, and governance.

Achievements

Since its inception, CENTRIS has completed more than 300 successful projects involving more than 50 different funders, including the Ford Foundation, C.S. Mott Foundation, Bertelsmann Foundation, the European Foundation Centre (now known as Philea), Charities Aid Foundation Southern Africa, Commonwealth Foundation, Greater New Orleans Foundation, British Government, British Embassies, British Council, WINGS and many others.

Work programme in 2023-4

Alongside maintaining our work programme during 2023-4, the trustees have devoted considerable time to planning the charity's future from 2025 onwards.

A key focus has been on how to advance the key work programmes - 'rethinking poverty', 'the role of institutional philanthropy' and 'community philanthropy' - to an advanced stage in a manner that allows others to build upon the work from a solid foundation to foster a good society.

Work in UK

Having reviewed our work, we have made further investments in our efforts in Hull. This will enable the achievements of the past decade to advance to a new stage, providing local community volunteers with a more robust infrastructure for their work. The initiative is designed to train local individuals in community service and encourage local civil society groups to collaborate on poverty alleviation efforts. A grant of £17,000 was awarded to Citizens UK to provide this support.

We have continued collaborating with Tyne and Wear Citizens, supporting their initiatives to engage 40 communities across the region in addressing the cost of living, racism, mental health, and housing. In April 2024, an assembly involving 1,000 citizens from the area was convened to discuss these issues with various politicians and officials.

We documented some of this work in an article for the Fairness Foundation and delivered a talk about it at the Action on Poverty Conference organized by Staffordshire University in September. We supported a book titled "Action on Poverty," published by Palgrave Macmillan, and co-authored two articles in the book. One highlighted our work in Hull, while the other showcased our efforts in developing civil society responses to poverty, which were discussed at the Bournville Conference in July 2023.

We furthered this by collaborating with Professor T.T. Arvind, Head of Law at York University, to plan a book titled "Seeing like a community." It will be an empirical study in the UK, examining how local people value various features of their communities and their aspirations for how government and other agencies might better support their initiatives.

International work

The annual report for 2023/4 detailed our extensive work on international development. Our work has made good progress in the past year.

The highlight of our work this year was supporting the organisation of a major convening in Bogotá, Colombia. This event brought together 730 people from 77 countries to collaborate on improving the organisation of global civil society and to explore whether community philanthropy can be an effective tool for successful

development. Evaluation of the meeting suggests that it was highly successful. Our contribution involved running sessions on dignity in development and measuring what matters.

We maintained our partnership with Alliance magazine, writing about our work every month. This effort is supported by the H & S Davidson Trust and involves identifying creative approaches to reforming international development. We conducted a large survey called “Philanthropy for a Safe, Healthy, Just World,” which was presented at a conference in Belfast organised by the Social Change Initiative, bringing together 200 funders to consider more systematic financial backing for peacebuilding worldwide. This work was subsequently followed up by Philea (The European Philanthropy Association), which planned to use the findings to consult with its members in autumn 2024.

Towards impact

In planning for the future, we continue our efforts to integrate UK and international work, enabling us to develop a common thesis that draws on insights from both domains. There are six main reasons:

1. Common problems. The UK may comprise islands, but this does not insulate us from issues such as the pandemic, climate change, supply chain disruptions, conflict, refugees, economic security, and deteriorating social systems and services. Many of the challenges we face in the UK require an international resolution.
2. Solutions on offer are failing both in the UK and internationally because the remedies stem from an out-of-date paradigm. Originating in the 1940s, intervention strategies were based on the leitmotif that the ‘gentleman in Whitehall knows best’. This approach shaped the worldview that guided plans following the Second World War and is exemplified by the Beveridge Report (1942), the Bretton Woods conference (1944), and President Truman’s inauguration speech of 1949. Post-war strategies of social and economic development, from the Marshall Plan onwards, illustrated immense confidence that the world could be governed from the top down through a combination of goodwill, international cooperation, and new institutions.
3. Although reasonably effective for 30 years, the approach deteriorated in the 1970s as the market supplanted the state as the primary guiding force in the world, undermining the public sphere. In the UK, the welfare state was significantly reduced from the 1980s onwards, and the Bretton Woods arrangements that had allowed nation states to manage their affairs in a climate of global financial stability came to an end.
4. Efforts to eradicate poverty have failed both in Britain and internationally. Widespread poverty exists in both contexts. Historically, poverty has been less pronounced in the UK, where the standard measure relies on relative criteria

(defined as less than 60 per cent of the median income), while the international standard is based on absolute criteria (living on \$1.90 per day). However, it is increasingly evident that absolute poverty is becoming more pertinent in the UK, as an increasing number of individuals depend on food banks. Even during the best of times, the bottom quintile of the population has consistently been excluded from mainstream life in the UK.

5. Drawing on the principles of systems theory, particularly the concept of requisite variety, the solutions to the crises we confront must be more intricate than the crises themselves. Consequently, the interventions cannot depend solely on straightforward linear transfers from the top-down; instead, they necessitate multiple interventions from both top-down and bottom-up approaches, as well as from all points in between. Given the porous borders between countries around the globe, it is clear that we need solutions sourced from across the world. The UK cannot be hermetically sealed.
6. Our research suggests that there is much to learn from other countries, both in finding common solutions to the crises we face and in discovering ways for people to lead flourishing lives. Adopting new approaches will require a shift in mindset—from narrowly financial and competitive methods of organising society to broader and more open-hearted models such as Ubuntu in South Africa or Buen Vivir in Latin America. We have explored some of these models in the context of our work with #ShiftThePower as well as in PSJP and Foundations for Peace learning circles on topics such as resilience, peacebuilding, and compassion, which demonstrate the power of cooperative energy, though much remains to be done. This work has shown the power of Bohm Dialogue.

The key method to be employed in developing the work's integration is a process of 'create and adjust'. The thesis is emerging naturally through the dialogue process and will be developed with a group of individuals who co-own it and apply it in their work, test it, and refine it so that it becomes part of collective consciousness. A variety of articles and blogs are published through outlets such as Alliance Magazine and the Global Fund for Community Foundations. An academic book is being prepared for publication in 2026 by Palgrave Macmillan that brings the thesis together.

Our series of dialogues should lead to agreements, creating a critical mass of people in favour of a thesis on achieving flourishing lives for individuals. This, in turn, informs new understandings of how to invest in emerging systems to produce the desired results. Where possible, we will embed these ideas into the work programmes of key institutions, ensuring they take root in practice. This may establish a common platform of principles and practices that can ensure our work continues beyond our lifetime as an organization.

Plans

Following the review of governance and staffing, we reported in our last annual report, one new staff appointment is to be made, and discussions are ongoing with prospective trustees to replace some of our long-standing trustees.

Trustees have identified areas for further development over the next year. This includes a conference on governance in civil society and a range of publications to support this. This will involve various partners, including Citizens UK, Staffordshire University, and the Global Fund for Community Foundations, with the aim of pooling learning and developing practical action plans for people to learn from and use in their work.

Structure and operations

The effectiveness of CENTRIS depends on an energetic group of associates, and volunteers, combined with extensive use of modern technology, and oversight from a skilled group of trustees:

- Roy Evans (Chair)
- Andrew Webster
- Hélène Turner

Barry Knight is Secretary to the Trustees, Mike Clark provides assistance, support and administration services. Kevin Briggs is currently appointed as auditor.

Finance

The audited accounts for 2023 - 2024 show that CENTRIS remains in a healthy financial position. Reserves stood at £253,623 the end of the financial year on 31 July 2024. The total being 'unrestricted'. Funds in the current account address immediate cash flow requirements, the balance is in an interest-bearing deposit account.

Summary of accounts 2023 - 2024 (year ending 31st July 2024)

Income	£	Expenditure	£
Grants	0	Exchange Rate gains	0.00
Investment	5515	Project Costs	28348
Fees, sales etc.	29136	Administration	25888
Donation	24886	Office costs	25000
		Accommodation	19920
		Sundry	509
Totals	59537		99665
Balance Sheet			

Tangible Fixed Assets	2482		
Net Current Assets	251141		
Net Assets	253623		

The policy of the Trustees is to maintain a level of resources sufficient for effective financial management, which is generally understood to mean having adequate funds to cover one year's expenditure in advance.

Risks and resources

Upon reviewing the risks, the primary concern identified was the potential failure to create a legacy that justifies the effort invested in achieving our charitable objectives over the years.

To manage this risk, trustees will monitor the work closely and carry out a comprehensive review of progress towards the conclusion of the financial year 2024-25.



K. E. BRIGGS
Chartered Accountant

DUKES HAGG FARMHOUSE
PRUDHOLE
NORTHUMBERLAND
NE42 5PA
Telephone & Fax 01661 833768

MY REFERENCE:
KEB/JC30/LC
YOUR REFERENCE:

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-24

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Heleene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
Ovingham
Northumberland
NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
Prudhoe
Northumberland
NE42 5PA

Bankers Unity Trust Bank
Nine Brindleyplace
4 Ozells Square
Birmingham
B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2024.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board.



B. KNIGHT - SECRETARY

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-24

	Notes	2024	2023
		£	£
INCOME		59537	45076
ADMINISTRATIVE EXPENSES		<u>99665</u>	<u>123253</u>
(DEFICIENCY) FOR THE YEAR	2	-40128	-78177
DEVELOPMENT RESERVE AT 1 AUGUST 2023		<u>293751</u>	<u>371928</u>
DEVELOPMENT RESERVE AT 31 JULY 2024		<u><u>253623</u></u>	<u><u>293751</u></u>

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2024

	Notes	£	2024 £	£	2023 £
TANGIBLE FIXED ASSETS	3		2482		2950
CURRENT ASSETS					
Stocks		20		20	
Sundry Debtor and Prepayments		11315		20206	
Cash at Bank and In Hand		244732		275411	
		256067		295637	
LESS CREDITORS					
Amounts falling due within one year	4	4926		4836	
<u>NET CURRENT ASSETS</u>			251141		290801
<u>NET ASSETS</u>			253623		293751
FINANCED BY					
FUNDS					
Unrestricted			253623		293751
Restricted			0		0
			253623		293751

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

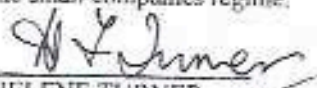
The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


 HELENE TURNER

14.04.2025
 DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	<u>Unrestricted Funds</u>	<u>Restricted Funds</u>	<u>Total Funds</u>	<u>Total Funds</u>
	£	£	31-Jul-24	31-Jul-23
			£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	54022	0	54022	40862
Investment Income	5515	0	5515	3698
Other Income	0	0	0	516
<u>TOTAL INCOME RESOURCES</u>	<u>59537</u>	<u>0</u>	<u>59537</u>	<u>45076</u>
<u>RESOURCES USED</u>				
Support costs	51938	0	51938	90752
Administration	47727	0	47727	32501
	<u>99665</u>	<u>0</u>	<u>99665</u>	<u>123253</u>
<u>NET RESOURCES</u>				
<u>FOR THE YEAR</u>	<u>-40128</u>	<u>0</u>	<u>-40128</u>	<u>-78177</u>
BALANCE BROUGHT FORWARD				
AT 1 AUGUST 2023	<u>293751</u>	<u>0</u>	<u>293751</u>	<u>371928</u>
BALANCE CARRIED DOWN				
31 July 2024	<u>253623</u>	<u>0</u>	<u>253623</u>	<u>293751</u>

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2024

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

The deficiency is stated after charging -

	2024 £	2023 £
Depreciation	620	737
Executive remuneration	0	0
Accountants remuneration	1890	1824

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2023	
Additions	32674
Disposals	152
	<u>0</u>
At 31 July 2024	<u>32826</u>
Depreciation	
At 1 August 2023	
Charge for year	29724
Disposals	620
	<u>0</u>
At 31 July 2024	<u>30344</u>
Net Book value	
At 31 July 2024	<u>2482</u>
At 1 August 2023	<u>2950</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2024 £	2023 £
Sundry Creditor	0	0
Other Creditors	4926	4836
	<u>4926</u>	<u>4836</u>

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOL
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2024

	2024		2023	
	£	£	£	£
<u>INCOME</u>				
Grants -				
Fees received		0		35294
Interest received		29136		5568
Donation		5515		3698
		<u>24836</u>		<u>516</u>
		39537		45076
<u>LESS EXPENDITURE</u>				
Insurance	819		995	
Travel and Subsistence	14980		3360	
Telephones	889		1128	
Printing, stationery, adverts.	241		371	
Publication costs	835		877	
Sundry	105		324	
Accommodation costs	10070		22923	
Accountancy	1806		1824	
Depreciation	620		737	
Administration fee	25888		6884	
Bank charges	700		122	
Repairs and Software	4656		4279	
Wings	0		0	
Foundation for Peace	0		0	
ICPA	3000		3690	
Webb	462		40891	
Global Fund	0		538	
Compass	21385		35000	
Hull	0		0	
		<u>99665</u>		<u>123253</u>
<u>[DEFICIENCY] FOR YEAR</u>		<u>-40128</u>		<u>-78177</u>



K. E. BRIGGS
Chartered Accountant

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PRUDHOLE
NORTHUMBERLAND
NE42 5PA
Telephone & Fax 01661 833768

MY REFERENCE:
KEB/JC30/LC
YOUR REFERENCE:

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-24

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Heleene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
Ovingham
Northumberland
NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
Prudhoe
Northumberland
NE42 5PA

Bankers Unity Trust Bank
Nine Brindleyplace
4 Ozells Square
Birmingham
B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2024.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

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PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board.



B. KNIGHT - SECRETARY

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-24

	Notes	2024	2023
		£	£
INCOME		59537	45076
ADMINISTRATIVE EXPENSES		<u>99665</u>	<u>123253</u>
(DEFICIENCY) FOR THE YEAR	2	-40128	-78177
DEVELOPMENT RESERVE AT 1 AUGUST 2023		<u>293751</u>	<u>371928</u>
DEVELOPMENT RESERVE AT 31 JULY 2024		<u><u>253623</u></u>	<u><u>293751</u></u>

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2024

	Notes	£	2024 £	£	2023 £
TANGIBLE FIXED ASSETS	3		2482		2950
CURRENT ASSETS					
Stocks		20		20	
Sundry Debtor and Prepayments		11315		20206	
Cash at Bank and In Hand		244732		275411	
		256067		295637	
LESS CREDITORS					
Amounts falling due within one year	4	4926		4836	
<u>NET CURRENT ASSETS</u>			251141		290801
<u>NET ASSETS</u>			253623		293751
FINANCED BY					
FUNDS					
Unrestricted			253623		293751
Restricted			0		0
			253623		293751

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

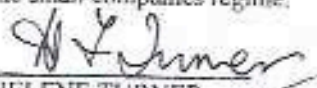
The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


 HELENE TURNER

14.04.2025
 DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	<u>Unrestricted Funds</u>	<u>Restricted Funds</u>	<u>Total Funds</u>	<u>Total Funds</u>
	£	£	31-Jul-24	31-Jul-23
			£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	54022	0	54022	40862
Investment Income	5515	0	5515	3698
Other Income	0	0	0	516
<u>TOTAL INCOME RESOURCES</u>	<u>59537</u>	<u>0</u>	<u>59537</u>	<u>45076</u>
<u>RESOURCES USED</u>				
Support costs	51938	0	51938	90752
Administration	47727	0	47727	32501
	<u>99665</u>	<u>0</u>	<u>99665</u>	<u>123253</u>
<u>NET RESOURCES</u>				
<u>FOR THE YEAR</u>	<u>-40128</u>	<u>0</u>	<u>-40128</u>	<u>-78177</u>
BALANCE BROUGHT FORWARD				
AT 1 AUGUST 2023	<u>293751</u>	<u>0</u>	<u>293751</u>	<u>371928</u>
BALANCE CARRIED DOWN				
31 July 2024	<u>253623</u>	<u>0</u>	<u>253623</u>	<u>293751</u>

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2024

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

The deficiency is stated after charging -

	2024 £	2023 £
Depreciation	620	737
Executive remuneration	0	0
Accountants remuneration	1890	1824

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2023	
Additions	32674
Disposals	152
	<u>0</u>
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Depreciation	
At 1 August 2023	
Charge for year	29724
Disposals	620
	<u>0</u>
At 31 July 2024	<u>30344</u>
Net Book value	
At 31 July 2024	<u>2482</u>
At 1 August 2023	<u>2950</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2024 £	2023 £
Sundry Creditor	0	0
Other Creditors	4926	4836
	<u>4926</u>	<u>4836</u>

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOL
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2024

	2024		2023	
	£	£	£	£
<u>INCOME</u>				
Grants -				
Fees received		0		35294
Interest received		29136		5568
Donation		5515		3698
		<u>24836</u>		<u>516</u>
		39537		45076
<u>LESS EXPENDITURE</u>				
Insurance	819		995	
Travel and Subsistence	14980		3360	
Telephones	889		1128	
Printing, stationery, adverts.	241		371	
Publication costs	835		877	
Sundry	105		324	
Accommodation costs	10070		22923	
Accountancy	1806		1824	
Depreciation	620		737	
Administration fee	25888		6884	
Bank charges	700		122	
Repairs and Software	4656		4279	
Wings	0		0	
Foundation for Peace	0		0	
ICPA	3000		3690	
Webb	462		40891	
Global Fund	0		538	
Compass	21385		35000	
Hull	0		0	
		<u>99665</u>		<u>123253</u>
<u>[DEFICIENCY] FOR YEAR</u>		<u>-40128</u>		<u>-78177</u>

Accounts



Centre for Research and Innovation in Social Policy and Practice (CENTRIS)
Charity No. 299877 and Company No. 2277906 **Annual Report**

A review of activities from
August 2021 to July 2022

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Introduction

This is the 2021-2 Annual Report of **CENTRIS** (officially known as the Centre for Innovation in Social Policy and Practice Ltd). This is Charity No. 299877 and Company No. 2277906.

CENTRIS is an independent not-for-profit organisation committed to the identification and development of innovative social policy and practice.

The period reviewed runs from 1 August 2021 to 31 July 2022.

Objects

CENTRIS was established in 1988. Its mission is to support innovative social policy and practice. Its method is to work with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives.

Its constitution describes charitable objects 'for the benefit of the public to advance education, to promote the relief of sickness and the preservation of health and to promote the relief of poverty, in particular by promoting research into the role of individual self-awareness, self-development and personal responsibility in these fields, and the dissemination of the useful results of that research'.

Methods

CENTRIS works with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives. The CENTRIS method develops policy and practice solutions using a combination of theoretical, empirical and evaluative approaches.

A central philosophy is to work closely with the people responsible for implementing solutions.

CENTRIS works both nationally and internationally on a wide range of matters including social services, civil society, economic development, philanthropy, and governance.

Achievements

Since its inception, CENTRIS has completed more than 300 successful projects involving more than 50 different funders, including the Ford Foundation, C.S. Mott Foundation, Bertelsmann Foundation, the European Foundation Centre (now known as Philea), Charities Aid Foundation Southern Africa, Commonwealth Foundation, Greater New Orleans Foundation, British Government, British Embassies, British Council, WINGS and many others.

Work programme in 2021-2

In addition to maintaining our work programme during 2021-2, trustees have spent significant time in planning the closure of the charity in 2024.

A key focus has been how to bring the key work programmes - 'rethinking poverty', 'the role of institutional philanthropy' and 'community philanthropy' - to completion in a way that leaves a legacy so that others can take the work forward from a sound platform to advance a good society.

In previous reports, we have kept the three strands of work separate, but we intend to join them up in advance of completion, so that we can develop a joined-up narrative of a good society based on fairness and justice, together with an articulated method of how to achieve it. In the current report we begin this process by setting out this might be done. We begin with work in the UK, move to work internationally and then begin to join the two together.

Work in UK

Our main work in the UK focuses on [Rethinking Poverty](#). A five-year research programme conducted by the Webb Memorial Trust uncovered five principles of a good society which, if implemented, would eradicate poverty. These were described in a [book](#) published by Bristol University Policy Press in 2017. Following this, a [hub for discussions](#) was set up in 2018 to compile resources to develop the ideas further with the goal of supporting the development of a good society without poverty in the UK.

In our last annual report, we noted how the Rethinking Poverty website now contains much of the raw material for the kinds of changes to enable us to thrive in the 21st century. The immense range of the ideas shows that much energy from many quarters is being expended to help us escape from the mess that UK society is in.

To take this forward, we published the beginnings of an action plan in [Rethinking poverty: what needs to change?](#) in June 2021. The premise was that that no single person, no single organisation and no single idea can deliver a credible plan for a good society. We need a configuration of people and organisations to deal with the complexity of issues before us. We need to join together matters of the economy, the environment, and society in ways that offer a new way of deciding and doing, whilst focusing on what really matters to people. A network of different approaches undertaken by different people and organisations, each connecting with each other through a central thread, is necessary to address complex problems which contain multiple interacting factors that cannot be individually distinguished.

This means that any intervention addresses entire systems, rather than taking a piecemeal approach. This implies an intersectional approach, so that any single intervention is integrated with approaches such as [green economics](#), [new ways of doing](#)

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democracy, people-led public services, community food systems, safety on the streets for women, basic income, community wealth building and other inspirational ideas.

To implement this approach, we partnered with TCPA to produce a consultation paper called *Practical hope*. We conducted interviews with other prospective partners and followed these up with online group discussions. We then invited participants to a face-to-face meeting in Letchworth in November 2021.

The meeting revealed both the difficulty of the task facing us and also enthusiasm for undertaking it so that we could develop a narrative based on three core themes:

1. The promotion of human thriving as the core principle for society
2. A vibrant democracy to support human thriving and provide the basis for social organisation
3. A mutualised economy to support human thriving and democracy

To be successful, this work would need to meet four tests. The first is to be theoretically sound; the second to be empirically robust; the third to be practically achievable; and the fourth to be seen as relevant to people working towards the society they want in many different settings. To attract interest, the work would need to be produced in a variety of formats to include film and other visual material. Further details of the approach can be found in Developing a shared framework for a hopeful future, which was the formal report of the meeting, together with further reflections contained in Steps towards a better world.

Following the meeting, online discussions were held, both with the Letchworth group and with people who had been interested to attend the meeting but who could not make the date. As a result of these discussions, we published Come dancing with systems and invited others to take part in the discussions. In the meantime, the TCPA drafted papers on the on the three key issues: flourishing lives, democracy and economy, and held online discussions with planners to review them. Barry Knight set out this emerging framework during a keynote address to Action on Poverty conference organised by Staffordshire University in June 2022.

The next stage was to hold a three-day study trip to Hull. People who attended the Letchworth gathering, plus selected others, were invited to meet people from local community organisations to discuss how the themes of flourishing lives, democracy and economy were playing out in their work. It became evident that emerging community initiatives in Hull are pioneering vibrant models of a good society in their work and that by scaling up their work we could transform the landscape of society to ensure that everyone enjoys a flourishing life. The idea that a good society is already here is not a new one and has been used in the film 2040, which could inspire how this work is presented.

In its workplan for 2022-3, Centris will develop this work further in three main ways. The first will be to review work already undertaken to distil relevant learning. The second will be to complete projects that are currently underway. The third will be to consider what other work is necessary to fill the gaps in the narrative.

Review of past work: We will conduct a content analysis of material already collected. This will involve mining Rethinking Poverty for approaches that have potential for fostering flourishing lives, particularly those that relate to democracy and the economy. We will also examine unpublished material from our research in other contexts and take account of relevant literature (e.g., Ruth Lister's *The Good Society* and Sue Goss's *Garden Mind*) and practical work by other organisations (e.g., the 'assets, capacities and trust' framework developed by the Global Fund for Community Foundations). This will produce a compendium of promising examples and may suggest the key areas for investment to bring emergent systems into the mainstream.

Enhancing work underway: We will enhance its support for practical initiatives to foster flourishing lives. In so doing, we will give priority to initiatives that demonstrate the agency of local people to develop the communities they want and where there is evidence of emergent systems change from the ground up.

Having been impressed with the progress over a five-year period from 2017 to 2022, we will continue to support the efforts of people in Hull. This has been designed to shift power to local people so that they could create the community they want from the bottom up. It has a range of community engagement techniques, including travelling conversation couches and a wishing-washing tree, helped to build trusting relationships between local people, practitioners and people of influence across the city. In turn, this enabled community activists and authorities to work towards creating a powerful vision of the #thehullwewant.

The journey has uncovered innovative ways to collect information from many different people in the community. Systematic analysis of the data by staff at the University of Hull persuaded the council and health authority about how local people need to be at the heart of strategies and initiatives, including in the creation of a new Poverty Truth Commission designed to make a real difference to living standards in Hull. Our experience validates the idea of investing in emerging systems to build the society we want. A key is to support local people in building the city they want, rather than determining what they should do.

In the autumn of 2022, we will support the launch of the 'right to grow' campaign in the city to be hosted by HU4, which will be attended by Emma Hardy, MP. The work will be written up and the event included in the film. It is hoped that this work will feature in a book to be edited by Sarah Page and Katy Goldstraw of Staffordshire University and published by Palgrave.

In a second locality, this time in Tyne and Wear, we will promote winners of the [Janette Kirton-Darling Memorial Prize](#). The prizes are for community organisations in Tyne and Wear that have demonstrated outstanding leadership, creativity and impact in shifting power to people whose voices are rarely heard in society. Such organisations often act as lifelines for people in communities that have seen economic decline over the years.

The prize was planned to take during 2020 but could not be implemented until April 2022 because of the restrictions caused by the pandemic. Entries closed in July 2022, judging is underway, and the results will be announced in the autumn. Prize winners will be invited to a presentation and senior politicians to be organised by Tyne and Wear Citizens. The work will be recorded both in written and in video format, and the results of the work used to illustrate the power of imagination and practical creativity at local level.

We will also draw on the work of the Orwell Trust to understand to support local communities from the perspective of children and young people. We have supported the Trust in the past two years to run its Youth Prize. Building on the 2020 theme 'The future we want', the theme for the 2021 prize was 'A new direction: starting small'. The idea behind the title was to encourage young people to think about their relationship to the public sphere and through their everyday life - the objects around them, the people they encounter, and the actions and networks that they believe will improve the world they inhabit. The inspiration behind this framing was George Orwell's idea that only by paying close attention to what is 'in front of one's nose' could the ordinary citizen equip themselves to resist the barrage of political propaganda they are subjected to and see more clearly what steps were necessary to make the world a better place.

The 2021 prize attracted 667 applicants (down from 1206 in the previous year). Highly commended entries were published on Rethinking Poverty. These included contributions from [Marnie Rauf](#), [William Walker](#) and [Jude Leese](#). Other contributions are described in the report of the [award ceremony](#). The Orwell Youth Trust is producing a report on how the concerns of the entrants what they describe as a 'unique sociological vantage point into how young people engage critically with political and social issues'. The report will give insights into factors relevant to enabling young people to live flourishing lives.

Considering new work: We will also add to our research portfolio if we need to fill gaps in our understanding. Possibilities include extending work on community initiatives in Stoke and Belfast and developing surveys and focus groups to test emerging hypotheses about the importance of investing in emergent systems arising from the work.

As results emerge, we will disseminate them through Rethinking Poverty. We will also arrange consultations with civil society organisations, funders, academics and politicians to discuss how some of the findings may be used creatively. Feedback from these consultations will be used to refine the narrative.

To support this process, we will develop a communications strategy to ensure attractive and accessible outputs alongside heavyweight and rigorous research reports and publications.

We will work together with TCPA to bring together findings in a conference called 'Tomorrow' in early summer 2023. We will help with the development of other conferences and are in conversations with Compass, Alliance, and Staffordshire University.

For the longer term, we will consider how to make our work available through a common platform so that its influence can become widely available.

International work

CENTRIS has supported efforts designed to improve the effectiveness of philanthropy for many years. While philanthropy does much to foster the support of small projects that add value at the margin of society, historically there has been little understanding about how the field might come to see itself as investing in emergent systems to deliver a good society.

We have approached this through two main angles. The first has been to offer support to institutional philanthropy (by which we mean independent foundations where the original donor is no longer alive, or, if the donor is living, where there is a substantial staff and other infrastructure to manage the giving¹). The second is to offer support to the community philanthropy movement (which is made up of both new kinds of institutions - including community foundations, women's funds, environmental funds, LGBTQI funds, and national public foundations - and new ways of working, such as participatory grantmaking, giving circles and community asset mobilization to transfer control, resource, voice agency and power to local communities²).

To date, we have treated institutional philanthropy and community philanthropy as separate workstreams. However, developments in the past year suggest that now is an opportune time to bring them together. We will do so in our plans for 2022-3.

In the next sections of this report, we first will describe progress on institutional philanthropy, then community philanthropy, and then move on to the process for bringing them together into a single workstream.

Work with institutional philanthropy: This has involved support to a range of key organisations with similar values that are committed to enhancing the system. Partnerships lasting several years have been formed with: Alliance, Arab Reform

¹ Powell, A., Seldon, W., & Sahni, N. (2019) 'Reimagining Institutional Philanthropy', *Stanford Social Innovation Review*, 17(2), B13-B18. <https://doi.org/10.48558/H6R6-7P66>

² See <https://globalfundcommunityfoundations.org/what-we-stand-for/community-philanthropy/>

Initiative, Ariadne, Bertelsmann Foundation, CAF Russia, Candid (formerly Foundation Center), Commonwealth Foundation, C.S. Mott Foundation, Ford Foundation, Foundations for Peace, Grantmakers East, Philea (formerly EFC and Dafne), National Foundation for Civil Society Development Croatia, New World Foundation, PSJP, Potanin Foundation, and WINGS.

These partnerships have yielded many outputs, including reports, conferences, articles and books. The outcomes have helped to introduce changes to the systems in which philanthropy works. For example:

- The '4Cs' developed with WINGS and Dafne produced a system to assess the value of philanthropy support organisations
- The production of a 'data charter' in association with WINGS and the Foundation Center
- In collaboration with PSJP, significant developments in the understanding of the value of social justice philanthropy that addresses issues of poverty, inequality, racism, gender inequity, refugees and other forces that prevent people living flourishing lives
- A series of conferences at EFC (now Philea) have led to increased learning on a variety of topics including impact, risk, learning, societal change, and collaboration
- Special issues in Alliance on collaboration, the value of grants, the rise of community philanthropy and peacebuilding.
- The development of ecosystem thinking in philanthropy with WINGS, Philea, PSJP through publications, conferences and workshops
- Significant surveys on SDGs, peacebuilding, civil society in Croatia, social justice, power, the desire for support from foundations in Central and Eastern Europe and many other topics
- Learning circle publications on [defining key concepts](#) including dignity, leadership, resilience, compassion, measuring change, and sustainability and a ground-breaking retreat on a good society

Work with community philanthropy: For 13 years, we have supported the development of community philanthropy, an approach which stresses the importance of communities having their own assets, capacity and trust so that they can become stronger and resilient. The instigator and the inspiration behind this work is the Global Fund for Community Foundations which is spearheading development in the field through highly effective methods. We have also worked with the Aga Khan Foundation, CAF Russia,

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Cleveland Community Foundation, Community Foundations of Canada, Community Foundation of Northern Ireland, City University of New York, Greater New Orleans Foundation.

Notable achievements from this work have always involved many partners and our role has been to support others while using creative technologies. The lead is given by the Global Fund for Community Foundations and its ever growing network of organizations. The influence has now grown to the point that is seen as one of the most successful campaigns in the field. This has been the result of a long process. Important milestones include:

- More than the Poor Cousin? The Emergence of Community Foundations as a New Development Paradigm (2010)
- The new public philanthropy (2011)
- A different kind of wealth (2012)
- The value of community philanthropy (2012)
- Global Alliance for Community Philanthropy (2013)
- The Community Foundation Atlas (2014)
- The development of the ACT (asset, capacities and trust) framework for assessing community philanthropy
- The Global Philanthropy Summit (2016)
- Pathways to Power Symposium (2019)
- Systems to #ShiftThePower publication (2019)
- Measuring What Matters publication (2020)
- Giving for Change (2021)
- Community Philanthropy in the time of Covid (2022)

For many years, our efforts remained invisible – as suggested by the title of a publication we co-authored in 2010 called *More than the Poor Cousin? The Emergence of Community Foundations as a New Development Paradigm*.

In the past five years, however, progress has been remarkable. In December 2016, we helped to organise the Global Summit on Community Philanthropy in Johannesburg and co-edited a Special Issue of Alliance Magazine called *The Rise of Community Philanthropy: #ShiftThePower*. In our lead article for this issue, we coined the use of 'durable development', which means that unless local people take the lead in their solutions, no amount of development assistance will lead to sustainable results.

Since then, the term 'durable development' has become part of a movement in which Africans throw off their dependency on aid and was used as the leitmotif of the 20th anniversary of the Kenya Community Development Foundation. We helped to support the Global Alliance in Community Philanthropy, a coalition of major donors working to ensure that more of development aid is placed into the hands of local organisations. In

2019 we wrote this process up and published it. We also helped to organise a symposium in London to disseminate the results of the work.

An outstanding issue is how to measure the effectiveness of the approach. Beginning in 2018, we worked on the topic with GFCF and later the Foundation Center (now renamed Candid) to devise how a new approach could be applied across the world. Meetings to develop the approach were held in New York, Nepal, Washington, British Columbia, Moscow, Oaxaca and London. A consultation paper called 'Measuring what matters' was published in October 2020. Based on a review by 130 civil society activists about how they would like their work to be measured, the results suggest new ways of conducting monitoring and evaluation. This is being followed up with learning circles of key actors organized by GFCF.

The process has had considerable influence. The approach is being used as part of a €26m Dutch Ministry funded project called 'Giving for Change' and has attracted the attention of people from the American Evaluation Society. A publication called Assets, Capacity, Trust reports on the application of the method to community foundations in Russia. There is interest in setting up a community of practice to develop the learning further. Online workshops have been held in Brazil and in Russia. In a poll held by Alliance magazine in the summer of 2021, the growth of community philanthropy was voted by readers as the most exciting development in philanthropy.

Joining up our work on philanthropy: A significant project undertaken in the past 18 months demonstrates the need for the integration of community philanthropy and institutional philanthropy. A study funded by the H & S Davidson Trust which we have helped to conduct called 'Increasing the impact of international development' demonstrates a requirement for complete overhaul of the entire system which philanthropy operates in. There are now increasingly vociferous demands to decolonise philanthropy, by addressing racism, emancipating women and reimagining INGOs. These perspectives come together in #ShiftThePower movement, which brings community philanthropy to the fore.

The study will be published in September 2022. An article setting out the main findings will be published in Alliance. This sets out the H & S Davidson Trust's plans to disseminate the results of the research and to encouraging a process of reform in the sector. There will be a six-month period of consultation, leading to a conference to be held in association with Alliance in February 2023.

Towards a legacy

To develop our legacy, it is important that we integrate work in the UK with work internationally, so that we can develop a common thesis that builds on learning from both domains. There are six main reasons:

1. Common problems. The UK may be composed of islands, but this does not insulate us from problems such as the pandemic, climate change, supply chain

failures, conflict, refugees, economic security and failing social systems and services. Many of the problems we face in the UK require an international solution.

2. Solutions on offer are failing both in the UK and internationally because the remedies are derived from an out of date paradigm. Dating from the 1940s, intervention strategies were based on the leitmotif that the 'gentleman in Whitehall knows best'.³ This approach informed the worldview that determined plans following the Second World War and is exemplified by the Beveridge Report (1942), the Bretton Woods conference (1944) and President Truman's inauguration speech of 1949. Post-war strategies of social and economic development, from the Marshall Plan onwards, exemplified immense confidence that the world could be ruled from the top down through a combination of goodwill, international cooperation, and new institutions.
3. While being reasonably effective for 30 years, the approach fell apart in the 1970s as the market replaced the state as the main guiding force in the world and undermined the public sphere. In the UK, the welfare state was much reduced from the 1980s onwards and the Bretton Woods arrangements that had enabled nation states to run their affairs in a climate of global financial stability ended.
4. Efforts to end poverty have failed both in Britain and internationally. Widespread poverty is found in both places. While historically poverty has been less marked in the UK, with the standard measure of poverty based on relative criteria (less than 60 per cent of the median income) while the international standard has been based on absolute criteria (living on \$1.90 per day), it is clear that absolute poverty is increasingly relevant in the UK as more and more people resort to foodbanks. Even in the best of times, the bottom quintile of the population has always been excluded from normal life in the UK.
5. Following the lessons of systems theory, most particularly the principle of requisite variety, the solutions to the crises we face must be more complex than the crises themselves. It follows that the interventions cannot rely on simple linear transfers from the top-down but require multiple interventions both from the top-down and from the bottom-up as well as all points in between. Given that borders between countries in the world are porous, it follows that we need solutions from everywhere in the world. The UK cannot be hermetically sealed.

³ The original quotation for this is 'In the case of nutrition and health, just as in the case of education, the gentleman in Whitehall really does know better what is good for people than the people know themselves.' It comes from Douglas Jay's 1937 book *The Socialist Case*, London: Faber and Faber, p. 317

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6. Our research suggests that there is much to be learned from other countries, both to find common solutions to the crises that we face and also to find ways in which people can live flourishing lives. Adopting new approaches will require a change of mindset - away from narrowly financial and competitive ways of organizing society to wider and more open-hearted models such as Ubuntu in South Africa or Buen Vivir in Latin America. We have explored some of these models in the context of our work with #ShiftThePower and in PSJP and Foundations for Peace learning circles on topics such as resilience, peacebuilding and compassion that demonstrate the power of co-operative energy, though there much to be done. This work has shown the power of Bohm Dialogue.

The key method to be used in developing the integration of the work is a process of 'create and adjust'. The thesis underpinning the legacy will emerge naturally through the process of dialogue and will be developed with a group of people who co-own it and use it in their work, test it out and refine it so that it emerges as part of collective consciousness. There will need to be some outputs (e.g., articles and papers, as well as video output, and maybe a more learned book), but the key task is to begin to affect the way people think and talk as a way of natural evolution.

We will support several core groups to organise the dialogues and to draw lessons together to produce an overarching narrative. We will use processes that are already in place or planned to achieve this, including the group who began to meet at Letchworth in November 2021, PSJP learning circles, We Contain Multitudes, and Foundations for Peace. The processes leading to the H & S Davidson Trust conference in February 2023 and the Tomorrow conference in early summer 2023 will be particularly helpful in crafting the narrative.

Our series of dialogues should produce some agreements so that there is a critical mass of people in favour of a thesis about how to achieve flourishing lives for people that leads to new understandings of how to invest in emergent systems to produce the results we want. So far as is possible, we will embed these ideas into the work programmes of key institutions so that they take root into practice. This may produce a common platform of principles and practice that can ensure that work continues beyond our lifetime as an organisations

Structure and operations

The effectiveness of CENTRIS depends on an energetic group of associates, and volunteers, combined with extensive use of modern technology, and oversight from a skilled group of trustees:

- Roy Evans (Chair)
- Andrew Webster
- Hélène Turner

Barry Knight is Secretary to the Trustees, Mike Clark provides assistance, support and administration services. Kevin Briggs is currently appointed as auditor.

Finance

The audited accounts for 2021 - 2022 show that CENTRIS remains in a healthy financial position. Reserves stood at £371,928 the end of the financial year on 31 July 2022. £334,901 being 'unrestricted' £37,027 being 'restricted'. Funds in the current account address immediate cash flow requirements, the balance is in an interest-bearing deposit account.

Summary of accounts 2021 - 2022 (year ending 31st July 2022)

Income	£	Expenditure	£
Grants	0.00	Exchange Rate gains	0.00
Investment	357	Project Costs	45884
Fees, sales etc.	19121	Administration	20772
Donation	489	Office costs	10429
		Accommodation	22507
		Sundry	151
Totals	19967		99743
Tangible Fixed Assets	3218		
Net Current Assets	368710		
Net Assets			

Trustees' policy is to have a level of resources sufficient for effective financial management, generally regarded as having sufficient money to cover expenditure for one-year's work in advance. Trustees have decided to reduce the reserves in the coming years, with a view to spending down all resources by 2024.

Risks and resources

Having conducted a review of risks, the main risk identified was the danger of closing down without having left a legacy worthy of the effort expended in pursuit of our charitable objectives over the years.

To manage this risk, trustees will monitor the work carefully and will conduct a major review of progress towards the end of the financial year 2022-3.



K. E. BRIGGS
Chartered Accountant

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MY REFERENCE:

KEB/LC30/LC
YOUR REFERENCE.

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-23

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

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OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary	B. Knight
Registered Office	4 The Terrace Ovingham Northumberland NE42 6AJ
Registered Number	2277906
Registered Charity Number	299877
Accountants	K. E. Briggs Chartered Accountant Dukes Hagg Farmhouse Prudhoe Northumberland NE42 5PA
Bankers	Unity Trust Bank Nine Brindleyplace 4 Ozells Square Birmingham B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
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REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2023.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board,

B. KNIGHT - SECRETARY

CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
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INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-23

	Notes	2023	2022
		£	£
INCOME			
ADMINISTRATIVE EXPENSES		45076	19967
		<u>123253</u>	<u>99743</u>
(DEFICENCY) FOR THE YEAR	2	-78177	-79776
DEVELOPMENT RESERVE AT 1 AUGUST 2022		<u>371928</u>	<u>451704</u>
DEVELOPMENT RESERVE AT 31 JULY 2023		<u>293751</u>	<u>371928</u>

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2023

	Notes	£	2023 £	£	2022 £
TANGIBLE FIXED ASSETS	3		2950		3218
CURRENT ASSETS					
Stocks		20		20	
Sundry Debtor and Prepayments		20206		19170	
Cash at Bank and In Hand		275411		374672	
		295637		393862	
LESS CREDITORS					
Amounts falling due within one year	4	4836		25152	
NET CURRENT ASSETS			290801		368710
NET ASSETS			293751		371928
FINANCED BY					
FUNDS					
Unrestricted			293751		334901
Restricted			0		37027
			293751		371928

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

HELENE TURNER

DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds	Restricted Funds	Total Funds 31-Jul-23	Total Funds 31-Jul-22
	£	£	£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	40862	0	40862	19121
Investment Income	3698	0	3698	357
Other Income	516	0	516	489
<u>TOTAL INCOME RESOURCES</u>	45076	0	45076	19967
<u>RESOURCES USED</u>				
Support costs	53725	37027	90752	53873
Administration	32501	0	32501	45870
	86226	37027	123253	99743
<u>NET RESOURCES FOR THE YEAR</u>	-41150	-37027	-78177	-79776
<u>BALANCE BROUGHT FORWARD AT 1 AUGUST 2022</u>	334901	37027	371928	451704
<u>BALANCE CARRIED DOWN 31 July 2023</u>	293751	0	293751	371928

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2023

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2023 £	2022 £
The deficiency is stated after charging -		
Depreciation	737	1073
Executive remuneration	0	0
Accountants remuneration	1824	1710

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2022	32205
Additions	469
Disposals	0
	<u>32674</u>
At 31 July 2023	<u>32674</u>
Depreciation	
At 1 August 2022	28987
Charge for year	737
Disposals	0
	<u>29724</u>
At 31 July 2023	<u>29724</u>
Net Book value	
At 31 July 2023	<u>2950</u>
At 1 August 2022	<u>3218</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2023 £	2022 £
Sundry Creditor	0	0
Other Creditors	4836	25152
	<u>4836</u>	<u>25152</u>

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

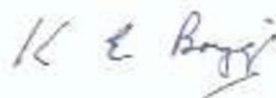
We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2023

	2023		2022	
	£	£	£	£
<u>INCOME</u>				
Grants -				
Fees received		35294		0
Interest received		5568		19121
Donation		3698		357
		<u>516</u>		<u>489</u>
		45076		19967
 <u>LESS EXPENDITURE</u>				
Insurance	995		898	
Travel and Subsistence	3360		1785	
Telephone	1128		1172	
Printing, stationery, adverts	371		519	
Publication costs	877		373	
Sundry	324		151	
Accommodation costs	22923		22507	
Accountancy	1824		1710	
Depreciation	737		1073	
Administration fee	6884		20772	
Bank charges	122		119	
Repairs and Software	4279		2780	
Wings	0		3600	
Foundation for Peace	0		5200	
TCPA	3000		11000	
Webb	40891		22484	
Global Fund	538		3600	
Compass	35000		0	
Hull	0	123253	0	99743
		<u>-78177</u>		<u>-79776</u>
<u>[DEFICIENCY] FOR YEAR</u>				



K. E. BRIGGS
Chartered Accountant

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA
Telephone & Fax 01661 833768

MY REFERENCE:
KEB/LC30/LC
YOUR REFERENCE.

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-23

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
Ovingham
Northumberland
NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
Prudhoe
Northumberland
NE42 5PA

Bankers Unity Trust Bank
Nine Brindleyplace
4 Ozells Square
Birmingham
B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2023.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board.

B. KNIGHT - SECRETARY

CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-23

	Notes	2023	2022
		£	£
INCOME			
ADMINISTRATIVE EXPENSES		45076	19967
		<u>123253</u>	<u>99743</u>
(DEFICIENCY) FOR THE YEAR	2	-78177	-79776
DEVELOPMENT RESERVE AT 1 AUGUST 2022		<u>371928</u>	<u>451704</u>
DEVELOPMENT RESERVE AT 31 JULY 2023		<u>293751</u>	<u>371928</u>

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2023

	Notes	2023 £	2022 £
TANGIBLE FIXED ASSETS	3	2950	3218
CURRENT ASSETS			
Stocks		20	20
Sundry Debtor and Prepayments		20206	19170
Cash at Bank and In Hand		<u>275411</u>	<u>374672</u>
		295637	393862
LESS CREDITORS			
Amounts falling due within one year	4	<u>4836</u>	<u>25152</u>
NET CURRENT ASSETS		<u>290801</u>	<u>368710</u>
NET ASSETS		<u>293751</u>	<u>371928</u>
FINANCED BY			
FUNDS			
Unrestricted		293751	334901
Restricted		<u>0</u>	<u>37027</u>
		<u>293751</u>	<u>371928</u>

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

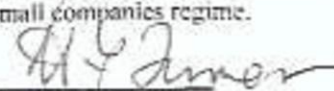
The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


 HELENE TURNER

13 December 2023.
 DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	<u>Unrestricted Funds</u>	<u>Restricted Funds</u>	<u>Total Funds</u>	<u>Total Funds</u>
	£	£	31-Jul-23	31-Jul-22
			£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants & Fees	40862	0	40862	19121
Investment Income	3698	0	3698	357
Other Income	516	0	516	489
TOTAL INCOME RESOURCES	45076	0	45076	19967
<u>RESOURCES USED</u>				
Support costs	53725	37027	90752	53873
Administration	32501	0	32501	45870
	86226	37027	123253	99743
NET RESOURCES				
FOR THE YEAR	-41150	-37027	-78177	-79716
BALANCE BROUGHT FORWARD				
AT 1 AUGUST 2022	334901	37027	371928	451704
BALANCE CARRIED DOWN				
31 July 2023	293751	0	293751	371928

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2023

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 25% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2023 £	2022 £
The deficiency is stated after charging -		
Depreciation	737	1073
Executive remuneration	0	0
Accountants remuneration	1824	1710

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2022	32205
Additions	469
Disposals	<u>0</u>
At 31 July 2023	<u>32674</u>
Depreciation	
At 1 August 2022	28987
Charge for year	737
Disposals	<u>0</u>
At 31 July 2023	<u>29724</u>
Net Book value	
At 31 July 2023	<u>2950</u>
At 1 August 2022	<u>3218</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2023 £	2022 £
Sundry Creditor	0	0
Other Creditors	<u>4836</u>	<u>25152</u>
	<u>4836</u>	<u>25152</u>

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

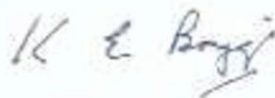
We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHON
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2023

	2023		2022	
	£	£	£	£
<u>INCOME</u>				
Grants -		35294		0
Fees received		5568		19121
Interest received		3698		357
Donation		516		489
		<u>45076</u>		<u>19967</u>
<u>LESS EXPENDITURE</u>				
Insurance	995		898	
Travel and Subsistence	3360		1785	
Telephone	1128		1172	
Printing, stationery, adverts	371		519	
Publication costs	877		373	
Sundry	324		151	
Accommodation costs	22923		22507	
Accountancy	1824		1710	
Depreciation	737		1073	
Administration fee	6884		20772	
Bank charges	122		119	
Repairs and Software	4279		2780	
Wings	0		3600	
Foundation for Peace	0		5200	
TCPA	3000		11000	
Webb	40891		22484	
Global Fund	538		3600	
Compass	35000		0	
Hull	0	123253	0	99743
<u>[DEFICIENCY] FOR YEAR</u>		<u>-78177</u>		<u>-79776</u>

Accounts



Centre for Research and Innovation in Social Policy and Practice (CENTRIS)

Charity No. 299877 and Company No. 2277906 **Annual Report**

**A review of activities from
August 2020 to July 2021**

Address for correspondence

Crane House
19 Apex Business Village
Annitsford
Newcastle
NE23 7BF
Telephone: 0191 250 1969
Email: barryknight@cranehouse.uk

Introduction

This is the 2020-1 Annual Report of **CENTRIS** (officially known as the Centre for Innovation in Social Policy and Practice Ltd). This is Charity No. 299877 and Company No. 2277906.

CENTRIS is an independent not-for-profit organisation committed to the identification and development of innovative social policy and practice.

The period reviewed runs from 1 August 2020 to 31 July 2021.

Objects

CENTRIS was established in 1988. Its mission is to support innovative social policy and practice. Its method is to work with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives.

Its constitution describes charitable objects ‘for the benefit of the public to advance education, to promote the relief of sickness and the preservation of health and to promote the relief of poverty, in particular by promoting research into the role of individual self-awareness, self-development and personal responsibility in these fields, and the dissemination of the useful results of that research’.

Methods

CENTRIS works with partners active in the field to develop solutions to social issues, through a mixture of research and innovatory initiatives. The CENTRIS method develops policy and practice solutions using a combination of theoretical, empirical and evaluative approaches.

A central philosophy is to work closely with the people responsible for implementing solutions.

CENTRIS works both nationally and internationally on a wide range of matters including social services, civil society, economic development, philanthropy, and governance.

Achievements

Since its inception, CENTRIS has completed more than 300 successful projects involving more than 50 different funders, including the Ford Foundation, C.S. Mott Foundation, Bertelsmann Foundation, European Foundation Centre, Charities Aid Foundation South Africa, Commonwealth Foundation, Greater New Orleans Foundation, British Government, British Embassies, British Council, WINGS and many others.

Work programme in 2020-1

In addition to maintaining our work programme during 2020-1, trustees have spent significant time in planning the closure of the charity in 2024.

A key focus has been how to bring the key work programmes - 'rethinking poverty', 'the role of institutional philanthropy' and 'community philanthropy' - to completion in a way that leaves a legacy so that others can take the work forward from a sound platform.

While this report keeps the three strands of work separate, the final years of our work will see them integrated so that we can develop a joined-up narrative of a good society together with an articulated method of how to achieve it.

This report sets out the main items of progress in a year where COVID-19 has continued to disrupt some of our planned activities.

Rethinking Poverty

It is now more than three years since [Rethinking Poverty](#) began to compile resources to support the development of a good society without poverty in the UK.

In the past year, the discussion hub has gone from strength to strength. There are three main factors that account for this.

First, our efforts to increase the diversity of authors on the site, in particular by encouraging young people to contribute, is beginning to show results. During the current year, we gave a repeat grant to the Orwell Trust to enable them to run the Orwell Youth Prize. Building on the 2020 theme 'The future we want', the theme for the 2021 prize was 'A new direction: starting small'. The idea behind the title was to encourage young people to think about their relationship to the public sphere and through their everyday life - the objects around them, the people they encounter, and the actions and networks that they believe will improve the world they inhabit. The inspiration behind this framing was George Orwell's idea that only by paying close attention to what is 'in front of one's nose' could the ordinary citizen equip themselves to resist the barrage of political propaganda they are subjected to and see more clearly what steps were necessary to make the world a better place.

Unfortunately, our other initiative to improve diversity has not been implemented. We intended to award the Janette Kirton Darling prize to people making creative expressions based on their lived experience of poverty. The pandemic has meant that we have been unable to meet physically with people in community groups in Tyne and Wear as we hoped. To compensate for this, we have managed to increase the participation of people with lived experience of poverty by other means. A volunteer completed a set of video interviews and these were posted on the site in October 2020. In addition, the [APLE Collective](#), a group of people who live in poverty, have become

regular contributors. Their first contribution coincided with [International Day of the Eradication of Poverty](#).

Second the design of the site has been improved by structuring it around [the society we want](#) in three dimensions:

- [The place we want](#)
- [The business we want](#)
- [The state we want](#)

A dimension, crosscutting all of these, is how to address [the climate crisis](#).

Third, an external review conducted by Empower has helped to improve readership statistics. While the review concluded that the quality of material on the site was high, it also concluded that the site was not optimized to attract people to the site. A detailed set of recommendations have been implemented as a result.

We judge that we have now identified much of the raw material for the kinds of changes to enable us to thrive in the 21st century. The immense range of the ideas shows that much energy from many quarters is being expended to help us escape from the mess that society is in. How do we organise these ideas? This topic was addressed in an article published on the site in June 2021 called [Rethinking poverty: what needs to change?](#)

The article reviews developments in poverty over the past 120 years and concludes that, if new ideas set out on the site are to gain traction, we must recognise that no single person, no single organisation and no single idea will deliver a credible plan for a good society. We need a configuration of people and organisations to deal with the complexity of issues before us. We need to join together matters of the economy, the environment, and society in ways that offer a new way of deciding and doing what really matters to people. A network of different approaches taken by different people and organisations, each connecting with each other through a central thread, is necessary to address complex problems which contain multiple interacting factors that cannot be individually distinguished.

This means that any intervention addresses entire systems, rather than taking a piecemeal approach. This implies an intersectional approach, so that any single intervention is integrated with approaches such as [green economics](#), [new ways of doing democracy](#), [people-led public services](#), [community food systems](#), [safety on the streets for women](#), [basic income](#), [community wealth building](#) and other inspirational ideas.

We have revived the idea of a face-to-face meeting in Letchworth. This was originally planned for June 2020 and will now be held in November 2021. A grant was awarded to

the TCPA to help us plan and organise this event. In preparation for this we have written a paper called *Practical hope* and have been conducting a series of interviews and group discussions over Zoom. In this way, participants will get to know one another and identify issues of common concern so that the face-to-face meeting can be productive when it takes place.

The role of institutional philanthropy

CENTRIS has long had programmes designed to support the effectiveness of philanthropy. For the past 14 years, CENTRIS has supported Philanthropy for Social Justice and Peace. This is a diverse group of people from institutions across the world who provide information and technical assistance to institutions that wish to find new ways to develop their societies. We have run a programme of discussions called ‘Key concepts in philanthropy and development’. Five such webinars were held, and papers published on ‘Sustainability’ and ‘Measuring social change’. We brought participants together for a discussion on ‘A good society’ in Nepal in November 2019.

In 2020-1, we followed this up with further learning circles. One of these, [Building Resilience in International Development](#), has produced much interest and debate. We held two sessions on ‘The beloved community’, which focus on the importance of compassion in relationships. Publications can be seen at <http://www.psjp.org/resources/>.

The goal is that philanthropy comes to see itself as venture capital for a good society, as opposed to its current practice of working at the edges in small projects that bring benefits at the margin.

We have highlighted this approach in several studies and publications. We conducted a survey with the National Foundation for Civil Society Development to support changemakers in Croatia and held an online training course for such changemakers in January 2021. We have conducted research for the Grantmakers East Forum on the situation facing philanthropy in Central and Eastern Europe and Russia. We have worked with Maitri in Scotland on a survey on what makes for good trusting relationships in funding. We have held discussions with members of Ariadne and published [Join up for Justice](#). We have supported WINGS in a study of Acting together to lift up philanthropy, which offers guidance about how to lift up philanthropy. We have supported the Potanin Foundation to develop its strategic plan. We have begun to write a history of international aid and philanthropy since the Bretton Woods conference of 1944, which will be published in 2022. We have written an article called 25 years of philanthropy, which catalogues the four main trends in the field since 1996.

Community philanthropy

For several years, we have supported the development of community philanthropy, an approach which stresses the importance of communities having their own assets, capacity and trust so that they can become stronger and resilient. Our main partner in this work has been the Global Fund for Community Foundations.

For many years, our efforts remained invisible – as suggested by the title of a publication we co-authored in 2010 called *More than the Poor Cousin? The Emergence of Community Foundations as a New Development Paradigm*.

In the past five years, however, progress has been remarkable. In December 2016, we helped to organise the Global Summit on Community Philanthropy in Johannesburg and co-edited a Special Issue of Alliance Magazine called *The Rise of Community Philanthropy: #ShiftThePower*. In our lead article for this issue, we coined the use of ‘durable development’, which means that unless local people take the lead in their solutions, no amount of development assistance will lead to sustainable results.

Since then, the term ‘durable development’ has become part of a movement in which Africans throw off their dependency on aid and was used as the leitmotif of the 20th anniversary of the Kenya Community Development Foundation. We helped to support the Global Alliance in Community Philanthropy, a coalition of major donors working to ensure that more of development aid is placed into the hands of local organisations. In 2019 we wrote this process up and [published](#) it. We also helped to organise a symposium in London to [disseminate the results](#) of the work.

An outstanding issue is how to measure the effectiveness of the approach. Since 2018, we have been working on the topic with the Foundation Center (now renamed Candid) in New York to devise how a new approach could be applied across the world. Meetings to develop the approach were held in New York, Nepal, Washington, British Colombia, Moscow, Oaxaca and London. A consultation paper called [‘Measuring what matters’](#) was published in October 2020. Based on a review by 130 civil society activists about how they would like their work to be measured, the results suggest new ways of conducting monitoring and evaluation.

The process has had considerable influence. The approach is being used as part of a €28m Dutch Ministry funded project called ‘Giving for Change’ and has attracted the attention of people from the American Evaluation Society who want to collaborate to see how the approach can be applied more widely. A publication called [Assets, Capacity, Trust](#) reports on the application of the method to community foundations in Russia. There is interest in setting up a community of practice to develop the learning further. Online workshops have been held in Brazil and one is planned in Russia for October 2021. In a poll held by Alliance magazine in the summer of 2021, community philanthropy was voted by readers as the most exciting development in philanthropy.

Structure and operations

The effectiveness of CENTRIS depends on an energetic group of associates, and volunteers, combined with extensive use of modern technology, and oversight from a skilled group of trustees:

- Roy Evans (Chair)

- Andrew Webster
- Helene Turner

Barry Knight is Secretary to the Trustees, Mike Clark provides assistance, support and administration services. Kevin Briggs is currently appointed as auditor.

Finance

The audited accounts for 2020 - 2021 show that CENTRIS remains in a healthy financial position. Reserves stood at £451,704 the end of the financial year on 31 July 2021. £392,195 being 'unrestricted' £59,509 being 'restricted'. Funds in the current account address immediate cash flow requirements, the balance is in an interest-bearing deposit account.

Summary of accounts 2020 - 2021 (year ending 31st July 2021)

Income	£	Expenditure	£
Grants	61025	Exchange Rate gains	0
Investment	-109	Project Costs	114056
Fees, sales etc.	26794	Administration	16424
Donation	500	Office costs	9213
		Accommodation	20598
		Sundry	35
Totals	88210		160326
Balance Sheet			
Tangible Fixed Assets	4291		
Net Current Assets	447413		
Net Assets	451704		

Trustees' policy is to have a level of resources sufficient for effective financial management, generally regarded as having sufficient money to cover expenditure for one-year's work in advance. Trustees have decided to reduce the reserves in the coming years, with a view to spending down all resources by 2024.

Plans

At their meeting in October 2020, trustees reviewed progress and decided to develop these strands of work further by:

1. Expanding Rethinking Poverty – investing in the site to ensure that it is sustainable

2. Giving partnership grants for charities to work on themes associated with our objectives
3. Conducting population surveys on the topics that matter to us in partnership with YouGov
4. Investigating how to generate trust – what helps and hinders cooperation

Trustees developed these plans at three subsequent meetings (in January, March and April 2021) during the year and refined the plans which were implemented from May 2021. Progress will be reviewed at the first trustees meeting of 2021-2 on 30th September 2021

Risks and resources

CENTRIS will continue to be based in its current premises, Crane House.

CENTRIS minimises risk by using an ongoing review system. The system is IT based and has comprehensive features that alert users to up and coming issues, reviews dates, logs events and assists in the planning process. Continuous planning and budgeting coupled with regular reporting provides a detailed overview and appraisal of progress achieved. Finance and contract files are reviewed monthly.

The trustees conducted a full review risks at their meeting in October 2020. Potential risks identified included the issue of political bias and libel, given that our discussion hub is open to people from outside the organization. Having a competent and highly experienced editor of the site mitigates these risks, and trustees regularly review material on the hub to scrutinize contributions.

Trustees considered the risk of an organization funded by Centris becoming insolvent. This risk has increased because of the difficulties raising money in the current pandemic. Our procedures take account of the financial health of any organization that we fund. We scrutinize the latest annual report and ask questions about finances during the application procedure. While it is not possible to mitigate this risk fully, our financial contributions tend to form a small proportion of our grantee partners' budgets.



K. E. BAIGUES
Chartered Accountant

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA
Telephone & Fax 01661 833768

MY REFERENCE:
KEB/LC30/LC
YOUR REFERENCE:

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-21

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
Ovingham
Northumberland
NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
Prudhoe
Northumberland
NE42 5PA

Bankers Unity Trust Bank
Nine Brindleyplace
4 Ozells Square
Birmingham
B1 2HB

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2021.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
Andrew Webster
Helene Turner

The company is limited by guarantee of the members and does not have a share capital.

The above members of council are defined as directors of the company for the purpose of the Companies Act.

The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board.



B. KNIGHT - SECRETARY

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

**INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-21**

	Notes	2021	2020
		£	£
INCOME		88210	152243
ADMINISTRATIVE EXPENSES		<u>160326</u>	<u>209589</u>
(DEFICIENCY)SURPLUS/ FOR THE YEAR	2	-72116	-57346
DEVELOPMENT RESERVE AT 1 AUGUST 2020		<u>523820</u>	<u>581166</u>
DEVELOPMENT RESERVE AT 31 JULY 2021		<u><u>451704</u></u>	<u><u>523820</u></u>

PAGE 4
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2021

	Notes	£	2021 £	2020 £
TANGIBLE FIXED ASSETS	3		4291	5364
CURRENT ASSETS				
Stocks		20		20
Sundry Debtor and Prepayments		17930		18883
Cash at Bank and In Hand		434245		504275
		452195		523178
LESS CREDITORS				
Amounts falling due within one year	4	4782	4722	
NET CURRENT ASSETS			447413	518456
NET ASSETS			451704	523820
FINANCED BY				
FUNDS				
Unrestricted			392195	433080
Restricted			59509	90740
			451704	523820

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

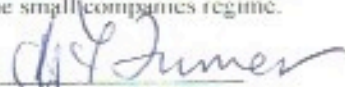
The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.


HELENE TURNER

2 November 2021
DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	<u>Unrestricted Funds</u>	<u>Restricted Funds</u>	<u>Total Funds</u> <u>31-Jul-21</u>	<u>Total Funds</u> <u>31-Jul-20</u>
	£	£	£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants	36794	51025	87819	151268
Investment Income	-109	0	-109	975
Other Income	500	0	500	0
<u>TOTAL INCOME RESOURCES</u>	<u>37185</u>	<u>51025</u>	<u>88210</u>	<u>152243</u>
<u>RESOURCES USED</u>				
Support costs	38550	82256	120806	110043
Administration	39520	0	39520	99546
	<u>78070</u>	<u>82256</u>	<u>160326</u>	<u>209589</u>
<u>NET RESOURCES</u>				
<u>FOR THE YEAR</u>	<u>-40885</u>	<u>-31231</u>	<u>-72116</u>	<u>-57346</u>
BALANCE BROUGHT FORWARD				
AT 1 AUGUST 2020	<u>433080</u>	<u>90740</u>	<u>523820</u>	<u>581166</u>
BALANCE CARRIED DOWN				
31-Jul-21	<u>392195</u>	<u>59509</u>	<u>451704</u>	<u>523820</u>

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2021

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 15% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2021 £	2020 £
The deficiency is stated after charging -		
Depreciation	1023	947
Executive remuneration	0	0
Accountants remuneration	1770	1692

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2020	32205
Additions	0
Disposals	0
At 31 July 2021	<u>32205</u>
Depreciation	
At 1 August 2020	26841
Charge for year	1073
Disposals	0
At 31 July 2021	<u>27914</u>
Net Book value	
At 31 July 2021	
	4291
At 1 August 2020	
	5364

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2021 £	2020 £
Sundry Creditor	0	0
Other Creditors	4782	4722
	4782	4722

The Company is a Registered Charity and is a company limited by Guarantee not having a share Capital.

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

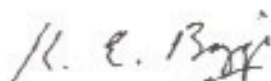
We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOE
NORTHUMBERLAND
NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2021

	2021		2020	
	£	£	£	£
INCOME				
Grants -		61025		47425
Fees received		26794		103843
Interest received		109		975
Donation		500		0
		<u>88210</u>		<u>152243</u>
LESS EXPENDITURE				
Insurance	874		862	
Travel and Subsistence	504		2411	
Telephone	1223		1275	
Printing, stationery, adverts.	401		502	
Publication costs	583		106	
Sundry	35		48	
Accommodation costs	20598		23761	
Accountancy	1770		1692	
Depreciation	1073		947	
Administration fee	16424		73146	
Bank charges	90		177	
Repairs and Software	2695		2817	
EFG	0		1091	
Foundation for Peace	4000		379	
PSJP	0		8218	
Misc Small Projects	5400		9586	
Overall Youth Prize	20000		20000	
Webb	25931		18479	
Global Fund	2400		1467	
Compass	55325		42625	
Hull	1000	160326	0	209589
		<u>-72116</u>		<u>-57346</u>
DEFICIENCY] FOR YEAR				



K. E. BRIGGS
Chartered Accountant

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NORTHUMBERLAND
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Telephone & Fax 01661 833768

MY REFERENCE:
KEB/LC30/LC
YOUR REFERENCE:

COMPANY REGISTRATION NO. 2277906

[ENGLAND AND WALES]

REGISTERED CHARITY NO. 299877

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

[A Company limited by guarantee]

ACCOUNTS FOR THE YEAR ENDED
31-Jul-21

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

OFFICERS AND PROFESSIONAL ADVISERS

The Centre for Research and Innovation in Social Policy [CENTRIS] is a company limited by guarantee [incorporated on 18 July 1988, company registration no. 2277906 and a registered charity [no. 299877].

Council of Management

Roy Evans
Andrew Webster
Helene Turner

The Company is limited by guarantee of the members and does not have a share capital. The above members of council are defined as directors of the company for the purposes of the Companies Act. Under the direction of the Council of Management, the day to day business of CENTRIS is carried out by Mr. B. Knight.

Secretary B. Knight

Registered Office 4 The Terrace
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NE42 6AJ

Registered Number 2277906

Registered Charity Number 299877

Accountants K. E. Briggs
Chartered Accountant
Dukes Hagg Farmhouse
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Bankers Unity Trust Bank
Nine Brindleyplace
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**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

REPORT OF THE COUNCIL OF MANAGEMENT

The members of Council have pleasure in presenting their annual report and financial statements of the company for the year ended 31 July 2021.

COUNCIL OF MANAGEMENT

The members of the Council of Management during the year were -

Roy Evans
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Helene Turner

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The day to day activities are under the direction of Barry Knight who implements the policies and programmes determined by the Council of Management.

PRINCIPAL ACTIVITIES

The activities during the year have comprised the work of consultancy and receipt of grants and donations to carry out work within the terms of the Memorandum of Association i.e. "for the benefit of the public, to advance education, to promote the relief of sickness and preservation and protection of health and to promote the relief of poverty by promoting research into the role of individual self awareness, self development and personal responsibility in these fields and the dissemination of the useful results of that research".

The work will continue in the future.

SMALL COMPANIES EXEMPTIONS

In preparing the above report the directors have taken advantage of special exemptions applicable to small companies.

Signed by Order of the Board,

B. KNIGHT - SECRETARY

**CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**
[A Company limited by guarantee]

INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED
31-Jul-21

	Notes	2021	2020
		£	£
INCOME		88210	152243
ADMINISTRATIVE EXPENSES		<u>160326</u>	<u>209589</u>
(DEFICIENCY)SURPLUS/ FOR THE YEAR	2	-72116	-57346
DEVELOPMENT RESERVE AT 1 AUGUST 2020		<u>523820</u>	<u>581166</u>
DEVELOPMENT RESERVE AT 31 JULY 2021		<u><u>451704</u></u>	<u><u>523820</u></u>

PAGE 4
**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
 POLICY AND PRACTICE**
 [A Company limited by guarantee]
BALANCE SHEET
FOR THE YEAR ENDED 31 JULY 2021

	Notes	£	2021 £	£	2020 £
TANGIBLE FIXED ASSETS	3		4291		5364
CURRENT ASSETS					
Stocks		20		20	
Sundry Debtor and Prepayments		17930		18883	
Cash at Bank and In Hand		434245		504275	
		452195		523178	
LESS CREDITORS					
Amounts falling due within one year	4	4782		4722	
NET CURRENT ASSETS			447413		518456
NET ASSETS			451704		523820
FINANCED BY					
FUNDS					
Unrestricted			392195		433080
Restricted			59509		90740
			451704		523820

DIRECTORS STATEMENT

In preparing these accounts the directors have taken advantage of the exemptions applicable to small companies conferred by Section 477 of the Companies Act 2008 and have done so on the basis that, in their opinion, the company satisfies the criteria for exemption as a small company.

The Accounts set out on pages 3 to 7 were approved by the Council of Management and signed on their behalf.

Director's responsibilities:-

the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476

the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

HELENE TURNER

DATE

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A Company limited by guarantee]

STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds	Restricted Funds	Total Funds 31-Jul-21	Total Funds 31-Jul-20
	£	£	£	£
<u>INCOMING EXPENDITURE</u>				
<u>INCOME RESOURCES</u>				
Grants	36794	51025	87819	151268
Investment Income	-109	0	-109	975
Other Income	500	0	500	0
<u>TOTAL INCOME RESOURCES</u>	37185	51025	88210	152243
<u>RESOURCES USED</u>				
Support costs	38550	82256	120806	110043
Administration	39520	0	39520	99546
	78070	82256	160326	209589
<u>NET RESOURCES FOR THE YEAR</u>	-40885	-31231	-72116	-57346
BALANCE BROUGHT FORWARD AT 1 AUGUST 2020	433080	90740	523820	581166
BALANCE CARRIED DOWN 31-Jul-21	392195	59509	451704	523820

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A company limited by guarantee]

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 JULY 2021

1 ACCOUNTING POLICIES

The Accounts have been prepared under the historical cost convention. The principle accounting policies of the company are set out below.

INCOME

Income is the amount of grants received, the value of consultancy fees rendered during the year and income from the sale of publications and research reports. Some office space was licensed to other users on short term usage.

DEPRECIATION

Depreciation is calculated to write down the cost or valuation of tangible assets to their estimated residual value over the period of their estimated useful life. The rates in use are -

Equipment 15% - on reducing balance

STOCKS

Stocks are valued at the lower of cost or net realisable value.

TAXATION

The company is a registered charity and is not subject to Corporation Tax.

CASH FLOW STATEMENT

The company has taken advantage of the exemption conferred by Paragraph 8A Financial Reporting Standard No. 1 from presenting a cash flow statement as it qualifies as a small company.

2 DEFICIENCY OF EXPENDITURE OVER INCOME

	2021 £	2020 £
The deficiency is stated after charging -		
Depreciation	1023	947
Executive remuneration	0	0
Accountants remuneration	1770	1692

**THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE**

[A company limited by guarantee]

3 TANGIBLE FIXED ASSETS

	Equipment £
Cost	
At 1 August 2020	32205
Additions	0
Disposals	0
	<u>0</u>
At 31 July 2021	<u>32205</u>
Depreciation	
At 1 August 2020	26841
Charge for year	1073
Disposals	0
	<u>0</u>
At 31 July 2021	<u>27914</u>
Net Book value	
At 31 July 2021	<u>4291</u>
At 1 August 2020	<u>5364</u>

**4 CREDITORS : AMOUNTS FALLING DUE
WITHIN ONE YEAR**

	2021 £	2020 £
Sundry Creditor	0	0
Other Creditors	4782	4722
	<u>4782</u>	<u>4722</u>

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THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

INDEPENDANT ACCOUNTANTS REPORT TO THE TRUSTEES OF
THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE

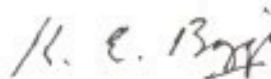
We have prepared the Accounts in accordance with the requirements of APB Ethical Standard including APB Ethical Standard - Provisions Available for Small Entities in the circumstances set out in note to the financial statements.

Opinion

In our opinion:

the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the charity's affairs at 31 July 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;

the information given in the Trustees Report is consistent with the financial statements.



K. E. BRIGGS
CHARTERED ACCOUNTANT

DUKES HAGG FARMHOUSE
PRUDHOE
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NE42 5PA

THE CENTRE FOR RESEARCH AND INNOVATION IN SOCIAL
POLICY AND PRACTICE
[A Company limited by guarantee]

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 JULY 2021

	2021		2020	
	£	£	£	£
INCOME				
Grants -		61025		47425
Fees received		26794		103843
Interest received		-109		975
Donation		<u>500</u>		<u>0</u>
		88210		152243
 <u>LESS EXPENDITURE</u>				
Insurance	874		862	
Travel and Subsistence	504		2411	
Telephone	1223		1275	
Printing, stationery, adverts.	401		502	
Publication costs	583		106	
Sundry	35		48	
Accommodation costs	20598		23761	
Accountancy	1770		1692	
Depreciation	1073		947	
Administration fee	16424		73146	
Bank charges	90		177	
Repairs and Software	2695		2817	
EFG	0		1091	
Foundation for Peace	4000		379	
PSJP	0		8218	
Misc Small Projects	5400		9586	
Overall Youth Prize	20000		20000	
Webb	25931		18479	
Global Fund	2400		1467	
Compass	55325		42625	
Hull	<u>1000</u>	<u>160326</u>	<u>0</u>	<u>209589</u>
 <u>[DEFICIENCY] FOR YEAR</u>		<u><u>-72116</u></u>		<u><u>-57346</u></u>