

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023



Development Through Challenge
Contents
For the year ended 31 December 2023

	<u>Page</u>
Legal and Administrative Details	1
Report of the Trustees	2 – 5
Independent Auditors' Report	6 - 8
Statement of Financial Activities	9
Balance Sheet	10
Statement of Cash flows	11
Notes to the Financial Statements	12 – 19

Development Through Challenge

Legal and administrative details

For the year ended 31 December 2023

Status	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.
Governing Document	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.
Company number	2238901
Charity number	299332
Registered office and operational address	Mile End Climbing Wall Haverfield Road London E3 5BE
Honorary officers	Rod Leefe Calum Mclean Carolina Filippini Chris Beal Michaela Clayton Daniel James Hobden Angharad Corona (Appointed 17 July 2023) Naomi Goldberg (Appointed 17 July 2023)
Principal Staff	Dean Straw (Chief Executive Officer)
Bankers	National Westminster Bank PO Box 3242, Albion Yard 331/335 Whitechapel Road London E1 1AU
Solicitors	Bates Wells 10 Queen Street Place London EC4R 1BE
Auditors	Goldwins Limited Chartered Accountants 75 Maygrove Road West Hampstead London NW6 2EG

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2023

The Trustees present their report and the audited financial statements for the year ended 31 December 2023.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

Objectives and Activities

The Charitable company's objectives are:

- the provision of public recreational facilities in the interest of social welfare and improving conditions of life for the benefit of the public.
- the promotion of community participation in healthy recreation and sport.
- the advancement of education for the benefit of the public with a non-exclusive focus on rescue training and rope handling to promote safety and prevent loss of life.

The ways that the charity provided public benefit are described below.

The company continued to operate Mile End Climbing Wall. This remains our main source of income. We were glad to see the number of climbers visiting us increase again over the previous year. We further upgraded our facilities with:

- the installation of a sauna which has contributed to improvements in mental and physical wellbeing in our community as well as attracting new climbers.
- Installation of solar panels in the autumn that are not only reducing CO2 emissions but also reducing electricity costs.
- Installation of a new climbing wall and replacing a large quantity of our climbing holds in line with running a centre of excellence for the public to benefit from.

The trustees consistently consider the Charity Commission's guidance on public benefit.

Achievements and performance

We work to support the development and diversity of the climbing community, through offering exceptional facilities alongside subsidised and free programmes for young people and underrepresented groups.

Our intention is to make climbing accessible for the public irrespective of their physical ability, skill level or ability to pay. In line with this we currently provide financial support, alongside Sport for England, to the Association of British Climbing Walls for the employment of an EDI manager who started work in 2024. This will have an impact on the whole UK indoor climbing sector as well as our own at Mile End.

Throughout 2023 we continued to develop our offerings to local schools, pupil referral units and youth and community groups. We provided around £13,000 of free climbing sessions during the year. This equates to opportunities for around 800 spaces for young people to experience the joy and reward of challenging themselves through climbing. We also helped 5 local schools and charities raise money, by providing raffle prizes.

We are also delighted to have been selected to be the charity of the year 2024 for the Worshipful Society of Horners, a City of London livery company. They will be working in partnership with us,

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2023

and fundraising for us, to improve our knowledge and ability to provide climbing for people with disabilities.

Governance and Staffing

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the government of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting. Trustees are recruited by placing advertisements on and offline and are appointed by resolution for a 3-year term. They may be reappointed for a maximum of two subsequent terms after which they must take a year's break from office.

Financial Review

Income in 2023 increased by just under 13% compared with the prior year.

We generated a deficit of £70,689 during the year. We budget and monitor expenditure closely given the uncertainty about new patterns of climbing and attendance post-Covid.

Trading during the year was affected by high inflation. The number of commercially driven indoor climbing facilities in our catchment area has increased steadily over the past three years. The increased choice is good for the climbing community however it provides more competition for our climbing wall.

In 2021 we took the decision to pay our staff the London Living Wage. Our minimum wage has gone from £8.90 p/h to £13.15 p/h over the 3 years since then.

The board considers that making continual improvements to Mile End Climbing Wall's facilities and continuing as a London living wage employer are critical to the benefits we can provide to the community and to our employees.

Considering the above, our projections for 2024 and our reserves, we consider that the deficit was at an acceptable level.

DTC carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

At the year end the charity had reserves totalling £915,045 (with £7,466 restricted funds and £907,579 unrestricted).

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Reserves Policy

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2023

drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed, and monthly management accounts on a full accrual basis are produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

Statement of the responsibilities of the Trustees

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP).
- make judgments and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Goldwins Limited have expressed their willingness to continue in office and a resolution for their reappointment will be laid before the Annual General Meeting.

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2023

Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on **15/09/24**

And signed on their behalf by:



.....
Rod Leefe

Independent Auditor's Report

To the members of

Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2023 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are

Independent Auditor's Report

To the members of

Development Through Challenge

required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the

Independent Auditor's Report

To the members of

Development Through Challenge

aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG
17 September 2024

**DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2023**

	Note	Restricted Funds £	Unrestricted Funds £	2023 Total Funds £	2022 Total Funds £
Income from:					
Donations and legacies	3a.	-	63,763	63,763	36,451
Charitable activities:					
Climbing facilities	3b.	-	961,843	961,843	877,395
Other trading activities:	3c.				
Sub letting		-	9,275	9,275	10,667
Café income		-	59,536	59,536	54,508
Other income	3d.	-	11,064	11,064	106
Total income		-	1,105,481	1,105,481	979,127
Expenditure on:					
Advertising and fundraising		-	1,504	1,504	5,047
Café		-	34,288	34,288	31,855
Charitable activities:					
Climbing facilities		-	1,140,378	1,140,378	991,732
Total expenditure	4.	-	1,176,170	1,176,170	1,028,634
Net expenditure		-	(70,689)	(70,689)	(49,507)
Transfers between funds		-	-	-	-
Net movement in funds		-	(70,689)	(70,689)	(49,507)
Reconciliation of funds:					
Total funds brought forward		7,466	978,268	985,734	1,035,241
Total funds carried forward	12.	7,466	907,579	915,045	985,734

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

DEVELOPMENT THROUGH CHALLENGE
BALANCE SHEET
AS AT 31 DECEMBER 2023

	Note	2023 £	£	2022 £	£
Fixed Assets:					
Tangible fixed assets	8.		280,911		187,417
Current Assets:					
Debtors	9.	34,509		13,593	
Cash at bank and in hand		<u>695,054</u>		<u>849,487</u>	
		729,563		863,080	
Creditors: Amounts falling due within one year:					
	10.	<u>(95,429)</u>		<u>(64,763)</u>	
Net Current assets			634,134		798,317
Total net assets			<u>915,045</u>		<u>985,734</u>
Reserves:					
Restricted funds			7,466		7,466
Unrestricted funds			<u>907,579</u>		<u>978,268</u>
	12.		<u>915,045</u>		<u>985,734</u>

Approved by the Board of Trustees on**15/09/24**.....and signed on its behalf by:



Rod Leefe
Chairman

Company registration no. 02238901

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	2023 £	2023 £	2022 £	2022 £
Net cash provided by / (used in) operating activities	13.		15,308		(90,408)
Cash flows from investing activities:					
Sale / (purchase) of fixed assets		<u>(169,741)</u>		<u>(31,132)</u>	
Cash provided by / (used in) investing activities			<u>(169,741)</u>		<u>(31,132)</u>
Change in cash and cash equivalents in the year			(154,433)		(121,540)
Cash and cash equivalents at the beginning of the year			849,487		971,027
Cash and cash equivalents at the end of the year	14.		<u><u>695,054</u></u>		<u><u>849,487</u></u>

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Restricted funds are funds which the funder has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Designated funds are unrestricted funds set aside by the Trustees for particular purposes.

1. Accounting policies

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its activities. Support costs are allocated between cost of raising funds and charitable activities.

i) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Leasehold improvements	Over the remaining life of the lease or shorter, as appropriate
Climbing wall	10 years
Climbing equipment	5 years
Office equipment	5 years

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

2. Detailed comparatives for the statement of financial activities

	2022 Restricted Funds £	2022 Unrestricted Funds £	2022 Total Funds £
Income from:			
Donations and grants	-	36,451	36,451
Charitable activities:			
Climbing facilities	-	877,395	877,395
Other trading activities:			
Sub letting	-	10,667	10,667
Café income	-	54,508	54,508
Other income	-	106	106
Total income	-	979,127	979,127
Expenditure on:			
Advertising and fundraising	-	5,047	5,047
Café	-	31,855	31,855
Charitable activities:			
Climbing facilities	-	991,732	991,732
Total expenditure	-	1,028,634	1,028,634
Net income / (expenditure)	-	(49,507)	(49,507)
Transfers between funds	-	-	-
Net movement in funds	-	(49,507)	(49,507)
Reconciliation of funds:			
Total funds brought forward	7,466	1,027,775	1,035,241
Total funds carried forward	7,466	978,268	985,734

3a Donations, legacies and similar income

	2023 Restricted £	2023 Unrestricted £	2023 Total £	2022 Total £
Donations	-	3,776	3,776	249
Grants and other income	-	30,000	30,000	4,000
Gift aid	-	29,987	29,987	32,202
	-	63,763	63,763	36,451

3b Climbing facility income

	2023 Restricted £	2023 Unrestricted £	2023 Total £	2022 Total £
Climbing and equipment hire fees	-	726,493	726,493	599,089
Membership fees	-	62,875	62,875	72,018
Course fees	-	172,475	172,475	206,288
	-	961,843	961,843	877,395

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

3c Other trading activities

			2023	2022
	Restricted	Unrestricted	Total	Total
	£	£	£	£
Subletting income	-	9,275	9,275	10,667
Café income	-	59,536	59,536	54,508
	-	68,811	68,811	65,175

3d Other income

			2023	2022
	Restricted	Unrestricted	Total	Total
	£	£	£	£
Bank interest	-	11,064	11,064	106
	-	11,064	11,064	106

4. Total Expenditure

					2023	2022
	Raising funds	Café	Climbing facilities	Support costs	Total	Total
	£	£	£	£	£	£
Staff cost (Note 6)	-	-	745,869	-	745,869	650,572
Premises	-	-	114,142	-	114,142	112,429
General office cost	-	-	80,451	-	80,451	67,719
Insurance	-	-	14,524	-	14,524	14,876
Legal & professional fees	-	-	-	25,554	25,554	28,024
Audit fees	-	-	-	6,600	6,600	6,600
Training costs	-	-	7,112	-	7,112	6,941
Contract climbing costs	-	-	20,667	-	20,667	14,628
Bank charges and interest	-	-	-	19,133	19,133	22,039
Advertising and promotion	1,504	-	-	-	1,504	5,047
Climbing equipment	-	-	17,451	-	17,451	8,420
Maintenance Wall	-	-	2,191	-	2,191	-
General repair and maintenanc	-	-	10,437	-	10,437	12,551
Purchase of goods for resale	-	34,288	-	-	34,288	31,855
Depreciation	-	-	76,247	-	76,247	46,933
Total	1,504	34,288	1,089,091	51,287	1,176,170	1,028,634
Support costs allocation	-	-	51,287	(51,287)	-	
Total Expenditure 2023	1,504	34,288	1,140,378	-	1,176,170	
Total Expenditure 2022	5,047	31,855	991,732	-		1,028,634

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £null was restricted expenditure (2022: £Null) and £1,169,570 was unrestricted expenditure (2022: £1,028,634).

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

5. Net income / (expenditure) for the year

This is stated after charging / (crediting):

	2023	2022
	£	£
Depreciation	76,247	46,933
Auditors remuneration	5,500	5,500

6. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2023	2022
	£	£
Salaries and wages	672,989	590,506
Social security costs	52,004	44,894
Pension costs	13,096	10,820
Other staff costs	7,780	4,352
	745,869	650,572

No employee earned more than £60,000 during the year.

The total employee benefits including Employer's NIC and pension contributions of the key management personnel were £65,520 (2022: £64,283).

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2022 – Nil).

The average number of employees (head count based on number of staff employed) during the year was:

	2023	2022
	No.	No.
Running of the climbing facilities	37	35
Management and administration	1	1
	38	36

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

8. Tangible fixed assets

	Improvement to premises £	Climbing wall £	Climbing equipment £	Office Equipment £	Total £
Cost					
At the start of the year	553,029	702,150	153,464	154,093	1,562,736
Additions in year	113,155	33,140	23,446	-	169,741
At the end of the year	666,184	735,290	176,910	154,093	1,732,477
Depreciation					
At the start of the year	498,533	606,963	130,275	139,548	1,375,319
Charge for the year	15,666	41,426	11,145	8,010	76,247
At the end of the year	514,199	648,389	141,420	147,558	1,451,566
Net book value					
At the end of the year	151,985	86,901	35,490	274,376	280,911
At the start of the year	54,496	95,187	23,189	172,872	187,417

All of the above assets are used for charitable purposes.

9. Debtors

	2023 £	2022 £
Trade debtors	332	6,096
Other debtors and prepayments	34,177	7,497
	34,509	13,593

10. Creditors: amounts falling due within one year

	2023 £	2022 £
Taxation and social security	28,173	24,154
Other creditors and accruals	49,556	34,169
Deferred income	17,700	6,440
	95,429	64,763

Deferred income represents amounts received in advance for the events due to take place in next financial year

11. Analysis of net assets between funds

	Restricted funds £	Unrestricted funds £	Total funds £
Tangible fixed assets	-	280,911	280,911
Net current assets	7,466	626,668	634,134
Net assets at the end of the year	7,466	907,579	915,045

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

Analysis of net assets between funds 2022	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	187,417	187,417
Net current assets	7,466	790,851	798,317
Net assets at the end of the year	7,466	978,268	985,734

12. Movements in funds

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	-	-	5,113
Andy Reid memorial funds	2,353	-	-	-	2,353
	7,466	-	-	-	7,466
General funds	978,268	1,105,481	(1,176,170)	-	907,579
Total funds	985,734	1,105,481	(1,176,170)	-	915,045

Movements in funds 2022

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	-	-	5,113
Andy Reid memorial funds	2,353	-	-	-	2,353
	7,466	-	-	-	7,466
General funds	1,027,775	979,127	(1,028,634)	-	978,268
Total funds	1,035,241	979,127	(1,028,634)	-	985,734

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

13. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2023	2022
	£	£
Net income / (expenditure) for the reporting period (as per the consolidated statement of financial activities)	(70,689)	(49,507)
Depreciation	76,247	46,933
(Increase) / decrease in debtors	(20,916)	12,863
Increase / (decrease) in creditors	30,666	(100,697)
Net cash provided by / (used in) operating activities	15,308	(90,408)

14. Analysis of cash and cash equivalents

	At the start of the year	Cash flows	Other changes	At the end of the year
	£	£	£	£
Cash at bank and in hand	849,487	(154,433)	-	695,054
Total cash and cash equivalents	849,487	(154,433)	-	695,054

15. Related party transactions

There were no related party transaction during the year (2022: Nil)