

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021



Development Through Challenge
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For the year ended 31 December 2021

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Development Through Challenge

Legal and administrative details

For the year ended 31 December 2021

Status	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.																											
Governing Document	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.																											
Company number	2238901																											
Charity number	299332																											
Registered office and operational address	Mile End Climbing Wall Haverfield Road London E3 5BE																											
Honorary officers	<table><tr><td>Rod Leefe (Chair)</td><td></td></tr><tr><td>Martin Soulsby (Hon Treasurer)</td><td>Resigned 27/06/22</td></tr><tr><td>Adam Blewett (Secretary)</td><td>Appointed 22/03/21</td></tr><tr><td>Brenda Taggart</td><td>Resigned 27/06/22</td></tr><tr><td>Calum Mclean</td><td></td></tr><tr><td>Salim Hafajee</td><td>Resigned 22/03/21</td></tr><tr><td>Matthew Teague</td><td>Resigned 22/03/21</td></tr><tr><td>Hiren Joshi</td><td>Resigned 22/03/21</td></tr><tr><td>Carolina Filippini</td><td>Appointed 22/03/21</td></tr><tr><td>Khatija Hafesji</td><td>Appointed 22/03/21</td></tr><tr><td>Dan Hobden (New Hon Treasurer)</td><td>Appointed 30/05/22</td></tr><tr><td>Michaela Clayton</td><td>Appointed 30/05/22</td></tr><tr><td>Chris Beal</td><td>Appointed 30/05/22</td></tr></table>		Rod Leefe (Chair)		Martin Soulsby (Hon Treasurer)	Resigned 27/06/22	Adam Blewett (Secretary)	Appointed 22/03/21	Brenda Taggart	Resigned 27/06/22	Calum Mclean		Salim Hafajee	Resigned 22/03/21	Matthew Teague	Resigned 22/03/21	Hiren Joshi	Resigned 22/03/21	Carolina Filippini	Appointed 22/03/21	Khatija Hafesji	Appointed 22/03/21	Dan Hobden (New Hon Treasurer)	Appointed 30/05/22	Michaela Clayton	Appointed 30/05/22	Chris Beal	Appointed 30/05/22
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Principal Staff	<table><tr><td>Andy Reid</td><td>Chief Executive Officer to January 2021</td></tr><tr><td>Dean Straw</td><td>Chief Executive Officer from 24/03/21</td></tr></table>		Andy Reid	Chief Executive Officer to January 2021	Dean Straw	Chief Executive Officer from 24/03/21																						
Andy Reid	Chief Executive Officer to January 2021																											
Dean Straw	Chief Executive Officer from 24/03/21																											
Bankers	National Westminster Bank PO Box 3242, Albion Yard 331/335 Whitechapel Road London E1 1AU																											
Solicitors	Bates Wells 10 Queen Street Place London EC4R 1BE																											
Auditors	Goldwins Limited Chartered Accountants 75 Maygrove Road London NW6 2EG																											

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2021

The Trustees present their report and the audited financial statements for the year ended 31 December 2021.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

Objects of the Charity

The aims of Development through Challenge (DTC) are to help people to develop themselves through challenging physical activity, principally climbing and mountaineering.

Its principal facility is the Mile End Indoor Climbing Wall, a centre for bouldering and climbing. Recreational climbers attend to train both for an active lifestyle within the urban environment and for climbing expeditions throughout the world. Professional instruction is provided for our own climbing courses and for schools.

The Year's Activities

Mile End Climbing Wall remained closed until the end of March 2021 following government Covid-19 measures for the sports sector. The Wall then reopened with reduced capacity to comply with distancing guidelines. We took the opportunity of this restricted footfall to upgrade our changing facilities in the first half of the year. We performed a comprehensive audit of climbing surfaces to ensure all areas were safe and of a high standard. Climbers returned to the facility with enthusiasm although, as a result of Tower Hamlets limiting pupils leaving school premises, our school activity was at reduced levels. We reopened fully in mid-July and ended the year with a strong leadership and broader team, having focussed on recruitment throughout the year. We commenced a regular programme of trustee rotation with three long-term trustees stepping down and three new trustees joining the board.

Achievements and performance

Despite uncertain trading conditions during the year, Mile End Climbing Wall delivered a small surplus. The policy of insuring against business interruption paid off, literally. As a result we ended the year in a robust financial position, having repaid our Bounce back loan in full. We continued to be supportive of our staff with the use of furlough schemes. During the year we undertook a review of our organisation and agreed on a set of mid-term objectives for both DtC and Mile End Climbing Wall, the successful implementation of which will increase our charitable impact and competitive position in an increasingly crowded market for climbing walls.

Examples of our charitable activities include providing free instructed climbing sessions to local schools, providing free-climbing to refugees, and providing free, or at cost climbing equipment and coaching to young climbers.

The Future

We start 2022 with a clear focus on these medium term objectives for Development through Challenge. Central to this is to make a greater positive impact on both our local and the broader UK climbing community. In order to achieve this we taking a number of initiatives including setting up a Stakeholder Group for Mile End Climbing Wall; exploring ways of developing stronger local partnerships, hosting more bouldering and climbing competitions; seeking ways to reduce our environmental impact and facilitating ways for more people from communities that have not historically been climbers to take

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2021

regular part in the sport and benefit. With the continued rotation of our trustees we have additional knowledge, experience and energy to support the continued development of our charity.

Governance and Staffing

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the government of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting.

Reserves Policy

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are: Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed; and monthly management accounts on a full accrual basis is produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

Statement of the responsibilities of the Trustees

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

Development Through Challenge
Report of the Trustees
For the year ended 31 December 2021

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Goldwins Limited have expressed their willingness to continue in office and in accordance with Section 485(2) Companies Act 2006, a resolution for their reappointment will be laid before the Annual General Meeting.

Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on 25th July 2022

And signed on their behalf by:



.....
Rod Leefe

Independent Auditor's Report
To the members of
Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2021 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent Auditor's Report
To the members of
Development Through Challenge

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Independent Auditor's Report

To the members of

Development Through Challenge

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Independent Auditor's Report
To the members of
Development Through Challenge

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

.....
Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
London NW6 2EG

Date: 28 September 2022

**DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

	Note	Restricted Funds £	Unrestricted Funds £	2021 Total Funds £	2020 Total Funds £
Income from:					
Donations and legacies	3a.	3,381	142,876	146,257	223,149
Charitable activities:					
Climbing facilities	3b.	-	641,429	641,429	513,924
Other trading activities:	3c.				
Sub letting		-	3,881	3,881	2,890
Café income		-	28,518	28,518	21,961
Other income	3d.	-	500,000	500,000	-
Total income		3,381	1,316,704	1,320,085	761,924
Expenditure on:					
Advertising and fundraising		-	1,044	1,044	2,351
Café		-	16,799	16,799	16,435
Charitable activities:					
Climbing facilities		1,028	825,847	826,875	1,018,983
Total expenditure	4.	1,028	843,690	844,718	1,037,769
Net income / (expenditure)		2,353	473,014	475,367	(275,845)
Transfers between funds		-	-	-	-
Net movement in funds		2,353	473,014	475,367	(275,845)
Reconciliation of funds:					
Total funds brought forward		5,113	554,761	559,874	835,719
Total funds carried forward	12.	7,466	1,027,775	1,035,241	559,874

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

**DEVELOPMENT THROUGH CHALLENGE
BALANCE SHEET
AS AT 31 DECEMBER 2021**

	Note	2021 £	£	2020 £	£
Fixed Assets:					
Tangible fixed assets	8.		203,218		174,110
Current Assets:					
Debtors	9.	26,456		12,348	
Cash at bank and in hand		<u>971,027</u>		<u>523,694</u>	
		997,483		536,042	
Creditors: Amounts falling due within one year:	10.	<u>(165,460)</u>		<u>(100,278)</u>	
Net Current assets			832,023		435,764
Creditors: Amounts falling due in more than one year:	11.		<u>-</u>		<u>(50,000)</u>
Total net assets			<u>1,035,241</u>		<u>385,764</u>
Reserves:					
Restricted funds			7,466		5,113
Unrestricted funds			<u>1,027,775</u>		<u>554,761</u>
	13.		<u>1,035,241</u>		<u>559,874</u>

Approved by the Board of Trustees on 25th July 2022and signed on its behalf by:



.....
Rod Leefe
Chairman

Company registration no. 02238901

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 £	2021 £	2020 £	2020 £
Net cash provided by / (used in) operating activities	14.		520,045		(102,606)
Cash flows from investing activities:					
Sale / (purchase) of fixed assets		(72,712)		(65,127)	
Cash provided by / (used in) investing activities			(72,712)		(65,127)
Change in cash and cash equivalents in the year			447,333		(167,733)
Cash and cash equivalents at the beginning of the year			523,694		691,427
Cash and cash equivalents at the end of the year	15.		971,027		523,694

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Restricted funds are funds which the funder has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Designated funds are unrestricted funds set aside by the Trustees for particular purposes.

1. Accounting policies

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its activities. Support costs are allocated between cost of raising funds and charitable activities.

i) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Leasehold improvements	Over the remaining life of the lease or shorter, as appropriate
Climbing wall	10 years
~ Climbing equipment	5 years
Office equipment	5 years

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

2. Detailed comparatives for the statement of financial activities

	2020 Restricted Funds £	2020 Unrestricted Funds £	2020 Total Funds £
Income from:			
Donations and grants	1,338	221,811	223,149
Charitable activities:			
Climbing facilities	-	513,924	513,924
Other trading activities:			
Sub letting	-	2,890	2,890
Café income	-	21,961	21,961
Total income	1,338	760,586	761,924
Expenditure on:			
Advertising and fundraising	-	2,351	2,351
Café	-	16,435	16,435
Charitable activities:			
Climbing facilities	157	1,018,826	1,018,983
Total expenditure	157	1,037,612	1,037,769
Net income / (expenditure)	1,181	(277,026)	(275,845)
Transfers between funds	-	-	-
Net movement in funds	1,181	(277,026)	(275,845)
Reconciliation of funds:			
Total funds brought forward	3,932	831,787	835,719
Total funds carried forward	5,113	554,761	559,874

3a. Donations, legacies and similar income

	2021 Restricted £	2021 Unrestricted £	2021 Total £	2020 Total £
Donations	3,381	13,064	16,445	6,468
Grants and other income	-	106,444	106,444	214,815
Gift aid	-	23,368	23,368	1,866
	3,381	142,876	146,257	223,149

3b. Climbing facility income

	2021 Restricted £	2021 Unrestricted £	2021 Total £	2020 Total £
Climbing and equipment hire fees	-	493,992	493,992	413,474
Membership fees	-	30,532	30,532	25,910
Course fees	-	116,905	116,905	74,540
	-	641,429	641,429	513,924

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

3c. Other trading activities

	Restricted	Unrestricted	2021	2020
	£	£	Total	Total
			£	£
Subletting income	-	3,881	3,881	2,890
Café income	-	28,518	28,518	21,961
	-	32,399	32,399	24,851

3d. Other income

	Restricted	Unrestricted	2021	2020
	£	£	Total	Total
			£	£
Business interruption insurance claimed	-	500,000	500,000	-
	-	500,000	500,000	-

4. Total Expenditure

	Raising funds	Café	Climbing facilities	Support costs	2021	2020
	£	£	£	£	Total	Total
					£	£
Staff cost (Note 6)	-	-	499,687	-	499,687	643,662
Premises	-	-	113,230	-	113,230	108,635
General office cost	-	-	67,768	-	67,768	89,027
Insurance	-	-	13,264	-	13,264	10,666
Legal & professional fees	-	-	-	29,741	29,741	25,641
Audit fees	-	-	-	5,750	5,750	6,560
Training costs	-	-	6,901	-	6,901	1,786
Contract climbing costs	-	-	9,755	-	9,755	21,030
Bank charges and interest	-	-	-	19,829	19,829	16,951
Advertising and promotion	1,044	-	-	-	1,044	2,351
Climbing equipment	-	-	2,759	-	2,759	9,752
Maintenance Wall	-	-	4,223	-	4,223	12,709
General repair and maintenance	-	-	10,364	-	10,364	25,516
Purchase of goods for resale	-	16,799	-	-	16,799	16,435
Depreciation	-	-	43,604	-	43,604	47,048
Total	1,044	16,799	771,555	55,320	844,718	1,037,769
Support costs allocation	-	-	55,320	(55,320)	-	
Total Expenditure 2021	1,044	16,799	826,875	-	844,718	
Total Expenditure 2020	2,351	16,435	1,018,983	-		1,037,769

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £1,028 was restricted expenditure (2020: £157) and £843,690 was unrestricted expenditure (2020: £1,037,612).

DEVELOPMENT THROUGH CHALLENGE
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5. Net income / (expenditure) for the year

This is stated after charging / (crediting):

	2021	2020
	£	£
Depreciation	43,604	47,048
Auditors remuneration	5,750	6,560

6. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2021	2020
	£	£
Salaries and wages	461,040	586,431
Social security costs	24,363	36,784
Pension costs	14,284	20,447
	499,687	643,662

No employee earned more than £60,000 during the year.

The total employee benefits including Employer's NIC and pension contributions of the key management personnel were £56,835 (2020: £61,448).

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2020 – Nil).

The average number of employees (head count based on number of staff employed) during the year was:

	2021	2020
	No.	No.
Running of the climbing facilities	33	42
Management and administration	1	1
	34	43

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

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8. Tangible fixed assets

	Improvement to premises £	Climbing wall £	Climbing equipment £	Office Equipment £	Total £
Cost					
At the start of the year	493,399	687,155	127,772	150,566	1,458,892
Additions in year	55,705	14,995	-	2,012	72,712
At the end of the year	549,104	702,150	127,772	152,578	1,531,604
Depreciation					
At the start of the year	490,305	550,290	121,776	122,411	1,284,782
Charge for the year	4,058	28,376	2,043	9,127	43,604
At the end of the year	494,363	578,666	123,819	131,538	1,328,386
Net book value					
At the end of the year	54,741	123,484	3,953	182,178	203,218
At the start of the year	3,094	136,865	5,996	145,955	174,110

All of the above assets are used for charitable purposes.

9. Debtors

	2021 £	2020 £
Trade debtors	3,744	4,929
Other debtors and prepayments	22,712	7,419
	26,456	12,348

10. Creditors: amounts falling due within one year

	2021 £	2020 £
Taxation and social security	16,545	16,968
Other creditors and accruals	148,051	83,310
Deferred income	864	-
	165,460	100,278

Deferred income represents amounts received in advance for the events due to take place in next financial year

11. Creditors: amounts falling due after one year

	2021 £	2020 £
Bank loans	-	50,000
	-	50,000

The bank loans are secured against the charity's assets.

DEVELOPMENT THROUGH CHALLENGE
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12. Analysis of net assets between funds

	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	203,218	203,218
Net current assets	7,466	824,557	832,023
Long term liabilities	-	-	-
Net assets at the end of the year	7,466	1,027,775	1,035,241

Analysis of net assets between funds 2020

	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	174,110	174,110
Net current assets	5,113	430,651	435,764
Long term liabilities	-	(50,000)	(50,000)
Net assets at the end of the year	5,113	554,761	559,874

13. Movements in funds

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	-	-	5,113
Andy Reid memorial funds	-	3,381	(1,028)	-	2,353
	5,113	3,381	(1,028)	-	7,466
General funds	554,761	1,316,704	(843,690)	-	1,027,775
Total funds	559,874	1,320,085	(844,718)	-	1,035,241

Movements in funds 2020

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	3,932	1,338	(157)	-	5,113
	3,932	1,338	(157)	-	5,113
General funds	831,787	760,586	(1,037,612)	-	554,761
Total funds	835,719	761,924	(1,037,769)	-	559,874

DEVELOPMENT THROUGH CHALLENGE
NOTES TO THE FINANCIAL STATEMENTS
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14. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2021	2020
	£	£
Net income / (expenditure) for the reporting period	475,367	(275,845)
(as per the consolidated statement of financial activities)		
Depreciation	43,604	47,048
(Increase) / decrease in debtors	(14,108)	57,718
Increase / (decrease) in creditors	15,182	68,473
Net cash provided by / (used in) operating activities	520,045	(102,606)

15. Analysis of cash and cash equivalents

	At the start of the year	Cash flows	Other changes	At the end of the year
	£	£	£	£
Cash at bank and in hand	523,694	447,333	-	971,027
Total cash and cash equivalents	523,694	447,333	-	971,027

16. Related party transactions

No trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year (2020 – Nil).