DEVELOPMENT THROUGH CHALLENGE

England & Wales · Charity number 299332

Details

Other names	NORTH LONDON RESCUE COMMANDO, Develop Through Challenge, MILE END CLIMBING WALL
Status	Registered
Legal form	Charitable company
Company number	02238901
Registered	1988-05-24
Register	View on the Charity Commission register

Contact

Address	Mile End Climbing Wall Haverfield Road Bow London E3 5BE
Phone	02089800289
Email	enquiries@mileendwall.org.uk
Website	www.developmentthroughchallenge.org.uk

Activities

Objects: (A) THE PROVISION OF PUBLIC RECREATIONAL FACILITIES IN THE INTERESTS OF SOCIAL WELFARE AND IMPROVING CONDITIONS OF LIFE FOR THE BENEFIT OF THE PUBLIC.(B) THE PROMOTION OF COMMUNITY PARTICIPATION IN HEALTHY RECREATION AND SPORT.(C) THE ADVANCEMENT OF EDUCATION FOR THE BENEFIT OF THE PUBLIC WITH A NON-EXCLUSIVE FOCUS ON RESCUE TRAINING AND ROPE HANDLING TO PROMOTE SAFETY AND PREVENT LOSS OF LIFE.

Activities: The CharityÔÇÖs objects are:(a)the provision of public recreational facilities in the interest of social welfare and improving conditions of life for the benefit of the public;(b)the promotion of community participation in healthy recreation and sport;(c)the advancement of education of the public with a non-exclusiive focus on training to promote safety and prevent loss of life.

Classification

- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services
- **What:** Education/training, Amateur Sport
- **Who:** Children/young People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- Throughout London

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£1,241,262	£1,205,183	£951,124	34
2023-12-31	£1,105,481	£1,176,170	£915,045	38
2022-12-31	£979,127	£1,028,634	£985,734	36
2021-12-31	£1,320,085	£844,718	£1,035,241	34
2020-12-31	£761,924	£1,037,769	£559,874	43

Trustees

Name	Role	Appointed
Chris Beal	Chair	2022-05-30
Abhinav Kurup		2025-07-21
Angharad Corona		2023-07-17
Calum McLean		2020-09-28
Daniel Hobden		2022-05-30
Michaela Clayton		2022-05-30
Naomi Goldberg		2023-07-17

Accounts

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2024

Development Through Challenge

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For the year ended 31 December 2024

DEVELOPMENT THROUGH CHALLENGE

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2024

Reference and Administrative Details

The legal and administrative information is set out below and forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

- **Charity Name:** Development through Challenge
- **Company Registration Number:** 02238901
- **Charity number:** 299332
- **Registered Office and Operational Address:** Mile End Climbing Wall, Haverfield Road, London, E3 5BE
- **Trustees (Honorary Officers):** The Trustees who served during the year and up to the date of this report were:
    - Rod Leefe
    - Calum Mclean
    - Carolina Filippini
    - Chris Beal
    - Michaela Clayton
    - Daniel James Hobden
    - Angharad Corona
    - Naomi Goldberg
    - Abhinav Kurup (Appointed 21st July 2025)
- **Principal Staff:** Dean Straw (Chief Executive Officer)
- **Auditors:** Goldwins Limited, Chartered Accountants, 75 Maygrove Road, West Hampstead, London, NW6 2EG
- **Bankers:** National Westminster Bank, PO Box 3242, Albion Yard, 331/335 Whitechapel Road, London, E1 1AU

The Trustees present their report and the financial statements for the charity, Development through Challenge (company registration number 02238901), for the year ended 31 December 2024. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Structure, Governance and Management

- **Status:** The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.
- **Governing Document:** The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.
- **Recruitment and Appointment of Trustees:** Trustees are recruited by placing advertisements on and offline and are appointed by resolution for a 3-year term. They may be reappointed for a maximum of one subsequent term, after which they must take a year's break from office.
- **Trustee Induction and Training:** A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. Trustees attend training on their legal responsibilities; are provided with learning material from the Charities Commission and their learning activity is assessed and discussed quarterly.
- **Organisational Structure:** The Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the governance of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting. Day-to-day management is delegated to the Chief Executive Officer and the staff team at Mile End Climbing Wall. The charity also benefits from the insights of a Stakeholder Committee.
- **Related Parties:** There were no related party transactions during the year (2023: Nil).

Objectives and Activities

The Trustees have reviewed the charity's aims and objectives and confirm that they comply with the duty in Section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

Our Charitable Objects:

- the provision of public recreational facilities in the interest of social welfare and improving conditions of life for the benefit of the public.
- the promotion of community participation in healthy recreation and sport.
- the advancement of education for the benefit of the public with a non-exclusive focus on rescue training and rope handling to promote safety and prevent loss of life.

Our Vision: Inspiring personal growth through physical and mental challenges for a fitter, healthier, and inclusive community.

Our Mission: Embracing our roots within indoor climbing and adventurous activities... We provide facilities, programmes and opportunities for people to be challenged, get active, and improve their physical health and mental wellbeing. We work to remove barriers to participation. We work in collaboration with others who share our values.

Our Values:

- **Adventurous:** Challenge and adventure improve physical health and mental well-being, and resilience, and can equip us with important life skills. We celebrate these benefits, believing everyone can experience them no matter what a challenge looks like for them.
- **Pioneering:** There's excitement around the 'unknown'. We focus on the future, embracing new ideas and developments, and challenging ourselves to improve.
- **Togetherness:** We build meaningful relationships with people and organisations, actively listening to them and being guided by their lived-experience in our decision making.
- **Authenticity:** We are transparent in our decision making and a force for good to foster trust in our community.

In planning our activities for the year, the Trustees considered the Charity Commission's guidance on public benefit. The activities undertaken by the charity, as detailed below, clearly demonstrate how the charity meets its charitable objects for the public benefit

Key Activities and Achievements in 2024:

The past year marked a period of important reflection and renewal for Development through Challenge, ensuring we remain relevant and responsive to our community's evolving needs.

- **Supporting Community Health by Providing Inclusive, Accessible Climbing and Wellbeing Facilities:**
  - **Worshipful Company of Horners Partnership:** We received a significant donation of £23,931.17 from the Worshipful Company of Horners, secured during our year as the Master's charity in 2024. This funding will directly support increasing participation of disabled people in indoor climbing, including our partnership with Metro Blind Sport and the upcoming Aim 2 Change summit.
  - **Climbing Price Freeze:** Committed to freezing climbing prices until at least June 2025, maintaining current pricing for over 18 months to ensure continued accessibility amidst rising living costs.
  - **Centre Improvements:** Added over 200 new climbing holds, upgraded cleaning equipment, and replaced carpets with safer, more sustainable materials.
  - **Eco Audit:** Completed a comprehensive eco-audit in partnership with the City Bridge Foundation to assess our carbon footprint and identify ways to reduce environmental impact.
  - **Sauna Expansion:** Built a second traditional Finnish sauna ("Kaksi") and added a refreshing outdoor shower and plunge pool, expanding wellbeing offerings.

- **Supporting the Development and Diversity of the Climbing Community:**
  - **Queer Climb:** Continued monthly sessions, welcoming 344 climbers (41 free spaces) and providing a safe, inclusive space for the LGBTQI+ community.
  - **Women’s Climb:** Ran weekly women-only climbing socials, with 300 climbers participating, fostering confidence and connection in a relaxed environment.
  - **Fossil Fest 2024:** Hosted the first-ever informal climbing competition for climbers aged 40+, with over 100 participants, celebrating classic-style problems and community.
  - **Mile End Squad:** Continued to support young talent through subsidised training and sponsorship for athletes competing nationally and internationally
  - **Support Youth Climbing Across the Country:** Hosted Round 3 of the Youth

Climbing Series 2024 and an Open Development Day for young aspiring athletes in collaboration with Team GB and the British Mountaineering Council, offering our facilities free of charge to inspire the next generation.

- **Helping People Learn and Build Skills to Contribute to their Communities:**
  - **Plas Y Brenin Partnership:** Supported the Mountain Adventure Fund in delivering a transformative five-day residential at Plas y Brenin for students from Mulberry Trust School, providing outdoor adventure experiences (canoeing, paddling, climbing, gorge scrambling) and building confidence and resilience.
  - **Schools Programme:** Expanded our reduced-cost schools programme, supporting 18 schools. Delivered tailored PE programmes to four schools (including two SEN schools and one PRU), reaching 98 students. Delivered GCSE climbing modules to over 200 students across nine schools, supporting curriculum outcomes and essential life skills.

4. Financial Review

The financial statements show a healthy financial position for Development through Challenge for the year ended 31 December 2024.

- **Income:** Total income for the year was £1,241,262 (2023: £1,105,481).
- **Expenditure:** Total expenditure for the year was £1,205,183 (2023: £1,176,170).
- **Net Movement in Funds:** The charity recorded a net income of £36,079 for the year (2023: net expenditure of £70,689). This positive movement reflects the growth in income, particularly from climbing facilities and donations
- **Reserves Policy:** It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall. At the year-end, the unrestricted funds provide a solid base for future activities

6. Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed, and monthly management accounts on a full accrual basis are produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

7. Statement of Trustees' Responsibilities

The Trustees (who are also directors of Development through Challenge for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP).
- make judgments and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

8. Auditors

Goldwins have expressed their willingness to continue in office and a resolution for their reappointment will be laid before the Board.

9. Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Board of Trustees on 21 July 2025 and signed on its behalf by:

Rod Leefe
Chairman of Trustees
Date: 21 July 2025

Independent Auditor's Report

To the members of

Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2024 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2024 and of its income and expenditure for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

………………………………

Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG
22 September 2025

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2024

	Note	Restricted Funds £	Unrestricted Funds £	2024 Total Funds £	2023 Total Funds £
Income from:					
Donations and legacies	**3a.**	-	108,039	108,039	63,763
Charitable activities:					
Climbing facilities	**3b.**	-	1,024,113	1,024,113	961,843
Other trading activities:	**3c.**				
Sub letting		-	10,759	10,759	9,275
Café income		-	63,132	63,132	59,536
Other income	**3d.**	-	35,219	35,219	11,064
Total income		**-**	**1,241,262**	**1,241,262**	**1,105,481**
Expenditure on:					
Advertising and fundraising		-	6,761	6,761	1,504
Café		-	30,676	30,676	34,288
Charitable activities:					
Climbing facilities		1,750	1,165,996	1,167,746	1,140,378
Total expenditure	**4.**	**1,750**	**1,203,433**	**1,205,183**	**1,176,170**
Net income / (expenditure)		**(1,750)**	**37,829**	**36,079**	**(70,689)**
Transfers between funds		-	-	-	-
Net movement in funds		**(1,750)**	**37,829**	**36,079**	**(70,689)**
Reconciliation of funds:					
Total funds brought forward		7,466	907,579	915,045	985,734
Total funds carried forward	**11**	**5,716**	**945,408**	**951,124**	**915,045**

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

DEVELOPMENT THROUGH CHALLENGE
BALANCE SHEET
AS AT 31 DECEMBER 2024

	Note	2024 £	2024 £	2023 £	2023 £
Fixed Assets:					
Tangible fixed assets	**8.**		274,218		280,911
Current Assets:					
Debtors	**9.**	50,268		34,509	
Cash at bank and in hand		689,643		695,054	
		739,911		729,563	
Creditors: Amounts falling due within one year:	**10.**	(63,005)		(95,429)	
Net Current assets			676,906		634,134
Creditors: Amounts falling due in more than one year:	**11.**		-		-
Total net assets			**951,124**		**915,045**
Reserves:					
Restricted funds			5,716		7,466
Unrestricted funds			945,408		907,579
	12		**951,124**		**915,045**

Approved by the Board of Trustees on **21 July 2025** and signed on its behalf by:

…………………………………….
Rod Leefe
Chairman

Company registration no. 02238901

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2024

	Note	2024	2024	2023	2023
		£	£	£	£
Net cash provided by / (used in) operating activities	**13**		**46,421**		15,308
Cash flows from investing activities:					
Sale / (purchase) of fixed assets		**(51,832)**		(169,741)	
Cash provided by / (used in) investing activities			**(51,832)**		(169,741)
Change in cash and cash equivalents in the year			**(5,411)**		(154,433)
Cash and cash equivalents at the beginning of the year			**695,054**		849,487
Cash and cash equivalents at the end of the year	**14**		**689,643**		695,054

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2019) - (Charities SORP FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Restricted funds are funds which the funder has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Designated funds are unrestricted funds set aside by the Trustees for particular purposes.

1. Accounting policies

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its and activities. Support costs are allocated between cost of raising funds and charitable activities.

i) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use as follows:

Leasehold improvements	Over the remaining life of the lease or shorter, as appropriate
Climbing wall	10 years
Climbing equipment	5 years
Office equipment	5 years

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2. Detailed comparatives for the statement of financial activities

	2023 Restricted Funds £	2023 Unrestricted Funds £	2023 Total Funds £
Income from:			
Donations and grants	-	63,763	63,763
Charitable activities:			
Climbing facilities	-	961,843	961,843
Other trading activities:			
Sub letting	-	9,275	9,275
Café income	-	59,536	59,536
Other income	-	11,064	11,064
Total income	-	1,105,481	1,105,481
Expenditure on:			
Advertising and fundraising	-	1,504	1,504
Café	-	34,288	34,288
Charitable activities:			
Climbing facilities	-	1,140,378	1,140,378
Total expenditure	-	1,176,170	1,176,170
Net movement in funds	-	(70,689)	(70,689)
Reconciliation of funds:			
Total funds brought forward	7,466	978,268	985,734
Total funds carried forward	7,466	907,579	915,045

3a. Donations, legacies and similar income

	Restricted £	**Unrestricted £**	**2024 Total £**	2023 Total £
Donations	-	2,024	**2,024**	3,776
Grants and other income	-	69,650	**69,650**	30,000
Gift aid	-	36,365	**36,365**	29,987
	-	**108,039**	**108,039**	63,763

3b. Climbing facility income

	Restricted £	**Unrestricted £**	**2024 Total £**	2023 Total £
Climbing and equipment hire fees	-	774,993	**774,993**	726,493
Membership fees	-	-	**-**	62,875
Sauna income	-	137,177	**137,177**	-
Course fees	-	111,943	**111,943**	172,475
	-	**1,024,113**	**1,024,113**	961,843

3c. Other trading activities

	Restricted	Unrestricted	2024 Total	2023 Total
	£	£	£	£
Subletting income	-	10,759	**10,759**	9,275
Café income	-	63,132	**63,132**	59,536
	-	**73,891**	**73,891**	68,811

3d. Other income

	Restricted	Unrestricted	2024 Total	2023 Total
	£	£	£	£
Bank interest	**-**	35,219	**35,219**	11,064
	-	**35,219**	**35,219**	11,064

4. Total Expenditure

	Raising funds	Café	Climbing facilities	Support costs	2024 Total	2023 Total
	£	£	£	£	£	£
Staff cost (Note 6)	-	-	801,016	-	801,016	745,869
Premises	-	-	117,222	-	117,222	114,142
General office cost	-	-	67,618	-	67,618	80,451
Insurance	-	-	15,984	-	15,984	14,524
Legal & professional fees	-	-	-	10,607	10,607	25,554
Audit fees	-	-	-	6,600	6,600	6,600
Training costs	-	-	4,463	-	4,463	7,112
Donation	-	-	6,500	-	6,500	-
Contract climbing costs	-	-	24,643	-	24,643	20,667
Bank charges and interest	-	-	-	23,966	23,966	19,133
Advertising and promotion	6,761	-	-	-	6,761	1,504
Climbing equipment	-	-	10,140	-	10,140	17,451
Maintenance Wall	-	-	4,324	-	4,324	2,191
General repair and maintenance	-	-	16,138	-	16,138	10,437
Purchase of goods for resale	-	30,676	-	-	30,676	34,288
Depreciation			58,525	-	58,525	76,247
Total	**6,761**	**30,676**	**1,126,573**	**41,173**	**1,205,183**	**1,176,170**
Support costs allocation	**-**	**-**	**41,173**	**(41,173)**	**-**	
Total Expenditure 2024	**6,761**	**30,676**	**1,167,746**	**-**	**1,205,183**	
Total Expenditure 2023	**1,504**	**34,288**	**1,140,378**	**-**		**1,176,170**

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £1,750 was restricted expenditure (2023: £Nill) and £1,205,594 was unrestricted expenditure (2023: £1,176,170).

5. Net income / (expenditure) for the year

This is stated after charging / (crediting):

	2024	2023
	£	£
Depreciation	**58,525**	76,247
Auditors remuneration	**5,500**	5,500

6. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2024	2023
	£	£
Salaries and wages	**725,638**	672,989
Social security costs	**56,087**	52,004
Pension costs	**12,499**	13,096
Other staff costs	**6,792**	7,780
	801,016	745,869

No employee earned more than £60,000 during the year.

The total employee benefits including Employer's NIC and pension contributions of the key management personnel were £74,036 (2023: £65,520).

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2023: Nil).

The average number of employees (head count based on number of staff employed) during the year was:

	2024	2023
	No.	No.
Running of the climbing facilities	**33**	37
Management and administration	**1**	1
	34	38

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

8. Tangible fixed assets

	Improvement to premises	Climbing wall	Climbing equipment	Office Equipment	Total
	£	£	£	£	£
Cost					
At the start of the year	666,184	735,290	176,910	154,093	**1,732,477**
Additions in year	15,735	14,358	15,181	6,558	**51,832**
At the end of the year	**681,919**	**749,648**	**192,091**	**160,651**	**1,784,309**
Depreciation					
At the start of the year	514,199	648,389	141,420	147,558	**1,451,566**
Charge for the year	17,415	20,090	14,181	6,839	**58,525**
At the end of the year	**531,614**	**668,479**	**155,601**	**154,397**	**1,510,091**
Net book value					
At the end of the year	**150,305**	**81,169**	**36,490**	**6,254**	**274,218**
At the start of the year	151,985	86,901	35,490	6,535	280,911

All of the above assets are used for charitable purposes.

9. Debtors

	2024	2023
	£	£
Trade debtors	**692**	332
Other debtors and prepayments	**49,576**	34,177
	50,268	34,509

10. Creditors: amounts falling due within one year

	2024	2023
	£	£
Taxation and social security	**25,980**	28,173
Other creditors and accruals	**14,874**	49,556
Deferred income	**22,151**	17,700
	63,005	95,429

Deferred income represents amounts received in advance for the events due to take place in next financial year

11 Analysis of net assets between funds

	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	274,218	**274,218**
Net current assets	5,716	671,190	**676,906**
Long term liabilities	-	-	**-**
Net assets at the end of the year	**5,716**	**945,408**	**951,124**

Analysis of net assets between funds 2023	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	280,911	280,911
Net current assets	7,466	626,668	634,134
Long term liabilities	-	-	-
Net assets at the end of the year	**7,466**	**907,579**	**915,045**

12 Movements in funds

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	(1,000)	-	**4,113**
Andy Reid memorial funds	2,353	-	(750)	-	**1,603**
	7,466	**-**	**(1,750)**	**-**	**5,716**
General funds	**907,579**	**1,241,262**	**(1,203,433)**	**-**	**945,408**
Total funds	**915,045**	**1,241,262**	**(1,205,183)**	**-**	**951,124**

Movements in funds 2023

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-		-	5,113
Andy Reid memorial funds	2,353	-		-	2,353
	7,466	-	-	-	7,466
General funds	978,268	1,105,481	(1,176,170)	-	907,579
Total funds	985,734	1,105,481	(1,176,170)	-	915,045

13 Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2024	2023
	£	£
Net income / (expenditure) for the reporting period (as per the consolidated statement of financial activities)	**36,079**	(70,689)
Depreciation	**58,525**	76,247
(Increase) / decrease in debtors	**(15,759)**	(20,916)
Increase / (decrease) in creditors	**(32,424)**	30,666
Net cash provided by / (used in) operating activities	**46,421**	15,308

14 Analysis of cash and cash equivalents

	At the start of the year	**Cash flows**	**Other changes**	**At the end of the year**
	£	**£**	**£**	**£**
Cash at bank and in hand	695,054	(5,411)	-	689,643
Total cash and cash equivalents	**695,054**	**(5,411)**	**-**	**689,643**

15 Related party transactions

There were no related party transaction during the year (2023: Nil).

Accounts

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

Development Through Challenge

Contents

For the year ended 31 December 2023

Development Through Challenge

Legal and administrative details

For the year ended 31 December 2023

Status	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.
Governing Document	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.
Company number	2238901
Charity number	299332
Registered office and operational address	Mile End Climbing Wall Haverfield Road London E3 5BE
Honorary officers	Rod Leefe Calum Mclean Carolina Filippini Chris Beal Michaela Clayton Daniel James Hobden Angharad Corona (Appointed 17 July 2023) Naomi Goldberg (Appointed 17 July 2023)
Principal Staff	Dean Straw (Chief Executive Officer)
Bankers	National Westminster Bank PO Box 3242, Albion Yard 331/335 Whitechapel Road London E1 1AU
Solicitors	Bates Wells 10 Queen Street Place London EC4R 1BE
Auditors	Goldwins Limited Chartered Accountants 75 Maygrove Road West Hampstead London NW6 2EG

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2023

The Trustees present their report and the audited financial statements for the year ended 31 December 2023.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

Objectives and Activities

The Charitable company's objectives are:

- the provision of public recreational facilities in the interest of social welfare and improving conditions of life for the benefit of the public.
- the promotion of community participation in healthy recreation and sport.
- the advancement of education for the benefit of the public with a non-exclusive focus on rescue training and rope handling to promote safety and prevent loss of life.

The ways that the charity provided public benefit are described below.

The company continued to operate Mile End Climbing Wall. This remains our main source of income. We were glad to see the number of climbers visiting us increase again over the previous year. We further upgraded our facilities with:

- the installation of a sauna which has contributed to improvements in mental and physical wellbeing in our community as well as attracting new climbers.
- Installation of solar panels in the autumn that are not only reducing CO2 emissions but also reducing electricity costs.
- Installation of a new climbing wall and replacing a large quantity of our climbing holds in line with running a centre of excellence for the public to benefit from.

The trustees consistently consider the Charity Commission's guidance on public benefit.

Achievements and performance

We work to support the development and diversity of the climbing community, through offering exceptional facilities alongside subsidised and free programmes for young people and underrepresented groups.

Our intention is to make climbing accessible for the public irrespective of their physical ability, skill level or ability to pay. In line with this we currently provide financial support, alongside Sport for England, to the Association of British Climbing Walls for the employment of an EDI manager who started work in 2024. This will have an impact on the whole UK indoor climbing sector as well as our own at Mile End.

Throughout 2023 we continued to develop our offerings to local schools, pupil referral units and youth and community groups. We provided around £13,000 of free climbing sessions during the year. This equates to opportunities for around 800 spaces for young people to experience the joy and reward of challenging themselves through climbing. We also helped 5 local schools and charities raise money, by providing raffle prizes.

We are also delighted to have been selected to be the charity of the year 2024 for the Worshipful Society of Horners, a City of London livery company. They will be working in partnership with us, and fundraising for us, to improve our knowledge and ability to provide climbing for people with disabilities.

Governance and Staffing

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the government of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting. Trustees are recruited by placing advertisements on and offline and are appointed by resolution for a 3-year term. They may be reappointed for a maximum of two subsequent terms after which they must take a year's break from office.

Financial Review

Income in 2023 increased by just under 13% compared with the prior year.

We generated a deficit of £70,689 during the year. We budget and monitor expenditure closely given the uncertainty about new patterns of climbing and attendance post-Covid.

Trading during the year was affected by high inflation. The number of commercially driven indoor climbing facilities in our catchment area has increased steadily over the past three years. The increased choice is good for the climbing community however it provides more competition for our climbing wall.

In 2021 we took the decision to pay our staff the London Living Wage. Our minimum wage has gone from £8.90 p/h to £13.15 p/h over the 3 years since then.

The board considers that making continual improvements to Mile End Climbing Wall's facilities and continuing as a London living wage employer are critical to the benefits we can provide to the community and to our employees.

Considering the above, our projections for 2024 and our reserves, we consider that the deficit was at an acceptable level.

DTC carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

At the year end the charity had reserves totalling £915,045 (with £7,466 restricted funds and £907,579 unrestricted).

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Reserves Policy

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed, and monthly management accounts on a full accrual basis are produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

Statement of the responsibilities of the Trustees

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP).
- make judgments and estimates that are reasonable and prudent.
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Goldwins Limited have expressed their willingness to continue in office and a resolution for their reappointment will be laid before the Annual General Meeting.

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2023

Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on **15/09/24**

And signed on their behalf by:

………………………………….
Rod Leefe

Independent Auditor's Report

To the members of

Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2023 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of its income and expenditure for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

……………………………….

Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

17 September 2024

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	Restricted Funds £	Unrestricted Funds £	2023 Total Funds £	2022 Total Funds £
Income from:					
Donations and legacies	**3a.**	-	63,763	63,763	36,451
Charitable activities:					
Climbing facilities	**3b.**	-	961,843	961,843	877,395
Other trading activities:	**3c.**				
Sub letting		-	9,275	9,275	10,667
Café income		-	59,536	59,536	54,508
Other income	**3d.**	-	11,064	11,064	106
Total income		**-**	**1,105,481**	**1,105,481**	**979,127**
Expenditure on:					
Advertising and fundraising		-	1,504	1,504	5,047
Café		-	34,288	34,288	31,855
Charitable activities:					
Climbing facilities		-	1,140,378	1,140,378	991,732
Total expenditure	**4.**	**-**	**1,176,170**	**1,176,170**	**1,028,634**
Net expenditure		**-**	**(70,689)**	**(70,689)**	**(49,507)**
Transfers between funds		-	-	-	-
Net movement in funds		**-**	**(70,689)**	**(70,689)**	**(49,507)**
Reconciliation of funds:					
Total funds brought forward		7,466	978,268	985,734	1,035,241
Total funds carried forward	**12.**	**7,466**	**907,579**	**915,045**	**985,734**

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

DEVELOPMENT THROUGH CHALLENGE
BALANCE SHEET
AS AT 31 DECEMBER 2023

	Note	2023 £	£	2022 £	£
Fixed Assets:					
Tangible fixed assets	**8.**		280,911		187,417
Current Assets:					
Debtors	**9.**	34,509		13,593	
Cash at bank and in hand		695,054		849,487	
		729,563		863,080	
Creditors: Amounts falling due within one year:	**10.**	(95,429)		(64,763)	
Net Current assets			634,134		798,317
Total net assets			**915,045**		**985,734**
Reserves:					
Restricted funds			7,466		7,466
Unrestricted funds			907,579		978,268
	12.		**915,045**		**985,734**

Approved by the Board of Trustees on …......**15/09/24**...........and signed on its behalf by:

Rod Leefe
Chairman

Company registration no. 02238901

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	2023 £	2023 £	2022 £	2022 £
Net cash provided by / (used in) operating activities	**13.**		**15,308**		(90,408)
Cash flows from investing activities:					
Sale / (purchase) of fixed assets		**(169,741)**		(31,132)	
Cash provided by / (used in) investing activities			**(169,741)**		(31,132)
Change in cash and cash equivalents in the year			**(154,433)**		(121,540)
Cash and cash equivalents at the beginning of the year			**849,487**		971,027
Cash and cash equivalents at the end of the year	**14.**		**695,054**		849,487

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Restricted funds are funds which the funder has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Designated funds are unrestricted funds set aside by the Trustees for particular purposes.

1. Accounting policies

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its and activities. Support costs are allocated between cost of raising funds and charitable activities.

i) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use as follows:

Leasehold improvements	Over the remaining life of the lease or shorter, as appropriate
Climbing wall	10 years
Climbing equipment	5 years
Office equipment	5 years

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2. Detailed comparatives for the statement of financial activities

	2022 Restricted Funds	2022 Unrestricted Funds	2022 Total Funds
Income from:	£	£	£
Donations and grants	-	36,451	36,451
Charitable activities:			
Climbing facilities	-	877,395	877,395
Other trading activities:			
Sub letting	-	10,667	10,667
Café income	-	54,508	54,508
Other income	-	106	106
Total income	-	979,127	979,127
Expenditure on:			
Advertising and fundraising	-	5,047	5,047
Café	-	31,855	31,855
Charitable activities:			
Climbing facilities	-	991,732	991,732
Total expenditure	-	1,028,634	1,028,634
Net income / (expenditure)	-	(49,507)	(49,507)
Transfers between funds	-	-	-
Net movement in funds	-	(49,507)	(49,507)
Reconciliation of funds:			
Total funds brought forward	7,466	1,027,775	1,035,241
Total funds carried forward	7,466	978,268	985,734

3a Donations, legacies and similar income

	Restricted	**Unrestricted**	**2023 Total**	2022 Total
	£	**£**	**£**	£
Donations	-	3,776	**3,776**	249
Grants and other income	-	30,000	**30,000**	4,000
Gift aid	-	29,987	**29,987**	32,202
	-	**63,763**	**63,763**	36,451

3b Climbing facility income

	Restricted	**Unrestricted**	**2023 Total**	2022 Total
	£	**£**	**£**	£
Climbing and equipment hire fees	-	726,493	**726,493**	599,089
Membership fees	-	62,875	**62,875**	72,018
Course fees	-	172,475	**172,475**	206,288
	-	**961,843**	**961,843**	877,395

3c Other trading activities

	Restricted	Unrestricted	2023 Total	2022 Total
	£	£	£	£
Subletting income	-	9,275	**9,275**	10,667
Café income	-	59,536	**59,536**	54,508
	-	**68,811**	**68,811**	65,175

3d Other income

	Restricted	Unrestricted	2023 Total	2022 Total
	£	£	£	£
Bank interest	**-**	11,064	**11,064**	106
	-	**11,064**	**11,064**	106

4. Total Expenditure

	Raising funds	Café	Climbing facilities	Support costs	2023 Total	2022 Total
	£	£	£	£	£	£
Staff cost (Note 6)	-	-	745,869	-	745,869	650,572
Premises	-	-	114,142	-	114,142	112,429
General office cost	-	-	80,451	-	80,451	67,719
Insurance	-	-	14,524	-	14,524	14,876
Legal & professional fees	-	-		25,554	25,554	28,024
Audit fees	-	-		6,600	6,600	6,600
Training costs	-	-	7,112	-	7,112	6,941
Contract climbing costs	-	-	20,667	-	20,667	14,628
Bank charges and interest	-	-		19,133	19,133	22,039
Advertising and promotion	1,504	-		-	1,504	5,047
Climbing equipment	-	-	17,451	-	17,451	8,420
Maintenance Wall	-	-	2,191	-	2,191	-
General repair and maintenanc	-	-	10,437	-	10,437	12,551
Purchase of goods for resale	-	34,288	-	-	34,288	31,855
Depreciation			76,247	-	76,247	46,933
Total	**1,504**	**34,288**	**1,089,091**	**51,287**	**1,176,170**	**1,028,634**
Support costs allocation	**-**	**-**	**51,287**	**(51,287)**	**-**	
Total Expenditure 2023	**1,504**	**34,288**	**1,140,378**	**-**	**1,176,170**	
Total Expenditure 2022	**5,047**	**31,855**	**991,732**	**-**		**1,028,634**

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £nill was restricted expenditure (2022: £Nill) and £1,169,570 was unrestricted expenditure (2022: £1,028,634).

5. Net income / (expenditure) for the year

This is stated after charging / (crediting):

	2023	2022
	£	£
Depreciation	**76,247**	46,933
Auditors remuneration	**5,500**	5,500

6. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2023	2022
	£	£
Salaries and wages	**672,989**	590,506
Social security costs	**52,004**	44,894
Pension costs	**13,096**	10,820
Other staff costs	**7,780**	4,352
	745,869	650,572

No employee earned more than £60,000 during the year.

The total employee benefits including Employer's NIC and pension contributions of the key management personnel were £65,520 (2022: £64,283).

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2022 – Nil).

The average number of employees (head count based on number of staff employed) during the year was:

	2023	2022
	No.	No.
Running of the climbing facilities	**37**	35
Management and administration	**1**	1
	38	36

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

8. Tangible fixed assets

	Improvement to premises £	Climbing wall £	Climbing equipment £	Office Equipment £	Total £
Cost					
At the start of the year	553,029	702,150	153,464	154,093	**1,562,736**
Additions in year	113,155	33,140	23,446	-	**169,741**
At the end of the year	**666,184**	**735,290**	**176,910**	**154,093**	**1,732,477**
Depreciation					
At the start of the year	498,533	606,963	130,275	139,548	**1,375,319**
Charge for the year	15,666	41,426	11,145	8,010	**76,247**
At the end of the year	**514,199**	**648,389**	**141,420**	**147,558**	**1,451,566**
Net book value					
At the end of the year	**151,985**	**86,901**	**35,490**	**274,376**	**280,911**
At the start of the year	54,496	95,187	23,189	172,872	187,417

All of the above assets are used for charitable purposes.

9. Debtors

	2023 £	2022 £
Trade debtors	**332**	6,096
Other debtors and prepayments	**34,177**	7,497
	34,509	13,593

10. Creditors: amounts falling due within one year

	2023 £	2022 £
Taxation and social security	**28,173**	24,154
Other creditors and accruals	**49,556**	34,169
Deferred income	**17,700**	6,440
	95,429	64,763

Deferred income represents amounts received in advance for the events due to take place in next financial year

11. Analysis of net assets between funds

	Restricted funds £	Unrestricted funds £	Total funds £
Tangible fixed assets	-	280,911	**280,911**
Net current assets	7,466	626,668	**634,134**
Net assets at the end of the year	**7,466**	**907,579**	**915,045**

Analysis of net assets between funds 2022	**Restricted funds**	**Unrestricted funds**	**Total funds**
	£	**£**	**£**
Tangible fixed assets	-	187,417	187,417
Net current assets	7,466	790,851	798,317
Net assets at the end of the year	**7,466**	**978,268**	**985,734**

12. Movements in funds

	At the start of the year	**Income**	**Expenses**	**Transfers**	**At the end of the year**
	£	**£**	**£**	**£**	**£**
Restricted funds:					
Squad funds	5,113	-	-	-	**5,113**
Andy Reid memorial funds	2,353	-	-	-	**2,353**
	7,466	**-**	**-**	**-**	**7,466**
General funds	**978,268**	**1,105,481**	**(1,176,170)**	**-**	**907,579**
Total funds	**985,734**	**1,105,481**	**(1,176,170)**	**-**	**915,045**

Movements in funds 2022

	At the start of the year	**Income**	**Expenses**	**Transfers**	**At the end of the year**
	£	**£**	**£**	**£**	**£**
Restricted funds:					
Squad funds	5,113	-	-	-	5,113
Andy Reid memorial funds	2,353	-	-	-	2,353
	7,466	-	-	-	7,466
General funds	1,027,775	979,127	(1,028,634)	-	978,268
Total funds	1,035,241	979,127	(1,028,634)	-	985,734

13. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2023	2022
	£	£
Net income / (expenditure) for the reporting period (as per the consolidated statement of financial activities)	**(70,689)**	(49,507)
Depreciation	**76,247**	46,933
(Increase) / decrease in debtors	**(20,916)**	12,863
Increase / (decrease) in creditors	**30,666**	(100,697)
Net cash provided by / (used in) operating activities	**15,308**	(90,408)

14. Analysis of cash and cash equivalents

	At the start of the year	**Cash flows**	**Other changes**	**At the end of the year**
	£	**£**	**£**	**£**
Cash at bank and in hand	849,487	(154,433)	-	695,054
Total cash and cash equivalents	**849,487**	**(154,433)**	**-**	**695,054**

15. Related party transactions

There were no related party transaction during the year (2022: Nil)

DEVELOPMENT THROUGH CHALLENGE

England & Wales - Charity number 299332

Accounts

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

mile end climbing wall

Development Through Challenge

Contents

For the year ended 31 December 2022

Development Through Challenge

Legal and administrative details

For the year ended 31 December 2022

Status	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.	
Governing Document	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.	
Company number	2238901	
Charity number	299332	
Registered office and operational address	Mile End Climbing Wall Haverfield Road London E3 5BE	
Honorary officers	Rod Leefe (new Chair)	
	Martin Soulsby	Resigned 27/06/22
	Adam Blewett	Resigned 31/10/22
	Brenda Taggart	Resigned 27/06/22
	Calum Mclean	
	Carolina Filippini	
	Khatija Hafesji	Resigned 13/02/23
	Chris Beal	Appointed 30/05/22
	Michaela Clayton	Appointed 30/05/22
	Daniel James Hobden	Appointed 30/05/22
	Angharad Corona	Appointed 17/07/23
	Naomi Goldberg	Appointed 17/07/23
Principal Staff	Dean Straw (Chief Executive Officer)	
Bankers	National Westminster Bank PO Box 3242, Albion Yard 331/335 Whitechapel Road London E1 1AU	
Solicitors	Bates Wells 10 Queen Street Place London EC4R 1BE	
Auditors	Goldwins Limited Chartered Accountants 75 Maygrove Road West Hampstead London NW6 2EG	

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2022

The Trustees present their report and the audited financial statements for the year ended 31 December 2022.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

Objectives and Activities

The Charitable company's objectives are:

- the provision of public recreational facilities in the interest of social welfare and improving conditions of life for the benefit of the public;
- the promotion of community participation in healthy recreation and sport;
- the advancement of education for the benefit of the public with a non-exclusive focus on rescue training and rope handling to promote safety and prevent loss of life.

The company continued to operate Mile End Climbing Wall which remains our main source of income. Facilities were improved further with the provision of a gym. The company's schools programme continued with individual sessions, general PE and focussed GCSE lessons. We partnered with Tower Hamlets community groups, providing over 300 free climbing sessions reaching over 2000 people of different ages and backgrounds.
The trustees have regularly considered the Charity Commission's guidance on public benefit, both with regard to the services we provide and, specifically this year, with regard to the development of an investment policy.
We are very grateful to the 10 members of the newly formed stakeholder's committee who give up their time once a quarter to contribute their thoughts about how well the charity is meeting the needs of the community and how it could improve further.

Achievements and performance

Our intention is to make climbing accessible for all. Our focus on promoting health and wellbeing through sport and fitness has led to a positive impact on over 11,000 individuals and families across London in 2022. Almost 10% of these were children. We engaged our community and got them active and moving, helped to tackle obesity and promoted both the physical and mental health benefits of an active lifestyle. By addressing these issues, we are creating a lasting impact on our community and promoting positive change.
Our program supporting local schools continues to grow and develop as previously mentioned. We focused on making these sessions as financially accessible as possible. During the year, not only did we provide much needed financial support by heavily discounting all our sessions, but we also provided local schools with regular coached sessions at no cost at all. More information can be found in our 2022 impact report which is available on our website.

Topics on which the trustees focused in 2022 included

- how to ensure Mile End Climbing Wall continues as a centre of climbing excellence
- improving our sustainability
- opportunities to improve and add to our facilities
- improving trustee and organisational diversity
- governance improvements
- better use of data
- and greater stakeholder input to decisions and activities

Governance and Staffing

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the government of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting.

Financial Review

Income from climbing facilities, our main source of income, increased 37% to £877,395 as we continued to recover from the Covid pandemic. Total income was down on 2021 levels, although this included the £500,000 business interruption insurance that was received in the year.
In total we incurred a small (£49,507) loss in 2022, which reduced our reserves slightly however the charity finished the year in a strong financial position with £849,487 of cash at the bank.
It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.
At the year end the charity had reserves totalling £985,734 (with £7,466 restricted funds and £978,268 unrestricted.
The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Reserves Policy

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are: Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed, and monthly management accounts on a full accrual basis are produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

Statement of the responsibilities of the Trustees

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Goldwins Limited have expressed their willingness to continue in office and a resolution for their reappointment will be laid before the Annual General Meeting.

Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on 17th July 2023

And signed on their behalf by:

…………………………………

Rod Leefe

Independent Auditor's Report

To the members of

Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2022 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2022 and of its income and expenditure for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton

………………………………

Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

29 September 2023

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	Restricted Funds £	Unrestricted Funds £	2022 Total Funds £	2021 Total Funds £
Income from:					
Donations and legacies	**3a.**	-	36,451	36,451	146,257
Charitable activities:					
Climbing facilities	**3b.**	-	877,395	877,395	641,429
Other trading activities:	**3c.**				
Sub letting		-	10,667	10,667	3,881
Café income		-	54,508	54,508	28,518
Other income	**3d.**	-	106	106	500,000
Total income		**-**	**979,127**	**979,127**	**1,320,085**
Expenditure on:					
Advertising and fundraising		-	5,047	5,047	1,044
Café		-	31,855	31,855	16,799
Charitable activities:					
Climbing facilities		-	991,732	991,732	826,875
Total expenditure	**4.**	**-**	**1,028,634**	**1,028,634**	**844,718**
Net income / (expenditure)		**-**	**(49,507)**	**(49,507)**	**475,367**
Transfers between funds		-	-	-	-
Net movement in funds		**-**	**(49,507)**	**(49,507)**	**475,367**
Reconciliation of funds:					
Total funds brought forward		7,466	1,027,775	1,035,241	559,874
Total funds carried forward	**12.**	**7,466**	**978,268**	**985,734**	**1,035,241**

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

DEVELOPMENT THROUGH CHALLENGE
BALANCE SHEET
AS AT 31 DECEMBER 2022

	Note	2022 £	2022 £	2021 £	2021 £
Fixed Assets:					
Tangible fixed assets	**8.**		187,417		203,218
Current Assets:					
Debtors	**9.**	13,593		26,456	
Cash at bank and in hand		849,487		971,027	
		863,080		997,483	
Creditors: Amounts falling due within one year:	**10.**	(64,763)		(165,460)	
Net Current assets			798,317		832,023
Creditors: Amounts falling due in more than one year:	**11.**		-		-
Total net assets			**985,734**		**1,035,241**
Reserves:					
Restricted funds			7,466		7,466
Unrestricted funds			978,268		1,027,775
	13.		**985,734**		**1,035,241**

Approved by the Board of Trustees on 17th July 2023 and signed on its behalf by:

....

Rod Leefe
Chairman

Company registration no. 02238901

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2022

	Note	2022 £	2022 £	2021 £	2021 £
Net cash provided by / (used in) operating activities	**14.**		**(90,408)**		520,045
Cash flows from investing activities:					
Sale / (purchase) of fixed assets		**(31,132)**		(72,712)	
Cash provided by / (used in) investing activities			**(31,132)**		(72,712)
Change in cash and cash equivalents in the year			**(121,540)**		447,333
Cash and cash equivalents at the beginning of the year			**971,027**		523,694
Cash and cash equivalents at the end of the year	**15.**		**849,487**		971,027

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Restricted funds are funds which the funder has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Designated funds are unrestricted funds set aside by the Trustees for particular purposes.

1. Accounting policies

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its and activities. Support costs are allocated between cost of raising funds and charitable activities.

i) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use as follows:

Leasehold improvements	Over the remaining life of the lease or shorter, as appropriate
Climbing wall	10 years
Climbing equipment	5 years
Office equipment	5 years

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2. Detailed comparatives for the statement of financial activities

	2021 Restricted Funds	2021 Unrestricted Funds	2021 Total Funds
Income from:	£	£	£
Donations and grants	3,381	142876	146,257
Charitable activities:			
Climbing facilities	-	641,429	641,429
Other trading activities:			
Sub letting	-	3,881	3,881
Café income	-	28,518	28,518
Other income	-	500,000	500,000
Total income	3,381	1,316,704	1,320,085
Expenditure on:			
Advertising and fundraising	-	1,044	1,044
Café	-	16,799	16,799
Charitable activities:			
Climbing facilities	1,028	825,847	826,875
Total expenditure	1,028	843,690	844,718
Net income / (expenditure)	2,353	473,014	475,367
Transfers between funds	-	-	-
Net movement in funds	2,353	473,014	475,367
Reconciliation of funds:			
Total funds brought forward	5,113	554,761	559,874
Total funds carried forward	7,466	1,027,775	1,035,241

3a. Donations, legacies and similar income

	Restricted	**Unrestricted**	**2022 Total**	2021 Total
	£	**£**	**£**	£
Donations	-	249	**249**	16,445
Grants and other income	-	4,000	**4,000**	106,444
Gift aid	-	32,202	**32,202**	23,368
	-	**36,451**	**36,451**	146,257

3b. Climbing facility income

	Restricted	**Unrestricted**	**2022 Total**	2021 Total
	£	**£**	**£**	£
Climbing and equipment hire fees	-	599,089	**599,089**	493,992
Membership fees	-	72,018	**72,018**	30,532
Course fees	-	206,288	**206,288**	116,905
	-	**877,395**	**877,395**	641,429

3c. Other trading activities

	Restricted	Unrestricted	2022 Total	2021 Total
	£	£	£	£
Subletting income	-	10,667	**10,667**	3,881
Café income	-	54,508	**54,508**	28,518
	-	**65,175**	**65,175**	32,399

3d. Other income

	Restricted	Unrestricted	2022 Total	2021 Total
	£	£	£	£
Bank interest	**-**	106	**106**	-
Business interruption insurance claimed	**-**	-	**-**	500,000
	-	**106**	**106**	500,000

4. Total Expenditure

	Raising funds	Café	Climbing facilities	Support costs	2022 Total	2021 Total
	£	£	£	£	£	£
Staff cost (Note 6)	-	-	650,572	-	650,572	499,687
Premises	-	-	112,429	-	112,429	113,230
General office cost	-	-	67,719	-	67,719	67,768
Insurance	-	-	14,876	-	14,876	13,264
Legal & professional fees	-	-	-	28,024	28,024	29,741
Audit fees	-	-	-	6,600	6,600	5,750
Training costs	-	-	6,941	-	6,941	6,901
Contract climbing costs	-	-	14,628	-	14,628	9,755
Bank charges and interest	-	-	-	22,039	22,039	19,829
Advertising and promotion	5,047	-	-	-	5,047	1,044
Climbing equipment	-	-	8,420	-	8,420	2,759
Maintenance Wall	-	-	-	-	-	4,223
General repair and maintenance	-	-	12,551	-	12,551	10,364
Purchase of goods for resale	-	31,855	-	-	31,855	16,799
Depreciation	-	-	46,933	-	46,933	43,604
Total	**5,047**	**31,855**	**935,069**	**56,663**	**1,028,634**	**844,718**
Support costs allocation	**-**	**-**	**56,663**	**(56,663)**	**-**	
Total Expenditure 2021	**5,047**	**31,855**	**991,732**	**-**	**1,028,634**	
Total Expenditure 2020	**1,044**	**16,799**	**826,875**	**-**		**844,718**

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £Nil was restricted expenditure (2021: £1,028) and £1,028,634 was unrestricted expenditure (2021: £843,690).

5. Net income / (expenditure) for the year

This is stated after charging / (crediting):

	2022	2021
	£	£
Depreciation	**46,933**	43,604
Auditors remuneration	**5,500**	5,417

6. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2022	2021
	£	£
Salaries and wages	**590,506**	453,676
Social security costs	**44,894**	24,363
Pension costs	**10,820**	14,284
Other staff costs	**4,352**	7,364
	650,572	499,687

No employee earned more than £60,000 during the year.

The total employee benefits including Employer's NIC and pension contributions of the key management personnel were £64,283 (2021: £56,835).

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2021 – Nil).

The average number of employees (head count based on number of staff employed) during the year was:

	2022	2021
	No.	No.
Running of the climbing facilities	**35**	33
Management and administration	**1**	1
	36	34

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

8. Tangible fixed assets

	Improvement to premises	Climbing wall	Climbing equipment	Office Equipment	Total
	£	£	£	£	£
Cost					
At the start of the year	549,104	702,150	127,772	152,578	**1,531,604**
Additions in year	3,925	-	25,692	1,515	**31,132**
At the end of the year	**553,029**	**702,150**	**153,464**	**154,093**	**1,562,736**
Depreciation					
At the start of the year	494,363	578,666	123,819	131,538	**1,328,386**
Charge for the year	4,170	28,297	6,456	8,010	**46,933**
At the end of the year	**498,533**	**606,963**	**130,275**	**139,548**	**1,375,319**
Net book value					
At the end of the year	**54,496**	**95,187**	**23,189**	**172,872**	**187,417**
At the start of the year	54,741	123,484	3,953	182,178	203,218

All of the above assets are used for charitable purposes.

9. Debtors

	2022	2021
	£	£
Trade debtors	**6,096**	3,744
Other debtors and prepayments	**7,497**	22,712
	13,593	26,456

10. Creditors: amounts falling due within one year

	2022	2021
	£	£
Taxation and social security	**24,154**	16,545
Other creditors and accruals	**34,169**	148,051
Deferred income	**6,440**	864
	64,763	165,460

Deferred income represents amounts received in advance for the events due to take place in next financial year

11. Creditors: amounts falling due after one year

	2022	2021
	£	£
Bank loans	**-**	-
	-	-

The bank loans are secured against the charity's assets.

12. Analysis of net assets between funds

	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	187,417	**187,417**
Net current assets	7,466	790,851	**798,317**
Long term liabilities	-	-	**-**
Net assets at the end of the year	**7,466**	**978,268**	**985,734**

Analysis of net assets between funds 2021	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	203,218	203,218
Net current assets	7,466	824,557	832,023
Long term liabilities	-	-	-
Net assets at the end of the year	**7,466**	**1,027,775**	**1,035,241**

13. Movements in funds

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	-	-	**5,113**
Andy Reid memorial funds	2,353	-	-	-	**2,353**
	7,466	**-**	**-**	**-**	**7,466**
General funds	**1,027,775**	**979,127**	**(1,028,634)**	**-**	**978,268**
Total funds	**1,035,241**	**979,127**	**(1,028,634)**	**-**	**985,734**

Movements in funds 2021

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	-	-	5,113
Andy Reid memorial funds	-	3,381	(1,028)	-	2,353
	5,113	3,381	(1,028)	-	7,466
General funds	554,761	1,316,704	(843,690)	-	1,027,775
Total funds	559,874	1,320,085	(844,718)	-	1,035,241

14. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2022	2021
	£	£
Net income / (expenditure) for the reporting period (as per the consolidated statement of financial activities)	**(49,507)**	475,367
Depreciation	**46,933**	43,604
(Increase) / decrease in debtors	**12,863**	(14,108)
Increase / (decrease) in creditors	**(100,697)**	15,182
Net cash provided by / (used in) operating activities	**(90,408)**	520,045

15. Analysis of cash and cash equivalents

	At the start of the year	Cash flows	Other changes	At the end of the year
	£	£	£	£
Cash at bank and in hand	971,027	(121,540)	-	849,487
Total cash and cash equivalents	**971,027**	**(121,540)**	**-**	**849,487**

16. Related party transactions

No trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year (2021 – Nil).

Accounts

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021

Development Through Challenge

Contents

For the year ended 31 December 2021

Development Through Challenge

Legal and administrative details

For the year ended 31 December 2021

Status	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.	
Governing Document	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.	
Company number	2238901	
Charity number	299332	
Registered office and operational address	Mile End Climbing Wall Haverfield Road London E3 5BE	
Honorary officers	Rod Leefe (Chair)	
	Martin Soulsby (Hon Treasurer)	Resigned 27/06/22
	Adam Blewett (Secretary)	Appointed 22/03/21
	Brenda Taggart	Resigned 27/06/22
	Calum Mclean	
	Salim Hafajee	Resigned 22/03/21
	Matthew Teague	Resigned 22/03/21
	Hiren Joshi	Resigned 22/03/21
	Carolina Filippini	Appointed 22/03/21
	Khatija Hafesji	Appointed 22/03/21
	Dan Hobden (New Hon Treasurer)	Appointed 30/05/22
	Michaela Clayton	Appointed 30/05/22
	Chris Beal	Appointed 30/05/22
Principal Staff	Andy Reid	Chief Executive Officer to January 2021
	Dean Straw	Chief Executive Officer from 24/03/21
Bankers	National Westminster Bank PO Box 3242, Albion Yard 331/335 Whitechapel Road London E1 1AU	
Solicitors	Bates Wells 10 Queen Street Place London EC4R 1BE	
Auditors	Goldwins Limited Chartered Accountants 75 Maygrove Road London NW6 2EG	

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2021

The Trustees present their report and the audited financial statements for the year ended 31 December 2021.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

Objects of the Charity

The aims of Development through Challenge (DTC) are to help people to develop themselves through challenging physical activity, principally climbing and mountaineering.

Its principal facility is the Mile End Indoor Climbing Wall, a centre for bouldering and climbing. Recreational climbers attend to train both for an active lifestyle within the urban environment and for climbing expeditions throughout the world. Professional instruction is provided for our own climbing courses and for schools.

The Year's Activities

Mile End Climbing Wall remained closed until the end of March 2021 following government Covid-19 measures for the sports sector. The Wall then reopened with reduced capacity to comply with distancing guidelines. We took the opportunity of this restricted footfall to upgrade our changing facilities in the first half of the year. We performed a comprehensive audit of climbing surfaces to ensure all areas were safe and of a high standard. Climbers returned to the facility with enthusiasm although, as a result of Tower Hamlets limiting pupils leaving school premises, our school activity was at reduced levels. We reopened fully in mid-July and ended the year with a strong leadership and broader team, having focussed on recruitment throughout the year. We commenced a regular programme of trustee rotation with three long-term trustees stepping down and three new trustees joining the board.

Achievements and performance

Despite uncertain trading conditions during the year, Mile End Climbing Wall delivered a small surplus. The policy of insuring against business interruption paid off, literally. As a result we ended the year in a robust financial position, having repaid our Bounce back loan in full. We continued to be supportive of our staff with the use of furlough schemes. During the year we undertook a review of our organisation and agreed on a set of mid-term objectives for both DtC and Mile End Climbing Wall, the successful implementation of which will increase our charitable impact and competitive position in an increasingly crowded market for climbing walls.

Examples of our charitable activities include providing free instructed climbing sessions to local schools, providing free-climbing to refugees, and providing free, or at cost climbing equipment and coaching to young climbers.

The Future

We start 2022 with a clear focus on these medium term objectives for Development through Challenge. Central to this is to make a greater positive impact on both our local and the broader UK climbing community. In order to achieve this we taking a number of initiatives including setting up a Stakeholder Group for Mile End Climbing Wall; exploring ways of developing stronger local partnerships, hosting more bouldering and climbing competitions; seeking ways to reduce our environmental impact and facilitating ways for more people from communities that have not historically been climbers to take regular part in the sport and benefit. With the continued rotation of our trustees we have additional knowledge, experience and energy to support the continued development of our charity.

Governance and Staffing

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the government of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting.

Reserves Policy

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are: Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed; and monthly management accounts on a full accrual basis is produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

Statement of the responsibilities of the Trustees

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Goldwins Limited have expressed their willingness to continue in office and in accordance with Section 485(2) Companies Act 2006, a resolution for their reappointment will be laid before the Annual General Meeting.

Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on 25th July 2022

And signed on their behalf by:

……………………………….

Rod Leefe

Independent Auditor's Report

To the members of

Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2021 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of its income and expenditure for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent Auditor's Report

To the members of

Development Through Challenge

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Independent Auditor's Report

To the members of

Development Through Challenge

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anthony Epton
………………………………

Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
London NW6 2EG

Date: 28 September …………………………… **2022**

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	Restricted Funds £	Unrestricted Funds £	2021 Total Funds £	2020 Total Funds £
Income from:					
Donations and legacies	**3a.**	3,381	142,876	146,257	223,149
Charitable activities:					
Climbing facilities	**3b.**	-	641,429	641,429	513,924
Other trading activities:	**3c.**				
Sub letting		-	3,881	3,881	2,890
Café income		-	28,518	28,518	21,961
Other income	**3d.**	-	500,000	500,000	-
Total income		**3,381**	**1,316,704**	**1,320,085**	**761,924**
Expenditure on:					
Advertising and fundraising		-	1,044	1,044	2,351
Café		-	16,799	16,799	16,435
Charitable activities:					
Climbing facilities		1,028	825,847	826,875	1,018,983
Total expenditure	**4.**	**1,028**	**843,690**	**844,718**	**1,037,769**
Net income / (expenditure)		**2,353**	**473,014**	**475,367**	**(275,845)**
Transfers between funds		-	-	-	-
Net movement in funds		**2,353**	**473,014**	**475,367**	**(275,845)**
Reconciliation of funds:					
Total funds brought forward		5,113	554,761	559,874	835,719
Total funds carried forward	**12.**	**7,466**	**1,027,775**	**1,035,241**	**559,874**

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

DEVELOPMENT THROUGH CHALLENGE
BALANCE SHEET
AS AT 31 DECEMBER 2021

	Note	2021 £	£	2020 £	£
Fixed Assets:					
Tangible fixed assets	**8.**		203,218		174,110
Current Assets:					
Debtors	**9.**	26,456		12,348	
Cash at bank and in hand		971,027		523,694	
		997,483		536,042	
Creditors: Amounts falling due within one year:	**10.**	(165,460)		(100,278)	
Net Current assets			832,023		435,764
Creditors: Amounts falling due in more than one year:	**11.**		-		(50,000)
Total net assets			**1,035,241**		**385,764**
Reserves:					
Restricted funds			7,466		5,113
Unrestricted funds			1,027,775		554,761
	13.		**1,035,241**		**559,874**

Approved by the Board of Trustees on 25th July 2022 and signed on its behalf by:

……………………………………
Rod Leefe
Chairman

Company registration no. 02238901

DEVELOPMENT THROUGH CHALLENGE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Note	2021 £	2021 £	2020 £	2020 £
Net cash provided by / (used in) operating activities	**14.**		**520,045**		(102,606)
Cash flows from investing activities:					
Sale / (purchase) of fixed assets		**(72,712)**		(65,127)	
Cash provided by / (used in) investing activities			**(72,712)**		(65,127)
Change in cash and cash equivalents in the year			**447,333**		(167,733)
Cash and cash equivalents at the beginning of the year			**523,694**		691,427
Cash and cash equivalents at the end of the year	**15.**		**971,027**		523,694

1. Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Restricted funds are funds which the funder has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

Designated funds are unrestricted funds set aside by the Trustees for particular purposes.

1. Accounting policies

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise of trading costs and the costs incurred by the charity in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its and activities. Support costs are allocated between cost of raising funds and charitable activities.

i) Tangible fixed assets

Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use as follows:

Leasehold improvements	Over the remaining life of the lease or shorter, as appropriate
Climbing wall	10 years
Climbing equipment	5 years
Office equipment	5 years

j) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2. Detailed comparatives for the statement of financial activities

	2020 Restricted Funds £	2020 Unrestricted Funds £	2020 Total Funds £
Income from:			
Donations and grants	1,338	221811	223,149
Charitable activities:			
Climbing facilities	-	513,924	513,924
Other trading activities:			
Sub letting	-	2,890	2,890
Café income	-	21,961	21,961
Total income	1,338	760,586	761,924
Expenditure on:			
Advertising and fundraising	-	2,351	2,351
Café	-	16,435	16,435
Charitable activities:			
Climbing facilities	157	1,018,826	1,018,983
Total expenditure	157	1,037,612	1,037,769
Net income / (expenditure)	1,181	(277,026)	(275,845)
Transfers between funds	-	-	-
Net movement in funds	1,181	(277,026)	(275,845)
Reconciliation of funds:			
Total funds brought forward	3,932	831,787	835,719
Total funds carried forward	5,113	554,761	559,874

3a. Donations, legacies and similar income

	Restricted £	**Unrestricted £**	**2021 Total £**	2020 Total £
Donations	3,381	13,064	**16,445**	6,468
Grants and other income	-	106,444	**106,444**	214,815
Gift aid	-	23,368	**23,368**	1,866
	3,381	**142,876**	**146,257**	223,149

3b. Climbing facility income

	Restricted £	**Unrestricted £**	**2021 Total £**	2020 Total £
Climbing and equipment hire fees	-	493,992	**493,992**	413,474
Membership fees	-	30,532	**30,532**	25,910
Course fees	-	116,905	**116,905**	74,540
	-	**641,429**	**641,429**	513,924

3c. Other trading activities

	Restricted	Unrestricted	2021 Total	2020 Total
	£	£	£	£
Subletting income	-	3,881	**3,881**	2,890
Café income	-	28,518	**28,518**	21,961
	-	**32,399**	**32,399**	24,851

3d. Other income

	Restricted	Unrestricted	2021 Total	2020 Total
	£	£	£	£
Business interruption insurance claimed	**-**	500,000	**500,000**	-
	-	**500,000**	**500,000**	-

4. Total Expenditure

	Raising funds	Café	Climbing facilities	Support costs	2021 Total	2020 Total
	£	£	£	£	£	£
Staff cost (Note 6)	-	-	499,687	-	499,687	643,662
Premises	-	-	113,230	-	113,230	108,635
General office cost	-	-	67,768	-	67,768	89,027
Insurance	-	-	13,264	-	13,264	10,666
Legal & professional fees	-	-	-	29,741	29,741	25,641
Audit fees	-	-	-	5,750	5,750	6,560
Training costs	-	-	6,901	-	6,901	1,786
Contract climbing costs	-	-	9,755	-	9,755	21,030
Bank charges and interest	-	-	-	19,829	19,829	16,951
Advertising and promotion	1,044	-	-	-	1,044	2,351
Climbing equipment	-	-	2,759	-	2,759	9,752
Maintenance Wall	-	-	4,223	-	4,223	12,709
General repair and maintenance	-	-	10,364	-	10,364	25,516
Purchase of goods for resale	-	16,799	-	-	16,799	16,435
Depreciation	-	-	43,604	-	43,604	47,048
Total	**1,044**	**16,799**	**771,555**	**55,320**	**844,718**	**1,037,769**
Support costs allocation	**-**	**-**	**55,320**	**(55,320)**	**-**	
Total Expenditure 2021	**1,044**	**16,799**	**826,875**	**-**	**844,718**	
Total Expenditure 2020	**2,351**	**16,435**	**1,018,983**	**-**		**1,037,769**

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £1,028 was restricted expenditure (2020: £157) and £843,690 was unrestricted expenditure (2020: £1,037,612).

5. Net income / (expenditure) for the year

This is stated after charging / (crediting):

	2021	2020
	£	£
Depreciation	**43,604**	47,048
Auditors remuneration	**5,750**	6,560

6. Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2021	2020
	£	£
Salaries and wages	**461,040**	586,431
Social security costs	**24,363**	36,784
Pension costs	**14,284**	20,447
	499,687	643,662

No employee earned more than £60,000 during the year.

The total employee benefits including Employer's NIC and pension contributions of the key management personnel were £56,835 (2020: £61,448).

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2020 – Nil).

The average number of employees (head count based on number of staff employed) during the year was:

	2021	2020
	No.	No.
Running of the climbing facilities	**33**	42
Management and administration	**1**	1
	34	43

7. Taxation

The charitable company is exempt from corporation tax as all its income is charitable and is applied for charitable purposes.

8. Tangible fixed assets

	Improvement to premises	Climbing wall	Climbing equipment	Office Equipment	Total
	£	£	£	£	£
Cost					
At the start of the year	493,399	687,155	127,772	150,566	**1,458,892**
Additions in year	55,705	14,995	-	2,012	**72,712**
At the end of the year	**549,104**	**702,150**	**127,772**	**152,578**	**1,531,604**
Depreciation					
At the start of the year	490,305	550,290	121,776	122,411	**1,284,782**
Charge for the year	4,058	28,376	2,043	9,127	**43,604**
At the end of the year	**494,363**	**578,666**	**123,819**	**131,538**	**1,328,386**
Net book value					
At the end of the year	**54,741**	**123,484**	**3,953**	**182,178**	**203,218**
At the start of the year	3,094	136,865	5,996	145,955	174,110

All of the above assets are used for charitable purposes.

9. Debtors

	2021	2020
	£	£
Trade debtors	**3,744**	4,929
Other debtors and prepayments	**22,712**	7,419
	26,456	12,348

10. Creditors: amounts falling due within one year

	2021	2020
	£	£
Taxation and social security	**16,545**	16,968
Other creditors and accruals	**148,051**	83,310
Deferred income	**864**	-
	165,460	100,278

Deferred income represents amounts received in advance for the events due to take place in next financial year

11. Creditors: amounts falling due after one year

	2021	2020
	£	£
Bank loans	**-**	50,000
	-	50,000

The bank loans are secured against the charity's assets.

12. Analysis of net assets between funds

	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	203,218	**203,218**
Net current assets	7,466	824,557	**832,023**
Long term liabilities	-	-	**-**
Net assets at the end of the year	**7,466**	**1,027,775**	**1,035,241**

Analysis of net assets between funds 2020	Restricted funds	Unrestricted funds	Total funds
	£	£	£
Tangible fixed assets	-	174,110	174,110
Net current assets	5,113	430,651	435,764
Long term liabilities	-	(50,000)	(50,000)
Net assets at the end of the year	**5,113**	**554,761**	**559,874**

13. Movements in funds

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	5,113	-	-	-	**5,113**
Andy Reid memorial funds	-	3,381	(1,028)	-	**2,353**
	5,113	**3,381**	**(1,028)**	**-**	**7,466**
General funds	**554,761**	**1,316,704**	**(843,690)**	**-**	**1,027,775**
Total funds	**559,874**	**1,320,085**	**(844,718)**	**-**	**1,035,241**

Movements in funds 2020

	At the start of the year	Income	Expenses	Transfers	At the end of the year
	£	£	£	£	£
Restricted funds:					
Squad funds	3,932	1,338	(157)	-	5,113
	3,932	1,338	(157)	-	5,113
General funds	831,787	760,586	(1,037,612)	-	554,761
Total funds	835,719	761,924	(1,037,769)	-	559,874

14. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2021	2020
	£	£
Net income / (expenditure) for the reporting period	**475,367**	(275,845)
(as per the consolidated statement of financial activities)		
Depreciation	**43,604**	47,048
(Increase) / decrease in debtors	**(14,108)**	57,718
Increase / (decrease) in creditors	**15,182**	68,473
Net cash provided by / (used in) operating activities	**520,045**	(102,606)

15. Analysis of cash and cash equivalents

	At the start of the year	**Cash flows**	**Other changes**	**At the end of the year**
	£	**£**	**£**	**£**
Cash at bank and in hand	523,694	447,333	-	971,027
Total cash and cash equivalents	**523,694**	**447,333**	**-**	**971,027**

16. Related party transactions

No trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year (2020 – Nil).

DEVELOPMENT THROUGH CHALLENGE

England & Wales - Charity number 299332

Accounts

Company No. 2238901

Charity No. 299332

DEVELOPMENT THROUGH CHALLENGE

(A company limited by guarantee)

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

Development Through Challenge

Contents

For the year ended 31 December 2020

Development Through Challenge

Legal and administrative details

For the year ended 31 December 2020

Status	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.	
Governing Document	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.	
Company number	2238901	
Charity number	299332	
Registered office and operational address	Mile End Climbing Wall Haverfield Road London E3 5BE	
Honorary officers	Tim Nash (ex Chairman)	Resigned 20/04/20
	Rod Leefe (new Chair)	**Appointed 20/04/20**
	Martin Soulsby	**Hon Treasurer**
	Kevin Murphy (ex Secretary)	Resigned 07/09/20
	Adam Blewett (new Secretary)	Appointed 22/03/21
	Brenda Taggart	
	Calum Mclean	Appointed 28/09/20
	Salim Hafejee	Resigned 22/03/21
	Matt Teague	Resigned 22/03/21
	Hiren Joshi	Resigned 22/03/21
	Carolina Philippini	Appointed 22/03/21
	Khatejia Hafesji	Appointed 22/03/21
Principal Staff	Andy Reid	Chief Executive Officer to January 2021
	Dean Straw	**Chief Executive Officer from 24/03/21**
Bankers	National Westminster Bank PO Box 3242 Albion Yard 331/335 Whitechapel Road London E1 1AU	
Solicitors	Bates Wells Braithwaite 10 Queen Street Place London EC4R 1BE	
Auditors	Goldwins Limited Chartered Accountants 75 Maygrove Road West Hampstead	

London
NW6 2EG

Development Through Challenge

Report of the Trustees

For the year ended 31 December 2020

The Trustees present their report and the audited financial statements for the year ended 31 December 2020.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

Objects of the Charity

The aims of Development through Challenge (DTC) are to help people to develop themselves through challenging physical activity, principally climbing and mountaineering.

Its principal facility is the Mile End Indoor Climbing Wall, a centre for bouldering and climbing. Recreational climbers attend to train both for an active lifestyle within the urban environment and for climbing expeditions throughout the world. Professional instruction is provided for our own climbing courses and for schools.

The Year's Activities

A wide range of people and groups visit and benefit from the facilities, including recreational climbers both adult and children; youth groups and schools. Interest in indoor climbing is growing as participants recognise it as an exciting option of exercise in the urban environment.

MECW continues to support the development of the National Indoor Award Scheme (NICAS). Our CEO sits on their board of trustees and the scheme continues to expand.

Achievements and performance

During 2020 Covid-19 measures restricted the ability of many organisations from achieving as much as they had in previous years. We are no exception. Along with other indoor sporting venues we were obliged to close for much of the year. This meant that not only could we not trade but also that we could not benefit climbers, schools or the local community. We supported our staff, taking advantage of the furlough arrangements and other resources.

The reserves we have accumulated over the years allowed us to weather the months we spent closed and permit us to approach the future with confidence.

We're very grateful to our staff for their loyalty and goodwill during difficult times for them and the organisation.

The Future

As the country tentatively reopens in 2021 we continue to improve our facility with a strong focus on safety and safeguarding as well as the integrity and quality of our climbing surfaces and experience. We have a new leadership team focused not only on the continual improvement of our operation but also on making a greater positive impact on our climbing and local communities.

Governance and Staffing

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertake the government of the charity. The audited accounts and the annual report are reviewed and approved at a Trustee Meeting.

Reserves Policy

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

Risk Statement

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are: Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed; and monthly management accounts on a full accrual basis is produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

Statement of the responsibilities of the Trustees

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors

Goldwins Limited have expressed their willingness to continue in office and in accordance with Section 485(2) Companies Act 2006, a resolution for their reappointment will be laid before the Annual General Meeting.

Statement as to Disclosure of Information to Auditors

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on **28 June 2021**

And signed on their behalf by:

………………………………

Rod Leefe

Independent Auditor's Report

To the members of

Development Through Challenge

Opinion

We have audited the financial statements of Development Through Challenge for the year ended 31 December 2020 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2020 and of its income and expenditure for the year then ended:

- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and

- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the trustees

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Independent Auditor's Report

To the members of

Development Through Challenge

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
  - identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
  - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

Independent Auditor's Report

To the members of

Development Through Challenge

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

Date: ………9 September……… **2021**

……………………………….

Anthony Epton (Senior Statutory Auditor)
for and on behalf of
Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

Development Through Challenge

Statement of financial activities (incorporating income and expenditure account)

For the year ended 31 December 2020

Income from:	**Note**	**Restricted £**	**Unrestricted £**	**2020 Total £**	**2019 Total £**
Donations and grants	**3a**	1,338	221,811	**223,149**	**7,978**
Charitable activities:					
▪ Climbing facilities	**3b**	-	513,924	**513,924**	**1,340,138**
Other trading activities:	**3c**				
▪ Sub letting		-	2,890	**2,890**	**2,981**
▪ Café income		-	21,961	**21,961**	**59,646**
Total income		1,338	760,586	**761,924**	**1,410,743**
Expenditure on:					
▪ Advertising and fundraising		-	2,351	**2,351**	**696**
▪ Café		-	16,435	**16,435**	**38,852**
Charitable activities					
▪ Climbing facilities		157	1,018,826	**1,018,983**	**1,131,389**
Total expenditure	**4**	157	1,037,612	**1,037,769**	**1,170,937**
Net income / (expenditure)		1,181	(277,026)	(275,845)	239,806
Transfer between funds		-	-	-	-
Net movement in funds	**13**	1,181	(277,026)	**(275,845)**	**239,806**
Funds at the start of the year		3,932	831,787	835,719	595,913
Funds at the end of the year		**5,113**	**554,761**	**559,874**	**835,719**

All of the above results are derived from continuing activities. There are no other recognised gains or losses other than stated above.

Development Through Challenge

Balance Sheet

As at 31 December 2020

	Note	£	2020 £	2019 £
Fixed assets				
Tangible fixed assets	**8**		174,110	156,031
Current assets				
▪ Debtors	**9**	12,348		70,066
▪ Cash at bank and in hand		523,694		691,427
		536,042		761,494
Creditors: amounts falling due within one year	**10**	(100,278)		(81,805)
Net current assets			435,764	679,688
Total assets less current liabilities			609,874	835,719
Creditors: amounts falling due after one year	**10**		(50,000)	-
Net assets	**11**		**559,874**	**835,719**
Funds	**12**			
Restricted funds			5,113	3,932
Unrestricted				
▪ General funds			554,761	831,787
Total funds			**559,874**	**835,719**

Approved by the directors on ……28th June…… **2021** and signed on their behalf by:

……………………………

Rod Leefe
Chairman

Company No. 2238901

Development Through Challenge

Statement of Cash Flows

For the year ended 31 December 2020

	Note	2020	2019
		£	£
Net cash provided by / (used in) operating activities	**14**	**(102,606)**	**255,020**
Cash flows from investing activities:			
Interest/ rent/ dividends from investments		-	-
Sale/ (purchase) of fixed assets		(65,127)	(1,701)
Cash provided by / (used in) investing activities		**(166,733)**	**(1,701)**
Change in cash and cash equivalents in the year		**(167,733)**	**253,319**
Cash and cash equivalents at the beginning of the year		691,427	438,108
Change in cash and cash equivalents due to exchange rate movements		-	-
Cash and cash equivalents at the end of the year		**523,694**	**691,427**

1. Accounting policies

a) The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

   Development Through Challenge meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost.

b) The trustees consider there are no material uncertainties about Development Through Challenge ability to continue as a going concern.

c) Voluntary income is received by way of donations and is included in full in the statement of financial activities when receivable. Intangible income is recognised as an incoming resource where the provider of the service has incurred a financial cost.

d) Grants are recognised in full in the statement of financial activities in the year in which they are receivable.

e) Grants for the purchase of fixed assets are credited to incoming resources when receivable. Depreciation of fixed assets purchased with such grants is charged against the restricted fund. Where a fixed asset is donated to the charity for its own use, it is treated in a similar way to a restricted grant.

f) Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.

g) Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

h) Expenditure is recognised in the period in which they are incurred. Total expenditure includes attributable VAT, which cannot be recovered.

   Management and administration costs include the management of the charity’s assets, organisational management and compliance with constitutional and statutory requirements.

i) The costs of generating funds relate to the costs incurred by the charity in raising funds for the charitable work.

Accounting policies (continued)

j) Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use as follows:

▪ Improvement to premises	over the remaining life of the lease or shorter, as appropriate
▪ Climbing wall	10 years
▪ Climbing equipment	5 years
▪ Office equipment	5 years

Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their realisable value and value in use.

k) Stocks are started at the lower of cost and net realisable value. In general, cost is determined on a first in first out basis and includes transport and handling costs. Net realised value is the price at which stocks can be sold in the normal course of business after allowing for the cost of realisation. Provision is made where necessary for obsolete, slow moving and defective stocks.

l) Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

m) Unrestricted funds are donations and other incoming resources receivable or generated for the objects of the charity.

2. Detailed comparatives for the statement of financial activities

Income from:	**2019 Restricted £**	**2019 Unrestricted £**	**2019 Total £**
Donations and grants	4,523	3,455	7,978
Charitable activities:			
▪ Climbing facilities	-	1,340,138	1,340,138
Other trading activities:			
▪ Sub letting	-	2,981	2,981
▪ Café income	-	59,646	59,646
Total income	**4,523**	**1,406,220**	**1,410,743**
Expenditure on:			
▪ Advertising and fundraising	-	696	696
▪ Café	-	38,852	38,852
Charitable activities			
▪ Climbing facilities	4,946	1,126,443	1,131,389
Total expenditure	**4,946**	**1,165,991**	**1,170,937**
Net income / (expenditure)	**(423)**	**240,229**	**239,806**
Transfer between funds	-	-	-
Net movement in funds	(423)	240,229	239,806
Funds at the start of the year	4,355	591,558	595,913
Funds at the end of the year	**3,932**	**831,787**	**835,719**

3a. Donations, legacies and similar income

	Restricted £	Unrestricted £	2020 Total £	2019 Total £
Counter Donations	-	6,468	6,468	776
Grants and other donations	1,338	213,477	214,815	6,153
Gift Aid	-	1,866	1,866	1,049
Total	**1,338**	**221,811**	**223,149**	**7,978**

3b. Climbing facility income

	2020 Total £	2019 Total £
Climbing and equipment hire fees	413,474	931,619
Membership fees	25,910	63,825
Course fees	74,540	344,694
	513,924	**1,340,138**

3c. Other trading activities

	2020 Total £	2019 Total £
Subletting income	2,890	2,981
Café income	21,961	59,646
	24,851	**62,627**

4. Total Expenditure

	Advertising / Fundraising £	Café £	Climbing facilities £	Support Costs £	2020 Total £	2019 Total £
Staff cost (Note 6)	-	-	643,662	-	**643,662**	**673,949**
Premises	-	-	108,635	-	**108,635**	**42,640**
General office cost	-	-	89,027	-	**89,027**	**97,396**
Insurance	-	-	10,666	-	**10,666**	**21,911**
Legal & professional fees	-	-	-	25,641	**25,641**	**36,333**
Audit & accountancy	-	-	-	6,560	**6,560**	**6,420**
Training costs	-	-	1,786	-	**1,786**	**2,793**
Contract climbing costs	-	-	21,030	-	**21,030**	**113,753**
Bank charges and interest	-	-	-	16,951	**16,951**	**27,170**
Advertising and promotion	2,351	-	-	-	**2,351**	**696**
Climbing equipment	-	-	9,752	-	**9,752**	**14,104**
Maintenance Wall	-	-	12,709	-	**12,709**	**33,199**
General repair and maintenance	-	-	25,516	-	**25,516**	**25,099**
Purchase of goods for resale	-	16,435	-	-	**16,435**	**38,852**
Depreciation	-	-	47,048	-	**47,048**	**36,622**
Total	**2,351**	**16,435**	**969,831**	**49,152**	**1,037,769**	**1,170,937**
Support costs allocation	**-**	**-**	**49,152**	**(49,152)**	**-**	
Total Expenditure 2020	**2,351**	**16,435**	**1,018,983**	**-**	**1,037,769**	
Total Expenditure 2019	**696**	**38,852**	**1,131,389**	**-**		**1,170,937**

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £157 was restricted expenditure (2019: £4,946) and £1,037,612 was unrestricted expenditure (2019: £1,165,991).

5. Net income / (expenditure) for the year

This is stated after charging:

	2020 £	2019 £
Depreciation	47,048	36,622
Auditors' remuneration	6,560	6,300

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2019 – Nil).

6. Staff costs and numbers

Staff costs were as follows:

	2020 £	2019 £
Salaries and wages	586,431	621,672
Social security costs	36,784	42,420
Other Staff costs	20,447	9,857
	643,662	**673,949**

Total employee benefits including pension contributions of the key management personnel were £61,448 (2019: £60,285).

No employee earned more than £60,000 during the year. The average number of employees during the year was as follows:

	2020 No.	2019 No.
Running of the climbing facilities	42	44
Management and administration	1	1
	43	45

7. Taxation

The Charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes. No tax charges have arisen in the Charity.

8. Tangible fixed assets

	Improvement to premises £	Climbing wall £	Climbing equipment £	Office Equipment £	Total £
Cost					
At the start of the year	489,961	661,517	121,184	121,103	1,393,765
Additions	3,438	25,638	6,588	29,463	65,127
At the end of year	493,399	687,155	127,772	150,566	1,458,892
Depreciation					
At the start of the year	489,961	519,508	117,171	111,094	1,237,734
Charge for the year	344	30,782	4,605	11,317	47,048
At the end of the year	490,305	550,290	121,776	122,411	1,284,782
Net book value					
At the end of the year	**3,094**	**136,865**	**5,996**	**28,155**	**174,110**
At the start of the year	-	142,009	4,013	10,009	156,031

9. Debtors

	2020 £	2019 £
Trade debtors	4,929	66,270
Other debtors and prepayments	7,419	3,796
	12,348	**70,066**

10. Creditors: amounts falling due within one year

	2020 £	2019 £
Taxation and social security	16,968	26,190
Accruals and other creditors	83,310	50,431
Deferred income	-	5,184
	100,278	**81,805**

11. Creditors: amounts falling due after one year

	2020 £	2019 £
Bank loan	50,000	-
	50,000	**-**

12. Analysis of net assets between funds

	Restricted Funds £	General funds £	Total Funds £
Tangible fixed assets	-	174,110	174,110
Net current assets	5,113	430,651	435,764
Long term liability	-	(50,000)	(50,000)
Net assets at the end of the year	**5,113**	**554,761**	**559,874**

Analysis of net assets between funds 2019

	Restricted Funds £	General funds £	Total Funds £
Tangible fixed assets	-	156,031	156,031
Net current assets	3,932	675,756	679,688
Net assets at the end of the year	**3,932**	**831,787**	**835,719**

13. Movements in funds

	At the start of the year £	Income £	Expenses £	Transfers £	At the end of the year £
Restricted funds:					
Squad funds	3,932	1,338	(157)	-	5,113
	3,932	1,338	(157)		5,113
General funds	831,787	760,586	(1,037,612)	-	554,761
Total funds	**835,719**	**761,924**	**(1,037,769)**	-	**559,874**

Movement in funds 2019

	At the start of the year £	Income £	Expenses £	Transfers £	At the end of the year £
Restricted funds:					
Squad funds	4,355	4,523	(4,946)	-	3,932
	4,355	4,523	(4,946)		3,932
General funds	591,558	1,406,220	(1,165,991)	-	831,787
Total funds	**595,913**	**1,410,743**	**(1,170,937)**	-	**835,719**

Purpose of restricted funds

Squad fund: this fund represents amounts received and spent on the training and development of climbing squad.

14. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2020 £	2019 £
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	(275,845)	239,806
Depreciation	47,048	36,622
(Loss)/ profit on the sale of fixed assets	-	-
(Increase)/ decrease in debtors	57,718	1,923
Increase/ (decrease) in creditors	68,473	(23,331)
Net cash provided by / (used in) operating activities	**(102,606)**	**255,020**

15. Related party transactions

No trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year (2019 – Nil).