

Registered number: 02223103
Charity number: 0299049

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

CONTENTS

	Pages
Reference and Administrative Details of the Charity, its Trustees and Advisers	1 - 2
Chairman's Statement	3
Trustees' Report	4 - 21
Independent Auditor's Report on the Financial Statements	22 - 26
Statement of Financial Activities	27
Balance Sheet	28
Statement of Cash Flows	29
Notes to the Financial Statements	30 - 46

ANGLIA CARE TRUST
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2023**

Trustees	Lindsey Cook, Chair Alexander Lloyd, Vice Chair Graham Walker (resigned 5 December 2022) Ann Bryant Roy Wisdom Kate Rush, Vice Chair (resigned 10 October 2022) Samantha Storm, Treasurer Robert Preston (appointed 6 July 2022) Christine Geeson (appointed 5 December 2022) Andrew Batley (appointed 5 December 2022, resigned 23 March 2023) Helen Marjoram (appointed 25 September 2023) Adam Ferjani (appointed 25 September 2023) Abigail Thorndyke (appointed 25 September 2023) Karen Loweman (appointed 25 September 2023)
Company registered number	02223103
Charity registered number	0299049
Registered office	Unit 8 The Square Martlesham Heath Ipswich Suffolk IP5 3SL
Company secretary	Mrs J Simpson
Website	www.angliacaretrust.org.uk
Independent auditor	SB Audit LLP Chartered Accountants and Statutory Auditor 820 The Crescent Colchester Business Park Colchester Essex CO4 9YQ
Bankers	Royal Bank of Scotland Plc 8 - 10 Princes Street Ipswich IP1 1QT

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
(CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Solicitors	Prettys Solicitors LLP 6th Floor St Vincent House 1 Cutler Street Ipswich Suffolk IP1 1UQ
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ANGLIA CARE TRUST
(A Company Limited by Guarantee)

CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 MARCH 2023

Last year has exemplified our commitment, resilience, and the unwavering support of our dedicated staff, volunteers, and services users. Through strategic vision and tireless effort, Anglia Care Trust has achieved significant milestones in our mission to serve and empower our communities. Our accomplishments are far-reaching, including over 3,200 Appropriate Adult call-outs, support for 39 children in care via Independent Visitors, and mediation in 490 cases for families with children facing Special Educational Needs or Disabilities.

In line with our strategy's financial objectives, we've not only maximised income for service users by £100,000 but also demonstrated financial stewardship by managing £180,000 of debt through our Money Advice Service. We have successfully applied for grants for our service users to the sum of £40,000. Our dedication to combating domestic abuse shines through, as we've supported 636 victims along with their children, with 82% reporting self-improvement. Our volunteer workforce has grown from strength to strength, expanding to 280 roles contributing over 30,000 hours of voluntary support to our communities.

Our financial prudence is underscored by our establishment of reserves, equivalent to six months of operating costs, providing us with a sturdy foundation. The growth of unrestricted reserves has empowered investments in new project initiatives. Central to our success has been our strategic diversification of funding streams. As we chart the course for the next four years, we embrace a new pillar of our strategy - Health and Support. Through services such as the Drug & Alcohol Recovery Outreach Service, Community Connectors Service, STARS, and our new Supported Discharge from Hospital Service, we are poised to make an even greater impact. We will remain agile, responsive to trends, and focused on putting service users and communities at the heart of our endeavours.

I extend heartfelt gratitude to everyone who has contributed to Anglia Care Trust's incredible journey so far. I would like to thank our Treasurer, Sandy Lloyd, for his dedication during the last 5 years in this role and welcome him to his new role as Vice-Chair. The achievements of the past and the possibilities of the future are a testament to our shared commitment. Together, we will continue to create lasting positive change for those we serve.



Lindsey Cook
Date: 8 October 2023

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2023

The Trustees (who are also Directors of the Charity for the purposes of the Companies Act) present their Annual Report together with the audited financial statements of Anglia Care Trust Limited (the "Company" or the "Charity") for the year ended 31 March 2023. The Trustees confirm that the Annual Report and financial statements of the Company comply with the current statutory requirements, the requirements of the Company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Since the Company qualifies as small under section 383, the Strategic Report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Objectives and activities

a. Policies and objectives

The principal objects of Anglia Care Trust are set out in its governing document which states:

"The objects for which the Company is established are the relief of poverty and sickness; the training, re-training and education of offenders, ex-offenders and those who might offend; the care, resettlement and support of offenders, ex-offenders, those who might offend and their families so that they can live independently and contribute to their communities; the prevention and reduction of crime, including the promotion of public safety and order by providing services or mediation, conciliation, arbitration and advocacy; the provisions of advice and support to vulnerable individuals of whatever age, including those with disabilities, dependencies, mental or physical health problems; the provision of housing and related services to offenders, ex-offenders and those who might offend provided that nothing is done which would relieve local authorities or other bodies of their statutory duties; and the management, co-ordination of the functions of other corporations, bodies or institutions, including the management, training and supervision of their employees, agents or volunteers provided that those activities are connected with and are in furtherance of these objects."

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing its aims and objectives and in planning its future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

In summary, the aims of the Charity are to support communities and improve lives by helping people to be heard; helping people to feel safe; and helping people to keep a roof over their heads and they fully reflect the purposes that the Charity was set up to further.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

b. Strategies for achieving objectives

The Charity continues to maintain its financial viability by sourcing a diverse range of funds from charitable trusts and other grant makers. It is proud to have been successful in continuing to obtain grants from the Police and Crime Commissioner for its work in the Money Advice Service for victims of Domestic Abuse and the Trustees must thank the Suffolk Community Foundation and the LD Rope Charitable Trust for their continued support in finding the Charity a variety of grants to support our service users. The Charity has grown its Housing Related Support by nearly 50% in Suffolk, supporting its aim to alleviate homelessness and has been successful in retaining its Domestic Abuse Outreach Service and associated Satellite Accommodation for those not suitable for traditional refuge accommodation. The Charity has also grown in this area by successfully tendering for the Domestic Abuse Accommodation Triage Service in Suffolk.

Supporting the Charity's objects, being the relief of poverty and sickness, at the end of 2022-23 it made the decision to expand the Charity's existing structure to add a Health and Support department to sit alongside Housing, Community Safety and Advice and Guidance from 1 April 2023. Within this new department the Charity will re-position existing services Supporting Treatment, Accommodation and Recovery in Suffolk (STARS) and the Drug and Alcohol Recovery Outreach Service. In June 2022 the Charity was awarded the Suffolk Community Connectors Service, supporting access to a wide range of services for those who need support for their mental health. This will also sit in Health and Support in 2023-24.

One of the Charity's objectives is to form robust, worthwhile and rewarding partnerships. To achieve this it has formed a partnership with Access Community Trust to deliver the Rough Sleeper Initiative work in East Suffolk. In addition and to help support its positioning within the community, the Charity has formed new Corporate Partnerships with JMR Healthcare Limited, enable.services and Morgan Sindall Construction East, being named within their charities of the year for 2023. In return for fund raising events and activities, the Charity is running awareness raising sessions for Drug and Alcohol services and Domestic Abuse services. The Charity is looking forward to developing these partnerships during the coming year.

Supporting the Charity's overall Vision that everyone has the opportunity to live in their community with support, dignity and purpose, the Charity offered its services to Suffolk County Council to support the Homes for Ukraine scheme. During the year, the Charity has undertaken 444 welfare checks and mediated between guests and hosts to avoid breakdowns.

This year, the Trustees have continued to fund a Service User Engagement Officer to support the valuable contributions from service users to help us improve the delivery and development of its services. As well as this, the Trustees have commenced funding the Charity's Enabling Service, a volunteer led service with the aim of reducing social and rural isolation.

The Charity has maintained its partnership with Lapwing Education who have continued their lease for office space. The Charity has had a further increased staff presence in its office during this period, achieving a balance between the flexibility resulting from home working and the team cohesiveness from face-to-face contact. Employee Engagement Surveys during this period have shown these flexible working practices to have had a positive impact on staff wellbeing and engagement. Workbuzz surveys have seen the implementation of a range of staff focussed initiatives including the introduction of a staff Wellbeing Day and the development of policies focussed on financial and physical wellbeing.

This year has seen a further increase in the number of volunteers, ending the year with over 280 volunteer roles filled. Whilst the Charity has returned to face to face methods wherever possible when recruiting and training its volunteers, it has maintained online training in certain areas where it may be more beneficial for the volunteer and reduce mileage. During the year, the Charity has also introduced 2 Volunteer Co-ordinator roles whose sole focus is to supervise and support its valuable team of volunteers. Throughout the year, the Charity has continued with the deployment of volunteers in its Appropriate Adult services across Suffolk and Norfolk. The Charity has

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

also continued to utilise volunteers as Mediators and Independent Visitors and supporting its Money Advice, Domestic Abuse Outreach, Drug and Alcohol Outreach Services and Housing Services. The Charity has also used its established volunteer base to support its Enabling Service and the implementation of the Charity's new Community Connectors Service where volunteers have played a significant part in the service offered. The Board of Trustees continues to act in a voluntary capacity and its volunteers have once again committed an outstanding number of hours this period, giving over 30,000 hours availability in our Appropriate Adult service alone, equating to over 15 full time employees.

The Charity is proud to have been re-awarded our Investors in Diversity for Small Charities and Investors in People Standard during this period, alongside its Advice Quality Standard and our Cyber Essentials Plus certification evidencing its emphasis on quality to support the running of our services. The Charity has also invested in an online HR system which has not only increased the efficiency of some of the key HR processes but has also taken the Charity another step forward in its Environmental Action Plan towards the aim of becoming a paperless organisation.

During 2022/23, the Charity has delivered services that accord with its aims and objectives as defined in the Charity's Strategy for 2022-27 giving its service users the stability, support and challenge they often need to achieve full independence and empowerment. The Charity's focus is to develop safer and stronger communities for adults, families and young people alike.

As part of the Charity's intentions for 2022-27, which is reviewed on an annual basis, it restated its Vision, Mission and Values:

OUR VISION

Everyone has the opportunity to live in their community with support, dignity and purpose.

OUR MISSION

We exist to encourage people to achieve their full potential, whatever their circumstances, by providing a range of high-quality advice, guidance and support services, delivered by skilled and knowledgeable personnel.

OUR VALUES

We are an organisation that responds to our communities needs and our restated values are:

- Always act with integrity, honesty, trust and respect
- Empower individuals, families and neighbourhoods
- Embed strong governance, financial prudence, safeguarding good practice and equality and diversity into everything we do
- Use our expertise to influence positive change within everything in which we're involved
- Continuously review and improve our contribution to society & therefore increase public benefit.

Growth

The Charity reviewed its previous aspiration for 'controlled growth' and confirmed that it remains the same, taking advantage of opportunities as they arise but taking care not to over stretch our resources or geographic reach capability. The Charity remains committed to finding time within its resource plan to be able to support bid activity and undertake market analysis.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

c. Activities undertaken to achieve objectives

The Charity's charitable activities summarised below are undertaken to further our charitable purposes for public benefit and can be split into three areas:

Helping people to be heard

- Appropriate Adult Service
- Independent Visiting
- Advice and Guidance – Money Advice
- SEND (Special Educational Needs and Disabilities) independent advice and guidance, mediation and disagreement resolution services
- TCHC Opportunity Suffolk (Employment Advice)
- Women's Wellbeing Service
- Enabling Service
- Ukrainian Welfare Checks
- Suffolk Community Connectors Service

Helping people to feel safe

- Domestic Abuse Outreach Service
- Domestic Abuse Mentoring for young people
- Drug and Alcohol Recovery Outreach Service and Psych Liaison

Helping people to keep a roof over their heads

- Accommodation Based Support
- Triangle Tenancy Scheme
- Supporting Treatment, Accommodation and Recovery in Suffolk Service
- Temporary Housing
- Satellite Domestic Abuse Housing Service
- Rough Sleeper Outreach Service
- Housing First
- Short Term Emergency Provision Service
- Refugee Resettlement Scheme

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

d. Policy statements

Below are the summaries of the Charity's major policy statements:

Grant Giving

This is a very small part of the activities of the charity and is supported by the charity from its current unrestricted services. This fund is the Empowerment Fund. Applicants must be existing users of Anglia Care Trust's services to apply and must be able to evidence how the application will empower them to make positive changes for the future. For the purposes of administration, it is administered by the Head of Operations and CEO as part of their management responsibilities.

Fundraising Activities

Anglia Care Trust raises funds for specific purposes as needs are identified and does not currently engage in fundraising activities for general unrestricted purposes. Unless otherwise designated, all donations received are given to the Empowerment Fund.

Principal Funding Sources

The principal funding sources for the Charity during this period are currently by way of grant and contract income from Suffolk County Council, Suffolk and North East Essex Integrated Care Board, Ipswich Borough Council, the Suffolk Police and Crime Commissioner, Norfolk County Council, Public Health, TCHC and Tendring District Council. A large proportion of its income continues to come from property rental. The Charity must also thank Suffolk Community Foundation for their assistance in securing many grants throughout the year for the Charity's Service Users, as well as the LD Ropes Charitable Settlement who continue, year on year, to support the Charity's applications on behalf of our service users.

Designation of funds and free reserves

Once the value of the fixed assets is excluded, the Charity's free reserves at 31 March 2023 amounted to £1,029,708 (2022 - £951,962), of which £189,041 is committed to the Charity's Development Reserve Fund, £75,319 to the Long Term Property Maintenance Fund, £20,497 to the Enabling Service Fund and £22,806 to Service User Engagement Fund.

Income Funds

Anglia Care Trust is in receipt of income as follows:

- Service delivery contracts and service level agreements as unrestricted income;
- Grants as restricted income. Such income which is not expended during the lifetime of a project will remain restricted, with the grant giving body being notified, with a view to extending the duration of the project
- Investment income as unrestricted income; and
- Other income will be treated as unrestricted e.g. rent.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

Reserves Policy

Anglia Care Trust aims to maintain financial reserves equating to:

- 6 months salary costs, inclusive of pension and NI contributions (which equates to £1,300,000 2022-23), for the purpose of ensuring that the organisation can meet its obligations in law to all staff, should it cease operating. These reserves can be funded not just by designated cash reserves but also by the capital values tied up in Anglia Care Trust properties which in the case of properties subject to mortgage or charge would be restricted to the prior legal claim of the charge and noting that the first call on the sale of any property would be salary reserves.
- 5% of the market value of properties owned by Anglia Care Trust (which equates to £39,000 2022-23), for the purpose of ensuring that any unplanned eventualities regarding the properties, inclusive of damage and large scale maintenance or refurbishment, can be dealt with.

The Charity has achieved both of these targets in 2022-23.

e. Board Evaluation

The Board of Trustees uses the NCVO Charity Governance Code to review its effectiveness and performance. During the year, the review was updated to reflect changes in the code with regards to the Principles of Integrity and Equality, Diversity and Inclusion. All Trustees have an annual Performance Review carried out by the Chair.

f. Diversity

The Board has an objective to ensure it is diverse as possible. Recruitment has been targeted to ensure it reaches as diverse an audience as possible and addresses any imbalances the Board has. During 2022-23 the female representation on the Board of Trustees remained at over 50% of the Board.

g. Board Attendance

As testament to the Charity's commitment to transparency, the Charity publishes the Board of Trustees attendance figures. The Charity can state that for 2022-23, the attendance rate overall was 85%.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

h. Main activities undertaken to further the Charity's purposes for the public benefit

The Charity's objects and funding limits the services it is able to provide to those living in Great Britain. Priorities are decided after assessing the needs of the individuals and their personal commitment to achieving success. All of the Charity's services are provided free to its service users.

Anglia Care Trust believes that equal access to its services is vital to the Charity's success and that successful outcomes must be shared by all communities that use its services. The Charity monitors access to its services by gender, disability, age and race, but excludes no one for whom the service is suitable. Further information about who benefits directly from its services is explained in the reporting on each service's achievements below.

However, the impact of the Charity's work goes far further than just the individuals or families who access its services. The Charity believes that entire communities benefit indirectly from much of the work that it does, and its work with families such as through the Mediation Service, the Money Advice Service and the work with victims of domestic abuse is a strong example of how a whole community can benefit from improvements in behaviour from one family. The work that the Charity does with its Drug and Alcohol Recovery Outreach Project working with Street Drinkers, Rough Sleepers and its tenants in supported accommodation are other examples of how working with one individual can have a positive impact on many others: from neighbours, to family members, through to the local community.

Achievements and performance

a. Key performance indicators

As a Charity, financial governance is key to its success and its integrity. Therefore, internal monitoring and controls are considered to be the Charity's Key Performance Indicators. The Charity can confirm that its income for 2022-23 was 5% above budget and its expenditure was 4% over budget. However, there was only a 0.36% negative variance and 1.82% negative variance between actual and forecast figures respectively, giving Trustees confidence in the Charity's internal financial processes and knowledge of its activities.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance (continued)

b. Review of activities

The Charity has delivered the following services during the year that can be grouped into three areas of focus:

Helping people to be heard

Appropriate Adults

Both our Suffolk and Norfolk services have continued to run well, with a 100% callout compliance in both areas and over 3,200 detainees supported across 6 Police Investigation Centres. We have helped 50% more people and seen a 40% increase in callouts compared to 2021-22. All daytime rotas have been entirely volunteer led and over 30,000 hours availability have been offered by volunteers across the year. In the final year for both our Norfolk and Suffolk contracts, we have been successfully re-awarded the Norfolk contract and received a 2 year extension in Suffolk.

Independent Visiting

After the Independent Visiting contract came to an end at the end of last period, we were successfully re-awarded the new contract starting April 2022. Since then, we have received 23 new referrals and carried over 16 relationships from the previous year, 3 of which will be entering their 5th year with an Independent Visitor. We are proud to have fully embedded the National Independent Visitor Network standards to our service.

Domestic Abuse Mentoring

We received funding from Suffolk County Council Public Mental Health to run Domestic Abuse Mentoring for those aged 12-18 who have experienced Domestic Abuse. This funding was for 1 year from September 2022. Since then we have received 11 referrals who have commenced their relationship with one of our Volunteer Mentors.

Mediation

We are over half way through the contract commissioned by SENDIASS to offer a free and impartial service, offering SEND Mediation or Disagreement Resolution and advice and guidance associated with this.

The service has continued to exceed anticipated figures with 740 people being helped this year, 100% more than the previous period. This support has been offered through over 250 advice calls and over 200 mediation cycles, resulting in 248 positive outcomes for service users. This has been offered through a combination of telephone advice and mediations with the service continuing to be supported by volunteers.

Money Advice

Demand for the service has increased again during this period with over 430 referrals and requests for assistance, an increase of just under 10%. Funding has been received from Ipswich Borough Council and ACT charitable funds as well as receiving funding from ACT housing. The service has received another year of grant funding from the PCC.

The service has helped to maximise over £100,000 worth of income and written off over £180,000 worth of debt, as well as continuing to focus on empowering others through the delivery of advice and guidance which has been crucial given the increased economic challenges faced.

We have also maintained the Advice Quality Standard, the mark of quality for independent advice.

TCHC Opportunity Suffolk (Employment Advice)

This service came to an end at the end of March, supporting 395 individuals in the past year towards achieving their goals around employment and training.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance (continued)

Womens' Wellbeing Service

This period has seen the continued delivery of this service in partnership with St Giles Trust, delivering women's services in the East of England and supporting the National Probation Service to reduce re-offending in the region. This year has seen the introduction of volunteers into the service to enhance service delivery through the addition of group sessions.

Enabling Service

Established at the start of the year and funded by the Board of Trustees, this volunteer led service has received 40 referrals across the year. Individuals referred have received support to help them reduce loneliness and social isolation, through accessing community groups. At the time of writing, the service has been reshaped as a Community Outreach Service and support extended to support individuals in their homes.

Helping people to feel safe

Domestic Abuse

In its final year, the Domestic Abuse Outreach Service (DAOS) contract, commissioned by Suffolk County Council, has received 636 referrals with 92% reporting self-improvement. We have provided over 703 Advice and Support sessions and 208 referrals to external agencies, 178 for financial advice.

The 24/7 helpline has taken 542 calls, 130 of which were out of hours and 76% were victims calling for themselves. 445 people were supported with Advice and Guidance as a result of their call and 44 were referred to our Domestic Abuse Service.

We have been re-awarded the new contract by Suffolk County Council commencing 1 April 2023 alongside Accommodation Triage and Accommodation Specialist Support.

Drug and Alcohol Recovery Outreach and Psych Liaison

The Psych Liaison service has become well established, forming good links with both internal and external services. Both services have provided support to 728 individuals across Suffolk. Anglia Care Trust has continued to hold a strong presence in this area during this period, working alongside Start Afresh, MARA and Turning Point.

Suffolk Community Connectors Service

Commencing June 2022, this was the first year of a new service for Anglia Care Trust being delivered across the county as part of the Suffolk Mental Health Alliance. With the aim of providing the community access to a wide range of personalised services such as psychological therapies, physical health care, employment support and support for self-harm and substance use, as well as our over-riding aim of finding service users the right support for their mental health, the service has seen over 1200 referrals during this period. It has supported 46 individuals to obtain over £15,000 in financial gain and has seen 380 people obtain counselling through Anglia Care Trust's 100 service funded by Barclays.

Helping people to keep a roof over their heads

Accommodation Based Support

This is the first year of a 5 year contract (with a potential 2 year extension). We have introduced an additional 23 units in Lowestoft (previously TTS properties) and retained 46 HRS units in Ipswich under single homelessness with 3 units in Stowmarket, contracted by Solo. During the first year, we have had 37 planned moves.

Triangle Tenancy Scheme ("TTS")

ACT has continued to deliver our in-house TTS, functioning as move-on accommodation for those in our Accommodated Based Support services, whilst also encompassing the Refugee Resettlement Programme.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance (continued)

Refugee Resettlement Scheme

The Syrian refugee scheme was re-tendered to include all refugees, including Afghanistan and other asylum seeking refugees and renamed as the Refugee Resettlement Scheme which we were awarded as the Housing Support Provider for 3 years from July 2022. The scheme has seen 6 planned moves, no evictions and is likely to see a potential growth in properties in the following year from 18 to over 21.

Ukrainian Welfare Checks

In April 2022, Anglia Care Trust was commissioned by Suffolk County Council's 'Homes For Ukraine' scheme to undertake welfare visits for Ukrainians who had arrived in the UK under the scheme to be accommodated by individuals and families who had offered rooms in their home. During the next 12 months, Anglia Care Trust completed 444 successful initial welfare visits and 6 mediations with an 83% successful outcome rate, preventing the breaking down of placements.

On the back of the success of the work carrying out welfare checks, Anglia Care Trust was, in March 2023, commissioned for a further 12 months to carry out work alongside SCC's Homes for Ukraine Case workers offering training and support for undertaking visits.

Satellite Domestic Abuse Service

In the final year of the current funding, we have seen 4 positive moves on and 50 volunteer hours delivered to enhance further the service offered. At the time of writing, a new 3 year contract has been awarded commencing April 2023 with an increase from 11 to 17 units.

Rough Sleeper Outreach Service

During this period, we have continued to provide a Rough Sleeper Outreach Service supporting East Suffolk Council and Tendring District Council. A total of 323 referrals were received across both areas, including those who were sofa surfing as well as rough sleeping. Both contracts have been renewed under the Rough Sleeper Initiative as well as the provision of 4 Rough Sleeper Emergency Beds.

STEPS (Short Term Emergency Provision Service)

Functioning to provide direct access emergency accommodation for rough sleepers in Ipswich for Ipswich Borough Council, the service has continued to be heavily utilised during this period and moving into year 2 of a 3 year contract, there have been 21 planned move ons.

Previously contracted to provide 3 Rough Sleeper Emergency beds, an additional bed has been provided that can be spot purchased when required Ipswich Borough Council.

Housing First

Providing long term accommodation to entrenched homeless individuals in partnership with IHAG (Ipswich Housing Action Group) and Ipswich Borough Council, this period has continued to overcome the challenges of working with the complex client group with 9 service users supported to maintain tenancies and 3 Peer Mentors introduced within the service. There have been no evictions or loss of accommodation, 8 service users have reduced to little or no offending and 7 service users have seen reduced A&E visits. In the final year of the current contract, we have received a contract extension.

Supporting Treatment, Accommodation and Recovery in Suffolk ("STARS")

The STARS service, managed on behalf of Public Health England, has continued to provide 25 units of supported accommodation to single homeless individuals who were actively engaged in recovery. The service received 96 referrals during this period, successfully moving on 10 individuals back into the community.

The STARS scheme has continued to be actively involved in the recovery community during this period with service users participating in Recovery's Got Talent and the Recovery 5-a-Side Football Tournament.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance (continued)

Temporary Housing

During this period, the service has provided 100 units, providing tenancy support to low needs clients across Suffolk and Essex. The scheme has actively sought new properties through the year which will become active during the next year. 113 referrals have been received into the service with 21 individuals being positively moved on.

c. Investment policy and performance

Anglia Care Trust's cash reserves are held with the Charities Aid Foundation and the Royal Bank of Scotland. Our current account operations are with Royal Bank of Scotland. As with all investments during the current period, performance has been disappointing due to the level of interest rates.

d. Factors relevant to achieve objectives

Factors relevant to achieving objectives have been included in the review of activities.

Financial review

a. Going concern

The Trustees and management have prepared detailed forecasts that indicate that the Charity will be able continue to meet its liabilities as they fall due and will continue to operate for the foreseeable future, being a period of at least 12 months from the date of approval of these financial statements. Furthermore at the time of approving the financial statements, the Trustees confirm that there are no material uncertainties regarding the Charity's ability to continue in operational existence for the foreseeable future. Accordingly, the financial statements have been prepared on the going concern basis.

b. Material investments policy

The Charity does not hold any investments including material social investments.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Structure, governance and management

a. Constitution

The organisation is a charitable company limited by guarantee, incorporated on 19 February 1986 and has been in existence as an independent registered charity since the early 1970s. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members, currently set as the Directors of the company, are required to contribute an amount of not exceeding £1. The charitable company is constituted under a Trust Deed and is a registered charity, number 299049.

The Directors of the Company are ex officio Trustees for the purpose of charity law. The Memorandum and Articles of Association require a minimum of three Directors; the maximum number is fifteen. As at 31 March 2023 there are eight members of the Board. The Memorandum and Articles of Association require that one-third of the membership retire annually. The members to retire are those that have been in office the longest. Retiring members are eligible for re-election. The members of the Board of Directors have the power to co-opt members to the Board; any such members hold office until the next Annual General Meeting when they are eligible to stand for election.

b. Methods of appointment or election of Trustees

Potential new recruits to the Board of Directors meet with the Chair and others he or she may involve in order to discuss their request to join the Board with intent to examine their potential suitability for the role of Director of the Company, to assess their understanding of the role of Director and the degree to which they meet the current needs of the Board in terms of skill, experience and diversity. If satisfied, the Chair may then invite the applicant to attend a Board Meeting as an observer. The Board will then consider the appointment and if satisfied they will co-opt the applicant to the Board until the next Annual General Meeting takes place.

c. Policies adopted for the induction and training of Trustees

Many of the Board of Directors are familiar with the practical work of the Company by virtue of service, either as a Director or as a volunteer or both for a number of years. Board members are also invited to attend the staff conference days. Their induction involves spending time with the Senior Management Team and other personnel and Service Users to ensure that they have an overview of the organisation. New Board members are also inducted into the Board process by the Company Secretary, who ensures that they receive copies of the following:

- Most recent Annual Reports and Audited Accounts
- Memorandum and Articles of Association

d. Pay policy for key management personnel

As with all staff, remuneration is based on market rates and staff are subject to annual Competency Based Performance Reviews. Senior Staff are afforded the same annual cost of living awards as the rest of the organisation.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Structure, governance and management (continued)

e. Organisational structure and decision making

Board of Directors

The Board of Directors is legally responsible for the management and control of the charity; the Directors meet eight times per year and hold an Annual General Meeting in accordance with the governing document. They also have the authority to establish Board committees.

There are three committees in existence: Governance and Risk, Human Resources and Finance, with Strategy being discussed at Board Meetings. Each committee consists of a minimum of three Board members (other Board members contribute when required) and are supported by the Senior Management Team. Each of the committees usually meet a minimum of four times per year.

The Board of Directors delegates day-to-day responsibility for the management of the charity to the Chief Executive Officer, supported by the Head of Operations and Head of Business Support.

Responsibility of the Chief Executive Officer (CEO)

The CEO has responsibility for the delivery of the strategic direction of the Charity, the day-to-day management of the Charity's activities, finances, budgetary control, recruitment and dismissal of staff. They also have responsibility for the determination of salaries for all personnel below their level, providing that these are in line with the current salary structure as approved by the Human Resources Committee and also within the overall budget agreed for the year. They are required to ensure that key performance targets are agreed and met by all staff. Finally, they are responsible for ensuring that the Charity delivers the services specified, thus ensuring that the aims and objectives of the Charity are met.

Board Strategy

The purpose of the Board meetings are to:

- Set Anglia Care Trust's strategic direction in consultation with the Senior Management Team and to support them in delivering it;
- Make sure that Anglia Care Trust's business plan implements the Charity's strategic direction;
- Make sure that Anglia Care Trust's achievements against its business plan are assessed annually;
- Explore available opportunities for collaborative working, cost sharing, mergers, alliances, joint venture and new sources of funding;
- Promote and encourage innovation in all aspects of Anglia Care Trust's work and to make sure that there are continuous quality improvements and efficiency gains; and
- Develop and sustain Anglia Care Trust as a flexible, learning organisation enabling it to carry out its strategic aims of developing safe and stronger communities for adults, families and young people.

Governance and Risk Committee

The remit of this committee is to oversee and make recommendations to the Board of Trustees with particular reference to:

- Promoting and monitoring sound Corporate Governance including staff relations;
- Ensuring that Anglia Care Trust complies with its legal obligations;
- Reviewing and making recommendations to the Board on the recruitment, structure, size and composition of the Board;
- Governing Anglia Care Trust's Safeguarding and Health and Safety responsibilities;
- Monitoring the Risk Management process and the bi-annual review of the Charity's strategic risk; and
- Monitor the performance of the Trust against its Environmental Action and Business Continuity Plans on an annual basis.

Human Resources Committee

The remit of this committee is to oversee and make recommendations to the Board of Trustees with particular reference to:

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Structure, governance and management (continued)

- Overseeing the progression of the People Plan, with regards to Reward, Recognition, Retention and Development;
- Assessing and reviewing salary bandings against market conditions;
- Oversee Human Relations aspects including staff and volunteer Workforce Development and wellbeing, including staff and volunteer benefits;
- Oversee the staff appraisal system;
- Oversee and promote the Charity's commitment to EDI; and
- Overseeing the review of all Anglia Care Trust's policies and procedures.

Finance Committee

The remit of this committee includes all financial aspects of the business including:

- Overseeing the development, implementation and review of Anglia Care Trust's financial policies;
- Ensuring that the Finance Regulations help achieve the organisation's aims and objectives and compliance with the Board, auditor's and other regulatory bodies requirements;
- Ensuring continuous quality improvements and efficiency;
- The promotion and monitoring of sound financial governance;
- Reviewing and making recommendations to the Board on finance relates issues; and
- Liaising with the Governance and Risk Committee with regards to salary related issues.

Governance Activities

Anglia Care Trust applies the term 'Governance Activities' to those activities which ensure sound governance and strategic development as guided by the Association of Chief Executives of Voluntary Organisations ("ACEVO") in allocating costs. The Board of Trustees have adopted the following Governance Policy:

All administration costs associated with the governance of the charity will be allocated in accordance with the ACEVO model of "Full Cost Recovery"; the charity will therefore allocate the following to Governance Costs:-

- Directors' travel and subsistence
- Costs associated with meetings related to the governance of the Charity
- AGM and Annual Review
- Directors' Liability Insurance
- Directors' recruitment, training and induction
- Costs associated with the employment of the Company Secretary i.e. salaries, the cost of travel and subsistence
- Legal costs
- Audit fees.

During 2022-23, the Board continued the work that had been undertaken in previous years with its internal audit, following the NCVO's Charity Governance Code. The code allows the Board to self-assess the governance of the Charity and the controls in place with regards to seven Principles, being:

1. Organisational Purpose
2. Leadership
3. Integrity
4. Decision making, risk and control
5. Board Effectiveness
6. Equality, Diversity and inclusion
7. Openness and Accountability

One previously identified missing governance element relates to there being no current maximum term of appointment of Trustees, and whilst a review of the Charity's Objects and Articles has not yet taken place, a statement is included here relating to the Trustees proposed position:

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Structure, governance and management (continued)

In accordance with the Charity Governance Code, the nominal maximum appointment term for Trustees is proposed as nine years, with re-appointment of Trustees to take place three-yearly. Particular consideration for continuation beyond nine years shall be given to the needs of the organisation (e.g. specific skill or knowledge areas), balanced against the need for progressive refreshing of the Board, and the ability to recruit suitable replacements. One Trustee has a tenure exceeding nine years, and resulting from the annual appraisal process, it has been agreed that their historic and working knowledge of the Charity is of significant continued benefit, especially in light of the relatively short tenure of other Trustees.

f. Risk management

All of Anglia Care Trust's services follow a Risk Management Procedure which covers:

- Strategic Risk Assessment and Control
- Service Specific Risk Assessment and Control
- Service User Needs Assessment and Control
- Completing and monitoring of a central risk register
- Business Continuity Plan

It is the Charity's aim that all of the Senior Management Team are IOSH Managing Safely accredited and this level of competency is now mandatory for Operational Managers.

The Trustees have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finances of the Charity and has reviewed those risks and established systems and procedures to mitigate the risks the Charity faces. All significant activities undertaken are subject to a risk review as part of the initial project assessment and implementation; major risks are identified and ranked in terms of their potential impact and likelihood. The Trustees are satisfied that systems and procedures are in place to mitigate its exposure to the major risks.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Plans for future periods

Future developments

Over the duration of the Charity's 5 year strategy, it will continue to recognise the changing needs of those around us, putting our service users and their communities at the centre of what we do. The Charity will:

- Increase its positive impact on those around it, both the Charity's service users and those it works alongside or in partnership with
- Identify and respond to emerging trends, opportunities and risks around it
- Maintain and strengthen a values-led culture, attracting and retaining the best workforce who are resilient, motivated and empowered Expand and strengthen the Charity's network of strategic and operational partners
- Use its voice to influence the local environment to respond to the needs of its communities
- Continue to diversify the Charity's funding streams to support its strategy
- Continue to harness technology to support a robust infrastructure and diverse methods to deliver the Charity's services
- Broaden its reach to introduce Anglia Care Trust to a wide range of funders, including an increased use of digital media.

Our Objectives

Following a consultation with stakeholders including service users, staff, volunteers and commissioners, the Board have agreed the following objectives for 2022-27 to help us achieve its Mission and support its Vision:

1. Increase the number of vulnerable people that the Charity supports, harnessing existing and emerging technology to expand its reach
2. Increase the co-production of its services with its Service Users and local communities
3. Increase the number of people with lived-experience in the delivery of its services
4. Find new and innovative ways of supporting the vulnerable in the Charity's communities, whilst creating opportunities for employment and volunteering within local communities
5. Recruit, develop and retain a high quality, diverse and inclusive workforce of staff and volunteers
6. Ensure all staff and volunteers have the resources to undertake their roles effectively and professionally wherever they are based
7. Form robust, worthwhile and rewarding partnerships
8. Increase the Charity's geographical reach in Norfolk, Essex and Cambridgeshire where opportunities arise
9. Monitor the impact of the Charity's services, its reach and its effectiveness whilst also identifying insights into unmet need
10. Control the Charity's growth, whilst taking advantage of opportunities, either as it seeks or as they arise, without putting the Charity at risk of over-stretching
11. Improve the Charity's methods of evidencing its Social Value and continue on its journey to becoming Carbon Neutral by 2030
12. Continue to keep a variety of funding streams so as not to become over-reliant on any one source.

Funds held as custodian

There are no funds in this category.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Statement of Trustees' responsibilities

The Trustees (who are also the Directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the Charity's auditor is unaware; and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

Auditor

Our auditor, Scrutton Bland LLP, transferred part of their business to a newly incorporated limited liability partnership, SB Audit LLP, on 1 April 2023. Accordingly, Scrutton Bland LLP, formally resigned as the Company's auditor with the Trustees duly appointing SB Audit LLP to fill the vacancy arising.

The auditor, SB Audit LLP, has indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditor at a meeting of the Trustees. Such appointments are always subject to regular review.

Small Companies Regime

This report has been prepared in accordance with the special provisions relating to small companies within part 15 of the Companies Act 2006.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Approved by order of the members of the Board of Trustees and signed on their behalf by:

A handwritten signature in black ink, appearing to read 'Lindsey Cook', with a stylized flourish at the end.

Lindsey Cook
(Chair of Trustees)

Date: 8 October 2023

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLIA CARE TRUST

Opinion

We have audited the financial statements of Anglia Care Trust (the 'Charitable Company') for the year ended 31 March 2023 which comprises of the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Charitable Company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charitable Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charitable Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLIA CARE TRUST (CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditor's Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Charitable Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLIA CARE TRUST (CONTINUED)

Responsibilities of the Trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the Directors of the Charitable Company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charitable Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charitable Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLIA CARE TRUST (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial experience and through discussions and enquiries of the Trustees and management. During the engagement team briefing, the outcomes of these discussions were shared with the team, as well as consideration as to where and how fraud may occur in the Charitable Company.

The following laws and regulations were identified as being of significance to the Charitable Company:

- Those laws and regulations considered to have a direct effect on the financial statements including UK financial reporting standards, taxation regulations and the Charities Act 2011; and
- The Charitable Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation. We identified the following areas as those most likely to have such an effect: health and safety, safeguarding, human rights, employment law and GDPR compliance.

Audit procedures undertaken in response to the potential risks relating to irregularities (which include fraud and non-compliance with laws and regulations) comprised of: enquiries of management and those charged with governance as to whether the Charitable Company complies with such regulations; enquiries of management and those charged with governance concerning any actual or potential litigation or claims, inspection of relevant legal documentation, review of board minutes, testing the appropriateness of entries in the nominal ledger, including journal entries and the performance of analytical procedures to identify any unexpected movements in account balances which may be indicative of fraud.

The likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the Charitable Company's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLIA CARE TRUST (CONTINUED)

Use of our report

This report is made solely to the Charitable Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charitable Company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charitable Company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

SB Audit LLP

Timothy O'Connor (Senior Statutory Auditor)

for and on behalf of

SB Audit LLP

Chartered Accountants and Statutory Auditor

Statutory Auditor

820 The Crescent

Colchester Business Park

Colchester

Essex

CO4 9YQ

Date: *23/10/23*

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:					
Charitable activities	4	4,225,729	648,563	4,874,292	4,541,445
Investments	5	7,103	-	7,103	198
Total income		4,232,832	648,563	4,881,395	4,541,643
Expenditure on:					
Charitable activities	6	4,197,543	756,724	4,954,267	4,644,503
Total expenditure		4,197,543	756,724	4,954,267	4,644,503
Net income/(expenditure)		35,289	(108,161)	(72,872)	(102,860)
Transfers between funds	14	20,591	(20,591)	-	-
Net movement in funds before other recognised gains/(losses)		55,880	(128,752)	(72,872)	(102,860)
Other recognised (losses)/gains:					
(Losses)/gains on revaluation of tangible fixed assets	11	(10,000)	-	(10,000)	10,000
Net movement in funds		45,880	(128,752)	(82,872)	(92,860)
	14,15				
Reconciliation of funds:					
Total funds brought forward		1,817,644	408,722	2,226,366	2,319,226
Net movement in funds		45,880	(128,752)	(82,872)	(92,860)
Total funds carried forward		1,863,524	279,970	2,143,494	2,226,366

The Statement of Financial Activities includes all gains and losses recognised in the current and prior years.

The notes on pages 30 to 46 form part of these financial statements.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)
REGISTERED NUMBER: 02223103

BALANCE SHEET
AS AT 31 MARCH 2023

	Notes	2023 £	2022 £
Fixed assets			
Tangible assets	11	833,816	865,682
		833,816	865,682
Current assets			
Debtors	12	352,710	337,113
Cash at bank and in hand	18	1,265,816	1,360,792
		1,618,526	1,697,905
Creditors: amounts falling due within one year	13	(308,848)	(337,221)
Net current assets		1,309,678	1,360,684
Total assets less current liabilities being net assets		2,143,494	2,226,366
Charity funds			
Restricted funds	14	279,970	408,722
Unrestricted funds	14	1,863,524	1,817,644
Total funds	14	2,143,494	2,226,366

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the entity to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006.

However, an audit is required in accordance with section 144 of the Charities Act 2011.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Board of Trustees and signed on their behalf by:



Lindsey Cook
 (Chair of Trustees)
 Date: 8 October 2023

The notes on pages 30 to 46 form part of these financial statements.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2023

	Notes	2023 £	2022 £
Cash flows from operating activities			
Net cash (used in) operating activities	17	(86,294)	(58,487)
Cash flows from investing activities			
Interest received		7,103	198
Purchase of tangible fixed assets		(15,785)	(42,526)
Net cash used in investing activities		(8,682)	(42,328)
Change in cash and cash equivalents in the year		(94,976)	(100,815)
Cash and cash equivalents at the beginning of the year		1,360,792	1,461,607
Cash and cash equivalents at the end of the year	18	1,265,816	1,360,792

The notes on pages 30 to 46 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. General information

Anglia Care Trust (the "Charity") is a company limited by guarantee, domiciled and incorporated in England and Wales, registration number 02223103.

Anglia Care Trust is a registered charity, registration number 0299049.

The registered office for the Charity is Unit 8, The Square, Martlesham Heath, Ipswich, Suffolk IP5 3SL.

The members of the Company are the Trustees named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Anglia Care Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The Trustees and management have prepared detailed forecasts that indicate that the Charity will be able continue to meet its liabilities as they fall due and will continue to operate for the foreseeable future, being at least 12 months from the date of approval of these financial statements. Furthermore at the time of approving the financial statements, the Trustees confirm that there are no material uncertainties regarding the Charity's ability to continue in operational existence for the foreseeable future. Accordingly, the financial statements have been prepared on the going concern basis.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. Accounting policies (continued)

2.4 Expenditure

All expenditure is accounted for on an accruals basis and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

Support costs are those costs incurred directly in support of expenditure on the objects of the Charity and include project management carried out at Martlesham Heath.

2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the revaluation model, tangible fixed assets whose fair value can be measured reliably shall be carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Revaluations are made with sufficient regularity to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting date.

Fair values are determined from market-based evidence by appraisal that is normally undertaken by professionally qualified valuers. If there is no market-based evidence of fair value because of the specialised nature of the tangible fixed asset and it is rarely sold, except as part of a contributing business, a Charity may need to estimate fair value using an income or depreciated replacement cost approach.

Gains and losses on revaluation are recognised in the Statement of Financial Activities.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on a straight line basis as follows:

Property improvements	- Over the 5 year lease term
Computer equipment	- Over 3 years
Motor vehicles	- Over 5 years
Fixtures and fittings	- Over 4 years

2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. Accounting policies (continued)

2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

2.10 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

2.11 Pensions

The Charity operates a defined contribution pension scheme for its employees. A defined contribution pension scheme is a pension plan under which the Charity pays fixed contributions into a separate entity. Once the contributions have been paid the Charity has no further payment obligations.

The contributions are recognised as an expense in Statement of Financial Activities when they fall due. Amounts not paid are shown in other creditors as a liability in the Balance Sheet. The assets of the plan are held separately from the Charity in independently administered funds.

2.12 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

3. Critical accounting estimates and areas of judgment

The preparation of the financial statements requires management to make judgments, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date, and the amounts reported for income and expenditure during the period. However, the nature of estimation means that actual outcomes could differ from those estimates. The critical judgements and key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are mentioned below:

Recoverability of trade debtors

A provision for bad and doubtful debts is made where it is identified that a trade debtor may not be recoverable in full by the Charity. The bad and doubtful debt provision is made on a specific basis against service user balances where they are not considered recoverable based upon payment history and aging profile.

Valuation of investment properties

Investment properties are valued annually by the Trustees using valuations undertaken by Viking Surveyors Ltd, an independent firm of Chartered Surveyors.

4. Income from charitable activities

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Advice and Guidance	667,577	308,700	976,277	700,461
Community Safety	594,297	4,414	598,711	538,196
Housing Services	2,940,992	333,898	3,274,890	3,281,295
General	22,863	1,551	24,414	21,493
Total 2023	4,225,729	648,563	4,874,292	4,541,445
Total 2022	3,480,719	1,060,726	4,541,445	

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

5. Investment income

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Bank interest receivable	7,103	7,103	198
Total 2022	198	198	

6. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
Advice and Guidance	756,647	275,945	1,032,592	687,999
Community Safety	566,758	1,997	568,755	556,596
Housing Services	2,867,988	478,247	3,346,235	3,362,928
General	6,150	535	6,685	36,980
	4,197,543	756,724	4,954,267	4,644,503
Total 2022	3,732,716	911,787	4,644,503	

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

7. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £	Total funds 2022 £
Advice and Guidance	985,794	46,798	1,032,592	687,999
Community Safety	519,602	49,153	568,755	556,596
Housing Services	3,258,768	87,467	3,346,235	3,362,928
General	6,685	-	6,685	36,980
	<u>4,770,849</u>	<u>183,418</u>	<u>4,954,267</u>	<u>4,644,503</u>
Total 2022	<u>4,444,643</u>	<u>199,860</u>	<u>4,644,503</u>	

Analysis of direct costs

	Advice and Guidance 2023 £	Community Safety 2023 £	Housing Services 2023 £	General 2023 £	Total funds 2023 £	Total funds 2022 £
Staff costs	918,019	485,189	1,053,177	630	2,457,015	2,138,555
Other costs	67,775	34,413	2,205,591	6,055	2,313,834	2,306,088
	<u>985,794</u>	<u>519,602</u>	<u>3,258,768</u>	<u>6,685</u>	<u>4,770,849</u>	<u>4,444,643</u>
Total 2022	<u>641,381</u>	<u>504,333</u>	<u>3,264,005</u>	<u>34,924</u>	<u>4,444,643</u>	

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

7. Analysis of expenditure by activities (continued)

Analysis of support costs

	Advice and Guidance 2023 £	Community Safety 2023 £	Housing Services 2023 £	Total funds 2023 £	Total funds 2022 £
Staff costs	40,021	40,870	64,876	145,767	167,732
Depreciation	6,777	8,283	22,591	37,651	32,128
	<u>46,798</u>	<u>49,153</u>	<u>87,467</u>	<u>183,418</u>	<u>199,860</u>
Total 2022	<u>46,618</u>	<u>52,263</u>	<u>100,979</u>	<u>199,860</u>	

8. Auditor's remuneration

	2023 £	2022 £
Fees payable to the Charity's auditor for the audit of the Charity's Annual Report	<u>8,200</u>	<u>7,600</u>

9. Staff costs

	2023 £	2022 £
Wages and salaries (including expenses)	2,304,496	2,046,776
Social security costs	189,799	162,043
Other pension costs	108,487	97,468
	<u>2,602,782</u>	<u>2,306,287</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

9. Staff costs (continued)

The average number of persons employed by the Charity during the year was as follows:

	2023	2022
	No.	No.
Advice and Guidance	48	32
Community Safety	15	13
Housing Services	31	43
General	11	12
	<hr/> 105 <hr/>	<hr/> 100 <hr/>

The number of employees whose employee benefits (excluding employer pension costs and social security costs) exceeded £60,000 was:

	2023	2022
	No.	No.
In the band £60,001 - £70,000	1	1
	<hr/> 1 <hr/>	<hr/> 1 <hr/>

10. Trustees' remuneration and expenses

During both the current and prior years, none of the Trustees received any remuneration or other benefits for their qualifying services to the Charity.

During the year, £551 (2022 - £Nil) was paid to Trustees in reimbursement of expenses incurred.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

11. Tangible fixed assets

	Freehold property £	Property improvements £	Computer equipment £	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation						
At 1 April 2022	790,000	81,713	181,198	23,400	56,346	1,132,657
Additions	-	-	10,134	-	5,651	15,785
Disposals	-	-	(12,611)	-	-	(12,611)
Revaluations	(10,000)	-	-	-	-	(10,000)
At 31 March 2023	780,000	81,713	178,721	23,400	61,997	1,125,831
Depreciation						
At 1 April 2022	-	79,205	130,419	3,510	53,841	266,975
Charge for the year	-	627	30,848	4,680	1,496	37,651
On disposals	-	-	(12,611)	-	-	(12,611)
At 31 March 2023	-	79,832	148,656	8,190	55,337	292,015
Net book value						
At 31 March 2023	780,000	1,881	30,065	15,210	6,660	833,816
At 31 March 2022	790,000	2,508	50,779	19,890	2,505	865,682

The freehold property was originally valued on an open market basis by Richard Hawkins, an independent valuer in June 2015. Subsequently the freehold property was revalued on an open market basis by the Trustees based on desktop valuations supplied by independent valuers, Fenn Wright on 7 October 2021 and Viking Surveyors on 9 June 2022 and 19 July 2023. The historic cost of the freehold property on donation amounted to £253,352.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

12. Debtors

	2023 £	2022 £
Due within one year		
Trade debtors	345,406	332,772
Other debtors	7,304	600
Prepayments and accrued income	-	3,741
	352,710	337,113

13. Creditors: Amounts falling due within one year

	2023 £	2022 £
Trade creditors	75,914	39,176
Other taxation and social security	101,958	78,613
Other creditors	-	4,763
Accruals and deferred income	130,976	214,669
	308,848	337,221

	2023 £	2022 £
Deferred income at 1 April	206,485	191,433
Resources deferred during the year	106,831	206,485
Amounts released from previous years	(189,173)	(191,433)
Deferred income at 31 March	124,143	206,485

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

14. Statement of funds

Statement of funds - current year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/(out) £	(Losses) £	Balance at 31 March 2023 £
Unrestricted funds						
Designated funds						
Development reserve	242,275	-	-	(53,234)	-	189,041
Long term property maintenance	77,491	-	(2,172)	-	-	75,319
Fixed assets	865,682	-	(37,651)	15,785	(10,000)	833,816
Triangle Tenancies	16,349	-	(16,349)	-	-	-
Money advice	21,824	-	(21,824)	-	-	-
Training fund	23,578	-	(26,312)	2,734	-	-
Service User Engagement	9,300	-	(28,777)	42,283	-	22,806
Enabling Service	-	-	(15,154)	35,651	-	20,497
	<u>1,256,499</u>	<u>-</u>	<u>(148,239)</u>	<u>43,219</u>	<u>(10,000)</u>	<u>1,141,479</u>
	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/(out) £	(Losses) £	Balance at 31 March 2023 £
General funds						
General Funds - all funds	561,145	4,232,832	(4,049,304)	(22,628)	-	722,045
Total Unrestricted funds	<u>1,817,644</u>	<u>4,232,832</u>	<u>(4,197,543)</u>	<u>20,591</u>	<u>(10,000)</u>	<u>1,863,524</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

14. Statement of funds (continued)

The designated funds are for the following purposes:

- Development reserve fund – is allocated to future projects that require an input of resource in the early stages.
- Long term property maintenance – is allocated for long term costs of the owned properties.
- Fixed assets – represents the funds invested in fixed assets used by the Charity and therefore not readily available
- Triangle Tenancies – contingency fund to ensure the project can continue even if funding reduces.
- Training fund – to cover training postponed from 2020/21 due to Covid.
- Service User Engagement – is allocated to fund one officer role and activities to promote engagement and co-production with Service Users.
- Enabling Service – is allocated to fund community outreach work.
- Money Advice fund – is allocated to fund one officer role.

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/(out) £	(Losses) £	Balance at 31 March 2023 £
Restricted funds						
Advocacy and Independent Visiting	28,537	27,000	(30,099)	-	-	25,438
Other restricted funds	14,995	11,029	(5,489)	-	-	20,535
Triangle Tenancies	-	60,545	(60,545)	-	-	-
Suffolk Offender Accommodation Project	11,241	-	-	(11,241)	-	-
Grants & Donations	10,029	1,551	(535)	-	-	11,045
Barclays grant	15,731	66,667	(54,558)	(18,767)	-	9,073
SCDC Domestic Abuse	77,268	-	(77,268)	-	-	-
SEND Mediation	18,147	67,881	(53,574)	-	-	32,454
TCHC Opportunity Suffolk	20,591	-	-	(20,591)	-	-

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

14. Statement of funds (continued)

Statement of funds - current year (continued)

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2023 £
SCDC Abuse Accommodation	12,707	719	(500)	-	-	12,926
Service User Engagement	-	2,125	(2,125)	-	-	-
HRS Offenders	43,522	1,666	(45,188)	11,241	-	11,241
Money Advice	9,383	67,089	(63,150)	18,767	-	32,089
East Suffolk Rough Sleeper	9,572	28,052	(31,813)	-	-	5,811
STEPS	2,419	142,188	(144,607)	-	-	-
Housing First	11,861	39,587	(34,114)	-	-	17,334
Winter grants	51,936	15,625	(37,272)	-	-	30,289
Womens Wellbeing	12,574	69,034	(69,170)	-	-	12,438
Domestic Abuse Outreach	14,714	3,693	(1,497)	-	-	16,910
Tendring Rough Sleeper	43,495	44,112	(45,220)	-	-	42,387
	<u>408,722</u>	<u>648,563</u>	<u>(756,724)</u>	<u>(20,591)</u>	<u>-</u>	<u>279,970</u>
Total of funds	<u><u>2,226,366</u></u>	<u><u>4,881,395</u></u>	<u><u>(4,954,267)</u></u>	<u><u>-</u></u>	<u><u>(10,000)</u></u>	<u><u>2,143,494</u></u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

14. Statement of funds (continued)

The restricted funds are for the following purposes:

- Advocacy and Independent Visiting – contract to provide Independent Visitors to Children In Care.
- Triangle Tenancies – project which rents properties from the private rental sector, manage the properties and sub-let to Service Users who would not otherwise be able to gain access to the private rented sector.
- Suffolk Offender Accommodation Project – grant to provide advice and guidance around Housing and Accommodation to those on probation.
- Barclays Grant – Grant for the provision of Money Advice and Counselling to vulnerable service users, Counselling outsourced to Suffolk Mind.
- SCC Domestic Abuse Support – grant for the provision of support for those Service Users in our Satellite Accommodation.
- SEND Mediation – Mediation for families who have SEND young people who believe the Local Authority is not providing them with adequate support with their EHP.
- TCHC Opportunity Suffolk – project to support unemployed adults over 24 years who have been out of work for more than 6 months, to get them into employment or training.
- SCDC Domestic Abuse Accommodation – grant to provide accommodation for those not suitable for conventional refuge.
- Service User Engagement – Board funded project to promote co-production of services and continuous improvement through consultation with Service Users.
- HRS Offenders – provision of Housing Related Support to those with an offending background.
- Money Advice – grants for the provision of Money Advice to those vulnerable adults and families who need support with debt and welfare issue.
- East Suffolk Rough Sleeper – grant for the provision of support to those Rough Sleeping, Sofa Surfing or Homeless in East Suffolk to find more suitable accommodation.
- STEPS – grant for the provision of Short Term Emergency Beds for Rough Sleepers and Homeless in Ipswich.
- Housing First – grant to provide intensive support to those who traditionally struggle to maintain a tenancy in Ipswich.
- Winter grants – grants to support service users to keep warm over the winter.
- Womens' Wellbeing – service to support women on probation to integrate and thrive in their community upon release from prison.

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

14. Statement of funds (continued)

- Domestic Abuse Outreach – provision of advice and guidance to victims of Domestic Abuse with a 24/7 Helpline.
- Tendering rough sleeper – grant for the provision of support to those Rough Sleeping.

15. Summary of funds

Summary of funds - current year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/(out) £	(Losses) £	Balance at 31 March 2023 £
Designated funds	1,256,499	-	(148,239)	43,219	(10,000)	1,141,479
General funds	561,145	4,232,832	(4,049,304)	(22,628)	-	722,045
Restricted funds	408,722	648,563	(756,724)	(20,591)	-	279,970
	<u>2,226,366</u>	<u>4,881,395</u>	<u>(4,954,267)</u>	<u>-</u>	<u>(10,000)</u>	<u>2,143,494</u>

16. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	833,816	-	833,816
Current assets	1,338,556	279,970	1,618,526
Creditors due within one year	(308,848)	-	(308,848)
Total	<u>1,863,524</u>	<u>279,970</u>	<u>2,143,494</u>

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

16. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	865,682	-	865,682
Current assets	1,289,183	408,722	1,697,905
Creditors due within one year	(337,221)	-	(337,221)
Total	1,817,644	408,722	2,226,366

17. Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net expenditure for the year (as per Statement of Financial Activities)	(72,872)	(102,860)
Adjustments for:		
Depreciation charges	37,651	32,128
Interest receivable and similar income	(7,103)	(198)
(Increase)/decrease in debtors	(15,597)	8,885
Decrease/(increase) in creditors	(28,373)	3,558
Net cash (used in) operating activities	(86,294)	(58,487)

18. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash at bank and in hand	1,265,816	1,360,792
Total cash and cash equivalents	1,265,816	1,360,792

ANGLIA CARE TRUST
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

19. Analysis of changes in net funds

	At 1 April 2022	Cash flows	At 31 March 2023
	£	£	£
Cash at bank and in hand	<u>1,360,792</u>	<u>(94,976)</u>	<u>1,265,816</u>

20. Operating lease commitments

At 31 March 2023 the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2023 £	2022 £
Not later than 1 year	53,463	62,464
Later than 1 year and not later than 5 years	750	48,964
	<u>54,213</u>	<u>111,428</u>

21. Related party transactions

The key management personnel of the Charity comprises of the Trustees and the Chief Executive Officer, Head of Operations, Head of Business Support, Finance Manager, Volunteer Manager and Operational Managers for Housing Services, Community Safety and Advice and Guidance.

The total remuneration (comprising of salaries, benefits, social security and pension costs) of the key management personnel of the Charity in the year amounted to £405,543 (relating to 10 employees) (2022 - £365,977 (relating to 9 employees)).