

**Report of the Trustees and  
Audited Financial Statements for the Year 31 March 2022  
for  
UNIVERSAL PRAYER GROUP MINISTRY**

**Francis King & Co**

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for the Year Ended 31 March 2022

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## UNIVERSAL PRAYER GROUP MINISTRY

### Reference and Administrative Details for the Year Ended 31 March 2022

#### **BOARD OF TRUSTEES**

Rev Dr Samson K. Boafo  
Dr Kojo Menyah - Chair  
Mr George Amoako-Prempeh, FCCA  
Mr Emmanuel Oloke, FCCA  
Mr Peter Yaw Amankwa  
Mr Jerry Nii Tawiah

#### **SENIOR PASTORAL TEAM**

Rev Samuel Ohene-Apraku, Dominion Centre, UK  
Rev Dr Shadrach Ofosuware, Freedom Centre International, UK  
Rev Ben Kord, Father's Heart Centre, Birmingham, UK

#### **ASSOCIATE PASTORS**

Rev Mrs Betty Ohene-Apraku, Dominion Centre, UK  
Rev Mrs Dorothy Ofosuware, Freedom Centre International, UK  
Pastor Segun Lawal, Dominion Chapel, UK  
Pastor Femi Ilori, Dominion Centre, UK  
Pastor Kwame Owusu-Ansah, Dominion Centre, East London, UK  
Pastor Albert Tetteh, Dominion Centre, South London UK  
Pastor Light Zaglago, Freedom Centre International, Telford, UK  
Pastor Kelvin Barfour, Freedom Centre International, Luton, UK  
Rev Assibey Boafo, Freedom Centre International, Peckham, UK  
Rev Yaw Adom-Frempeh Jnr., Freedom Centre International, Edinburgh, UK  
Rev Njeri White, City Temple Nairobi - Kenya  
Rev Jonah Mungai, City Temple Nakuri - Kenya

#### **ADMINISTRATION**

Mr Richard Owusu-Adu, Administrator, Dominion Centre, UK  
Miss Beryl-Ann Agodi, Administrator, Freedom Centre International, UK  
Miss Anna Adainoo, Administrator, Father's Heart Centre, Birmingham, UK

#### **OTHERS**

Phillip Osei-Hwere, Project Manager, Freedom Centre International, UK

## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

The Trustees present their report for the year ended 31 March 2022

#### **MISSION STATEMENT**

To declare the uncompromising Gospel of the Kingdom of God to present and future generations, raise overcomers and set the captives free.

The Universal Prayer Group Ministries (UPGM) is a Christian Charity. The focus of the charity is to propagate the christian gospel. This is done through organising community inclusive programmes and activities that meet the social and spiritual needs of individuals as well as that of the community at large.

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

##### PRINCIPAL OBJECTIVES

During the operating year 2021-2022, Universal Prayer Group Ministries (UPGM) continued to pursue the following long-standing objectives:

1. Increase its congregation membership
2. Undertake activities that would lead to spiritual growth of members and non-members and serve as a means of evangelising in its various communities.
3. Improve upon the provision of Youth programmes and childcare facilities to benefit both members and the local communities
4. To provide educational training in Information and Communication Technology, First Aid, Social care and life skills for members and others within the local communities
5. To contribute to the work of local authority decision making bodies and pressure groups by nominating members to participate in the work of such bodies
6. To contribute to community based projects in partnership with other churches in the areas in which UPG branches are located.
7. To extend charitable hardship relief to the needy and support missionary work in Africa, Asia and Europe.
8. To acquire premises in various locations to extend the work of the ministry.

##### **Public benefit**

The Trustees have had regard to the Charity Commission's guidance on the Advancement of Religion for the public benefit in preparing the Trustees' report and the following nine-page report shows in some detail how this has been achieved.

The charity was involved in Christian outreach programmes and Christian Ministry designed to increase christian awareness and spread the love and gospel of our Lord Jesus Christ.

##### **Volunteers**

The effort, commitment and skills of our volunteers are at the heart of the charity. Some of our long standing volunteers have worked with us for considerable periods contributing invaluable time and skills.

There are approximately 5 volunteers who work an average of 3 hours a week on Sundays or worship days. This equates to some 780 man-hours over the year. If one applies the national minimum wage (for over 21 year olds) of £9.50 per hour, the cash value to the charity of the volunteer force is some £7,410. This has not been reflected on the SOFA.



## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

#### **ACHIEVEMENT AND PERFORMANCE**

#### **ACTIVITIES UNDER PRINCIPAL OBJECTIVES AND OUR ACHIEVEMENTS**

#### **OBJECTIVE 1 - SUSTAIN AND INCREASE CONGREGATION MEMBERSHIP**

##### **Television and Media Ministry**

As COVID-19 lockdown rules were eased in 2021, our churches began to go back to in-person worship. Hybrid worship, a blended approach to in-person and online ministry, has become an effective way we reach our members. Our approach was to continue to give access to those unable to attend onsite and make it a new means of bringing people to Christ who may never come to our church building.

The churches fully utilised and maximised the following platforms for its activities through live streams and availability later online to promote its programs

Zoom  
GoToMeeting  
WhatsApp  
YouTube  
Facebook  
Instagram  
Twitter  
Snapchat

The programs continued to affect the lives of members and non-members of the Church.

Dominion Centre's website has undergone extensive maintenance to make it more accessible, engaging, and interactive. Global interest in the site led more people to visit our local Church, and some eventually joined. Downloadable forms, streaming video of services, future events, and full social media integration are some features available to site

FCI continued to use television and social media to spread the Christian gospel. Religious programmes were broadcast weekly on Faith TV (SKY589) in Europe, YouTube and Facebook. This ministry is supported through monthly donations by members of the FCI Media Club.

FCI used its established online platforms and community to maintain its membership during the pandemic. In addition, archived sermons recorded at FCI were uploaded on YouTube.

The Church on the Go App which was launched by FCI in 2020/2021 year to ensure that members were kept up to date on activities and had access to resources at FCI during the pandemic was maintained. The App, which runs on all mobile platforms, allows members to book virtual appointments with a pastor, watch services online, receive notices of service times etc. The App is open to all and free to subscribe.

The 24-hour prayer room online continued to offer prayers for all who needed a place to pray. The prayer line also offered three daily prayer sessions led by a pastor.

Freedom Walk continued to feature recorded versions of FCI church services, conferences, and seminars. The programmes, including the live broadcasts continued to affect the lives of members and non-members of the church.

Father' Heart Centre in Birmingham carried out its activities online and in person.

##### **Church branches and missions**

The affiliate churches in West London, South London (Modern), Peckham, East London, Luton, Telford, West Yorkshire, and Edinburgh continued to grow just as other affiliates in Dallas (USA), East Legon (Ghana), Adenta (Ghana) and Murcia (Spain).

FCI organised joint activities online in which all branches, especially those in the UK participated. During the year, there were about 7 mission activities undertaken by FCI.

Overall church membership has not decreased very much due the programmes noted above. The combined membership of all the branches stands at over 5000.

##### **Bookshop & Conference Facilities**

Communal use of the halls of both DC and FCI for conferences and social events started again during the year when restrictions were eased.



## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

The DC and FCI Christian bookshops which play a key role in increasing public interest in the churches were also open during the year.

## **OBJECTIVE 2 -SPIRITUAL GROWTH OF MEMBERS**

### **Programmes for Women**

The Yoke Breakers' Morning Glory prayer meetings were convened via a telephone prayer conference facility but hosted some seminars in-person (Switch On Again) and others on zoom when lockdown restrictions were in place. Women shared from the Bible, prayed, and engaged in interactive sessions. These meetings mobilised women to renew their passion for Jesus through praying unceasingly and participating in ministry prayer initiatives. They proved immensely successful and drew an average of 115 ladies. The ministry organised these hybrid events to cater to all women's age groups.

Yummy Mummies (a group of mothers for under-five-year-olds) met online to share advice relating to motherhood and parenting. The over 50 years old, women, the Golden Ladies, met on Zoom to pray and interact. Aroma (a group of Married women) had virtual sessions every other month to discuss ways to improve their marriages. Spices, the young unmarried women, and Salt, the older unmarried women, held Zoom sessions to focus on their careers and deepen their relationship with the Lord. Girls Talk sessions were held on Snapchat to help teenage girls stay engaged and involved by providing various age-appropriate faith-based activities on an ongoing basis.

The ministry organised a Virtual End of Year Celebration on zoom, which attracted 200 ladies and featured testimonies, comedy, music, and various interactive entertainment segments. In addition, their Mother's Day Celebrations were held in person with great musical performances, words of appreciation from the children, awards for outstanding women, and refreshments for the women who attended.

### **Programmes for Men**

In 2021/2022, The 'Men in Action' prayer meetings and seminars continued Zoom. The Men were educated by doctors about different health conditions, how to improve their diet, and other related health information. In addition, finance, wealth creation, and seminars were organised to advise men about finances, credit checks, real estate, wills, and probate.

### **Retreats, Camp Meetings and Prayer Meetings**

All UPGM meetings by departments, for prayers, and seminars were partially held online and in-person when lockdown rules were eased. All outside retreats and camp meetings were cancelled.

### **Home Care Fellowship**

During the year, Dominion Centre Homecare Fellowships progressed with virtual meetings for more significant impact with existing cell groups and explored outreach in new areas. This ministry remained a forum for Bible discussions, and interactive social fellowship established closer membership support and was open to members of the local community. It has continued to offer opportunities for questions and answers and social interactions in an informal atmosphere. These meetings are held twice a month. The introduction of social media platforms such as Google Meet, WhatsApp Group Calls, Zoom, and Skype meetings have enhanced the connectivity of members from any part of the world.

### **Water Baptism and Child Dedication**

In adherence to government protocols, all water baptisms were stopped. Seventeen children were dedicated to the Lord by their parents when places of worship were permitted to hold physical services and there were 5 naming ceremonies.

## **OBJECTIVE 3 - PROVIDE CHILDREN AND YOUTH PROGRAMMES**

### **Youth Programmes and Services**

### **Teens Programs/Service**



## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

The DC Youth ministry held the Sunday school classes for the youth twice a month on Zoom until they resumed in-person meetings in January 2022. The youth leaders ran these classes to teach the youth about foundational biblical truths. They assist the youth in understanding the spiritual and legal implications of issues affecting them and help them avoid negative peer pressure and other social vices. It was also a chance for them to pray and worship together. The teachings were structured in a way that made the biblical themes relatable to their lives and relevant to the times they lived in. The DC Youth ministry put their end-of-term "Chill Zones" on hold. However, online events such as life skills, career advice webinars, and motivational talks were organised. There was no "Youth Alive" Conference this year.

#### **Young Adults (The Table) Programs/Services**

The 20+ young adults at Dominion Centre moved online their weekly "The Table DC" services. It provided a place where people connected to Holy Spirit inspired praise, worship, and prayers to God. This was done in a contemporary style and accompanied by Bible-based teaching to share the love of God with this generation. The Table DC went virtual with their twice-a-month Bible study, where young adults collectively studied and applied the truths of the Bible to their lives. It provided an opportunity for them to network and share experiences together. Testimonies have been shared following people receiving the answer to prayers. The online meetings served as an opportunity for those new to the faith to ask questions and understand the fundamentals of our faith. The Table DC used the powerful medium of social media to reach those traditionally not reached with the Good News. By streaming the services live on social media and connecting with new audiences on various platforms (like podcast services), the Church has received testimonies from young adults of how the life-changing messages have blessed them. The Regeneration Youth Ministry at FCI, organised weekly youth service, prayer and bible studies on Instagram and YouTube every Sunday, Tuesday, and Thursday. Each service attracted an average of 50 young people.

#### **Children's Ministry**

The Children's Ministry of Dominion Centre conveyed Christian ideals in an age-appropriate manner via engaging online experiences, meaningful music, and ministry encouraging kids to engage, producing moments that the children will never forget. The ministry was also a lifeline for parents and caregivers, offering them guidance and resources for nurturing their children in a Christian environment. The children continued recording from home and had lessons in various media formats, quiz review videos, worship songs, and Scripture films via their online platforms until in-person services resumed on 4th July 2021 with a welcome party. During their first service back, the children presented various God-given talents and skills they had developed during the lockdown. In addition, several events were organised, including poetry writing and recitations, song-writing workshops, and performances.

The teachers organised movie days and other exciting events/activities for children at least every other month. They also watched films together that supported the topics they were learning. In addition, every class had the opportunity to watch a video of wisdom nuggets. It was very competitive with many gifts won by outstanding children, and rewards were given to celebrate good participation. The Children's ministry did not hold its annual Children's Day event, usually held in October. However, the ministry organised an entertaining Christmas Thanksgiving Party where the children dressed in their colourful Christmas costumes, exchanged surprise Christmas presents, and had a dancing competition, great food, takeaway goodies, and talented musical performances.

The Children's ministry used this transition period after the pandemic to build strong relationships with parents. Now more than ever, the interactive weekly hybrid programs have become a supportive resource for parents struggling to keep their kids occupied for many hours of the day. Opportunities like this allowed the team to resource families while equipping parents to fulfil their primary responsibility of disciplining their children.

FCI set up a weekly activity dubbed Saturday Bible Club via zoom for children 2 to 11 years. The class offered bible lessons along with other creative learning activities. Each session attracted up to 50 children and was open to all.

#### **OBJECTIVES 4 -PROVIDE EDUCATIONAL TRAINING**

The training and mentoring activities involving businesspeople and entrepreneurs known as the Tent Makers and The Ministerial Academy of in-house pastors and leadership training programmes of FCI as well as the Kingdom Ministry Training School of DC to train disciples for missions and ministry continued to be cancelled.

Prestige School - Dominion Centre's Saturday School sessions remained cancelled

#### **OBJECTIVE 5- PARTICIPATE IN THE WORK OF LOCAL DECISION-MAKING BODIES**



## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

#### **Community Engagement Activities**

Southwark for Jesus - This is a network of churches in Southwark who work together for common purpose & betterment of Southwark. A member of the FCI branch sits on the steering committee.

Transform Bexley Borough (TBB) - FCI joined the TBB group, which made up of various faith organisations and the police.

Southwark Community Care Forum - This is a community group that works with families and young people in Southwark. A member of FCI is part of the group.

Common Purpose - This is a fraternity of senior managers who meet quarterly to discuss strategies that will improve their work. They also volunteer their time on various community projects. A member of FCI sits on the steering committee.

Ghana Christian Council, UK, and Ireland. FCI continued its membership of the organisation, which sees to the welfare and needs of Ghanaian led churches in the UK. The Zoom account of FCI was used to host an online prayer service to support all affected directly or indirectly by the pandemic. The event attracted more than 1000 Views online. The FCI Zoom platform was also used to hold GCCUK meetings.

UPGM is a member of the African Caribbean Evangelical Alliance (ACEA) and the Evangelical Alliance (EA)

Police & Clergy Initiative (London Borough of Haringey) - Organised by the Metropolitan Police to bring down crime rates in inner city boroughs.

Haringey Peace Alliance - This organisation works to reduce violence on the streets of North London and foster good relationship between delinquent youth and their families.

#### **OBJECTIVES 6 & 7 - COMMUNITY BASED PROJECTS AND EXTENDING CHARITABLE HARDSHIP RELIEF**

##### **Prison Ministry**

The public health guidelines issued in 2021/2022 were challenging to both DC Prison Ministry Team and the inmates as we were not allowed into the Prisons. However, with the collaboration from other churches, the team purchased materials for artwork, books, and letters of encouragement delivered to HMP Cookham Wood.

##### **Community and International Outreach**

The Welfare Team is an essential arm of our community outreach ministry, but the pandemic constrained their activities. Hampers containing provisions were also given out in the community during the Christmas celebrations. The team supports the government's move to promote public awareness of healthy living, blood pressure, blood sugar levels, and cholesterol checks. The Welfare team partners with many care professionals such as doctors, health visitors, social workers, and police to identify and support people in crisis. In response to the difficulty faced by members because of the pandemic, FCI welfare team maintained its food bank established in 2020/21 to support all in need. The foodbank was funded through donations by members. It stocked non-perishable food items and nappies for babies. Over 150 people have benefited from the foodbank to date. FCI donated clothing, shoes and baby items to Zion Ministries in Sierra Leone led by Rev Michael Kanu.

##### **Compassion UK**

UPGM is partnering with Compassion UK leading to individuals within the ministry and groups sponsoring children overseas, largely in Africa. These donations by members continued during the year.

##### **Counselling & Visitation Services**

All voluntary counselling work was done on the phone to support a lot of people whose challenges were escalated by the lockdown. This team of volunteers includes church ministers, marriage counsellors, social workers, and midwives. Some of them provided useful services by offering emotional and physical support services to new mothers and babies. Hospital visitations were minimised although the team undertook grocery shopping for both the church and local individuals. The Visitation teams also offered support for bereaved members by supporting them and offering prayers.



## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

#### **Marriages**

Seven marriages were registered and solemnised in 2021/2022.

During the year, the following church events were organised virtually:

- Dominion Easter Convention in April 2021, themed "Victory."
- The Vaccination Conversation Webinar in April 2022.
- Relationship Seminars in August, October 2021, and February 2022.
- Dominion Summit in October 2021, themed "Return In His Power."
- Next Level Conference in January 2022, themed "Power To The Next Level."
- Dominion Easter Convention in March 2022, themed "Eternal Life."
- Freedom Impact Conference.

#### **Social Events**

Our International Day social event, seaside trips, Community Summer Barbeque, Christmas Party, and Awards Night were not held as per our risk management.

### **OBJECTIVE 8 - ACQUIRE BUILDINGS FOR USE AS PLACES OF WORSHIP**

#### **Places of Worship**

The ministry continued to look at how it could continue to refurbish its church building in Welling, Kent. During the year, there were major structural works and planned installation of a new fire and intruder alarm system. Unfortunately, FCI was unable to undertake these due to financial constraints caused by the pandemic. The branches in Edinburgh and Luton continued to make refurbishments on their purchased property. Due to the financial constraints caused by the pandemic, no major work was undertaken in the Peckham branch in 2021/22.

### **TIMES OF WORSHIP**

The times of worship and prayers summarised below were adjusted as appropriate during the lockdown and as specified by government regulations. The times of worship and prayers during total lockdown differed from when churches were allowed to worship in person with restrictions. The times have been retained below for use when the pandemic is over.

#### **DOMINION CENTRE**

Sunday 10.00am - 1.00pm Worship Service  
Sunday 12.00pm - 1.00pm Youth Bible study Class  
Wednesday 7.00pm - 9.00pm Prayer & Bible Study  
Thursday 12.00 pm - 2.00 pm Intercessory Prayer  
Friday 8.00 pm - 10.00 pm Deliverance Prayer  
Friday 11.30pm - 5.30pm (Monthly) Prayer Meeting

#### **FREEDOM CENTRE INTERNATIONAL**

Sunday 10.00am - 1.30pm Main Church Service  
Tuesday 7.00pm - 8.30pm Home prayer Cells/Discipleship Class  
Wednesday 7.00pm - 9.00pm Midweek Service/New Members Class  
Thursday 9.00am - 11.00am Freedom Time / Unemployed  
Friday 11.30pm - 5.30am (Monthly) Prayer Meeting

#### **FATHER'S HEART CENTRE - BIRMINGHAM**

Sunday 10.00am - 1.00pm Main Church Service  
Tuesday 7.00pm - 8.30pm Prayer Meeting  
Wednesday 7.00pm - 8.30pm Healing Service

## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

#### **DOMINION CHAPEL - WEST LONDON**

Sunday 11.00am - 1.00pm Worship Service

Friday 7.00pm - 9.00pm Prayer Meeting/New Believer's class

#### **DOMINION CENTRE - EAST LONDON**

Sunday 3.00pm - 5.00 pm Worship Service

Friday 8.00pm -11.00 pm Prayer and Deliverance Meeting

#### **DOMINION CENTRE - South London**

Sunday 4:30pm - 7:30pm Worship Service

Tuesday 7:30 pm - 9:45pm Prayer & Deliverance Meeting

### **STRATEGY FOR 2022-2023**

In response to the ministry's overall performance in achieving our principal objectives, the leadership of the various branches have set out to build upon and expand the church's performance and activities in the coming year. To do this the ministry is aiming to embark on the following activities:

- " Grow the online ministry programs of the churches to reach more viewers across the world.
- " Acquire church properties for FCI branches in Telford in the UK as well as in Accra-Ghana to enable the churches to grow.
- " To lay the groundwork for acquiring a property for the West London church instead of leasing
- " Increase church membership by opening new branches in major UK cities and various parts of London.
- " Extend the TV and social media ministry programmes to other branches in the USA and Africa.
- " Continue with outstanding refurbishment works in Welling and the Edinburgh church
- " Expand our involvement in community-based activities
- " Increase youth community-based activities by training more youth leaders.
- " Focus more activities that will develop the spiritual needs and the family life of its members and non-members through conventions, seminars, crusades, and prayer retreats.
- " Increase the public use of the premises of UPG ministry.
- " Train and send out ministers and evangelists to establish churches outside the U

The UNIVERSAL PRAYER GROUP MINISTRIES continue to increase its impact on the lives of individual members and the local community at large. Yearly objectives and aims are being accomplished. We attribute our growth to the following:

- " Good follow-up methods in our outreach and evangelism projects
- " Involving service users to participate in the decision-making process of projects particularly, the youth initiatives.
- " Success in achieving our objectives
- " Showing genuine compassion to local community members.
- " Training and empowering people through Bible teaching, seminars, and leadership training programmes.
- " Equipping members to be responsible and influential members of their community.

### **FINANCIAL REVIEW**

#### **Financial position**

During the year, incoming resources were a combination of members' tithes, offerings, gift aid and donations.

Overall, total income generated was £1,580,506 (2021 - £1,458,211).

The Charity made a surplus of £174,197 (2021- £190,519). After taking account of the operations of the charity for the year, the charity's available funds stand at (5,636,962) on 31 March 2022 (£5,462,765 on 31 March 2021).

#### **Reserves policy**

The charity aims to retain sufficient free reserves equivalent to a approximately £200,000. These reserves are held in case of any sudden decline in income and to ensure that we can meet our commitments to providing our services and activities. Specifically, these commitments include our contractual obligations in relation to our outreach work and staff commitment.



## UNIVERSAL PRAYER GROUP MINISTRY

### Report of the Trustees for the Year Ended 31 March 2022

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

#### **STATEMENT OF TRUSTEES' RESPONSIBILITIES**


The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 25 November 2022 and signed on its behalf by:



Dr Kojo Menyah - Trustee

### **Opinion**

I have audited the financial statements of UNIVERSAL PRAYER GROUP MINISTRY (the 'charity') for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In my opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

I conducted my audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. My responsibilities under those standards are further described in the Auditor responsibilities for the audit of the financial statements section of my report. I am independent of the charity in accordance with the ethical requirements that are relevant to my audit of the financial statements in the UK, including the FRC's Ethical Standard, and I have fulfilled my other ethical responsibilities in accordance with these requirements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, I have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work I have performed, I have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

My responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and my Report of the Independent Auditor thereon.

My opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in my report, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If I identify such material inconsistencies or apparent material misstatements, I am required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

### **Matters on which I am required to report by exception**

I have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires me to report to you if, in my opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- I have not received all the information and explanations I require for my audit.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.



Report of the Independent Auditor to the Trustees of  
UNIVERSAL PRAYER GROUP MINISTRY

**My responsibilities for the audit of the financial statements**

I have been appointed as auditor under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditor that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

An auditor conducting an audit in accordance with ISAs (UK) is responsible for obtaining reasonable assurance that the financial statements taken as a whole are free from material misstatement, whether caused by fraud or error.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements of the financial statements may not be detected, even though the audit is properly planned and performed in accordance with ISAs (UK).

A further description of my responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of my Report of the Independent Auditor.

**Use of my report**

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My audit work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my audit work, for this report, or for the opinions I have formed.

Francis King & Co  
Chartered Certified Accountants &  
Registered Auditor  
348 East Street  
London  
SE17 2SX

Francis Folorunsho (Principal)  
*[Signature]*

25 November 2022

P.G.  
New Address:  
234 Old Kent Road,  
London SE1 5UB.

UNIVERSAL PRAYER GROUP MINISTRY

Statement of Financial Activities  
for the Year Ended 31 March 2022

		31.3.22 Unrestricted fund £	31.3.21 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>	Notes		
Donations and legacies	2	1,384,826	1,400,482
Other trading activities	3	171,640	38,379
Other income		24,040	19,350
<b>Total</b>		<b>1,580,506</b>	<b>1,458,211</b>
 <b>EXPENDITURE ON</b>			
Raising funds	4	3,586	569
Charitable activities	5		
Charitable		1,381,373	1,267,123
Other		21,350	-
<b>Total</b>		<b>1,406,309</b>	<b>1,267,692</b>
 <b>NET INCOME</b>		<b>174,197</b>	<b>190,519</b>
 <b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>		<b>5,462,765</b>	<b>5,272,246</b>
 <b>TOTAL FUNDS CARRIED FORWARD</b>		<b>5,636,962</b>	<b>5,462,765</b>

The notes form part of these financial statements

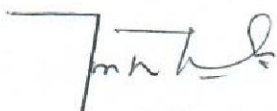


UNIVERSAL PRAYER GROUP MINISTRY

Balance Sheet  
31 March 2022

	Notes	31.3.22 Unrestricted fund £	31.3.21 Total funds £
<b>FIXED ASSETS</b>			
Tangible assets	10	9,399,265	9,401,285
Investments	11	30,000	27,000
		<hr/>	<hr/>
		9,429,265	9,428,285
<b>CURRENT ASSETS</b>			
Debtors	12	88,421	83,764
Prepayments and accrued income		24,104	12,099
Cash at bank		482,708	438,834
		<hr/>	<hr/>
		595,233	534,697
<b>CREDITORS</b>			
Amounts falling due within one year	13	(308,908)	(248,009)
		<hr/>	<hr/>
<b>NET CURRENT ASSETS</b>		286,325	286,688
		<hr/>	<hr/>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		9,715,590	9,714,973
<b>CREDITORS</b>			
Amounts falling due after more than one year	14	(4,078,628)	(4,252,208)
		<hr/>	<hr/>
<b>NET ASSETS</b>		5,636,962	5,462,765
		<hr/>	<hr/>
<b>FUNDS</b>	18		
Unrestricted funds		5,636,962	5,462,765
		<hr/>	<hr/>
<b>TOTAL FUNDS</b>		5,636,962	5,462,765
		<hr/>	<hr/>

The financial statements were approved by the Board of Trustees and authorised for issue on 25 November 2022 and were signed on its behalf by:



Mr Emmanuel Oloke - Trustee



Dr Kojo Menyah - Trustee

The notes form part of these financial statements

UNIVERSAL PRAYER GROUP MINISTRY

Cash Flow Statement  
for the Year Ended 31 March 2022

	Notes	31.3.22 £	31.3.21 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	<u>401,079</u>	<u>309,039</u>
Net cash provided by operating activities		<u>401,079</u>	<u>309,039</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		(76,033)	(41,577)
Purchase of fixed asset investments		(3,000)	-
Sale of fixed asset investments		-	27,000
Net cash used in investing activities		<u>(79,033)</u>	<u>(14,577)</u>
<b>Cash flows from financing activities</b>			
Capital repayments in year		<u>(278,172)</u>	<u>(11,381)</u>
Net cash used in financing activities		<u>(278,172)</u>	<u>(11,381)</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>43,874</u>	<u>283,081</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>438,834</u>	<u>155,753</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u>482,708</u></u>	<u><u>438,834</u></u>

The notes form part of these financial statements



# UNIVERSAL PRAYER GROUP MINISTRY

## Notes to the Cash Flow Statement for the Year Ended 31 March 2022

### 1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.22	31.3.21
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	174,197	190,519
Adjustments for:		
Depreciation charges	78,053	78,558
Decrease/(increase) in debtors	95,863	(8,605)
Increase in creditors	52,966	48,567
Net cash provided by operations	<u>401,079</u>	<u>309,039</u>

### 2. ANALYSIS OF CHANGES IN NET DEBT

	At 1.4.21	Cash flow	At 31.3.22
	£	£	£
<b>Net cash</b>			
Cash at bank	<u>438,834</u>	<u>43,874</u>	<u>482,708</u>
	<u>438,834</u>	<u>43,874</u>	<u>482,708</u>
<b>Debt</b>			
Hire purchase and finance leases	(57,225)	11,382	(45,843)
Debts falling due within 1 year	(146,274)	-	(146,274)
Debts falling due after 1 year	<u>(4,194,983)</u>	<u>162,198</u>	<u>(4,032,785)</u>
	<u>(4,398,482)</u>	<u>173,580</u>	<u>(4,224,902)</u>
<b>Total</b>	<u><u>(3,959,648)</u></u>	<u><u>217,454</u></u>	<u><u>(3,742,194)</u></u>

The notes form part of these financial statements

Notes to the Financial Statements  
for the Year Ended 31 March 2022

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Allocation and apportionment of costs**

Costs are allocated and apportioned to the various categories of expenditure on the following basis:

- i. Costs that relate solely to one activity are allocated to that activity.
- ii. Costs that relate to more than one activity are split between the activities, based on the estimated usage attributable to each activity. In the case of staff costs, the allocation is based on estimated staff time attributed to each activity.
- iii. Costs that are common to all activities are categorised as support costs.

Support costs, comprising management and administration, finance and property & facilities are apportioned to activities on the basis set out in the notes to the financial statement.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

**Taxation**

The charity is exempt from tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Pension costs and other post-retirement benefits**

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.



Notes to the Financial Statements - continued  
for the Year Ended 31 March 2022

**2. DONATIONS AND LEGACIES**

	31.3.22	31.3.21
	£	£
Tithes, offerings & donations	1,120,968	1,060,303
Gift aid	209,090	217,334
Grants	54,768	122,845
	<u>1,384,826</u>	<u>1,400,482</u>

Grants received, included in the above, are as follows:

	31.3.22	31.3.21
	£	£
Other grants	<u>54,768</u>	<u>122,845</u>

**3. OTHER TRADING ACTIVITIES**

	31.3.22	31.3.21
	£	£
Conferences & Camp meetings	40,325	-
Fundraising	20,158	8,579
Hall hire & rentals	83,157	1,800
Rent receivable	28,000	28,000
	<u>171,640</u>	<u>38,379</u>

**4. RAISING FUNDS**

**Raising donations and legacies**

	31.3.22	31.3.21
	£	£
Conferences & camp meetings	3,059	-
Media, CDs & Resources	527	569
	<u>3,586</u>	<u>569</u>

# UNIVERSAL PRAYER GROUP MINISTRY

## Notes to the Financial Statements - continued for the Year Ended 31 March 2022

### 5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Charitable	<u>780,529</u>	<u>600,844</u>	<u>1,381,373</u>

### 6. SUPPORT COSTS

	Management £	Finance £	Information technology £
Charitable	<u>265,981</u>	<u>153,949</u>	<u>1,391</u>
	Human resources £	Governance costs £	Totals £
Charitable	<u>140,221</u>	<u>39,302</u>	<u>600,844</u>

### 7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

#### Trustees' expenses

Trustees' expenses paid during the year was £Nil (Year ended 31 March 2021 - £Nil)

### 8. STAFF COSTS

	31.3.22 £	31.3.21 £
Wages and salaries	436,524	434,328
Social security costs	46,888	40,722
Other pension costs	7,761	7,029
	<u>491,173</u>	<u>482,079</u>

The average monthly number of employees during the year was as follows:

	31.3.22	31.3.21
Charitable and pastoral	-	7
Support and administration	-	6
	<u>-</u>	<u>13</u>

No employees received emoluments in excess of £60,000.



Notes to the Financial Statements - continued  
for the Year Ended 31 March 2022

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

Unrestricted  
fund  
£

**INCOME AND ENDOWMENTS FROM**

Donations and legacies

1,400,482

Other trading activities

38,379

Other income

19,350

**Total**

1,458,211

**EXPENDITURE ON**

Raising funds

569

**Charitable activities**

Charitable

1,267,123

**Total**

1,267,692

**NET INCOME**

190,519

**RECONCILIATION OF FUNDS**

Total funds brought forward

5,272,246

**TOTAL FUNDS CARRIED FORWARD**

5,462,765

10. TANGIBLE FIXED ASSETS

	Freehold property £	Short leasehold £	Plant and machinery £
<b>COST</b>			
At 1 April 2021	9,325,793	110,859	1,481,346
Additions	-	-	63,321
At 31 March 2022	9,325,793	110,859	1,544,667
<b>DEPRECIATION</b>			
At 1 April 2021	345,069	4,530	1,277,212
Charge for year	-	-	53,491
At 31 March 2022	345,069	4,530	1,330,703
<b>NET BOOK VALUE</b>			
At 31 March 2022	8,980,724	106,329	213,964
At 31 March 2021	8,980,724	106,329	204,134

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2022

10. TANGIBLE FIXED ASSETS - continued

	Fixtures and fittings £	Motor vehicles £	Totals £
<b>COST</b>			
At 1 April 2021	107,309	117,431	11,142,738
Additions	12,712	-	76,033
At 31 March 2022	120,021	117,431	11,218,771
<b>DEPRECIATION</b>			
At 1 April 2021	43,993	70,649	1,741,453
Charge for year	15,206	9,356	78,053
At 31 March 2022	59,199	80,005	1,819,506
<b>NET BOOK VALUE</b>			
At 31 March 2022	60,822	37,426	9,399,265
At 31 March 2021	63,316	46,782	9,401,285

11. FIXED ASSET INVESTMENTS

	31.3.22 £	31.3.21 £
Other	30,000	27,000

There were no investment assets outside the UK.

Investments (neither listed nor unlisted) were as follows:

	31.3.22 £	31.3.21 £
Investments and projects	30,000	27,000

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22 £	31.3.21 £
Other debtors	14,444	28,794
Gift aid receivable	73,977	54,970
	88,421	83,764



Notes to the Financial Statements - continued  
for the Year Ended 31 March 2022

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.22	31.3.21
	£	£
Bank loans and overdrafts (see note 15)	146,274	146,274
Trade creditors	6,229	5,352
Taxation and social security	148,472	83,154
Other creditors	7,933	13,229
	<u>308,908</u>	<u>248,009</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	31.3.22	31.3.21
	£	£
Bank loans (see note 15)	4,032,785	4,194,983
Hire purchase and finance leases (see note 16)	45,843	57,225
	<u>4,078,628</u>	<u>4,252,208</u>

15. LOANS

An analysis of the maturity of loans is given below:

	31.3.22	31.3.21
	£	£
Amounts falling due within one year on demand:		
Bank loans	<u>146,274</u>	<u>146,274</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>292,548</u>	<u>292,548</u>
Amounts falling due in more than five years:		
Repayable by instalments:		
Bank loans more 5 yr by instal	3,740,237	3,902,435

16. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

	Hire purchase contracts		Finance leases	
	31.3.22	31.3.21	31.3.22	31.3.21
	£	£	£	£
Net obligations repayable:				
Between one and five years	<u>(11,382)</u>	<u>-</u>	<u>57,225</u>	<u>57,225</u>

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2022

**17. SECURED DEBTS**

The following secured debts are included within creditors:

	<b>31.3.22</b>	31.3.21
	£	£
Bank loans	<u><b>4,179,059</b></u>	<u><b>4,341,257</b></u>

The bank loans are secured by fixed charges over the charity's freehold properties.

**18. MOVEMENT IN FUNDS**

	At 1.4.21	Net movement in funds	At 31.3.22
	£	£	£
<b>Unrestricted funds</b>			
General fund	5,462,765	174,197	5,636,962
<b>TOTAL FUNDS</b>	<u><b>5,462,765</b></u>	<u><b>174,197</b></u>	<u><b>5,636,962</b></u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	1,580,506	(1,406,309)	174,197
<b>TOTAL FUNDS</b>	<u><b>1,580,506</b></u>	<u><b>(1,406,309)</b></u>	<u><b>174,197</b></u>

**Comparatives for movement in funds**

	At 1.4.20	Net movement in funds	At 31.3.21
	£	£	£
<b>Unrestricted funds</b>			
General fund	5,272,246	190,519	5,462,765
<b>TOTAL FUNDS</b>	<u><b>5,272,246</b></u>	<u><b>190,519</b></u>	<u><b>5,462,765</b></u>



Notes to the Financial Statements - continued  
for the Year Ended 31 March 2022

**18. MOVEMENT IN FUNDS - continued**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	1,458,211	(1,267,692)	190,519
<b>TOTAL FUNDS</b>	<u>1,458,211</u>	<u>(1,267,692)</u>	<u>190,519</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.20 £	Net movement in funds £	At 31.3.22 £
<b>Unrestricted funds</b>			
General fund	5,272,246	364,716	5,636,962
<b>TOTAL FUNDS</b>	<u>5,272,246</u>	<u>364,716</u>	<u>5,636,962</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	3,038,717	(2,674,001)	364,716
<b>TOTAL FUNDS</b>	<u>3,038,717</u>	<u>(2,674,001)</u>	<u>364,716</u>

**19. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2022.

UNIVERSAL PRAYER GROUP MINISTRY

Detailed Statement of Financial Activities  
for the Year Ended 31 March 2022

	31.3.22 £	31.3.21 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Tithes, offerings & donations	1,120,968	1,060,303
Gift aid	209,090	217,334
Grants	54,768	122,845
	<hr/>	<hr/>
	1,384,826	1,400,482
<b>Other trading activities</b>		
Conferences & Camp meetings	40,325	-
Fundraising	20,158	8,579
Hall hire & rentals	83,157	1,800
Rent receivable	28,000	28,000
	<hr/>	<hr/>
	171,640	38,379
<b>Other income</b>		
Sundry receipts	24,040	19,350
	<hr/>	<hr/>
<b>Total incoming resources</b>	1,580,506	1,458,211
<b>EXPENDITURE</b>		
<b>Raising donations and legacies</b>		
Conferences & camp meetings	3,059	-
Media, CDs & Resources	527	569
	<hr/>	<hr/>
	3,586	569
<b>Charitable activities</b>		
Wages	279,621	278,722
Social security	30,374	30,291
Pensions	5,155	4,525
Rates and water	129,167	127,195
Ministry & Outreach & Media	53,427	70,696
Ministerial services	93,108	93,108
Donations to charities	17,080	2,821
Ministry and outreach	41,062	40,901
Music and church choir	11,259	2,620
Training & community projects	-	500
Security services	3,727	1,507
Website, internet & IT	10,396	12,644
Hall hire & refunds	28,100	1,016
Plant and machinery	53,491	51,033
Fixtures and fittings	15,206	15,829
Carried forward	771,173	733,408

This page does not form part of the statutory financial statements



# UNIVERSAL PRAYER GROUP MINISTRY

## Detailed Statement of Financial Activities for the Year Ended 31 March 2022

	31.3.22 £	31.3.21 £
<b>Charitable activities</b>		
Brought forward	771,173	733,408
Motor vehicles	9,356	11,696
	<hr/> 780,529	<hr/> 745,104
<b>Other</b>		
Adverts and publicity	21,350	-
<b>Support costs</b>		
<b>Management</b>		
Insurance	43,893	40,436
Light and heat	17,128	49,702
Telephone	9,488	10,654
Printing and publications	17,889	9,846
Licences and subscriptions	4,963	4,127
Repair, maintenance & cleaning	154,953	66,761
Travel & motor expenses	17,667	13,711
	<hr/> 265,981	<hr/> 195,237
<b>Finance</b>		
Mortgage interest	139,584	138,526
Bank & credit card charges	14,365	14,422
	<hr/> 153,949	<hr/> 152,948
<b>Information technology</b>		
Equipment expensed and rental	1,391	1,793
<b>Human resources</b>		
Wages	127,593	124,946
Social security	10,022	9,762
Pensions	2,606	2,504
	<hr/> 140,221	<hr/> 137,212
<b>Governance costs</b>		
Book keeping and accounting	29,310	30,660
Legal & professional fees	6,492	669
Auditors' remuneration	3,500	3,500
	<hr/> 39,302	<hr/> 34,829
Total resources expended	<hr/> 1,406,309	<hr/> 1,267,692
<b>Net income</b>	<hr/> 174,197	<hr/> 190,519

This page does not form part of the statutory financial statements