

Registered number: 01816116  
Charity number: 290211

---

**KENT ENTERPRISE TRUST**  
**(A Company Limited by**  
**Guarantee and a Charity)**

---

**Trustees' Report and Financial Statements**

**For the Kent Enterprise Trust Year Ended 31 March 2025**

# KENT ENTERPRISE TRUST

## LEGAL AND ADMINISTRATIVE INFORMATION

---

<b>Trustees</b>	Mr R J Chapman
	Mr R C Hoult OBE
	Mrs B A Sims
	Mr K Single
	Mr J A Hooper
<b>Secretary</b>	Mr A E Morris
<b>Charity number</b>	290211
<b>Company number</b>	01816116
<b>Registered office</b>	Kemps Chartered Accountants 42 A High Street Broadstairs Kent CT10 1JT
<b>Independent examiner</b>	Kemps Chartered Accountants 42 A High Street Broadstairs Kent CT10 1JT

---

# KENT ENTERPRISE TRUST

## CONTENTS

---

	<b>Page</b>
Trustees' report	1 - 2
Independent examiner's report	3
Statement of financial activities	4
Balance sheet	5 - 6
Notes to the financial statements	7 - 17

---

# **KENT ENTERPRISE TRUST**

## **TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2025**

---

The trustees, who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (as amended for accounting periods commencing from 1 January 2016).

The charity is registered as a charitable company limited by guarantee constituted under a Memorandum of Association dated 13 November 1984.

The Trustees have given due consideration to the Charity Commission's published guidance on the Public Benefit requirement under the Charities Act 2011.

### **Objectives and Activities**

Following our recent period of review and retrenchment, Kent Enterprise Trust (KET) has made great strides in cementing its product offer and financial sustainability, and we continue to focus on the three key areas of employability, social exclusion, and heritage.

### **Achievements and Performance**

KET continues to deliver first-class community development work to the people of Thanet with particular emphasis on Construction Skills Certification Scheme (CSCS) training, First Aid courses, and our Book Club. CSCS qualifications ensure holders are job-ready to make the most of the opportunities provided by Thanet's current building boom. First Aid courses are offered free to beneficiaries but are also provided as a paid-for service to local businesses as part of our financial sustainability strategy. Book Club is a social inclusion initiative for local people in and around Thanet.

All contracts undertaken have resulted in successful performance, and there have been no shortfalls in funding or claw-backs as a result of non-performance.

### **Financial Review**

Grant funding is mainly through grant-making bodies and service delivery contracts, and our applications for funding target organisations which fund activities in the key areas in which the charity specialises.

The Trustees would also like to express their appreciation to the following funders who have provided support in the current financial year: Albert Hunt Trust, Arnold Clark Community Fund, Austin & Hope Pilkington Trust, Better Community Business Network, Co-op, Forrester Family Trust, Gibbons Family Trust, Kent Community Foundation, Lawson Endowment for Kent, Lawson Trust, National Lottery, Rest Harrow Trust, Tesco, Warburtons, and Woodward Charitable Trust.

### **Reserves Policy**

The company endeavours to keep at least two to three months' running costs in reserve to allow for late receipt of income.

### **Structure, Governance and Management**

The management of the Charity is the responsibility of the trustees who are elected and co-opted under the terms of the Trust deed. The Charity is organised so that the Trustees meet regularly to manage its affairs. Day-to-day responsibility is delegated to the Chief Executive.

### **Funds Held as Custodian**

The company does not act as a custodian trustee for others. All of the assets referred to in the accounts belong to the charity.

Trust assets cannot be disposed of without the consent of the trustees in a regular meeting.

## KENT ENTERPRISE TRUST

Trustees:

Mr R J Chapman  
Mr R C Hoult OBE  
Mrs B A Sims  
Mr K Single  
Ms Pauline Smith  
Mr J Hooper

- Chair
- Trustee
- Vice Chair
- Treasurer
- Trustee (resigned 10 October 2024)
- Trustee (joined 16 January 2025)


This report was approved by the Trustees and signed on their behalf by:

Signature:

Name:

Position:

Date:



KEITH SINGLE  
TRUSTEE  
18th August 2025

# KENT ENTERPRISE TRUST

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF KENT ENTERPRISE TRUST

---

I report to the trustees on my examination of the financial statements of Kent Enterprise Trust (the charity) for the year ended 31 March 2025.

### Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

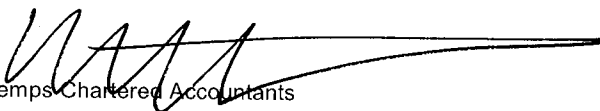
Having satisfied myself that the financial statements of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

### Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Kemps Chartered Accountants

42A High Street  
Broadstairs  
Kent  
CT10 1JT

Dated: 29/18/2025

# KENT ENTERPRISE TRUST

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2025

		Restricted funds 2025 £	Total 2025 £	Total 2024 £
	Notes			
<b><u>Income from:</u></b>				
Donations and legacies	3	81,799	81,799	104,432
Other income	4	1,047	1,047	9,064
<b>Total income</b>		82,846	82,846	113,496
<b><u>Expenditure on:</u></b>				
Charitable activities	5	82,792	82,792	113,315
<b>Net income/(expenditure) for the year/Net movement in funds</b>		55	55	181
Fund balances at 1 April 2024		1,807	1,807	1,626
<b>Fund balances at 31 March 2025</b>		1,862	1,862	1,807

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# KENT ENTERPRISE TRUST

## BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	£	2024 £	£
<b>Fixed assets</b>					
Tangible assets	10				
Investments			720		2,904
			-		-
			<u>720</u>		<u>2,904</u>
<b>Current assets</b>					
Debtors	11	26,849		773	
Cash at bank and in hand		16,777		37,883	
		<u>43,626</u>		<u>38,656</u>	
<b>Creditors: amounts falling due within one year</b>	12	42,484		39,755	
Net current liabilities			(1,142)		(1,097)
<b>Total assets less current liabilities</b>			<u>1,862</u>		<u>1,807</u>
<b>Creditors: amounts falling due after more than one year</b>			-		-
<b>Net assets</b>			<u>1,862</u>		<u>1,807</u>
<b>Income funds</b>					
Restricted funds	13		1,862		1,807
			<u>1,862</u>		<u>1,807</u>



## KENT ENTERPRISE TRUST

### BALANCE SHEET (CONTINUED)

AS AT 31 MARCH 2025

---

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2025.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 18th August 2025



Mr K Single  
Trustee

Company Registration No. 01816116

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2025

---

#### 1 Accounting policies

##### Charity information

Kent Enterprise Trust is a private company limited by guarantee incorporated in England and Wales. The registered office is Hereson Family and Community Centre, Lillian Road, Ramsgate, Kent, CT11 7DT, United Kingdom.

##### 1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

##### 1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

##### 1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

##### 1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 MARCH 2025

---

#### 1 Accounting policies

(Continued)

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

#### 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	25% on a straight line basis
Fixtures and Fittings	25% on a straight line basis

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

#### 1.6 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

#### 1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

---

### 1 Accounting policies

(Continued)

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

### 1.8 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 3 Donations and legacies

	Restricted funds	Total	Total
	2025 £	2025 £	2024 £
Donations and grants	81,799	81,799	104,432

### 4 Other income

	Restricted funds	Total
	2025 £	2024 £
Re-charges	1,047	7,363
Realignment of VAT	-	1,701
	1,047	9,064

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

---

### 5 Charitable activities

	2025 £	2024 £
Accountancy	-	-
Health and safety	-	-
Direct project costs	20,171	26,920
	<hr/> 20,171	<hr/> 26,920
Share of support costs (see note 6)	58,852	83,897
Governance	1,800	1,700
Finance costs	1,969	798
	<hr/> 82,792	<hr/> 113,315
<b>Analysis by fund</b>		
Unrestricted funds	-	-
Restricted funds	82,792	113,315
	<hr/> 82,792	<hr/> 113,315

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

### 6 Support costs

	2025 Support costs £	2025 Governance costs £	2024 £
Staff costs (see note 9)	41,002	-	65,477
Depreciation	2,184	-	2,184
Hire of plant and machinery	-	-	-
Rent	-	-	-
Rates	-	-	-
Insurance	852	-	762
Light and heat	-	-	-
Telephone	258	-	342
Postage and stationery	109	-	201
Sundries	266	-	225
Travel	565	-	1,887
Premises repairs	65	-	17
Training	356	-	568
Advertising and marketing	-	-	-
Legal fees and H.R. support	12,132	-	12,033
Hospitality	8	-	60
Computers and software	176	-	141
	<u>58,852</u>	<u>-</u>	<u>83,897</u>
Independent examination	-	1,800	1,700
	<u>58,852</u>	<u>1,800</u>	<u>85,597</u>

### 7 Net movement in funds

	2025 £	2024 £
Net movement in funds is stated after charging		
Depreciation of owned tangible fixed assets	<u>2,184</u>	<u>2,184</u>

### 8 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

Expenses were paid to one or more Trustees during the year totaling £526 (2024: £1,008) for travel and telephone.

# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 9 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2025 Number	2024 Number
Average Monthly Employees	1	1
	1	1

#### Employment costs

	2025 £	2024 £
Wages and salaries	36,293	57,285
Social security costs	850	2,423
Other pension costs	2,900	4,543
Staff bonuses	959	1,226
	41,002	65,477

There were no employees whose annual remuneration was £60,000 or more

Employment costs include re-charges from Thanet Community Development Trust Ltd totaling £8,215

### 10 Tangible fixed assets

	Fixtures and Fittings	Computers	Total
		£	£
<b>Cost</b>			
At 1 April 2024	408	8,328	8,736
Additions	-	-	-
Disposals	-	-	-
At 31 March 2025	408	8,328	8,736
<b>Depreciation and impairment</b>			
At 1 April 2024	102	5,730	5,832
Depreciation charged in the year	102	2,082	2,184
Eliminated on disposal	-	-	-
At 31 March 2025	204	5,730	8,016
<b>Carrying amount</b>			
At 31 March 2025	204	516	720
At 31 March 2024	306	2,598	2,904



# KENT ENTERPRISE TRUST

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

### 11 Debtors

	2025 £	2024 £
<b>Amounts falling due within one year:</b>		
Trade debtors	26,000	-
Other debtors	-	-
VAT	849	773
	<u>26,849</u>	<u>773</u>

### 12 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Bank loans		-	-
Other taxation and social security		390	400
Trade creditors		40,294	37,655
Other creditors		-	-
Deferred income		-	-
Accruals		1,800	1,700
		<u>42,484</u>	<u>39,755</u>

### 13 Funds

The income funds of the charity include the following restricted funds which have been set aside out of unrestricted funds by the trustees:

	Balance at 1 April 2024 £	Movement In the year £	Balance at 31 March 2025 £
Restricted funds	1,807	55	1,862
	<u>1,807</u>	<u>55</u>	<u>1,862</u>

## KENT ENTERPRISE TRUST

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2025

---

#### 14 Related party transactions

There were no disclosable related party transactions during the year or the previous year.

#### 15 Deferred Income

Deferred income relates to grant income received not spent out as projects are either ongoing or not scheduled until the next financial year.

	Brought Forward	Income Released	Income Deferred	Carried Forward
	£	£	£	£
Deferred Income	-	-	-	-
	-	-	-	-

# KENT ENTERPRISE TRUST

## DETAILED STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2025

	2025 £	2024 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Donations	-	5,000
Grants	81,799	99,432
	<u>81,799</u>	<u>104,432</u>
Other income	1,047	7,363
Realignment of VAT	-	1,701
	<u>1,047</u>	<u>9,064</u>
<b>Investment income</b>		
Interest receivable	-	-
<b>Total incoming resources</b>	<u>82,846</u>	<u>113,496</u>
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Direct project costs	20,171	26,920
Wages	36,293	57,285
Social security	850	2,423
Pensions	2,900	4,543
Staff bonuses	959	1,226
Accountancy	-	-
Health and safety	-	-
Bad debts	-	-
	<u>61,173</u>	<u>92,397</u>
<b>Support costs</b>		
Rent	-	-
Rates	-	-
Hire of plant and machinery	-	-
Insurance	852	762
Light and heat	-	-
Telephone	258	342
Postage and stationery	109	201
Sundries	266	225
Subscriptions	-	-
Travel	566	1,887
Premises repairs	65	17
Training	356	568
Advertising and marketing	-	-
Legal fees and H.R. support	12,132	12,033
Hospitality	8	60
Computers and software	176	141
Depreciation	2,184	2,184
	<u>17,850</u>	<u>18,420</u>

This page is not part of the Statutory Accounts

## KENT ENTERPRISE TRUST

### DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2025

Finance	2025	2024
Bank charges	1,969	798
Bank loan interest	-	-
	<u>1,969</u>	<u>798</u>
<b>Governance costs</b>		
Independent examination	<u>1,800</u>	<u>1,700</u>
<b>Total resources expended</b>	<u>(82,792)</u>	<u>(113,915)</u>
<b>Net Income / (expenditure)</b>	<u>55</u>	<u>181</u>