

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

England & Wales · Charity number 287694

Details

Other names ST FRANCIS' COLLEGE TRUST

Status Registered

Legal form Charitable company

Company number [01724197](#)

Registered 1983-07-24

Register [View on the Charity Commission register](#)

Contact

Address Broad House
1 The Broadway
Old Hatfield
Hertfordshire
AL9 5BG

Phone 01462670511

Email LGCEducationalTrust@gmail.com

Activities

Objects: TO PROMOTE AND PROVIDE FOR THE ADVANCEMENT OF EDUCATION OF CHILDREN IN THE UNITED KINGDOM AND ELSEWHERE SUCH EDUCATION TO BE DESIGNED TO GIVE A SOUND CHRISTIAN AND MORAL BASIS TO ALL PUPILS.

Activities: THE COLLEGE OFFERS CARE AND EDUCATION TO GIRLS BETWEEN THE AGES OF THREE AND EIGHTEEN WITHIN THE FRAMEWORK OF THE CHRISTIAN FAITH. BOARDING FACILITIES ARE AVAILABLE.

Classification

- **How:** Provides Services
- **What:** Education/training
- **Who:** Children/young People

Geography

- **Area of benefit:** UNITED KINGDOM
- Hertfordshire

Finances

Period end	Income	Expenditure	Assets	Employees
2024-08-31	£14,537	£6,836	-	-
2023-08-31	£5,424	£12,842	-	-
2022-08-31	£4,181,585	£4,705,739	£1,082,400	83
2021-08-31	£5,434,415	£6,137,750	£1,815,093	110
2020-08-31	£6,103,078	£6,113,550	£4,002,487	113

Trustees

Name	Role	Appointed
ALAN GOODWIN	Chair	
Amanda Jane Aldridge		2019-09-06
EILEEN ISMAY		
GEORGE RITCHIE		2012-06-26
Martin John Dingemans		2017-06-16

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

England & Wales - Charity number 287694

Accounts

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST
(Formerly St Francis' College Trust)
(A Charitable Company Limited by Guarantee)

FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2022

Charity Registered No: 287694
Company Registered No: 01724197

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2022

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THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

The Governors (who are also the charity's trustees and the company's directors) present their report (which, for the purposes of company law, includes the strategic report and the directors' report), together with the financial statements of the charity, for the year ended 31 August 2022. These financial statements have been prepared in accordance with the requirements of the Companies Act 2006, the Charities Act 2011 and the Charities SORP (FRS 102).

REFERENCE AND ADMINISTRATIVE INFORMATION

The company was incorporated in 1983 to assume responsibility for St Francis' College, Letchworth ('the College'), which has been educating girls since 1933. In view of the significant challenges associated with running an independent girls' school in the modern world, the Governors sought and identified a new owner for the College who would safeguard its future and enable it to continue providing the best possible education and opportunities for pupils and staff. On 12 May 2022, the College was sold to a company owned by Amit Mehta and so joined the family of independent schools run by Inspired Learning Group ('ILG'), a specialist provider of independent education in the UK (see www.inspiredlearninggroup.co.uk); more details regarding the sale of the College ('the Sale') are provided below and in the notes to the accounts.

The company's charity registration number is 287694 and its company registration number is 01724197. Its registered office and principal address were Broadway, Letchworth Garden City, Hertfordshire SG6 3PJ but, following the Sale, these were changed to Broad House, 1 The Broadway, Old Hatfield, Hertfordshire AL9 5BG on 16 November 2022.

In consequence of the Sale, the charity changed its name on 3 August 2022, from St Francis' College Trust to The Letchworth Garden City Educational Trust, to make it clear that it was no longer associated with the College.

Governors

The Governors at the date of this report and those who served during the year are as follows:

Mr A W Goodwin* (Chairman)	Miss E Ismay*
Mrs A J Aldridge*	Mr M J Dingemans*
Mrs P J Barlow (resigned 31 December 2021)	Dr S M Richardson
Mrs S J Styles (resigned 31 March 2022)	Mr G D Ritchie*

* Members of the Finance Committee throughout the period

Senior Officers and Professional Advisers

Head*:	Mrs B Goulding
Bursar*:	Ms C Eames
* Transferred to ILG on the sale of the College on 12 May 2022	
Company Secretary:	Miss E Ismay
Principal Bankers:	Barclays Bank PLC, 5/6 High Street, Hitchin, Herts SG5 1BH
Solicitors:	Veale Wasborough Vizards, Narrow Quay House, Narrow Quay, Bristol BS1 4QA
Auditors:	Keelings Limited, Broad House, 1 The Broadway, Hatfield, Herts AL9 5BG

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management

The charity is a company limited by guarantee, with no share capital, and is governed by its Memorandum and Articles of Association.

Organisational Management

Prior to the Sale, the Board of Governors met to set strategy, determine policy and review operations at least three times a year. The Board was assisted by the Finance, Academic and Estates Committees, which were led by Governors and attended by senior College staff and, when appropriate, by professional advisors. The leadership and management of the College was delegated to the Headteacher, supported by the Deputy Headteacher, the Bursar, the Director of Studies, the Head of Sixth Form and the Head of Prep Department (together the 'Senior Leadership Team'). The Governors also met with the Senior Leadership Team during the course of each year, and at an annual 'Away Day' to consider broader issues.

Following the Sale, the Governors meet as and when required to administer the Trust. Once the Governors finish dealing with matters associated with the Sale, they intend to distribute the funds available to them in accordance with the charity's objects and, in due course, to wind up the charity.

Governing Body

The appointment, induction and retirement of Governors are conducted in line with policies approved by the Board in March 2010. Nominations are usually received from Governors; new Governors may be elected at any general meeting and are selected because of the expertise they bring to the Board. New Governors are provided with induction training and all Governors have the opportunity to attend further training and conferences as necessary.

Objects and activities

In accordance with its Memorandum of Association, the purpose of the charity is to promote and provide for the advancement of the education of children in the United Kingdom and elsewhere, such education to be designed to give a sound Christian and moral basis to all children. Following the Sale, the charity is unable to meet its objectives directly and so is looking to amend its articles of association to enable it to make appropriate educational grants and donations.

Objectives for the Year

Within the general framework of its strategic aims, the College's main objectives for the year were to:

- provide high quality teaching to girls aged between three and eighteen, so that they are prepared for the challenges of modern life and are able to contribute to the broader community;
- make its services and facilities available to the wider community; and
- find a new owner for the College with the infrastructure to support and develop the College in a manner that the College was not able to do on its own.

In setting these objectives, the Governors gave appropriate consideration to the Charity Commission's general guidance on public benefit, including that contained in 'Public Benefit: running a charity (PB2)'.

To achieve the first of these objectives, the College:

- sought to improve the quality of the education offered by recruiting and retaining the best available staff, providing all staff with high levels of support and professional training and appraising all staff regularly;
- continued to provide a wide choice of extra-curricular and after-school activities;
- maintained its links with various charities, including the Kanyike Project in Uganda;
- continued to monitor the well-being of pupils and provide pastoral care;
- maintained a high level of communication with all stakeholders; and
- continued to promote the College using a variety of media.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

To achieve the second of these objectives, the College:

- awarded means-tested bursaries; and
- made the College's resources available at favourable rates to state schools and other organisations operating for the benefit of young people.

To achieve the third of these objectives, the Governors identified ILG as the entity most suited to supporting and developing the College in a way that was acceptable to the Governors and successfully concluded a sale to ILG on 12 May 2022.

Principal activity

For nearly 90 years, since its inception in 1933, St Francis' College has faithfully served the needs of its local and wider community, and the Governors are very proud of what they, former governors and the College's senior leadership team and other staff have achieved, particularly during recent, difficult years. The Governors have a strong commitment to providing students with the best possible education and a passion for ensuring that the charity's legacy endures well into the future. The global pandemic impacted pupil numbers, leaving ongoing challenges in the recruitment of international pupils, and the College faced other financial headwinds, including the possible removal of charitable status and the impact of inflation on its cost base. For these reasons, the Governors decided to seek a long term, sustainable solution to continue to enhance the educational experience and facilities provided by the College.

After careful consideration, the Governors decided to entrust the College to ILG, a renowned educational provider. ILG was chosen as the ideal partner for the College due to its shared vision and values and its strong track record in providing world-class education. ILG has a family of twenty independent schools, supporting over 2,500 students across South-East England. It has a capable and experienced team, with an Advisory Board chaired by David Tidmarsh, former head of St Martin's, Northwood, and including Neil Roskilly, a previous Chief Executive of the Independent Schools Association.

To facilitate the new arrangements, on 12 May 2022, the operation of the College, together with all its fixed assets and staff, and certain other assets and liabilities, were transferred to St Francis College Limited, a newly-incorporated company and part of ILG. The transaction values were supported by an independent, qualified surveyor's report, to ensure compliance with the Charities Act 2011. The proceeds of the sale were used first to settle the charity's liabilities; the remaining funds will be used for charitable purposes, in line with the charity's objects.

ILG is working closely with, James Nichols, who succeeded Bronwen Goulding as Head on her retirement at the end of the 2021-22 academic year, and other members of the Senior Leadership Team, to support them in offering students the opportunity to discover and develop their full potential in terms of academic, sporting and creative achievements.

STRATEGIC REPORT

Achievements and performance

Providing high quality teaching and encouraging engagement with the broader community

At the date the College was sold, 320 (2021: 329) pupils were in attendance, of whom 28 (2021: 36) were boarders.

No public examinations were held prior to the Sale in the year under review. In the previous year, the College's academic results underlined its high standard of teaching, with an overall A-level pass rate of 100% and 78% of pupils achieving straight A*/A grades; at GCSE, 73% of grades were 7-9 (or A/A* in the old grading structure). The College's results continued to be well above the national average, with the Times Parent Power ranking the College 13th for A-level results at Girls' Independent Boarding Schools.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

That year was also another outstanding year for university applications, with all students gaining their first-choice places for Higher Education and 25% going to Oxbridge.

During the year under review, pupils took part in a wide range of extra-curricular activities that spanned academic, sport, arts and community endeavours, including participation in the Duke of Edinburgh Award Scheme, which gave pupils an opportunity to serve as volunteers in the local community. Pupils also raised funds for a variety of charities, including the Kanyike Project, which aims to relieve poverty and provide education to children in Uganda.

Providing access to services and facilities for the wider community

Bursaries, scholarships and fee concessions

The charity offered means-tested bursaries to parents who might not otherwise have been able to afford the fees usually charged by the College. However, the charity has no investments or endowments to fund bursaries, so these were necessarily limited. For the period of the year up to the Sale, which comprised just two terms, the charity awarded bursaries to 9 pupils (2021: 11), amounting to £55,440 (2021: £87,547). For the same shorter period, the charity also promoted achievement and access to the College by awarding academic, sports and arts scholarships of £185,347 (2021: £281,631) and by granting fee concessions of £26,668 (2021: £72,264) to parents with more than one child at the College and staff members.

Access to facilities

In the period prior to the Sale, the College's facilities were made available to local state schools and a variety of organisations operating for the benefit of young people. A local state school used the swimming pool, paying a donation to the College, and pupils from other local schools were invited to participate in a variety of events, such as drama and music. Letchworth Baptist Church, the Letchworth & District Scout Group and other local groups used facilities at a reduced rate prior to Covid, but in 2021/22 did not return in the months prior to the Sale.

Future plans

Once the Governors finish dealing with matters associated with the Sale, they intend to distribute the funds available to them in accordance with the charity's objects, and, in due course, to wind up the charity.

Financial review and results for the year

The charity is reporting an operating deficit of £523,000 this year (2021: deficit of £703,000). Reported income fell by £1.25m, to £4.18m, as the College was only owed by the charity for just over two terms during the year; on an annualised basis, income would have been shown to have risen by some £700,000 (9%), due to the pandemic ending and pupil numbers, particularly those boarding, improving, and the previous year's fee discount, in respect of the second lockdown, not being repeated. Annualised operating expenditure also rose, by £840,000 (14%), as a result of across-the-board cost increases. On an annualised basis, the operating deficit for the year would have been £748,500 (2021: £703,000).

As set out in note 8 to the accounts, the charity made a loss of £208,500 on the Sale, the constituents of which were the professional costs of £136,000 associated with the sale and the £73,000 write-down of fixed assets.

After adding the loss on Sale to the reported operating deficit, the charity is showing an overall deficit for the year of £731,500 (2021: £2.19m).

Over the year, cash fell by £143,000, to £983,000, but the previous year's figure was entirely comprised of fees received in advance. The charity ended the year with total assets (which were all net current assets) of £1.08m (2021: net current assets of £190,500 and total assets of £1.8m).

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

Reserves policy

Reserves are that part of a charity's unrestricted funds that is freely available to spend on any of the charity's purposes. Following the Sale, the charity had total assets of £1.08m, all of which constituted Reserves and of which £983,000 (91%) was held in cash.

As the charity is winding down and will not incur any material liabilities in the future, the Governors do not have a policy as regards Reserves.

Investment policy

The Governors have the power to invest the charity's funds as they see fit and have, since the year-end, invested surplus cash in interest-bearing deposits.

Risk Management

Prior to the Sale, with the assistance of the Bursar, the Governors had assessed the major risks to which the College was exposed and satisfied themselves that systems had been established, or that other appropriate measures had been taken, to mitigate those risks, insofar as is reasonably practicable; it was recognised, however, that systems cannot give absolute assurance that risks have been eliminated. Procedures were in place to monitor health, safety, welfare (including safeguarding) and ongoing financial viability, and to implement any recommendations made following internal or external reviews (for example, ISI inspections).

Following the Sale, the Governors are satisfied that the risks to which the charity is exposed are minimal.

Statement of Governors' responsibilities

The Governors are responsible for preparing the Governors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Governors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming resources and their application, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis, unless it is inappropriate (as it is) to presume that the charitable company will continue in operation.

The Governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2022

So far as the Governors are aware:

- there is no relevant audit information (information needed by the charitable company's auditors in connection with their work) of which the charitable company's auditors are unaware, and
- they have taken all the steps that they ought to have taken to make themselves aware of all relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the Board of Governors at its meeting on 12 May 2023 and signed by order of the Board by:

Miss E Ismay
Company Secretary

**INDEPENDENT AUDITORS' REPORT TO
THE MEMBERS OF THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST**

Opinion

We have audited the financial statements of The Letchworth Garden City Educational Trust (the 'Charity') for the year ended 31 August 2022, which comprise the statement of financial activities, the balance sheet, the cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 August 2022 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the section of this report headed 'Our responsibilities for the audit of the financial statements'. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where the Governors (who are also the directors of the Charity for the purposes of company law and its trustees for the purposes of charity law):

- have used the going concern basis of accounting in the preparation of the financial statements when it is not appropriate; or
- have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**INDEPENDENT AUDITORS' REPORT TO
THE MEMBERS OF THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST
(continued)**

Other information

The Governors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' Report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Governors' Report (incorporating the strategic report and the directors' report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' Report.

**INDEPENDENT AUDITORS' REPORT TO
THE MEMBERS OF ST FRANCIS' COLLEGE TRUST
(continued)**

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the Governors

As explained more fully in the Statement of Governors' Responsibilities (set out on pages 5 and 6), the Governors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A fuller description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

**INDEPENDENT AUDITORS' REPORT TO
THE MEMBERS OF ST FRANCIS' COLLEGE TRUST
(continued)**

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Domenico Maurello (Senior Statutory Auditor)
for and on behalf of Keelings Limited
Statutory Auditors, Chartered Tax Advisers
and Chartered Certified Accountants
Broad House
1 The Broadway
Old Hatfield
Hertfordshire AL9 5BG

12 May 2023

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2022

		Unrestricted Funds 2022 £	Restricted Fund 2022 £	Continuing Operations 2022 £	Discontinued Operations 2022	Total 2022 £	Continuing Operations 2021	Discontinued Operations 2021	Total 2021 £
	Note								
INCOME:									
		-	1,950	-	1,950	1,950	-	6,794	6,794
Government grants		-	-			-		72,054	72,054
Charitable activities:									
College fees	3	3,784,202	-	-	3,784,202	3,784,202	-	4,994,127	4,994,127
Other educational activities	3	251,517	-	-	251,517	251,517	-	223,397	223,397
Ancillary trading income	3	72,596	-	-	72,596	72,596	-	111,391	111,391
	4	71,320	-	-	71,320	71,320	-	26,653	26,653
Total incoming resources		4,179,635	1,950	-	4,181,585	4,181,585	-	5,434,415	5,434,415
EXPENDITURE:									
Charitable activities:									
College operating costs	7	4,702,453	3,286	12,964	4,692,775	4,705,739	12,964	6,124,786	6,137,750
Total expenditure		4,702,453	3,286	12,964	4,692,775	4,705,739	12,964	6,124,786	6,137,750
NET OPERATING (DEFICIT) c/fwd		(522,818)	(1,336)	(12,964)	(511,190)	(524,154)	(12,964)	(690,371)	(703,335)

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2022

		Unrestricted Funds 2022 £	Restricted Fund 2022 £	Continuing Operations 2022 £	Discontinued Operations 2022 £	Total 2022 £	Continuing Operations 2021	Discontinued Operations 2021	Total 2021 £
	Note								
NET OPERATING (DEFICIT) b/fwd		(522,818)	(1,336)	(12,964)	(511,190)	(524,154)	(12,964)	(690,371)	(703,335)
Gain on revaluation of investment property		-	-	-	-	-	-	175,000	175,000
Write-down of other tangible fixed assets		-	-	-	-	-	-	(1,659,059)	(1,659,059)
Loss on sale of College	8	(208,538)	-	-	(208,538)	(208,538)	-	-	-
NET (DEFICIT) FOR THE YEAR		(731,357)	(1,336)	<u>(12,964)</u>	<u>(719,729)</u>	(732,693)	<u>(12,964)</u>	<u>(2,174,430)</u>	(2,187,394)
Funds brought forward 1 September 2021		1,813,757	1,336			1,815,093			4,002,487
Funds carried forward 31 August 2022	14	<u>1,082,400</u>	<u>-</u>			<u>1,082,400</u>			<u>1,815,093</u>

The notes on pages 13 to 28 form part of these financial statements

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

(COMPANY NUMBER: 01724197)

BALANCE SHEET AS AT 31 AUGUST 2022

	Notes	2022 £	£	2021 £	£
FIXED ASSETS					
Tangible assets	9		-		2,237,380
CURRENT ASSETS					
Residential property for sale		-		875,000	
Debtors	10	181,685		103,797	
Cash at bank and in hand		982,790		1,126,088	
		<u>1,164,475</u>		<u>2,104,885</u>	
CREDITORS: Amounts falling due within one year	11	<u>82,075</u>		<u>1,914,481</u>	
NET CURRENT ASSETS			<u>1,082,400</u>		<u>190,404</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>1,082,400</u>		<u>2,427,784</u>
CREDITORS: Amounts falling due after more than one year	12		-		612,690
			<u>1,082,400</u>		<u>1,815,093</u>
FUNDS OF THE CHARITY:					
Restricted funds	15		-		1,336
Unrestricted funds	15		1,082,400		984,443
Fair value reserve	15		-		829,314
TOTAL FUNDS	15		<u>1,082,400</u>		<u>1,815,093</u>

Approved by the Board on 12 May 2023 and signed on its behalf by:

AW Goodwin - Chairman of Governors

A Aldridge - Governor

The notes on pages 16 to 28 form part of these financial statements

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

	2022	2021
	£	£
Cash flows from operating activities		
Net movement in funds	(732,693)	(2,187,394)
Interest payable	34,582	10,703
Depreciation	23,175	96,866
Gain in investment property valuation	-	(175,000)
Write-down of fixed assets	-	1,659,059
Loss on sale of tangible fixed assets	64,736	-
Decrease in debtors	99,377	34,315
(Decrease) increase in creditors	<u>(2,073,018)</u>	<u>541,290</u>
	<u>(1,851,148)</u>	<u>2,167,233</u>
Cash (absorbed) by operating activities	(2,583,841)	(20,161)
Cash flows from investing activities		
Purchase of tangible fixed assets	(100,530)	(63,643)
Sale of residential property	875,000	
Sale of St Francis' College	<u>2,072,736</u>	<u>-</u>
Net cash generated from/(used) by investing activities	2,847,206	(63,643)
Cash flows from financing activities		
Bank loan repayments	(372,081)	(87,741)
Interest	<u>(34,582)</u>	<u>(10,703)</u>
Net cash used by financing activities	<u>(406,663)</u>	<u>(98,444)</u>
Change in cash in year	(143,298)	(182,248)
Cash at the beginning of the year	1,126,088	1,308,336
Cash at the end of the year	<u>982,790</u>	<u>1,126,088</u>

The note on page 15 forms part of this cash flow statement

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

NOTES TO THE CASH FLOW STATEMENT

1. ANALYSIS OF CHANGES IN NET FUNDS/(DEBT)

	Balance at 1 September 2021	Cash flow	Balance at 31 August 2022
Net cash			
Cash at bank and in hand	<u>1,126,088</u>	<u>(143,298)</u>	<u>982,790</u>
Debt			
Bank loan:			
Due within 1 year	(88,464)	88,464	-
Due after 1 year	<u>(283,617)</u>	<u>283,617</u>	<u>-</u>
	<u>(372,081)</u>	<u>372,081</u>	<u>-</u>
Total	<u><u>754,007</u></u>	<u><u>228,783</u></u>	<u><u>982,790</u></u>

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. COMPANY INFORMATION

The Letchworth Garden City Educational Trust is a charitable company limited by guarantee and registered in England & Wales as company number 01724197; its registered office is at Broad House, 1 The Broadway, Old Hatfield, Hertfordshire AL9 5BG.

2. ACCOUNTING POLICIES

2.1 Basis of Preparation

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102 (effective 1 January 2019). The charity meets the definition of a public benefit entity set out in FRS 102. Assets and liabilities are measured at their historical cost or transaction value, unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in pounds sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest pound.

2.2 Going concern

As a result of the disposal of the College by the charity on 12 May 2022, the scale of the charity's operations was materially curtailed and the Governors will wind up the charity in due course. Consequently, the charity is no longer a going concern and so the financial statements have not been prepared on the going concern basis; however, no adjustment to any figure was required as a result of this change.

2.3 Significant judgements and estimates

In applying accounting policies, the Governors are required to make judgements, estimates and assumptions that effect the amounts reported as assets and liabilities at the balance sheet date and as revenue and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The judgement with the most significant effect on these financial statements concerns the recoverability of debtors.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

2. ACCOUNTING POLICIES (continued)

2.4 Tangible Fixed Assets

Tangible fixed assets costing more than £1,000 are capitalised at cost, inclusive of any incidental expenses of acquisition. The Governors review the College's fixed assets annually for any indication of impairment and make provisions as necessary. Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life, although no depreciation was provided in the current year as all fixed assets were sold on 12 May 2022:

Long leasehold property	- when preparing the 2017 accounts, the Governors reviewed the residual value of the College's long leasehold property in the light of FRS 102 and determined that it was similar to its net book value. They therefore resolved not to depreciate this asset further, unless this situation changed. Only additions to long leasehold property (and not the property itself) have been depreciated since 1 September 2017.
Improvements to leasehold property	- at rates varying between 4% and 10% on cost
Motor vehicles	- 20% on cost
Fixtures, fittings, furniture and equipment	- at rates varying between 10% and 33% on cost
Computers	- 25% or 33% on cost

2.5 Financial Instruments

The financial assets and financial liabilities of the Charity are all basic financial instruments, as defined by FRS102. Bank loans, hire purchase and finance leases, repayable acceptance fees and fees billed in advance for more than one term are initially recognised at transaction value and measured subsequently at amortised cost. All other financial instruments are initially recognised at transaction value and measured subsequently at their settlement value.

2.6 Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Governors in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The aim and use of each restricted fund is set out in these notes.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

2. ACCOUNTING POLICIES (continued)

2.7 Incoming Resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the performance conditions attached to the income have been satisfied, receipt is probable, and the income receivable can be measured reliably.

Amounts billed for termly fees and extra-curricular activities are recognised as incoming resources when receivable. Amounts received prior to the balance sheet date for subsequent terms are recorded as fees received in advance. Fees receivable are stated after deducting allowances, bursaries and other remissions granted by the College.

2.8 Government Grants

Income from Government grants, being in respect of the Job Retention Scheme, is recognised when the College has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably.

2.9 Resources Expended

Expenditure is recognised when there is a legal or constructive obligation for a payment to a third party, settlement is probable and the amount of the obligation can be measured reliably. Value added tax is not recoverable and is therefore included in the relevant expense.

All expenditure is classified under headings that aggregate all costs related to the category; where costs cannot be attributed directly to particular headings, they are allocated to activities on a basis consistent with the use of the resources.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity. They include the cost of board meetings, Governors' insurance and audit fees.

2.10 Pension Schemes

The charity contributed to the Teachers' Pension Defined Benefits Scheme, which is a multi-employer pension scheme, at rates set by the Scheme Actuary and as advised to the charity by the Scheme Administrator. It is not possible to identify the assets and liabilities that are separately attributable to the College and therefore, in accordance with FRS102, the scheme is accounted for as a defined contribution scheme. Contributions payable for the year, as advised by the Scheme Administrator, are charged to that year's SOFA.

For non-teaching staff, the charity also contributed to individual personal pension schemes. These are all defined contribution schemes. Contributions payable for the year are charged to that year's SOFA.

2.11 Operating Leases

Rent payable under operating leases are charged to the SOFA on a straight line basis over the lease term.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

3. INCOME FROM CHARITABLE ACTIVITIES

	2022 £	2021 £
College fees		
Gross tuition fees	4,051,525	5,454,573
Less: scholarships, bursaries, discounts and allowances	(267,322)	(460,446)
	<u>3,784,202</u>	<u>4,994,127</u>
Other educational activities		
Language, music, dance and other tuition	201,408	199,914
College trips and courses	44,220	19,523
Other activities	5,888	3,961
	<u>251,517</u>	<u>223,397</u>
Ancillary trading income		
Coach, taxis and other pupil travel	46,913	70,151
Exam fees	3,071	5,367
Pupil insurance	2,636	8,592
Registration & entrance fees	12,100	15,756
After-school clubs	2,408	823
Other activities	5,469	10,702
	<u>72,596</u>	<u>111,391</u>

4. ACTIVITIES FOR GENERATING FUNDS

Letting of College facilities	41,608	25,653
Non-repayable acceptance fees and charges for late fees	29,712	1,000
	<u>71,320</u>	<u>26,653</u>

5. EXPENDITURE

The year's net operating deficit is stated after charging:

Depreciation – owned assets	23,175	96,866
Operating lease rentals	36,744	34,495
Auditors' remuneration for audit	7,000	7,000
Auditors' remuneration for other services	11,000	5,000
Bank and other loan interest	34,582	10,703
Governors' liability insurance	964	964

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

6. STAFF COSTS

	2022	2021
	£	£
Salaries and wages	2,242,677	3,156,294
Social security	219,663	306,029
Pension contributions	401,210	529,266
	<u>2,863,550</u>	<u>3,991,588</u>

The average weekly number of employees during the year was as follows:

	2022		2021	
	Individuals	Full-time equivalent	Individuals	Full-time equivalent
Teaching staff	54	42	80	62
Non-teaching staff	29	19	30	20
	<u>83</u>	<u>61</u>	<u>110</u>	<u>82</u>

Save in this paragraph, the figures in this note reflect the fact that the College was sold on 12 May 2022 and all employees transferred to the new owner on that date. Had this not happened, the charity is likely to have reported an average of 110 employees for the year (2021: 110) and total staff costs for the year of £4,098,830 (2021: £3,991,558).

One employee (2021: no employees) received emoluments that fell in the band between £90,000 and £100,000. With respect to this employee, the charity is contributing to a defined benefit pension scheme.

One employee (2021: no employees) received emoluments that fell in the band between £60,000 and £70,000. With respect to this employee, the charity is contributing to a defined contribution pension scheme.

During the year, no remuneration (2021: no remuneration) was paid to Governors. In addition to the Governors, the key management personnel of the College included the Head, the Deputy Head, the Director of Studies, the Head of Sixth Form, the Head of Prep and the Bursar. The aggregate employment payments, including employer's pension contributions, to or for these employees amounted to £393,840 (2021: £483,535).

7. ANALYSIS OF TOTAL RESOURCES EXPENDED

	Staff Costs	Other	Depreciation	2022 Total	2021 Total
	£	£	£	£	£
Charitable activities					
College operating costs					
Teaching	2,250,661	250,537	22,607	2,523,805	3,356,268
Welfare	-	561,862	63	561,925	693,367
Premises	112,200	426,335	442	538,977	727,173
Support	589,163	385,575	63	974,801	1,287,984
Governance	-	106,230	-	106,230	72,958
Total resources expended	<u>2,952,025</u>	<u>1,730,540</u>	<u>23,175</u>	<u>4,705,739</u>	<u>6,137,750</u>

Staff costs include payments of £88,474 (2021: £97,614) to peripatetic and agency staff.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

8. LOSS ON SALE OF COLLEGE

Proceeds received and receivable on sale of St Francis' College	2,250,000
Less:	
Net book value of tangible fixed assets sold	(2,314,736)
Book value of other net assets sold	(8,006)
Legal & professional fees of sale	(135,796)
Loss on sale of College	<u><u>(208,538)</u></u>

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

9. TANGIBLE FIXED ASSETS

	Long Leasehold Land and Property £	Motor Vehicles £	Fixtures, Fittings, Furniture and Equipment £	Computers £	Total £
COST OR VALUATION					
At 1 September 2021	3,674,785	97,584	1,570,125	388,662	5,731,156
Additions	-	-	2,736	97,794	100,530
Disposals	<u>(3,674,785)</u>	<u>(97,584)</u>	<u>(1,572,861)</u>	<u>(486,456)</u>	<u>(5,831,686)</u>
At 31 August 2022	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
DEPRECIATION					
At 1 September 2021	1,437,404	97,584	1,570,125	388,662	3,493,775
Charge for year	-	-	631	22,544	23,175
Depreciation on disposal	<u>(1,437,404)</u>	<u>(97,584)</u>	<u>(1,570,756)</u>	<u>(411,206)</u>	<u>(3,516,950)</u>
At 31 August 2022	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET BOOK VALUE					
At 31 August 2022	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
At 31 August 2021	<u>2,237,381</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,237,381</u>

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

10. DEBTORS

	2022	2021
	£	£
Debtors re fees and lettings	4,421	24,462
Prepayments and accrued income	-	79,335
Due from buyer of College	177,265	-
	<u>181,685</u>	<u>103,797</u>

11. CREDITORS: Amounts falling due within one year

	2022	2021
	£	£
Bank loan	-	88,464
Trade creditors	25,173	237,497
Fees received in advance	-	1,280,036
Repayable acceptance fees	-	26,695
Social security and other taxes	-	74,313
Other creditors	-	59,003
Accrued expenses	56,903	148,473
	<u>82,075</u>	<u>1,914,481</u>

The College received acceptance fees when pupils joined and these were repayable when they left. Acceptance fees that were held for pupils who have left, or who were expected to leave before the next balance sheet date, were included within creditors falling due within one year, with the balance shown as repayable after one year. All such balances at 12 May 2022 were transferred to the new owner on the sale of the College.

Following the sale of the College, the bank loan was repaid and other creditors paid.

12. CREDITORS: Amounts falling due after more than one year

	2022	2021
	£	£
Bank loan	-	283,617
Repayable acceptance fees	-	295,838
Fees received in advance	-	33,235
	<u>-</u>	<u>612,690</u>

Following the sale of the College, the bank loan was repaid and the liabilities for repayable acceptance fees and fees received in advance were transferred to the new owner.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

13. FEES RECEIVED IN ADVANCE

Fees received in advance comprise the following:

	2022	2021
	£	£
Fees received in respect of the next academic year	-	1,280,036
Fees received in respect of subsequent academic years	-	33,235
	<u>-</u>	<u>1,313,271</u>

Fees in advance related only to pupils remaining at the College; the liability for these at 12 May 2022 was transferred to the new owner.

14. BANK LOANS, HIRE PURCHASE AGREEMENTS AND FINANCE LEASES

The charity's borrowings matured as follows:

	2022	2021
	£	£
In less than one year	-	88,464
In more than one year but less than two years	-	91,154
In more than two years but less than five years	-	192,463
After five years	-	-
	<u>-</u>	<u>372,081</u>

Bank borrowings were secured on the College's assets and were repaid in full on 12 May 2022, when the College was sold.

15. STATEMENT OF FUNDS

	Unrestricted Funds £	Restricted Funds £	Total £
Fund balances at 31 August 2022 were represented by:			
Tangible fixed assets	-	-	-
Current assets	1,164,475	-	1,164,475
Creditors due within one year	(82,075)	-	(82,075)
Creditors due after one year	-	-	-
	<u>1,082,400</u>	<u>-</u>	<u>1,082,400</u>

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

15. STATEMENT OF FUNDS (continued)

	Balance at 1 September 2021 £	Incoming Resources £	Realised on sale £	Resources Expended £	Loss on sale of business £	Balance at 31 August 2022 £
Unrestricted funds	984,443	4,179,635	829,314	4,702,453	208,538	1,082,400
	829,314	-	(829,314)	-	-	-
Restricted funds:						
Equipment Fund	1,336	1,950	-	3,286	-	-
	1,336	1,950	-	3,286	-	-
Total funds	1,815,093	4,181,585	-	4,705,739	208,538	1,082,400

The Equipment Fund was comprised of donations and grants received to purchase specific items of equipment. If there was no restriction on how or where the equipment is to be used, then, once the purchase had been made, the cost of the equipment was transferred to unrestricted funds. On the sale of the College, the balance of the fund of £1,336 that was represented by unspent cash was transferred to the new owner, subject to the same restrictions.

16. TAXATION

The company is a registered charity and is exempt from taxation on income arising from charitable activities; thus no liability for taxation has arisen during the year.

17. COMMITMENTS UNDER OPERATING LEASES

Annual commitments under non-cancellable operating leases are as follows:

	2022 £	2021 £
Expiring:		
- within one year	-	6,043
- between two and five years	-	2,994
	-	9,037

On the sale of the College on 12 May 2022, responsibility for these leases transferred to the new owner.

18. LEGAL STATUS OF THE CHARITY

The charity is a company limited by guarantee and has no share capital. The liability of each member, in the event of a winding-up, is limited to £1.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

19. PENSION SCHEMES

The charity participated in the Teachers' Pension Scheme (England and Wales) ('the TPS') for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £368,407 (2021: £505,433). At the year-end, £16,494 (2021: £58,235) was owed in respect of this scheme.

The TPS is an unfunded, multi-employer, defined benefits pension scheme governed by the Teachers' Pensions Regulations 2010 and, from 1 April 2014, the Teachers' Pension Scheme Regulations 2014. Members contribute on a 'pay as you go' basis, with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid from public funds provided by Parliament.

To comply with legislation, employees who did not already participate in a workplace pension scheme were enrolled automatically into a new group personal pension plan on 1 May 2014. This scheme is a defined contribution scheme and employees have the right to opt out of it. Contributions to this scheme and to other defined contribution schemes are held in funds administered independently by insurance companies.

The charity's total pension contributions payable for the year were £384,715 (2021: £529,266). At the balance sheet date, the charity owed pension contributions of £16,494 (2021: £58,937).

During the year, prior to the Sale, notice was given to the TPS that the College would leave this scheme on 31 August 2022. From that date, teaching staff would be offered membership of a defined contribution pension scheme.

20. ULTIMATE CONTROLLING PARTY

The charity is controlled by the Governors.

21. RELATED PARTY TRANSACTIONS

No remuneration or expenses was paid to any Governor during the year, but the charity did pay £964 (2021: £964) for Governors' indemnity insurance. During the year, one Governor (2021: one) was charged tuition fees of £18,450 (2021: £33,318), on the same terms as other parents. Two members (2021: two) of the Senior Leadership Team were charged tuition fees totalling £24,412 (2021: £18,138), after receiving the usual discounts available to staff members and scholarships.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

22. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Restricted Fund £	Total 2021 £
INCOME:			
Donations	-	6,794	6,794
Government Grants	-	72,054	72,054
Charitable activities:			
College fees	4,994,127	-	4,994,127
Other educational activities	223,397	-	223,397
Ancillary trading income	111,391	-	111,391
Other trading activities	26,653	-	26,653
Interest receivable	-	-	-
	<u>5,355,568</u>	<u>78,847</u>	<u>5,434,415</u>
EXPENDITURE:			
Charitable activities:			
College operating costs	6,058,903	78,847	6,137,750
Total expenditure	<u>6,058,903</u>	<u>78,847</u>	<u>6,137,750</u>
Gain on revaluation of investment property	175,000	-	175,000
Write-down of other tangible fixed assets	(1,659,059)	-	(1,659,059)
NET (EXPENDITURE)/INCOME			
(including property revaluation and fixed asset	(2,187,394)	-	(2,187,394)
Funds brought forward 1 September 2020	4,001,151	1,336	4,002,487
Funds carried forward 31 August 2021	<u>1,813,757</u>	<u>1,336</u>	<u>1,815,093</u>

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

23. FINANCIAL INSTRUMENTS

	2022	2021
Financial liabilities measured at amortised cost	<u>-</u>	<u>727,849</u>
Interest on financial liabilities measured at amortised cost	<u>34,582</u>	<u>10,703</u>

Financial instruments measured at amortised cost comprise bank loans, repayable acceptance fees and fees billed in advance for terms other than the imminent one.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

Schedules to the Balance Sheet as at 31 August 2022

CURRENT ASSETS

Debtors

Owed for fees & lettings		
Pre-summer term	116,910.33	
Less: bad debt provision against pre Summer debtors	<u>(112,489.03)</u>	
(received post-year-end)	<u>4,421.30</u>	4,421

Due from ILG

Deferred payment (including minor error on initial completion payment)	305,100.00	
Gross owed per final completion statement	<u>(207,587.56)</u>	
	97,512.44	

Paid post 31/8 by ILG	51,518.77	
Net amounts received into charity bank account after Sale but belonging to ILG	<u>45,993.67</u>	
	<u>97,512.44</u>	
Less: restricted fund transferred to buyer		(1,336.00)

Add:	Unpaid summer term debtors	79,336.07	
	Summer term fees received by ILG	16,007.70	
	Receipt re Tony Iwediebo received by Trust but wrongly treated as due to ILG in completion a/cs	5,234.65	
Less:	Fee ledger credit balance due to ILG	<u>(19,489.80)</u>	
		<u>177,265.06</u>	177,265

Debtors		181,685
---------	--	---------

Cash at bank

Barclays current account	<u>982,789.66</u>	982,790
		<u>1,164,476</u>

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

Schedules to the Balance Sheet as at 31 August 2022

CREDITORS DUE WITHIN ONE YEAR

Trade creditors

Purchase ledger balances

Affixxius Films	513.04
British United Education Services	1,875.00
CHE Intercultural Exchange	1,738.50
Hopeland Enterprise	922.50
Scholastic	104.79
The Way to the UK	1,738.50
UKEI	625.00
Viking	92.40
Zani Antonella	1,098.00
	<u>8,707.73</u>

Fee ledger credit balances

Brian Barso - cash April 22 credit £583.29	4,583.29
Lydia Alden - summer 22 credit	294.00
Leah Ditcham - re cyber insurance claim	3,445.80
Lee Gladman	230.00
Tim Haywood	746.00
Katya Khalilova	106.00
Sy Que Vo	7,060.00
Xiaowei Shen	19,489.80

Less: due to ILG (cyber insurance claim)

Xiaowei Shen	<u>(19,489.80)</u>
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16,465.09

25,172.82

25,173

Accruals

JHK re audit & accountancy

Final completion statement (£3,500 plus Vat)	4,200.00
Bookkeeping (£1,500 plus Vat)	1,800.00
Audit & accounts (£10,000 plus Vat)	<u>12,000.00</u>

18,000.00

First Actuarial re Teachers pension

17,434.80

Veale Wasborough Vizards - various

1,478.15

Crane & Staples

1,800.00

Interm IT - old invoice 1 April 22 to 12 May 22

210.50

Arrears of pension contributions - Debra Bassnett

16,494.42

Agency commissions

2,549.67

Refund from Hettle Andrews re insurance

(1,064.14)

56,903.40

56,903

82,076

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

England & Wales - Charity number 287694

Accounts

ST FRANCIS' COLLEGE TRUST
(A Charitable Company Limited by Guarantee)

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2021

Charity Registered No: 287694
Company Registered No: 01724197

ST FRANCIS' COLLEGE TRUST

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2021

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ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

The Governors (who are also the charity's trustees and the company's directors) present their report (which, for the purposes of company law, includes the strategic report and the directors' report), together with the financial statements of the charity, for the year ended 31 August 2021. These financial statements have been prepared in accordance with the requirements of the Companies Act 2006, the Charities Act 2011 and the Charities SORP (FRS 102).

REFERENCE AND ADMINISTRATIVE INFORMATION

The company was incorporated in 1983 and has been responsible for the College since then; however, the College has been educating girls since 1933.

The company's charity registration number is 287694 and its company registration number is 01724197. Its registered office and principal address is Broadway, Letchworth Garden City, Hertfordshire SG6 3PJ.

Governors

The Governors at the date of this report and those who served throughout the year are as follows:

Mr A W Goodwin* (Chairman)	Dr S M Richardson
Mrs P J Barlow (Resigned 31 December 2021)	Mr G D Ritchie*
Mr M J Dingemans*	Mrs A J Aldridge*
Miss E Ismay*	
Mrs S J Styles (Resigned 31 March 2022)	

* Members of the Finance Committee throughout the period

Senior Officers and Professional Advisers

Head:	Mrs B Goulding
Bursar:	Ms C Eames
Company Secretary:	Miss E Ismay
Principal Bankers:	Barclays Bank PLC, 5/6 High Street, Hitchin, Herts SG5 1BH
Solicitors:	Veale Wasborough Vizards, Narrow Quay House, Narrow Quay, Bristol BS1 4QA
Auditors:	Keelings Limited, Broad House, 1 The Broadway, Hatfield, Herts AL9 5BG

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

Structure, governance and management

The College is a company limited by guarantee, with no share capital, and is governed by its Memorandum and Articles of Association.

Organisational Management

The Board of Governors meets to set strategy, determine policy and review operations at least three times a year. The Board is assisted by the Finance, Academic and Estates Committees, which are led by Governors and attended by senior College staff and, occasionally, by professional advisors. The leadership and management of the College is delegated to the Headteacher, supported by the Deputy Headteacher, the Bursar, the Director of Studies, the Head of Sixth Form and the Head of Prep Department (together the Senior Leadership Team). The Governors also meet with the Senior Leadership Team during the course of each year and at an annual 'Away Day' to consider broader issues.

Governing Body

The appointment, induction and retirement of governors are conducted in line with policies approved by the Board in March 2010. Nominations are usually received from Governors or the College's senior managers; new Governors may be elected at any general meeting and are selected because of the expertise they bring to the Board. All Governors receive an extensive information pack giving them information about the College, its governance, management and policies. New Governors are also provided with induction training and all Governors have the opportunity to attend further training and conferences as necessary. The College is a member of the Association of Governing Bodies of Independent Schools (AGBIS) and draws on guidance issued by that body.

Children of six of the governors serving during the year were educated at the College and two daughters of another Governor attended the College during the year.

Objects and activities

In accordance with its Memorandum of Association, the object of the College is to promote and provide for the advancement of the education of children in the United Kingdom and elsewhere, such education to be designed to give a sound Christian and moral basis to all children.

The College is a charitable company that seeks to benefit the public by the provision of a stimulating education, based on Christian values, which enables young women to thrive in an ever-changing global environment. The College aims to develop intellectually creative minds through a rigorous and supportive educational experience, whilst providing every pupil with close individual care. Our community aims to value the unique contribution of each person and to promote social responsibility, self-esteem and self-development.

Objectives for the Year

Within the general framework of its strategic aims, the College's main objectives for the year were to:

- provide high quality teaching to girls aged between three and eighteen, so that they are prepared for the challenges of modern life and are able to contribute to the broader community; and
- make its services and facilities available to the wider community.

In setting these objectives, the Governors gave appropriate consideration to the Charity Commission's general guidance on public benefit.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

To achieve the first of these objectives, the College:

- sought to improve the quality of the education offered by recruiting and retaining the best available staff, providing all staff with high levels of support and professional training and appraising all staff regularly;
- increased the frequency of pupil assessments and reporting to parents;
- continued to provide a wide choice of extra-curricular and after-school activities extending this provision further;
- maintained its links with the Kanyike Project in Uganda; visits to Unison World School in India were not possible due to the Corona Virus pandemic;
- continued to monitor the well-being of pupils and provide pastoral care;
- maintained a high level of communication with all stakeholders; and
- expanded and improved the promotion of the College through a bespoke video.

To achieve the second of these objectives, the College:

- awarded means-tested bursaries; and
- identified and acted on opportunities to make the College's resources available to state schools and other organisations operating for the benefit of young people.

STRATEGIC REPORT

Achievements and performance

Providing high quality teaching and encouraging engagement with the broader community

During the year 329 (2020: 373) pupils attended the College, of whom 36 were boarders (2020: 56).

Teaching staff took part in regular INSET training and CPD to ensure teaching was of the highest standard and reflected best practice. Academic results underline the standard of teaching; the overall A level pass rate was 100% (2020: 100%), with 78% (2020: 60%) of pupils achieving straight A*/A grades. At GCSE, 73% (2020: 73%) of grades were 7-9 (or A/A* in the old grading structure). The College's results continue to be well above the national average. Times Parent Power ranked the College 13 for Girls' Independent Boarding Schools for A levels.

Pupils took part in a wide range of extra-curricular activities that spanned academic, sport, arts and community endeavours. These included participation in the Duke of Edinburgh Award Scheme, which gave pupils an opportunity to serve as volunteers in the local community. Pupils also raised funds for a variety of charities, which included the Kanyike Project (which aims to relieve poverty and provide education to children in Uganda).

The College switched seamlessly to remote learning when the global pandemic forced a nationwide lockdown and continued to provide uninterrupted education during the restrictions of 2020-2021. Staff and pupils successfully ran a full timetable of lessons, co-curricular and extra-curricular provision.

It was another outstanding year for University applications, with 100 % of our students gaining their first choice places for Higher Education. 25% of this cohort went to Oxbridge. Our Sixth Form have gone on to study a wide range of subjects, including Medicine, Law and Engineering, at prestigious universities, including LSE, Warwick, Durham, UCL and Manchester.

Pupils have also had considerable success at national competition level, in Science Olympiads and UKMT Maths Challenges, as well as LAMDA and ABRSM examinations. They have worked alongside the University of Hertfordshire on genuine primary research into antibiotics in the soil. The Year 11 and 12 cohort have been directly involved in academic research, working successfully on a genome decoding project.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

Providing access to services and facilities for the wider community

Bursaries, scholarships and fee concessions

The College offered means-tested bursaries to parents who might not otherwise be able to afford the fees usually charged by the College. However, the College has no investments or endowments to fund bursaries, so they are necessarily limited. Bursaries of £87,547 (2020: £92,729) were granted in the year to 11 pupils (2020: 10). The College also promoted achievement and access to the College by awarding academic, sports and arts scholarships of £281,631 (2020: £271,398) and by granting fee concessions of £72,264 (2020: £70,771) to staff, and parents with more than one child at the College.

Access to facilities

When COVID-19 restrictions have allowed, the College has made its facilities available to local state schools and a variety of organisations operating for the benefit of young people. State schools used the swimming pool free of charge and pupils from local schools were invited to participate in a variety of events such as drama and music. Letchworth Baptist Church, Letchworth & District Gang Show and other local groups also used facilities at a reduced rate. The College's mini-buses are made available to local Scout and Guide groups at a reduced rate.

Future plans and post balance sheet event

For nearly 90 years, since its inception in 1933, St Francis' College has faithfully served the needs of its local and wider community, and we are incredibly proud of the work of our staff, the senior leadership team, and governors in recent challenging years. The Governors have a strong commitment to providing students with the best possible education and a passion for ensuring the College's legacy continues for years to come. The global pandemic has impacted pupil numbers, with ongoing challenges in the recruitment of international pupils, and the College faces other financial headwinds, including the introduction of business rates, increased National Insurance Contributions and the impact of inflation on our cost base. With this in mind, the Governors decided to seek a long term, sustainable solution to continue to enhance the education provision and facilities at St Francis'.

After careful consideration, the Governors decided to enter into a new partnership with renowned educational provider, Inspired Learning Group ('ILG'), that will enable the College to continue providing the best possible education and opportunities for students and staff. ILG was chosen as the ideal partner for the College due to its shared vision and values and its strong track record in providing world-class education. ILG comprises 18 independent schools and nurseries, supporting over 2,000 students across South-East England.

On 12 May 2022, the operation of St Francis' College and all of the charity's tangible fixed assets, staff and certain other assets and liabilities were transferred to St Francis College Limited, part of ILG. The transaction was supported by an independent Qualified Surveyor's Report, to comply with the relevant provisions of the Charities Act 2011.

ILG has a strong and experienced team, with an Advisory Board, chaired by David Tidmarsh, former head of St Martin's, Northwood, and including Neil Roskilly, previous Chief Executive of the Independent Schools Association. ILG will be working very closely with Bronwen Goulding and her deputy, James Nichols, who will succeed Mrs Goulding on her retirement at the end of the academic year, to support them in implementing their continued vision of offering students the opportunity to discover and develop their full potential in terms of academic, sporting and creative achievements.

In addition, during the year the Governors decided to sell the College's long leasehold residential property to increase the liquid funds of the College. This property is not directly required by the College and was let to a third party throughout the year. The Governors valued the property at the year-end and categorised it as a current asset investment property in these accounts. The property was sold in the first quarter of 2022.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

Financial review and results for the year

The College has reported an operating deficit of £703,000 this year (2020: deficit of £10,000). Income declined by £668,000 to £5.4m. A significant element of this is due to the pandemic, which impacted pupil numbers, in particular boarding, tuition fees (as a fee discount was provided during the second lockdown) and other educational and trading income. Expenditure was in line with the prior year, at £6.1m, despite inflationary pressures, due to continued careful cost control.

The long leasehold residential property, which was reclassified as an investment property in the prior year, has been included as a current asset and valued at its selling price, which was £875,000. The other tangible fixed assets which were sold, as described above, to ILG on 12 May 2022 have been written down to the amount of the purchase price allocated to them. Cash reduced by £182,000, to £1.1m. The College ended the year with net current assets of £190,000 (2020: £22,000) and total net assets of £1.8m (2020: £4.0m), of which just £1,336 (2020: £1,336) is restricted.

Reserves policy

Reserves are that part of a charity's unrestricted funds that is freely available to spend on any of the charity's purposes. On this basis, the College does not have any Reserves, because its unrestricted funds of £1.81m (comprising 99.93% of its total funds) have all been invested in tangible fixed assets for use by the College. In the prior year, the Governors reviewed their Reserves policy and concluded that they would operate for the foreseeable future without any Reserves, and their Reserves policy became to have none. This did not imply any relaxation in the execution of their financial obligations towards the College, but simply acknowledged the fact that, subject to having sufficient cash, the Governors' primary aim was to provide the best possible educational facilities, which requires investment in fixed assets and therefore precludes the accumulation of Reserves by the College.

Investment policy

The Governors have the power to invest the College's funds as they see fit. However, as relatively little surplus cash was held, and returns on interest-bearing deposits were poor, cash was held in instant-access accounts and investment returns were negligible.

Risk Management

With the assistance of the Bursar, the Governors have assessed the major risks to which the College is exposed and have satisfied themselves that systems have been established, or that other appropriate measures have been taken, to mitigate those risks, insofar as is reasonably practicable, but it is recognised that systems cannot give absolute assurance that risks have been eliminated. Procedures are in place to monitor health, safety, welfare (including safeguarding) and ongoing financial viability, and to implement any recommendations made following internal or external reviews, for example, ISI inspections. The Governors and the Senior Leadership Team continue to keep the College's activities under review, including consideration of any major risks that might be present from time to time. The principal risk faced by the College is cash depletion, which could jeopardise the ability of the College to function. As noted in the Financial Review, measures have been taken to address this risk.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2021

Statement of Governors' responsibilities

The Governors are responsible for preparing the Governors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Governors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming resources and their application, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the Governors are required to:

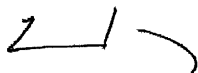
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the charitable company will continue in operation.

The Governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as the Governors are aware:

- there is no relevant audit information (information needed by the charitable company's auditors in connection with their work) of which the charitable company's auditors are unaware, and
- they have taken all the steps that they ought to have taken to make themselves aware of all relevant audit information and to establish that the auditors are aware of that information.

This report was approved by the Board of Governors at its meeting on 26 May 2022 and signed by order of the Board by:



Miss E Ismay
Company Secretary

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ST FRANCIS' COLLEGE TRUST

Opinion

We have audited the financial statements of St Francis' College Trust (the 'Charity') for the year ended 31 August 2021, which comprise the statement of financial activities, the balance sheet, the cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 August 2021 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the section of this report headed 'Our responsibilities for the audit of the financial statements'. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where the Governors (who are also the directors of the Charity for the purposes of company law and its trustees for the purposes of charity law):

- have used the going concern basis of accounting in the preparation of the financial statements when it is not appropriate; or
- have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ST FRANCIS' COLLEGE TRUST

Emphasis of matter

We draw your attention to page 4 of the Governors' Report, and Note 23 to the financial statements, which state that on 12 May 2022 the Charity disposed of St Francis' College, together with certain associated assets and liabilities; the staff also moved across to the new owner. From that date, the Charity ceased to operate St Francis' College. The sale proceeds will be used to settle the Charity's liabilities in full and the resultant surplus will be applied for charitable purposes. Our opinion is not modified in respect of this matter.

Other information

The Governors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' Report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Governors' Report (incorporating the strategic report and the directors' report) has been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ST FRANCIS' COLLEGE TRUST

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the Governors

As explained more fully in the Statement of Governors' Responsibilities (set out on pages 5 and 6), the Governors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A fuller description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

**INDEPENDENT AUDITORS' REPORT TO
THE MEMBERS OF ST FRANCIS' COLLEGE TRUST**

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body for our audit work, for this report, or for the opinions we have formed.



Domenico Maurello (Senior Statutory Auditor)
for and on behalf of Keelings Limited
Statutory Auditors, Chartered Tax Advisers
and Chartered Certified Accountants
Broad House
1 The Broadway
Old Hatfield
Hertfordshire AL9 5BG

26 May 2022

ST FRANCIS' COLLEGE TRUST

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2021

	Notes	Unrestricted Funds £	Restricted Fund £	Total 2021 £	Total 2020 £
INCOME:					
Donations		-	6,794	6,794	2,204
Government grants		-	72,054	72,054	151,778
Charitable activities:					
College fees	3	4,994,127	-	4,994,127	5,443,767
Other educational activities	3	223,397	-	223,397	315,570
Ancillary trading income	3	111,391	-	111,391	129,756
Other trading activities	4	26,653	-	26,653	60,003
Total incoming resources		<u>5,355,568</u>	<u>78,847</u>	<u>5,434,415</u>	<u>6,103,078</u>
EXPENDITURE:					
Charitable activities:					
College operating costs	7	6,058,903	78,847	6,137,750	6,113,550
Total expenditure		<u>6,058,903</u>	<u>78,847</u>	<u>6,137,750</u>	<u>6,113,550</u>
NET OPERATING (DEFICIT)		(703,335)	-	(703,335)	(10,472)
Gain on revaluation of investment property	8	175,000	-	175,000	602,089
Write-down of other tangible fixed assets	8	(1,659,059)		(1,659,059)	-
NET (EXPENDITURE)/INCOME (including property revaluation and fixed asset write-down)		<u>(2,187,394)</u>	<u>-</u>	<u>(2,187,394)</u>	<u>591,617</u>
Funds brought forward 1 September 2020		4,001,151	1,336	4,002,487	3,410,870
Funds carried forward 31 August 2021	14	<u>1,813,757</u>	<u>1,336</u>	<u>1,815,093</u>	<u>4,002,487</u>

All incoming resources and resources expended are derived from continuing operations.

As depreciation was again not charged this year on long leasehold property, the net deficit on an historical cost basis was also £2,187,394 (2020 surplus: £591,617).

The notes on pages 15 to 26 form part of these financial statements

ST FRANCIS' COLLEGE TRUST
(COMPANY NUMBER: 01724197)

BALANCE SHEET AS AT 31 AUGUST 2021

	Notes	2021 £	2020 £
FIXED ASSETS			
Tangible assets	8	2,237,381	4,629,663
CURRENT ASSETS			
Residential property for sale	8	875,000	-
Debtors	9	103,797	138,112
Cash at bank and in hand		1,126,088	1,308,336
		<u>2,104,885</u>	<u>1,446,448</u>
CREDITORS: Amounts falling due within one year	10	<u>1,914,481</u>	<u>1,424,137</u>
NET CURRENT ASSETS		<u>190,404</u>	<u>22,311</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>2,427,784</u>	<u>4,651,974</u>
CREDITORS: Amounts falling due after more than one year	11	612,690	649,487
TOTAL NET ASSETS		<u><u>1,815,093</u></u>	<u><u>4,002,487</u></u>
FUNDS OF THE CHARITY:			
Restricted funds	14	1,336	1,336
Unrestricted funds	14	984,443	3,346,837
Fair value reserve	14	829,314	654,314
TOTAL FUNDS	14	<u><u>1,815,093</u></u>	<u><u>4,002,487</u></u>

Approved by the Board on 26 May 2022 and signed on its behalf by:



AW Goodwin - Chairman of Governors



A Aldridge - Governor

The notes on pages 15 to 26 form part of these financial statements

ST FRANCIS' COLLEGE TRUST

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2021

	2021		2020	
	£	£	£	£
Cash flows from operating activities				
Net movement in funds		(2,187,394)		591,618
Interest payable	10,703		14,793	
Depreciation	96,866		89,493	
Gain on investment property valuation	(175,000)		(602,089)	
Write-down of fixed assets	1,659,059		-	
Decrease in debtors	34,315		60,991	
Increase/(Decrease) in creditors	541,290		(157,906)	
		2,167,233		(594,718)
Cash (absorbed) by operating activities		(20,161)		(3,100)
Cash flows from investing activities				
Purchase of tangible fixed assets	(63,643)		(30,495)	
Net cash used by investing activities		(63,643)		(30,495)
Cash flows from financing activities				
Bank loan repayments	(87,741)		(84,421)	
Interest	(10,703)		(14,793)	
Net cash used by financing activities		(98,444)		(99,214)
Change in cash in year		(182,248)		(132,809)
Cash at the beginning of the year		1,308,336		1,441,145
Cash at the end of the year		1,126,088		1,308,336

The notes on pages 15 to 26 form part of these financial statements

ST FRANCIS' COLLEGE TRUST

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2021

NOTES TO THE CASH FLOW STATEMENT

1. ANALYSIS OF CHANGES IN NET FUNDS/(DEBT)

	Balance at 1 September 2020	Cash flow	Balance at 31 August 2021
Net cash			
Cash at bank and in hand	<u>1,308,336</u>	<u>(182,248)</u>	<u>1,126,088</u>
	<u>1,308,336</u>	<u>(182,248)</u>	<u>1,126,088</u>
Debt			
Bank loan:			
Debt due within 1 year	(87,708)	(756)	(88,464)
Debt due after 1 year	<u>(372,114)</u>	<u>88,497</u>	<u>(283,617)</u>
	<u>(459,822)</u>	<u>87,741</u>	<u>(372,081)</u>
Total	<u>848,514</u>	<u>(94,507)</u>	<u>754,007</u>

The notes on pages 15 to 26 form part of these financial statements

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

1. COMPANY INFORMATION

The charitable company is incorporated in England & Wales; the address of the company's registered office is Broadway, Letchworth Garden City, Hertfordshire SG6 3PJ.

2. ACCOUNTING POLICIES

2.1 Basis of Preparation

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), the Companies Act 2006 and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS102 (effective 1 January 2015). The Charity meets the definition of a public benefit entity set out in FRS102. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of the Charity's investment property.

The financial statements are prepared in pounds sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest pound.

2.2 Going concern

As explained in the Governors' Report and in Note 23, the Charity disposed of the College and certain associated assets and liabilities on 12 May 2022. The sale will result in all liabilities being discharged in full and a surplus remaining, which will be used for charitable purposes. Consequently, the Charity will have adequate financial resources for the foreseeable future (which, in particular, covers at least twelve months from the date these financial statements are approved) and so the going concern basis continues to be adopted in the preparation of the Charity's financial statements.

2.3 Critical accounting judgements and key sources of estimation uncertainty

In the application of accounting policies, the Governors are required to make judgements, estimates and assumptions that effect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The judgement with the most significant effect on these financial statements concerns the recoverability of debtors.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

2. ACCOUNTING POLICIES (continued)

2.4 Tangible Fixed Assets

Tangible fixed assets costing more than £1,000 are capitalised at cost, inclusive of any incidental expenses of acquisition. The Governors review the College's fixed assets annually for any indications of impairment and make provisions as necessary. Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Long leasehold property	- when preparing the 2017 accounts, the Governors reviewed the residual value of the College's long leasehold properties in the light of FRS 102 and determined that it was similar to their net book value. They therefore resolved not to depreciate these assets further, unless this situation changed. It is only additions to long leasehold property (and not the property itself) that have been depreciated since 1 September 2017.
Improvements to leasehold property	- at rates varying between 4% and 10% on cost
Motor vehicles	- 20% on cost
Fixtures, fittings, furniture and equipment	- at rates varying between 10% and 33% on cost
Computers	- 25% or 33% on cost

2.5 Investment Property

Investment property is shown at fair value and is valued annually by the Governors. The gain or loss arising on revaluation or disposal during the year is included in the Statement of Financial Activities.

2.6 Financial Instruments

The financial assets and financial liabilities of the Charity are all basic financial instruments, as defined by FRS102. Bank loans, hire purchase and finance leases, repayable acceptance fees and fees billed in advance for more than one term are initially recognised at transaction value and measured subsequently at amortised cost. All other financial instruments are initially recognised at transaction value and measured subsequently at their settlement value.

2.7 Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Governors in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the College for particular purposes. The aim and use of each restricted fund is set out in these notes to the financial statements.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

2. ACCOUNTING POLICIES (continued)

2.8 Incoming Resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the performance conditions attached to the income have been satisfied, receipt is probable, and the income receivable can be measured reliably.

Amounts billed for termly fees and extra-curricular activities are recognised as incoming resources when receivable. Amounts received prior to the balance sheet date for subsequent terms are recorded as fees received in advance. Fees receivable are stated after deducting allowances, bursaries and other remissions granted by the College.

2.9 Government Grants

Income from Government grants, being in respect of the Job Retention Scheme, is recognised when the College has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably.

2.10 Resources Expended

Expenditure is recognised when there is a legal or constructive obligation for a payment to a third party, settlement is probable and the amount of the obligation can be measured reliably. Value added tax is not recoverable and is therefore included in the relevant expense.

All expenditure is classified under headings that aggregate all costs related to the category; where costs cannot be attributed directly to particular headings, they are allocated to activities on a basis consistent with the use of the resources.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charitable company. They include the cost of board meetings, Governors' insurance and audit fees.

2.11 Pension Schemes

The College contributes to the Teachers' Pension Defined Benefits Scheme, which is a multi-employer pension scheme, at rates set by the Scheme Actuary and as advised to the College by the Scheme Administrator. It is not possible to identify the assets and liabilities that are separately attributable to the College and therefore, in accordance with FRS102, the scheme is accounted for as a defined contribution scheme. Contributions payable for the year, as advised by the Scheme Administrator, are charged to the SOFA.

For non-teaching staff, the College also contributes to individual personal pension schemes. These are all defined contribution schemes. Contributions payable for the year are charged to that year's SOFA.

2.12 Operating Leases

Rentals payable under operating leases are charged to the SOFA on a straight line basis over the lease term.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

3. INCOME FROM CHARITABLE ACTIVITIES

	2021	2020
	£	£
College fees		
Gross tuition fees	5,454,573	5,921,481
Less: scholarships, bursaries, discounts and allowances	(460,446)	(477,714)
	<u>4,994,127</u>	<u>5,443,767</u>
Other educational activities		
Language, music, dance and other tuition	199,914	233,224
College trips and courses	19,523	73,918
Other activities	3,961	8,428
	<u>223,397</u>	<u>315,570</u>
Ancillary trading income		
Coach, taxis and other pupil travel	70,151	81,766
Exam fees	5,367	3,563
Pupil insurance	8,592	10,352
Registration & entrance fees	15,756	13,528
After-school clubs	823	3,139
Other activities	10,702	17,408
	<u>111,391</u>	<u>129,756</u>

4. ACTIVITIES FOR GENERATING FUNDS

	2021	2020
	£	£
Letting of College facilities	25,653	58,003
Non-repayable acceptance fees and charges for late fees	1,000	2,000
	<u>26,653</u>	<u>60,003</u>

5. EXPENDITURE

The year's net operating deficit is stated after charging:

	2021	2020
	£	£
Depreciation – owned assets	96,866	89,493
Operating lease rentals	34,495	21,959
Auditors' remuneration for audit	7,000	7,000
Auditors' remuneration for other services	5,000	5,000
Bank loan interest	10,703	14,793
Governors' liability insurance	964	964

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

6. STAFF COSTS

Staff costs comprise:

	2021	2020
	£	£
Salaries and wages	3,156,294	3,042,472
Social security	306,029	292,866
Pension contributions	529,266	512,398
	<u>3,991,588</u>	<u>3,847,736</u>

The average weekly number of employees during the year was as follows:

	2021		2020	
	Individuals	Full-time equivalent	Individuals	Full-time equivalent
Teaching staff	80	62	79	63
Non-teaching staff	30	20	34	23
	<u>110</u>	<u>82</u>	<u>113</u>	<u>86</u>

One employee (2020: one) received emoluments that fell in the band between £100,000 and £110,000. With respect to this employee, the Charity is contributing to a defined benefit pension scheme.

One employee (2020: one) received emoluments that fell in the band between £70,000 and £80,000. With respect to this employee, the Charity is contributing to a defined contribution pension scheme. No employees (2020: no employees) received emoluments that fell in the band between £60,000 and £70,000.

During the year, no remuneration (2020: £nil) was paid to Governors. In addition to the Governors, the key management personnel of the College included the Head, the Deputy Head, the Director of Studies, the Head of Sixth Form, the Head of Prep and the Bursar. The aggregate employment payments, including employer's pension contributions, to or for these employees amounted to £483,535 (2020: £489,433).

7. ANALYSIS OF TOTAL RESOURCES EXPENDED

	Staff Costs	Other	Depreciation	2021 Total	2020 Total
	£	£	£	£	£
Charitable activities					
College operating costs					
Teaching	3,071,843	247,343	37,082	3,356,268	3,649,813
Welfare	-	686,725	6,643	693,367	618,107
Premises	176,074	504,601	46,498	727,173	837,275
Support	841,286	440,056	6,643	1,287,984	954,564
Governance	-	72,958	-	72,958	53,791
Total resources expended	<u>4,089,202</u>	<u>1,951,682</u>	<u>96,866</u>	<u>6,137,750</u>	<u>6,113,550</u>

Staff costs include payments of £97,614 (2020: £127,777) to peripatetic and agency staff.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

8. TANGIBLE FIXED ASSETS

	Investment property £	Long Leasehold Land and Property £	Motor Vehicles £	Fixtures, Fittings, Furniture and Equipment £	Computers £	Total £
COST OR VALUATION						
At 1 September 2020	700,000	5,211,151	97,584	1,625,846	391,991	8,026,571
Additions	-	-	-	15,029	48,614	63,643
Revaluation	175,000	-	-	-	-	175,000
Reclassification	(875,000)	-	-	-	-	(875,000)
Write-down	-	(1,536,366)	-	(70,750)	(51,943)	(1,659,059)
At 31 August 2021	<u>-</u>	<u>3,674,785</u>	<u>97,584</u>	<u>1,570,125</u>	<u>388,662</u>	<u>5,731,155</u>
DEPRECIATION						
At 1 September 2020	-	1,437,404	97,584	1,503,699	358,222	3,396,909
Charge for the year	-	-	-	66,426	30,440	96,866
At 31 August 2021	<u>-</u>	<u>1,437,404</u>	<u>97,584</u>	<u>1,570,125</u>	<u>388,662</u>	<u>3,493,774</u>
NET BOOK VALUE						
At 31 August 2021	<u>-</u>	<u>2,237,381</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,237,381</u>
At 31 August 2020	<u>700,000</u>	<u>3,773,747</u>	<u>-</u>	<u>122,147</u>	<u>33,769</u>	<u>4,629,663</u>

The Charity owned a long leasehold property that had previously been made available to the Headmistress. In recent years, the property was not required by the Headmistress and has been let to a third-party; consequently, it was shown above as an investment property. This property was sold on 1 February 2022 and has therefore been reclassified as a current asset at its selling price, which was £875,000.

All tangible fixed assets at the balance sheet date were included in the disposal of St Francis' College on 12 May 2022; these assets have therefore been written down to the amount of the purchase price allocated to them (which, with the exception of the long leasehold land and property, was £nil).

All tangible fixed assets were used for charitable activities.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

9. DEBTORS

	2021	2020
	£	£
Debtors for fees and lettings	24,462	24,832
Prepayments and accrued income	79,335	113,280
	<u>103,797</u>	<u>138,112</u>

10. CREDITORS: Amounts falling due within one year

	2021	2020
	£	£
Bank loan	88,464	87,708
Trade creditors	237,497	187,493
Fees received in advance	1,280,036	857,696
Repayable acceptance fees	26,695	24,250
Social security and other taxes	74,313	72,894
Other creditors	59,003	57,865
Accrued expenses	148,473	136,231
	<u>1,914,481</u>	<u>1,424,137</u>

The College receives acceptance fees when pupils join and these are repayable when they leave. Acceptance fees held for pupils who have left, or who are expected to leave before the next balance sheet date, are included within creditors falling due within one year, with the balance shown as repayable after one year.

11. CREDITORS: Amounts falling due after more than one year

	2021	2020
	£	£
Bank loan	283,617	372,114
Repayable acceptance fees	295,838	277,373
Fees received in advance	33,235	-
	<u>612,690</u>	<u>649,487</u>

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

12. FEES RECEIVED IN ADVANCE

Fees received in advance comprise the following:

	2021	2020
	£	£
Fees received in respect of the next academic year	1,280,036	857,696
Fees received in respect of subsequent academic years	33,235	-
	<u>1,313,271</u>	<u>857,696</u>

Fees in advance relate only to pupils remaining at the College.

The movement during the year in respect of fees received for subsequent academic years is as follows:

	£
Balance at 1 September 2020	-
Balance at 31 August 2021	33,235
Increase in year	<u>33,235</u>

13. BANK LOANS, HIRE PURCHASE AGREEMENTS AND FINANCE LEASES

The Charity's borrowings mature as follows:

	2021	2020
	£	£
Bank loans:		
In less than one year	88,464	87,708
In more than one year but less than two years	91,154	90,375
In more than two years but less than five years	192,463	281,739
After five years	-	-
	<u>372,081</u>	<u>459,822</u>

Bank borrowings are secured on the College's assets. The Charity's bank loans of £372,081 were repayable in monthly instalments by April 2025, with interest payable at a variable rate, which at the balance sheet date was 2.6% pa (2020: 2.6% pa). However, the Charity's bank borrowings were repaid in full on 12 May 2022, when the College was sold.

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Restricted Funds £	Total £
Fund balances at 31 August 2021 were represented by:			
Tangible fixed assets	2,237,381	-	2,237,381
Current assets	2,103,549	1,336	2,104,885
Creditors due within one year	(1,914,481)	-	(1,914,481)
Creditors due after one year	(612,690)	-	(612,690)
	<u>1,813,758</u>	<u>1,336</u>	<u>1,815,093</u>

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

14. STATEMENT OF FUNDS (continued)

	Balance at 1 September 2020 £	Incoming Resources £	Revaluation Gain £	Resources Expended £	Write-down of fixed assets £	Balance at 31 August 2021 £
Unrestricted funds	<u>3,346,837</u>	<u>5,355,568</u>	<u> </u>	<u>6,058,903</u>	<u>1,659,059</u>	<u>984,443</u>
Fair value reserve	<u>654,314</u>	<u>-</u>	<u>175,000</u>	<u>-</u>	<u> </u>	<u>829,314</u>
Restricted funds:						
Government Grants	-	72,054	-	72,054	-	-
Equipment Fund	<u>1,336</u>	<u>6,794</u>	<u>-</u>	<u>6,794</u>	<u>-</u>	<u>1,336</u>
	<u>1,336</u>	<u>78,847</u>	<u>-</u>	<u>78,848</u>	<u>-</u>	<u>1,336</u>
Total funds	<u><u>4,002,487</u></u>	<u><u>5,434,415</u></u>	<u><u>175,000</u></u>	<u><u>6,137,751</u></u>	<u><u>1,659,059</u></u>	<u><u>1,815,093</u></u>

The Equipment Fund comprises donations and grants received to purchase specific items of equipment. If there is no restriction on how or where the equipment is to be used, then, once the purchase has been made, the cost of the equipment is transferred to unrestricted funds. The balance of the fund represents unspent cash.

The Government Grants were furlough grants and were applied towards payroll costs.

15. TAXATION

The company is a registered charity and is exempt from taxation on income arising from and expended on charitable activities; no liability for taxation has arisen during the year.

16. COMMITMENTS UNDER OPERATING LEASES

Annual commitments under non-cancellable operating leases are as follows:

	2021 £	2020 £
Expiring:		
- within one year	6,043	18,368
- between two and five years	<u>2,994</u>	<u>9,037</u>
	<u><u>9,037</u></u>	<u><u>27,405</u></u>

Responsibility for these leases transferred to the new owner on the sale of the College on 12 May 2022.

17. LEGAL STATUS OF THE CHARITY

The charity is a company limited by guarantee and has no share capital. The liability of each member, in the event of a winding-up, is limited to £1.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

18. PENSION SCHEMES

The College participates in the Teachers' Pension Scheme (England and Wales) ('the TPS') for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £505,433 (2020: £486,358). At the year-end, £58,235 (2020: £55,746) was owed in respect of this scheme.

The TPS is an unfunded, multi-employer, defined benefits pension scheme governed by the Teachers' Pensions Regulations 2010 and, from 1 April 2014, the Teachers' Pension Scheme Regulations 2014. Members contribute on a 'pay as you go' basis, with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid from public funds provided by Parliament.

The employer contribution rate is set following scheme valuations undertaken by the Government Actuary Department. The most recent actuarial valuation was as at 31 March 2016, published on 5 March 2019. This set the new employer contribution rate at 23.6% with effect from 1 September 2019, which is an increase of 44%.

To comply with legislation, employees who did not already participate in a workplace pension scheme were enrolled automatically into a new group personal pension plan on 1 May 2014. This scheme is a defined contribution scheme and employees have the right to opt out of it. Contributions to this scheme and to other defined contribution schemes are held in funds administered independently by insurance companies.

The College's total pension contributions payable for the year were £529,266 (2020: £509,610). At the balance sheet date, the College owed pension contributions of £58,937 (2020: £56,353).

19. ULTIMATE CONTROLLING PARTY

The Charity is controlled by the Board of Governors.

20. RELATED PARTY TRANSACTIONS

No remuneration or expenses was paid to any Governor during the year, but the Charity did pay £964 (2020: £964) for Governors' indemnity insurance. During the year, one Governor (2020: one) was charged tuition fees of £33,318 (2020: £33,807), on the same terms as other parents. Two members (2020: two different members) of the Senior Leadership Team were charged tuition fees totalling £18,138 (2020: £21,082), after receiving the usual discounts available to staff members, and scholarships.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

21. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Restricted Fund £	Total 2020 £
INCOME:			
Donations	-	2,204	2,204
Government Grants		151,778	151,778
Charitable activities:			
College fees	5,443,767	-	5,443,767
Other educational activities	315,570	-	315,570
Ancillary trading income	129,756	-	129,756
Other trading activities	60,003	-	60,003
Interest receivable	-	-	-
Total incoming resources	<u>5,949,096</u>	<u>153,982</u>	<u>6,103,078</u>
EXPENDITURE:			
Charitable activities:			
College operating costs	5,959,568	153,982	6,113,550
Total expenditure	<u>5,959,568</u>	<u>153,982</u>	<u>6,113,550</u>
Gain on investment property revaluation	<u>602,089</u>	<u>-</u>	<u>602,089</u>
NET INCOME	591,617	-	591,617
Funds brought forward 1 September 2019	3,409,534	1,336	3,410,870
Funds carried forward 31 August 2020	<u>4,001,151</u>	<u>1,336</u>	<u>4,002,487</u>

22. FINANCIAL INSTRUMENTS

	2021 £	2020 £
Financial liabilities measured at amortised cost	<u>727,849</u>	<u>761,445</u>
Interest on financial liabilities measured at amortised cost	<u>10,703</u>	<u>14,793</u>

Financial instruments measured at amortised cost comprise bank loans, repayable acceptance fees and fees billed in advance for terms other than the imminent one.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2021

23. POST BALANCE SHEET EVENT

As described in the Governors' Report and in Note 2.2 above, on 12 May 2022 the Charity disposed of St Francis' College, together with certain associated assets and liabilities, to a new company, St Francis College Limited, which is part of the Inspired Learning Group. All staff and associated staffing costs and commitments also transferred to St Francis College Limited on 12 May 2022. From that date, the Charity has not been responsible for the continuing operation of St Francis' College. The sale agreement will leave the Charity with a surplus after settling all its liabilities in full; this surplus will be used for charitable purposes.

THE LETCHWORTH GARDEN CITY EDUCATIONAL TRUST

England & Wales - Charity number 287694

Accounts

ST FRANCIS' COLLEGE TRUST
(A Charitable Company Limited by Guarantee)

GOVERNORS' REPORT

AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

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ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

The Governors (who are also the charity's trustees and the company's directors) present their report (which, for the purposes of company law, includes the strategic report and the directors' report), together with the financial statements of the charity, for the year ended 31 August 2020. These financial statements have been prepared in accordance with the requirements of the Companies Act 2006, the Charities Act 2011 and the Charities SORP (FRS 102).

REFERENCE AND ADMINISTRATIVE INFORMATION

The company was incorporated in 1983 and has been responsible for the College since then; however, the College has been educating girls since 1933.

The company's charity registration number is 287694 and its company registration number is 01724197. Its registered office and principal address is Broadway, Letchworth Garden City, Hertfordshire SG6 3PJ.

Governors

The Governors at the date of this report and those who served during the year are as follows:

Mr A W Goodwin* (Chairman)

Dr S M Richardson

Mrs P J Barlow

Mr G D Ritchie*

Mr M J Dingemans**

Mrs A Aldridge*** (Appointed 6 September 2019)

Prof D S Freeth (Resigned 11 October 2019)

Miss E Ismay*

Mrs S J Styles

Mr C G Nott* (Resigned 12 June 2020)

* Members of the Finance Committee throughout the period unless otherwise stated

** Joined the Finance Committee on 18 September 2019

*** Joined the Finance Committee on 6 September 2019

Senior Officers and Professional Advisers

Headmistress:

Mrs B Goulding

Bursar:

Ms C Eames

Company Secretary:

Miss E Ismay

Principal Bankers:

Barclays Bank PLC, 5/6 High Street, Hitchin, Herts SG5 1BH

Solicitors:

Veale Wasborough Vizards, Narrow Quay House, Narrow Quay, Bristol BS1 4QA

Auditors:

Keelings Limited, Broad House, 1 The Broadway, Old Hatfield, Herts AL9 5BG

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

Structure, governance and management

The College is a company limited by guarantee, with no share capital, and is governed by its Memorandum and Articles of Association.

Organisational Management

The Board of Governors meets to set strategy, determine policy and review operations at least three times a year. The Board is assisted by the Finance, Academic and Estates Committees, which are led by Governors and attended by senior College staff and, occasionally, by professional advisors. The leadership and management of the College is delegated to the Headmistress, supported by the Deputy Headmistress, the Bursar, the Assistant Head, the Head of Sixth Form and the Head of Prep Department (together the Senior Leadership Team). The Governors also meet with the Senior Leadership Team at an 'Away Day' each year to consider broader issues.

Governing Body

The appointment, induction and retirement of governors are conducted in line with policies approved by the Board in March 2010. Nominations are usually received from Governors or the College's senior managers; new Governors may be elected at any general meeting and are selected because of the expertise they bring to the Board. All Governors receive an extensive information pack, giving them information about the College, its governance, management and policies. New Governors are also provided with induction training and all Governors have the opportunity to attend further training and conferences as necessary. A Governors' handbook is issued to all Governors annually. The College is a member of the Association of Governing Bodies of Independent Schools (AGBIS) and draws on guidance issued by that body.

Children of seven governors were educated at the College and two daughters of one other Governor attended the College during the year.

Objects and activities

In accordance with its Memorandum of Association, the object of the College is to promote and provide for the advancement of the education of children in the United Kingdom and elsewhere, such education to be designed to give a sound Christian and moral basis to all children.

The College is a charitable company that seeks to benefit the public by the provision of a stimulating education, based on Christian values, which enables young women to thrive in an ever-changing global environment. The College aims to develop intellectually-creative minds through a rigorous and supportive educational experience, whilst providing every pupil with close individual care. Our community aims to value the unique contribution of each person and to promote social responsibility, self-esteem and self-development.

Objectives for the Year

Within the general framework of its strategic aims, the College's main objectives for the year were to:

- provide high quality teaching to girls aged between three and eighteen, so that they are prepared for the challenges of modern life and are able to contribute to the broader community; and
- make its services and facilities available to the wider community.

In setting these objectives, the Governors gave appropriate consideration to the Charity Commission's general guidance on public benefit.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

To achieve the first of these objectives, the College:

- sought to improve the quality of the education offered by recruiting and retaining the best available staff, providing all staff with high levels of support and professional training and appraising all staff regularly;
- increased the frequency of pupil assessments and reporting to parents;
- continued to provide a wide choice of extra-curricular and after-school activities;
- enhanced its international outlook by participating in a pupil exchange programme with the Unison World School in India and in a World Challenge expedition, and maintained its links with the Kanyike Project in Uganda, although visits have not been possible due to the Covid-19 pandemic;
- continued to monitor the well-being of pupils and provide pastoral care;
- maintained a high level of communication with all stakeholders; and
- expanded and improved the promotion of the College via its improved website.

To achieve the second of these objectives, the College:

- awarded means-tested bursaries; and
- identified and acted on opportunities to make the College's resources available to state schools and other organisations operating for the benefit of young people.

STRATEGIC REPORT

Achievements and performance

Providing high quality teaching and encouraging engagement with the broader community

During the year 355 (2019: 373) pupils attended the College, of whom 56 were boarders (2019: 67).

Teaching staff took part in regular INSET training and CPD to ensure teaching was of the highest standard and reflected best practice. Academic results underline the standard of teaching; the overall A level pass rate was 100% (2019: 100%), with 60% of pupils achieving straight A*/A grades (2019: 42%). At GCSE, 73% of grades were 7-9 (2019: 73%), (or A/A* in the old grading structure). Our results continue to be well above the national average. Due to Covid-19, there were no league tables this academic year.

Pupils took part in a wide range of extra-curricular activities that spanned academic, sport, arts and community endeavours. These included participation in the Duke of Edinburgh Award Scheme, which gave pupils an opportunity to serve as volunteers in the local community. Pupils also raised funds for a variety of charities, which included the Kanyike Project (which aims to relieve poverty and provide education to children in Uganda).

The College had a very successful regulatory compliance inspection in January 2020.

The College switched seamlessly to remote learning when the global pandemic forced a nationwide lockdown in March 2020. Staff and pupils successfully ran a full timetable of lessons, co-curricular and extra-curricular provision, online, for the duration of the lockdown, while supporting key workers' children in College.

It was another outstanding year for University applications, with 97% of our students gaining places for Higher Education and 3% taking a gap year. Our Sixth Form have gone on to study a wide range of subjects, including Medicine, Law and Engineering, at prestigious universities including LSE, Warwick, Durham, UCL and Manchester.

Pupils have also had considerable success at national competition level, in Science Olympiads and UKMT Maths Challenges, as well as LAMDA and ABRSM examinations. They have worked alongside the University of Hertfordshire on genuine primary research into antibiotics in the soil. The Year 11 and 12 cohort have been directly involved in academic research, working successfully on a genome decoding project.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

Providing access to services and facilities for the wider community

Bursaries, scholarships and fee concessions

The College offered means-tested bursaries to parents who might not otherwise be able to afford the fees usually charged by the College. However, the College has no investments or endowments to fund bursaries, so they are necessarily limited. Bursaries of £92,729 (2019: £91,518) were granted in the year to 10 pupils (2019: 9). The College also promoted achievement and access to the College by awarding academic, sports and arts scholarships of £271,398 (2019: £285,123), and by granting fee concessions of £70,771 (2019: £63,037) to staff and parents with more than one child at the College.

Access to facilities

During the first half of the year, before Covid-19 restrictions were imposed, the College made its facilities available to local state schools and a variety of organisations operating for the benefit of young people. State schools used the swimming pool free of charge and pupils from local schools were invited to participate in a variety of events such as drama and music. Letchworth Baptist Church, Letchworth & District Gang Show and other local groups also used facilities at a reduced rate. The College's mini buses are made available to local Scout and Guide groups at a reduced rate. We provided our Chapel for Remembrance Day 2019 to the congregation of St Michael's Church.

Financial review and results for the year

The College has reported a surplus of £591,617 for the year, which includes a property revaluation gain of £602,089; without this gain, there would have been a deficit of £10,000 this year (2019: surplus of £312,000). Income declined by £379,000 to £6.1m. A significant element of this is due to the pandemic, which impacted boarding fees, tuition fees (as a fee discount was provided) and other educational and trading income during the latter part of the year. The reduction in pupil numbers in the year was also a factor. These reductions were partially offset by furlough grants and fee inflation. Expenditure reduced by £57,000, to £6.1m, due to continued careful cost control. Cash reduced by £133,000, to £1.3m. The College ended the year with net current assets of £22,000 (2019: £62,000) and total net assets of £4m (2019: £3.4m), of which just £1,336 (2019: £1,336) is restricted.

Reserves are that part of a charity's unrestricted funds that is freely available to spend on any of the charity's purposes. On this basis, the College does not have any Reserves, because its unrestricted funds of £4m (comprising 99.96% of its total funds) have all been invested in tangible fixed assets for use by the College. The Governors have reviewed their Reserves policy and will operate for the foreseeable future without any Reserves, and so their Reserves policy is now to have none. However, this does not imply any relaxation in the execution of their financial obligations towards the College, but simply acknowledges the fact that, subject to having sufficient cash (see the following paragraph), the Governors' primary aim is to provide the best possible educational facilities, which requires investment in fixed assets and therefore precludes the accumulation of significant Reserves by the College at the current time.

To facilitate their primary aim, the Governors' financial efforts are centered on measures that will increase income and secure efficiency savings, supported by robust financial control through a system of regular management reporting, credit control, budgeting and cash forecasting. After taking account of the adverse impact of Covid-19 on the College's finances in 2020-21 and critically reviewing budgeted income and expenditure for subsequent years, which show a return to accounting and cash surpluses, the Governors are satisfied that the College will have sufficient cash resources to fund its activities for the foreseeable future. Monthly cash forecasting is regularly updated and benefits from the College almost invariably receiving cash in advance of expenditure being incurred.

ST FRANCIS' COLLEGE TRUST

GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

Investment policy

The Governors have the power to invest the College's funds as they see fit. However, as relatively little surplus cash was held, and returns on interest-bearing deposits were poor, cash was held in instant-access accounts and investment returns were negligible.

Future plans

The Governors intend to continue their current strategies of aiming to increase pupil numbers through active marketing and maintaining the School's position in a competitive market by providing high quality education for our girls and encouraging wider engagement with the broader community.

Long leasehold properties

As the College's long leasehold residential property is not required directly for charitable purposes and was let throughout the year, the Governors valued the property at the year-end and categorised it as an investment property in these accounts. In the informed opinion of the Governors, the value of remaining long leasehold property, being the College itself, is greater than its book value; the property has been revalued for insurance purposes within the past five years.

Risk Management

With the assistance of the Bursar, the Governors have assessed the major risks to which the College is exposed and have satisfied themselves that systems have been established, or that other appropriate measures have been taken, to mitigate those risks, insofar as is reasonably practicable, but it is recognised that systems cannot give absolute assurance that risks have been eliminated. Procedures are in place to monitor health, safety, welfare (including safeguarding) and ongoing financial viability, and to implement any recommendations made following internal or external reviews, for example, ISI inspections. The Governors and the Senior Leadership Team continue to keep the College's activities under review, including consideration of any major risks that might be present from time to time. The principal risk faced by the College is cash depletion, which could jeopardise the ability of the College to function. As noted in the Financial Review, measures are being taken to address this risk.

Statement of Governors' responsibilities

The Governors are responsible for preparing the Governors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Governors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the charitable company and of the incoming resources and their application, including the income and expenditure of the charitable company for that period. In preparing these financial statements, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the charitable company will continue in operation.

ST FRANCIS' COLLEGE TRUST
GOVERNORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

The Governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

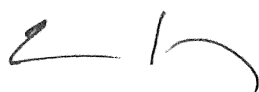
So far as the Governors are aware:

- there is no relevant audit information (information needed by the charitable company's auditors in connection with their work) of which the charitable company's auditors are unaware, and
- they have taken all the steps that they ought to have taken to make themselves aware of all relevant audit information and to establish that the auditors are aware of that information.

Auditors

The College's auditors were Nicholsons, who merged with Jones Hunt & Keelings after the College's year-end. The combined firm uses a company within its group, Keelings Limited, to provide audit services and so the Governors appointed Keelings Limited as the College's auditors.

This report was approved by the Board of Governors at its meeting on 18 May 2021 and signed by order of the Board by:



Miss E Ismay
Company Secretary

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ST FRANCIS' COLLEGE TRUST

Opinion

We have audited the financial statements of St Francis College Trust (the "Charity") for the year ended 31 August 2020 which comprise the statement of financial activities, the balance sheet, the cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 August 2020 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the section of this report headed 'Our responsibilities for the audit of the financial statements'. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where the Governors (who are also the directors of the Charity for the purposes of company law and its trustees for the purposes of charity law):

- have used the going concern basis of accounting in the preparation of the financial statements when it is not appropriate; or
- have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ST FRANCIS' COLLEGE TRUST

Other information

The Governors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' annual report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Governors' annual report (incorporating the strategic report and the directors' report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' annual report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ST FRANCIS' COLLEGE TRUST

Responsibilities of the Governors

As explained more fully in the Statement of Governors' Responsibilities statement (set out on pages 5 and 6), the Governors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

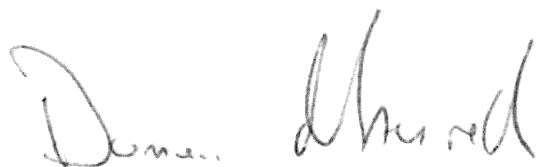
Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of our report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body for our audit work, for this report, or for the opinions we have formed.



Domenico Maurello (Senior Statutory Auditor)
for and on behalf of Keelings Limited
Statutory Auditors, Chartered Tax Advisers
and Chartered Certified Accountants
Broad House
1 The Broadway
Old Hatfield
Hertfordshire AL9 5BG

18 May 2021

ST FRANCIS' COLLEGE TRUST

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Unrestricted Funds £	Restricted Fund £	Total 2020 £	Total 2019 £
INCOME:					
Donations		-	2,204	2,204	6,546
Government grants	14	-	151,778	151,778	-
Charitable activities:					
College fees	3	5,443,767	-	5,443,767	5,772,226
Other educational activities	3	315,570	-	315,570	379,184
Ancilliary trading income	3	129,756	-	129,756	189,082
Other trading activities	4	60,003	-	60,003	135,131
Total incoming resources		<u>5,949,096</u>	<u>153,982</u>	<u>6,103,078</u>	<u>6,482,169</u>
EXPENDITURE:					
Charitable activities:					
College operating costs	7	5,959,568	153,982	6,113,550	6,170,077
Total expenditure	5	<u>5,959,568</u>	<u>153,982</u>	<u>6,113,550</u>	<u>6,170,077</u>
NET OPERATING (DEFICIT)/INCOME		(10,472)	-	(10,472)	312,092
Gain on investment property revaluation	8	602,089	-	602,089	-
Net Income (including property revaluation)		<u>591,617</u>	<u>-</u>	<u>591,617</u>	<u>312,092</u>
Funds brought forward 1 September 2019		3,409,534	1,336	3,410,870	3,098,778
Funds carried forward 31 August 2020	14	<u>4,001,151</u>	<u>1,336</u>	<u>4,002,487</u>	<u>3,410,870</u>

All incoming resources and resources expended are derived from continuing operations.

As depreciation was again not charged this year on long leasehold property, the net surplus on an historical cost basis was also £591,618 (2019: £312,092).

The notes form part of these financial statements

ST FRANCIS' COLLEGE TRUST
(COMPANY NUMBER: 01724197)

BALANCE SHEET AS AT 31 AUGUST 2020

	Notes	2020 £	£	2019 £	£
FIXED ASSETS					
Tangible assets	8		4,629,663		4,086,573
CURRENT ASSETS					
Debtors	9	138,112		199,104	
Cash at bank and in hand		1,308,336		1,441,145	
		<u>1,446,448</u>		<u>1,640,249</u>	
CREDITORS: Amounts falling due within one year	10	<u>1,424,137</u>		<u>1,577,990</u>	
NET CURRENT ASSETS			<u>22,311</u>		<u>62,259</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			4,651,974		4,148,832
CREDITORS: Amounts falling due after more than one year	11		649,487		737,962
TOTAL NET ASSETS			<u><u>4,002,487</u></u>		<u><u>3,410,870</u></u>
FUNDS OF THE CHARITY:					
Restricted funds	14		1,336		1,336
Unrestricted funds	14		3,346,837		3,357,309
Fair value reserve	14		654,314		52,225
TOTAL FUNDS	14		<u><u>4,002,487</u></u>		<u><u>3,410,870</u></u>

Approved by the Board on 18 May 2021 and signed on its behalf by:



AW Goodwin - Chairman of Governors



A Aldridge - Governor

The notes form part of these financial statements

ST FRANCIS' COLLEGE TRUST

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2020

	2020		2019	
	£	£	£	£
Cash flows from operating activities				
Net movement in funds		591,618		312,092
Interest payable	14,793		16,445	
Depreciation	89,493		108,771	
Gain on investment property valuation	(602,089)		-	
Decrease (increase) in debtors	60,991		(49,575)	
Decrease in creditors	<u>(157,906)</u>		<u>(207,665)</u>	
		(594,718)		(132,024)
Cash (absorbed) generated by operating activities		<u>(3,100)</u>		<u>180,068</u>
Cash flows from investing activities				
Purchase of tangible fixed assets	<u>(30,495)</u>		<u>(26,895)</u>	
Net cash used by investing activities		(30,495)		(26,895)
Cash flows from financing activities				
Bank loan repayments	(84,421)		(83,098)	
Interest	<u>(14,793)</u>		<u>(16,445)</u>	
Net cash used by financing activities		(99,214)		(99,543)
Change in cash in year		<u>(132,809)</u>		<u>53,630</u>
Cash at the beginning of the year		1,441,145		1,387,515
Cash at the end of the year		<u><u>1,308,336</u></u>		<u><u>1,441,145</u></u>

The notes form part of these financial statements

ST FRANCIS' COLLEGE TRUST

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2020

NOTES TO THE CASH FLOW STATEMENT

1. ANALYSIS OF CHANGES IN NET FUNDS/(DEBT)

	Balance at 1 September 2019	Cash flow	Balance at 31 August 2020
Net cash			
Cash at bank and in hand	<u>1,441,145</u>	<u>(132,809)</u>	<u>1,308,336</u>
	<u>1,441,145</u>	<u>(132,809)</u>	<u>1,308,336</u>
Debt			
Bank loan:			
Debt due within 1 year	(84,609)	(3,099)	(87,708)
Debt due after 1 year	<u>(459,635)</u>	<u>87,521</u>	<u>(372,114)</u>
	<u>(544,244)</u>	<u>84,422</u>	<u>(459,822)</u>
Total	<u>896,901</u>	<u>(48,387)</u>	<u>848,514</u>

The notes form part of these financial statements

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. COMPANY INFORMATION

The charitable company is incorporated in England & Wales; the address of the company's registered office is Broadway, Letchworth Garden City, Hertfordshire SG6 3PJ.

2. ACCOUNTING POLICIES

Basis of Preparation

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), the Companies Act 2006 and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS102 (effective 1 January 2015). The College meets the definition of a public benefit entity set out in FRS102. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of the College's long leasehold residential property.

The financial statements are prepared in Pounds Sterling, which is the functional currency of the College. Monetary amounts in these financial statements are rounded to the nearest pound.

Critical accounting Judgements and key sources of estimation uncertainty

In the application of accounting policies, the Governors are required to make judgements, estimates and assumptions that effect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on the financial statements:

- going concern: judgements concerning the on-going effects of Covid-19 and the number of pupils (particularly from overseas) that will attend the College next year
- tangible fixed assets - judgements concerning the current and residual values of these assets
- bad debts - judgements concerning the recoverability of debtors

Tangible Fixed Assets

Tangible fixed assets costing more than £1,000 are capitalised at cost, inclusive of any incidental expenses of acquisition. The Governors review the College's fixed assets annually for indications of impairment and make provisions as necessary. As noted below, depreciation is not provided on the College's investment property, but otherwise depreciation is provided as follows in order to write off each asset over its estimated useful life:

Long leasehold property	- in 2017, the Governors reviewed the residual value of the College's long leasehold properties in the light of FRS 102 and determined that it was similar to their net book value. They therefore resolved not to depreciate these assets further, unless this situation changes.
Motor vehicles	- at 20% on cost
Fixtures, fittings, furniture and equipment	- at rates varying between 10% and 33% on cost
Computers	- at 25% or 33% on cost

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

2. ACCOUNTING POLICIES (continued)

Investment Property

Investment property is included at fair value and is valued annually by the Governors. Any surplus or deficit arising from changes in fair value during the year is recognised in the Statement of Financial Activities. The net fair value gains are unrealised and so are credited to a separate fair value reserve.

In accordance with FRS102, depreciation is not provided for in respect of investment properties. Such properties are held for their investment potential and not for consumption by the charity. This is a departure from the Companies Act 2006, which requires all properties to be depreciated, but the Governors consider that to depreciate them would distort the true and fair view of the financial statements.

Financial Instruments

The financial assets and financial liabilities of the College are all basic financial instruments, as defined by FRS102. Bank loans, hire purchase and finance leases, repayable acceptance fees and fees billed in advance for more than one term are initially recognised at transaction value and measured subsequently at amortised cost. All other financial instruments are initially recognised at transaction value and measured subsequently at their settlement value.

Going Concern

After reviewing the College's financial projections, the Governors have a reasonable expectation that the College will continue to operate for the foreseeable future and so these financial statements are again prepared on the going concern basis.

Fund Accounting

General funds are unrestricted funds which are available for use at the discretion of the Governors in furtherance of the general objectives of the College and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the College for particular purposes. The aim and use of each restricted fund is set out in these notes to the financial statements.

Incoming Resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the performance conditions attached to the income have been satisfied, receipt is probable, and the income receivable can be measured reliably.

Amounts billed for termly fees and extra-curricular activities are recognised as incoming resources when receivable. Amounts received prior to the balance sheet date for subsequent terms are recorded as fees received in advance. Fees receivable are stated after deducting allowances, bursaries and other remissions granted by the College.

Government Grants

Income from Government grants is recognised when the College is entitled to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

2. ACCOUNTING POLICIES (continued)

Resources Expended

Expenditure is recognised when there is a legal or constructive obligation for a payment to a third party, settlement is probable and the amount of the obligation can be measured reliably. Value added tax is not recoverable and is therefore included in the relevant expense.

All expenditure is classified under headings that aggregate all costs related to the category; where costs cannot be attributed directly to particular headings, they are allocated to activities on a basis consistent with the use of the resources.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charitable company. They include the cost of board meetings, Governors' insurance and audit fees.

Pension Schemes

The College contributes to the Teachers' Pension Defined Benefits Scheme, which is a multi-employer pension scheme, at rates set by the Scheme Actuary and as advised to the College by the Scheme Administrator. It is not possible to identify the assets and liabilities that are separately attributable to the College and therefore, in accordance with FRS102, the scheme is accounted for as a defined contribution scheme. Contributions payable for the year, as advised by the Scheme Administrator, are charged to the SOFA.

For non-teaching staff, the College also contributes to individual personal pension schemes. These are all defined contribution schemes. Contributions payable for the year are charged to that year's SOFA.

Operating Leases

Rentals payable under operating leases are charged to the SOFA on a straight line basis over the lease term.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

3. INCOME FROM CHARITABLE ACTIVITIES

	2020 £	2019 £
College fees		
Gross tuition fees	5,921,481	6,229,054
Less: scholarships, bursaries, discounts and allowances	(477,714)	(456,828)
	<u>5,443,767</u>	<u>5,772,226</u>
Other educational income		
Language, music, dance and other tuition	233,224	256,146
College trips and courses	73,918	113,551
Other activities	8,428	9,487
	<u>315,570</u>	<u>379,184</u>
Ancillary trading income		
Coach, taxis and other pupil travel	81,766	135,409
Exam fees	3,563	9,211
Pupil insurance	10,352	10,418
Registration & entrance fees	13,528	11,565
After-school clubs	3,139	4,908
Other activities	17,408	17,571
	<u>129,756</u>	<u>189,082</u>

4. ACTIVITIES FOR GENERATING FUNDS

	2020 £	2019 £
Letting of College facilities	58,003	95,869
Letting for Summer School	-	33,762
Non-repayable acceptance fees and charges for late fees	2,000	5,500
	<u>60,003</u>	<u>135,131</u>

5. EXPENDITURE

The year's surplus is stated after charging:

	2020 £	2019 £
Depreciation – owned assests	89,493	108,772
Operating lease rentals	21,959	44,188
Auditors' remuneration for audit (inc Vat)	7,000	7,000
Auditors' remuneration for other services (inc Vat)	5,000	5,000
Bank loan interest	14,793	16,445
Governors' liability insurance	964	876

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

6. STAFF COSTS

Staff costs comprise:

	2020	2019
	£	£
Salaries and wages	3,042,472	3,067,700
Social security	292,866	288,044
Pension contributions	512,398	376,492
	<u>3,847,736</u>	<u>3,732,235</u>

The above staff costs include a termination payment of £3,464 (2019: £nil).

The average weekly number of employees during the year was as follows:

	2020		2019	
	Individuals	Full-time equivalent	Individuals	Full-time equivalent
Teaching staff	79	63	79	63
Non-teaching staff	34	23	37	28
	<u>113</u>	<u>86</u>	<u>116</u>	<u>91</u>

One employee (2019: one) received emoluments that fell between £100,000 and £110,000. With respect to this employee, the College is contributing to a defined benefit pension scheme.

One employee (2019: nil) received emoluments that fell between £70,000 and £80,000, and no employees (2019: one) received emoluments that fell between £60,000 and £70,000. With respect to this employee, the College is contributing to a defined contribution pension scheme.

During the year, no remuneration (2019: £nil) was paid to Governors. In addition to the Governors, the key management personnel of the College included the Headmistress, the Deputy Headmistress, the Director of Studies, the Head of Sixth Form, the Head of Prep Department and the Bursar. The aggregate employment payments to or for these employees amounted to £489,433 (2019: £391,495 - in the 2019 accounts, this amount was stated as £382,160, as some employer's pension contributions were inadvertently omitted). The increase in cost is due to the Head of Sixth Form joining the Senior Leadership Team in September 2019 and employer's pension contributions for teaching staff rising from September 2019.

7. ANALYSIS OF TOTAL RESOURCES EXPENDED

	Staff Costs	Other	Depreciation	2020 Total	2019 Total
	£	£	£	£	£
Charitable activities					
College operating costs					
Teaching	3,335,350	289,578	24,885	3,649,813	3,602,511
Welfare	-	610,928	7,179	618,107	790,737
Premises	177,164	609,861	50,250	837,275	740,204
Support	462,999	484,386	7,179	954,564	1,010,797
Governance	-	53,791	-	53,791	25,828
Total resources expended	<u>3,975,513</u>	<u>2,048,544</u>	<u>89,493</u>	<u>6,113,550</u>	<u>6,170,077</u>

Staff costs include payments of £127,777 (2019: £131,029) to peripatetic and agency staff.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

8. TANGIBLE FIXED ASSETS

	Investment property £	Long Leasehold Land and Property £	Motor Vehicles £	Fixtures, Fittings, Furniture and Equipment £	Computers £	Total £
COST OR VALUATION						
At 1 September 2019	-	5,336,151	97,584	1,624,051	363,291	7,421,076
Additions	-	-	-	1,795	28,700	30,495
Reclassification	97,911	(125,000)	-	-	-	(27,089)
Revaluation	602,089	-	-	-	-	602,089
At 31 August 2020	<u>700,000</u>	<u>5,211,151</u>	<u>97,584</u>	<u>1,625,846</u>	<u>391,991</u>	<u>8,026,571</u>
DEPRECIATION						
At 1 September 2019	-	1,464,493	97,584	1,431,913	340,515	3,334,505
Charge for the year	-	-	-	71,786	17,707	89,493
Reclassification	-	(27,089)	-	-	-	(27,089)
At 31 August 2020	<u>-</u>	<u>1,437,404</u>	<u>97,584</u>	<u>1,503,699</u>	<u>358,222</u>	<u>3,396,908</u>
NET BOOK VALUE						
At 31 August 2020	<u>700,000</u>	<u>3,773,747</u>	<u>-</u>	<u>122,147</u>	<u>33,769</u>	<u>4,629,663</u>
At 31 August 2019	<u>-</u>	<u>3,871,658</u>	<u>-</u>	<u>192,138</u>	<u>22,776</u>	<u>4,086,571</u>

The College owns a long leasehold residential property that had previously been made available to former headmistresses as part of their remuneration arrangements. Since the property is not required by the current Headmistress and was let throughout the year to a third-party, it has been shown above as an investment property. It was previously carried within Long Leasehold Land and Property at the Governors' 1996 valuation of £125,000, less depreciation of £27,089. With the assistance of a local firm of estate agents familiar with the property, the Governors revalued the property to £700,000 at 31 August 2020, resulting in a revaluation gain of £602,089.

The investment property is used to raise funds for charitable activities, while all other fixed assets are used directly for charitable activities.

If the long leasehold residential property had not been revalued, it would have been included at the following historical cost:

	2020 £	2019 £
Cost	45,000	45,000
Aggregate depreciation	<u>(18,736)</u>	<u>(18,736)</u>
Net book value	<u>26,264</u>	<u>26,264</u>

In the opinion of the Governors, the College's remaining long leasehold property, being the College itself, has a market value in excess of its carrying value.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

9. DEBTORS

	2020	2019
	£	£
Debtors for fees and lettings	24,832	37,231
Prepayments and accrued income	113,280	161,873
	<u>138,112</u>	<u>199,104</u>

10. CREDITORS: Amounts falling due within one year

	2020	2019
	£	£
Bank loan	87,708	84,609
Trade creditors	187,493	215,918
Fees received in advance	857,696	989,446
Repayable acceptance fees	24,250	101,498
Social security and other taxes	72,894	70,879
Other creditors	57,865	48,515
Accrued expenses	136,231	67,125
	<u>1,424,137</u>	<u>1,577,990</u>

The College receives acceptance fees when pupils join and these are repayable when they leave. Acceptance fees held for pupils who have left, or who are expected to leave before the next balance sheet date, are included within creditors falling due within one year, with the balance shown as repayable after one year.

11. CREDITORS: Amounts falling due after more than one year

	2020	2019
	£	£
Bank loan	372,114	459,635
Repayable acceptance fees	277,373	241,679
Fees received in advance	-	36,648
	<u>649,487</u>	<u>737,962</u>

12. FEES RECEIVED IN ADVANCE

Fees received in advance comprise the following:

	2020	2019
	£	£
Fees received in respect of the next academic year	857,696	989,446
Fees received in respect of subsequent academic years	-	36,648
	<u>857,696</u>	<u>1,026,094</u>

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

12. FEES RECEIVED IN ADVANCE (continued)

The movement during the year in respect of fees received for subsequent academic years is as follows:

	£
Balance at 1 September 2019	36,648
Transferred to creditors due within one year	(36,648)
Balance at 31 August 2020	-

13. BANK LOANS, HIRE PURCHASE AGREEMENTS AND FINANCE LEASES

The College's borrowings mature as follows:

	2020 £	2019 £
Bank loans:		
In less than one year	87,708	84,609
In more than one year but less than two years	90,375	87,183
In more than two years but less than five years	281,739	277,783
After five years	-	94,669
	<u>459,822</u>	<u>544,244</u>

Bank borrowings are secured on the College's assets. The College's bank loans of £459,822 are repayable in monthly instalments by April 2025; interest is payable at a variable rate, which at the balance sheet date was 2.6% pa (2019: 3% pa).

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Restricted Funds £	Total £
Fund balances at 31 August 2020 are represented by:			
Tangible fixed assets	4,629,663	-	4,629,663
Current assets	1,445,112	1,336	1,446,448
Creditors due within one year	(1,424,137)	-	(1,424,137)
Creditors due after one year	(649,487)	-	(649,487)
	<u>4,001,151</u>	<u>1,336</u>	<u>4,002,487</u>

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

14. STATEMENT OF FUNDS (continued)

	Balance at 1 September 2019 £	Incoming Resources £	Revaluation Gain £	Resources Expended £	Transfers £	Balance at 31 August 2020 £
Unrestricted funds	<u>3,357,309</u>	<u>5,949,096</u>	<u>-</u>	<u>5,959,568</u>	<u>-</u>	<u>3,346,837</u>
Fair value reserve	<u>52,225</u>	<u>-</u>	<u>602,089</u>	<u>-</u>	<u>-</u>	<u>654,314</u>
Restricted funds:						
Government Grants	-	151,778	-	151,778	-	-
Equipment Fund	<u>1,336</u>	<u>2,204</u>	<u>-</u>	<u>2,204</u>	<u>-</u>	<u>1,336</u>
	<u>1,336</u>	<u>153,982</u>	<u>-</u>	<u>153,982</u>	<u>-</u>	<u>1,336</u>
Total funds	<u><u>3,410,870</u></u>	<u><u>6,103,078</u></u>	<u><u>602,089</u></u>	<u><u>6,113,550</u></u>	<u><u>-</u></u>	<u><u>4,002,487</u></u>

The increase in the fair value reserve is attributable to the revaluation of the College's long leasehold residential property.

The Government Grants were in respect of the Coronavirus Job Retention Scheme and were applied towards payroll costs.

The Equipment Fund comprises donations and grants received to purchase specific items of equipment. If there is no restriction on how or where the equipment is to be used, then, once the purchase has been made, the cost of the equipment is transferred to unrestricted funds. The balance of the fund represents unspent cash.

15. TAXATION

The charitable company is a registered charity and is exempt from taxation on income arising from and/or expended on charitable activities; no liability for taxation has arisen during the year.

16. COMMITMENTS UNDER OPERATING LEASES

Annual commitments under non-cancellable operating leases are as follows:

	2020 £	2019 £
Expiring:		
- within one year	3,591	-
- between two and five years	<u>23,814</u>	<u>63,957</u>
	<u><u>27,405</u></u>	<u><u>63,957</u></u>

17. LEGAL STATUS OF THE CHARITY

The charity is a company limited by guarantee and has no share capital. The liability of each member, in the event of a winding-up, is limited to £1.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. PENSION SCHEMES

The College participates in the Teachers' Pension Scheme (England and Wales) ('the TPS') for its teaching staff. The pension charge for the year includes contributions payable to the TPS of £486,358 (2019: £360,500). At the year-end, £55,746 (2019: £45,091) was owed in respect of this scheme.

The TPS is an unfunded, multi-employer, defined benefits pension scheme governed by the Teachers' Pensions Regulations 2010 and, from 1 April 2014, the Teachers' Pension Scheme Regulations 2014. Members contribute on a 'pay as you go' basis, with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid from public funds provided by Parliament.

The employer contribution rate is set following scheme valuations undertaken by the Government Actuary Department. The most recent actuarial valuation was as at 31 March 2016, published on 5 March 2019. This has set the new employer contribution rate at 23.6% with effect from 1 September 2019, an increase of 44%.

To comply with legislation, employees who did not already participate in a workplace pension scheme were enrolled automatically into a new group personal pension plan on 1 May 2014. This scheme is a defined contribution scheme and employees have the right to opt out of it. Contributions to this scheme and to other defined contribution schemes are held in funds administered independently by insurance companies.

The College's total pension contributions payable for the year were £509,610 (2019: £376,492). At the balance sheet date, the College owed pension contributions of £56,353 (2019: £45,902).

19. ULTIMATE CONTROLLING PARTY

The College is controlled by the Board of Governors.

20. RELATED PARTY TRANSACTIONS

No remuneration or expenses was paid to any Governor during the year, but the College did pay £964 (2019: £876) for Governors' indemnity insurance. During the year, one Governor (2019: one) was charged tuition fees of £33,807 (2019: £33,691), on the same terms as other parents. Two members (2019: two different members) of the Senior Leadership Team were charged tuition fees totalling £21,082 (2019: £11,458), after receiving the usual discounts available to staff members and scholarships.

The college was charged £678 (2019: £nil) for the supply of furniture by a business in which the spouse of a member of the Senior Leadership team has an interest. At the balance sheet, no amounts (2019: £nil) were owed to this business.

ST FRANCIS' COLLEGE TRUST

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

21. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted Funds £	Restricted Fund £	Total 2019 £
INCOME:			
Donations	-	6,546	6,546
Charitable activities:			
College fees	5,772,226	-	5,772,226
Other educational activities	379,184	-	379,184
Ancillary trading income	189,082	-	189,082
Other trading activities	135,131	-	135,131
Interest receivable	-	-	-
Total incoming resources	6,475,623	6,546	6,482,169
EXPENDITURE:			
Charitable activities:			
College operating costs	6,163,531	6,546	6,170,077
Total expenditure	6,163,531	6,546	6,170,077
NET INCOME	312,092	-	312,092
Funds brought forward 1 September 2018	3,097,442	1,336	3,098,778
Funds carried forward 31 August 2019	3,409,534	1,336	3,410,870

22. FINANCIAL INSTRUMENTS

	2020 £	2019 £
Financial liabilities measured at amortised cost	761,445	924,069
Interest on financial liabilities measured at amortised cost	14,793	16,445

Financial instruments measured at amortised cost comprise bank loans, repayable acceptance fees and fees billed in advance for terms other than the imminent one.