

The logo for Surrey Care Trust, featuring a green circle with the letters 'SCT' in white, and a dark blue rectangle to its right containing the words 'SURREY CARE TRUST' in white capital letters.

SCT

SURREY
CARE
TRUST

A photograph of a family in a garden. A man with curly hair and glasses, wearing a red t-shirt, is kissing a woman with long brown hair and glasses, wearing a blue t-shirt, on the cheek. They are standing behind a wooden fence. A young boy in a white polo shirt and dark shorts is standing in front of them, looking towards the right. The background shows a brick house with white window frames and a green lawn.

SURREY CARE TRUST Trustees' Annual Report and Accounts

1st August 2024 - 31st July 2025

Registered charity 285543

Company Limited by Guarantee under
number 01658859.

Surrey Care Trust
FF12 Astolat, Coniers Way,
Guildford, Surrey, GU4 7HL.

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INTRODUCTION FROM CEO, JOHN DOWNING

We support some of Surrey's most vulnerable and socially marginalised people - low-income families, vulnerable young people, and low-skilled adults - helping them build confidence, skills, and opportunities to create better lives for themselves and their families.

2024-2025 has been a year of growth and renewal. As we develop our new strategy, we have strengthened core programmes, deepened community impact, and ensured we are well-placed to meet future needs. However, our commitment remains focused on three priorities:

- Making the Difference – ensuring vulnerable people and families can access high-quality, responsive services.
- People at the Heart – supporting and empowering our staff and volunteers while understanding community needs.
- Quality and Assurance – maintaining the resources and stability to deliver consistently effective programmes.

Over the year to July 2025, we worked with over **5,700** people across Surrey - an 11% increase on the previous year. This reflects both our service expansion and broader family resilience work.

Through our cohesive approach of combining long-term mentoring, skills training, and outdoor activities, and by harnessing the help of over **400** volunteers, we enabled them to:

- **Build the confidence and skills they need to thrive**
- **Provide the support and positive childhoods that their families need to flourish**
- **Discover nature as a way to nurture wellbeing and engagement with local communities**

Thank you to everyone - our partners, supporters, volunteers, and the incredible people who participate in our programmes - for making this year of growth possible. Your belief in our mission is the driving force behind every success story.

We now move into the next phase of our strategy with a renewed sense of purpose and the confidence that, together, we will continue to empower vulnerable people to create brighter futures.

John Downing
CEO, Surrey Care Trust



Our Vision

We are the local charity, working with volunteers, to make Surrey a place where vulnerable people have the opportunities, skills, and support they need to achieve their potential.



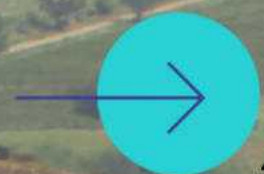
Our Mission

We are breaking the Cycle of Disadvantage in Surrey by equipping vulnerable people with the skills and confidence they need to change their lives and their futures.



NURTURE FLOURISH THRIVE

*See how our work is
making a difference*

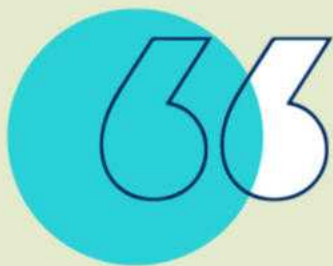


MAKING THE DIFFERENCE IN 2024-2025

Surrey Care Trust exists to improve the life chances, wellbeing, and opportunities of disadvantaged and vulnerable people across Surrey. We do this by providing education and training, access to volunteering and mentoring, and support in overcoming barriers that prevent individuals from fulfilling their potential.

We know our work is effective and creates social return because the people we work with:

- Tell us they feel more self-confident, positive, respected, and valued
- Gain awards and qualifications or improve their skills in other ways
- Engage in volunteering and community activities and contribute to society
- Look for, and find, work or progress into further learning



There have been barriers and unexpected curves in the road, but nothing has stopped her from wanting to improve her life and fulfil her ambitions

During the year, our activities also provided clear and demonstrable public benefit:

- **Education and Skills**

Over **200 learners** gained new qualifications and skills, with most reporting increased confidence and employability. Our programmes supported individuals facing social, educational, and economic disadvantage.

- **Community Support**

Through our counselling, family outreach, and various mentoring programmes, we provided over **2,000 people** with one-to-one support, helping them improve resilience, wellbeing, and social inclusion.

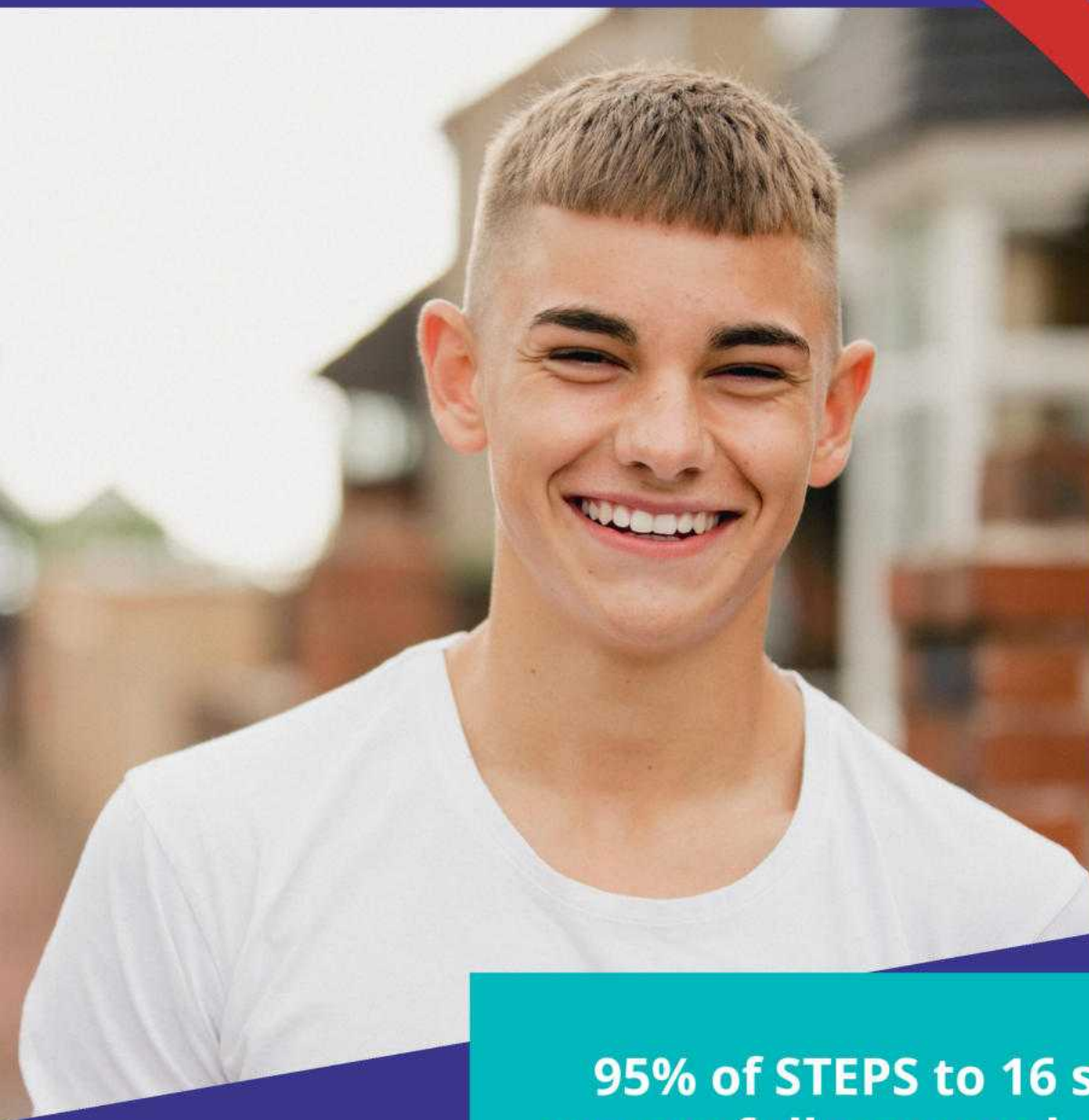
- **Environmental and Community Engagement**

Our volunteering and conservation programmes gave over **2,400 people** the chance to connect with nature, improve local green spaces, and develop transferable skills.

- **Accessibility**

We ensure that **no one is excluded** from our services due to financial hardship. Targeted outreach and free or subsidised activities enable us to support those most in need.

Skills to Thrive



**95% of STEPS to 16 students
successfully secured a college
place or employment.**

SKILLS TO THRIVE

Our Skills to Thrive programmes empower people to develop the skills they need for life, learning, and work - helping them move towards a more positive and sustainable future. Participants build both personal and practical abilities, including confidence, trust, communication, numeracy, environmental awareness, and job-search and interview skills.

Wherever possible, we support beneficiaries to achieve recognised qualifications that strengthen their next steps and open up new opportunities.

Steps2Work at Woking Youth Hub

Steps2Work at Woking Youth Hub provides tailored support to help young adults aged 16–24 move into sustainable employment or education. Referrals are required and come directly from the Department for Work and Pensions (DWP).

Our trained staff and volunteers provide mentoring support to clients living with challenges such as social isolation, at risk of long-term unemployment, living with mental health issues, neurodivergence or experiencing learning difficulties. Together, we help them build confidence, overcome barriers, and engage with their communities.

Our achievements:

Last year, the team worked with **106 young adults and 20 family groups**, while also recruiting 6 new volunteers. Through our autism-focused support, we have been able to help not only young people, but also their families to navigate challenges and access opportunities.

We are especially proud of our early intervention work at Woking College, where we help students remain in education and complete vital qualifications. This proactive approach ensures young people gain the functional skills and confidence they need for long-term success.

This year, the programme also celebrated its **5th anniversary**, having supported over 600 young people in Woking since its launch. These achievements have been made possible thanks to the continued support of Woking Borough Council, the Department for Work and Pensions, and the Henry Smith Charity.



Steps2Work Wellbeing



Steps2Work Wellbeing has evolved from the strong foundation and successes of the original Steps2Work at Woking Youth Hub programme. While the original focus was primarily on supporting young people toward employment, the Wellbeing programme now offers its responsive and flexible services to a wider age group across the community.

Crucially, the focus of Steps2Work Wellbeing is less on the immediate goal of finding work and more on helping people with mental health needs achieve holistic stability. The programme's primary aim is to get individuals engaged in their communities, focusing on improving wellbeing, building confidence, and developing social connections. This community-focused engagement acts as a vital, foundational step that can, in time, lead to further progress like training or employment.

Thanks to funding from Surrey County Council's Mental Health Improvement Fund, the programme was designed to support people facing mental health and wellbeing challenges. Through 1:1 mentoring support, we help participants to improve their wellbeing, take up volunteering opportunities, reduce social isolation through group activities, and move closer to employment.

Our achievements:

Over the past year, the team worked with **115 adults and 45 young people**, supported by the recruitment of 20 new volunteers. Many of those we work with experience significant barriers including anxiety, depression, addictions, PTSD, or identify as neurodivergent. Support is offered in the community, using welcoming and accessible spaces across the county, including:

- **Gateway Community Garden, Reigate**
- **Woking Youth Hub, Woking**
- **Moorcroft Community Centre, Woking**
- **The Stanwell Community Group's Lord Knyvett Hall and Stanwell Allotment**
- **Wellbeing Walks in the community**
- **Mentoring in everyday places such as coffee shops and community centres**



Over 80% of Steps2Work Wellbeing clients live with anxiety, and other causes of mental ill health.



I would not have got my dream job without the support and encouragement from the Steps2Work Team. Step by step they have encouraged me to undertake volunteering, then work experience which secured me this job. Thank you!



Multiply

Working with partners such as the Hale Family Centre as well as Surrey Care Trust's own sites, we hosted a series of the free Multiply courses and activities designed to help people improve their maths skills.

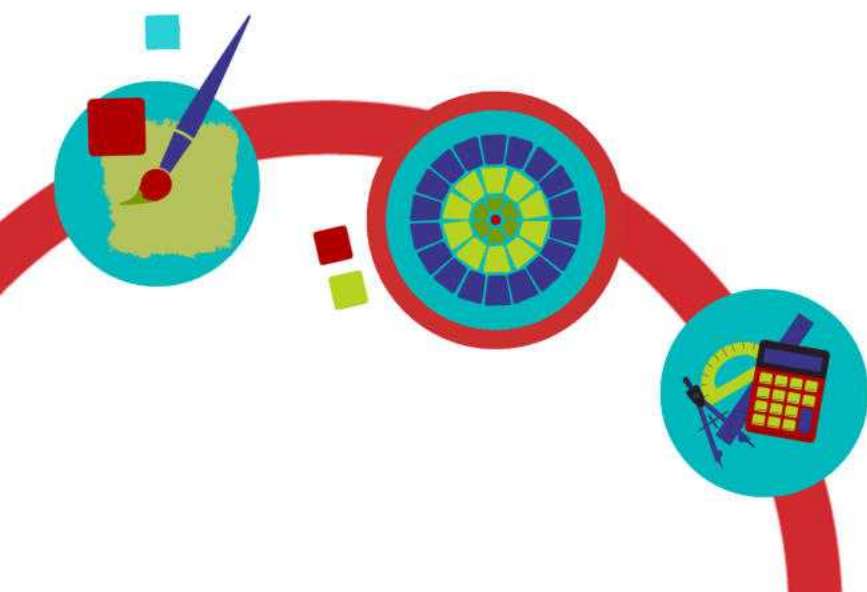
Our achievements:

Participants undertook a range of interesting and engaging courses with key maths skills activities embedded in each activity. The activities focused on specific life skills topics such as crafts, landscaping, or cooking, or fun family activities designed to reduce the fear of maths in children and help parents support their children with maths challenges and homework.

From August 2024 to March 2025, the team supported **190 adults and 30 children and young people**, to engage in the courses and help to reduce anxiety around maths.



I enjoyed the Halloween activity – weighing and measuring the pumpkins with my daughter was fun and I learnt about the sorts of things I can do at home to help her with Maths.



**SKILLS
FOR LIFE
MULTIPLY**



Without STEPS my son would not be at college. You have turned his life around.

STEPS to 16

Our STEPS to16 alternative education programme specialises in supporting and re-engaging 14 to 16-year-olds who are struggling in mainstream education. Many of our students live with a range of challenges, including problems at home, low self-esteem, and poor social, mental, and emotional health.

We provide a high tutor-to-student ratio, creating a nurturing and holistic learning environment. The curriculum is tailored to the specific needs of every student while the more informal setting of our Learning Centre in Woking helps them to feel comfortable and supported. This approach encourages social development while enabling students to achieve the best possible learning outcomes.

Alongside qualifications in core subjects such as English and maths, we have a life skills curriculum designed to equip students with the confidence and skills they need as they transition into adulthood. Modules include: Healthy Living, Domestic Cooking, Sport and Fitness, Group and Teamwork, Preparation for Work and College, Vocational Activities, and art projects.

Our achievements:

During 2024–2025, the team supported **25 students** (the highest number since the programme began), reflecting the growing demand for services like STEPS to16. Of the twelve Year 11 students who sat their exams, all successfully secured accredited qualifications, demonstrating the effectiveness of the programme in helping young people to achieve positive results despite significant challenges.

STEPS students achieve an average attendance rate of more than 80%; the average rate in similar settings is 50%

Schools Interaction Primary Pathway

Backed by funding from the Surrey Wellbeing Partnership we have expanded our reach to six primary schools across Elmbridge, Guildford, and Woking (effective February 2025). Working with Relate, we are actively supporting 48 pupils aged 8-10 with a 10 week programme of counselling and mentoring sessions, focused on helping them develop strong resilience and cultivate positive relationships.

Through this support, children have developed key social and emotional skills, including listening well, identifying and expressing feelings, sharing and taking turns, recognising playful teasing, waiting their turn in conversations, and understanding what helps them feel happy and calm.

Our achievements:

90% of the children who have already taken part have reported a positive or significant improvement in their wellbeing.



Thank you so much the kids had a great time, they have really enjoyed the sessions and always been very keen to attend. Having the day out was an amazing opportunity for them all - we really appreciate you coming in to support the school.

School SENCO

Wellbeing Mentors

Surrey Care Trust continues to be part of the Surrey Wellbeing Partnership – an alliance of voluntary sector organisations working together to improve the emotional wellbeing and mental health of children and young people.

Through our expert mentoring team and specially trained volunteers, Wellbeing Mentors, we aim to deliver targeted support to children and young people (aged 10–18) experiencing challenges with their mental health and emotional wellbeing. Together, the young people and mentors focusing on improving relationships in the home and/or school, building confidence and self-esteem, and reducing anxiety.

Our achievements:

Our work not only supports the young people but also their families, helping them to engage more effectively with schools and other professionals. Over the year, the programme:

- Received **204 referrals, managed 100 cases, and supported 3 children with intensive family-based work.**
- Recruited 29 new volunteers to expand our mentoring capacity.
- Offered one-to-one mentoring, group wellbeing sessions, and activity days to promote confidence, resilience, and positive peer networks.
- Delivered activities in community spaces such as our Gateway Community Allotment and on the Swingbridge Community Boat *Tranquility*, alongside sessions like paddleboarding and rock climbing.

All young people supported through the programme showed measurable improvements across key wellbeing indicators:

- Emotional wellbeing: increased from 30% at the start of mentoring to 65% by the end.
- Raised aspirations and self-esteem: increased from 34% to 66%.
- Ability to build positive relationships: increased from 34% to 66%.

These results demonstrate the impact of combining tailored mentoring with group activities and family engagement, creating lasting improvements in wellbeing, confidence, and resilience.



Thank you for checking in with me; it means a lot to have you and my mentor to talk to

Young Person

Free Counselling

In addition to our Wellbeing Mentors, we offer a free and independent Counselling service for 16 to 25-year-olds who are unable to access support elsewhere. While the programme is no longer funded by BBC Children in Need, it continues to work with young people with mental health and wellbeing needs, offering support to 50 beneficiaries per year.

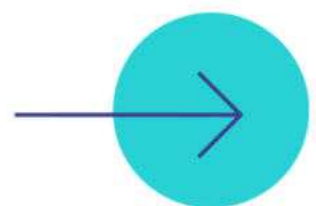
Our team includes qualified and trainee volunteer counsellors, who work under trained supervision and management, as well as trainee counsellors gaining valuable experience. All counsellors are members of the British Association for Counselling and Psychotherapy. Over 12 weekly sessions, clients receive tailored support designed to help them feel valued, reduce feelings of helplessness, improve confidence, and engage more positively with life.

Young people's progress is measured across six key areas: feeling supported, levels of anxiety, positive relationships, decision making, socialising, and communication skills. Initially, clients often report the lowest scores in feeling supported, but by the end of counselling, they show significant improvements, particularly in socialising, decision making, and building positive relationships.

Trainee counsellors benefit from this structure through group supervision sessions and case discussions, allowing them to work with complex cases in a supported environment, enhance their skills, and improve their practice. All young people receiving counselling are supported to achieve reduced anxiety, raised aspirations and self-esteem, and ability to build positive relationships.

Our achievements:

Over the past year, the service has supported **52 young people** experiencing anxiety and depression and recruited 2 new volunteer counsellors. The presence of qualified counsellors enables the service to work safely and effectively with clients presenting with more complex or higher-level needs, ensuring they receive appropriate and high-quality support.





Thank you for all your support. You have helped me to become more aware of patterns learnt from my past and I have the confidence to try out new ways of relating to people

Flourishing Families



FLOURISHING FAMILIES

Our Flourishing Families programmes help parents create nurturing environments and provide positive childhood experiences. We offer long-term, structured support, parenting skills training, and safe spaces for relationship-building, family time, and activities.

Spelthorne Family Centres

Since April 2024, Surrey County Council's new Families First model has positioned family centres as hubs for support. These centres offer activities for vulnerable families and serve as bases for outreach work. Although this change brought an end to our Early Help mentoring in many areas, we were pleased to be appointed as the Families First provider for Spelthorne borough. This role enables us to unite services delivered through the Clarendon and Stanwell Family Centres, including services from the Buckland Centre in Staines, building on two decades of success with local families and communities.

The Centres, located in one of Surrey's most deprived areas, employ experienced outreach workers who support families identified as most in need. Services include:

- Outreach support and home visits
- Evidenced based parenting programmes
- The Freedom Programme for victims of domestic abuse
- Support for children who have witnessed or experienced abuse

The team also works closely with voluntary organisations, schools, councillors, and professionals such as midwives, social workers, speech therapists, health visitors, and police officers. This holistic approach ensures early intervention and timely support.

Our achievements:

The Centres' Annual Performance Review conducted by Surrey County Council reported that: "Outcomes improved and needs met for 306 families 808 children and young people who were referred to Spelthorne Family Centres in 2024-25 for targeted Early Help support. The centre works well in partnership with other agencies including health, Schools and NSDAS to support families and provide emerging needs support both during and after targeted interventions, ensuring families continue to receive guidance as required."



Youth & Family Mentoring

The success of our Youth & Family Mentoring programmes continues to demonstrate the transformative impact of sustained, meaningful support for young people and their families. Across all our mentoring initiatives, young people gain the confidence, resilience, and coping strategies needed to navigate life's challenges. Across all programmes, Youth & Family Mentoring has empowered young people to navigate challenges, make positive choices, and build stronger, more resilient futures. Families benefit from greater stability and support, while communities gain from the development of peer networks and engaged, supported young people. The ongoing dedication of our volunteers ensures that these outcomes are sustained, meaningful, and far-reaching. Our Youth & Family Mentoring programmes provide long-term, one-to-one support to disadvantaged young people aged 11–25 and their families. Through trained volunteer mentors, we help participants build confidence, resilience, and positive relationships, while improving emotional wellbeing and life outcomes.

Our volunteers play a critical role in creating a supportive environment, helping young people to develop skills, access services, and build lasting networks within their communities.

Our achievements:

In 2024–2025, we supported:

- **66** young people (aged 11–25 years) and **61** families across Guildford (with particular focus on Cranleigh Rural, Farnham Upper Hale), Waverley, Elmbridge, and Woking
- 23 volunteers delivered mentoring focused on emotional wellbeing, aspirations, physical health, and safety

Participants reported:

- Reduced anxiety and harmful behaviours
- Improved engagement with education and peers
- Greater motivation and self-esteem
- Strengthened family stability and support networks



We also launched our Family Wraparound Mentoring model to provide joined-up, wellbeing-focused support for children and families facing complex challenges.

In its six months, the programme supported **45** children and families, offering tailored mentoring that promotes emotional resilience and strengthens family relationships.

Although still in its early stages, the programme is designed to help children:

- Improve emotional wellbeing
- Raise aspirations and self-esteem
- Build positive relationships
- Enhance physical health and self-care
- Develop the knowledge and confidence to stay safe

At the start, the young participants self-assessed their progress across five key areas using a scale from 1 to 10. Initial scores ranged from 1–5 for emotional wellbeing, aspirations, and relationships, and from 3–7 for physical health and safety. All participants showed improvement in at least three areas, with the most significant gains in emotional wellbeing and relationship-building. Aspirations continued to grow as children progressed through school, college, and other opportunities.

Alongside the individual mentoring, the programme offers ongoing support to families, helping them engage effectively with schools and professionals. This holistic approach ensures that each child's needs are met through coordinated, wraparound care.

Nurture through Nature



NURTURE THROUGH NATURE

Our Nurture Through Nature activities harness the power of the natural world to help people engage with their environment and communities, improving wellbeing, self-worth, and practical skills.

Swingbridge Community Boats

Our fleet of three Swingbridge Community Boats - Tranquility, Endeavour, and the newly welcomed Maggie G - form a vital, high-impact component of the Trust's community work. From them, 70+ expert volunteers deliver a wide range of river-based activities, providing crucial opportunities for people of all ages and backgrounds to learn new skills, gain qualifications, and significantly improve their wellbeing, confidence, and community integration.

Our achievements:

From August 2024 to July 2025, over 1,500 people benefited from the wellbeing cruises, confidence boosting courses, and environmental activities.

Swingbridge Tranquility provided hundreds of hours of accessible, therapeutic cruises and activities on the River Wey. Its design, capable of accommodating up to two wheelchairs, makes it invaluable for serving beneficiaries with complex needs.

Over the year, the crews welcomed people living in homeless hostels, children with specific needs, older people with limited mobility, our own STEPS to 16 students, and young people and parents supported by our Wellbeing and Family mentors. *Tranquility* also continued its partnership with the NHS Early Psychosis Group, hosting joint sessions that integrate river-based environmental conservation with practical skill-building, including highly popular "Culinary Cruises" utilising the boat's galley for shared cooking experiences.

Swingbridge Endeavour crews focused on offering structured therapeutic work placements and activities. The crews comprised trained Swingbridge volunteers working alongside participants who are actively living with or recovering from issues such as poor mental health, addiction, or relationship breakdown. The boat also hosts specific sessions where individuals serving community sentences join the crew. These sessions provide an important opportunity for participants to make a positive, visible contribution to the environment and the local community, fostering a sense of pride and rehabilitation.



Between them, everyone working on *Endeavour*, completed **2,900 hours of environmental conservation activities** along the Rivers Wey and Thames, tributary waterways and adjacent sites.

Endeavour's crews continued to lead significant environmental improvements, removing large amounts of invasive species, including Himalayan Balsam and Ragwort, alongside clearing fallen trees from tow paths. Ditch clearance, coppicing, and tree clearance activities resulted in improved and well-maintained habitats, which are now enjoyed by both local residents and wildlife.

This year also marked a significant milestone with the official welcoming and commissioning of our third narrowboat, the *Maggie G*.

The acquisition of the *Maggie G* allows us to dramatically increase our capacity to deliver accredited skills training, mentorship, and wellbeing sessions to vulnerable people. While *Tranquility* is designed for accessibility and general cruising, the *Maggie G* will be dedicated to expanding our technical and educational offering, focusing specifically on longer-term skill development and qualifications in inland waterways maintenance and operation. This expansion means we can now serve more clients simultaneously and respond more flexibly to the growing need for therapeutic and skills-based interventions in Surrey, ensuring the Swingbridge fleet can impact hundreds more lives in the coming year.



Being on this boat has made me see that my life is not pointless. I have learned new skills, my attitude to life has changed.



It is green and calm, loads of people helping and lots to do. I feel calm here and enjoy spending time with nature. No pressure

The Gateway Garden

The award-winning Gateway Community Garden, near Reigate, offers a range of activities to help anyone living with poor mental health or at risk of isolation to make positive changes, develop practical skills, and enjoy the therapeutic benefits of gardening, nature, and the outdoors – all within a safe and nurturing space.

The team works closely with Surrey Care Trust's own family mentoring teams to provide opportunities for families and young adults to come together. Partnerships with local schools, colleges and youth groups, and many agencies and local charities create inclusive opportunities for learning, volunteering, and social connection. The Garden is additionally a base from which we deliver our *Steps2Work Wellbeing* support, helping local residents to build confidence and move closer to training or employment.

Our achievements:

In October 2024, the team's achievements were recognised in the RHS's South & South East in Bloom It's Your Neighbourhood Awards, achieving 'Outstanding' status with particular praise for inclusivity, community impact, and partnership working.

Throughout 2024–2025, the Garden also acted as the central hub for our Outside & Active courses, designed to support wellbeing through outdoor activity. It played a key role within Surrey County Council's Green Social Prescribing services, providing a safe and accessible setting for 15 young people struggling with poor mental health and/or neurodiversity.

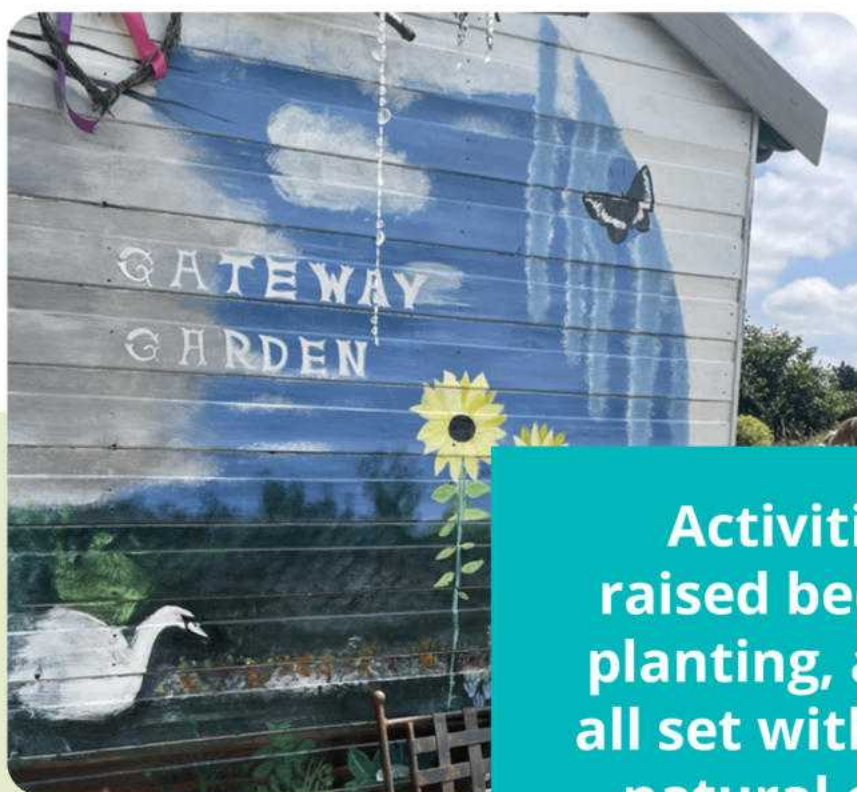
The Garden has also become a key location for working with local employers and businesses, hosting fifteen corporate social responsibility days each year and enabling around 130 employees to take part in meaningful volunteering.

Looking ahead, we are working with partners to expand the scope of the Garden to include opportunities for alternative learning, ensuring it continues to grow as a hub for wellbeing, skills, and connection.

Outside & Active

Since its launch in January 2023 at the Gateway Garden, our Outside & Active programme has continued to provide nature-based activities designed to support mental health and wellbeing. The courses aim to reduce social isolation, boost confidence, and improve engagement with school or employment for clients aged 7 and above.

Funded by the Community Foundation for Surrey's Scale Up Mental Health Fund and additional support from the National Lottery, the programme combines outdoor activities with opportunities for social connection and skill-building.



Activities include building raised beds, wreath making, planting, and outdoor crafts, all set within the therapeutic natural environment of the Gateway Garden.

Our achievements:

Over the past year, the team has worked with **38 adults, 91 young people, 9 children, and 24 families.**

Support has been delivered with the help of 16 dedicated volunteers, who play a vital role in facilitating activities and engaging participants. The team continues to build on the successes of the programme and is looking forward to expanding to new locations, reaching more participants, and creating further opportunities for growth, connection, and improved wellbeing over the coming year.



Stanwell Community Group

Working closely with the Stanwell Family Centre, the Stanwell Community Group is a vibrant grassroots initiative where people come together, feel connected, and grow - in every sense of the word. With the support of Surrey Care Trust and our dedicated volunteers, we have created welcoming spaces at Lord Knyvett Hall and the Stanwell Community Allotment.

The group runs a wide variety of activities, including family-friendly park play sessions, creative workshops, seasonal events, gardening, and skills-training. Whether it's a child trying cricket for the first time, an adult learning to sew at HobbyHub, or a volunteer helping out at the allotment, the focus is on building confidence, fostering community connections, and supporting personal growth.

Our work encourages residents to:

- Reduce social isolation
- Engage with and take action on local issues
- Participate in neighbourhood events and activities
- Promote good physical and mental health
- Foster pride in the village

Our achievements:

Over the past 12 months, the group has worked with **485 adults, 647 young people, and 152 children**. The group is supported by 32 local volunteers, including 7 new recruits, who play a vital role in delivering activities and supporting the community.

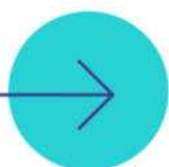
Through these initiatives, local residents have gained new skills, increased independence, and enjoyed opportunities they might not otherwise have access to. Meanwhile, volunteers support children and families through activities ranging from workshops and seasonal celebrations, to gardening and community allotment projects.

PEOPLE AT THE HEART

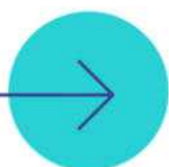
Our people - staff and volunteers - are the driving force behind Surrey Care Trust's work and enable us to help people break out of their cycle of disadvantage. Their collective energy, expertise, and commitment to those we serve ensures every individual receives the highest quality of person-centred support.

Volunteers

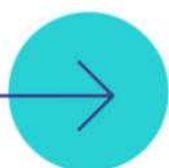
Volunteers are integral to the success of our work. People from all walks of life join us as crew members on our Community Boats, mentors, allotment gardeners, event marshals, and more. As well as helping us support our clients and strengthen communities, our volunteers consistently tell us how rewarding and life-enhancing they find their roles. Many also gain new skills through the training we provide.



Volunteers donated almost **23,000** hours of their time to help vulnerable and disadvantaged people in Surrey.



Last year, and despite changes to our service provision, **90** new volunteers joined our 'ranks', who, along with our existing volunteers, donated an estimated value of **£280,000** in monetary terms.



In return, we were able to provide the volunteers with approximately **4,800** hours of training on a range of issues such as building confidence; communication; relationships; finding, securing, and maintaining employment; parenting skills; behaviour management; mental health support.

We are also extremely grateful for all the support from local companies for volunteering at our sites across the county. We were delighted to host Bupa, Thales UK, NatWest, SES Water and many more.

Trustees

Our Board of Trustees are volunteers responsible for governing the Trust and directing how it is managed and run. We are privileged to be joined by people who bring a wide range of skills and experiences from business, charity, and our local communities. Together they help drive our work and ensure we make the greatest difference we possibly can.

As a board, our Trustees meet six times a year to review strategic priorities and ensure due diligence of responsibilities and overall management of the Trust, including monitoring of policies and the Trust's Risk Register. As individuals, each Trustee supports a specific programme or strategic priority through regular meetings and visits.

John Chaplin – Chair

John started work for Mobil in the North Sea and then lived and worked around the world in a variety of assignments, returning to the UK to become Chairman of Esso UK. He now pursues his interests of travel, hill walking, flying, and volunteering. John sits on the Investment Committee.

Richard Whittington DL – Vice Chair

Richard is involved with the community through the Surrey Lieutenancy and the Gordon Foundation. Richard is also a Vice-President of the Community Foundation for Surrey. Richard is the nominated Trustee for Health and Safety.

Paul Downes – Treasurer

Paul is a Chartered Accountant who spent 30 years working in banking and private equity. Paul is also the Chair of the Horsell Common Preservation Society and Honorary Treasurer of the Community Foundation for Surrey. Paul sits on the Investment Committee.

Martin Barnes

Martin is a chemical engineer by background with a career across the international energy sector covering both oil and gas and renewable energy technologies. Martin has lived in Surrey for over 30 years and is now retired. He supports a number of charitable ventures in the local community including as Trustee and Treasurer of the Gordons Foundation. Martin joined the board in August 2025.



Tracey Cater FCIPD

Tracey has been a qualified HR practitioner for more than 30 years and currently works as an HR Consultant advising and supporting many different types of businesses and charities. She is a mental health first aider and a member of the Chartered Institute of Personnel & Development. Tracey became a Surrey Care Trust volunteer mentor in February 2021 which she believes enhances her role as a Trustee with the Trust.

Phil Osborne

As Head of Surrey County Council's Early Years and Childcare, Phil oversaw the establishment of a network of Sure Start Children's Centres across the county. Before retiring, Phil was a part-time Children's Social Worker with Hampshire County Council. Phil sits on the Safeguarding Committee, the STEPS Management Committee, and the Family Centre Group.

Natalie Payne

Natalie is a Partner at Morr & Co solicitors, an honorary legal adviser for the Citizen's Advice Bureau, and has mentored students at the University of Kent and the College of Law. Natalie is also a keen athlete and has completed various challenges to raise money for charity.

Kari Pridden

Kari spent 15 years in the oil and gas industry after which she became a NHS Speech and Language Therapist. Kari provides Speech and Language support to the Family Centre and sits on the Family Centre Group.

Ron Searle

Ron has worked in education for 30 years. He was Chair of the Surrey Secondary Headteachers' Council, sitting on the Surrey Safeguarding Children Board, SEND Governance Board, School Improvement Partnership Board and Schools Forum. He has served on the corporation of a General FE college, as governor of a primary federation and continues to serve as Chair of Trustees of an Alternative Provision Multi-Academy Trust. He is now an independent educational consultant working with schools across the country.

Dr Naomi Winstone

Naomi is Professor of Educational Psychology and Director of the Surrey Institute of Education at the University of Surrey in Guildford, a Principal Fellow of the Higher Education Academy, and a National Teaching Fellow. Naomi previously worked as a Volunteer Mentor in the Waverley area.

Vivienne Winter Stuart

Vivienne spent 30 years working in the IT industry ending as an international senior projects director and now uses her skills to benefit the voluntary sector. As well as being a Trustee, Vivienne is also a Volunteer Mentor and Skipper on our Swingbridge Community Boats.

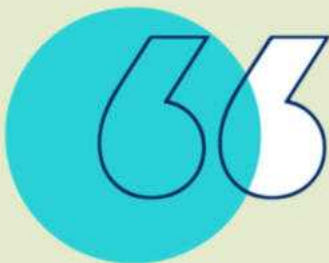
Staff

Our staff and volunteers are the driving force behind Surrey Care Trust's work. Their collective energy, expertise, and commitment ensure that every individual receives high-quality, person-centred support.

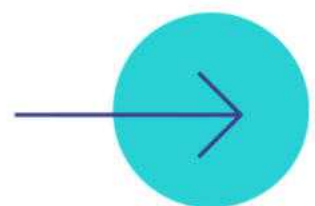
We operate with a dedicated team of fewer than **60** paid staff, most of whom work part-time, remotely, or embedded within the community. This lean structure allows us to:

- Maximise the impact of every donation.
- Attract and retain exceptional talent.
- Ensure our people are present where they are needed most.

We are committed to supporting our staff through ongoing professional development, enabling them to deliver complex, high-quality care and respond effectively to the evolving needs of Surrey's communities.

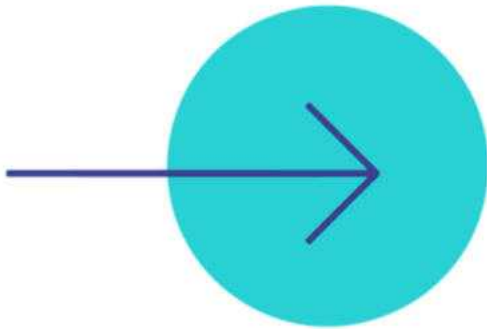


The most rewarding part of my job is seeing the moment someone realises their own potential. Working at Surrey Care Trust isn't just a job; it's a mission. There's a shared belief that we are truly breaking the cycle of disadvantage, one person at a time.



QUALITY AND ASSURANCE

Fundraising



The 2024–2025 year was another busy and rewarding period for the Trust’s fundraising. We continued to develop and deliver key programmes, including Steps2Work Wellbeing and Outside & Active, while also updating our logo and brand to better reflect the Trust’s mission and values.

Thanks to the generosity of charitable trusts, companies, community groups, philanthropic individuals, and our proactive approach to new funding opportunities, the Trust raised **£475,000** to support delivery of its core aims. The slight reduction from the previous year was due in part to recruitment and staffing challenges.

Supporter-led events also made a significant impact. We celebrated our most successful London Marathon fundraising to date and marked a milestone with the launch of the Maggie G as part of the Swingbridge fleet, enhancing our community and educational work on the waterways.

We remain deeply grateful to our Trustees, Patrons, volunteers, and community members, whose dedication and contributions make it possible for the Trust to nurture, flourish, and thrive, helping children, young people, and families across Surrey to succeed.

Research

Understanding and quantifying the difference we make is central to the Surrey Care Trust's mission. This year, our research has provided vital evidence of impact and efficacy across key programmes, informing our strategic direction and ensuring the highest quality of support.

Key research highlights for the year include:

Flourishing Families: Family Mentoring Impact Study

We completed a comprehensive review of our intensive family mentoring programme, which measured sustained improvements in family resilience, parental confidence, and children's well-being. The findings were presented to key decision makers, funders, and influencers at the Surrey Care Trust Symposium in March 2025. We are now using the results to leverage sustainable funding, refine our referral pathways, and enhance mentor training to maximise long-term outcomes for families facing complex challenges.

Steps2Work 5th Anniversary Review

Marking five years of dedicated support, a special review of our Steps2Work programme provided a deep dive into its long-term impact on employment prospects. The analysis confirmed the programme's success in moving young people furthest from the job market into stable employment, education, or training. The findings highlight the critical role of bespoke, wraparound support in overcoming systemic barriers and achieving social mobility.

Both reports are available on our website:

surreycaretrust.org.uk/about-us/impact-and-insights/

This commitment to evidence-based practice ensures we are strategically adapting our services to meet the evolving needs of the Surrey community and demonstrating the value of our work to our funders and partners.

Quality Accreditation

We invest in nationally-recognised external accreditation to demonstrate the quality of our work and ensure we seek to continually improve the way we run our services.

Our accreditations are:

- National Community Boats Association (NCBA) Accredited Training Centre Status
- Queen's Award for Voluntary Services (Swingbridge Community Boats)
- City & Guilds Accredited Centre
- ISO 9001 : 2015



Governance, Structure and Management

Company number 01658859

Charity Number 285543

Registered office and operational address Astolat, FF12, Coniers Way, New Inn Lane, Guildford Surrey, GU4 7HL

Bankers	CAF Bank Ltd 24 Kings Hill Avenue West Malling Kent ME19 4JQ	Barclays Bank PLC 6 Clarence Street Kingston Upon Thames KT1 1NY
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Investment Managers	Flagstone 1st Floor, Clareville House 26-27 Oxendon Street London SW1Y 4EL	CCLA 1 Angel Lane London EC4R 3AB
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Solicitors	Barlow Robbins LLP The Oriel, Sydenham Road Guildford GU1 3SR
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Auditors	Warner Wilde Limited, Chartered Certified Accountants 4 Marigold Drive, Bisley Surrey GU24 9SF
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President	Sir Adrian White
Patrons	HM, Lord-Lieutenant of Surrey Michael More-Molyneux Mr David Hypher OBE DL Dr Julie Llewelyn DL Sir Richard Stilgoe DL Mr Andrew Wates DL
Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:	
	Mr Martin Barnes (appointed 11.08.2025) Ms Tracey Cater (appointed 21.10.2024) Mr Phil Osborne Ms Natalie Payne Mrs Kari Pridden Mr Ron Searle Dr Naomi Winstone (resigned 01.10.2025) Mrs Vivienne Winter Stuart
Chairman	Mr John Chaplin
Vice Chairman	Mr Richard Whittington DL
Treasurer	Mr Paul Downes FCA ATII
Chief Executive	Mr John Downing
Secretary	Mr Richard Whittington DL

Financial Review

Total income for the year to 31 July 2025 increased by 10% to £2,184,919 compared to £1,977,550 in 23/24. Expenditure also rose by 10% to £1,982,023 compared with £1,797,264 in 23/24. The Trust produced a surplus of 9.2% (£202,896) similar to 23/24 (£180,286).

Reserves

The Board have assessed potential risks and from this drawn a Reserves Policy that will enable us to both invest as much as possible to support our beneficiaries and ensure the Trust's long-term sustainability, stability, and resilience. Reserves are maintained to be used in the event of unexpected demands on resources and the risk of income becoming unavailable.

These include:

- a) Income funds ceasing e.g., contracts or grants not being renewed – funds would be needed to buy time for alternative income streams to be sought or to ensure redundancy costs could be met.
- b) Covering the risks of unforeseen emergency or other unexpected need for funds, e.g., an unexpected large repair bill or covering long-term sickness.
- c) Unexpected calls for funding e.g. to develop new opportunities or begin new projects which may require up front expenditure or match funding.
- d) Short term deficits in cash flow.
- e) Local Government reorganisation and changes in unitary councils.

The Board considers an unrestricted reserve of £650,000 to £700,000 is sufficient to mitigate against these risks. Accordingly, £342,000 has been specifically designated to further our strategic aims and activities.

At the close of this year our total reserves were £1,032,388. After accounting for revaluation reserves and designated funds our unrestricted general fund is £660,388. Full details of the results for the year are given in the audited financial statements included in this report.

Risk Management

We maintain and develop our risk management process and procedure throughout the year to address significant risks.

Mitigating factors are identified for each risk and reflected in the scoring of both probability and impact. An in-depth review of risk throughout Surrey Care Trust is undertaken on a regular basis by operational managers, other senior staff and is ultimately overseen by the Board of Trustees who have oversight of the key risks and new risks at Board meetings, and all risks annually.

The quantified assessment of risk, the risk management policy, and action plans are agreed at regular meetings throughout the year.

The Risk assessment and management process, aligned with recommended practice of The Charity Commission, ensures that:

- The identification, assessment and management of risk is linked to the achievement of the charity's operational objectives
- The process covers all areas of risk but is focused primarily on major risks
- The risk exposure profile reflects the Trustees' views as to the levels of acceptable risk
- Risk management is ongoing and embedded in management and operational procedures

The most significant risks identified during the year included:

- Further significant overall reduction in Public Sector funding alongside increased costs
- Failure to secure sufficient new funding opportunities to maintain, at a minimum, current turnover
- Significant shortfall on voluntary fundraising target
- Serious Health and Safety or Safeguarding failure
- The loss of staff to deliver programme outcomes

The Future

As we look ahead, Surrey Care Trust stands at a pivotal moment in its journey. The past year has been one of renewal and reflection - strengthening our foundations, expanding our reach, and deepening our understanding of the communities we serve. We are also proud to be in a strong financial position that allows us to remain steadfast in our mission: to break the cycle of disadvantage in Surrey and ensure that every person has the opportunity, skills, and confidence to achieve their potential.

However, the challenges we face are ever evolving. Economic pressures, rising mental health needs, and the increasing complexity of family life mean our support *must* remain flexible, joined-up, and rooted in lived experience.

In response, we have developed plans to invest strategically to grow key parts of our services, particularly our alternative provision and mentoring programmes, and we will focus on five strategic priorities to ensure we can meet emerging needs and deliver long-term value:

- **Early and Preventative Support:** We will continue to extend our family resilience and mentoring services, ensuring help reaches people before they reach crisis point.
- **Skills for Life and Work:** We will strengthen learning, employability, and wellbeing pathways that create real, lasting change.
- **Nature, Health, and Community:** Building on the success of our STEPS to 16 programme and leveraging the Gateway Garden as a central hub, we will expand our alternative learning provision across our Nurture through Nature sites to create inclusive, outdoor learning environments that promote wellbeing, resilience, and personal growth for children, young people, and families.
- **People and Partnerships:** We will continue investing in our volunteers and staff, and forging strong collaborations with local partners, businesses, and communities.
- **Sustainability and Growth:** We will invest to secure the financial resilience and innovation needed to deliver impact for decades to come.

The resilience, compassion, and dedication shown by our volunteers, staff, and trustees continue to inspire us, and we are deeply grateful for the trust placed in us by our supporters and partners. Together, we enter this next chapter with optimism and purpose and we will ensure Surrey Care Trust remains a catalyst for hope, opportunity, and lasting social change - helping people not just to cope, but to thrive.

John Chaplin

John Chaplin
Chair of Trustees
Surrey Care Trust

FINANCIAL REPORT

1st August 2024 - 31st July 2025



THE SURREY CARE TRUST

STATEMENT OF RESPONSIBILITIES

FOR THE YEAR ENDED 31 JULY 2025

The trustees, who are also the directors of The Surrey Care Trust for the purpose of company law, are responsible for preparing the Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

THE SURREY CARE TRUST

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF THE SURREY CARE TRUST

Opinion

We have audited the financial statements of The Surrey Care Trust (the 'charity') for the year ended 31 July 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 July 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

THE SURREY CARE TRUST

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF THE SURREY CARE TRUST

Responsibilities of trustees

As explained more fully in the statement of responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

These matters were discussed amongst the engagement team at the planning stage and the team remained alert to non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and
- Testing controls with walk through procedures and substantive transaction testing;

To address the risk of fraud through management bias and override of controls, we:

- Performed analytical procedures to identify any unusual or unexpected relationships;
- Tested journal entries to identify unusual transactions;
- Assessed whether judgements and assumptions made in determining any accounting estimates were indicative of potential bias;
- Investigated the rationale behind significant or unusual transactions

No instances of material non-compliance were identified. However, the likelihood of detecting irregularities, including fraud, is limited by the inherent difficulty in detecting irregularities, the effectiveness of the entity's controls, and the nature, timing and extent of the audit procedures performed. Irregularities that result from fraud might be inherently more difficult to detect than irregularities that result from error. As explained above, there is an unavoidable risk that material misstatements may not be detected, even though the audit has been planned and performed in accordance with ISAs (UK).

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

THE SURREY CARE TRUST

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF THE SURREY CARE TRUST

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



FJ Wilde FCCA DChA MBA (Senior Statutory Auditor)

For and on behalf of Warner Wilde Limited, Statutory Auditor
Chartered Certified Accountants

4 Marigold Drive

Bisley

Surrey

GU24 9SF

United Kingdom

28/01/2026

Warner Wilde Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

THE SURREY CARE TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 JULY 2025

CURRENT FINANCIAL YEAR		Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
	Notes					
Income and endowments from:						
Donations and legacies	3	161,476	-	289,034	450,510	489,059
Charitable activities	4	599,364	-	1,034,429	1,633,793	1,389,484
Other trading activities	5	50,875	-	-	50,875	44,194
Investments	6	49,178	-	-	49,178	51,692
Other income	7	563	-	-	563	3,121
Total income		<u>861,456</u>	<u>-</u>	<u>1,323,463</u>	<u>2,184,919</u>	<u>1,977,550</u>
Expenditure on:						
Raising funds	8	207,650	-	-	207,650	209,038
Charitable activities	9	450,910	-	1,323,463	1,774,373	1,588,226
Total expenditure		<u>658,560</u>	<u>-</u>	<u>1,323,463</u>	<u>1,982,023</u>	<u>1,797,264</u>
Net income		202,896	-	-	202,896	180,286
Transfers between funds		(227,000)	227,000	-	-	-
Net movement in funds	11	(24,104)	227,000	-	202,896	180,286
Reconciliation of funds:						
Fund balances at 1 August 2024		714,492	115,000	-	829,492	649,206
Fund balances at 31 July 2025		<u>690,388</u>	<u>342,000</u>	<u>-</u>	<u>1,032,388</u>	<u>829,492</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

THE SURREY CARE TRUST

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 JULY 2025

PRIOR FINANCIAL YEAR		Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Restricted funds 2024 £	Total 2024 £
	Notes				
Income and endowments from:					
Donations and legacies	3	90,264	-	398,795	489,059
Charitable activities	4	1,019,312	-	370,172	1,389,484
Other trading activities	5	44,194	-	-	44,194
Investments	6	51,692	-	-	51,692
Other income	7	3,121	-	-	3,121
Total income		<u>1,208,583</u>	<u>-</u>	<u>768,967</u>	<u>1,977,550</u>
Expenditure on:					
Raising funds	8	209,038	-	-	209,038
Charitable activities	9	819,259	-	768,967	1,588,226
Total expenditure		<u>1,028,297</u>	<u>-</u>	<u>768,967</u>	<u>1,797,264</u>
Net income		180,286	-	-	180,286
Transfers between funds		(85,000)	85,000	-	-
Net movement in funds	11	95,286	85,000	-	180,286
Reconciliation of funds:					
Fund balances at 1 August 2023		619,206	30,000	-	649,206
Fund balances at 31 July 2024		<u>714,492</u>	<u>115,000</u>	<u>-</u>	<u>829,492</u>

THE SURREY CARE TRUST

BALANCE SHEET

AS AT 31 JULY 2025

	Notes	2025 £	£	2024 £	£
Fixed assets					
Tangible assets	15		33,962		31,048
Investments	16		281,891		279,469
			<u>315,853</u>		<u>310,517</u>
Current assets					
Debtors	17	105,260		212,763	
Cash at bank and in hand		1,390,213		743,597	
		<u>1,495,473</u>		<u>956,360</u>	
Creditors: amounts falling due within one year	18	(763,938)		(437,385)	
Net current assets			<u>731,535</u>		<u>518,975</u>
Total assets less current liabilities			<u>1,047,388</u>		<u>829,492</u>
Provision for other liabilities	19		(15,000)		-
Net assets			<u><u>1,032,388</u></u>		<u><u>829,492</u></u>
The funds of the charity					
Unrestricted funds - general	24		690,388		714,492
Unrestricted funds - designated	23		342,000		115,000
			<u><u>1,032,388</u></u>		<u><u>829,492</u></u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 July 2025.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

28/01/2026

The financial statements were approved by the trustees on

John Chaplin

[John Chaplin \(Jan 21, 2026 09:43:03 GMT+11\)](#)

Mr John Chaplin (Chairman)

Trustee

Paul Downes

[Paul Downes \(Jan 28, 2026 08:48:10 GMT\)](#)

Mr Paul Downes FCA ATII (Treasurer)

Trustee

Company registration number 01658859 (England and Wales)

THE SURREY CARE TRUST

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 JULY 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from operations	27		601,157		165,371
Investing activities					
Purchase of tangible fixed assets		(3,719)		-	
Investment income received		49,178		51,692	
Net cash generated from investing activities			45,459		51,692
Net cash generated from financing activities			-		-
Net increase in cash and cash equivalents			646,616		217,063
Cash and cash equivalents at beginning of year			743,597		526,534
Cash and cash equivalents at end of year			1,390,213		743,597

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 JULY 2025

1 Accounting policies

Charity information

The Surrey Care Trust is a private company limited by guarantee incorporated in England and Wales. The registered office is Astolat FF12, Coniers Way, Guildford, GU4 7HL.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2025

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	3 years
Motor vehicles	5 years
Other equipment	Impairment review

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2025

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Provisions

Provisions are recognised when the charity has a legal or constructive present obligation as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2025

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Donations and gifts	79,059	200	79,259	47,564	550	48,114
Legacies	50,000	-	50,000	10,000	-	10,000
Grants	32,417	275,334	307,751	32,700	385,245	417,945
Donated goods and services	-	13,500	13,500	-	13,000	13,000
	<u>161,476</u>	<u>289,034</u>	<u>450,510</u>	<u>90,264</u>	<u>398,795</u>	<u>489,059</u>
Grants						
Children In Need	-	3,222	3,222	-	9,053	9,053
The Community Foundation	-	38,926	38,926	-	69,906	69,906
The National Lottery	-	51,628	51,628	-	19,035	19,035
Other	32,417	181,558	213,975	32,700	287,251	319,951
	<u>32,417</u>	<u>275,334</u>	<u>307,751</u>	<u>32,700</u>	<u>385,245</u>	<u>417,945</u>

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

4 Income from charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Skills to Thrive						
Performance related grants	553,740	290,573	844,313	530,466	70,173	600,639
Flourishing Families						
Performance related grants	38,324	743,856	782,180	479,306	298,884	778,190
Nurture through Nature						
Performance related grants	7,300	-	7,300	9,540	1,115	10,655
	<u>599,364</u>	<u>1,034,429</u>	<u>1,633,793</u>	<u>1,019,312</u>	<u>370,172</u>	<u>1,389,484</u>

5 Income from other trading activities

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Fundraising events	<u>50,875</u>	<u>44,194</u>

6 Income from investments

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Interest receivable	<u>49,178</u>	<u>51,692</u>

7 Other income

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Other income raised by programmes	<u>563</u>	<u>3,121</u>

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

8 Expenditure on raising funds

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Fundraising and publicity		
Staging fundraising events	11,929	11,623
Other fundraising costs	15,694	12,361
Staff costs	155,673	161,308
Depreciation and impairment	-	201
Support costs	24,354	23,545
	<u>207,650</u>	<u>209,038</u>

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 JULY 2025

9 Expenditure on charitable activities

	Skills to Thrive	Flourishing Families	Nurture through Nature	Total	Skills to Thrive	Flourishing Families	Nurture through Nature	Total
	2025 £	2025 £	2025 £	2025 £	2024 £	2024 £	2024 £	2024 £
Direct costs								
Staff costs	570,381	550,477	111,453	1,232,311	462,620	470,332	78,759	1,011,711
Depreciation and impairment	103	103	-	206	918	1,054	602	2,574
Staff expenses	17,131	36,411	4,345	57,887	24,700	14,545	2,610	41,855
Programme costs	55,522	41,415	21,760	118,697	37,716	12,199	24,438	74,353
Professional fees	-	4,166	-	4,166	-	-	-	-
Premises costs	19,452	25,573	927	45,952	21,539	11,208	85	32,832
Partnership costs	-	-	-	-	-	133,928	-	133,928
IT costs	24,079	19,150	3,779	47,008	12,981	20,647	3,762	37,390
Administration	17,181	15,978	8,446	41,605	12,916	13,261	5,101	31,278
Volunteer & beneficiary costs	18,230	5,204	10,319	33,753	15,297	18,706	3,577	37,580
	722,079	698,477	161,029	1,581,585	588,687	695,880	118,934	1,403,501
Share of support and governance costs (see note 10)								
Support	85,525	82,541	16,712	184,778	73,954	87,650	14,821	176,425
Governance	3,708	3,578	724	8,010	3,803	3,863	634	8,300
	811,312	784,596	178,465	1,774,373	666,444	787,393	134,389	1,588,226
Analysis by fund								
Unrestricted funds - general	390,377	19,346	41,187	450,910	361,765	433,888	23,606	819,259
Restricted funds	420,935	765,250	137,278	1,323,463	304,679	353,505	110,783	768,967
	811,312	784,596	178,465	1,774,373	666,444	787,393	134,389	1,588,226

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

9 Expenditure on charitable activities

(Continued)

The re-allocation of support costs is based on the funding agreement or the proportion of staff costs incurred in each activity to the total.

10 Support costs allocated to activities

	2025 £	2024 £
Staff costs	194,669	173,208
Staff expenses	2,334	2,553
Programme costs	946	634
Premises costs	3,133	4,409
IT	1,052	-
Professional fees	34	8,413
Depreciation	600	1,262
Administration	6,364	9,341
Volunteer and beneficiary	-	150
Governance costs	8,010	8,300
	<u>217,142</u>	<u>208,270</u>

Analysed between:

Fundraising	24,354	23,545
Skills to Thrive	89,233	77,757
Flourishing Families	86,119	91,513
Nurture through Nature	17,436	15,455
	<u>217,142</u>	<u>208,270</u>

11 Net movement in funds

2025
£

2024
£

The net movement in funds is stated after charging/(crediting):

Fees payable for the audit of the charity's financial statements	8,010	8,300
Depreciation of owned tangible fixed assets	806	4,037
	<u>8,816</u>	<u>12,337</u>

12 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year. Two trustees were reimbursed a total of £1,052 for travel, subsistence and communications costs.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

13 Employees

The number of average monthly employees during the year was:

2025 Number	2024 Number
60	58

Employment costs

	2025 £	2024 £
Wages and salaries	1,381,567	1,208,188
Social security costs	121,931	91,344
Other pension costs	79,155	46,695
	1,582,653	1,346,227

Redundancy and termination payments totalling £24,329 were made to 3 employees in the reporting period.

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2025 Number	2024 Number
£70,001 - £80,000	1	1

Contributions to the defined contribution pension scheme on behalf of this individual were £2,100 (2024: £2,005).

Remuneration of key management personnel

The key management personnel of the charity comprise the Trustees, the Chief Executive, Deputy Chief Executive, Development Manager, Finance Manager, programme managers, and Fundraising and Marketing manager.

The charity Trustees do not receive remuneration.

The total remuneration of the non-trustee key management personnel was:

	2025 £	2024 £
Aggregate compensation	351,108	315,516

14 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

15 Tangible fixed assets

	Computers	Motor vehicles	Other equipment	Total
	£	£	£	£
Cost				
At 1 August 2024	45,507	10,500	30,000	86,007
Additions	3,720	-	-	3,720
Disposals	(15,532)	-	-	(15,532)
At 31 July 2025	33,695	10,500	30,000	74,195
Depreciation and impairment				
At 1 August 2024	44,459	10,500	-	54,959
Depreciation charged in the year	806	-	-	806
Eliminated in respect of disposals	(15,532)	-	-	(15,532)
At 31 July 2025	29,733	10,500	-	40,233
Carrying amount				
At 31 July 2025	3,962	-	30,000	33,962
At 31 July 2024	1,048	-	30,000	31,048

The two Swingbridge Community Boats were revalued in 21-22 by the Trustees. If the historic cost model had been adopted the carrying value would have been £nil.

16 Fixed asset investments

	Listed investments £
Cost or valuation	
At 1 August 2024	279,469
Valuation changes	2,422
At 31 July 2025	281,891
Carrying amount	
At 31 July 2025	281,891
At 31 July 2024	279,469

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

17 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	72,426	4,405
Other debtors	20,493	193,585
Prepayments and accrued income	12,341	14,773
	<u>105,260</u>	<u>212,763</u>

18 Creditors: amounts falling due within one year

	Notes	2025 £	2024 £
Other taxation and social security		30,559	22,795
Deferred income	20	642,032	319,515
Trade creditors		16,337	13,001
Other creditors		12,205	19,765
Accruals		62,805	62,309
		<u>763,938</u>	<u>437,385</u>

19 Provisions for liabilities

	2025 £	2024 £
	15,000	-
	<u>15,000</u>	<u>-</u>

Movements on provisions:

	£
Additional provisions in the year	<u>15,000</u>

20 Deferred income

	2025 £	2024 £
Other deferred income	<u>642,032</u>	<u>319,515</u>

Deferred income is included in the financial statements as follows:

	2025 £	2024 £
Deferred income is included within:		
Current liabilities	<u>642,032</u>	<u>319,515</u>

Movements in the year:

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

20	Deferred income		(Continued)
	Deferred income at 1 August 2024	319,515	315,886
	Released from previous periods	(319,515)	(315,747)
	Resources deferred in the year	642,032	319,376
	Deferred income at 31 July 2025	642,032	319,515

21	Retirement benefit schemes	2025	2024
		£	£
	Defined contribution schemes		
	Charge to profit or loss in respect of defined contribution schemes	79,155	46,695

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

22 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 August 2024	Incoming resources	Resources expended	At 31 July 2025
	£	£	£	£
Skills to Thrive	-	420,935	(420,935)	-
Flourishing Families	-	765,250	(765,250)	-
Nurture through Nature	-	137,278	(137,278)	-
	-	1,323,463	(1,323,463)	-
Previous year:	At 1 August 2023	Incoming resources	Resources expended	At 31 July 2024
	£	£	£	£
Skills to Thrive	-	304,679	(304,679)	-
Flourishing Families	-	353,505	(353,505)	-
Nurture through Nature	-	110,783	(110,783)	-
	-	768,967	(768,967)	-

Purposes of restricted funds are outlined in the Trustees' annual report.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

23 Unrestricted funds - designated

These are designated funds which are material to the charity's activities.

	At 1 August 2024 £	Transfers £	At 31 July 2025 £
Swingbridge	30,000	-	30,000
Families First Building Reserve	35,000	(5,000)	30,000
Youth & Family Mentoring	50,000	(50,000)	-
Alternative Learning Development & Expansion	-	55,000	55,000
Relocation Costs	-	40,000	40,000
Long term Strategic Development of charity	-	187,000	187,000
	<u>115,000</u>	<u>227,000</u>	<u>342,000</u>

Previous year:

	At 1 August 2023 £	Transfers £	At 31 July 2024 £
Swingbridge	30,000	-	30,000
Families First	-	35,000	35,000
Mentoring	-	50,000	50,000
	<u>30,000</u>	<u>85,000</u>	<u>115,000</u>

A designated fund has been created to recognise the value of the Swingbridge boats, previously stated as unrestricted.

Funds have also been set aside for costs related to the Families First contract, relocation costs, funds for alternative learning development and expansion, and a fund for the long-term strategic development of the charity.

24 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 August 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 July 2025 £
Revaluation reserve	30,000	-	-	-	30,000
General funds	684,492	861,456	(658,560)	(227,000)	660,388
	<u>714,492</u>	<u>861,456</u>	<u>(658,560)</u>	<u>(227,000)</u>	<u>690,388</u>

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

24 Unrestricted funds

(Continued)

Previous year:	At 1 August 2023	Incoming resources	Resources expended	Transfers	At 31 July 2024
	£	£	£	£	£
Revaluation reserve	30,000	-	-	-	30,000
General funds	589,206	1,208,583	(1,028,297)	(85,000)	684,492
	<u>619,206</u>	<u>1,208,583</u>	<u>(1,028,297)</u>	<u>(85,000)</u>	<u>714,492</u>

25 Analysis of net assets between funds

	Unrestricted funds general 2025 £	Unrestricted funds designated 2025 £	Total 2025 £
At 31 July 2025:			
Tangible assets	3,962	30,000	33,962
Investments	281,891	-	281,891
Current assets/(liabilities)	419,535	312,000	731,535
Provisions	(15,000)	-	(15,000)
	<u>690,388</u>	<u>342,000</u>	<u>1,032,388</u>
	Unrestricted funds general 2024 £	Unrestricted funds designated 2024 £	Total 2024 £
At 31 July 2024:			
Tangible assets	1,048	30,000	31,048
Investments	194,469	85,000	279,469
Current assets/(liabilities)	518,975	-	518,975
	<u>714,492</u>	<u>115,000</u>	<u>829,492</u>

26 Related party transactions

During the year aggregate donations of £23,100 (2024: £32,950) were received from Trustees and related parties.

THE SURREY CARE TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2025

27	Cash generated from operations	2025 £	2024 £
	Surplus for the year	202,896	180,286
	Adjustments for:		
	Investment income recognised in statement of financial activities	(49,178)	(51,692)
	Fair value gains and losses on investments	(2,422)	(30,381)
	Depreciation and impairment of tangible fixed assets	805	4,037
	Movements in working capital:		
	Decrease in debtors	107,503	43,736
	Increase in creditors	4,036	15,756
	Increase/(decrease) in provisions	15,000	-
	Increase in deferred income	322,517	3,629
	Cash generated from operations	601,157	165,371

28 Analysis of changes in net funds

The charity had no material debt during the year.

THANK YOU

Thank you to all our volunteers, staff, and supporters: to everyone who has donated money, given time, or helped organise, support or participated in our events.

Thank you also to the many organisations who have supported us with grants or donations or with gifts in kind such as providing venues for training and other activities free-of-charge or at generously reduced rates. They include:

A2Dominion	Thales Group UK and the Thales Charitable Trust
Betty Riseley Trust	The 29th May 1961 Charitable Trust
Bloss Family Foundation	The Boshier-Hinton Foundation
Ceox	The Chaplin Foundation
Community Foundation for Surrey	The Church of Holy Trinity with St Saviour's
England Cricket Board	The Coleman Charitable Trust
Guildford Borough Council	The CP Charitable Trust
Guildford County School	The Dept. of Work & Pensions
Guildford Poyle Charities	The D'Oyly Carte Charitable Trust
Heathrow Community Fund	The Garfield Weston Foundation
Masonic Charitable Foundation	The Henry Smith Charity
Mole Valley Community Lottery	The Ingram Trust
National Garden Scheme	The JCK Trust
NHS Early Intervention in Psychosis Service, East Surrey	The JJ Charitable Trust
Paypal Giving Fund	The John Cowan Foundation
The Peter Harrison Foundation	The Manly Trust
Reigate & Banstead Borough Council	The Police & Crime Commissioner for Surrey
River Wey and Godalming Navigations and Dapdune Wharf	The National Lottery Community Fund
Soroptimist International of Woking & District	The Parish of Kingswood
Squires Garden Centres	The Surrey Wellbeing Partnership
Spelthorne Borough Council	The Thames Landscape Strategy
Surrey and Borders Partnership NHS Foundation Trust	UBS UK Donor-Advised Foundation
Surrey County Council	Walton Charity
Surrey Governors Association	Waverley Borough Council
Surrey Heath Lottery	West Byfleet Golf Club
Tandridge Lottery	William Wates Memorial Trust
Tesco Stronger Starts	Woking Borough Council

Gifts in Kind

Access To Education
Adolescent Service Early Intervention & Support
Albury Vineyard
Ascendit Lifts Limited
Amber Foundation
Aqua Sports
Ashford Cricket Club
Archway Theatre
Art Works
Artist Rifle Club
Be Me Project
The Breastfeeding Cafe
Connick Tree Care
Cranleigh Golf and Country Club
Denbies
Dorking Brewery
Escape from the Room
Grayshott Pottery
Heathrow Academy
Holistic Harmony
Inspired by Nature
Kaizen Consultancy
Kingfisher's Farm Shop
Kingswood Shetlands
Lawsons, Redhill
Leatherhead Youth Project
Lombard Asset
London University of Arts Management
Motion Minibuses
MR M Events
Peak 15
RHS Wisley
Rose Community Centre
Royal Holloway, University of London
University of Surrey
Sanrizz Guildford
Selco
Serves Tennis
Silent Pool Distillery
Spelthorne Employment & Skills Hub



Surrey Police
Talking Training
The Cosy at the Lighthouse
The Dianthus, Goldsworth Park
The RAC Club
The Surrey Copper Distillery
The Village Spirit Collective
Tracks through Pastures
University Of Surrey
VASE (Voluntary Action
Southeast)
Voluntary Support North Surrey
Volund Timber
Wicks, East Grinstead
Waterstones Guildford
Women's Centre Woking
Woodhatch Community Centre
Worplesdon Hill Hotel