



St Wilfrid's Hospice
Making a difference to local lives

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

Registered Company Number 01562110
Registered Charity Number: 281963

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**ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 MARCH 2022**

Charity Name	St Wilfrid's Hospice (South Coast) Limited
Charity Number	281963
Company Number	01562110
Registered Office	Walton Lane Bosham, Chichester West Sussex PO18 8QB
Vice Presidents	Dr C J Bateman Mr M G Bevis Dr A Copsey Prof A G Dewhurst Mrs P J Foster Mrs S Hyland Mrs K Glendinning Mr G C Papworth Mr C Shippam Mrs E A Spence Mr M D Troy Dr S Williams Mrs A P Wormald
Patrons	Mrs J Jackson Mr D Mac Mrs D Patterson Dame K P Routledge DBE Mr and Mrs C Timothy
Trustees	Mr J Beard (resigned 3 rd March 2022) Mr M Bevis (retired 29 th September 2021) Mrs L Bruce Mr J Clayton (Vice Chair) Prof A Dewhurst (retired 24 th November 2021) Mr C Dicks (Honorary Treasurer) Mr A Easter Mr N Fox Ms S Jerram (Chair) Ms H Keenlyside Ms V Mudford Miss A Sharp Dr A Stone Ms L Watt
Company Secretary	Mrs H Edson

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Senior Management Team	Mrs L Addison, Director of Income Generation Mrs H Edson, Director of Finance Ms C Horlock, People Director (appointed 7 th June 2022) Mrs L Kemp, Director of Fundraising (resigned 28 th January 2022) Dr C Magee, Medical Director (appointed 7 th June 2021) Dr B Amesbury, Medical Director (retired 11 th June 2021) Mrs A Moorey, Chief Executive Mrs S O'Callaghan, Director of Clinical Services
Independent Auditor	Crowe U.K. LLP 4 th Floor St James House St James Square Cheltenham GL50 3PR
Solicitors	Irwin Mitchell Thomas Eggar House Friary Lane Chichester West Sussex PO19 1UF George Ide LLP 52 North Street Chichester West Sussex PO19 1NQ
Bankers	National Westminster Bank plc 5 East Street Chichester West Sussex PO19 1HE

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED TRUSTEES' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2022

STRATEGIC REPORT

Our Vision

Our vision is that all dying people and those close to them should have access to the care and support that they need.

Our Mission

Our mission is to provide high quality specialist end of life care and bereavement support whenever and wherever it is needed.

"Palliative care is an approach that improves the quality of life of patients and their families facing the problems associated with life-threatening illness, through the prevention and relief of suffering by means of early identification and impeccable assessment and treatment of pain and other problems, physical, psychosocial, and spiritual." (WHO definition of Palliative Care).

Paragraph 3 of The Memorandum of Association reads: "The Charity's object for which the association is established is the relief of people suffering from cancer and other terminal conditions and the relief of the carers and families of such people who are in conditions of need, hardship or distress."

Public Benefit

The Trustees confirm that they have taken into account the Charity Commission guidance on public benefit when reviewing the Charity's aims and objectives. The Trustees have identified that St Wilfrid's meets three of the thirteen descriptions of charitable purposes as set out in the Charities Act, namely the advancement of health, the relief of those in need by reason of ill health or disability and the advancement of education.

Those who benefit from the services that the Hospice provides are people living with cancer and other terminal illnesses and the relatives and friends of such people. The referral criteria for access to our services are widely disseminated and those patients who are referred and meet the eligibility criteria will be accepted for care. The services operate in a defined geographical area, referrals are received for patients registered with specific GP surgeries, and the boundaries of these are adjacent to those served by our neighbouring hospices who in turn provide very similar services to St Wilfrid's Hospice.

Through participation in the delivery of *echo*, (the end of life coordination service hosted by Sussex Community NHS Foundation Trust), the Hospice services extend beyond patients and their loved ones directly referred to them.

The services are provided at no cost to any patient who meets the referral criteria. Their loved ones are also offered support. Our Education Department has an impact on services and care elsewhere, and as explained later in the report this developed further during the COVID-19 pandemic.

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ST WILFRID'S HOSPICE'S STRATEGY FOR 2019-24

Values:

Excellence
Compassion
Integrity
Collaboration
Responsibility

Strategic Goal: **Extending our reach to more people in the community**

Objectives: Services that are accessible, flexible, and responsive
 Seeking opportunities to engage and influence a diverse community

Strategic Goal: **Improving and enhancing the quality of our care**

Objectives: Services that are innovative, evaluated and outstanding
 Seeking opportunities to learn, develop and improve

Strategic Goal: **Ensuring long term sustainability**

Objectives: Services that maximise the use of our existing resources
 Seeking opportunities to diversify and grow
 Caring for our resources and the environment

OBJECTIVES AND ACTIVITIES

COVID-19

The impact of the COVID-19 pandemic has continued to be felt, although some restrictions eased through the year. The Senior Management Team (SMT) remained focussed on maintaining safety, assessing risk and responding to changing guidance through the year. The importance of excellent infection control practices, social distancing, testing and vaccination to reduce the risk of transmission and harm remained vital. All team members, whatever their role, understand that it is their responsibility to put our Hospice values, whatever discipline or role, at the forefront of everything we do and protect those in our care from harm.

The past two years have proved exceptionally challenging for the whole Hospice team; it is to everyone's credit that the essential services have been maintained and adapted through this period. Funding and building the new Hospice facility was an important foundation in addressing these challenges, as was working to achieve the Charity's strategic goals and acting in accordance with the Hospice values. The Trustees thank all staff and volunteers for their work and commitment throughout the period of the pandemic.

The financial impact of the pandemic has remained a key consideration for the Trustees, who maintained close oversight of the cashflow. As reported last year, NHS England (NHSE) funding towards hospice care continued and had a positive impact at year end whilst many other income streams were negatively impacted by the pandemic.

The NHSE funding was not expected to continue but Hospice UK once again negotiated further support for hospices as the Omicron variant emerged as a concern. NHSE awarded funding to allow the Hospice to make available bed capacity and community support from December 2021 to March 2022 to provide support to people with complex needs in the context of the COVID-19 situation. This funding is shown as a restricted fund and was fully utilised by year end to support patient care.

The Trustees thank Hospice UK for their persistence and commitment and NHS England for this additional funding, which recognised the continuing work of all hospices through the pandemic. The local Clinical Commissioning Group (CCG) also granted some additional funding for the increase in community nursing.

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Charitable Objectives and Activities

Noted below are the key objectives for the year:

- Meet agreed KPIs and report to SubCommittees and Board
- Review changes made to services in response to COVID-19 and ensure services are delivered to best meet patient needs
- Ensure all services are delivered in ways that enable a positive patient/customer/ supporter experience
- Develop and implement an Equality, Diversity and Inclusion (E, D + I) Strategy and action plan
- Establish baseline E, D+I data of our people and our community
- Develop and implement a staff wellbeing strategy
- Review and update strategic and organisational risk management methodology
- Develop and launch our new website and brand messaging
- Review our values and how they are described, to develop a values-based culture
- Build back the organisation as one team and emphasise the need to take personal ownership for safety
- Complete a digital maturity matrix and develop an action plan in response with a 3-year timescale
- Work towards a balanced budget and securing the Hospice's financial stability over 3-5 years and beyond
- Support Retail and Fundraising to achieve their surplus budgets and demonstrate growth in future years
- Collaborate with other hospices in Sussex to reduce costs, increase reach and statutory funding
- Ensure workforce plans are in place across all Directorates by end of 2022-23

In the paragraphs below the Trustees comment on achievements in relation to these objectives.

Clinical Services

The services delivered by the Hospice clinical team continued to be affected by the COVID-19 pandemic. As there were an estimated minimum 50,000 missed cancer diagnoses during the pandemic in the UK, delayed diagnoses will result in increased needs for palliative and end of life care for some years to come. As needs for the Charity's services increase, work will continue to ensure that our teams are working most efficiently and effectively to meet the increasingly complex needs of our patient group. The Trustees thank staff for their resilience and flexibility in meeting these challenges.

The number of new patient referral numbers increased from last year by 5% to 931, but have not yet returned to pre-pandemic levels. Monthly referrals have been variable, with June 2021 seeing 96 referrals received, the highest monthly figure ever. There are six Key Performance Indicators (KPIs) for clinical services and all but one was met (see below), further emphasising the achievements of the team.

	KPI	2018-19	2019-20	2020-21	Performance 2021-22	KPI met?
Referrals (total)	780-900	881	944	886	931	Yes
% of eligible patients registered on ECHO	95%	92%	96%	96%	97%	Yes
% occupancy of IPU	80-85%	76%	80%	79%	62%	No
% deaths at home or care home	55%	50%	53%	57%	58%	Yes
% non-cancer referrals	20%	20%	21%	22%	20%	Yes
% patients with recorded preferred place of death	50%	N/A	55%	54%	62%	Yes

Admissions to the inpatient unit decreased by 9% and occupancy reduced from 79% to 62%. This is a pattern experienced by many other hospices and reflects a reduced demand for beds, as more people were dying at home and the COVID impact on staffing. Length of stay has also reduced with the role of Future Planning Nurse, developed at the beginning of the pandemic, ensuring that patients who were discharged home did not

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experience unnecessary delays.

The Hospice Community Team have been supporting patients with complex physical and psychological needs whilst working with other services who are under increasing pressure. They have continued to adapt to new ways of working and support complex care coordination with other local services. Ensuring best use of our highly skilled Non-Medical Prescribers to benefit our patients alongside the further development of the Community Support Team volunteers are two examples of applying the 'right person, right place, right task' approach.

Living Well Services have been reduced through the pandemic, with staff working in the community and inpatient teams, and will now be gradually opened up, with Occupational Therapy and Physiotherapy being a key resource as we continue to develop the rehabilitative approach to end of life care. The role of the Family Support Services team developed through the year and continues to deliver psychological support including bereavement care.

The work of our highly skilled and experienced Education team has flourished over recent years and the team have been successful in delivering education and training to the local health and social care workforce across West Sussex and beyond. The focus has been on commissioned education and this year saw funding from West Sussex Clinical Commissioning Group, Health Education England and West Sussex County Council (West Sussex Joint Dementia Strategy 2021-2022). COVID-19 necessitated moving the delivery to virtual platforms, which has enabled greater access and removed many barriers. Other initiatives have included the establishment of a close working relationship with the University of Chichester's new School of Nursing both for placements and involvement in curriculum development. Facilitation of training of medical students from Brighton & Sussex Medical School commenced, involving placements at the Hospice as well as formal teaching, working with the Hospice medical team. The team has continued to support and be significantly involved in the Sussex Hospice Collaborative Project ECHO pilot (including IT).

This year also saw the introduction of self-funded courses particularly those that are essential for our local geographical area, and the introduction and development of a new course 'Essentials in palliative and end of life care for Registered Nurses'.

Equality, Diversity and Inclusion

As reported last year, the Trustees recognise that there are a number of actions required to ensure that the organisation is truly inclusive, and that the services meet the needs of all in our community. The Equality, Diversity and Inclusion (E,D+I) steering group met through the year, chaired by the Chief Executive, involving staff and volunteers as well as the designated Trustee Lead.

A revised E,D+I policy was launched with staff and volunteers and an E,D+I checklist used at all Board and SubCommittee meetings, to ensure E,D+I was considered. External advice was sought from County Council leads and baseline data collection of staff and volunteers carried out. An action plan is being taken forward to support the Hospice's strategic objectives, through advancement of these four key goals:

1. Provide equal access to our care and support to everyone in our community
2. Embed E,D+I into all aspects of Hospice activities and culture
3. Attract, retain and develop a diverse community of staff and volunteers, with equal opportunities for everyone and a culture of inclusion
4. Gather consistent and robust data to drive decisions that improve patient and staff experience and the diversity and inclusivity of the Hospice as an employer and a service provider

Quality and Governance

The services of the Clinical team have continued to be highly valued by patients and their loved ones, with numerous examples of positive feedback received. There was a significant decrease from 14 to 2 formal complaints received, along with seven adverse comments. All formal complaints and adverse comments have been resolved, with learnings from each one shared with the team.

The Trustees maintain oversight of the clinical services and receive assurance reports from the SMT in addition to regular visits and contact with staff, volunteers and patients. A particular focus was safeguarding, with the

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designated Safeguarding Trustee Lead supporting an audit and a newly established organisational safeguarding group. Peer review will be carried out in collaboration with other hospices in Sussex, to ensure processes and awareness are effectively monitored. The Care Quality Commission have not yet inspected our services since the move to our new location, and have maintained oversight by regular virtual assurance visits and open communication with the Registered Manager and Chief Executive.

Digital

The COVID-19 pandemic accelerated the importance of digital use and skills and this has been responded to as the Trustees recognise this as a critical area of development. A Digital Strategy Group was formed and a presentation given to the Trustees at their Awayday. A digital maturity matrix has been completed, our Digital Principles and Digital Purpose agreed and further engagement across the organisation is planned.

Internal Context

The Trustees recognise that our staff and volunteers are our most important resource and this was brought into sharp focus through the COVID-19 pandemic. An external review of the Human Resources function resulted in a decision to appoint a People Director to enable the development of a clear people strategy. Implementing the Wellbeing strategy for our teams has remained a key priority, and ensuring we improve the diversity of our staff and volunteer workforce is critical to our future success.

As restrictions were eased, work was carried out to bring the organisation back together and the Hospice's Education Team facilitated workshops with staff with a focus on the Hospice Values, supporting mandatory training via the e-learning system. Staff sickness absence was lower than last year at 5.13% and turnover increased to 23%, reflecting national and local trends. Recruitment and retention of staff became a greater concern and the Trustees are aware of the vital importance of recruiting and retaining skilled and experienced staff. A key risk is not being able to maintain pay parity with NHS pay rates, and efforts have been made to address this in future. The Trustees have agreed to make a small thank you payment to staff in the new financial year.

Workforce planning has been given a high priority, and a particular focus has been on reviewing the skill mix in certain teams, especially where vacancies have been difficult to fill. This has been successful and has assisted in developing teams and recruiting excellent new staff whilst ensuring best use of existing resources. Actions were taken in areas of greater risk, including medical workforce, where a working group was established to review current and future challenges. Opportunities also exist, with the ability to promote the Hospice as a great place to work and volunteer.

External Context

All health care services in Sussex fall within the Sussex Integrated Care System (ICS) and from July 2022, an Integrated Care Board (ICB) will have statutory responsibility for planning and delivering health care in the county. Palliative and End of Life Care (PEoLC) is recognised as a priority area to tackle under a broader Ageing Well programme. The new health care planning and delivery structure envisages integrating the voluntary and community sector into both planning and delivery of services, as well as bringing together provider collaboratives.

A new Commissioning and Investment Framework is being developed by NHS England to guide ICS/ICBs in the future commissioning of PEoLC, and Sussex has been chosen to pilot this approach. These changes provide significant opportunity for hospices to play a greater role in our local system and put an onus on collaboration not just among ourselves but with other agencies in the system.

The pandemic has shone a light on the positive contribution of hospices and the need to establish a fairer statutory funding system. Sustainability of hospices has been discussed at national and local forums and Sussex CCG Commissioners are aware of potential risks to hospice service provision if additional NHS investment cannot be identified for future years.

Income Generation

Voluntary income continues to provide vital funding for St Wilfrid's work and is an important part of the

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Hospice's role in the local community. Voluntary income is generated through fundraising as well as through the Hospice's retail functions.

During the year, the Charity took the opportunity to restructure the income generation team under one Income Generation Director. The aim is to bring the Fundraising and Retail teams closer together as one team to maximise opportunities and deliver joined up supporter journeys.

Fundraising

The Fundraising Team manages a variety of income streams to secure income for the Charity - individual and in memory donations, trusts and foundations, events and community activity, corporate partners, lottery and raffles and gifts in wills. Gifts in Wills is the Hospice's second largest income stream and during 2021/22 we have undertaken a Gifts in Wills review and have launched a new strategy to reinvigorate this important income stream, develop and grow it.

In response to the COVID-19 pandemic, the team has worked hard to change and adapt methods to ensure that fundraising continues to support the Charity as much as possible, including the use of technology and virtual events, enabling supporters to fundraise. As reported last year, we had to cancel our flagship Moonlight Walk event in 2020 and instead delivered a successful virtual event as a replacement. In 2021 we adapted further and delivered a hybrid event, offering a physical option alongside the virtual option. This was a success and raised over £100,000 with over 500 walkers.

The Christmas Tree Recycling Project is in its third year, and this year 971 trees were collected and recycled across the county. 920 people used the service, 279 were new supporters to the Hospice and we retained 54% from the previous year. Trees were recycled for use as mulch on local farms; a positive action and a signal to demonstrate the Charity's concern for the environment.

Talking to members of the public in person and speaking to existing supporters on the telephone, along with writing to them, are some of the most important ways to engage people with the Hospice's work and raise vital funds - this activity is undertaken by the income generation staff in the Fundraising and Retail Teams and by trained volunteers.

The Charity is part of Local Hospice Lottery, which is the only out-sourced fundraising contract, and this relationship is managed closely. They are compliant with the Fundraising Regulator and GDPR and have a corresponding, stringent training programme for all their staff who work on behalf of hospices across the UK.

Support from individuals donating to the Charity in memory, in response to direct marketing appeals or through committed monthly giving programmes, including the Lottery, are fundamental to achieving income growth. Throughout the year, general donations and In-Memory donations were strong – this method of giving is often a reflection of the excellent care provided to beneficiaries.

Trusts and Foundations support has been a strong area of growth, exceeding its annual target by 37%. The Charity is grateful to all the Trust and Foundations who have supported the Hospice throughout the year.

Corporate fundraising was up on budget by 14%, this is an improvement on the previous year when it was down by 12%, when many offices were closed, staff on furlough and companies unable to engage during the pandemic. We are delighted that we have been able to reengage with companies again and will continue to build relationships in this area. We are very grateful for all the companies who have supported the Hospice throughout the year.

The Charity, through the Fundraising Team, will continue to prioritise excellent supporter stewardship and personalised donor journeys in order to maximise retention and increase income in future years.

Volunteer specific role training is implemented at department level, with a variety of volunteers and staff carrying out this training and completing a training record for each individual which is signed off on completion. This includes training those volunteers representing the Hospice with fundraising activities in the community. All volunteer records are held on Better Impact, a secure database.

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For all Hospice fundraising events and relevant 'on behalf of St Wilfrid's' community fundraising activities: risk assessments, legal regulations and up to date health and safety measures, recommendations and implementation are carried out by the St Wilfrid's Event and Community Fundraising Team.

Where a Community Fundraising activity is carried out 'in aid of the charity' and the St Wilfrid's Event and Community Fundraising Team are notified about it, they are able to offer bespoke guidance on legal, risk and safety measures to ensure compliant fundraising.

Records of all events, Community Fundraisers, participants and donors and fundraising income are maintained on Raisers Edge, our secure database.

The Charity is a member of the Fundraising Regulator. This means the Fundraising Code of Practice is followed and high standards of fundraising are maintained at all times. The Charity's fundraising practices continue to follow industry standards and are compliant with all fundraising standards. Any complaints about fundraising are monitored by the Charity's Voluntary Income Generation SubCommittee. The Hospice's Fundraising Promise is published on the website, and the public are encouraged to provide feedback, which is used to improve the Charity's fundraising activities and maintain its reputation.

We have had three requests logged with the Fundraising Preference Service in 21/22. Two of these were related to a person making a request to be removed from our database and one of them related to a request to update their communication preferences. All relevant action has been taken by the Charity in good time, and communication preferences updated on our systems.

The Charity strives to ensure that our supporters have a great experience and that all supporters, including vulnerable people, are treated fairly. If we find cause for concern, we investigate as a matter of urgency. Our income generation team, including all fundraisers and retail management, have participated in safeguarding awareness and training.

Retail

The financial year 2021-22 has been a period of strong income generation from the Charity's retail operation, following the re-opening of all shops in April 2021 after the COVID restrictions were lifted. In fact, the income generated from our retail operation has been the strongest year in the Charity's history, above the budget anticipated in 2021-22, which was always going to be a year of uncertainty especially in relation to customer behaviour and purchasing activity post COVID.

Sales were achieved through a high level of donated items given to the Charity by our supporters, over 258,000 customer transactions in our shops, and over 7,000 transactions on our online platforms. We are extremely grateful for the support that the Charity is given by our customers and donors in all local communities.

The closure of our shop in South Street, Chichester at the end of the previous financial year, in March 2021, and its relocation in April 2021 to a new shop at 4 East Street in the heart of the Chichester city, has contributed to both supporter and income growth during the year. The new shop is a prime 'shop window' for the Charity to help us reach wider groups and more diverse supporters, alongside being an important income generator.

During the course of the past year the Charity expanded our existing community shop in the village of Selsey, which has contributed to increased income generation and customer footfall, particularly during the summer months.

Our retail units were resourced by approximately 50 staff (mostly working part time) and over 250 volunteers during the course of the year. On joining the Charity, both staff and volunteers complete an induction and ongoing training in order to represent the Charity when meeting supporters. This training includes Retail Gift Aid, in order that the Charity complies with HMRC standards.

During the year, all retail job descriptions were rewritten and in April 2022 our retail workforce were moved to the Hospice pay scales, bringing consistency with all other roles in the Charity's workforce. This change has been made to aid both recruitment and retention in future.

The positive impact that our retail operation makes to the environment is important to many supporters and potential supporters. Charity retailing plays a key role in contributing to the circular economy, by offering

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donated goods to be purchased in our shops for reuse, thus avoiding landfill. This consideration has become more important to more people during the past year, especially the younger demographic in our communities, with 'thrifting' becoming a key trend amongst the young. Alongside this trend, the 'shop local' movement continues, which helps our relevance and positioning as a local charity. All of these external factors are positive drivers of income generation, despite the uncertain economic and retail climate.

Marketing and Communications

Key successes from the Marketing and Communications Team in 2021-22 have been key large-scale projects, process improvements, and an additional team member hire.

The rebuild of the stwh.co.uk site by a chosen web agency, launched in October 2021, following a six month cross functional project. This has given the site a better audience user experience, an easier back end functionality, and more reliable stability. Since launch an accessibility tool has been added to allow users with additional needs such as visual impairment or translation requirements to access information more easily.

The Patient Guide (print and online) was also completed, as the full overview of Hospice services for patients and loved ones. The Brand Guidelines have been integral to projects such as shop launches and extensions, retail van signage and ever-changing COVID-19 guidance signage.

All Voluntary Income Generation activities (fundraising activities, events, shop signage etc) require tactical marketing support, and this is managed via the marketing calendar.

The Marketing and Communications Team has been strengthened with the hire of our first apprentice in a Marketing Assistant position, providing good support to our team of now three full and part time staff.

Volunteers

The Trustees express their heartfelt thanks to all volunteers who have continued to support the Charity through another year of uncertainty and change. Yet again we have seen the volunteers being selfless by offering their time to support the Charity in many and varied ways, without which the essential services delivered could not continue.

The team of clinical volunteers adapted to new ways of working to ensure we keep patients and their loved ones safe whilst still offering a warm welcome to the ward. Fundraising and retail volunteers have stepped up to the challenges faced in encouraging donors and customers to return to support the Hospice. Once again, the whole volunteer team, including the gardeners, has proven that they are indispensable to St Wilfrid's.

As the restrictions imposed due to the COVID-19 pandemic gradually eased, volunteers have once again demonstrated their flexibility and commitment to the Hospice. The Volunteer-led bereavement support Walk & Talk Group was reintroduced in May, with 30 clients now in attendance enjoying monthly walks, providing essential support to them. The team of community support volunteers introduced last year to support people who were often isolated at home with regular phone calls, became integrated with the Hospice community nursing team and made over 12,000 contacts in the year.

Developing new roles and involvement for volunteers has continued, led by the Voluntary Services Team and supported by the Hospice staff team. The team of Hospice Visitors who provide bereavement support has been strengthened by 13 new members who have been trained by members of the Family Services Team. Examples of new initiatives to involve volunteers as key members of our workforce has included asking volunteers to be part of the interview panel for registered nurses working on the inpatient ward. The Equality, Diversity and Inclusion Steering Group has welcomed three volunteers as members, ensuring our volunteers are fully involved in achieving the goals in our E,D+I action plan.

Alongside mandatory training of staff, St Wilfrid's Hospice provides induction and departmental training for all volunteers including annual mandatory update training. This year online training through the volunteer management system MyImpact was introduced with 100% of Hospice-based volunteers completing their mandatory training this way.

Study Days are also offered by the Hospice Education Team to assist volunteers in carrying out their volunteering role. The delivery of training is through a variety of methods, e-learning, direct learning and written

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material. The Hospice does not provide free of charge non-essential training as this may be interpreted as consideration and intent towards an employment relationship.

Induction training covers an explanation of the services the Hospice provides to the local community including values and objectives, how to volunteer safely by following policies, guidelines and maintaining boundaries and the core mandatory topics covering Health & Safety, Fire, Safeguarding, Manual Handling, Hand Hygiene and Equality, Diversity + Inclusion.

Feedback from volunteers has continued to be very positive, with 98% of volunteers agreeing that they would recommend volunteering at St Wilfrid's. In answer to the question 'Do you feel valued by members of staff at the Hospice?', one volunteer responded as follows:

"Extremely so. The inclusive management decisions (vaccinations, testing, scrubs, communications) especially during the first lockdown made us feel protected but also appreciated. The 'all one company' approach made the bonds between volunteers and staff much stronger than was possible before Covid19."

Many actions have been taken to actively recruit new volunteers through social media and welcome a more diverse volunteer team. Partnerships with local charities including the Apuldrum Centre and Think18 have provided volunteering opportunities in the shops for local people with learning disabilities.

The number of active volunteers has risen from 97 to 173 by March 2022 in the Hospice and from 214 to 282 in the shops, an overall increase of 50%. The hours given by volunteers is more accurate this year due to a new method of collecting data in the shops. The annual total was 17,618 hours at the Hospice, 27,612 in the shops and 1,456 supporting fundraising.

KEY OBJECTIVES

As we now celebrate the Hospice's 35th anniversary and look towards the future, the SMT goals for 2021-23 have been updated and the key highlights for the forthcoming year are set out below:

- Meet agreed KPIs and report to SubCommittees and Board
- Ensure all services enable a positive patient/customer/supporter experience and launch IWantGreatCare review software on our site to gain feedback
- Gradually re-open Living Well Services with a focus on connecting with those living with life shortening conditions who do not traditionally access hospice services
- Develop a better understanding of our workload activity and data, alongside future forecast needs, including meeting the needs of patient groups who are underserved
- Work in partnership with Primary Care Networks, Community and Acute Trusts to address chronic disease management
- Work in partnership with other hospices in West Sussex alongside other providers to ensure we take a more active leadership role in the system
- Continue delivery of education programmes, whilst implementing the Sussex Hospice Education Collaborative
- Continue to implement the Equality, Diversity and Inclusion (E, D + I) strategy and action plan
- Recruit and retain more great people (staff and volunteers) to join our teams in a time of national skills shortage, through developing our workforce plan and improving the diversity of our people
- Implement revised strategic and organisational risk management methodology
- Deliver the Digital Maturity action plan with a three year timescale and proposals for investment
- Work towards a balanced budget and securing the Hospice's financial stability over three to five years and beyond
- Deliver the 35th year 'Charity Extra' Match Funding activity to drive income generation in an uncertain climate and increase acquisition/re-engagement of major donors and corporate partners, post pandemic
- Implement the Gifts in Wills strategy, with financial return expected in future years
- Support the use of the 35th Anniversary messaging to communicate the brand to our audiences
- Increase collaboration across Income Generation teams to strengthen community presence, reach and engagement whilst stabilising our voluntary income streams

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED

TRUSTEES' REPORT (INCORPORATING THE STRATEGIC REPORT)

FOR THE YEAR ENDED 31 MARCH 2022

- Reduce our impact on the environment by acting to reduce our energy usage and promoting sustainable practices

A summary of the year 2021-22 and the plans for the year ahead were shared with the Senior Staff Group for onward dissemination to their teams. The SMT have asked that teams focus on four key takeaway messages:

- We are Needed Now More Than Ever
- Our people are our greatest asset
- We are financially strong but we all need to take care of our resources
- We are only at the beginning with E,D+I

Governing document

The Charity was incorporated on 18th May 1981. The Hospice is controlled by its Memorandum and Articles of Association (amended 21st October 2009). It is a company limited by guarantee, as defined by the Companies Act 2006 registered in England and Wales (Company number 01562110) and a Charity registered with the Charity Commission of England and Wales (Charity number 281963).

Members, appointment and members' liability

The members of the charitable company are the Trustees, Vice-Presidents, the chairs of some of the Hospice Supporter Groups, and others appointed to the membership by the company in order to give the widest possible representation of those involved with St Wilfrid's.

Every member undertakes to contribute an amount not exceeding £1 in the event of the company being wound up while a member or within one year of ceasing to be a member.

Organisational structure and how decisions are made

The Hospice is governed by the Board of Trustees, which met eight times in the year with the Senior Management Team (SMT) in attendance. The Board meetings are informed by five SubCommittees, each of which has Terms of Reference ratified by the Board.

The SubCommittees of the Board are: Clinical Services, Finance (including Investments), Resources, Board Development (including SMT Remuneration) and Voluntary Income Generation.

The Trustees continued to review the updated Charity Governance Code for larger charities and carried out a self-assessment against the recommendations in the Code. The Board Development Subcommittee recommended a three step governance and development programme in response to this self-assessment. This involves the following steps and will be completed during 2022-23:

1. Trustee team building session, with external facilitation
2. Observation of a board meeting by an experienced Chair of another hospice, with structured feedback
3. External commissioned desktop governance review and workshop feedback to the Board to be undertaken by Compass Partnership

The Trustees are responsible for the overarching strategic direction of the Hospice with the operational management and supporting operational procedures delegated to the Chief Executive who leads the SMT. The SMT prepares an operational plan outlining key objectives to meet the strategy and reports to the Trustees quarterly on progress towards these objectives.

Remuneration of key management personnel

Salaries of the SMT are reviewed by the Board Development Subcommittee, which makes recommendations to the Board. The salary of the Medical Director is broadly in line with Consultant pay scales operated within the NHS. Terms and conditions for the medical team will be overseen by the newly established Medical Workforce Working Group, which reports to the Clinical Services Subcommittee.

As reported last year, members of the SMT are included in the pay structure used for all staff (except the medical team), using an external Pay and Reward Consultant as required. This takes account of NHS pay

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ranges for the evaluated band, provides contribution-based pay steps within the band and aims for the market median (if not achievable now, then as a future ambition).

Recruitment and appointment of Trustees

The Board identifies Trustee vacancies based upon information from the Trustee skills audit, SubCommittee membership and Trustee succession planning. Recruitment follows an agreed process of advertising and selection. All Trustees appointed since 2009 serve a maximum of nine years.

No new Trustees were appointed during the year. One Trustee, Jeremy Beard, resigned. Graeme Dewhurst and Michael Bevis retired at the end of their terms of office.

Induction and training of Trustees

An agreed format for induction of new Trustees and co-opted SubCommittee members is followed, including sessions with key members of staff across the organisation so Trustees understand how the Hospice works and the context in which it operates. This is supported by a pack of relevant information and mentoring by an established Trustee over the first year. Trustees attended many training courses and seminars and updates on relevant subjects, including events organised by Hospice UK. The Trustee training and development plan is updated annually and a record of training attended is maintained.

Group Structure

The Charity has two wholly owned subsidiaries:

St Wilfrid's Hospice Trading Limited, a registered company in England and Wales (registered company number 02105189). The company is principally engaged in the delivery of charity shop furniture and the retail sale of cards, gifts and accessories.

St Wilfrid's Hospice (South Coast) Projects Limited, a company registered in England and Wales (registered number 09253834). The company was principally engaged in the design and build of a new hospice, which was largely completed in 2019.

Relationships with wider interests and related parties

St Wilfrid's Hospice is a member of Hospice UK, the national charity which exists to support voluntary hospices and provide a campaigning voice for hospices across the United Kingdom. Hospice UK has facilitated many opportunities for hospices to learn about key issues including the pandemic and the changes in the health and social care system and this has proved invaluable to both Trustees and SMT members.

St Wilfrid's has close links in particular with the other hospices serving people in Sussex and all members of the SMT meet with their counterparts in neighbouring hospices. As reported last year, the hospices in Sussex recommenced their workstream programme of collaboration.

Progress this year has included:

- Extension of the Project ECHO pilot superhub to create knowledge networks around palliative and end of life care (PEoLC) for care homes across Sussex
- The seven hospices funded a Project Manager, employed by St Wilfrid's Hospice, to ensure that the goal of a formal sharing of the provision of external education can be achieved. The aim is to develop our vision of a common external offer to commissioners of a programme of education in palliative and end of life care to the health and social care workforce and beyond, where appropriate
- Development and delivery of a bespoke management and leadership programme for managers across all seven hospices
- Work is ongoing to benchmark core activity and develop common impact and outcome measures, linked to the testing of the new NHS Commissioning and Investment framework
- A part-time Programme Manager seconded by St Catherine's Hospice is being jointly funded to coordinate these activities. We have also developed a strong visual identity

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Each hospice reconfirmed the collaboration Memorandum of Understanding for a further two-year period in November, and agreed to redouble collective efforts on the workstreams identified. With the changes in NHS structures it is clear that collaborative initiatives in relation to service delivery efforts will be more appropriate at Place (ie West Sussex) rather than Sussex wide.

Work will continue to progress these initiatives and more opportunities will be developed in the year ahead. While each hospice holds fast to its local autonomy and identity, we recognise the benefit of working together to make the most of our knowledge and resources in benefitting patients and families and enhancing our sustainability.

The formal arrangement with respect to IT support provision has continued with St Catherine's Hospice. The impact of this arrangement is monitored to ensure both hospices are well supported from IT delivery and planning perspectives.

Risk Management

Formal reports are given to the Board from all SubCommittees and the SMT ensures the Trustees are informed of any significant risks through written reports to the Board which are discussed at Board meetings. A Risk Register is maintained and SubCommittees assess existing risks and add any new ones to the Register. The Trustees consider at each Board meeting if any new items need to be added to the Risk Register.

The format of the Risk Register was reviewed during the year and a risk management framework is in development. The framework will set out the process to ensure that the Trustees focus on key corporate risks related to achieving the Charity's strategy, whilst the SMT review the operational risks and escalate them as required to the Board.

The principal risks (scored 9 or above after control measures) were judged to be:

Risk	Mitigation
Collaboration with Sussex hospices does not succeed, becomes a hindrance to (time/efficiency/cost) and/or undermines identity/reputation of STWH	Collaboration governance workstream continues to meet with STWH Chair of Trustees being one of the three Chairs on the group with all CEOs Reports to each Board meeting on progress
Ongoing Legacy annual income shortfall by more than 20%.	Gifts in Wills Officer to be recruited to manage & develop strategy. Gifts in Wills marketing plan to be implemented, including training of staff & volunteers. Review of current supporter journey to develop stronger stewardship of our Gifts in Wills donors/potential donors
Utilities, supply or equipment becomes unavailable or costs outside of our control escalate to over 10% higher than the previous annual rate e.g. energy	Contracts, proactive planning, inventory control, collaboration. New fixed unit price contracts agreed for gas and electricity from 30/9/21 for two & three years
Inability to address an underlying deficit budget before reserves are below policy (£4.5m)	Work with NHS system to increase level of funding in the light of risk to hospices of insufficient funding Work with collaboration as part of the ICS / West Sussex Place
Inability to recruit/retain staff in key roles, negatively affecting the ability of the organisation to meet the needs of patients, their loved ones, staff, volunteers, customers or supporters with high quality care/service.	Contribution based pay progression system is in place, links pay steps to contribution Action taken April 2022 to address gap between STWH and NHS pay rates Flexible working options and phased retirement processes are available People Director to lead development of workforce strategy

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Lack of diversity and inclusion in our workforce/volunteer force – missed opportunities for expertise, knowledge and creativity; not fulfilling our moral values/role in the community to support and promote underserved communities, creating an organisation that is not fit for the future and puts STWH reputation at risk.	E, D+I Steering Group is leading the implementation of the agreed action plan Recruitment processes reviewed to reduce risk of bias in process Staff and volunteer training to be delivered to ensure everyone understands the need for change is vital next step Clinical leads to review data on underserved communities and establish our current and required reach
SMT members do not have adequate management/administrative support, resulting in a lack of capacity to perform at a strategic level. Lack of succession planning/options for SMT members or other key members of staff.	Board Development Subcommittee overseeing SMT succession planning Steps taken to reduce risk of reliance on single person e.g. payroll. Collaborative options being reviewed at all times, leadership capability at levels below SMT will be enhanced by the Leadership and Management development programme
Unable to meet clinical needs, demands of patients and provide safe quality care as a result of inadequate staffing/resources and/or the ability to adequately monitor and manage workloads or caseloads. Unplanned staff absence or a high vacancy factor. Poor utilisation of resources and associated cost of more hours from extra hours, bank and agency staff	Continue recruitment to clinical vacancies, refining and altering establishment structures to meet the workload demand Working closely with HR team to managing sickness absence with additional HR training for managers Provide resilience training for community and ward staff to help manage stress levels Work closely with other agencies to ensure services are utilised timely and correctly Working with the collaborative to highlight to the NHS on the impact of hospices, to ensure funding is available Monitor patient and loved ones feedback
Cyber security incident; negative messaging, inability to communicate effectively, being held to ransom or other cyber threat. Potential for negative communications given out in the name of STWH. Resulting in financial, legal and reputational damage.	Complete 2022 NHS Toolkit Commence work to obtain Cyber Essentials accreditation Update Data Training for mandatory training Update backup system
Lack of data or data analysis to base good robust decisions on. Resulting in a risk of poor decision making and a lack of strong directive to take the organisation.	Work as part of the collaboration data group, planned work at Place will establish clear picture of future needs for our services

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED

TRUSTEES' REPORT (INCORPORATING THE STRATEGIC REPORT)

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FINANCIAL REVIEW

COVID-19 continued to have a financial impact in 2021/22.

The income generation activities for St Wilfrid's continued to be affected. Activity on the inpatient unit and in the Community Services fluctuated as needs changed and the Living Well Centre remained closed for the year with staff redeployed. Government support was claimed when available, with a small amount of income from the Covid Job Retention Scheme and Retail grants received for the first half of April 2021 and NHS England funding continued, albeit at a reduced level. These events are reflected in the financial results for the year which show a surplus of £931k (2021 £1.21m surplus).

Key information for the group is summarised in the table below: -

	2021-2022	2020-2021
TOTAL Income	8,722,613	9,100,633
TOTAL Expenditure	7,790,887	7,891,401
Net surplus for the year (before investment gains/(losses))	931,726	1,209,232
Realised & unrealised gains/(losses) on investments & property	(798)	1,135
Net movement in funds	930,928	1,210,367
Balance Sheet		
Funds represented by Fixed Assets	14,496,889	14,915,926
Other funds	8,829,425	7,479,460
Total Funds	23,326,314	22,395,386

There were a number of reasons for the overall decrease in income from £9.1m to £8.7m:

- Overall Central Government Income relating to COVID-19 dropped from £2.789m in 2020/21 to £890k in 2021/2022 a reduction of nearly £1.9m.

The largest decrease related to the restricted grant income received from NHS England, organised by Hospice UK which reduced to £766,385 in 2021/2022 from £2,235,323 in 2020/2021. The Trustees are grateful for this funding. No further funding is expected going forward.

Government COVID Job Retention Scheme income was £9k (2021: £301k) and retail grants £38k (2021: £156k).

The Charity also received £76k worth of donated Personal Protective Equipment (2021: £96k).

- All other income streams increased by £1.5m from 2020/2021.

Legacy income for the year was £2.2m (2021: £1.7m), an increase of £488k (28%) on 2021. As mentioned earlier the Charity has carried out a Legacy Marketing Review and launched a new Gifts in Wills Fundraising strategy to ensure this important source of income continues. The Trustees recognise that legacy income can be volatile and this is reflected in the Reserves Policy (see Reserves below). The Trustees continue to monitor the level of legacies regularly.

Excluding COVID related one-off funding sources, fundraising income remained unchanged compared to last year at £1.4m with Lottery income adding a further £400k.

Retail performed extremely well with the shops reopening in April 2021, and sales increasing by over £1.25m from £930k in 20/21 to £2.19m in 21/22.

Income from Charitable Activities remained at £1.5m. NHS income was again nearly £1.5m, including additional funding used to increase capacity in the community and relieve pressure on the NHS.

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Overall expenditure decreased by just over £100k (1.2%). This consists of the following:

Charitable expenditure decreased by over £300k (5.7%). In general, although the Community team were very busy in 2021/2022 the number of patients cared for on the inpatient unit was lower than 2020/2021 reducing costs including a significant decrease in staff costs. Overall Staff costs reduced by £164k partly due to reduced activity and partly as the Charity operated with a number of staff vacancies.

Fundraising costs increased by £29k (3.7%) and included the return to face to face events and work on the Gifts in Wills Strategy. Retail costs increased by £185k (2021: decrease £212k) as the shops re-opened for most of the year, this brought costs back to just below pre-pandemic levels.

The surplus for the year before investment gains and losses was £931,726 (2021: £1,209,232). During the year the Charity made an unrealised loss on investments of £798 (2021 – gain of £1,135). Overall, there was a decrease in investments of £798.

Although Retail and Legacy income were considerably better than last year and other sources of income remained at similar levels to last year the Charity was again reliant on additional COVID funding to reach its year end surplus. As mentioned in previous reports the Charity does not receive sufficient ongoing NHS funding to support the needs of the organisation on an annual basis. The Trustees have agreed a deficit budget for 2022/2023 of over £900k. This is only possible in the short term due to two years of healthy surpluses and whilst the Charity is working to bring the annual revenue budget deficit to a more sustainable level.

RESERVES

The Trustees review the Reserves Policy annually and have updated the requirements in light of the Charity's current situation, with particular reference to COVID-19 and the economic situation. Total reserves at 31 March 2022 were £23.326m (2021: £22.395m).

Designated funds £14.74m

Fixed Asset Fund New Hospice £14.22m (2021: £14.53m) - At 31 March 2022, the Hospice land and buildings had a net book value of £14.22m. In line with the Reserves Policy the Trustees have designated these funds.

Fixed Asset Fund Other Assets £0.28m (2021: £0.38m) – At 31 March 2022 the other fixed assets had a net book value of £277k. In line with the Reserves Policy the Trustees have designated these funds

Capital Maintenance Fund £200k (2021: £200k) – In July 2019 the Charity moved into a new purpose-built Hospice building. The Trustees are aware that they need to maintain a designated fund to cover larger capital maintenance costs.

35th Anniversary Match Pot £43,830 – The Trustees agreed to set up a new designated fund called 35th anniversary match funding. This fund holds funds received in 2021/2022 but which will be released in to reserves in 22/23 during the 'Double the Difference' fundraising campaign.

Unrestricted General Funds

The Charity's Reserves Policy provides for an acceptable level of general unrestricted funds to ensure the long-term financial viability of the Charity. The Charity is largely reliant on voluntary income and these reserves are held to meet any shortfall between anticipated income and budgeted expenditure plus any unforeseen expenditure over a period of two years.

Part of these reserves, the Operational Reserve, was increased from £715k to £740k. The Operational Reserve is to meet short-term working capital requirements, in line with the Reserves Policy.

The level of free reserves at 31 March 2022 was £8.562m (2021: £7.261m). During the year the Trustees reviewed the areas of risk relating to income and expenditure and calculated a new target level for free reserves as an Operational Reserve of £740k plus a financial sustainability reserve of £4.968m, totalling £5.708m. The Trustees recognise that the level of reserves at the year-end is £2.85m above the target level required by the policy. The Trustees consider this is reasonable in the light of a deficit budget for 2022/2023, the current budgetary forecasts for future years and the general economic outlook.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED TRUSTEES' REPORT (INCORPORATING THE STRATEGIC REPORT) FOR THE YEAR ENDED 31 MARCH 2022

Restricted Funds

At 31 March 2022, the Charity held £24k of funds restricted by donors for specific purposes. Further detail is given in note 23 to the accounts.

INVESTMENTS

The revaluation of investments as at 31 March 2022 resulted in an unrealised loss of £798. At 31 March 2022 investments were valued at £4,094 compared to £4,892 at March 2021.

The remaining investments were monitored by the Finance SubCommittee during the year.

GOING CONCERN

Management accounts and cashflow forecasts are produced and reviewed by the Trustees regularly. These include different scenarios, modelling a number of possible financial situations, with options for future cost reductions and financing. Having reviewed these forecasts, the Trustees consider that there are no material uncertainties in the ability of the charity to continue as a going concern.

TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of St Wilfrid's Hospice (South Coast) Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Board of Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable company and group for that period.

In preparing the financial statements, the Board of Trustees is required to: -

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Board of Trustees is responsible for keeping proper accounting records, which disclose, with reasonable accuracy at any time, the financial position of the charitable company and enable it to ensure that the financial statements comply with the Companies Act 2006. It is also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Board of Trustees is aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Board of Trustees has taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This report, which incorporates the Strategic Report, was approved by the Trustees on 24 AUG 2022 and signed on behalf of the board by:



Ms S Jerram
Chair



Mr C J Dicks
Honorary Treasurer

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED

Opinion

We have audited the financial statements of St Wilfrid's Hospice (South Coast) Limited ('the charitable company') and its subsidiaries ('the group') for the year ended 31 March 2022 which comprise the Consolidated Statement of Financial Activities, Group Balance Sheet, Charity Balance Sheet, Consolidated Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 March 2022 and of the group's income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit:

- the information given in the Trustees' report, which includes the Directors' report and the Strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report included within the Trustees' report have been prepared in

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED

accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report included within the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 18 the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company and group operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011 together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES AND MEMBERS OF ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's and the group's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company and the group for fraud. The laws and regulations we considered in this context were the CQC Regulations and General Data Protection Regulations.


Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be with the completeness and accuracy of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, and the Finance Committee about their own identification and assessment of the risks of irregularities, designing audit procedures over income, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body for our audit work, for this report, or for the opinions we have formed.



Guy Biggin
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
Fourth Floor
St James House
St James Square
Cheltenham
GL50 3PR

Date: 31 August 2022

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating income and expenditure account)
FOR THE YEAR ENDED 31 MARCH 2022

	Note	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 Restated £
INCOME FROM:					
Donations and Legacies					
Donations	2	1,423,729	119,509	1,543,238	1,976,175
NHS England Grant	3	-	766,385	766,385	2,235,323
Legacies	4	2,203,355	-	2,203,355	1,715,158
		3,627,084	885,894	4,512,978	5,926,656
Charitable Activities					
Charitable Activities	5	1,540,320	17,731	1,558,051	1,551,170
Other Trading Activities	6	2,645,535	2,234	2,647,769	1,378,839
Investments	7	3,815	-	3,815	3,968
Other Income	8	-	-	-	240,000
		7,816,754	905,859	8,722,613	9,100,633
EXPENDITURE ON:					
Raising Funds					
Raising Funds	9, 10 & 11	2,597,947	6,650	2,604,597	2,389,803
Charitable Activities					
Inpatient Unit	9, 10 & 11	2,557,497	797,520	3,355,017	3,621,212
Community Services	9, 10 & 11	1,506,063	95,463	1,601,526	1,645,523
Education and Training	9, 10 & 11	229,440	307	229,747	234,863
		4,293,000	893,290	5,186,290	5,501,598
Total costs of Charitable Activities					
		6,890,947	899,940	7,790,887	7,891,401
Net income from operational activities for the year					
		925,807	5,919	931,726	1,209,232
Net (losses)/gains on investments	17	(798)	-	(798)	1,135
		925,009	5,919	930,928	1,210,367
NET INCOME/(EXPENDITURE)					
Transfers between funds	23	-	-	-	-
		925,009	5,919	930,928	1,210,367
NET MOVEMENT IN FUNDS					
RECONCILIATION OF FUNDS					
Total funds brought forward	23	22,377,326	18,060	22,395,386	21,185,019
TOTAL FUNDS CARRIED FORWARD	23	23,302,335	23,979	23,326,314	22,395,386

The notes on pages 26 to 46 form part of these financial statements.

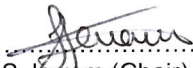
ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
BALANCE SHEETS AS AT 31 MARCH 2022

Company number: 01562110

		Group		Charity	
	Notes	2022 £	2021 £	2022 £	2021 £
Fixed Assets					
Tangible fixed assets	16	14,496,889	14,915,926	14,496,889	14,915,926
Investments	17	4,094	4,892	4,097	4,895
		14,500,983	14,920,818	14,500,986	14,920,821
Current Assets					
Stock	19	384	97	-	-
Debtors	20	2,489,815	2,346,542	2,506,759	2,375,452
Cash at bank and in hand		7,030,348	5,911,654	7,013,490	5,889,310
		9,520,547	8,258,293	9,520,249	8,264,762
Liabilities					
Creditors: Amounts falling due within one year	21	(695,216)	(783,725)	(688,161)	(787,330)
Net Current Assets		8,825,331	7,474,568	8,832,088	7,477,432
Total Net Assets		23,326,314	22,395,386	23,333,074	22,398,253
The funds of the Charity:					
Restricted income funds	23	23,979	18,060	23,979	18,060
Designated funds	23				
Capital Maintenance Fund		200,000	200,000	200,000	200,000
35 th Anniversary Match pot		43,830	-	43,830	-
Fixed Asset Fund – New Hospice		14,219,374	14,532,338	14,219,374	14,532,338
Fixed Asset Fund – Other Assets		277,515	383,588	277,515	383,588
		14,740,719	15,115,926	14,740,719	15,115,926
Operational reserve		740,000	715,000	740,000	715,000
General fund		7,821,616	6,546,400	7,828,376	6,549,267
Total unrestricted funds	23	23,302,335	22,377,326	23,309,095	22,380,193
TOTAL FUNDS	23/2 4	23,326,314	22,395,386	23,333,074	22,398,253

A separate Statement of Financial Activities and Income and Expenditure Account for the charity has not been presented because the charity has taken advantage of the exemption afforded by section 408 of the Companies Act 2006. St Wilfrid's Hospice (South Coast) Limited made a surplus for the year of £934,821 (2021: Surplus £1,213,236).

The financial statements were approved and authorised for issue by the Board of Trustees on 24th August 2022 and were signed on its behalf by:


 Ms S Jerram (Chair)


 Mr C J Dicks (Honorary Treasurer)

The notes on pages 26 to 46 form part of these financial statements.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2022

		Group	
	Notes	2022 £	2021 £
Cashflows from operating activities:			
Net cash provided by operating activities	25	1,125,610	1,753,293
Cash flows from investing activities:			
Dividends, interest and rent from investments		3,815	3,968
Remittance of cash element of portfolio		-	4,480
Purchase of property, plant and equipment		(10,731)	(21,286)
Net cash (used in) investing activities		(6,916)	(12,838)
 Change in cash and cash equivalents in the year		 1,118,694	 1,740,455
Cash and cash equivalents at the beginning of the year	26	5,911,654	4,171,199
Change in cash and cash equivalents		1,118,694	1,740,455
Cash and cash equivalents at the end of the year	26	7,030,348	5,911,654

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES

St Wilfrid's Hospice (South Coast) Limited is a private company limited by guarantee, registered in England and Wales with registration number 01562110, and a registered charity, number 281963. The registered address of this entity and its subsidiaries is noted on the company information page.

The principal accounting policies adopted, judgements and key sources of estimation and uncertainty in the preparation of the financial statements are as follows: -

a) Basis of preparation

The consolidated financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), the Statement of Recommended Practice for Charities (SORP 2015) (Second Edition, effective 1 January 2019) and the Companies Act 2006 and Charities Act 2011.

The Hospice meets the definition of a public entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The Charity has also taken advantage of the exemption available to a qualifying entity in FRS 102 from the requirement to present a charity only cash flow statement and certain disclosures about the charity's financial instruments.

b) Going Concern

The Board note the current business climate with rising costs and an uncertain economic climate. Given the strength of the balance sheet, including the level of cash held, the members of the Board believe that, while uncertainty exists, this does not pose a material uncertainty that would cast doubt on the group's ability to continue as a going concern. The Board, therefore, consider it appropriate for the accounts to be prepared on a going concern basis.

c) Group Financial Statements

The financial statements consolidate the results of the charity and its wholly owned subsidiaries St Wilfrid's Hospice Trading Limited and St Wilfrid's Hospice (South Coast) Projects Limited on a line-by-line basis. Further details are provided in note 18.

d) Fund Accounting

The general fund comprises the accumulated surpluses of the unrestricted income over expenditure, which are available for use in furtherance of the general objectives of the charity at the discretion of the Trustees.

Restricted funds are funds subject to specific conditions imposed by donors. The purpose and use of the restricted funds are set out in the notes to the accounts. Amounts unspent at the year-end are carried forward in the balance sheet.

To the extent that restricted funds are expended on capital items a transfer is made between unrestricted and restricted reserves.

Designated funds are unrestricted funds earmarked by the Trustees for spending on specific items as set out in note 23.

e) Income

All income is included on the Statement of Financial Activities when the charity is entitled to income, receipt is probable, and the amount can be quantified with reasonable accuracy.

Income is recognised on a receivable basis. Provision is made for tax recoverable on income during the period.

Income from donations and legacies are received by way of grants, donations, trusts and legacies and is included in full in the Statement of Financial Activities when receivable. Income from gift aid tax claims is recognised for all donations made prior to the year end, where valid gift aid declarations are held.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

e) Income (cont.)

Recognition of legacy income is dependent on the type of legacy, with pecuniary legacies recognised when notification is received after grant of probate, and residuary legacies recognised when amounts are distributed or when the legacy is measurable e.g. on probate, estate accounts or confirmation from solicitors (whichever is first and deemed to be reliable). Reversionary legacies are not recognised during the lifetime of the original beneficiary under the will. The charity operates a cut-off period being a practical mechanism to allow preparation of the accounts. Should a notification be received before the year end but not be quantifiable two months after the year end then the income, when measurable and receipt is probable, will be recognised in the following period.

Government Grant (note 2) consists of The Local Restriction Support Grants and Covid Job Retention Income as follows:

The Local Restriction Support Grants (LRSG (Closed) Addendum) were included when receivable. Please also refer to note 2 £38,002 (2021: £156,301).

Covid Job Retention Income - has been included when receivable in Government Grants (note 2) and matched with the month to which it relates. Note 2 shows £9,202 (2021: £300,885)

NHS England Income has been included when receivable and matched with the month to which it relates. It is shown as a separate line of income (note 3).

Other trading activities are goods donated for sale through the charity's shops. Gifts received in kind for resale are recognised when the gift is sold using the sales value.

Donated services or facilities are included in the Statement of Financial Activities where the benefit to the charity is reasonably quantifiable and measurable.

PPE donated as a result of the Covid pandemic has been recognised within the Statement of Financial Activities where the amount is quantifiable and measurable. Note 2 shows £76,373 (2021: £96,839).

Business Interruption Insurance Claim, note 8 showing £nil (2021: £240,000), as a result of lost income due to the Covid pandemic was recognised on the Statement of Financial Activities when receivable and the amount of the claim was known.

f) Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis under the following headings:

Costs of raising funds comprises fundraising costs, retail costs and investment management fees. Costs of fundraising activities include the costs incurred in seeking donations, grants and legacies. Retail costs include shop costs. All costs include their associated support costs.

Expenditure on Charitable Activities includes the costs of providing specialist palliative care and support, community services and educational activities undertaken to further the purposes of the charity and their associated support costs.

Support costs are allocated to each of the activities using the following bases: floor space, staff time and staff cost depending on the nature of the support costs, to best allocate the costs to each attributable heading. More detail is given in note 11 to the financial statements. Governance costs are included within support costs and include costs such as the external audit and all costs of complying with constitutional and statutory requirements such as Board and Committee meetings.

g) Volunteers

The value of the services provided by volunteers is not included in the Statement of Financial Activities, but further detail of their contribution is included within the Trustees' Report in accordance with the SORP.

h) Fixed Assets

All tangible assets purchased that have an expected useful economic life that exceeds one year are capitalised and classified as fixed assets, however there is a capitalisation threshold of £2,500 for all categories other than lease costs. Depreciation is charged in full in the year of purchase. Tangible fixed assets are stated at historical cost less depreciation. Depreciation is provided on all tangible fixed assets

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

other than freehold land, at rates to write each asset down to its estimated residual value over its expected useful life, as follows:

Freehold buildings	- 0.66% - 2.5% straight line
Short leasehold	- in accordance with the lease
Medical equipment	- 20% straight line
Fixtures and fittings	- 20% straight line
Motor vehicles	- 25% straight line
Office and computer equipment	- 20% - 33% straight line

i) Investments

The majority of investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price, except for the shares in the subsidiaries which are carried at cost. The Statement of Financial Activities includes the net gains and losses arising on the revaluation and disposals throughout the year.

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between the sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

j) Stock

Stocks are valued at the lower of cost and net realisable value. Donated items of stock for resale or distribution are not included in the financial statements until they are sold or distributed because the Trustees consider it impractical to be able to assess the amount of donated stocks as there are no systems in place which record these items until they are sold and undertaking a stock take would incur undue cost for the charity which far outweigh the benefits.

k) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

l) Cash at bank and in hand

Cash at bank and in hand includes cash.

m) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

n) Employee benefits

i) Short term benefits

Short term benefits including holiday pay are recognised as an expense in the period in which the service is received.

ii) Employee termination benefits

Termination benefits are accounted for on an accrual basis and in line with FRS 102.

o) Pensions

The charitable company operated two pension schemes during the year. Contributions payable for the year are charged to the Statement of Financial Activities as they arise. More details are given in note 22.

p) Operating Leases

Annual rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the period of the lease for new agreements.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

q) Critical accounting judgements and key sources of estimation uncertainty

Preparation of the financial statements requires management to make significant judgements and estimates. The items in the financial statements where these judgements and estimates have been made include:

Useful economic lives of tangible assets

The annual depreciation and amortisation charges for the tangible assets are sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are amended when necessary to reflect current estimates and the physical condition of the assets.

Impairment of debtors

The group makes an estimate of trade debtors and other debtors. When assessing the impairment of trade debtors and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience.

Accrued legacy income

For non-pecuniary legacies, an estimate is made of the amount due to the charity based on the share of the estate as stated in the will, the value of the estate (from probate or a statement of assets and liabilities) and external factors including the volatility of the property market, and the stock market. An allowance is also made for expected costs.

r) Gift Aid Policy

The subsidiaries pay all their taxable profits for the reporting period to their parent charity under the gift aid scheme. These gift aid payments are recognised as distributions to owners in equity within retained earnings.

The subsidiaries have applied the exception under paragraph 29.14A of FRS 102 which provides relief in respect of the accounting for any tax charge arising on profits. This results in an overall nil charge for tax in the income statement. This exception is only applicable as it is probable that the gift aid payments will be made by the companies to the parent charity during the year or within 9 months of the reporting date.

s) Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Financial instruments include cash at bank, trade debtors, legacies receivable, accrued income from financial instruments (comprising dividends and interest due from investments), trade creditors and accrued expenditure. Financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

2. DONATIONS	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
Trusts	160,433	102,935	263,368	177,260	71,117	248,377
Donations and committed giving	648,607	16,574	665,181	683,071	25,262	708,333
Fundraising	354,178	-	354,178	326,836	-	326,836
Government Grants	47,734	-	47,734	457,186	-	457,186
Gifts of Personal Protective Equipment	76,373	-	76,373	96,389	-	96,389
Gift Aid recovered	136,404	-	136,404	138,048	1,006	139,054
	1,423,729	119,509	1,543,238	1,878,790	97,385	1,976,175

Government Grant include Covid Job Retention Scheme income of £9,202 (2021: £300,885) and Local Restriction Support Grants of £38,002 (2021: £156,301).

	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
3. NHS ENGLAND GRANT						
NHS England Grant	-	766,385	766,385	-	2,235,323	2,235,323
	-	766,385	766,385	-	2,235,323	2,235,323

In 2021/2022 NHSE awarded funding to allow the hospice to make available bed capacity and community support from December 21 to March 22 to provide support to people with complex needs in the context of the COVID-19 situation and to provide bed capacity and community support (2021: £2,235,323).

	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
4. LEGACIES						
Legacies	2,203,355	-	2,203,355	1,721,476	(6,318)	1,715,158
	2,203,355	-	2,203,355	1,721,476	(6,318)	1,715,158

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

5. CHARITABLE ACTIVITIES	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
NHS funding including drug supply	1,434,173	17,731	1,451,904	1,498,154	-	1,498,154
Education	69,221	-	69,221	34,772	-	34,772
Medical insurance	9,468	-	9,468	14,976	-	14,976
Other income	27,458	-	27,458	3,268	-	3,268
	1,540,320	17,731	1,558,051	1,551,170	-	1,551,170
6. OTHER TRADING ACTIVITIES	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
						Restated
Retail income	2,188,578	-	2,188,578	930,495	-	930,495
Support groups	9,993	2,234	12,227	5,416	4,045	9,461
Raffles	22,042	-	22,042	16,027	-	16,027
Lottery income	424,922	-	424,922	422,856	-	422,856
	2,645,535	2,234	2,647,769	1,374,794	4,045	1,378,839
7. INVESTMENTS	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
Income from investments	367	-	367	2,321	-	2,321
Bank interest	3,448	-	3,448	1,647	-	1,647
	3,815	-	3,815	3,968	-	3,968
8. OTHER INCOME	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021
	£	£	£	£	£	£
Business Interruption Insurance	-	-	-	240,000	-	240,000
	-	-	-	240,000	-	240,000

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

9. EXPENDITURE	Unrestricted funds	Restricted funds	Total 2022	Unrestricted funds	Restricted funds	Total 2021 £ Restated
	£	£	£	£	£	
Raising Funds						
Fundraising	813,350	4,604	817,954	785,722	2,930	788,652
Retail	1,784,597	2,046	1,786,643	1,599,849	1,302	1,601,151
	<u>2,597,947</u>	<u>6,650</u>	<u>2,604,597</u>	<u>2,385,571</u>	<u>4,232</u>	<u>2,389,803</u>
Charitable Activities						
Inpatient Unit	2,557,497	797,520	3,355,017	2,334,003	1,287,209	3,621,212
Community Service	1,506,063	95,463	1,601,526	592,283	1,053,240	1,645,523
Education and Training	229,440	307	229,747	234,863	-	234,863
	<u>4,293,000</u>	<u>893,290</u>	<u>5,186,290</u>	<u>3,161,149</u>	<u>2,340,449</u>	<u>5,501,598</u>
10. ANALYSIS OF EXPENDITURE	Direct costs	Support costs	Total 2022	Direct costs	Support costs	Total 2021
	£	£	£	£	£	£
Raising Funds						
Fundraising	712,509	105,445	817,954	692,406	96,246	788,652
Retail	1,550,025	236,618	1,786,643	1,390,177	210,974	1,601,151
	<u>2,262,534</u>	<u>342,063</u>	<u>2,604,597</u>	<u>2,082,583</u>	<u>307,220</u>	<u>2,389,803</u>
Charitable Activities						
Inpatient Unit	3,081,560	273,457	3,355,017	3,317,369	303,843	3,621,212
Community Service	1,457,369	144,157	1,601,526	1,492,092	153,431	1,645,523
Education and Training	195,395	34,352	229,747	201,328	33,535	234,863
	<u>4,734,324</u>	<u>451,966</u>	<u>5,186,290</u>	<u>5,010,789</u>	<u>490,809</u>	<u>5,501,598</u>
	<u>6,996,858</u>	<u>794,029</u>	<u>7,790,887</u>	<u>7,093,372</u>	<u>798,029</u>	<u>7,891,401</u>

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

11. ANALYSIS OF SUPPORT COSTS

	Raising Funds £	Retail £	Inpatient Unit £	Community Services £	Education & Training £	Total 2022 £	
Governance	6,023	17,318	33,615	16,079	2,259	75,294	9%
Finance	57,294	35,989	58,179	22,203	9,815	183,480	23%
HR	15,160	109,338	89,893	34,486	7,181	256,058	32%
IT	17,086	45,564	36,624	45,012	11,391	155,677	20%
Management	9,882	28,409	55,146	26,377	3,706	123,520	16%
	105,445	236,618	273,457	144,157	34,352	794,029	100%

	Raising Funds £	Retail £	Inpatient Unit £	Community Services £	Education & Training £	Total 2021 £	
Governance	7,532	19,770	44,133	19,886	2,824	94,145	12%
Finance	49,870	31,522	54,185	18,570	7,518	161,665	20%
HR	12,615	85,569	97,641	33,230	8,094	237,149	30%
IT	14,029	42,088	36,396	49,533	10,523	152,569	19%
Management	12,200	32,025	71,488	32,212	4,576	152,501	19%
	96,246	210,974	303,843	153,431	33,535	798,029	100%

Governance Costs - These include the direct costs of running the Charity as a legal entity such as Audit (2022 - £18,500, 2021 - £18,750), Legal, Professional and Consultancy Advice (2022: £4,571, 2021: £2,135) and Trustee Indemnity (2022: £1,791, 2021: £1,524). They also include a proportion of the cost of Management Team time necessary to lead the organisation.

12. NET INCOME/(EXPENDITURE)

	Group		Charity	
	2022 £	2021 £	2022 £	2021 £
Net income/(expenditure) is stated after charging:				
Auditor's remuneration				
Audit services	18,500	20,750	16,500	18,750
Tax advisory services	1,175	4,830	1,175	2,200
Operating lease rentals				
Land and buildings	317,291	311,570	317,291	311,570
Office equipment	14,159	13,885	14,159	13,885
Motor vehicles	22,181	25,671	22,181	25,671
Depreciation	<u>429,768</u>	<u>492,747</u>	<u>429,768</u>	<u>492,747</u>

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

13. STAFF COSTS

The average monthly number of permanent employees during the year was:

	2022 Number	2021 Number
Doctors	7	6
Nursing staff	86	98
Other hospice staff	55	55
Charity shops	51	48
	199	207

	2022 £	2021 £
--	-------------------	-------------------

Employment costs in respect of the staff above were:

Wages and salaries	4,315,717	4,478,046
National insurance	337,018	331,561
Pensions	384,610	391,439
	5,037,345	5,201,046

Included in the above wages & salaries figure for 2022 is £5,984 (2021: £6,182) of redundancy payments, due and paid in the year.

The total employment costs (including employer's NIC) of the Charity Management Team were £495,567 (2021: £464,929).

The number of employees whose emoluments, excluding pension contributions, were over £60,000 during the year was:

	2022 Number	2021 Number
£60,001 to £70,000	1	1
£70,001 to £80,000	2	2
£90,001 to £100,000	-	2
£100,001 to £110,000	2	1

14. TRUSTEE REMUNERATION

The Trustees did not receive any remuneration during the year (2021: nil). No Trustees received reimbursed travel and subsistence costs during the year (2021: £nil).

15. TAXATION

The charity is exempt from corporation tax on its charitable activities.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

16. TANGIBLE FIXED ASSETS

	Freehold Land and Property £	Short lease- hold £	Medical Equipmen t £	Fixtures and fittings £	Motor vehicles £	Office & Computer equipment £	Total £
Cost or valuation							
At 1 April 2021	15,143,861	66,017	173,255	682,744	45,770	269,862	16,381,509
Additions	-	-	-	4,881	-	5,850	10,731
Disposal	-	-	-	-	-	-	-
At 31 March 2022	15,143,861	66,017	173,255	687,625	45,770	275,712	16,392,240
Depreciation							
At 1 April 2021	551,923	49,234	134,782	538,222	45,770	145,652	1,465,583
Charge for the year	315,164	5,104	13,825	52,582	-	43,093	429,768
Depreciation on Disposal	-	-	-	-	-	-	-
At 31 March 2022	867,087	54,338	148,607	590,804	45,770	188,745	1,895,351
Net book value							
At 31 March 2022	14,276,774	11,679	24,648	96,821	-	86,967	14,496,889
At 31 March 2021	14,591,938	16,783	38,473	144,522	-	124,210	14,915,926

17. INVESTMENTS

	Listed Investments 2022 £	Total 2022 £	Listed Investments 2022 £	Share in Group Company 2022 £	Total 2022 £
1 April 2021	4,892	4,892	4,892	3	4,895
Additions	-	-	-	-	-
Disposals at open market value	-	-	-	-	-
Net investment gains/(losses)	(798)	(798)	(798)	-	(798)
31 March 2022	4,094	4,094	4,094	3	4,097

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
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17. INVESTMENTS (continued)

	Group		
	Listed Investments	Cash & Settlements Pending	Total
	2021	2021	2021
	£	£	£
1 April 2019	3,757	4,480	8,237
Additions	-	-	-
Disposals	-	(4,480)	(4,480)
Net investment gains/(losses)	1,135	-	1,135
31 March 2020	4,892	-	4,892

	Charity		
	Listed Investments	Cash & Settlements Pending	Share in Group Company
	2021	2021	2021
	£	£	£
1 April 2019	3,757	4,480	3
Additions	-	-	-
Disposals	-	(4,480)	-
Net investment gains/(losses)	1,135	-	-
31 March 2020	4,892	-	3

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Analysis of investments				
Listed investments at valuation	4,094	4,892	4,094	4,892
	<u>4,094</u>	<u>4,892</u>	<u>4,094</u>	<u>4,892</u>
Shares in group undertakings at cost				
St Wilfrid's Hospice Trading Limited	-	-	2	2
St Wilfrid's Hospice (South Coast) Projects Limited	-	-	1	1
	<u>-</u>	<u>-</u>	<u>3</u>	<u>3</u>
Total investments	4,094	4,892	4,097	4,895

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

17. INVESTMENTS (continued)

The subsidiary undertakings included as an investment at the balance sheet date are: -

Name of Company	Class of Shares	Holding		Nature of Business
St Wilfrid's Hospice Trading Limited	Ordinary	100%	Retail trade in new goods	
St Wilfrid's Hospice (South Coast) Projects Limited	Ordinary	100%	New hospice development	
			2022 £	2021 £
Aggregate capital and reserves			(6,757)	(2,864)

18. SUBSIDIARY COMPANIES

18a. Trading Subsidiary

The Hospice owns a subsidiary, St Wilfrid's Hospice Trading Limited (company number 02105189). Registered in England and Wales. Registered Office: Walton Lane, Bosham, West Sussex.

Income statement	2022 £	2021 £
Turnover	66,950	36,104
Cost of Sales	(17,289)	(13,136)
Gross Profit	49,661	22,968
Administrative expenses	(6,332)	(6,247)
Profit before tax	43,329	16,721
Gift Aid donated to hospice	(43,329)	(16,721)
Profit for the financial year being the retained profit	-	-

Balance sheet	2022	2021
	£	£
Assets	18,262	12,827
Liabilities	(18,258)	(12,823)
	<hr/>	<hr/>
Net assets	4	4
	<hr/> <hr/>	<hr/> <hr/>
Represented by:		
Called up share capital	2	2
Profit and loss account	2	2
	<hr/>	<hr/>
	4	4
	<hr/>	<hr/>

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

18. SUBSIDIARY COMPANIES (continued)

18b. Project Subsidiary

The Hospice owns a subsidiary, St Wilfrid's Hospice (South Coast) Projects Limited (Company Number: 09253834). Registered in England and Wales. Registered Office: Grosvenor Road, Chichester, West Sussex.

Income statement	2022	2021
	£	£
Turnover	(2,841)	(900)
Cost of Sales	-	(300)
Gross loss	(2,841)	(1,200)
Administrative expenses	(17)	(44)
Operating loss	(2,858)	(1,244)
Interest payable	(1,035)	(1,624)
Loss before tax	(3,893)	(2,868)
Tax on loss	-	-
Loss after tax	(3,893)	(2,868)
Balance sheet	2022	2021
	£	£
Assets	3,301	161,768
Liabilities	(10,062)	(164,636)
Net Liabilities	(6,761)	(2,868)
Represented by:		
Capital	1	1
Reserves	(6,762)	(2,869)
	(6,761)	(2,868)

19. STOCK

	Group		Charity	
	2022	2021	2022	2021
	£	£	£	£
Bought in goods for resale	384	97	-	-

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

20. DEBTORS	Group		Charity	
	2022 £	2021 £	2022 £	2021 £
Trade debtors	56,024	169,243	52,424	169,243
Legacy debtors	1,490,665	965,000	1,490,665	965,000
Other debtors	150,060	153,142	149,338	151,981
Prepayments and accrued income	793,066	1,059,157	793,066	1,059,157
Owed by group undertaking	-	-	21,266	30,071
	2,489,815	2,346,542	2,506,759	2,375,452

21. CREDITORS	Group		Charity	
	2022 £	2021 £	2022 £	2021 £
Trade creditors	144,035	94,412	142,822	94,412
Taxation and social security	85,768	84,584	85,768	84,584
Other creditors	103,738	147,036	103,738	147,036
Pension creditor	51,530	74,851	51,530	74,851
Accruals and deferred income	310,145	382,842	304,303	258,029
Owed to group undertaking	-	-	-	128,418
	695,216	783,725	688,161	787,330

Included within accruals and deferred income for the group and charity is deferred income of £33,305 (2021: £31,529) which represents NHS funding received relating to the following financial year. The amount deferred at year end will be released in the year ended 31 March 2022 as the relevant service is provided.

22. PENSION COMMITMENTS

The Charity operated two pension schemes during the year on behalf of its employees.

- NHS Pension Scheme
- AEGON Group Pension Scheme

Contributions to each scheme are charged to the Statement of Financial Activities as they arise.

The NHS Pension Scheme is an unfunded, defined benefit scheme that covers NHS employers, general practices and other bodies allowed under the direction of the Secretary of State in England and Wales. As a consequence, it is not possible for St Wilfrid's Hospice to identify its share of the assets and liabilities of the underlying scheme.

NHS Resource Accounts are published on the NHS Pension website annually and include the report from the scheme actuary.

St Wilfrid's Hospice adopts the employer contribution rates as recommended for its employees. At 31 March 2022 £27,859 was owed to the scheme in relation to contributions for the year (2021: £27,646). The hospice does not have any commitment to make good an actuarial deficit nor is it entitled to any benefit from surplus funding.

The Aegon Group Pension Scheme is a defined contribution scheme. At the 31 March 2022, £23,672 was owed to the Scheme in relation to contributions for the year (2021: £47,206).

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

23a. RESERVES	At 1 April 2021	Income	Expenditure	Transfers and Gains	At 31 March 2022
	£	£	£	£	£
Unrestricted funds					
General					
General Funds	6,546,400	7,816,754	(6,471,910)	(69,628)	7,821,616
Operational Reserve	715,000	-	-	25,000	740,000
	7,261,400	7,816,754	(6,471,910)	(44,628)	8,561,616
Designated					
Capital Maintenance Reserve	200,000	-	-	-	200,000
Transition fund	-	-	-	43,830	43,830
Fixed Asset Fund - New Hospice	14,532,338	-	(312,964)	-	14,219,374
Fixed Asset Funds – other Assets	383,588	-	(106,073)	-	277,515
	15,115,926	-	(419,037)	43,830	14,740,719
Total Unrestricted Funds	22,377,326	7,816,754	(6,890,947)	(798)	23,302,335
Restricted Funds					
New Hospice Project	1,877	-	(42)	-	1,835
NHS England Capacity Grant	-	766,385	(766,385)	-	-
Staff amenity fund	390	20	-	-	410
Inpatient Unitequipment	1,315	-	(1,315)	-	-
Inpatient Unit running costs	-	10,000	(10,000)	-	-
Medical Staff training	2,406	-	(2,406)	-	-
Hospice at Home Costs	-	27,336	(27,336)	-	-
CNS Team Costs	-	7,000	7,000	-	-
Community Team Costs	10,000	34,500	(44,500)	-	-
Refurbishment of Physio & OT rooms	263	-	(263)	-	-
Clinical Staff training	10,577	-	(10,577)	-	-
Gym equipment	100	-	(100)	-	-
Living Well Centre Costs	3,500	-	-	-	3,500
St James' Place Grant – Breath Easy Project	(16,566)	-	(17,816)	-	(34,382)
Rene & Ghislaine of Paris Healing Foundation	3,190	20,000	(10,097)	-	13,093
Various Small funds	1,008	1,412	(1,128)	-	1,292
	18,060	905,859	(899,940)	-	23,979
	22,395,386	8,722,613	(7,790,887)	(798)	23,326,314

Restricted Funds

Charitable trusts have generously supported the community and inpatient services. In addition, trusts have contributed to the family services team, a new ambulance canopy and a new website.

The St James' Place Grant for the Breath Easy Project was completed and will be paid to the Charity once costs are confirmed and authorised.

As last year, the largest restricted fund was the NHS England capacity grant, details of which are set out under note 3.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

Designated Funds

The designated fund called the Fixed Asset Fund - New Hospice was maintained during the year. The only activity on the fund being the depreciation for the year.

The designated fund called the Fixed Asset Fund - other Assets was maintained during the year. The only activity on the fund being the depreciation for the year.

The Trustees agreed to set up a new designated fund called 35th anniversary match funding. This fund holds funds received in 2021/2022 but which will be released to reserves in 22/23 during the 'Double the Difference' fundraising campaign.

Capital Maintenance Fund

The Trustees are aware that the ongoing major maintenance of the hospice building will be a significant cost and have designated £200,000 to ensure the charity has sufficient funds to meet those costs.

23b. RESERVES PRIOR YEAR	At 1 April 2020	Income	Expenditure	Transfers and Gains	At 31 March 2021
	£	£	£	£	£
Unrestricted funds					
General					
General Funds	4,870,559	6,592,065	(4,875,840)	(40,384)	6,546,400
Operational Reserve	690,000	-	-	25,000	715,000
	5,560,559	6,592,065	(4,875,840)	(15,384)	7,261,400
Designated					
Capital Maintenance Reserve	-	-	-	200,000	200,000
Fixed Asset Fund - Old Hospice	-	-	-	-	-
Transition fund	190,796	-	-	(190,796)	-
Fixed Asset Fund - New Hospice	14,907,102	-	(312,964)	(61,800)	14,532,338
Fixed Asset Funds – other Assets	489,631	-	(179,783)	73,740)	383,588
	15,587,529	-	(492,747)	21,144	15,115,926
Total Unrestricted Funds	21,148,088	6,592,065	(5,368,587)	5,760	22,377,326
Restricted Funds					
New Hospice Project	2,126	-	(249)	-	2,126
NHS England Capacity Grant	-	2,235,323	(2,235,323)	-	-
Staff amenity fund	(510)	390	510	-	(390)
Inpatient Unitequipment	4,501	6,009	(4,570)	(4,625)	1,315
Inpatient Unit running costs	-	24,700	(24,700)	-	-
Other than staff and administration	24,295	(6,318)	(17,977)	-	-
Medical Staff training	6,030	-	(3,624)	-	2,406
Hospice at Home	-	32,175	(32,175)	-	-
Refurbishment of Physio & OT rooms	263	-	-	-	263
Complimentary Therapy	170	-	(170)	-	-
Clinical Staff Training	8,110	5,000	(2,533)	-	10,577
Gym Equipment	(9,007)	9,107	-	-	100
Living Well Centre	-	3,500	-	-	3,500
St James' Place Grant – Breath Easy	-	-	(16,566)	-	(16,566)
Rene & Ghislaine of Paris Healing	-	9,700	(6,510)	-	3,190
Various Small funds	953	849	(794)	-	1,008
	36,931	2,330,435	(2,344,681)	(4,625)	18,060
	21,185,019	8,922,500	(7,713,268))	1,135	22,395,386

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

24. ANALYSIS OF NET ASSETS

		Group			
24a	2022	Fixed assets	Fixed asset	Other net	Total
		£	Investments	Assets	£
			£	£	
	General fund	-	4,094	8,557,522	8,561,616
	Designated funds				
	Capital Maintenance Fund	-	-	200,000	200,000
	35th Anniversary Match pot			43,830	43,830
	Fixed Asset Fund – New Hospice	14,219,374	-	-	14,219,374
	Fixed Asset – Other Assets	277,515	-	-	277,515
	Total Designated Funds	14,496,889	-	243,830	14,740,719
	Restricted funds	-	-	23,979	23,979
		14,496,889	4,094	8,825,331	23,326,314
		Charity			
		Fixed assets	Fixed asset	Other net	Total
		£	Investments	Assets	£
			£	£	
	General fund	-	4,097	8,564,280	8,568,377
	Designated funds				
	Capital Maintenance Fund	-	-	200,000	200,000
	35th Anniversary Match pot	-	-	43,830	43,830
	Fixed Asset Fund – New Hospice	14,219,374	-	-	14,219,374
	Fixed Asset – Other Assets	277,515	-	-	277,515
	Total Designated Funds	14,496,889	-	243,830	14,740,719
	Restricted funds	-	-	23,979	23,979
		14,496,889	4,097	8,832,089	23,333,075

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
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24. ANALYSIS OF NET ASSETS

		Group			
24b	2021	Fixed assets £	Fixed asset Investments £	Other net Assets £	Total £
	General fund	-	4,892	7,256,508	7,261,400
	Designated funds				
	Fixed Asset Fund – New Hospice	14,532,338	-	-	14,532,338
	Fixed Asset – Other Assets	383,588	-	-	383,588
	Total Designated Funds	14,915,926	-	200,000	15,115,926
	Restricted funds	-	-	18,060	18,060
		14,915,926	4,892	7,474,568	22,395,386
		Charity			
		Fixed assets £	Fixed asset Investments £	Other net Assets £	Total £
	General fund	-	4,892	7,259,375	7,264,267
	Designated funds				
	Transaction Fund	-	-	200,000	200,000
	Fixed Asset Fund – New Hospice	14,532,338	-	-	14,532,338
	Fixed Asset – Other Assets	383,588	-	-	383,588
	Total Designated Funds	14,915,926	-	200,000	15,115,926
	Restricted funds	-	-	18,060	18,060
		14,915,926	4,892	7,477,435	22,398,253

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

25. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Group	
	2022	2021
	£	£
Net income for the year	930,928	1,210,367
Adjustments for:		
Depreciation of charges	429,768	492,747
Losses/(gains) on investments	798	(1,135)
Loss on disposal of Fixed Assets	-	9,346
Dividends, interest from investments	(3,815)	(3,968)
(Decrease)/increase in stock	(287)	4,156
Increase/(Decrease) in debtors	(143,273)	142,079
(Decrease) in creditors	(88,509)	(100,299)
	1,125,610	1,753,293

26. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group	
	2022	2021
	£	£
Cash in hand	7,030,348	5,911,654
	7,030,348	5,911,654

27. RELATED PARTY TRANSACTIONS

During the year St Wilfrid's Hospice Trading Limited declared a gift aid payment of £43,329 (2021: £16,721), to St Wilfrid's Hospice (South Coast) Limited, its parent company. At the year end £1,329 was outstanding (2021: £71).

Ursula Watt is a partner at George Ide LLP, a firm of solicitors, and a trustee of the Charity. The Charity has paid George Ide LLP £1,381 (2021: £17,852) for professional advice during the year. During the year George Ide LLP made donations of £5,310 (2021: £1,625) to the Charity.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

28. FINANCIAL COMMITMENTS

As at 31 March 2022 the company was committed to making the following payments under non-cancellable operating leases:

2022 – Group and Charity				
	<1 year	2 and 5	>5 years	Total
	£	years	£	£
		£		
Land & Buildings	332,400	967,942	199,640	1,499,982
Other	22,618	11,254	-	33,872
	<u>355,018</u>	<u>979,196</u>	<u>199,640</u>	<u>1,533,854</u>

Land & Buildings
Other

2021 – Group and Charity				
	<1 year	2 and 5	>5 years	Total
	£	years	£	£
		£		
Land & Buildings	311,420	1,060,228	311,400	1,683,048
Other	24,329	22,781	-	47,110
	<u>335,749</u>	<u>1,083,009</u>	<u>311,400</u>	<u>1,730,158</u>

29. CAPITAL COMMITMENTS

At the year-end St Wilfrid's Hospice (South Coast) Projects Limited was contracted into capital commitments totalling £nil (2021: £55,000) for the build of the new hospice.

ST WILFRID'S HOSPICE (SOUTH COAST) LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022

30. COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total Restated 2021 £
INCOME FROM:			
Donations and Legacies			
Donations	1,878,790	97,385	1,976,175
Legacies	1,721,476	(6,318)	1,715,158
	3,600,266	2,326,390	5,926,656
Charitable Activities	1,551,170	-	1,551,170
Other Trading Activities	1,374,794	4,045	1,378,839
Investments	3,968	-	3,968
Other Income	240,000	-	240,000
Total Income	6,770,198	2,330,435	9,100,633
EXPENDITURE ON:			
Costs of Raising Funds	2,385,571	4,232	2,389,803
Charitable Activities			
Inpatient Unit	2,334,003	1,287,209	3,621,212
Community Services	592,283	1,053,240	1,645,523
Education and Training	234,863	-	234,863
Total costs of Charitable Activities	3,161,149	2,340,449	5,501,598
Total Expenditure	5,546,720	2,344,681	7,891,401
Net income/(expenditure) from operational activities for the year	1,223,478	(14,246)	1,209,232
Net gains on investments	1,135	-	1,135
NET INCOME/(EXPENDITURE)	1,224,613	(14,246)	1,210,367
Transfers between funds	4,625	(4,625)	-
NET MOVEMENT IN FUNDS	1,229,238	(18,871)	1,210,367
RECONCILIATION OF FUNDS			
Total funds brought forward	21,148,088	36,931	21,185,019
TOTAL FUNDS CARRIED FORWARD	22,377,326	18,060	22,395,386