

CROUCH VALLEY DISTRICT SCOUT COUNCIL

ANNUAL REPORT 2021/2022



CROUCH VALLEY
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CROUCH VALLEY DISTRICT SCOUT COUNCIL
ANNUAL REPORT 2021/2022

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CROUCH VALLEY DISTRICT SCOUT COUNCIL
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ANNUAL REPORT OF THE TRUSTEES

Legal name: Crouch Valley District Scout Council

Registered number: 280514

Trustees:	A Austin	District Chair
	P Stafford	District Commissioner (DC)
	D Offord	District Secretary (Appointed 29th March 2022)
	Z Ager	District Treasurer
	S Blundell	Elected officer
	M Gibson	District Explorer Scout Commissioner
	H Bell	District Network Scout Commissioner
	H Kalloo	Chairman Appointments Committee

Contact address: 48a Woodlands Road, Hockley, Essex, SS5 4PY

Objectives and activities

Scouting exists to actively engage and support young people in their personal development, empowering them to make a positive contribution to society.

Crouch Valley District Scout Council ('the District') exists to guide and support the 14 individual Scout groups within the lower River Crouch valley. Accordingly its principal activities are to provide District wide access to various support services and to provide District wide events for the benefit of those Scouts. The District is a managerial and support function for the activities of the various Scout groups operating underneath it in the local area.

Structure, governance and management

The District is a charity registered in the United Kingdom and a sub-unit of the Scout Association. It is therefore governed by Royal Charter granted in 1912 and operates as required by the stipulations and instructions of the Scout Association.

The District is managed by the District Executive under the leadership of the District Commissioner and the Chairman. The Executive meet regularly throughout the year to discuss and decide upon the operation of the District. The Executive is also assisted by number of sub-committees who are responsible for specific affairs within the District and are appointed on an ad-hoc basis either permanently or temporarily as needs arise.

The recruitment and appointment of any leadership role within the District (including its officials) is the responsibility of the Appointments Committee. Whilst the final decision rests with the District Commissioner, they are guided by the advice and opinions of the Appointments Committee who also consider and suggest the training requirements of the new appointment.

In accordance with Scouting regulations, Explorer Scout units and Scout Network organisations within the local geographical area are also under the remit of the District itself (unlike individual Scout groups which are separate entities in their own right). Led by the District Explorer and Network Scout Commissioners, Explorers and Network maintain their own management executive independent from (but reportable to) the District itself.

ANNUAL REPORT OF THE TRUSTEES

Structure, governance and management (cont'd)

The annexed accounts for the District therefore include the activities of District as a body plus the District Explorer units and the District Network units included therein.

Public benefit

The trustees confirm that they have complied with the duty of Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit.

Achievements and performance

The District continues to maintain its active and broad profile of Scouting activities within the local community. Intra-District competition remains both popular and competitive.

As explained elsewhere, the new District and 5th Rayleigh Headquarters was formally opened and named 'The Birches'. This represents a fantastic achievement by the 5th Rayleigh Scout Group and an impressive new facility in Crouch Valley for use by the district and the wider community.

The District's core Scouting calendar remains generally unchanged with most intra-District events well attended by most groups. Well refined deliveries mean certain events remain hugely popular (such as the Beaver swimming gala or the Cub hike) and meanwhile the District's ADCs continue to test new waters to bring fresh ideas to the table, whether as new activities at Renewal of Promise or as stand alone events. On a whole District level, the all section Renewal of Promise weekend runs each April unfortunately 2021 could not run due to covid however this weekend has now come back in and was enjoyed by many in April 2022.

The District Executive have continued to make its minibus available to all groups in the District on a fuel only basis. The Executive are encouraged by its continuing, and increasing use. This remains a valuable District asset which helps groups control the cost of transportation.

As the annexed notes demonstrate, the amount of young people benefiting directly from local Scouting remains as strong as ever. Unfortunately recruiting and retaining adult volunteers to facilitate this delivery continues to remain a problem across the District (and indeed wider Scouting) with many adults therefore holding multiple roles. As always, further volunteer recruitment remains a key strategic focus for the Executive.

During this year the District has seen a significant reduction in its cash reserves following the completion of the build at Priory Chase, in line with the objectives of the District for the past few years. Following the use of these cash reserves and the deficit incurred in the year, the District as a whole continues to carefully monitor expenditure incurred. Consequently, a decision was made during 2019/20 to keep capitation levels consistent with the previous year. This has enabled the District to offer the services of its minibus at no charge to scout groups which has already proved useful to a number of groups.

The appointment of an Explorer Administrator and the consolidation of all records onto OSM has helped improve the collection of subscriptions and the monitoring of this continues.

ANNUAL REPORT OF THE TRUSTEES

Achievements and performance (cont'd)

The financial statements for the year indicate that the District has incurred a profit which is caused by the grants received during the early part of the year when we were not operating as such due to covid. The executive would like to see this money re-invested into activities and improvement to benefit the district in the future. The costs incurred for Ark lane have increased and will be increasing further in the next 12 months due to ongoing capital improvement works.

The District cannot ignore the effect that the Covid-19 pandemic is having on Scouting. We need to be pragmatic and expected there would be a reduction in membership however this year the district is starting to bounce back and numbers are increasing. Furthermore, the District will need to provide financial support to Belchamps to ensure that the site returns to full functionality in the future. There are already indications that headquarters are expecting a significant uplift in the annual capitation which will provide challenges to all the groups in the District. The Leaders in this District can be proud of their response to the challenges caused by the pandemic by delivering online Scouting and towards the latter part of the year have been rewarded by seeing the young people back in a face to face environment and the growth and development of these people.

Finally, the Executive would like to offer their thanks to all those volunteers who give so much so freely for the benefit of the Scouts within the District's remit. Like all Scouting the District is highly dependent on the fantastic work all its adult volunteers undertake, always far beyond what is expected of them and usually freely given without proper recognition. On behalf of those Scouts who benefit - thank you.

Financial review

The District strives to keep sufficient reserves to service its current financial requirements and realistic potential liabilities without cumulating large surpluses which would be better used for Scouting purposes. It maintains £5,000 of cash deposits in a Scout Association short-term investment deposit which is considered by the District Executive to be sufficient to safeguard the District against unexpected events and liabilities.

When setting the District's annual subscriptions, the Executive has due regard for the District's current level of reserves and therefore attempts to balance the next year's funding requirements with the existing funds available.

At the 31st March 2022 the District had the following reserves:	£
District reserves	433,492
Explorer reserves	13,537
Network reserves	891
	<hr/>
	447,919
Of which restricted	(4,300)
Unrestricted reserves	<hr/>
	<u>443,619</u>

Although the above reserves show a very strong overall financial position, the Executive are mindful that this is principally due to the £410,000 of exceptional proceeds received from the sale of Love Lane, which are already earmarked for re-investment into a replacement District asset and other associated capital works. Furthermore, the consolidated District figures include not only the District's activities themselves but also the District's Ark Lane site, four active Explorer units (including a young leader unit) and the local Network.

Zoe Ager

District Treasurer
07/06/2022

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STATEMENT OF FINANCIAL ACTIVITIES

	YEAR ENDED 31ST MARCH 2022			2021
	Unrestricted £	Restricted £	Total £	£
INCOMING RESOURCES				
Incoming resources from generated funds				
Voluntary income	8,617	-	8,617	6,004
Activities for generating funds	3,484	-	3,484	1,402
Investment income	3	-	3	29
Incoming resources from charitable activities	5,600	-	5,600	475
Other incoming resources	30,100	-	30,100	42,972
Total incoming resources	47,804	-	47,804	50,881
RESOURCES EXPENDED				
Cost of generating funds	(3,179)	-	(3,179)	(1,365)
Fundraising trading costs	-	-	-	-
Investment management costs	-	-	-	-
Charitable activities	(30,439)	-	(30,439)	(15,554)
Other resources expended	-	-	-	(40,954)
Total expenditure	(33,618)	-	(33,618)	(57,873)
Net incoming resources before transfers	14,186	-	14,186	(6,992)
Gross transfers between funds	-	-	-	-
NET MOVEMENT IN FUNDS	14,186	-	14,186	(6,992)
NET MOVEMENT IN FUNDS				
District	10,370	-	10,370	(7,439)
Explorers	3,816	-	3,816	447
Network	-	-	-	-
Total movement	14,186	-	14,186	(6,992)
FUNDS				
Total funds brought forward	435,763	4,300	433,733	440,725
Restatement from previous periods	-	-	-	-
Net movement in funds	14,186	-	14,186	(6,992)
Total funds carried forward	449,949	4,300	447,919	433,733

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BALANCE SHEET

	31ST MARCH 2022			2021
	Unrestricted £	Restricted £	Total £	£
FIXED ASSETS				
Tangible assets	305,222	-	305,222	313,772
Total fixed assets	305,222	-	305,222	313,772
CURRENT ASSETS				
Badge stocks	337	-	337	733
Debtors				
Income receivable	-	-	-	-
Prepayments	1,438	-	1,438	1,948
Other debtors	14	-	14	379
Total debtors	1,452	-	1,452	2,327
Cash at bank and in hand				
Scout investment service	5,000	-	5,000	5,000
District main account	98,313	568	98,881	70,149
Ark Lane account	37,734	-	37,734	37,844
District cash	65	-	65	65
Explorer main account	(3,662)	3,732	70	7,170
Explorer subs account	1,648	-	1,648	50
Explorer D of E account	463	-	463	-
Network main account	778	-	778	776
Network cash	145	-	145	145
Total cash at bank and in hand	140,483	4,300	144,783	121,199
Total current assets	142,272	4,300	146,572	124,259
CURRENT LIABILITIES				
Accrued expenses	(50)	-	(50)	(50)
Deferred income	(3,825)	-	(3,825)	(4,248)
Other creditors	-	-	-	-
Total current liabilities	(3,875)	-	(3,875)	(4,298)
NET ASSETS	443,619	4,300	447,919	433,733
FUNDS				
District funds				
General	432,924	-	432,924	422,553
Outreach	-	568	568	568
Explorer funds				
General	9,805	-	9,805	5,989
Cerberus grant	-	3,232	3,232	3,232
Gryphon grant	-	500	500	500
Network funds				
General	891	-	891	891
Total funds	443,619	4,300	447,919	433,733

The financial statements were approved by the trustees on DATE and signed on their behalf by:

Z Ager
District Treasurer
28 May 2022

NOTES TO THE ACCOUNTS

1 Statutory information

The District is a registered charity in England with charity number 280514. The charity's full title is Crouch Valley District Scout Council and it is operated in accordance with the Policy, Organisation and Rules as set out by the Scout Association.

The District principally operates in the lower valley of the River Crouch, Essex, which encompasses Rochford, Hockley, Rayleigh, Hawkwell, Hullbridge and Canewdon.

2 Accounting policies

a. Accounting convention

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102); Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102 (Charities SORP (FRS 102)); and the Charities Act 2011.

The District meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

b. Going Concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements. This view is supported by the receipt of membership contributions from within the district and its level of reserves.

c. Incoming resources

Incoming resources are included in the statement of financial activities (SoFA) when:

- the charity becomes entitled to the resources;
- the trustees are reasonably certain they will receive the resources; and
- the monetary value can be measured with suitable reliability.

Membership subscriptions: Membership subscriptions are reported net of any amounts collected on behalf of and payable to other parts of the Scout Movement. The District's share of membership subscriptions received are recognised as income in the period to which the subscription is attributable. Subscriptions are typically collected immediately before the balance sheet date in respect of the subsequent accounting period - in this case the subscriptions are deferred to the later reporting period.

Grants and donations: Grants and donations are only recognised as income when the charity has unconditional entitlement to the resources.

Donated services and facilities: These are only included within incoming resources (with an equivalent expenditure included in resources expended) where the benefit to the charity is reasonably quantifiable, measurable and material. The value placed on these resources is the estimated value to the charity of the service or facility received. The value of voluntary help received is not recognised.

NOTES TO THE ACCOUNTS

2 Accounting policies (cont'd)

d. Allocation of income and expenditure

The District's activities also include those of the District based Explorer and Network sections and the separately identifiable activities of its Ark Lane campsite. All income and expenditure is attributable directly to one of the District's core activities and separate bank accounts and management figures are maintained to ensure the District's activities are kept identifiable. Consequently, no income or expenditure requires general apportionment across the District's activities.

e. Liability recognition

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to pay out resources and the total amounts outstanding can be accurately identified.

f. Tangible assets

Land and buildings are carried at historical cost, less provision for depreciation over 50 years or the remainder of the lease period (whichever is the shorter). Depreciation is recognised only once assets under construction have been brought into use.

Other equipment additions are recognised as a fixed asset only where the individual cost exceeds £1,000 per item. Depreciation is charged at 15% reducing balance.

g. Stocks

Stocks of badges held for resale are recognised at the lower of cost and net sales value.

3 Analysis of incoming resources

	2022	2021
Voluntary income		
District capitation	36,253	32,896
Capitation paid on to UK / Essex County Scouts	(32,424)	(27,612)
Net District capitation retained	3,829	5,284
District Explorer subscriptions	4,788	720
District Network subscriptions	-	-
Total voluntary income	8,617	6,004
Activities for generating funds		
Badge sales	3,484	1,402
Minibus Hire	-	-
	3,484	1,402
Investment income		
Interest received	3	29
Incoming resources from charitable activities		
Event income	-	-
Ark Lane camping fees and usage charges	3,332	-
District charitable activities	3,332	-
Explorer camp and event income	-	-
Duke of Edinburgh income	2,268	475
Explorer charitable activities	2,268	475
Total charitable activity income	5,600	475
Other incoming resources		
Local council grants	26,000	42,972
Donations received	-	-
Gift aid reclaims	-	-
Other income receivable	4,100	-
Total other income receivable	30,100	42,972
Total incoming resources	47,804	50,881

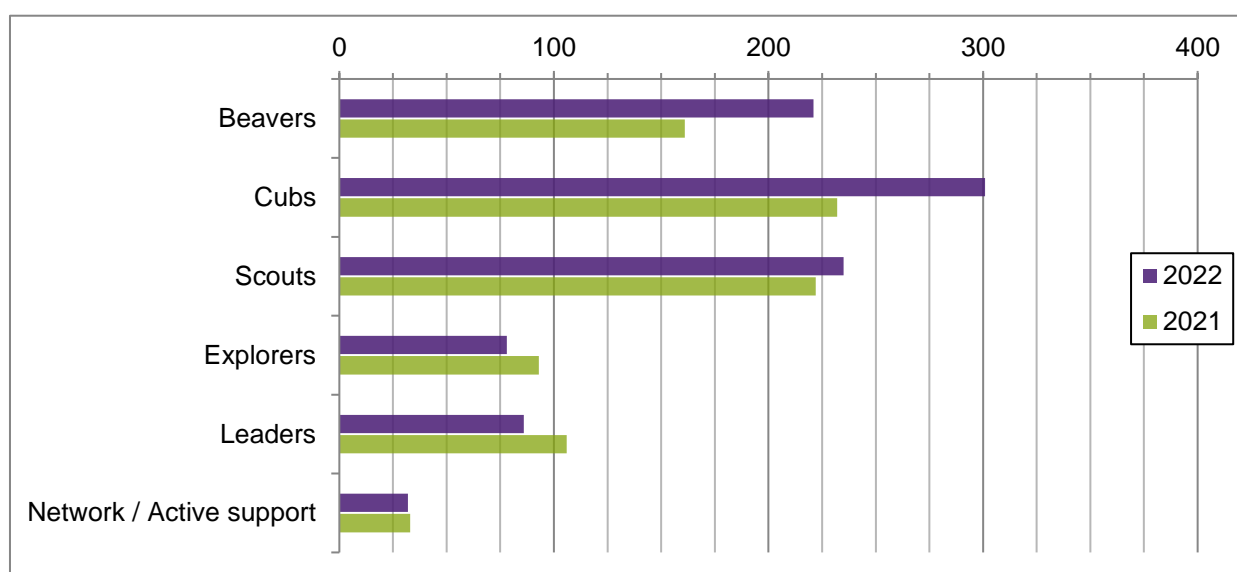
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NOTES TO THE ACCOUNTS

3 Analysis of incoming resources (cont'd)

In the February immediately preceding the balance sheet date, the District annual census reported the following total members:

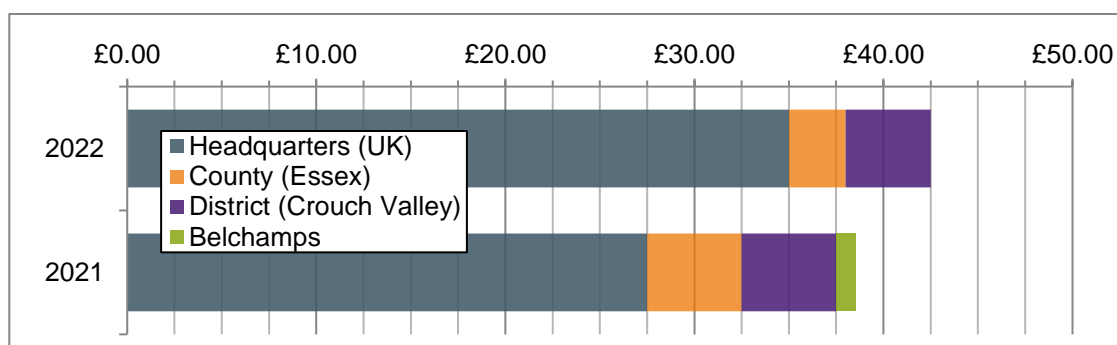
	2022	2021
Beavers	221	161
Cubs	301	232
Scouts	235	222
Explorers	78	93
Leaders	86	106
Network / Active support	32	33
Total	953	847



In February immediately preceding the year end, the annual subscriptions collected from each individual Scout were made up as follows:

	2022	2021
Headquarters (UK)	35.00	27.50
County (Essex)	3.00	5.00
District (Crouch Valley)	4.50	5.00
Belchamps	-	1.00
Total	£42.50	£38.50

The above amounts were collected in advance of the year ended 31st March 2021 and therefore have not yet been recognised in the SoFA.



NOTES TO THE ACCOUNTS

4 Analysis of resources expended

Charitable activities

	2022	2021
Event expenditure	(4,860)	(713)
Ark Lane depreciation	(2,625)	(3,088)
Ark Lane utilities and running costs	(6,900)	(3,757)
Priory Chase depreciation	(5,926)	(6,046)
Administrative expenses	(3,358)	(327)
Hall rent	-	-
Leader training and development	(30)	(130)
Minibus expenses	(3,207)	(745)
Sundries	(293)	-

District charitable activities

	(27,198)	(14,806)
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Event expenditure	(135)	(135)
Camps	-	-
Hall rent	-	-
Unit meetings	-	(164)
Administrative expenses	(383)	(135)
Duke of Edinburgh expenses and fees	(578)	(314)
Equipment replacement	(2,025)	-
Uniforms and badges	-	-

Explorer charitable activities

	(3,121)	(748)
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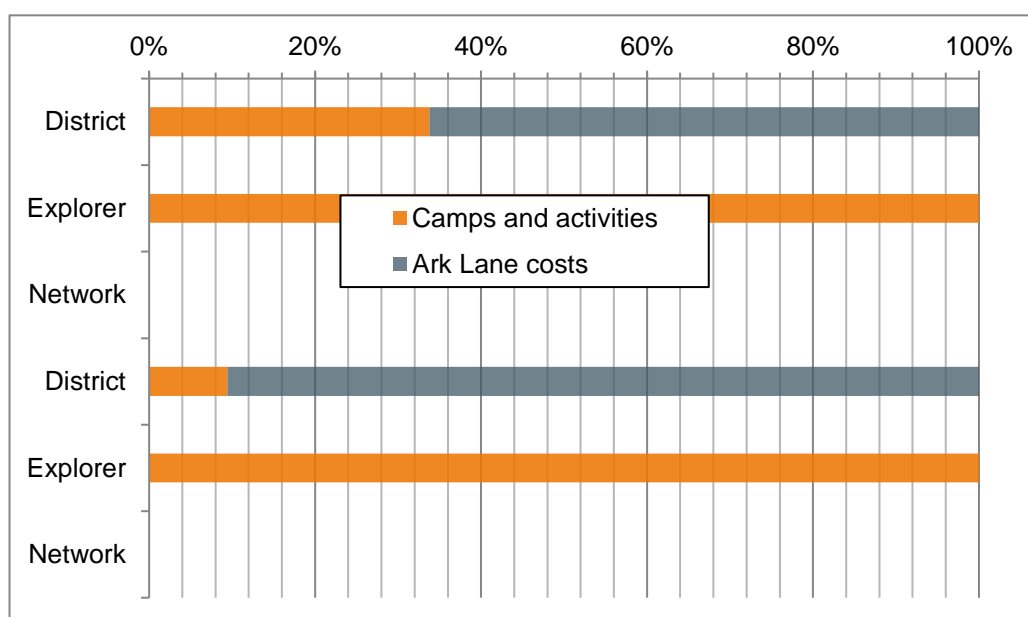
Hall rent	-	-
Unit meetings	-	-
Uniforms and badges	-	-

Network charitable activities

	-	-
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Total charitable activity expenditure

	(30,319)	(15,554)
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NOTES TO THE ACCOUNTS

5 Remuneration and expenses

Scouting operates on a volunteer basis and as such the trustees express their gratitude to the many adults who give up their time so willingly for the benefit of the Scouts both within and external to the District. Without their incredible commitment the District simply would not exist.

During the current and preceding period, there were no employees of the District nor remuneration payments, or expenses, payable to trustees.

6 Tangible fixed assets

	Ark Lane	Priory Chase	Total
Land and buildings			
Cost brought forward	17,498	296,275	313,773
Additions	-	-	-
Cost carried forward	17,498	296,275	313,773
Provision for depreciation	(2,625)	(5,926)	(8,551)
Net book value carried forward	14,873	290,349	305,222

7 Contingent liabilities

a. Belchamps

The District is responsible for one quarter of any liabilities that may arise from the management of Belchamps Scout Centre.

Belchamps is a 29 acre freehold campsite with ancillary buildings operated for the benefit of Scouts but is also used by other youth and educational organisations. It is owned, freehold, by the four Districts of South East Essex. Belchamps Scout Centre is also a registered charity - copies of its accounts may be obtained from the Charity Commission.

b. Southend Scout and Guide Gang Show

The District is responsible for a percentage of any liabilities that might arise from the production of the Southend Scout and Guide Gang Show.

The show is presented bi-annually and draws its cast from the four Scout Districts and three Guide Divisions of South East Essex. Any liability arising would be based on a per capita membership basis at the date of the latest membership census.

NOTES TO THE ACCOUNTS

8 Operating lease commitments

The District holds an ongoing lease for the use of the land at Ark Lane from Rochford District Council which expires in November 2023 at a cost of £50 per annum.

Following the sale of Love Lane, it has negotiated a 42 year lease at £1,500 per annum for the use of Priory Chase, Rayleigh. As at the balance sheet date this lease had been entered into but construction of the new Scout hut for the premises remained in their preliminary stages. The District has already agreed in principle an equivalent sublease to 5th Rayleigh Scout group for principal use and management of the new facility.

Therefore, the District's total value of future minimum lease payments were made up as follows:

	2022	2021
Due within 1 year	1,550	1,550
Due within 2 - 5 years	6,030	6,080
Due in more than 5 years	49,500	51,000
	<u>57,080</u>	<u>58,630</u>

9 Related party disclosures

There were no reportable related party transactions during the period (2021 - £nil).

NOTES TO THE ACCOUNTS

10 Funds and reserves

		Income	Expenditure	Transfers	Movement
General (District)	Unrestricted	40,748	(30,377)	-	10,370
Outreach fund	Restricted	-	-	-	-
		<u>40,748</u>	<u>(30,377)</u>	<u>-</u>	<u>10,370</u>
General (Explorers)	Unrestricted	7,056	(3,241)	-	3,816
Cerberus grant	Restricted	-	-	-	-
Gryphon grant	Restricted	-	-	-	-
		<u>7,056</u>	<u>(3,241)</u>	<u>-</u>	<u>3,816</u>
General (Network)	Unrestricted	-	-	-	-
Total		<u><u>47,804</u></u>	<u><u>(33,618)</u></u>	<u><u>-</u></u>	<u><u>14,186</u></u>

		1st April 21	Movement	31st March 22
General (District)	Unrestricted	422,553	10,370	432,924
Outreach fund	Restricted	568	-	568
		<u>423,121</u>	<u>10,370</u>	<u>433,492</u>
General (Explorers)	Unrestricted	5,989	3,816	9,805
Cerberus grant	Restricted	3,232	-	3,232
Gryphon grant	Restricted	500	-	500
		<u>9,721</u>	<u>3,816</u>	<u>13,537</u>
General (Network)	Unrestricted	891	-	891
Total		<u><u>433,733</u></u>	<u><u>14,186</u></u>	<u><u>447,919</u></u>

The District's reserves at 31st March 2021 include the following funds:

Outreach fund: This fund exists to provide financial support and assistance to District Scouts where necessary. Scouting is open to all regardless of financial circumstances so the Outreach fund was originally established to ensure funds were always available to assist those who need it. A potential Outreach request was received and provisionally awarded during the year although in the end no further funding was required from the District.

Cerberus grant and Gryphon grant: These restricted fund streams represent monies gifted or granted to the District specifically for the furtherment of Explorer Scouting. Consequently, these funds have been kept separate from the District's general reserves and may only be used by their relevant units (or their successors).

REPORT OF THE INDEPENDENT EXAMINER

I report on the accounts of the District for the year ended 31st March 2020 which comprise the Statement of Financial Activities, the Balance Sheet and related notes set out on pages 4 to 12.

This report is made solely to the trustees in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees for my examination work.

Respective responsibilities of the trustees and examiner

The District's trustees are responsible for the preparation of the accounts. They consider that an audit is not required for this year (under Section 144 of the Charities Act 2011 (the Charities Act)) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under Section 145 of the Charities Act);
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the Charities Act); and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the District and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- 1 which gives me reasonable cause to believe that in any material respect the requirements
 - a. to keep accounting records in accordance with Section 130 of the Charities Act; and
 - b. to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act have not been met; or
- 2 to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Wendy Shorey ACA

30 June 2022

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STATEMENT OF FINANCIAL ACTIVITIES

	YEAR ENDED 31ST MARCH 2022				2021
	District £	Explorer £	Network £	Total £	£
INCOMING RESOURCES					
Voluntary income					
District capitation	36,253	-	-	36,253	32,896
Capitation paid to Essex County Scouts	(32,424)	-	-	(32,424)	(27,612)
Net District capitation retained	3,829	-	-	3,829	5,284
Subscriptions	-	4,788	-	4,788	720
Total voluntary income	3,829	4,788	-	8,617	6,004
Activities for generating funds					
Badge sales	3,484	-	-	3,484	1,402
Minibus hire	-	-	-	-	-
	3,484	-	-	3,484	1,402
Investment income					
Interest received	3	-	-	3	29
Incoming resources from charitable activities					
Event income					
District	-	-	-	-	-
Beavers	-	-	-	-	-
Cubs	-	-	-	-	-
Scouts	-	-	-	-	-
Explorers	-	-	-	-	-
Young leaders	-	-	-	-	-
Camp income					
District	-	-	-	-	-
Cerberus	-	-	-	-	-
Lynx / Hydra	-	-	-	-	-
Phoenix	-	-	-	-	-
Ark Lane camping fees / usage	3,332	-	-	3,332	-
Duke of Edinburgh income		2,268	-	2,268	475
Total resources from charitable activities	3,332	2,268	-	5,600	475
Other incoming resources					
Covid council grants	26,000	-	-	26,000	42,972
Grants and donations	-	-	-	-	-
Gift aid reclaim	-	-	-	-	-
Other income	4,100	-	-	4,100	-
Total other incoming resources	30,100	-	-	30,100	42,972
Total incoming resources	40,748	7,056	-	47,804	50,881

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STATEMENT OF FINANCIAL ACTIVITIES

	YEAR ENDED 31ST MARCH 2022				2021
	District £	Explorer £	Network £	Total £	£
RESOURCES EXPENDED					
Cost of generating funds					
Badge purchases	(3,179)	-	-	(3,179)	(1,365)
Charitable activities					
Event expenditure					
District	(4,860)	-	-	(4,860)	(713)
Beavers	-	-	-	-	-
Cubs	-	-	-	-	-
Scouts	-	-	-	-	-
Explorers	-	(135)	-	(135)	(135)
Young leaders	-	-	-	-	-
Network	-	-	-	-	-
Camps					
District	-	-	-	-	-
Cerberus	-	-	-	-	-
Lynx / Hydra	-	-	-	-	-
Phoenix	-	-	-	-	-
Hall rent					
District	-	-	-	-	-
Cerberus	-	-	-	-	-
Lynx / Hydra	-	-	-	-	-
Phoenix	-	-	-	-	-
Network	-	-	-	-	-
Unit meetings					
Cerberus	-	-	-	-	-
Lynx / Hydra	-	-	-	-	(164)
Phoenix	-	-	-	-	-
Ark Lane refurbishment	-	-	-	-	-
Ark Lane utilities and running costs	(6,900)	-	-	(6,900)	(3,757)
Ark Lane depreciation	(2,625)	-	-	(2,625)	(3,088)
Priory Chase depreciation	(5,926)	-	-	(5,926)	(6,046)
Administrative expenses	(3,358)	(334)	-	(3,691)	(462)
Duke of Edinburgh expenses and fees	-	(578)	-	(578)	(314)
Equipment replacement	-	(2,025)	-	(2,025)	-
Leader training and development	(30)	-	-	(30)	(130)
Minibus expenses	(3,207)	(120)	-	(3,327)	(745)
Sundries	(293)	(49)	-	(342)	-
Uniforms and badges	-	-	-	-	-
Total charitable activity costs	(27,198)	(3,241)	-	(30,439)	(15,554)
Other resources expended	-	-	-	-	(40,954)
Total expenditure	(30,377)	(3,241)	-	(33,618)	(57,873)
NET SURPLUS / (DEFICIT)	10,370	3,816	-	14,186	(6,992)