

THE HUDSON FOUNDATION

England & Wales · Charity number 280332

Details

Status Registered

Legal form Trust

Registered 1980-06-26

Register [View on the Charity Commission register](#)

Contact

Address 1-3
York Row
Wisbech
Cambs
PE13 1EA

Phone 01945461456

Activities

Objects: THE RELIEF OF THE AGED AND THE RELIEF OF THE INFIRM GENERALLY.

Activities: The activities are to aid the relief of the aged and infirm generally and without prejudice to the foregoing support other charitable causes as the Trustees shall determine. The preference for funding is to assist charitable organisations in the community of Wisbech and District.

Classification

- **How:** Makes Grants To Organisations
- **What:** General Charitable Purposes, Accommodation/housing
- **Who:** Other Charities Or Voluntary Bodies

Geography

- Cambridgeshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-07-31	£975,642	£1,115,370	£2,849,432	20
2024-07-31	£1,221,823	£1,344,030	£2,970,197	18
2023-07-31	£1,749,395	£1,499,243	£3,072,538	24
2022-07-31	£716,034	£1,007,534	£2,828,757	20
2021-07-31	£1,721,393	£1,399,146	£3,130,743	0
2020-07-31	£1,153,582	£1,119,939	£2,795,784	0

Trustees

Name	Role	Appointed
David William Ball	Chair	
EDWARD CHARLES NEWLING		
Michael Leslie Hutchinson		2022-11-21
STEPHEN GROUNDS LAYTON		

Accounts

REGISTERED FOUNDATION NUMBER: 280332

REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2025
FOR
THE HUDSON FOUNDATION

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

THE HUDSON FOUNDATION

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2025

	Page
Reference and Administrative Details	1
Report of the Trustees	2 to 5
Report of the Independent Auditors	6 to 8
Consolidated Statement of Financial Activities	9
Consolidated Balance Sheet	10
Foundation Balance Sheet	11
Consolidated Cash Flow Statement	12
Notes to the Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	14 to 30

THE HUDSON FOUNDATION
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 JULY 2025

TRUSTEES	D W Ball S G Layton E C Newling M L Hutchinson
PRINCIPAL ADDRESS	1-3 York Row Wisbech Cambridgeshire PE13 1EA
REGISTERED FOUNDATION NUMBER	280332
INDEPENDENT AUDITORS	Wheeler Chartered Accountants, Tax Consultants & Statutory Auditors 27-29 Old Market Wisbech Cambridgeshire PE13 1NE
SOLICITORS	Fraser Dawbarns LLP 1-3 York Row Wisbech Cambridgeshire PE13 1EA
BANKERS	Lloyds Bank PLC

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2025

The trustees present their report with the financial statements of The Hudson Foundation for the year ended 31 July 2025.

1. OBJECTIVES AND ACTIVITIES

Objectives and aims

The Hudson Foundation was created by Alan Harry Hudson on 27th December 1979. The assets of the Foundation were increased substantially by a bequest in the will of Alan Harry Hudson who died on 4th February 1991. The objectives of the Foundation are:

1. the relief of the aged and infirmed generally and
2. the establishment and maintenance of residential and other accommodation of any kind and amenities to be enjoyed therewith for the relief of the aged and infirmed
3. without prejudice to the foregoing support of other charitable causes as the Trustees shall determine.

The preference for funding is to assist charitable organisations in the community of Wisbech and District.

Grant making

Each grant application is considered on its own merits and whilst the trustees do make contributions to revenue expenditure of charitable organisations, they prefer to assist in the funding of capital projects to the advantage of the community of Wisbech and District.

Public benefit

The trustees adhere to the guidance contained in the Foundation Commission's general guidance on public benefit when reviewing aims and objectives and in planning future activities. The Foundation continues to provide support to local organisations in accordance with its objectives.

2. ACHIEVEMENT AND PERFORMANCE

Charitable activities

During the year the Foundation made grants of £31,486 (2024 - £224,540).

A list of the organisations benefitting from grants made by the Foundation is set out in note 7 to these accounts.

3. FINANCIAL REVIEW

Principal funding sources

The principal funding source of the Foundation is the wholly owned trading subsidiary, Alan Hudson Limited, which rents the Foundation's property and donates any taxable profits by way of gift aid to the Foundation.

The performance of Alan Hudson Ltd over the 2024/25 year will enable it to Gift Aid taxable profit of £Nil (2024 - £161,237).

The Foundation does not carry out fundraising activities. The principal funding source is Alan Hudson Limited, as noted above.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2025

3. FINANCIAL REVIEW Continued

Investment performance

The trustees closely monitor the performance of Alan Hudson Ltd by way of attendance by the Managing Director at their regular trustee meetings. As with all businesses engaged in the agricultural sector the performance is volatile dependent upon weather, commodity prices and the yields achieved.

Loan agreement

The Foundation issued a loan facility to Alan Hudson Ltd on 26th September 2017 making a maximum sum of £500,000 available in tranches of not less than £25,000 subject to conditions. At 31st July 2025 the amount drawn by Alan Hudson Ltd under that facility was £40,000 (2024 - £40,000)

Reserves policy

The trustees have considered the annual recurring grants they make and fees they pay to professional advisors over a three year core period and have concluded that, on average, they would spend £55,000 on these activities. They have therefore established a core reserve of £200,000 to cover at least three years core expenditure assuming no Gift Aid receipts from Alan Hudson Ltd.

In addition the trustees have added a further £100,000 to the reserves on account of the potential liability to Alan Hudson Ltd under the Loan Facility described above.

The Foundation has free reserves of £1,058,051 (2024 - £853,543) which are retained to cover grant commitments in the future as well as pledged as detailed in the Contingent Liabilities note.

Risk management

The trustees have a duty to identify and review the risks to which the Foundation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The principal risk faced by the Foundation lies in the performance of Alan Hudson Limited, and its continued ability to make Gift Aid payments. This risk is mitigated by the continued review of the trading performance of the company by the trustees at their regular meetings. Two of the trustees are also directors of Alan Hudson Ltd.

4. FUTURE PLANS

The trustees anticipate that the Foundation will continue on the same basis as at present. Nonetheless the Foundation's plans for the future are reviewed regularly at trustee meetings. The Foundation will continue to make grants to local organisations, the level of which is dependent upon applications received. The funding of these will continue to be met from the Gift Aid payments and rent received from Alan Hudson Limited.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Foundation is governed by the charitable deed dated 27 December 1979 and constitutes an unincorporated Foundation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2025

5. STRUCTURE, GOVERNANCE AND MANAGEMENT Continued

Organisational structure

The Foundation is operated by the four trustees who hold property and investments on behalf of the Foundation. Two of the trustees are also directors of Alan Hudson Ltd.

The original trustees were appointed by Mr A H Hudson during his lifetime. They understood that his wishes were that Alan Hudson Limited should continue to trade after his death and that it should pass its taxable profits to the Foundation with the provision that the trustees should bear in mind that fruit yields and market prices were beyond the control of the management of the company and the Trustees themselves.

Recruitment and appointment of new trustees

When recruiting new trustees, the present trustees consider the skill set the potential trustee will bring to the Foundation. Although this does not necessarily mean the potential trustee needs to be an expert or specialist, the present trustees believe the Foundation will always benefit from trustees who have a broad knowledge and experience of matters relevant to the Foundation. Matters of particular relevance to the Foundation are knowledge of the intentions of the late Alan Hudson, the area of benefit, appreciation of the financial realities of the horticultural industry, and an understanding of basic law relating to charities and trustees and a basic knowledge of financial accounting.

Induction and training of new trustees

Once a new trustee is appointed, they meet, before their first meeting, with a current trustee to discuss the Foundation in more detail. They are given a copy of the Trust Deed dated 27 December 1979, a copy of the Will of Mr Alan Hudson together with the two codicils thereto and copies of the last three years minutes and statutory accounts. They sign a declaration of eligibility and enter onto the register any conflict of interest they may have, if relevant.

6. STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland”).

The law applicable to charities in England & Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Foundation and of the incoming resources and application of resources of the Foundation for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2025

6. STATEMENT OF TRUSTEES RESPONSIBILITIES Continued

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Foundation and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 21 April 2026 and signed on its behalf by:

D W Ball – Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE HUDSON FOUNDATION

Opinion

We have audited the financial statements of The Hudson Foundation (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 July 2025 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Foundation Balance Sheet, the Consolidated Cashflow Statement and Notes to the Consolidated Financial Statements including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 July 2025, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Report of the Trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The primary responsibility for the prevention and detection of fraud rests with the trustees.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Foundation and determined that the most significant are:

- Those that relate to the reporting framework (United Kingdom Accounting Standards in conformity with FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland") and the Charities Act 2011.
- Relevant tax compliance regulations in the United Kingdom.
- Laws and regulations relating to health and safety, employee matters and the environment.

We understood how The Hudson Foundation is complying with those frameworks by making enquiries of trustees. We corroborated our enquiries through our review of minutes.

We assessed the susceptibility of the Foundation's financial statements to material misstatement, including how fraud might occur, by discussion with trustees and our prior knowledge of the Foundation's activities and controls. We have carried out procedures including a review of journal entries and a review of accounting estimates and judgements which were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statement is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

Date: 24 April 2026

THE HUDSON FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2025

		31.7.2025	31.7.2024
		Unrestricted	Unrestricted
		funds	funds
	Notes	£	£
INCOME AND ENDOWMENTS FROM			
Other trading activities	3	929,011	1,172,302
Donations and legacies		500	-
Investment income	4	<u>46,131</u>	<u>49,521</u>
Total		975,642	1,221,823
 EXPENDITURE ON			
Raising funds	5	1,077,144	1,111,198
Charitable activities	6	38,226	232,832
Total		<u>1,115,370</u>	<u>1,344,030</u>
NET RESOURCES EXPENDED BEFORE INVESTMENT GAIN		(139,728)	(122,207)
 Net gains on investments		<u>18,963</u>	<u>19,866</u>
NET RESOURCES EXPENDED		(120,765)	(102,341)
 RECONCILIATION OF FUNDS			
Total funds brought forward		<u>2,970,197</u>	<u>3,072,538</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>2,849,432</u></u>	<u><u>2,970,197</u></u>

THE HUDSON FOUNDATION

CONSOLIDATED BALANCE SHEET
AT 31 JULY 2025

		31.7.2025	31.7.2024
		Unrestricted	Unrestricted
		funds	funds
	Notes	£	£
FIXED ASSETS			
Tangible fixed assets	14	1,101,483	1,191,597
Investment Property	15	54,000	54,000
Investments	16	<u>357,183</u>	<u>333,008</u>
		1,512,666	1,578,605
CURRENT ASSETS			
Stocks	17	302,600	259,379
Debtors: amounts falling due within one year	18	86,837	79,777
Debtors: amounts falling due after more than one year	18	50,000	50,000
Cash at bank and in hand		<u>1,037,042</u>	<u>1,291,050</u>
		1,476,479	1,680,206
CREDITORS			
Amounts falling due within one year	19	(105,880)	(222,781)
NET CURRENT ASSETS		<u>1,370,599</u>	<u>1,457,425</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		2,883,265	3,036,030
CREDITORS			
Amounts falling due after more than one year	20	(33,833)	(65,833)
NET ASSETS		<u>2,849,432</u>	<u>2,970,197</u>
FUNDS	22,23		
Unrestricted funds		<u>2,849,432</u>	<u>2,970,197</u>
TOTAL FUNDS		<u>2,849,432</u>	<u>2,970,197</u>

The financial statements were approved by the Board of Trustees on 21 April 2026 and were signed on its behalf by:

D W Ball -Trustee

S G Layton – Trustee

THE HUDSON FOUNDATION

FOUNDATION BALANCE SHEET
AT 31 JULY 2025

		31.7.2025 Unrestricted funds £	31.7.2024 Unrestricted Funds £
	Notes		
FIXED ASSETS			
Tangible fixed assets	14	621,801	621,801
Investment property	15	54,000	54,000
Investments	16	<u>1,172,762</u>	<u>1,473,861</u>
		1,848,563	2,149,662
 CURRENT ASSETS			
Debtors: amounts falling due within one year	18	15,810	14,154
Debtors: amounts falling due after more than one year	18	90,000	90,000
Cash at bank and in hand		<u>965,609</u>	<u>910,430</u>
		1,071,419	1,014,584
 CREDITORS			
Amounts falling due within one year	19	(36,717)	(128,216)
		<u>1,034,702</u>	<u>886,368</u>
NET CURRENT ASSETS			
		<u>1,034,702</u>	<u>886,368</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		2,883,265	3,036,030
 CREDITORS			
Amounts falling due after more than one year	20	(33,833)	(65,833)
		<u>2,849,432</u>	<u>2,970,197</u>
NET ASSETS			
		<u>2,849,432</u>	<u>2,970,197</u>
 FUNDS	22, 23		
Unrestricted funds		<u>2,849,432</u>	<u>2,970,197</u>
TOTAL FUNDS		<u>2,849,432</u>	<u>2,970,197</u>

The financial statements were approved by the Board of Trustees on 21 April 2026 and were signed on its behalf by:

D W Ball - Trustee

S G Layton - Trustee

THE HUDSON FOUNDATION

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2025

	Notes	31.7.2025 £	31.7.2024 £
CASH FLOWS FROM OPERATING ACTIVITIES:			
Cash generated from operations	1	<u>(269,453)</u>	<u>56,494</u>
Net cash from operating activities		(269,453)	56,494
Cash flows from investing activities:			
Purchase of tangible fixed assets		(8,395)	(7,700)
Sale of tangible fixed assets		-	14,000
Interest received		<u>23,840</u>	<u>29,717</u>
Net cash from investing activities		<u>15,445</u>	<u>36,017</u>
(Decrease)/Increase in cash and cash equivalents		(254,008)	92,511
Cash and cash equivalents at beginning of year	2	<u>1,291,050</u>	<u>1,198,539</u>
Cash and cash equivalents at end of year	2	<u><u>1,037,042</u></u>	<u><u>1,291,050</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2025

1. RECONCILIATION OF NET INCOMING RESOURCES TO CASH GENERATED FROM OPERATIONS

	31.7.2025 £	31.7.2024 £
Net (Resources expended)/incoming resources	(139,728)	(122,207)
Depreciation charges	97,924	116,385
Loss/(Profit) on disposal of fixed assets	585	2,354
Finance income	(32,653)	(38,810)
Finance expenses	3,263	2,992
	<u>(70,609)</u>	<u>(39,286)</u>
(Increase)/Decrease in stocks	(43,221)	(4,501)
(Increase)/Decrease in trade and other debtors	(6,722)	6,733
(Decrease)/Increase in trade and other creditors	<u>(148,901)</u>	<u>93,548</u>
Cash generated from operations	<u><u>(269,453)</u></u>	<u><u>56,494</u></u>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2025	31.7.2025	1.8.2024
Cash and cash equivalents	<u><u>£1,037,042</u></u>	<u><u>£1,291,050</u></u>
Year ended 31 July 2024	31.7.2024	1.8.2023
Cash and cash equivalents	<u><u>£1,291,050</u></u>	<u><u>£1,198,539</u></u>

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.8.2024 £	Cash flow £	At 31.07.25 £
Net cash			
Cash at bank and in hand	<u><u>£1,291,050</u></u>	<u><u>(£254,008)</u></u>	<u><u>£1,037,042</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 JULY 2025**

1. STATEMENT OF COMPLIANCE

The Foundation is registered in England and Wales, number 280332 and is governed by a trust deed dated 27 December 1979.

The financial statements of the Foundation, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The presentation currency of the financial statements is the Pound Sterling (£).

Basis of consolidation

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Foundation and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the Foundation.

Income

All income is recognised in the Statement of Financial Activities once the Foundation has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

Income from the trading subsidiary is recognised when the risks and rewards of ownership are transferred, usually at the point of dispatch.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Foundation to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Charitable activities

Costs of charitable activities include grants made and support costs borne.

Allocation and apportionment of costs

Costs are apportioned and allocated to the appropriate expenditure heading as they are incurred.

Costs of generating funds

Costs of generating funds represents the total costs of generating the subsidiary company's income, excluding rent and gift aid.

Irrecoverable VAT

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2025**

2. ACCOUNTING POLICIES – continued

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Such costs include costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value of each asset on a systematic basis over its expected useful life as follows:

Orchard	20-40 years Straight line
Freehold property improvements	10 years Straight line
Renewable energy equipment	20% Reducing balance
Tractors, plant and machinery	20-25% Reducing balance
Office equipment	20-33% Reducing balance
Motor vehicles	25% Reducing balance

Tangible fixed assets are not depreciated until the asset is available for use.

The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable and are written down immediately to their recoverable amount.

An item of tangible fixed assets is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit and loss account when the asset is derecognised.

The residual values, useful lives and methods of depreciation of tangible fixed assets are reviewed at each financial year end and adjusted, if appropriate.

Investments

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year.

The investment in the subsidiary arises by reason of the Foundation owning the whole issued share capital of Alan Hudson Limited and the market value of the investment represents the company's balance sheet at 31 July 2025.

Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Cost includes all direct costs and an appropriate proportion of fixed and variable overheads

Debtors and creditors falling due within one year

Debtors and creditors with no stated interest rate and falling due within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short term deposits with an original maturity date of three months or less. For the purposes of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2025**

2. ACCOUNTING POLICIES – continued

Taxation

Group:

The wholly owned subsidiary company's policy is that an amount equal to the taxable profits are distributed to the parent Foundation by way of Gift Aid within nine months of the year end. As a result, no current tax charges or deferred tax charges are likely to result in a payment of taxation.

Any amounts that are not considered to be relieved by the Gift Aid payment will be recognised in the Statement of Financial Activities, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. Any taxation recognised is calculated at the amount of tax payable using tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

Foundation:

The Foundation is exempt from tax on its charitable activities.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date which are expected not to be fully relieved by Gift Aid payments.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund are set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Foundation. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Investment income, gains and losses are allocated to the appropriate fund.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Pension costs and other post-retirement benefits

The Foundation's subsidiary company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Going concern

The trustees believe that the Foundation is well placed to manage its financial risks successfully and have reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future. Consequently, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

2. ACCOUNTING POLICIES – continued

Significant judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on amounts recognised in the financial statements.

Depreciation

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed on an annual basis and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of assets and projected disposal values. Depreciation charged to the Statement of Financial Activities is disclosed in note 14.

In determining whether there are indicators of impairment of the company's tangible assets, the directors consider the economic viability and expected future financial performance of assets.

Stock

Stock is recognised at the lower of cost and net realisable value in relation to consumable stores and growing crops. Included in the stock figure are growing crops that have been calculated at amortised cost at the balance sheet date based upon the stage of crop development.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement. The Foundation only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities, including trade and other debtors, trade and other creditors, cash and bank balances at the transaction price.

Investment properties

Investment properties are initially recognised at cost which includes purchase cost and any directly attributable expenditure.

Investment properties whose fair value can be measured reliably are measured at fair value. The surplus or deficit on revaluation is recognised in the statement of financial activities and accumulated in the property fund.

Government grants

Government grants are recognised when there is reasonable assurance that the entity will comply with grant conditions and that the grant will be received.

3. OTHER TRADING ACTIVITIES

	31.7.2025	31.7.2024
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Trading subsidiary income	<u>929,011</u>	<u>1,172,302</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

4. INVESTMENT INCOME

	31.7.2025	31.7.2024
	Unrestricted funds	Unrestricted Funds
	£	£
Income from Charles Stanley investment	8,157	9,095
Net rents receivable	13,478	10,709
Bank interest	<u>24,496</u>	<u>29,717</u>
	<u>46,131</u>	<u>49,521</u>

5. RAISING FUNDS

Other trading activities

	31.7.2025	31.7.2024
	Unrestricted funds	Unrestricted Funds
	£	£
Purchases	320,029	380,765
Staff costs (note 11)	589,533	522,150
Distribution costs	34,668	52,974
Administrative expenses	34,295	36,410
Finance costs	110	160
Depreciation	97,924	116,385
Loss/(Profit) on disposal	<u>585</u>	<u>2,354</u>
	<u>1,077,144</u>	<u>1,111,198</u>

6. CHARITABLE ACTIVITIES COSTS

	Grant funding of activities (See note 7)	Support costs (See note 8)	Totals
	£	£	£
Charitable activities	<u>31,486</u>	<u>6,740</u>	<u>38,226</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

7. GRANTS PAYABLE

	31.7.2025	31.7.2024
	£	£
Charitable Activities	<u>31,486</u>	<u>224,540</u>
The total grants made to institutions during the year were as follows:		
	31.7.2025	31.7.2024
	£	£
Wisbech Swimming Club	5,000	-
Methodist Homes for the Aged	3,498	13,700
Rural Cambs Citizens Advice	6,188	6,000
Wisbech Sea Cadets	2,000	2,000
Magpas Air Ambulance	-	2,500
Walsoken Village Hall	4,850	-
Wisbech & Fenland Museum	-	39,000
Wisbech St Mary Football Club	-	75,000
Wisbech Theatre Trust	-	60,000
The Royal Agricultural Benevolent Institution	-	3,000
Boxing Future	-	2,500
Caring Together Charity	-	6,000
Friends of Wisbech Park	-	2,100
Olive Academies	-	5,240
Walpole St Peter Parish Hall	-	7,500
Family Volunteering	2,450	-
Olive Academies	2,500	-
Sue Ryder	<u>5,000</u>	<u>-</u>
	<u>31,486</u>	<u>224,540</u>

8. SUPPORT COSTS

	31.7.2025	31.7.2024
	£	£
Charitable activities	<u>6,740</u>	<u>8,292</u>

Support costs, included in the above, are as follows:

Governance costs

	31.7.2025	31.7.2024
	£	£
Auditors' remuneration and accountancy fees	3,420	3,732
Bank charges	30	30
Professional fees	<u>3,290</u>	<u>4,530</u>
	<u>6,740</u>	<u>8,292</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

9. AUDITORS' REMUNERATION

	31.7.2025 £	31.7.2024 £
Fees payable to the Foundation's auditor for the audit of the Foundation's annual accounts	3,420	3,420
Fees payable to the Foundation's auditor for other services:		
Audit of the Foundation's subsidiaries	11,650	12,000
Other services	<u>10,490</u>	<u>11,387</u>
	<u>25,560</u>	<u>26,807</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2025 nor for the year ended 31 July 2024.

Trustees' expenses

There were trustees' expenses paid of £Nil for the year ended 31 July 2025 and £54 for the year ended 31 July 2024.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

11. STAFF COSTS

	31.7.2025	31.7.2024
	£	£
Wages and salaries	529,549	470,244
Social security costs	42,361	34,378
Other pension costs	<u>17,623</u>	<u>17,528</u>
	<u>589,533</u>	<u>521,150</u>

The average monthly number of employees during the year was as follows:

	31.7.2025	31.7.2024
Directors	3	3
Farm and pack house management	2	2
Farm workers	<u>15</u>	<u>13</u>
	<u>20</u>	<u>18</u>

During the year, no employee's (2024 – no employees) received emoluments in excess of £60,000 (excluding employer pension costs).

12. TAXATION

Factors affecting future tax charges

At 31 July 2025 the trading subsidiary had a potential deferred tax liability of £71,777 (2024 - £107,475) relating to accelerated capital allowances and other short term timing differences. As the expectation is that the company distributes its taxable profits by way of Gift Aid to its ultimate parent undertaking each year, then the directors consider that the timing differences will not reverse and therefore the liability has not been recognised.

In addition, following the adoption of FRED 68 the directors have not provided for the tax liability that would arise if the distribution of the taxable profit under Gift Aid was not made within nine months of the year end. The tax liability that would arise if the distribution did not take place would amount to £Nil (2024 - £40,309).

13. (DEFICIT)/SURPLUS OF PARENT CHARITY

The parent Charity's net incoming resources for the financial year was a deficit of £120,765 (2024 - £102,342).

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Orchards £
COST		
At 1 August 2024	984,757	152,852
Additions	-	-
Disposals	-	-
At 31 July 2025	<u>984,757</u>	<u>152,852</u>
 DEPRECIATION		
At 1 August 2024	289,649	21,453
Charge for year	15,518	5,581
Eliminated on disposal	-	-
At 31 July 2025	<u>305,167</u>	<u>27,034</u>
 NET BOOK VALUE		
At 31 July 2025	<u>679,590</u>	<u>125,818</u>
At 31 July 2024	<u>695,108</u>	<u>131,399</u>

	Plant and machinery £	Office equipment £	Motor vehicles £	Totals £
COST				
At 1 August 2024	2,327,952	5,937	18,250	3,489,748
Additions	8,003	392	-	8,395
Disposals	(2,350)	-	-	(2,350)
At 31 July 2025	<u>2,333,605</u>	<u>6,329</u>	<u>18,250</u>	<u>3,495,793</u>
 DEPRECIATION				
At 1 August 2024	1,968,787	2,989	15,273	2,298,151
Charge for year	75,457	624	744	97,924
Eliminated on disposal	(1,765)	-	-	(1,765)
At 31 July 2025	<u>2,042,479</u>	<u>3,613</u>	<u>16,017</u>	<u>2,394,310</u>
 NET BOOK VALUE				
At 31 July 2025	<u>291,126</u>	<u>2,716</u>	<u>2,233</u>	<u>1,101,483</u>
At 31 July 2024	<u>359,165</u>	<u>2,948</u>	<u>2,977</u>	<u>1,191,597</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

14. TANGIBLE FIXED ASSETS – continued

Included in the cost of freehold property is freehold land and buildings of £621,801 (2024 - £621,801) which is not depreciated.

Foundation	Freehold property £
COST	
At 1 August 2024 and July 2025	<u>621,801</u>
DEPRECIATION	
At 1 August 2024 and 31 July 2025	<u>-</u>
NET BOOK VALUE	
At 31 July 2025	<u>621,801</u>
At 31 July 2024	<u>621,081</u>

15. Investment Property

Group and Foundation

COST OR VALUATION

As at 1 August 2024	54,000
Revaluation	<u>-</u>
As at 31 July 2025	<u>£54,000</u>

NET BOOK VALUE

As at 31 July 2025	<u>£54,000</u>
As at 31 July 2024	<u>£54,000</u>

The Trustees have assessed the fair value to be its original purchase price excluding legal fees.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

16. INVESTMENTS

Group

	Unlisted investments £
COST OR VALUATION	
At 1 August 2024	333,008
Additions	-
Income	14,460
Costs	(3,264)
Revaluations	<u>12,979</u>
As at 31 July 2025	<u>357,183</u>
NET BOOK VALUE	
As at 31 July 2025	<u>357,183</u>
As at 31 July 2024	<u>333,008</u>

Foundation

	Share in group undertakings £	Unlisted investments £	Totals £
COST OR VALUATION			
At 1 August 2024	1,140,853	333,008	1,473,861
Additions	-	-	-
Income	-	14,460	14,460
Costs	-	(3,264)	(3,264)
Revaluations	<u>(325,273)</u>	<u>12,979</u>	<u>(312,294)</u>
At 31 July 2025	<u>815,580</u>	<u>357,183</u>	<u>1,172,763</u>
NET BOOK VALUE			
At 31 July 2025	<u>815,580</u>	<u>357,183</u>	<u>1,172,763</u>
At 31 July 2024	<u>1,140,853</u>	<u>333,308</u>	<u>1,473,861</u>

The investment in subsidiary arises by reason of the Foundation wholly owning the issued share capital of Alan Hudson Limited (company registration number 00613979) and the market value of the investment represents that company's balance sheet value at 31 July 2025.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

16. INVESTMENTS (continued)

Income from subsidiary's trading – continued

The results of the subsidiary for the year are summarised below:

	31.7.2025	31.7.2024
	£	£
Turnover	857,677	1,107,284
Cost of sales	<u>(870,593)</u>	<u>(922,707)</u>
Gross (loss)/profit	(12,916)	184,577
Other expenditure	(241,907)	(225,246)
Other income	<u>90,787</u>	<u>91,221</u>
	<u>(164,036)</u>	<u>50,552</u>

Subsidiary's balance sheet

	31.7.2025	31.7.2024
	£	£
Fixed assets	479,682	569,796
Current assets	454,016	712,722
Total liabilities	<u>(118,118)</u>	<u>(141,665)</u>
Capital and reserves	<u>815,580</u>	<u>1,140,853</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

17. STOCKS

	Group		Foundation	
	31.7.2025	31.7.2024	31.7.2025	31.7.2024
	£	£	£	£
Valuation	233,034	203,513	-	-
Raw materials	<u>69,566</u>	<u>55,866</u>	<u>-</u>	<u>-</u>
	<u>302,600</u>	<u>259,379</u>	<u>-</u>	<u>-</u>

Stock recognised in cost of sales during the year as an expense was £172,868 (2024 - £218,093)

18. DEBTORS

	Group		Foundation	
	31.7.2025	31.7.2024	31.7.2025	31.7.2024
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	18,412	-	-	-
Other debtors	19,812	45,777	-	-
Loans	1,000	1,000	1,000	1,000
Value Added Tax	12,858	3,140	-	-
Prepayments and accrued income	<u>34,755</u>	<u>29,860</u>	<u>14,810</u>	<u>13,154</u>
	<u>86,837</u>	<u>79,777</u>	<u>15,810</u>	<u>14,154</u>
Amounts falling due after more than one year:				
Loans	<u>50,000</u>	<u>50,000</u>	<u>90,000</u>	<u>90,000</u>
Aggregate amounts	<u>136,837</u>	<u>129,777</u>	<u>105,810</u>	<u>104,154</u>

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Foundation	
	31.7.2025	31.7.2024	31.7.2025	31.7.2024
	£	£	£	£
Trade creditors	13,864	12,058	-	-
Social security and other taxes	9,820	6,890	-	-
Grant commitments	33,500	125,000	33,501	125,000
Accruals and deferred income	<u>48,696</u>	<u>78,833</u>	<u>3,216</u>	<u>3,216</u>
	<u>105,880</u>	<u>222,781</u>	<u>36,717</u>	<u>128,216</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

20. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Foundation	
	31.7.2025	31.7.2024	31.7.2025	31.7.2024
	£	£	£	£
Grant commitments:				
Falling due between 1 and 5 years	33,833	65,833	33,833	65,833
Falling due after more than 5 years	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>33,833</u>	<u>65,833</u>	<u>33,833</u>	<u>65,833</u>

21. PENSION COMMITMENTS

The group makes contributions to defined contribution pension schemes whose assets are held separately from those of the company in independently administered funds. The pension charge represents contributions payable in the year by the company to the schemes and amounted to £17,500 (2024 - £17,177).

At 31 July 2025 outstanding pension contributions amounted to £1,072 (2024 - £420) and are included in accruals.

22. MOVEMENT IN FUNDS

Group	At 1.8.2024	Net movement	Transfers	At 31.7.2025
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	853,543	7,916	196,592	1,058,051
Subsidiary fund	1,140,853	(128,681)	(196,592)	815,580
Property fund	675,801	-	-	675,801
Core Reserve fund	<u>300,000</u>	<u>-</u>	<u>-</u>	<u>300,000</u>
TOTAL FUNDS	<u>2,970,197</u>	<u>(120,765)</u>	<u>-</u>	<u>2,849,432</u>

Foundation	At 1.8.2024	Net movement	Transfers	At 31.7.2025
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	853,543	204,508	-	1,058,051
Subsidiary fund	1,140,853	(325,273)	-	815,580
Property fund	675,801	-	-	675,801
Core Reserve fund	<u>300,000</u>	<u>-</u>	<u>-</u>	<u>300,000</u>
TOTAL FUNDS	<u>2,970,197</u>	<u>(120,765)</u>	<u>-</u>	<u>2,849,432</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

22. MOVEMENT IN FUNDS – continued

Net movement in funds, included in the above are as follows:

Group

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	27,179	19,263	7,916
Subsidiary fund	<u>948,463</u>	<u>1,077,144</u>	<u>(128,681)</u>
TOTAL FUNDS	<u>975,642</u>	<u>1,096,407</u>	<u>(120,765)</u>

Foundation

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	223,771	19,263	204,508
Subsidiary fund	<u>948,463</u>	<u>1,273,736</u>	<u>(325,273)</u>
TOTAL FUNDS	<u>1,172,234</u>	<u>1,292,999</u>	<u>(120,765)</u>

Designated funds:

The Subsidiary Undertaking fund represents the net assets of the Foundation's trading subsidiary, Alan Hudson Limited.

The Property fund represents the freehold property occupied by the Foundation's trading subsidiary.

The Core Reserve fund represents an amount calculated by the trustees to give three years of general running costs, including core grants together with sufficient to allow for a loan to Alan Hudson Limited if called upon under the loan facility.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

23. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Group

	Other fixed assets £	Fixed asset Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	357,183	734,701	(33,833)	1,058,051
Subsidiary fund	479,682	-	335,898	-	815,580
Property fund	675,801	-	-	-	675,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>1,155,483</u>	<u>357,183</u>	<u>1,370,599</u>	<u>(33,833)</u>	<u>2,849,432</u>

Foundation

	Other fixed assets £	Fixed asset Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	357,182	734,702	(33,833)	1,058,051
Subsidiary fund	-	815,580	-	-	815,580
Property fund	675,801	-	-	-	675,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>675,801</u>	<u>1,172,762</u>	<u>1,034,702</u>	<u>(33,833)</u>	<u>2,849,432</u>

24. CONTINGENT ASSET

In 1994 the Foundation granted a sum of £32,500 to the Wisbech Angles Theatre Council to enable that Charity to purchase a property for its own use. In relation to that grant, a trust deed was entered into which incorporated a clause that upon any future disposal of the property the proceeds would be allocated as to the first £32,500 for the Wisbech Angles Theatre Council and the balance to The Hudson Foundation.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2025

25. CONTINGENT LIABILITIES

On 24 July 2012 the trustees agreed to make an annual grant of £2,000 payable on a half yearly basis to Wisbech Sea Cadets. The grant is subject to the Wisbech Sea Cadets providing a report on an annual basis of the numbers using the Unit, their specific activities, and achievements, as well as providing a copy of their annual accounts. The pledge continues until terminated by not less than six months' notice in writing by the trustees.

26. RELATED PARTY TRANSACTIONS

During November 2021, the Foundation made a grant commitment of £36,000 payable at £1,000 per month from January 2022 to the Wisbech and Fenland Museum (Registered Charity No 311307). A further grant of £39,000 was awarded in July 2024, payable at £1,000 per month from February 2025. Mr D W Ball is a Trustee of the Wisbech and Fenland Museum.

Accounts

REGISTERED FOUNDATION NUMBER: 280332

REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2024
FOR
THE HUDSON FOUNDATION

Wheeler
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

THE HUDSON FOUNDATION
CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2024

	Page
Reference and Administrative Details	1
Report of the Trustees	2 to 5
Report of the Independent Auditors	6 to 8
Consolidated Statement of Financial Activities	9
Consolidated Balance Sheet	10
Foundation Balance Sheet	11
Consolidated Cash Flow Statement	12
Notes to the Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	14 to 29

THE HUDSON FOUNDATION
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 JULY 2024

TRUSTEES	D W Ball S G Layton E C Newling M L Hutchinson
PRINCIPAL ADDRESS	1-3 York Row Wisbech Cambridgeshire PE13 1EA
REGISTERED FOUNDATION NUMBER	280332
INDEPENDENT AUDITORS	Wheelers Chartered Accountants, Tax Consultants & Statutory Auditors 27-29 Old Market Wisbech Cambridgeshire PE13 1NE
SOLICITORS	Fraser Dawbarns LLP 1-3 York Row Wisbech Cambridgeshire PE13 1EA
BANKERS	Lloyds Bank PLC 3 North Brink Wisbech Cambridgeshire PE13 1JT

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2024

The trustees present their report with the financial statements of The Hudson Foundation for the year ended 31 July 2024.

1. OBJECTIVES AND ACTIVITIES

Objectives and aims

The Hudson Foundation was created by Alan Harry Hudson on 27th December 1979. The assets of the Foundation were increased substantially by a bequest in the will of Alan Harry Hudson who died on 4th February 1991. The objectives of the Foundation are:

1. the relief of the aged and infirmed generally and
2. the establishment and maintenance of residential and other accommodation of any kind and amenities to be enjoyed therewith for the relief of the aged and infirmed
3. without prejudice to the foregoing support of other charitable causes as the Trustees shall determine.

The preference for funding is to assist charitable organisations in the community of Wisbech and District.

Grant making

Each grant application is considered on its own merits and whilst the trustees do make contributions to revenue expenditure of charitable organisations, they prefer to assist in the funding of capital projects to the advantage of the community of Wisbech and District.

Public benefit

The trustees adhere to the guidance contained in the Foundation Commission's general guidance on public benefit when reviewing aims and objectives and in planning future activities. The Foundation continues to provide support to local organisations in accordance with its objectives.

2. ACHIEVEMENT AND PERFORMANCE

Charitable activities

During the year the Foundation made grants of £224,540 (2023 - £72,287).

A list of the organisations benefitting from grants made by the Foundation is set out in note 7 to these accounts.

3. FINANCIAL REVIEW

Principal funding sources

The principal funding source of the Foundation is the wholly owned trading subsidiary, Alan Hudson Limited, which rents the Foundation's property and donates any taxable profits by way of gift aid to the Foundation.

The performance of Alan Hudson Ltd over the 2023/24 year will enable it to Gift Aid taxable profit of £161,237 (2023 - £335,953).

The Foundation does not carry out fundraising activities. The principal funding source is Alan Hudson Limited, as noted above.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2024

3. FINANCIAL REVIEW Continued

Investment performance

The trustees closely monitor the performance of Alan Hudson Ltd by way of attendance by the Managing Director at their regular trustee meetings. As with all businesses engaged in the agricultural sector the performance is volatile dependent upon weather, commodity prices and the yields achieved.

Loan agreement

The Foundation issued a loan facility to Alan Hudson Ltd on 26th September 2017 making a maximum sum of £500,000 available in tranches of not less than £25,000 subject to conditions. At 31st July 2024 the amount drawn by Alan Hudson Ltd under that facility was £40,000 (2023 - £40,000)

Reserves policy

The trustees have considered the annual recurring grants they make and fees they pay to professional advisors over a three year core period and have concluded that, on average, they would spend £55,000 on these activities. They have therefore established a core reserve of £200,000 to cover at least three years core expenditure assuming no Gift Aid receipts from Alan Hudson Ltd.

In addition the trustees have added a further £100,000 to the reserves on account of the potential liability to Alan Hudson Ltd under the Loan Facility described above.

The Foundation has free reserves of £853,543 (2023 - £667,657) which are retained to cover grant commitments in the future as well as pledged as detailed in the Contingent Liabilities note.

Risk management

The trustees have a duty to identify and review the risks to which the Foundation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The principal risk faced by the Foundation lies in the performance of Alan Hudson Limited, and its continued ability to make Gift Aid payments. This risk is mitigated by the continued review of the trading performance of the company by the trustees at their regular meetings. Two of the trustees are also directors of Alan Hudson Ltd.

4. FUTURE PLANS

The trustees anticipate that the Foundation will continue on the same basis as at present. Nonetheless the Foundation's plans for the future are reviewed regularly at trustee meetings. The Foundation will continue to make grants to local organisations, the level of which is dependent upon applications received. The funding of these will continue to be met from the Gift Aid payments and rent received from Alan Hudson Limited.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Foundation is governed by the charitable deed dated 27 December 1979 and constitutes an unincorporated Foundation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2024

5. STRUCTURE, GOVERNANCE AND MANAGEMENT Continued

Organisational structure

The Foundation is operated by the four trustees who hold property and investments on behalf of the Foundation. Two of the trustees are also directors of Alan Hudson Ltd.

The original trustees were appointed by Mr A H Hudson during his lifetime. They understood that his wishes were that Alan Hudson Limited should continue to trade after his death and that it should pass its taxable profits to the Foundation with the provision that the trustees should bear in mind that fruit yields and market prices were beyond the control of the management of the company and the Trustees themselves.

Recruitment and appointment of new trustees

When recruiting new trustees, the present trustees consider the skill set the potential trustee will bring to the Foundation. Although this does not necessarily mean the potential trustee needs to be an expert or specialist, the present trustees believe the Foundation will always benefit from trustees who have a broad knowledge and experience of matters relevant to the Foundation. Matters of particular relevance to the Foundation are knowledge of the intentions of the late Alan Hudson, the area of benefit, appreciation of the financial realities of the horticultural industry, and an understanding of basic law relating to charities and trustees and a basic knowledge of financial accounting.

Induction and training of new trustees

Once a new trustee is appointed, they meet, before their first meeting, with a current trustee to discuss the Foundation in more detail. They are given a copy of the Trust Deed dated 27 December 1979, a copy of the Will of Mr Alan Hudson together with the two codicils thereto and copies of the last three years minutes and statutory accounts. They sign a declaration of eligibility and enter onto the register any conflict of interest they may have, if relevant.

6. STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland”).

The law applicable to charities in England & Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Foundation and of the incoming resources and application of resources of the Foundation for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2024

6. STATEMENT OF TRUSTEES RESPONSIBILITIES Continued

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Foundation and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 25 February 2025 and signed on its behalf by:

D W Ball – Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE HUDSON FOUNDATION

Opinion

We have audited the financial statements of The Hudson Foundation (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 July 2024 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Foundation Balance Sheet, the Consolidated Cashflow Statement and Notes to the Consolidated Financial Statements including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 July 2024, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Report of the Trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The primary responsibility for the prevention and detection of fraud rests with the trustees.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Foundation and determined that the most significant are:

- Those that relate to the reporting framework (United Kingdom Accounting Standards in conformity with FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland") and the Charities Act 2011.
- Relevant tax compliance regulations in the United Kingdom.
- Laws and regulations relating to health and safety, employee matters and the environment.

We understood how The Hudson Foundation is complying with those frameworks by making enquiries of trustees. We corroborated our enquiries through our review of minutes.

We assessed the susceptibility of the Foundation's financial statements to material misstatement, including how fraud might occur, by discussion with trustees and our prior knowledge of the Foundation's activities and controls. We have carried out procedures including a review of journal entries and a review of accounting estimates and judgements which were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statement is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wheeler
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

Date: 25 February 2025

THE HUDSON FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2024

		31.7.2024	31.7.2023
		Unrestricted	Unrestricted
		funds	funds
	Notes	£	£
INCOME AND ENDOWMENTS FROM			
Other trading activities	3	1,172,302	1,714,336
Investment income	4	<u>49,521</u>	<u>35,059</u>
Total		1,221,823	1,749,395
 EXPENDITURE ON			
Raising funds	5	1,111,198	1,420,632
Charitable activities	6	<u>232,832</u>	<u>78,611</u>
Total		<u>1,344,030</u>	<u>1,499,243</u>
NET (RESOURCES EXPENDED) / INCOMING RESOURCES BEFORE INVESTMENT GAIN		(122,207)	250,152
 Net gains/(losses) on investments		<u>19,866</u>	<u>(6,371)</u>
NET (RESOURCES EXPENDED)/ INCOMING RESOURCES		(102,341)	243,781
 RECONCILIATION OF FUNDS			
Total funds brought forward		<u>3,072,538</u>	<u>2,828,757</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>2,970,197</u></u>	<u><u>3,072,538</u></u>

THE HUDSON FOUNDATION

CONSOLIDATED BALANCE SHEET
AT 31 JULY 2024

		31.7.2024 Unrestricted funds	31.7.2023 Unrestricted funds
	Notes	£	£
FIXED ASSETS			
Tangible fixed assets	14	1,191,597	1,373,463
Investment Property	15	54,000	–
Investments	16	<u>333,008</u>	<u>304,214</u>
		1,578,605	1,677,677
CURRENT ASSETS			
Stocks	17	259,379	254,878
Debtors: amounts falling due within one year	18	79,777	86,510
Debtors: amounts falling due after more than one year	18	50,000	50,000
Cash at bank and in hand		<u>1,291,050</u>	<u>1,198,539</u>
		1,680,206	1,589,927
CREDITORS			
Amounts falling due within one year	19	(222,781)	(179,066)
NET CURRENT ASSETS		<u>1,457,425</u>	<u>1,410,861</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		3,036,030	3,088,538
CREDITORS			
Amounts falling due after more than one year	20	(65,833)	(16,000)
NET ASSETS		<u><u>2,970,197</u></u>	<u><u>3,072,538</u></u>
FUNDS	22,23		
Unrestricted funds		<u>2,970,197</u>	<u>3,072,538</u>
TOTAL FUNDS		<u><u>2,970,197</u></u>	<u><u>3,072,538</u></u>

The financial statements were approved by the Board of Trustees on 25 February 2025 and were signed on its behalf by:

D W Ball -Trustee

S G Layton – Trustee

THE HUDSON FOUNDATION

FOUNDATION BALANCE SHEET
AT 31 JULY 2024

		31.7.2024 Unrestricted funds £	31.7.2023 Unrestricted Funds £
	Notes		
FIXED ASSETS			
Tangible fixed assets	14	621,801	678,627
Investment property	15	54,000	-
Investments	16	<u>1,473,861</u>	<u>1,730,468</u>
		2,149,662	2,409,095
CURRENT ASSETS			
Debtors: amounts falling due within one year	18	14,154	12,708
Debtors: amounts falling due after more than one year	18	90,000	90,000
Cash at bank and in hand		<u>910,430</u>	<u>619,768</u>
		1,014,584	722,476
CREDITORS			
Amounts falling due within one year	19	(128,216)	(43,033)
		<u>886,368</u>	<u>679,443</u>
NET CURRENT ASSETS			
TOTAL ASSETS LESS CURRENT LIABILITIES		3,036,030	3,088,538
CREDITORS			
Amounts falling due after more than one year	20	(65,833)	(16,000)
NET ASSETS		<u><u>2,970,197</u></u>	<u><u>3,072,538</u></u>
FUNDS	22, 23		
Unrestricted funds		<u>2,970,197</u>	<u>3,072,538</u>
TOTAL FUNDS		<u><u>2,970,197</u></u>	<u><u>3,072,538</u></u>

The financial statements were approved by the Board of Trustees on 25 February 2025 and were signed on its behalf by:

D W Ball - Trustee

S G Layton - Trustee

THE HUDSON FOUNDATION

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2024

	Notes	31.7.2024 £	31.7.2023 £
CASH FLOWS FROM OPERATING ACTIVITIES:			
Cash generated from operations	1	<u>56,494</u>	<u>372,594</u>
Net cash from operating activities		56,494	372,594
Taxation			
Taxation repaid		-	14,250
Cash flows from investing activities:			
Purchase of tangible fixed assets		(7,700)	(143,481)
Sale of tangible fixed assets		14,000	6,750
Interest received		<u>29,717</u>	<u>10,614</u>
Net cash from investing activities		<u>36,017</u>	<u>(126,117)</u>
Increase in cash and cash equivalents		92,511	260,727
Cash and cash equivalents at beginning of year	2	<u>1,198,539</u>	<u>937,812</u>
Cash and cash equivalents at end of year	2	<u>1,291,050</u>	<u>1,198,539</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2024

1. RECONCILIATION OF NET INCOMING RESOURCES TO CASH GENERATED FROM OPERATIONS

	31.7.2024 £	31.7.2023 £
Net (Resources expended)/incoming resources	(122,207)	250,152
Depreciation charges	116,385	135,767
Loss/(Profit) on disposal of fixed assets	2,354	(408)
Finance income	(38,810)	(17,741)
Finance expenses	2,992	2,910
	(39,286)	370,680
(Increase)/Decrease in stocks	(4,501)	(6,966)
Decrease/(Increase) in trade and other debtors	6,733	(41,397)
Increase/(Decrease) in trade and other creditors	93,548	50,277
Cash generated from operations	56,494	372,594

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2024	31.7.2024	1.8.2023
Cash and cash equivalents	£1,291,050	£1,198,539
Year ended 31 July 2023	31.7.2023	1.8.2022
Cash and cash equivalents	£1,198,539	£937,812

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 JULY 2024**

1. STATEMENT OF COMPLIANCE

The Foundation is registered in England and Wales, number 280332 and is governed by a trust deed dated 27 December 1979.

The financial statements of the Foundation, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The presentation currency of the financial statements is the Pound Sterling (£).

Basis of consolidation

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Foundation and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the Foundation.

Income

All income is recognised in the Statement of Financial Activities once the Foundation has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

Income from the trading subsidiary is recognised when the risks and rewards of ownership are transferred, usually at the point of dispatch.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Foundation to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Charitable activities

Costs of charitable activities include grants made and support costs borne.

Allocation and apportionment of costs

Costs are apportioned and allocated to the appropriate expenditure heading as they are incurred.

Costs of generating funds

Costs of generating funds represents the total costs of generating the subsidiary company's income, excluding rent and gift aid.

Irrecoverable VAT

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2024**

2. ACCOUNTING POLICIES – continued

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Such costs include costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value of each asset on a systematic basis over its expected useful life as follows:

Orchard	20-40 years Straight line
Freehold property improvements	10 years Straight line
Renewable energy equipment	20% Reducing balance
Tractors, plant and machinery	20-25% Reducing balance
Office equipment	20-33% Reducing balance
Motor vehicles	25% Reducing balance

Tangible fixed assets are not depreciated until the asset is available for use.

The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable and are written down immediately to their recoverable amount.

An item of tangible fixed assets is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit and loss account when the asset is derecognised.

The residual values, useful lives and methods of depreciation of tangible fixed assets are reviewed at each financial year end and adjusted, if appropriate.

Investments

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year.

The investment in the subsidiary arises by reason of the Foundation owning the whole issued share capital of Alan Hudson Limited and the market value of the investment represents the company's balance sheet at 31 July 2024.

Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Cost includes all direct costs and an appropriate proportion of fixed and variable overheads

Debtors and creditors falling due within one year

Debtors and creditors with no stated interest rate and falling due within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short term deposits with an original maturity date of three months or less. For the purposes of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2024**

2. ACCOUNTING POLICIES – continued

Taxation

Group:

The wholly owned subsidiary company's policy is that an amount equal to the taxable profits are distributed to the parent Foundation by way of Gift Aid within nine months of the year end. As a result, no current tax charges or deferred tax charges are likely to result in a payment of taxation.

Any amounts that are not considered to be relieved by the Gift Aid payment will be recognised in the Statement of Financial Activities, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. Any taxation recognised is calculated at the amount of tax payable using tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

Foundation:

The Foundation is exempt from tax on its charitable activities.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date which are expected not to be fully relieved by Gift Aid payments.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund are set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Foundation. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Investment income, gains and losses are allocated to the appropriate fund.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Pension costs and other post-retirement benefits

The Foundation's subsidiary company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Going concern

The trustees believe that the Foundation is well placed to manage its financial risks successfully and have reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future. Consequently, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

2. ACCOUNTING POLICIES – continued

Significant judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on amounts recognised in the financial statements.

Depreciation

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed on an annual basis and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of assets and projected disposal values. Depreciation charged to the Statement of Financial Activities is disclosed in note 14.

In determining whether there are indicators of impairment of the company's tangible assets, the directors consider the economic viability and expected future financial performance of assets.

Stock

Stock is recognised at the lower of cost and net realisable value in relation to consumable stores and growing crops. Included in the stock figure are growing crops that have been calculated at amortised cost at the balance sheet date based upon the stage of crop development.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement. The Foundation only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities, including trade and other debtors, trade and other creditors, cash and bank balances at the transaction price.

Government grants

Government grants are recognised when there is reasonable assurance that the entity will comply with grant conditions and that the grant will be received.

3. OTHER TRADING ACTIVITIES

	31.7.2024	31.7.2023
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Trading subsidiary income	<u>1,172,302</u>	<u>1,714,336</u>

4. INVESTMENT INCOME

	31.7.2024	31.7.2023
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Income from Charles Stanley investment	9,095	7,126
Net rents receivable	10,709	17,637
Bank interest	<u>29,717</u>	<u>10,296</u>
	<u>49,521</u>	<u>35,059</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

5. RAISING FUNDS

Other trading activities

	31.7.2024	31.7.2023
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Purchases	380,765	481,564
Staff costs (note 11)	522,150	701,723
Distribution costs	52,974	72,522
Administrative expenses	36,410	29,319
Finance costs	160	145
Depreciation	116,385	135,767
Loss/(Profit) on disposal	<u>2,354</u>	<u>(408)</u>
	<u>1,111,198</u>	<u>1,420,632</u>

6. CHARITABLE ACTIVITIES COSTS

	Grant funding of activities (See note 7)	Support costs (See note 8)	Totals
	£	£	£
Charitable activities	<u>224,540</u>	<u>8,292</u>	<u>232,832</u>

7. GRANTS PAYABLE

	31.7.2024	31.7.2023
	£	£
Charitable Activities	<u>224,540</u>	<u>72,287</u>

The total grants made to institutions during the year were as follows:

	31.7.2024	31.7.2023
	£	£
Wisbech Swimming Club	-	25,000
Methodist Homes for the Aged	13,700	3,008
Rural Cambs Citizens Advice	6,000	6,000
3 rd Wisbech (St Augustine's) Scout Group	-	5,000
Wisbech Sea Cadets	2,000	2,000
Magpas Air Ambulance	2,500	2,500
Walsoken Village Hall	-	5,286
Wisbech & Fenland Museum	39,000	-
Wisbech St Mary Football Club	75,000	-
Wisbech Schools Partnership	-	3,500
Wisbech Theatre Trust	60,000	20,000
Young Peoples Counselling Services	-	(7)
The Royal Agricultural Benevolent Institution	3,000	-
Boxing Future	2,500	-
Caring Together Charity	6,000	-
Friends of Wisbech Park	2,100	-
Olive Academies	5,240	-
Walpole St Peter Parish Hall	<u>7,500</u>	<u>-</u>
	<u>224,540</u>	<u>72,287</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

8. SUPPORT COSTS

	31.7.2024	31.7.2023
	£	£
Charitable activities	<u>8,292</u>	<u>6,324</u>

Support costs, included in the above, are as follows:

Governance costs

	31.7.2024	31.7.2023
	£	£
Auditors' remuneration and accountancy fees	3,732	3,384
Bank charges	30	30
Professional fees	<u>4,530</u>	<u>2,910</u>
	<u>8,292</u>	<u>6,324</u>

9. AUDITORS' REMUNERATION

	31.7.2024	31.7.2023
	£	£
Fees payable to the Foundation's auditor for the audit of the Foundation's annual accounts	3,420	3,240
Fees payable to the Foundation's auditor for other services:		
Audit of the Foundation's subsidiaries	12,000	9,450
Other services	<u>11,387</u>	<u>3,399</u>
	<u>26,807</u>	<u>16,089</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2024 nor for the year ended 31 July 2023.

Trustees' expenses

There were trustees' expenses paid of £54 for the year ended 31 July 2024 and £68 for the year ended 31 July 2023.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

11. STAFF COSTS

	31.7.2024	31.7.2023
	£	£
Wages and salaries	470,244	626,726
Social security costs	34,378	47,972
Other pension costs	<u>17,528</u>	<u>27,025</u>
	<u>522,150</u>	<u>701,723</u>

The average monthly number of employees during the year was as follows:

	31.7.2024	31.7.2023
Directors	3	5
Farm and pack house management	2	2
Farm workers	<u>13</u>	<u>17</u>
	<u>18</u>	<u>24</u>

During the year, no employee's (2023 – One employee) received emoluments in excess of £60,000 (excluding employer pension costs). The emoluments in 2023 were in the band £90,000 - £100,000.

12. TAXATION

Factors affecting future tax charges

At 31 July 2024 the trading subsidiary had a potential deferred tax liability of £107,475 (2023 - £131,877) relating to accelerated capital allowances and other short term timing differences. As the expectation is that the company distributes its taxable profits by way of Gift Aid to its ultimate parent undertaking each year, then the directors consider that the timing differences will not reverse and therefore the liability has not been recognised.

In addition, following the adoption of FRED 68 the directors have not provided for the tax liability that would arise if the distribution of the taxable profit under Gift Aid was not made within nine months of the year end. The tax liability that would arise if the distribution did not take place would amount to £40,309 (2023 - £70,550).

13. (DEFICIT)/SURPLUS OF PARENT CHARITY

The parent Charity's net incoming resources for the financial year was a deficit of £102,342 (2023 - £243,779 surplus).

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Orchards £
COST		
At 1 August 2023	1,041,584	152,852
Additions	-	-
Disposals	-	-
Transfer to investment property	<u>(56,827)</u>	<u>-</u>
At 31 July 2024	<u>984,757</u>	<u>152,852</u>
 DEPRECIATION		
At 1 August 2023	274,133	16,878
Charge for year	15,516	4,575
Eliminated on disposal	<u>-</u>	<u>-</u>
At 31 July 2024	<u>289,649</u>	<u>21,453</u>
 NET BOOK VALUE		
At 31 July 2024	<u>695,108</u>	<u>131,399</u>
At 31 July 2023	<u>767,451</u>	<u>135,974</u>

	Plant and machinery £	Office equipment £	Motor vehicles £	Totals £
COST				
At 1 August 2023	2,322,727	4,794	52,685	3,574,642
Additions	5,225	2,475	-	7,700
Disposals	-	(1,332)	(34,435)	(35,767)
Transfer to investment property	<u>-</u>	<u>-</u>	<u>-</u>	<u>(56,827)</u>
At 31 July 2024	<u>2,327,952</u>	<u>5,937</u>	<u>18,250</u>	<u>3,489,748</u>
 DEPRECIATION				
At 1 August 2023	1,874,026	3,164	32,978	2,201,179
Charge for year	94,761	540	993	116,385
Eliminated on disposal	<u>-</u>	<u>(715)</u>	<u>(18,698)</u>	<u>(19,413)</u>
At 31 July 2024	<u>1,968,787</u>	<u>2,989</u>	<u>15,273</u>	<u>2,298,151</u>
 NET BOOK VALUE				
At 31 July 2024	<u>359,165</u>	<u>2,948</u>	<u>2,977</u>	<u>1,191,597</u>
At 31 July 2023	<u>448,701</u>	<u>1,630</u>	<u>19,707</u>	<u>1,373,463</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

14. TANGIBLE FIXED ASSETS – continued

Included in the cost of freehold property is freehold land and buildings of £621,801 (2023 - £678,627) which is not depreciated.

Foundation	Freehold property £
COST	
At 1 August 2023	678,627
Transfer to investment property	<u>(56,826)</u>
At 31 July 2024	621,801
	=====
DEPRECIATION	
At 1 August 2023 and 31 July 2024	<u>-</u>
NET BOOK VALUE	
At 31 July 2024	<u>621,801</u>
At 31 July 2023	<u>678,627</u>

15. Investment Property

Group and Foundation

COST OR VALUATION

As at 1 August 2023	-
Transfer from tangible fixed assets	56,826
Revaluation	<u>(2,826)</u>
As at 31 July 2024	<u>£54,000</u>

NET BOOK VALUE

As at 31 July 2024	<u>£54,000</u>
As at 31 July 2023	<u>£Nil</u>

The Charity has reclassified a parcel of land which it acquired in the year ended 31 July 2023 as investment property. The Trustees have assessed the fair value to be its original purchase price excluding legal fees.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

16. INVESTMENTS

Group

	Unlisted investments £
COST OR VALUATION	
At 1 August 2023	304,214
Additions	-
Income	9,094
Costs	(2,992)
Revaluations	<u>22,692</u>
As at 31 July 2024	<u>333,008</u>
NET BOOK VALUE	
As at 31 July 2024	<u>333,008</u>
As at 31 July 2023	<u>304,214</u>

Foundation

	Share in group undertakings £	Unlisted investments £	Totals £
COST OR VALUATION			
At 1 August 2023	1,426,254	304,214	1,730,468
Additions	-	-	-
Income	-	9,094	9,094
Costs	-	(2,992)	(2,992)
Revaluations	<u>(285,401)</u>	<u>22,692</u>	<u>(262,709)</u>
At 31 July 2024	<u>1,140,853</u>	<u>333,008</u>	<u>1,473,861</u>
NET BOOK VALUE			
At 31 July 2024	<u>1,140,853</u>	<u>333,008</u>	<u>1,473,861</u>
At 31 July 2023	<u>1,426,254</u>	<u>304,214</u>	<u>1,730,468</u>

The investment in subsidiary arises by reason of the Foundation wholly owning the issued share capital of Alan Hudson Limited (company registration number 00613979) and the market value of the investment represents that company's balance sheet value at 31 July 2024.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

16. INVESTMENTS (continued)

Income from subsidiary's trading - continued

The results of the subsidiary for the year are summarised below:

	31.7.2024	31.7.2023
	£	£
Turnover	1,107,284	1,649,291
Cost of sales	<u>(922,707)</u>	<u>(1,096,440)</u>
Gross profit/(loss)	184,577	552,851
Other expenditure	(225,246)	(360,705)
Other income	<u>91,221</u>	<u>87,280</u>
	<u>50,552</u>	<u>279,426</u>

Subsidiary's balance sheet

	31.7.2024	31.7.2023
	£	£
Fixed assets	569,796	694,835
Current assets	712,722	917,150
Total liabilities	<u>(141,665)</u>	<u>(185,731)</u>
Capital and reserves	<u>1,140,853</u>	<u>1,426,254</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

17. STOCKS

	Group		Foundation	
	31.7.2024	31.7.2023	31.7.2024	31.7.2023
	£	£	£	£
Valuation	203,513	219,410	-	-
Raw materials	<u>55,866</u>	<u>35,468</u>	<u>-</u>	<u>-</u>
	<u>259,379</u>	<u>254,878</u>	<u>-</u>	<u>-</u>

Stock recognised in cost of sales during the year as an expense was £218,093 (2023 - £305,191)

18. DEBTORS

	Group		Foundation	
	31.7.2024	31.7.2023	31.7.2024	31.7.2023
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	-	31,201	-	-
Other debtors	45,777	19,425	-	-
Loans	1,000	1,000	1,000	1,000
Value Added Tax	3,140	11,579	-	-
Prepayments and accrued income	<u>29,860</u>	<u>23,305</u>	<u>13,154</u>	<u>11,708</u>
	<u>79,777</u>	<u>86,510</u>	<u>14,154</u>	<u>12,708</u>
Amounts falling due after more than one year:				
Loans	<u>50,000</u>	<u>50,000</u>	<u>90,000</u>	<u>90,000</u>
Aggregate amounts	<u>129,777</u>	<u>136,510</u>	<u>104,154</u>	<u>102,708</u>

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Foundation	
	31.7.2024	31.7.2023	31.7.2024	31.7.2023
	£	£	£	£
Trade creditors	12,058	37,189	-	-
Social security and other taxes	6,890	11,342	-	-
Grant commitments	125,000	40,333	125,000	40,333
Accruals and deferred income	<u>78,833</u>	<u>90,202</u>	<u>3,216</u>	<u>2,700</u>
	<u>222,781</u>	<u>179,066</u>	<u>128,216</u>	<u>43,033</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

20. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Foundation	
	31.7.2024	31.7.2023	31.7.2024	31.7.2023
	£	£	£	£
Grant commitments:				
Falling due between 1 and 5 years	65,833	16,000	65,833	16,000
Falling due after more than 5 years	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>65,833</u>	<u>16,000</u>	<u>65,833</u>	<u>16,000</u>

21. PENSION COMMITMENTS

The group makes contributions to defined contribution pension schemes whose assets are held separately from those of the company in independently administered funds. The pension charge represents contributions payable in the year by the company to the schemes and amounted to £17,177 (2023 - £25,992).

At 31 July 2024 outstanding pension contributions amounted to £420 (2023 - £466) and are included in accruals.

22. MOVEMENT IN FUNDS

Group	At 1.8.2023	Net movement in funds	Transfers between funds	At 31.7.2024
	£	£	£	£
Unrestricted funds				
General fund	667,657	(189,701)	375,587	853,543
Subsidiary fund	1,426,254	(87,360)	(372,761)	1,140,853
Property fund	678,627	-	(2,826)	675,801
Core Reserve fund	300,000	-	-	300,000
	<u>3,072,538</u>	<u>(102,341)</u>	<u>-</u>	<u>2,970,197</u>
TOTAL FUNDS	<u>3,072,538</u>	<u>(102,341)</u>	<u>-</u>	<u>2,970,197</u>

Foundation	At 1.8.2023	Net movement in funds	Transfers between funds	At 31.7.2024
	£	£	£	£
Unrestricted funds				
General fund	667,657	183,060	2,826	853,543
Subsidiary fund	1,426,254	(285,401)	-	1,140,853
Property fund	678,627	-	(2,826)	675,801
Core Reserve fund	300,000	-	-	300,000
	<u>3,072,538</u>	<u>102,341</u>	<u>-</u>	<u>2,970,197</u>
TOTAL FUNDS	<u>3,072,538</u>	<u>102,341</u>	<u>-</u>	<u>2,970,197</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

22. MOVEMENT IN FUNDS – continued

Net movement in funds, included in the above are as follows:

Group

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	23,319	213,020	(189,701)
Subsidiary fund	<u>1,198,505</u>	<u>1,111,145</u>	<u>87,360</u>
TOTAL FUNDS	<u><u>1,221,824</u></u>	<u><u>1,324,165</u></u>	<u><u>(102,341)</u></u>

Foundation

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	396,080	213,020	183,060
Subsidiary fund	<u>1,198,505</u>	<u>1,147,953</u>	<u>50,552</u>
TOTAL FUNDS	<u><u>1,594,585</u></u>	<u><u>1,360,973</u></u>	<u><u>233,612</u></u>

Designated funds:

The Subsidiary Undertaking fund represents the net assets of the Foundation's trading subsidiary, Alan Hudson Limited.

The Property fund represents the freehold property occupied by the Foundation's trading subsidiary.

The Core Reserve fund represents an amount calculated by the trustees to give three years of general running costs, including core grants together with sufficient to allow for a loan to Alan Hudson Limited if called upon under the loan facility.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

23. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Group

	Other fixed assets £	Fixed asset Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	333,008	586,368	(65,833)	853,543
Subsidiary fund	569,796	-	571,057	-	1,140,853
Property fund	675,801	-	-	-	675,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>1,245,597</u>	<u>333,008</u>	<u>1,457,425</u>	<u>(65,833)</u>	<u>2,970,197</u>

Foundation

	Other fixed assets £	Fixed asset Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	333,008	586,368	(65,833)	853,543
Subsidiary fund	-	1,140,853	-	-	1,140,853
Property fund	675,801	-	-	-	675,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>675,801</u>	<u>1,473,861</u>	<u>886,368</u>	<u>(65,833)</u>	<u>2,970,197</u>

24. CONTINGENT ASSET

In 1994 the Foundation granted a sum of £32,500 to the Wisbech Angles Theatre Council to enable that Charity to purchase a property for its own use. In relation to that grant, a trust deed was entered into which incorporated a clause that upon any future disposal of the property the proceeds would be allocated as to the first £32,500 for the Wisbech Angles Theatre Council and the balance to The Hudson Foundation.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2024

25. CONTINGENT LIABILITIES

On 24 July 2012 the trustees agreed to make an annual grant of £2,000 payable on a half yearly basis to Wisbech Sea Cadets. The grant is subject to the Wisbech Sea Cadets providing a report on an annual basis of the numbers using the Unit, their specific activities, and achievements, as well as providing a copy of their annual accounts. The pledge continues until terminated by not less than six months' notice in writing by the trustees.

26. RELATED PARTY TRANSACTIONS

During November 2021, the Foundation made a grant commitment of £36,000 payable at £1,000 per month from January 2022 to the Wisbech and Fenland Museum (Registered Charity No 311307). A further grant of £39,000 was awarded in July 2024, payable at £1,000 per month from February 2025. Mr D W Ball is a Trustee of the Wisbech and Fenland Museum.

THE HUDSON FOUNDATION

England & Wales - Charity number 280332

Accounts

REGISTERED FOUNDATION NUMBER: 280332

REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2023
FOR
THE HUDSON FOUNDATION

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

THE HUDSON FOUNDATION

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2023

	Page
Reference and Administrative Details	1
Report of the Trustees	2 to 5
Report of the Independent Auditors	6 to 8
Consolidated Statement of Financial Activities	9
Consolidated Balance Sheet	10
Foundation Balance Sheet	11
Consolidated Cash Flow Statement	12
Notes to the Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	14 to 28

THE HUDSON FOUNDATION
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 JULY 2023

TRUSTEES	D W Ball S G Layton E C Newling M L Hutchinson – appointed 21 November 2022
PRINCIPAL ADDRESS	1-3 York Row Wisbech Cambridgeshire PE13 1EA
REGISTERED FOUNDATION NUMBER	280332
INDEPENDENT AUDITORS	Wheeler Chartered Accountants, Tax Consultants & Statutory Auditors 27-29 Old Market Wisbech Cambridgeshire PE13 1NE
SOLICITORS	Fraser Dawbarns LLP 1-3 York Row Wisbech Cambridgeshire PE13 1EA
BANKERS	Lloyds Bank PLC 3 North Brink Wisbech Cambridgeshire PE13 1JT

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2023

The trustees present their report with the financial statements of The Hudson Foundation for the year ended 31 July 2023.

1. OBJECTIVES AND ACTIVITIES

Objectives and aims

The Hudson Foundation was created by Alan Harry Hudson on 27th December 1979. The assets of the Foundation were increased substantially by a bequest in the will of Alan Harry Hudson who died on 4th February 1991. The objectives of the Foundation are:

1. the relief of the aged and infirmed generally and
2. the establishment and maintenance of residential and other accommodation of any kind and amenities to be enjoyed therewith for the relief of the aged and infirmed
3. without prejudice to the foregoing support of other charitable causes as the Trustees shall determine.

The preference for funding is to assist charitable organisations in the community of Wisbech and District.

Grant making

Each grant application is considered on its own merits and whilst the trustees do make contributions to revenue expenditure of charitable organisations, they prefer to assist in the funding of capital projects to the advantage of the community of Wisbech and District.

Public benefit

The trustees adhere to the guidance contained in the Foundation Commission's general guidance on public benefit when reviewing aims and objectives and in planning future activities. The Foundation continues to provide support to local organisations in accordance with its objectives.

2. ACHIEVEMENT AND PERFORMANCE

Charitable activities

During the year the Foundation made grants of £72,287 (2022 - £106,253).

A list of the organisations benefitting from grants made by the Foundation is set out in note 7 to these accounts.

3. FINANCIAL REVIEW

Principal funding sources

The principal funding source of the Foundation is the wholly owned trading subsidiary, Alan Hudson Limited, which rents the Foundation's property and donates any taxable profits by way of gift aid to the Foundation.

The performance of Alan Hudson Ltd over the 2022/23 year will enable it to Gift Aid taxable profit of £335,953 (2022 - £Nil).

The Foundation does not carry out fundraising activities. The principal funding source is Alan Hudson Limited, as noted above.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2023

3. FINANCIAL REVIEW Continued

Investment performance

The trustees closely monitor the performance of Alan Hudson Ltd by way of attendance by the Managing Director at their regular trustee meetings. As with all businesses engaged in the agricultural sector the performance is volatile dependent upon weather, commodity prices and the yields achieved.

Loan agreement

The Foundation issued a loan facility to Alan Hudson Ltd on 26th September 2017 making a maximum sum of £500,000 available in tranches of not less than £25,000 subject to conditions. At 31st July 2023 the amount drawn by Alan Hudson Ltd under that facility was £40,000 (2022 - £40,000)

Reserves policy

The trustees have considered the annual recurring grants they make and fees they pay to professional advisors over a three year core period and have concluded that, on average, they would spend £55,000 on these activities. They have therefore established a core reserve of £200,000 to cover at least three years core expenditure assuming no Gift Aid receipts from Alan Hudson Ltd.

In addition the trustees have added a further £100,000 to the reserves on account of the potential liability to Alan Hudson Ltd under the Loan Facility described above.

The Foundation has free reserves of £667,657 (2022 - £760,128) which are retained to cover grant commitments in the future as well as pledged as detailed in the Contingent Liabilities note.

Risk management

The trustees have a duty to identify and review the risks to which the Foundation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The principal risk faced by the Foundation lies in the performance of Alan Hudson Limited, and its continued ability to make Gift Aid payments. This risk is mitigated by the continued review of the trading performance of the company by the trustees at their regular meetings. Two of the trustees are also directors of Alan Hudson Ltd.

4. FUTURE PLANS

The trustees anticipate that the Foundation will continue on the same basis as at present. Nonetheless the Foundation's plans for the future are reviewed regularly at trustee meetings. The Foundation will continue to make grants to local organisations, the level of which is dependent upon applications received. The funding of these will continue to be met from the Gift Aid payments and rent received from Alan Hudson Limited.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Foundation is governed by the charitable deed dated 27 December 1979 and constitutes an unincorporated Foundation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2023

5. STRUCTURE, GOVERNANCE AND MANAGEMENT Continued

Organisational structure

The Foundation is operated by the four trustees who hold property and investments on behalf of the Foundation. Two of the trustees are also directors of Alan Hudson Ltd.

The original trustees were appointed by Mr A H Hudson during his lifetime. They understood that his wishes were that Alan Hudson Limited should continue to trade after his death and that it should pass its taxable profits to the Foundation with the proviso that the trustees should bear in mind that fruit yields and market prices were beyond the control of the management of the company and the Trustees themselves.

Recruitment and appointment of new trustees

When recruiting new trustees, the present trustees consider the skill set the potential trustee will bring to the Foundation. Although this does not necessarily mean the potential trustee needs to be an expert or specialist, the present trustees believe the Foundation will always benefit from trustees who have a broad knowledge and experience of matters relevant to the Foundation. Matters of particular relevance to the Foundation are knowledge of the intentions of the late Alan Hudson, the area of benefit, appreciation of the financial realities of the horticultural industry, and an understanding of basic law relating to charities and trustees and a basic knowledge of financial accounting.

Induction and training of new trustees

Once a new trustee is appointed, they meet, before their first meeting, with a current trustee to discuss the Foundation in more detail. They are given a copy of the Trust Deed dated 27 December 1979, a copy of the Will of Mr Alan Hudson together with the two codicils thereto and copies of the last three years minutes and statutory accounts. They sign a declaration of eligibility and enter onto the register any conflict of interest they may have, if relevant.

6. STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland”).

The law applicable to charities in England & Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Foundation and of the incoming resources and application of resources of the Foundation for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2023

6. STATEMENT OF TRUSTEES RESPONSIBILITIES Continued

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Foundation and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 16 April 2024 and signed on its behalf by:

David William Ball

.....

D W Ball – Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE HUDSON FOUNDATION

Opinion

We have audited the financial statements of The Hudson Foundation (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 July 2023 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Foundation Balance Sheet, the Consolidated Cashflow Statement and Notes to the Consolidated Financial Statements including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 July 2023, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Report of the Trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The primary responsibility for the prevention and detection of fraud rests with the trustees.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Foundation and determined that the most significant are:

- Those that relate to the reporting framework (United Kingdom Accounting Standards in conformity with FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland") and the Charities Act 2011.
- Relevant tax compliance regulations in the United Kingdom.
- Laws and regulations relating to health and safety, employee matters and the environment.

We understood how The Hudson Foundation is complying with those frameworks by making enquiries of trustees. We corroborated our enquiries through our review of minutes.

We assessed the susceptibility of the Foundation's financial statements to material misstatement, including how fraud might occur, by discussion with trustees and our prior knowledge of the Foundation's activities and controls. We have carried out procedures including a review of journal entries and a review of accounting estimates and judgements which were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statement is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

Date: 18 April 2024

THE HUDSON FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2023

		31.7.2023	31.7.2022
		Unrestricted	Unrestricted
		funds	funds
	Notes	£	£
INCOME AND ENDOWMENTS FROM			
Other trading activities	3	1,714,336	686,041
Investment income	4	<u>35,059</u>	<u>15,743</u>
Total		1,749,395	701,784
 EXPENDITURE ON			
Raising funds	5	1,420,632	894,905
Charitable activities	6	<u>78,611</u>	<u>112,629</u>
Total		<u>1,499,243</u>	<u>1,007,534</u>
 NET INCOMING RESOURCES/ (RESOURCES EXPENDED) RESOURCES BEFORE INVESTMENT GAIN		250,152	(305,750)
 Net losses on investments		(6,371)	(10,486)
Tax due by subsidiary		<u>-</u>	<u>14,250</u>
 NET INCOMING RESOURCES/ (RESOURCES EXPENDED)		243,781	(301,986)
 RECONCILIATION OF FUNDS			
Total funds brought forward		<u>2,828,757</u>	<u>3,130,743</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>3,072,538</u></u>	<u><u>2,828,757</u></u>

THE HUDSON FOUNDATION

CONSOLIDATED BALANCE SHEET
AT 31 JULY 2023

		31.7.2023 Unrestricted funds	31.7.2022 Unrestricted funds
	Notes	£	£
FIXED ASSETS			
Tangible assets	14	1,373,463	1,372,092
Investments	15	<u>304,214</u>	<u>306,367</u>
		1,677,677	1,678,459
CURRENT ASSETS			
Stocks	16	254,878	247,912
Debtors: amounts falling due within one year	17	86,510	59,363
Debtors: amounts falling due after more than one year	17	50,000	50,000
Cash at bank and in hand		<u>1,198,539</u>	<u>937,812</u>
		1,589,927	1,295,087
CREDITORS			
Amounts falling due within one year	18	(179,066)	(116,789)
NET CURRENT ASSETS		<u>1,410,861</u>	<u>1,178,298</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		3,088,538	2,856,757
CREDITORS			
Amounts falling due after more than one year	19	(16,000)	(28,000)
NET ASSETS		<u>3,072,538</u>	<u>2,828,757</u>
FUNDS	21, 22		
Unrestricted funds		<u>3,072,538</u>	<u>2,828,757</u>
TOTAL FUNDS		<u>3,072,538</u>	<u>2,828,757</u>

The financial statements were approved by the Board of Trustees on 16 April 2024 and were signed on its behalf by:

David William Ball
.....
D W Ball -Trustee

S Layton
.....
S G Layton – Trustee

THE HUDSON FOUNDATION

FOUNDATION BALANCE SHEET
AT 31 JULY 2023

		31.7.2023 Unrestricted funds £	31.7.2022 Unrestricted Funds £
	Notes		
FIXED ASSETS			
Tangible assets	14	678,627	621,801
Investments	15	<u>1,730,468</u>	<u>1,453,195</u>
		2,409,095	2,074,996
 CURRENT ASSETS			
Debtors: amounts falling due within one year	17	12,708	8,417
Debtors: amounts falling due after more than one year	17	90,000	90,000
Cash at bank and in hand		<u>619,768</u>	<u>726,579</u>
		722,476	824,996
 CREDITORS			
Amounts falling due within one year	18	(43,033)	(43,235)
		<u>679,443</u>	<u>781,761</u>
 NET CURRENT ASSETS			
 TOTAL ASSETS LESS CURRENT LIABILITIES		3,088,538	2,856,757
 CREDITORS			
Amounts falling due after more than one year	19	(16,000)	(28,000)
		<u>3,072,538</u>	<u>2,828,757</u>
 NET ASSETS			
 FUNDS	21, 22		
Unrestricted funds		<u>3,072,538</u>	<u>2,828,757</u>
 TOTAL FUNDS		<u>3,072,538</u>	<u>2,828,757</u>

The financial statements were approved by the Board of Trustees on 16 April 2024 and were signed on its behalf by:

David William Ball
.....
D W Ball - Trustee

Stephen Layton
.....
S G Layton - Trustee

THE HUDSON FOUNDATION

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2023

	Notes	31.7.2023 £	31.7.2022 £
CASH FLOWS FROM OPERATING ACTIVITIES:			
Cash generated from operations	1	372,594	(290,903)
Net cash from operating activities		<u>372,594</u>	<u>(290,903)</u>
Taxation			
Taxation paid		-	(14,250)
Taxation repaid		14,250	-
Cash flows from investing activities:			
Purchase of tangible fixed assets		(143,481)	(35,725)
Sale of tangible fixed assets		6,750	-
Interest received		<u>10,614</u>	<u>3,596</u>
Net cash from investing activities		<u>(126,117)</u>	<u>(32,129)</u>
Increase/(Decrease) in cash and cash equivalents		260,727	(337,282)
Cash and cash equivalents at beginning of year	2	<u>937,812</u>	<u>1,275,094</u>
Cash and cash equivalents at end of year	2	<u><u>1,198,539</u></u>	<u><u>937,812</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2023

1. RECONCILIATION OF NET INCOMING RESOURCES TO CASH GENERATED FROM OPERATIONS

	31.7.2023 £	31.7.2022 £
Net incoming resources/(resources expended)	250,152	(305,750)
Depreciation charges	135,767	154,331
(Profit)/Loss on disposal of fixed assets	(408)	410
Finance income	(17,741)	(9,775)
Finance expenses	<u>2,910</u>	<u>2,882</u>
	370,680	(157,902)
(Increase)/Decrease in stocks	(6,966)	10,013
(Increase)/ Decrease in trade and other debtors	(41,397)	(2,082)
Increase/(Decrease) in trade and other creditors	<u>50,277</u>	<u>(140,932)</u>
Cash generated from operations	<u><u>372,594</u></u>	<u><u>(290,903)</u></u>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2023	31.7.2023	1.8.2022
Cash and cash equivalents	<u><u>£1,198,539</u></u>	<u><u>£937,812</u></u>
Year ended 31 July 2022	31.7.2022	1.8.2021
Cash and cash equivalents	<u><u>£937,812</u></u>	<u><u>£1,275,094</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 JULY 2023**

1. STATEMENT OF COMPLIANCE

The Foundation is registered in England and Wales, number 280332 and is governed by a trust deed dated 27 December 1979.

The financial statements of the Foundation, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The presentation currency of the financial statements is the Pound Sterling (£).

Basis of consolidation

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Foundation and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the Foundation.

Income

All income is recognised in the Statement of Financial Activities once the Foundation has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

Income from the trading subsidiary is recognised when the risks and rewards of ownership are transferred, usually at the point of dispatch.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Foundation to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Charitable activities

Costs of charitable activities include grants made and support costs borne.

Allocation and apportionment of costs

Costs are apportioned and allocated to the appropriate expenditure heading as they are incurred.

Costs of generating funds

Costs of generating funds represents the total costs of generating the subsidiary company's income, excluding rent and gift aid.

Irrecoverable VAT

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2023**

2. ACCOUNTING POLICIES – continued

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Such costs include costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value of each asset on a systematic basis over its expected useful life as follows:

Orchard	20-40 years Straight line
Freehold property improvements	10 years Straight line
Renewable energy equipment	20% Reducing balance
Tractors, plant and machinery	20-25% Reducing balance
Office equipment	20-33% Reducing balance
Motor vehicles	25% Reducing balance

Tangible fixed assets are not depreciated until the asset is available for use.

The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable and are written down immediately to their recoverable amount.

An item of tangible fixed assets is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit and loss account when the asset is derecognised.

The residual values, useful lives and methods of depreciation of tangible fixed assets are reviewed at each financial year end and adjusted, if appropriate.

Investments

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year.

The investment in the subsidiary arises by reason of the Foundation owning the whole issued share capital of Alan Hudson Limited and the market value of the investment represents the company's balance sheet at 31 July 2023.

Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Cost includes all direct costs and an appropriate proportion of fixed and variable overheads

Debtors and creditors falling due within one year

Debtors and creditors with no stated interest rate and falling due within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short term deposits with an original maturity date of three months or less. For the purposes of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2023**

2. ACCOUNTING POLICIES – continued

Taxation

Group:

The wholly owned subsidiary company's policy is that an amount equal to the taxable profits are distributed to the parent Foundation by way of Gift Aid within nine months of the year end. As a result, no current tax charges or deferred tax charges are likely to result in a payment of taxation.

Any amounts that are not considered to be relieved by the Gift Aid payment will be recognised in the Statement of Financial Activities, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. Any taxation recognised is calculated at the amount of tax payable using tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

Foundation:

The Foundation is exempt from tax on its charitable activities.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date which are expected not to be fully relieved by Gift Aid payments.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund are set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Foundation. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Investment income, gains and losses are allocated to the appropriate fund.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Pension costs and other post-retirement benefits

The Foundation's subsidiary company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Going concern

The trustees believe that the Foundation is well placed to manage its financial risks successfully and have reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future. Consequently, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

2. ACCOUNTING POLICIES – continued

Significant judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on amounts recognised in the financial statements.

Depreciation

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed on an annual basis and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of assets and projected disposal values. Depreciation charged to the Statement of Financial Activities is disclosed in note 14.

In determining whether there are indicators of impairment of the company's tangible assets, the directors consider the economic viability and expected future financial performance of assets.

Stock

Stock is recognised at the lower of cost and net realisable value in relation to consumable stores and growing crops. Included in the stock figure are growing crops that have been calculated at amortised cost at the balance sheet date based upon the stage of crop development.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement. The Foundation only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities, including trade and other debtors, trade and other creditors, cash and bank balances at the transaction price.

Government grants

Government grants are recognised when there is reasonable assurance that the entity will comply with grant conditions and that the grant will be received.

3. OTHER TRADING ACTIVITIES

	31.7.2023	31.7.2022
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Trading subsidiary income	<u>1,714,336</u>	<u>686,041</u>

4. INVESTMENT INCOME

	31.7.2023	31.7.2022
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Income from Charles Stanley investment	7,126	6,303
Net rents receivable	17,637	5,844
Bank interest	<u>10,296</u>	<u>3,596</u>
	<u>35,059</u>	<u>15,743</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

5. RAISING FUNDS

Other trading activities

	31.7.2023 Unrestricted funds £	31.7.2022 Unrestricted Funds £
Purchases	481,564	297,919
Staff costs (note 11)	701,723	400,554
Distribution costs	72,522	19,250
Administrative expenses	29,319	22,333
Finance costs	145	108
Depreciation	135,767	154,331
(Profit)/Loss on disposal	<u>(408)</u>	<u>410</u>
	<u>1,420,632</u>	<u>894,905</u>

6. CHARITABLE ACTIVITIES COSTS

	Grant funding of activities (See note 7) £	Support costs (See note 8) £	Totals £
Charitable activities	<u>72,287</u>	<u>6,324</u>	<u>78,611</u>

7. GRANTS PAYABLE

	31.7.2023 £	31.7.2022 £
Charitable Activities	<u>72,287</u>	<u>106,253</u>

The total grants made to institutions during the year were as follows:

	31.7.2023 £	31.7.2022 £
Wisbech Swimming Club	25,000	10,000
Methodist Homes for the Aged	3,008	14,253
Rural Cambs Citizens Advice	6,000	6,000
3 rd Wisbech (St Augustine's) Scout Group	5,000	-
Wisbech Sea Cadets	2,000	2,000
Wisbech Table Tennis Club	-	6,500
Magpas Air Ambulance	2,500	2,500
Walsoken Village Hall	5,286	-
Meadowgate Academy	-	1,000
Wisbech & Fenland Museum	-	36,000
WISARD	-	1,000
Leverington Sports & Social Club	-	25,000
Wisbech Schools Partnership	3,500	-
Wisbech Theatre Trust	20,000	-
Young Peoples Counselling Services	(7)	-
The Royal Agricultural Benevolent Institution	<u>-</u>	<u>2,000</u>
	<u>72,287</u>	<u>106,253</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

8. SUPPORT COSTS

	31.7.2023 £	31.7.2022 £
Charitable activities	<u>6,324</u>	<u>6,376</u>

Support costs, included in the above, are as follows:

Governance costs

	31.7.2023 £	31.7.2022 £
Auditors' remuneration and accountancy fees	3,384	3,341
Bank charges and sundries	30	30
Professional fees	<u>2,910</u>	<u>3,005</u>
	<u>6,324</u>	<u>6,376</u>

9. AUDITORS' REMUNERATION

	31.7.2023 £	31.7.2022 £
Fees payable to the Foundation's auditor for the audit of the Foundation's annual accounts	1,100	1,000
Fees payable to the Foundation's auditor for other services:		
Audit of the Foundation's subsidiaries	3,500	3,400
Taxation services	1,000	590
Other services	10,489	10,841
	<u>16,089</u>	<u>15,831</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2023 nor for the year ended 31 July 2022.

Trustees' expenses

There were trustees' expenses paid of £68 for the year ended 31 July 2023 and £51 for the year ended 31 July 2022.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

11. STAFF COSTS

	31.7.2023	31.7.2022
	£	£
Wages and salaries	626,726	349,231
Social security costs	47,972	24,353
Other pension costs	<u>27,025</u>	<u>26,970</u>
	<u>701,723</u>	<u>400,554</u>

The average monthly number of employees during the year was as follows:

	31.7.2023	31.7.2022
Directors	5	5
Farm management	1	1
Farm workers	<u>18</u>	<u>14</u>
	<u>24</u>	<u>20</u>

During the year, one employee (2022 – None) received emoluments in excess of £60,000 (excluding employer pension costs). The emoluments were in the band £90,000 - £100,000.

12. TAXATION

Factors affecting future tax charges

At 31 July 2023 the trading subsidiary had a potential deferred tax liability of £124,757 (2022 - £99,551) relating to accelerated capital allowances and other short term timing differences. As the expectation is that the company distributes its taxable profits by way of Gift Aid to its ultimate parent undertaking each year, then the directors consider that the timing differences will not reverse and therefore the liability has not been recognised.

In addition, following the adoption of FRED 68 the directors have not provided for the tax liability that would arise if the distribution of the taxable profit under Gift Aid was not made within nine months of the year end. The tax liability that would arise if the distribution did not take place would amount to £70,350 (2022 - £Nil).

13. SURPLUS/(DEFICIT) OF PARENT CHARITY

The parent Charity's net incoming resources for the financial year was a deficit of £35,645 (2022 - £158,569 surplus).

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Orchards £
COST		
At 1 August 2022	984,757	152,852
Additions	56,827	-
Disposals	<u>-</u>	<u>-</u>
At 31 July 2023	<u>1,041,584</u>	<u>152,852</u>
 DEPRECIATION		
At 1 August 2022	258,209	12,799
Charge for year	15,924	4,079
	<u>-</u>	<u>-</u>
At 31 July 2023	<u>274,133</u>	<u>16,878</u>
 NET BOOK VALUE		
At 31 July 2023	<u>767,451</u>	<u>135,974</u>
At 31 July 2022	<u>726,548</u>	<u>140,053</u>

	Plant and machinery £	Office equipment £	Motor vehicles £	Totals £
COST				
At 1 August 2022	2,266,447	4,045	52,685	3,460,786
Additions	85,905	749	-	143,481
Disposals	<u>(29,625)</u>	<u>-</u>	<u>-</u>	<u>(29,625)</u>
At 31 July 2023	<u>2,322,727</u>	<u>4,794</u>	<u>52,685</u>	<u>3,574,642</u>
 DEPRECIATION				
At 1 August 2022	1,788,359	2,919	26,408	2,088,694
Charge for year	108,949	245	6,570	135,767
Eliminated on disposal	<u>(23,282)</u>	<u>-</u>	<u>-</u>	<u>(23,282)</u>
At 31 July 2023	<u>1,874,026</u>	<u>3,164</u>	<u>32,978</u>	<u>2,201,179</u>
 NET BOOK VALUE				
At 31 July 2023	<u>448,701</u>	<u>1,630</u>	<u>19,707</u>	<u>1,373,463</u>
At 31 July 2022	<u>478,088</u>	<u>1,126</u>	<u>26,277</u>	<u>1,372,092</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

14. TANGIBLE FIXED ASSETS – continued

Included in the cost of freehold property is freehold land and buildings of £678,627 (2022 - £621,801) which is not depreciated.

Foundation	Freehold property £
COST	
At 1 August 2022	621,801
Addition	<u>56,826</u>
At 31 July 2023	678,627
	<u>=====</u>
DEPRECIATION	
At 1 August 2022 and 31 July 2023	<u>-</u>
NET BOOK VALUE	
At 31 July 2023	<u>678,627</u>
At 31 July 2022	<u>621,801</u>

15. INVESTMENTS

Group	Unlisted investments £
COST OR VALUATION	
At 1 August 2022	306,367
Additions	-
Income	7,126
Costs	(2,909)
Revaluations	<u>(6,370)</u>
As at 31 July 2023	<u>304,214</u>
NET BOOK VALUE	
As at 31 July 2023	<u>304,214</u>
As at 31 July 2022	<u>306,367</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

15. INVESTMENTS – continued

Foundation

	Share in group undertakings £	Unlisted investments £	Totals £
COST OR VALUATION			
At 1 August 2022	1,146,828	306,367	1,453,195
Additions	-	-	-
Income	-	7,126	7,126
Costs	-	(2,909)	(2,909)
Revaluations	<u>279,426</u>	<u>(6,370)</u>	<u>273,056</u>
At 31 July 2023	<u>1,426,254</u>	<u>304,214</u>	<u>1,730,468</u>
NET BOOK VALUE			
At 31 July 2023	<u>1,426,254</u>	<u>304,214</u>	<u>1,730,468</u>
At 31 July 2022	<u>1,146,828</u>	<u>306,367</u>	<u>1,453,195</u>

The investment in subsidiary arises by reason of the Foundation wholly owning the issued share capital of Alan Hudson Limited (company registration number 00613979) and the market value of the investment represents that company's balance sheet value at 31 July 2023.

Income from subsidiary's trading

The results of the subsidiary for the year are summarised below:

	31.7.2023 £	31.7.2022 £
Turnover	1,649,291	633,605
Cost of sales	<u>(1,096,440)</u>	<u>(674,957)</u>
Gross profit/(loss)	552,851	(41,352)
Total expenditure	<u>(360,705)</u>	<u>(254,783)</u>
Other income	<u>87,280</u>	<u>61,522</u>
	<u>279,426</u>	<u>(234,613)</u>

Subsidiary's balance sheet

	31.7.2023 £	31.7.2022 £
Fixed assets	694,835	750,290
Current assets	917,150	517,192
Total liabilities	<u>(185,731)</u>	<u>(120,654)</u>
Capital and reserves	<u>1,426,254</u>	<u>1,146,828</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

16. STOCKS

	Group		Foundation	
	31.7.2023	31.7.2022	31.7.2023	31.7.2022
	£	£	£	£
Valuation	219,410	208,160	-	-
Raw materials	<u>35,468</u>	<u>39,752</u>	<u>-</u>	<u>-</u>
	<u>254,878</u>	<u>247,912</u>	<u>-</u>	<u>-</u>

Stock recognised in cost of sales during the year as an expense was £305,191 (2022 - £192,724)

17. DEBTORS

	Group		Foundation	
	31.7.2023	31.7.2022	31.7.2023	31.7.2022
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	31,201	4,256	-	-
Other debtors	19,425	15,806	-	-
Loans	1,000	1,000	1,000	1,000
Value Added Tax	11,579	5,510	-	-
Prepayments and accrued income	23,305	18,541	11,708	7,417
Corporation tax repayable	<u>-</u>	<u>14,250</u>	<u>-</u>	<u>-</u>
	<u>86,510</u>	<u>59,363</u>	<u>12,708</u>	<u>8,417</u>
Amounts falling due after more than one year:				
Loans	<u>50,000</u>	<u>50,000</u>	<u>90,000</u>	<u>90,000</u>
Aggregate amounts	<u>136,510</u>	<u>109,363</u>	<u>102,708</u>	<u>98,417</u>

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Foundation	
	31.7.2023	31.7.2022	31.7.2023	31.7.2022
	£	£	£	£
Trade creditors	37,189	36,363	-	-
Social security and other taxes	11,342	8,853	-	-
Grant commitments	40,333	40,535	40,333	40,535
Accruals and deferred income	<u>90,202</u>	<u>31,038</u>	<u>2,700</u>	<u>2,700</u>
	<u>179,066</u>	<u>116,789</u>	<u>43,033</u>	<u>43,235</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

19. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Foundation	
	31.7.2023	31.7.2022	31.7.2023	31.7.2022
	£	£	£	£
Grant commitments:				
Falling due between 1 and 5 years	16,000	28,000	16,000	28,000
Falling due after more than 5 years	-	-	-	-
	<u>16,000</u>	<u>28,000</u>	<u>16,000</u>	<u>28,000</u>

20. PENSION COMMITMENTS

The group makes contributions to defined contribution pension schemes whose assets are held separately from those of the company in independently administered funds. The pension charge represents contributions payable in the year by the company to the schemes and amounted to £25,992 (2022 - £26,088).

At 31 July 2023 outstanding pension contributions amounted to £466 (2022 - £291) and are included in accruals.

21. MOVEMENT IN FUNDS

Group	At 1.8.2022	Net movement	Transfers	At 31.7.2023
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	760,128	(72,226)	(20,245)	667,657
Subsidiary fund	1,146,828	316,007	(36,581)	1,426,254
Property fund	621,801	-	56,826	678,627
Core Reserve fund	300,000	-	-	300,000
	<u>2,828,757</u>	<u>243,781</u>	<u>-</u>	<u>3,072,538</u>
TOTAL FUNDS	<u>2,828,757</u>	<u>243,781</u>	<u>-</u>	<u>3,072,538</u>

Foundation	At 1.8.2022	Net movement	Transfers	At 31.7.2023
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	760,128	(35,645)	(56,826)	667,657
Subsidiary fund	1,146,828	279,426	-	1,426,254
Property fund	621,801	-	56,826	678,627
Core Reserve fund	300,000	-	-	300,000
	<u>2,828,757</u>	<u>243,781</u>	<u>-</u>	<u>3,072,538</u>
TOTAL FUNDS	<u>2,828,757</u>	<u>243,781</u>	<u>-</u>	<u>3,072,538</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

21. MOVEMENT IN FUNDS – continued

Net movement in funds, included in the above are as follows:

Group

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	12,823	85,049	(72,226)
Subsidiary fund	<u>1,736,571</u>	<u>1,420,564</u>	<u>316,007</u>
TOTAL FUNDS	<u>1,749,394</u>	<u>1,505,613</u>	<u>243,781</u>

Foundation

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	49,404	85,049	(35,645)
Subsidiary fund	<u>1,736,571</u>	<u>1,457,145</u>	<u>279,426</u>
TOTAL FUNDS	<u>1,785,975</u>	<u>1,542,194</u>	<u>243,781</u>

Designated funds:

The Subsidiary Undertaking fund represents the net assets of the Foundation's trading subsidiary, Alan Hudson Limited.

The Property fund represents the freehold property occupied by the Foundation's trading subsidiary.

The Core Reserve fund represents an amount calculated by the trustees to give three years of general running costs, including core grants together with sufficient to allow for a loan to Alan Hudson Limited if called upon under the loan facility.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

22. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Group

	Tangible fixed assets £	Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	304,214	379,443	(16,000)	667,657
Subsidiary fund	694,836	-	731,418	-	1,426,254
Property fund	678,627	-	-	-	678,627
Core Reserve fund	-	-	300,000	-	300,000
	<u>1,373,463</u>	<u>304,214</u>	<u>1,410,861</u>	<u>(16,000)</u>	<u>3,072,538</u>

Foundation

	Tangible fixed assets £	Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	304,214	379,443	(16,000)	667,657
Subsidiary fund	-	1,426,254	-	-	1,426,254
Property fund	678,627	-	-	-	678,627
Core Reserve fund	-	-	300,000	-	300,000
	<u>678,627</u>	<u>1,730,468</u>	<u>679,443</u>	<u>(16,000)</u>	<u>3,072,538</u>

23. CONTINGENT ASSET

In 1994 the Foundation granted a sum of £32,500 to the Wisbech Angles Theatre Council to enable that Charity to purchase a property for its own use. In relation to that grant, a trust deed was entered into which incorporated a clause that upon any future disposal of the property the proceeds would be allocated as to the first £32,500 for the Wisbech Angles Theatre Council and the balance to The Hudson Foundation.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2023

24. CONTINGENT LIABILITIES

On 24 July 2012 the trustees agreed to make an annual grant of £2,000 payable on a half yearly basis to Wisbech Sea Cadets. The grant is subject to the Wisbech Sea Cadets providing a report on an annual basis of the numbers using the Unit, their specific activities, and achievements, as well as providing a copy of their annual accounts. The pledge continues until terminated by not less than six months' notice in writing by the trustees.

During the year, the trustees made a pledge of £75,000 to Wisbech St Mary Football Club towards the cost of a 4G pitch. The grant is conditional on the Club raising the balance of the funds required and also obtaining the relevant permissions. The grant is available for 3 years from 18 January 2023.

The trustees also made a pledge during the year of £7,500 to Walpole St Peter Parish Hall towards the cost of a replacement parish hall. The grant is conditional on the remainder of the funds being raised. The grant is available for 3 years.

25. RELATED PARTY TRANSACTIONS

During 2018, the Foundation made a grant commitment of £25,000 payable over five years to the Wisbech and Fenland Museum (Registered Charity No. 311307).

During November 2021, the Foundation made a grant commitment of £36,000 payable at £1,000 per month from January 2022 to the above Charity. Mr D W Ball was a trustee of the Wisbech and Fenland Museum until he resigned on 14 December 2021 and was subsequently reappointed on 1 November 2022.

Accounts

REGISTERED FOUNDATION NUMBER: 280332

REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2022
FOR
THE HUDSON FOUNDATION

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

THE HUDSON FOUNDATION

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2022

	Page
Reference and Administrative Details	1
Report of the Trustees	2 to 5
Report of the Independent Auditors	6 to 8
Consolidated Statement of Financial Activities	9
Consolidated Balance Sheet	10
Foundation Balance Sheet	11
Consolidated Cash Flow Statement	12
Notes to the Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	14 to 28
Detailed Consolidated Statement of Financial Activities	29

THE HUDSON FOUNDATION
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 JULY 2022

TRUSTEES	D W Ball S H Hutchinson – resigned 18 January 2022 S G Layton E C Newling M L Hutchinson – appointed 21 November 2022
PRINCIPAL ADDRESS	1-3 York Row Wisbech Cambridgeshire PE13 1EA
REGISTERED FOUNDATION NUMBER	280332
INDEPENDENT AUDITORS	Wheeler Chartered Accountants, Tax Consultants & Statutory Auditors 27-29 Old Market Wisbech Cambridgeshire PE13 1NE
SOLICITORS	Fraser Dawbarns LLP 1-3 York Row Wisbech Cambridgeshire PE13 1EA
BANKERS	Lloyds Bank PLC 3 North Brink Wisbech Cambridgeshire PE13 1JT

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

The trustees present their report with the financial statements of The Hudson Foundation for the year ended 31 July 2022.

1. OBJECTIVES AND ACTIVITIES

Objectives and aims

The Hudson Foundation was created by Alan Harry Hudson on 27th December 1979. The assets of the Foundation were increased substantially by a bequest in the will of Alan Harry Hudson who died on 4th February 1991. The objectives of the Foundation are:

1. the relief of the aged and infirmed generally and
2. the establishment and maintenance of residential and other accommodation of any kind and amenities to be enjoyed therewith for the relief of the aged and infirmed
3. without prejudice to the foregoing support of other charitable causes as the Trustees shall determine.

The preference for funding is to assist charitable organisations in the community of Wisbech and District.

Grant making

Each grant application is considered on its own merits and whilst the trustees do make contributions to revenue expenditure of charitable organisations, they prefer to assist in the funding of capital projects to the advantage of the community of Wisbech and District.

Public benefit

The trustees adhere to the guidance contained in the Foundation Commission's general guidance on public benefit when reviewing aims and objectives and in planning future activities. The Foundation continues to provide support to local organisations in accordance with its objectives.

2. ACHIEVEMENT AND PERFORMANCE

Charitable activities

During the year the Foundation made grants of £106,253 (2021 - £84,890).

A list of the organisations benefitting from grants made by the Foundation is set out in note 7 to these accounts.

3. FINANCIAL REVIEW

Principal funding sources

The principal funding source of the Foundation is the wholly owned trading subsidiary, Alan Hudson Limited, which rents the Foundation's investment property and donates any taxable profits by way of gift aid to the Foundation.

The performance of Alan Hudson Ltd over the 2021/22 year will not enable it to Gift Aid taxable profit (2021 - £240,192), due to the severe frosts in early 2021 resulting in a loss by Alan Hudson Ltd. It is expected that a Gift Aid payment will be made for 2022/23.

Investment performance

The trustees closely monitor the performance of Alan Hudson Ltd by way of attendance by the Managing Director at their regular trustee meetings. As with all businesses engaged in the agricultural sector the performance is volatile dependent upon weather, commodity prices and the yields achieved.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

3. FINANCIAL REVIEW Continued

Loan agreement

The Foundation issued a loan facility to Alan Hudson Ltd on 26th September 2017 making a maximum sum of £500,000 available in tranches of not less than £25,000 subject to conditions. At 31st July 2022 the amount drawn by Alan Hudson Ltd under that facility was £40,000 (2021 - £40,000)

Reserves policy

The trustees have considered the annual recurring grants they make and fees they pay to professional advisors over a three year core period and have concluded that, on average, they would spend £55,000 on these activities. They have therefore established a core reserve of £200,000 to cover at least three years core expenditure assuming no Gift Aid receipts from Alan Hudson Ltd.

In addition the trustees have added a further £100,000 to the reserves on account of the potential liability to Alan Hudson Ltd under the Loan Facility described above.

The Foundation has free reserves of £760,128 (2021 - £601,558) which are retained to cover grant commitments in the future as well as pledged as detailed in the Contingent Liabilities note.

Risk management

The trustees have a duty to identify and review the risks to which the Foundation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The principal risk faced by the Foundation lies in the performance of Alan Hudson Limited, and its continued ability to make Gift Aid payments. This risk is mitigated by the continued review of the trading performance of the company by the trustees at their regular meetings. Two of the trustees are also directors of Alan Hudson Ltd.

4. FUTURE PLANS

The trustees anticipate that the Foundation will continue on the same basis as at present. Nonetheless the Foundation's plans for the future are reviewed regularly at trustee meetings. The Foundation will continue to make grants to local organisations, the level of which is dependent upon applications received. The funding of these will continue to be met from the Gift Aid payments and rent received from Alan Hudson Limited.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Foundation is governed by the charitable deed dated 27 December 1979 and constitutes an unincorporated Foundation.

Organisational structure

The Foundation is operated by the four trustees who hold property and investments on behalf of the Foundation. Two of the trustees are also directors of Alan Hudson Ltd.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

5. STRUCTURE, GOVERNANCE AND MANAGEMENT Continued

The original trustees were appointed by Mr A H Hudson during his lifetime. They understood that his wishes were that Alan Hudson Limited should continue to trade after his death and that it should pass its taxable profits to the Foundation with the proviso that the trustees should bear in mind that fruit yields and market prices were beyond the control of the management of the company and the Trustees themselves.

Recruitment and appointment of new trustees

When recruiting new trustees, the present trustees consider the skill set the potential trustee will bring to the Foundation. Although this does not necessarily mean the potential trustee needs to be an expert or specialist, the present trustees believe the Foundation will always benefit from trustees who have a broad knowledge and experience of matters relevant to the Foundation. Matters of particular relevance to the Foundation are knowledge of the intentions of the late Alan Hudson, the area of benefit, appreciation of the financial realities of the horticultural industry, and an understanding of basic law relating to charities and trustees and a basic knowledge of financial accounting.

Induction and training of new trustees

Once a new trustee is appointed, they meet, before their first meeting, with a current trustee to discuss the Foundation in more detail. They are given a copy of the Trust Deed dated 27 December 1979, a copy of the Will of Mr Alan Hudson together with the two codicils thereto and copies of the last three years minutes and statutory accounts. They sign a declaration of eligibility and enter onto the register any conflict of interest they may have, if relevant.

6. STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Foundation and of the incoming resources and application of resources of the Foundation for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2022

6. STATEMENT OF TRUSTEES RESPONSIBILITIES Continued

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Foundation and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 17 February 2023 and signed on its behalf by:

D W Ball – Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE HUDSON FOUNDATION

Opinion

We have audited the financial statements of The Hudson Foundation (the 'parent charity') and its subsidiaries (the 'group') for the year ended 31 July 2022 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Foundation Balance Sheet, the Consolidated Cashflow Statement and Notes to the Consolidated Financial Statements including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 July 2022, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Report of the Trustees, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the Report of the Trustees. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the parent charity's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The primary responsibility for the prevention and detection of fraud rests with the trustees.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Foundation and determined that the most significant are:

- Those that relate to the reporting framework (United Kingdom Accounting Standards in conformity with FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland") and the Charities Act 2011.
- Relevant tax compliance regulations in the United Kingdom.
- Laws and regulations relating to health and safety, employee matters and the environment.

We understood how The Hudson Foundation is complying with those frameworks by making enquiries of trustees. We corroborated our enquiries through our review of minutes.

We assessed the susceptibility of the Foundation's financial statements to material misstatement, including how fraud might occur, by discussion with trustees and our prior knowledge of the Foundation's activities and controls. We have carried out procedures including a review of journal entries and a review of accounting estimates and judgements which were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at: <https://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for>.

This description forms part of our auditor's report.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

Date: 17 February 2023

THE HUDSON FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2022

		31.7.2022	31.7.2021
		Unrestricted	Unrestricted
		funds	funds
	Notes	£	£
INCOME AND ENDOWMENTS FROM			
Other trading activities	3	686,041	1,701,053
Investment income	4	<u>15,743</u>	<u>20,340</u>
Total		701,784	1,721,393
 EXPENDITURE ON			
Raising funds	5	894,905	1,294,494
Charitable activities	6	<u>112,629</u>	<u>90,402</u>
Total		<u>1,007,534</u>	<u>1,384,896</u>
NET (RESOURCES EXPENDED)/INCOMING RESOURCES BEFORE INVESTMENT GAIN		(305,750)	336,497
 Net (losses)/gains on investments		(10,486)	12,712
Tax due by subsidiary		<u>14,250</u>	<u>(14,250)</u>
NET (RESOURCES EXPENDED)/INCOMING RESOURCES		(301,986)	334,959
 RECONCILIATION OF FUNDS			
Total funds brought forward		<u>3,130,743</u>	<u>2,795,784</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>2,828,757</u></u>	<u><u>3,130,743</u></u>

THE HUDSON FOUNDATION

CONSOLIDATED BALANCE SHEET
AT 31 JULY 2022

		31.7.2022 Unrestricted funds	31.7.2021 Unrestricted funds
	Notes	£	£
FIXED ASSETS			
Tangible assets	14	1,372,092	1,491,108
Investments	15	<u>306,367</u>	<u>313,555</u>
		1,678,459	1,804,663
 CURRENT ASSETS			
Stocks	16	247,912	257,925
Debtors: amounts falling due within one year	17	59,363	43,031
Debtors: amounts falling due after more than one year	17	50,000	50,000
Cash at bank and in hand		<u>937,812</u>	<u>1,275,094</u>
		1,295,087	1,626,050
 CREDITORS			
Amounts falling due within one year	18	(116,789)	(266,637)
		<u>1,178,298</u>	<u>1,359,413</u>
 NET CURRENT ASSETS			
		<u>1,178,298</u>	<u>1,359,413</u>
 TOTAL ASSETS LESS CURRENT LIABILITIES		2,856,757	3,164,076
 CREDITORS			
Amounts falling due after more than one year	19	(28,000)	(33,333)
		<u>2,828,757</u>	<u>3,130,743</u>
 NET ASSETS			
		<u>2,828,757</u>	<u>3,130,743</u>
 FUNDS	21, 22		
Unrestricted funds		<u>2,828,757</u>	<u>3,130,743</u>
 TOTAL FUNDS		<u>2,828,757</u>	<u>3,130,743</u>

The financial statements were approved by the Board of Trustees on 17 February 2023 and were signed on its behalf by:

D W Ball -Trustee

S G Layton - Trustee

THE HUDSON FOUNDATION

FOUNDATION BALANCE SHEET
AT 31 JULY 2022

	Notes	31.7.2022 Unrestricted funds £	31.7.2021 Unrestricted Funds £
FIXED ASSETS			
Tangible assets	14	621,801	621,801
Investments	15	<u>1,453,195</u>	<u>1,920,939</u>
		2,074,996	2,542,740
 CURRENT ASSETS			
Debtors: amounts falling due within one year	17	8,417	9,350
Debtors: amounts falling due after more than one year	17	90,000	90,000
Cash at bank and in hand		<u>726,579</u>	<u>574,991</u>
		824,996	674,341
 CREDITORS			
Amounts falling due within one year	18	(43,235)	(53,005)
		<u>781,761</u>	<u>621,336</u>
NET CURRENT ASSETS			
TOTAL ASSETS LESS CURRENT LIABILITIES		2,856,757	3,164,076
 CREDITORS			
Amounts falling due after more than one year	19	(28,000)	(33,333)
		<u>2,828,757</u>	<u>3,130,743</u>
NET ASSETS			
FUNDS	21, 22		
Unrestricted funds		<u>2,828,757</u>	<u>3,130,743</u>
TOTAL FUNDS		<u>2,828,757</u>	<u>3,130,743</u>

The financial statements were approved by the Board of Trustees on 17 February 2023 and were signed on its behalf by:

D W Ball - Trustee

S G Layton - Trustee

THE HUDSON FOUNDATION

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2022

	Notes	31.7.2022 £	31.7.2021 £
CASH FLOWS FROM OPERATING ACTIVITIES:			
Cash generated from operations	1	(290,903)	525,358
Net cash from operating activities		(290,903)	525,358
Taxation			
Taxation paid		(14,250)	-
Cash flows from investing activities:			
Purchase of tangible fixed assets		(35,725)	(199,258)
Sale of tangible fixed assets		-	46,900
Interest received		3,596	3,051
Purchase of investment		-	(100,000)
Net cash from investing activities		(32,129)	(249,307)
 (Decrease)/Increase in cash and cash equivalents		 (337,282)	 276,051
Cash and cash equivalents at beginning of year	2	1,275,094	999,043
Cash and cash equivalents at end of year	2	937,812	1,275,094

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2022

1. RECONCILIATION OF NET INCOMING RESOURCES TO CASH GENERATED FROM OPERATIONS

	31.7.2022 £	31.7.2021 £
Net (resources expended)/incoming resources	(305,750)	336,496
Depreciation charges	154,331	161,647
Loss/(Profit) on disposal of fixed assets	410	(19,416)
Finance income	(9,775)	(6,188)
Finance expenses	<u>2,882</u>	<u>2,186</u>
	(157,902)	474,725
Decrease/(Increase) in stocks	10,013	(31,454)
(Increase)/ Decrease in trade and other debtors	(2,082)	70,938
Increase/(Decrease) in trade and other creditors	<u>(140,932)</u>	<u>11,149</u>
Cash generated from operations	<u><u>(290,903)</u></u>	<u><u>525,358</u></u>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2022	31.7.2022	1.8.2021
Cash and cash equivalents	<u><u>£937,812</u></u>	<u><u>£1,275,094</u></u>
Year ended 31 July 2021	31.7.2021	1.8.2020
Cash and cash equivalents	<u><u>£1,275,094</u></u>	<u><u>£999,043</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 JULY 2022**

1. STATEMENT OF COMPLIANCE

The Foundation is registered in England and Wales, number 280332 and is governed by a trust deed dated 27 December 1979.

The financial statements of the Foundation, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The presentation currency of the financial statements is the Pound Sterling (£).

Basis of consolidation

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Foundation and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the Foundation.

Income

All income is recognised in the Statement of Financial Activities once the Foundation has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

Income from the trading subsidiary is recognised when the risks and rewards of ownership are transferred, usually at the point of dispatch.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Foundation to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Charitable activities

Costs of charitable activities include grants made and support costs borne.

Allocation and apportionment of costs

Costs are apportioned and allocated to the appropriate expenditure heading as they are incurred.

Costs of generating funds

Costs of generating funds represents the total costs of generating the subsidiary company's income, excluding rent and gift aid.

Irrecoverable VAT

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2022**

2. ACCOUNTING POLICIES – continued

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Such costs include costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value of each asset on a systematic basis over its expected useful life as follows:

Orchard	20-40 years Straight line
Freehold property improvements	10 years Straight line
Renewable energy equipment	20% Reducing balance
Tractors, plant and machinery	20-25% Reducing balance
Office equipment	20-33% Reducing balance
Motor vehicles	25% Reducing balance

Tangible fixed assets are not depreciated until the asset is available for use.

The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable and are written down immediately to their recoverable amount.

An item of tangible fixed assets is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit and loss account when the asset is derecognised.

The residual values, useful lives and methods of depreciation of tangible fixed assets are reviewed at each financial year end and adjusted, if appropriate.

Investments

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year.

The investment in the subsidiary arises by reason of the Foundation owning the whole issued share capital of Alan Hudson Limited and the market value of the investment represents the company's balance sheet at 31 July 2022.

Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Cost includes all direct costs and an appropriate proportion of fixed and variable overheads

Debtors and creditors falling due within one year

Debtors and creditors with no stated interest rate and falling due within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short term deposits with an original maturity date of three months or less. For the purposes of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2022**

2. ACCOUNTING POLICIES – continued

Taxation

Group:

The wholly owned subsidiary company's policy is that an amount equal to the taxable profits are distributed to the parent Foundation by way of Gift Aid within nine months of the year end. As a result, no current tax charges or deferred tax charges are likely to result in a payment of taxation.

Any amounts that are not considered to be relieved by the Gift Aid payment will be recognised in the Statement of Financial Activities, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. Any taxation recognised is calculated at the amount of tax payable using tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

Foundation:

The Foundation is exempt from tax on its charitable activities.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date which are expected not to be fully relieved by Gift Aid payments.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund are set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Foundation. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Investment income, gains and losses are allocated to the appropriate fund.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Pension costs and other post-retirement benefits

The Foundation's subsidiary company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Going concern

The trustees believe that the Foundation is well placed to manage its financial risks successfully and have reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future. Consequently, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

2. ACCOUNTING POLICIES – continued

Significant judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on amounts recognised in the financial statements.

Depreciation

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed on an annual basis and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of assets and projected disposal values. Depreciation charged to the Statement of Financial Activities is disclosed in note 14.

In determining whether there are indicators of impairment of the company's tangible assets, the directors consider the economic viability and expected future financial performance of assets.

Stock

Stock is recognised at the lower of cost and net realisable value in relation to consumable stores and growing crops. Included in the stock figure are growing crops that have been calculated at amortised cost at the balance sheet date based upon the stage of crop development.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement. The Foundation only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities, including trade and other debtors, trade and other creditors, cash and bank balances at the transaction price.

Government grants

Government grants are recognised when there is reasonable assurance that the entity will comply with grant conditions and that the grant will be received.

3. OTHER TRADING ACTIVITIES

	31.7.2022	31.7.2021
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Trading subsidiary income	<u>686,041</u>	<u>1,701,053</u>

4. INVESTMENT INCOME

	31.7.2022	31.7.2021
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Income from Charles Stanley investment	6,303	3,138
Net rents receivable	5,844	14,151
Bank interest	<u>3,596</u>	<u>3,051</u>
	<u>15,743</u>	<u>20,340</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

5. RAISING FUNDS

Other trading activities

	31.7.2022	31.7.2021
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Purchases	297,919	435,328
Staff costs (note 11)	400,554	642,425
Distribution costs	19,250	56,370
Administrative expenses	22,333	18,037
Finance costs	108	104
Depreciation	154,331	142,230
Loss on disposal	410	-
	<u>894,905</u>	<u>1,294,494</u>

6. CHARITABLE ACTIVITIES COSTS

	Grant funding of activities (See note 7)	Support costs (See note 8)	Totals
	£	£	£
Charitable activities	<u>106,253</u>	<u>6,376</u>	<u>112,629</u>

7. GRANTS PAYABLE

	31.7.2022	31.7.2021
	£	£
Charitable Activities	<u>106,253</u>	<u>84,890</u>

The total grants made to institutions during the year were as follows:

	31.7.2022	31.7.2021
	£	£
Wisbech Swimming Club	10,000	10,000
Methodist Homes for the Aged	14,253	11,090
Rural Cambs Citizens Advice	6,000	5,800
Gorefield Primary Academy	-	1,500
Wisbech Sea Cadets	2,000	2,000
Wisbech Table Tennis Club	6,500	-
Magpas Air Ambulance	2,500	-
Wisbech St Mary Church of England Primary School	-	6,000
Meadowgate Academy	1,000	-
Wisbech & Fenland Museum	36,000	-
WISARD	1,000	-
Leverington Sports & Social Club	25,000	-
Gorefield Playing Field Association	-	25,000
Murrow Primary Academy	-	1,500
Young Peoples Counselling Services	-	20,000
The Royal Agricultural Benevolent Institution	<u>2,000</u>	<u>2,000</u>
	<u>106,253</u>	<u>84,890</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

8. SUPPORT COSTS

	31.7.2022	31.7.2021
	£	£
Charitable activities	<u>6,376</u>	<u>5,512</u>

Support costs, included in the above, are as follows:

Governance costs

	31.7.2022	31.7.2021
	£	£
Auditors' remuneration and accountancy fees	3,341	3,295
Bank charges and sundries	30	30
Professional fees	<u>3,005</u>	<u>2,187</u>
	<u>6,376</u>	<u>5,512</u>

9. AUDITORS' REMUNERATION

	31.7.2022	31.7.2021
	£	£
Fees payable to the Foundation's auditor for the audit of the Foundation's annual accounts	1,000	1,000
Fees payable to the Foundation's auditor for other services:		
Audit of the Foundation's subsidiaries	3,400	3,400
Taxation services	590	595
Other services	10,841	10,255
	<u>15,831</u>	<u>15,250</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2022 nor for the year ended 31 July 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 July 2022 nor for the year ended 31 July 2021.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

11. STAFF COSTS

	31.7.2022	31.7.2021
	£	£
Wages and salaries	349,231	536,743
Social security costs	24,353	42,951
Other pension costs	<u>26,970</u>	<u>62,731</u>
	<u>400,554</u>	<u>642,425</u>

The average monthly number of employees during the year was as follows:

	31.7.2022	31.7.2021
Directors	5	5
Farm management	1	1
Farm workers	<u>14</u>	<u>19</u>
	<u>20</u>	<u>25</u>

12. TAXATION

Factors affecting future tax charges

At 31 July 2022 the trading subsidiary had a potential deferred tax liability of £99,551 (2021 - £126,229) relating to accelerated capital allowances and other short term timing differences. As the expectation is that the company distributes its taxable profits by way of Gift Aid to its ultimate parent undertaking each year, then the directors consider that the timing differences will not reverse and therefore the liability has not been recognised.

In addition, following the adoption of FRED 68 the directors have not provided for the tax liability that would arise if the distribution of the taxable profit under Gift Aid was not made within nine months of the year end. The tax liability that would arise if the distribution did not take place would amount to £Nil (2021 - £45,636).

13. SURPLUS/(DEFICIT) OF PARENT CHARITY

The parent Charity's net incoming resources for the financial year was a surplus of £158,569 (2021 - £232,697 surplus).

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Orchards £
COST		
At 1 August 2021	984,757	132,854
Additions	-	19,998
Disposals	-	-
At 31 July 2022	<u>984,757</u>	<u>152,852</u>
DEPRECIATION		
At 1 August 2021	242,084	9,264
Charge for year	16,125	3,535
Eliminated on disposal	-	-
At 31 July 2022	<u>258,209</u>	<u>12,799</u>
NET BOOK VALUE		
At 31 July 2022	<u>726,548</u>	<u>140,053</u>
At 31 July 2021	<u>742,673</u>	<u>123,590</u>

	Plant and machinery £	Office equipment £	Motor vehicles £	Totals £
COST				
At 1 August 2021	2,254,214	4,045	52,685	3,428,555
Additions	15,727	-	-	35,725
Disposals	(3,494)	-	-	(3,494)
At 31 July 2022	<u>2,266,447</u>	<u>4,045</u>	<u>52,685</u>	<u>3,460,786</u>
DEPRECIATION				
At 1 August 2021	1,665,827	2,624	17,648	1,937,447
Charge for year	125,616	295	8,760	154,331
Eliminated on disposal	(3,084)	-	-	(3,084)
At 31 July 2022	<u>1,788,359</u>	<u>2,919</u>	<u>26,408</u>	<u>2,088,694</u>
NET BOOK VALUE				
At 31 July 2022	<u>478,088</u>	<u>1,126</u>	<u>26,277</u>	<u>1,372,092</u>
At 31 July 2021	<u>588,387</u>	<u>1,421</u>	<u>35,037</u>	<u>1,491,108</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

14. TANGIBLE FIXED ASSETS – continued

Included in the cost of freehold property is freehold land and buildings of £621,801 (2021 - £621,801) which is not depreciated.

Foundation	Freehold property £
COST	
At 1 August 2021	621,801
At 31 July 2022	621,801
DEPRECIATION	
At 1 August 2021 and 31 July 2022	-
NET BOOK VALUE	
At 31 July 2022	<u>621,801</u>
At 31 July 2021	<u>621,801</u>

15. INVESTMENTS

Group	Unlisted investments £
COST OR VALUATION	
At 1 August 2021	313,555
Additions	-
Income	6,303
Costs	(3,005)
Revaluations	<u>(10,486)</u>
As at 31 July 2022	<u>306,367</u>
NET BOOK VALUE	
As at 31 July 2022	<u>306,367</u>
As at 31 July 2021	<u>313,555</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

15. INVESTMENTS – continued

Foundation

	Share in group undertakings £	Unlisted investments £	Totals £
COST OR VALUATION			
At 1 August 2021	1,607,383	313,555	1,920,938
Additions	-	-	-
Income	-	6,303	6,303
Costs	-	(3,005)	(3,005)
Revaluations	<u>(460,555)</u>	<u>(10,486)</u>	<u>(471,041)</u>
At 31 July 2022	<u>1,146,828</u>	<u>306,367</u>	<u>1,453,195</u>
NET BOOK VALUE			
At 31 July 2022	<u>1,146,828</u>	<u>306,367</u>	<u>1,453,195</u>
At 31 July 2021	<u>1,607,383</u>	<u>313,555</u>	<u>1,920,938</u>

The investment in subsidiary arises by reason of the Foundation wholly owning the issued share capital of Alan Hudson Limited (company registration number 00613979) and the market value of the investment represents that company's balance sheet value at 31 July 2022.

Income from subsidiary's trading

The results of the subsidiary for the year are summarised below:

	31.7.2022 £	31.7.2021 £
Turnover	633,605	1,650,652
Cost of sales	<u>(674,957)</u>	<u>(940,258)</u>
Gross (loss)/profit	(41,352)	710,394
Total expenditure	(254,783)	(388,987)
Other income	<u>61,522</u>	<u>67,515</u>
	<u>(234,613)</u>	<u>388,922</u>

Subsidiary's balance sheet

	31.7.2022 £	31.7.2021 £
Fixed assets	750,290	869,306
Current assets	517,192	1,000,060
Total liabilities	<u>(120,654)</u>	<u>(261,983)</u>
Capital and reserves	<u>1,146,828</u>	<u>1,607,383</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

16. STOCKS

	Group		Foundation	
	31.7.2022	31.7.2021	31.7.2022	31.7.2021
	£	£	£	£
Valuation	208,160	213,130	-	-
Raw materials	<u>39,752</u>	<u>44,795</u>	<u>-</u>	<u>-</u>
	<u>247,912</u>	<u>257,925</u>	<u>-</u>	<u>-</u>

Stock recognised in cost of sales during the year as an expense was £192,724

17. DEBTORS

	Group		Foundation	
	31.7.2022	31.7.2021	31.7.2022	31.7.2021
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	4,256	2,051	-	-
Other debtors	15,806	13,317	-	-
Loans	1,000	1,000	1,000	1,000
Value Added Tax	5,510	7,690	-	-
Prepayments and accrued income	18,541	18,973	7,417	8,350
Corporation tax repayable	<u>14,250</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>59,363</u>	<u>43,031</u>	<u>8,417</u>	<u>9,350</u>
Amounts falling due after more than one year:				
Loans	<u>50,000</u>	<u>50,000</u>	<u>90,000</u>	<u>90,000</u>
Aggregate amounts	<u>109,363</u>	<u>93,031</u>	<u>98,417</u>	<u>99,350</u>

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Foundation	
	31.7.2022	31.7.2021	31.7.2022	31.7.2021
	£	£	£	£
Trade creditors	36,363	57,107	-	-
Social security and other taxes	8,853	18,525	-	-
Other creditors	-	3,874	-	-
Grant commitments	40,535	50,880	40,535	50,880
Accruals and deferred income	31,038	122,001	2,700	2,125
Corporation tax	<u>-</u>	<u>14,250</u>	<u>-</u>	<u>-</u>
	<u>116,789</u>	<u>266,637</u>	<u>43,235</u>	<u>53,005</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

19. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Foundation	
	31.7.2022	31.7.2021	31.7.2022	31.7.2021
	£	£	£	£
Grant commitments:				
Falling due between 1 and 5 years	28,000	33,333	28,000	33,333
Falling due after more than 5 years	-	-	-	-
	<u>28,000</u>	<u>33,333</u>	<u>28,000</u>	<u>33,333</u>

20. PENSION COMMITMENTS

The group makes contributions to defined contribution pension schemes whose assets are held separately from those of the company in independently administered funds. The pension charge represents contributions payable in the year by the company to the schemes and amounted to £26,088 (2021 - £61,849).

At 31 July 2022 outstanding pension contributions amounted to £291 (2021 - £352) and are included in other creditors.

21. MOVEMENT IN FUNDS

Group	At 1.8.2021	Net movement	Transfers	At 31.7.2022
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	601,558	(116,511)	275,081	760,128
Subsidiary fund	1,607,384	(185,475)	(275,081)	1,146,828
Property fund	621,801	-	-	621,801
Core Reserve fund	300,000	-	-	300,000
	<u>3,130,743</u>	<u>(301,986)</u>	<u>-</u>	<u>2,828,757</u>
TOTAL FUNDS				

Foundation	At 1.8.2021	Net movement	Transfers	At 31.7.2022
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	601,559	158,569	-	760,128
Subsidiary fund	1,607,383	(460,555)	-	1,146,828
Property fund	621,801	-	-	621,801
Core Reserve fund	300,000	-	-	300,000
	<u>3,130,743</u>	<u>(301,986)</u>	<u>-</u>	<u>2,828,757</u>
TOTAL FUNDS				

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

21. MOVEMENT IN FUNDS – continued

Net movement in funds, included in the above are as follows:

Group

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	6,657	123,168	(116,511)
Subsidiary fund	<u>695,127</u>	<u>880,602</u>	<u>(185,475)</u>
TOTAL FUNDS	<u>701,784</u>	<u>1,003,770</u>	<u>(301,986)</u>

Foundation

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	281,737	123,168	158,569
Subsidiary fund	<u>695,127</u>	<u>1,155,682</u>	<u>(460,555)</u>
TOTAL FUNDS	<u>976,864</u>	<u>1,278,850</u>	<u>(301,986)</u>

Designated funds:

The Subsidiary Undertaking fund represents the net assets of the Foundation's trading subsidiary, Alan Hudson Limited.

The Property fund represents the freehold property occupied by the Foundation's trading subsidiary.

The Core Reserve fund represents an amount calculated by the trustees to give three years of general running costs, including core grants together with sufficient to allow for a loan to Alan Hudson Limited if called upon under the loan facility.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

22. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Group

	Tangible fixed assets £	Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	306,367	481,761	(28,000)	760,128
Subsidiary fund	750,291	-	396,537	-	1,146,828
Property fund	621,801	-	-	-	621,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>1,372,092</u>	<u>306,367</u>	<u>1,178,298</u>	<u>(28,000)</u>	<u>2,828,757</u>

Foundation

	Tangible fixed assets £	Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
Unrestricted funds					
General fund	-	306,367	481,761	(28,000)	760,128
Subsidiary fund	-	1,146,828	-	-	1,146,828
Property fund	621,801	-	-	-	621,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>621,801</u>	<u>1,453,195</u>	<u>781,761</u>	<u>(28,000)</u>	<u>2,828,757</u>

23. CONTINGENT ASSET

In 1994 the Foundation granted a sum of £32,500 to the Wisbech Angles Theatre Council to enable that Charity to purchase a property for its own use. In relation to that grant, a trust deed was entered into which incorporated a clause that upon any future disposal of the property the proceeds would be allocated as to the first £32,500 for the Wisbech Angles Theatre Council and the balance to The Hudson Foundation.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2022

24. CONTINGENT LIABILITIES

On 24 July 2012 the trustees agreed to make an annual grant of £2,000 payable on a half yearly basis to Wisbech Sea Cadets. The grant is subject to the Wisbech Sea Cadets providing a report on an annual basis of the numbers using the Unit, their specific activities, and achievements, as well as providing a copy of their annual accounts. The pledge continues until terminated by not less than six months' notice in writing by the trustees.

25. RELATED PARTY TRANSACTIONS

During 2018, the Foundation made a grant commitment of £25,000 payable over five years to the Wisbech and Fenland Museum (Registered Charity No. 311307).

During November 2021, the Foundation made a grant commitment of £36,000 payable at £1,000 per month from January 2022 to the above Charity. Mr D W Ball was a trustee until he resigned on 14 December 2021 and was reappointed on 1 November 2022.

THE HUDSON FOUNDATION

DETAILED CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2022

	31.7.2022 £	31.7.2021 £
INCOME AND ENDOWMENTS		
Other trading activities		
Trading subsidiary income	686,041	1,701,053
Investment income		
Rents received	5,844	14,151
Deposit account interest	354	88
Interest receivable – trading subsidiary	3,242	2,963
Income from Charles Stanley	6,303	3,137
	15,743	20,339
Unrealised gains on investments	-	12,713
Total incoming resources	701,784	1,734,105
EXPENDITURE		
Other trading activities		
Purchases	297,919	435,328
Wages	349,231	536,743
Social security	24,353	42,951
Pensions	26,970	62,731
Distribution costs	19,250	56,370
Administrative expenses	22,333	18,037
Finance costs	108	104
Depreciation of tangible fixed assets	154,331	142,230
Loss on disposal of tangible fixed assets	410	-
	894,905	1,294,494
Charitable activities		
Grants to institutions	106,253	84,890
Support costs		
Governance costs		
Auditors' remuneration and accountancy fees	3,341	3,295
Professional fees	3,005	2,187
Bank charges	30	30
	6,376	5,512
Unrealised losses on investments	10,486	-
Total resources expended	1,018,020	1,384,896
Net (expenditure)/income	<u>(316,236)</u>	<u>349,209</u>

THE HUDSON FOUNDATION

England & Wales - Charity number 280332

Accounts

REGISTERED FOUNDATION NUMBER: 280332

REPORT OF THE TRUSTEES AND
CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2021
FOR
THE HUDSON FOUNDATION

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

THE HUDSON FOUNDATION

CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 JULY 2021

	Page
Reference and Administrative Details	1
Report of the Trustees	2 to 5
Report of the Independent Auditors	6 to 8
Consolidated Statement of Financial Activities	9
Consolidated Balance Sheet	10
Foundation Balance Sheet	11
Consolidated Cash Flow Statement	12
Notes to the Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	14 to 28
Detailed Consolidated Statement of Financial Activities	29

THE HUDSON FOUNDATION
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 JULY 2021

TRUSTEES	D W Ball S H Hutchinson – resigned 18 January 2022 S G Layton E C Newling
PRINCIPAL ADDRESS	1-3 York Row Wisbech Cambridgeshire PE13 1EA
REGISTERED FOUNDATION NUMBER	280332
INDEPENDENT AUDITORS	Wheeler Chartered Accountants, Tax Consultants & Statutory Auditors 27-29 Old Market Wisbech Cambridgeshire PE13 1NE
SOLICITORS	Fraser Dawbarns LLP 1-3 York Row Wisbech Cambridgeshire PE13 1EA
BANKERS	Lloyds Bank PLC 3 North Brink Wisbech Cambridgeshire PE13 1JT

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

The trustees present their report with the financial statements of The Hudson Foundation for the year ended 31 July 2021.

1. OBJECTIVES AND ACTIVITIES

Objectives and aims

The Hudson Foundation was created by Alan Harry Hudson on 27th December 1979. The assets of the Foundation were increased substantially by a bequest in the will of Alan Harry Hudson who died on 4th February 1991. The objectives of the Foundation are:

1. the relief of the aged and infirmed generally and
2. the establishment and maintenance of residential and other accommodation of any kind and amenities to be enjoyed therewith for the relief of the aged and infirmed
3. without prejudice to the foregoing support of other charitable causes as the Trustees shall determine.

The preference for funding is to assist charitable organisations in the community of Wisbech and District.

Grant making

Each grant application is considered on its own merits and whilst the trustees do make contributions to revenue expenditure of charitable organisations, they prefer to assist in the funding of capital projects to the advantage of the community of Wisbech and District.

Public benefit

The trustees adhere to the guidance contained in the Foundation Commission's general guidance on public benefit when reviewing aims and objectives and in planning future activities. The Foundation continues to provide support to local organisations in accordance with its objectives.

2. ACHIEVEMENT AND PERFORMANCE

Charitable activities

During the year the Foundation made grants of £84,890 (2020 - £118,473).

A list of the organisations benefitting from grants made by the Foundation is set out in note 7 to these accounts.

3. FINANCIAL REVIEW

Principal funding sources

The principal funding source of the Foundation is the wholly owned trading subsidiary, Alan Hudson Limited, which rents the Foundation's investment property and donates any taxable profits by way of gift aid to the Foundation.

The performance of Alan Hudson Ltd over the 2020/21 year will enable it to Gift Aid taxable profit of £240,192 (2020 - £272,410). However the severe frosts in early 2021 will result in a loss by Alan Hudson Ltd in 2021/22 and consequently the Foundation will not receive any Gift Aid payment for that year.

Investment performance

The trustees closely monitor the performance of Alan Hudson Ltd by way of attendance by the Managing Director at their regular trustee meetings. As with all businesses engaged in the agricultural sector the performance is volatile dependent upon weather, commodity prices and the yields achieved.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

3. FINANCIAL REVIEW Continued

Loan Agreement

The Foundation issued a loan facility to Alan Hudson Ltd on 26th September 2017 making a maximum sum of £500,000 available in tranches of not less than £25,000 subject to conditions. At 31st July 2021 the amount drawn by Alan Hudson Ltd under that facility was £40,000 (2020 - £40,000)

Reserves policy

The trustees have considered the annual recurring grants they make and fees they pay to professional advisors over a three year core period and have concluded that, on average, they would spend £55,000 on these activities. They have therefore established a core reserve of £200,000 to cover at least three years core expenditure assuming no Gift Aid receipts from Alan Hudson Ltd.

In addition the trustees have added a further £100,000 to the reserves on account of the potential liability to Alan Hudson Ltd under the Loan Facility described above.

The Foundation has free reserves of £601,559 (2020 - £468,862) which are retained to cover grant commitments in the future as well as pledged as detailed in the Contingent Liabilities note.

Risk management

The trustees have a duty to identify and review the risks to which the Foundation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The principal risk faced by the Foundation lies in the performance of Alan Hudson Limited, and its continued ability to make Gift Aid payments. This risk is mitigated by the continued review of the trading performance of the company by the trustees at their regular meetings. Two of the trustees are also directors of Alan Hudson Ltd.

4. FUTURE PLANS

The trustees anticipate that the Foundation will continue on the same basis as at present. Nonetheless the Foundation's plans for the future are reviewed regularly at trustee meetings. The Foundation will continue to make grants to local organisations, the level of which is dependent upon applications received. The funding of these will continue to be met from the Gift Aid payments and rent received from Alan Hudson Limited.

5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Foundation is governed by the charitable deed dated 27 December 1979 and constitutes an unincorporated Foundation.

Organisational structure

The Foundation is operated by the four trustees who hold property and investments on behalf of the Foundation. Two of the trustees are also directors of Alan Hudson Ltd.

The original trustees were appointed by Mr A H Hudson during his lifetime. They understood that his wishes were that Alan Hudson Limited should continue to trade after his death and that it should pass its taxable profits to the Foundation with the proviso that the trustees should bear in mind that fruit yields and market prices were beyond the control of the management of the company and the Trustees themselves.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

5. STRUCTURE, GOVERNANCE AND MANAGEMENT Continued

Recruitment and appointment of new trustees

When recruiting new trustees, the present trustees consider the skill set the potential trustee will bring to the Foundation. Although this does not necessarily mean the potential trustee needs to be an expert or specialist, the present trustees believe the Foundation will always benefit from trustees who have a broad knowledge and experience of matters relevant to the Foundation. Matters of particular relevance to the Foundation are knowledge of the intentions of the late Alan Hudson, the area of benefit, appreciation of the financial realities of the horticultural industry, and an understanding of basic law relating to charities and trustees and a basic knowledge of financial accounting.

Induction and training of new trustees

Once a new trustee is appointed, they meet, before their first meeting, with a current trustee to discuss the Foundation in more detail. They are given a copy of the Trust Deed dated 27 December 1979, a copy of the Will of Mr Alan Hudson together with the two codicils thereto and copies of the last three years minutes and statutory accounts. They sign a declaration of eligibility and enter onto the register any conflict of interest they may have, if relevant.

6. STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Foundation and of the incoming resources and application of resources, including the income and expenditure, of the Foundation for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Foundation will continue in business.

THE HUDSON FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JULY 2021

6. STATEMENT OF TRUSTEES RESPONSIBILITIES Continued

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Foundation and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 12 April 2022 and signed on its behalf by:

D W Ball – Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE HUDSON FOUNDATION

Opinion

We have audited the financial statements of The Hudson Foundation (the 'parent charity') and its subsidiaries (the 'group') for the year ended 31 July 2021 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Foundation Balance Sheet, the Consolidated Cashflow Statement and Notes to the Consolidated Financial Statements including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 July 2021, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report². Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the parent charity's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE HUDSON FOUNDATION Continued

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The primary responsibility for the prevention and detection of fraud rests with the trustees.

We obtained an understanding of the legal and regulatory frameworks that are applicable to the Foundation and determined that the most significant are:

- Those that relate to the reporting framework (United Kingdom Accounting Standards in conformity with FRS102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland") and the Charities Act 2011.
- Relevant tax compliance regulations in the United Kingdom.
- Laws and regulations relating to health and safety, employee matters and the environment.

We understood how The Hudson Foundation is complying with those frameworks by making enquiries of trustees. We corroborated our enquiries through our review of minutes.

We assessed the susceptibility of the Foundation's financial statements to material misstatement, including how fraud might occur, by discussion with trustees and our prior knowledge of the Foundation's activities and controls. We have carried out procedures including a review of journal entries and a review of accounting estimates and judgements which were designed to provide reasonable assurance that the financial statements were free from fraud or error.

Based on this understanding we designed audit procedures to identify non-compliance with such laws and regulations. Our procedures involved trustees enquiries and review of minutes.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the FRC's website at: <https://www.frc.org.uk/auditors/audit-assurance/auditor-s-responsibilities-for-the-audit-of-the-fi/description-of-the-auditor%E2%80%99s-responsibilities-for>. This description forms part of our auditor's report.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE HUDSON FOUNDATION Continued

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wheelers
Chartered Accountants, Tax Consultants
& Statutory Auditors
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
27-29 Old Market
Wisbech
Cambridgeshire
PE13 1NE

Date: 13 April 2022

THE HUDSON FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2021

		31.7.2021 Unrestricted funds	31.7.2020 Unrestricted funds
	Notes	£	£
INCOME AND ENDOWMENTS FROM			
Other trading activities	3	1,701,053	1,136,754
Investment income	4	<u>20,340</u>	<u>16,828</u>
Total		1,721,393	1,153,582
 EXPENDITURE ON			
Raising funds	5	1,294,494	998,268
Charitable activities	6	<u>90,402</u>	<u>121,671</u>
Total		<u>1,384,896</u>	<u>1,119,939</u>
 NET INCOMING RESOURCES BEFORE INVESTMENT GAIN		336,497	33,643
 Net gains on investments		12,712	-
Profit on disposal of fixed assets		-	94,286
Tax due by subsidiary		<u>(14,250)</u>	<u>-</u>
 NET INCOMING RESOURCES		334,959	127,929
 RECONCILIATION OF FUNDS			
Total funds brought forward		<u>2,795,784</u>	<u>2,667,855</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>3,130,743</u></u>	<u><u>2,795,784</u></u>

THE HUDSON FOUNDATION

CONSOLIDATED BALANCE SHEET
AT 31 JULY 2021

		31.7.2021 Unrestricted funds	31.7.2020 Unrestricted funds
	Notes	£	£
FIXED ASSETS			
Tangible assets	14	1,491,108	1,480,981
Investments	15	<u>313,555</u>	<u>199,892</u>
		1,804,663	1,680,873
 CURRENT ASSETS			
Stocks	16	257,925	226,471
Debtors: amounts falling due within one year	17	43,031	73,970
Debtors: amounts falling due after more than one year	17	50,000	50,000
Cash at bank and in hand		<u>1,275,094</u>	<u>999,043</u>
		1,626,050	1,349,484
 CREDITORS			
Amounts falling due within one year	18	(266,637)	(171,240)
		<u>1,359,413</u>	<u>1,178,244</u>
 NET CURRENT ASSETS			
		<u>1,359,413</u>	<u>1,178,244</u>
 TOTAL ASSETS LESS CURRENT LIABILITIES			
		3,164,076	2,859,117
 CREDITORS			
Amounts falling due after more than one year	19	(33,333)	(63,333)
		<u>3,130,743</u>	<u>2,795,784</u>
 NET ASSETS			
		<u>3,130,743</u>	<u>2,795,784</u>
 FUNDS	21, 22		
Unrestricted funds		<u>3,130,743</u>	<u>2,795,784</u>
 TOTAL FUNDS			
		<u>3,130,743</u>	<u>2,795,784</u>

The financial statements were approved by the Board of Trustees on 12 April 2022 and were signed on its behalf by:

D W Ball -Trustee

S G Layton - Trustee

THE HUDSON FOUNDATION

FOUNDATION BALANCE SHEET
AT 31 JULY 2021

	Notes	31.7.2021 Unrestricted funds £	31.7.2020 Unrestricted Funds £
FIXED ASSETS			
Tangible assets	14	621,801	621,801
Investments	15	<u>1,920,939</u>	<u>1,705,013</u>
		2,542,740	2,326,814
 CURRENT ASSETS			
Debtors: amounts falling due within one year	17	9,350	8,100
Debtors: amounts falling due after more than one year	17	90,000	90,000
Cash at bank and in hand		<u>574,991</u>	<u>465,703</u>
		674,341	563,803
 CREDITORS			
Amounts falling due within one year	18	(53,005)	(31,500)
		<u>621,336</u>	<u>532,303</u>
NET CURRENT ASSETS			
		<u>621,336</u>	<u>532,303</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			
		3,164,076	2,859,117
 CREDITORS			
Amounts falling due after more than one year	19	(33,333)	(63,333)
		<u>3,130,743</u>	<u>2,795,784</u>
NET ASSETS			
		<u>3,130,743</u>	<u>2,795,784</u>
 FUNDS	21, 22		
Unrestricted funds		<u>3,130,743</u>	<u>2,795,784</u>
TOTAL FUNDS		<u>3,130,743</u>	<u>2,795,784</u>

The financial statements were approved by the Board of Trustees on 12 April 2022 and were signed on its behalf by:

D W Ball - Trustee

S G Layton - Trustee

THE HUDSON FOUNDATION

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2021

	Notes	31.7.2021 £	31.7.2020 £
CASH FLOWS FROM OPERATING ACTIVITIES:			
Cash generated from operations	1	525,358	162,091
Net cash from operating activities		525,358	162,091
Cash flows from investing activities:			
Purchase of tangible fixed assets		(199,258)	(69,896)
Sale of tangible fixed assets		46,900	94,619
Interest received		3,051	7,621
Purchase of investment		<u>(100,000)</u>	<u>(199,892)</u>
Net cash from investing activities		<u>(249,307)</u>	<u>(167,548)</u>
 Increase/(Decrease) in cash and cash equivalents		 276,051	 (5,457)
 Cash and cash equivalents at beginning of year	2	 <u>999,043</u>	 <u>1,004,500</u>
Cash and cash equivalents at end of year	2	<u>1,275,094</u>	<u>999,043</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 JULY 2021

1. RECONCILIATION OF NET INCOMING RESOURCES TO CASH GENERATED FROM OPERATIONS

	31.7.2021 £	31.7.2020 £
Net incoming resources	336,496	127,929
Depreciation charges	161,647	184,330
Profit on disposal of fixed assets	(19,416)	(94,286)
Finance income	(6,188)	(7,621)
Finance expenses	<u>2,186</u>	<u>-</u>
	474,725	210,352
(Increase)/Decrease in stocks	(31,454)	7,985
Decrease/(Increase) in trade and other debtors	70,938	(18,971)
Increase/(Decrease) in trade and other creditors	<u>11,149</u>	<u>(37,275)</u>
Cash generated from operations	<u><u>525,358</u></u>	<u><u>162,091</u></u>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 July 2021	31.7.2021	1.8.2020
Cash and cash equivalents	<u><u>£1,275,094</u></u>	<u><u>£999,043</u></u>
Year ended 31 July 2020	31.7.2020	1.8.2019
Cash and cash equivalents	<u><u>£999,043</u></u>	<u><u>£1,004,500</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 JULY 2021**

1. STATEMENT OF COMPLIANCE

The Foundation is registered in England and Wales, number 280332 and is governed by a trust deed dated 27 December 1979.

The financial statements of the Foundation, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (issued October 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The presentation currency of the financial statements is the Pound Sterling (£).

Basis of consolidation

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Foundation and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

No separate SOFA has been presented for the Foundation.

Income

All income is recognised in the Statement of Financial Activities once the Foundation has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

Income from the trading subsidiary is recognised when the risks and rewards of ownership are transferred, usually at the point of dispatch.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the Foundation to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Charitable activities

Costs of charitable activities include grants made and support costs borne.

Allocation and apportionment of costs

Costs are apportioned and allocated to the appropriate expenditure heading as they are incurred.

Costs of generating funds

Costs of generating funds represents the total costs of generating the subsidiary company's income, excluding rent and gift aid.

Irrecoverable VAT

Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2021**

2. ACCOUNTING POLICIES – continued

Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Such costs include costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value of each asset on a systematic basis over its expected useful life as follows:

Orchard	20-40 years Straight line
Freehold property improvements	10 years Straight line
Renewable energy equipment	20% Reducing balance
Tractors, plant and machinery	20-25% Reducing balance
Office equipment	20-33% Reducing balance
Motor vehicles	25% Reducing balance

Tangible fixed assets are not depreciated until the asset is available for use.

The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable and are written down immediately to their recoverable amount.

An item of tangible fixed assets is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit and loss account when the asset is derecognised.

The residual values, useful lives and methods of depreciation of tangible fixed assets are reviewed at each financial year end and adjusted, if appropriate.

Investments

Investments are stated at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations and disposals throughout the year.

The investment in the subsidiary arises by reason of the Foundation owning the whole issued share capital of Alan Hudson Limited and the market value of the investment represents the company's balance sheet at 31 July 2021.

Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Cost includes all direct costs and an appropriate proportion of fixed and variable overheads

Debtors and creditors falling due within one year

Debtors and creditors with no stated interest rate and falling due within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short term deposits with an original maturity date of three months or less. For the purposes of the cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED **FOR THE YEAR ENDED 31 JULY 2021**

2. ACCOUNTING POLICIES – continued

Taxation

Group:

The wholly owned subsidiary company's policy is that an amount equal to the taxable profits are distributed to the parent Foundation by way of Gift Aid within nine months of the year end. As a result, no current tax charges or deferred tax charges are likely to result in a payment of taxation.

Any amounts that are not considered to be relieved by the Gift Aid payment will be recognised in the Statement of Financial Activities, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. Any taxation recognised is calculated at the amount of tax payable using tax rates and laws that have been enacted or substantially enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date which are expected not to be fully relieved by Gift Aid payments.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Foundation:

The Foundation is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund are set out in the notes to the financial statements.

Restricted funds can only be used for particular restricted purposes within the objects of the Foundation. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Investment income, gains and losses are allocated to the appropriate fund.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Pension costs and other post-retirement benefits

The Foundation's subsidiary company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Going concern

The trustees believe that the Foundation is well placed to manage its financial risks successfully and have reasonable expectation that it has adequate resources to continue in operational existence for the foreseeable future. Consequently, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

2. ACCOUNTING POLICIES – continued

Significant judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements have had the most significant effect on amounts recognised in the financial statements.

Depreciation

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed on an annual basis and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of asset and projected disposal values. Depreciation charged to the Statement of Financial Activities is disclosed in note 14.

In determining whether there are indicators of impairment of the company's tangible assets, the directors consider the economic viability and expected future financial performance of assets.

Stock

Stock is recognised at the lower of cost and net realisable value in relation to consumable stores and growing crops. Included in the stock figure are growing crops that have been calculated at amortised cost at the balance sheet date based upon the stage of crop development.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement. The Foundation only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities, including trade and other debtors, trade and other creditors, cash and bank balances at the transaction price.

Government grants

Government grants are recognised when there is reasonable assurance that the entity will comply with grant conditions and that the grant will be received.

3. OTHER TRADING ACTIVITIES

	31.7.2021	31.7.2020
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Trading subsidiary income	<u>1,701,053</u>	<u>1,136,754</u>

4. INVESTMENT INCOME

	31.7.2021	31.7.2020
	Unrestricted	Unrestricted
	funds	Funds
	£	£
Income from Charles Stanley investment	3,138	-
Net rents receivable	14,151	9,207
Bank interest	<u>3,051</u>	<u>7,621</u>
	<u>20,340</u>	<u>16,828</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

5. RAISING FUNDS

Other trading activities

	31.7.2021 Unrestricted funds £	31.7.2020 Unrestricted Funds £
Purchases	435,328	333,424
Staff costs (note 11)	642,425	420,670
Distribution costs	56,370	40,486
Administrative expenses	18,037	19,185
Finance costs	104	173
Depreciation	<u>142,230</u>	<u>184,330</u>
	<u><u>1,294,494</u></u>	<u><u>998,268</u></u>

6. CHARITABLE ACTIVITIES COSTS

	Grant funding of activities (See note 7) £	Support costs (See note 8) £	Totals £
Charitable activities	<u>84,890</u>	<u>5,512</u>	<u>90,402</u>

7. GRANTS PAYABLE

	31.7.2021 £	31.7.2020 £
Charitable Activities	<u>84,890</u>	<u>118,473</u>

The total grants made to institutions during the year were as follows:

	31.7.2021 £	31.7.2020 £
Wisbech Swimming Club	10,000	2,500
Methodist Homes for the Aged	11,090	8,173
Rural Cambs Citizens Advice	5,800	5,800
Gorefield Primary Academy	1,500	-
Wisbech Sea Cadets	2,000	2,000
Guide Dogs for the Blind	-	2,000
The Alan Hudson Day Treatment Centre	-	10,000
The Norfolk Hospice	-	3,000
Magpas Air Ambulance	-	5,000
Alzheimer's Research	-	3,000
Wisbech St Mary Church of England Primary School	6,000	1,000
Angles Theatre	-	70,000
PCC of Wisbech	-	2,000
Ormiston Families	-	3,000
Wisbech Regeneration Group	-	1,000
Gorefield Playing Field Association	25,000	-
Murrow Primary Academy	1,500	-
Young Peoples Counselling Services	20,000	-
The Royal Agricultural Benevolent Institution	<u>2,000</u>	<u>-</u>
	<u><u>84,890</u></u>	<u><u>118,473</u></u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

8. SUPPORT COSTS

	31.7.2021 £	31.7.2020 £
Charitable activities	<u>5,512</u>	<u>3,198</u>

Support costs, included in the above, are as follows:

Governance costs

	31.7.2021 £	31.7.2020 £
Auditors' remuneration and accountancy fees	5,482	2,460
Bank charges and sundries	30	30
Administration fees	<u>-</u>	<u>708</u>
	<u>5,512</u>	<u>3,198</u>

9. AUDITORS' REMUNERATION

	31.7.2021 £	31.7.2020 £
Fees payable to the Foundation's auditor for the audit of the Foundation's annual accounts	<u>1,000</u>	<u>1,000</u>
Fees payable to the Foundation's auditor for other services:		
Audit of the Foundation's subsidiaries	3,400	3,400
Taxation services	595	625
Other services	11,255	9,230
	<u>14,250</u>	<u>13,255</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 July 2021 nor for the year ended 31 July 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 July 2021 nor for the year ended 31 July 2020.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

11. STAFF COSTS

	31.7.2021	31.7.2020
	£	£
Wages and salaries	536,743	361,601
Social security costs	42,951	34,476
Other pension costs	<u>62,731</u>	<u>24,593</u>
	<u>642,425</u>	<u>420,670</u>

The average monthly number of employees during the year was as follows:

	31.7.2021	31.7.2020
Directors	5	4
Farm management	1	1
Farm workers	<u>19</u>	<u>16</u>
	<u>25</u>	<u>21</u>

One employee received emoluments in excess of £80,000 but less than £90,000 (excluding employer pension costs).

12. TAXATION

Factors affecting future tax charges

At 31 July 2021 the trading subsidiary had a potential deferred tax liability of £126,229 (2020 - £111,705) relating to accelerated capital allowances and other short term timing differences. As the expectation is that the company distributes its taxable profits by way of Gift Aid to its ultimate parent undertaking each year, then the directors consider that the timing differences will not reverse and therefore the liability has not been recognised.

In addition, following the adoption of FRED 68 the directors have not provided for the tax liability that would arise if the distribution of the taxable profit under Gift Aid was not made within nine months of the year end. The tax liability that would arise if the distribution did not take place would amount to £45,636 (2020 - £51,758).

13. SURPLUS/(DEFICIT) OF PARENT CHARITY

The parent Charity's net incoming resources for the financial year was a surplus of £232,697 (2020 - £214,766 deficit).

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

14. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Orchards £
COST		
At 1 August 2020	984,757	120,985
Additions	-	11,869
Disposals	-	-
At 31 July 2021	<u>984,757</u>	<u>132,854</u>
DEPRECIATION		
At 1 August 2020	219,847	6,842
Charge for year	22,237	2,422
Eliminated on disposal	-	-
At 31 July 2021	<u>242,084</u>	<u>9,264</u>
NET BOOK VALUE		
At 31 July 2021	<u>742,673</u>	<u>123,590</u>
At 31 July 2020	<u>764,910</u>	<u>114,143</u>

	Plant and machinery £	Office equipment £	Motor vehicles £	Totals £
COST				
At 1 August 2020	2,159,182	5,432	40,614	3,310,970
Additions	152,547	407	34,435	199,258
Disposals	<u>(57,515)</u>	<u>(1,794)</u>	<u>(22,364)</u>	<u>(81,673)</u>
At 31 July 2021	<u>2,254,214</u>	<u>4,045</u>	<u>52,685</u>	<u>3,428,555</u>
DEPRECIATION				
At 1 August 2020	1,576,728	4,023	22,549	1,829,989
Charge for year	127,826	352	8,810	161,647
Eliminated on disposal	<u>(38,727)</u>	<u>(1,751)</u>	<u>(13,711)</u>	<u>(54,189)</u>
At 31 July 2021	<u>1,665,827</u>	<u>2,624</u>	<u>17,648</u>	<u>1,937,447</u>
NET BOOK VALUE				
At 31 July 2021	<u>588,387</u>	<u>1,421</u>	<u>35,037</u>	<u>1,491,108</u>
At 31 July 2020	<u>582,454</u>	<u>1,409</u>	<u>18,065</u>	<u>1,480,981</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

14. TANGIBLE FIXED ASSETS – continued

Included in the cost of freehold property is freehold land and buildings of £621,801 (2020 - £621,801) which is not depreciated.

Foundation	Freehold property £
COST	
At 1 August 2020	621,801
At 31 July 2021	621,801
DEPRECIATION	
At 1 August 2020 and 31 July 2021	-
NET BOOK VALUE	
At 31 July 2021	<u>621,801</u>
At 31 July 2020	<u>621,801</u>

On 25 November 2013 Mr J R Maxey MA FRICS FAAV of Maxey Grounds & Co, Chartered Surveyors, Wisbech expressed an opinion that the value of the group's freehold property, with vacant possession, amounted to £2,000,000 and that the value of the Foundation's freehold property, subject to the existing tenancies, was £950,000. The trustees have reviewed this valuation at 31 July 2021 and are of the opinion that the groups freehold property, with vacant possession, amounted to £2,400,000 and that the value of the Foundation's freehold property, subject to the existing tenancies, was £1,300,000.

15. INVESTMENTS

Group

	Unlisted investments £
COST OR VALUATION	
At 1 August 2020	199,892
Additions	100,000
Income	3,137
Costs	(2,187)
Revaluations	<u>12,713</u>
As at 31 July 2021	<u>313,555</u>
NET BOOK VALUE	
As at 31 July 2021	<u>313,555</u>
As at 31 July 2020	<u>199,892</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

15. INVESTMENTS – continued

Foundation

	Share in group undertakings £	Unlisted investments £	Totals £
COST OR VALUATION			
At 1 August 2020	1,505,121	199,892	1,705,013
Additions	-	100,000	100,000
Income	-	3,137	3,137
Costs	-	(2,187)	(2,187)
Revaluations	<u>102,262</u>	<u>12,713</u>	<u>114,975</u>
At 31 July 2021	<u>1,607,383</u>	<u>313,555</u>	<u>1,920,938</u>
NET BOOK VALUE			
At 31 July 2021	<u>1,607,383</u>	<u>313,555</u>	<u>1,920,938</u>
At 31 July 2020	<u>1,505,121</u>	<u>199,892</u>	<u>1,705,013</u>

The investment in subsidiary arises by reason of the Foundation wholly owning the issued share capital of Alan Hudson Limited (company registration number 00613979) and the market value of the investment represents that company's balance sheet value at 31 July 2021.

Income from subsidiary's trading

The results of the subsidiary for the year are summarised below:

	31.07.2021 £	31.07.2020 £
Turnover	1,650,652	1,061,771
Cost of sales	<u>(940,258)</u>	<u>(788,090)</u>
Gross profit	710,394	273,681
Total expenditure	<u>(388,987)</u>	<u>(243,678)</u>
Other income	<u>67,515</u>	<u>89,381</u>
	<u>388,922</u>	<u>119,384</u>

Subsidiary's balance sheet

	31.07.2021 £	31.07.2020 £
Fixed assets	869,306	859,179
Current assets	1,000,060	832,781
Total liabilities	<u>(261,983)</u>	<u>(186,839)</u>
Capital and reserves	<u>1,607,383</u>	<u>1,505,121</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS – CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

16. STOCKS

	Group		Foundation	
	31.7.2021	31.7.2020	31.7.2021	31.7.2020
	£	£	£	£
Valuation	213,130	194,848	-	-
Raw materials	<u>44,795</u>	<u>31,623</u>	<u>-</u>	<u>-</u>
	<u>257,925</u>	<u>226,471</u>	<u>-</u>	<u>-</u>

Stock recognised in cost of sales during the year as an expense was £242,691.

17. DEBTORS

	Group		Foundation	
	31.7.2021	31.7.2020	31.7.2021	31.7.2020
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	2,051	32,296	-	-
Other debtors	13,317	14,797	-	-
Loans	1,000	1,000	1,000	1,000
Value Added Tax	7,690	7,762	-	-
Prepayments and accrued income	<u>18,973</u>	<u>18,115</u>	<u>8,350</u>	<u>7,100</u>
	<u>43,031</u>	<u>73,970</u>	<u>9,350</u>	<u>8,100</u>
Amounts falling due after more than one year:				
Loans	<u>50,000</u>	<u>50,000</u>	<u>90,000</u>	<u>90,000</u>
Aggregate amounts	<u>93,031</u>	<u>123,970</u>	<u>99,350</u>	<u>98,100</u>

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Foundation	
	31.7.2021	31.7.2020	31.7.2021	31.7.2020
	£	£	£	£
Trade creditors	57,107	74,613	-	-
Social security and other taxes	18,525	10,035	-	-
Other creditors	3,874	475	-	-
Grant commitments	50,880	30,000	50,880	30,000
Accruals and deferred income	122,001	56,117	2,125	1,500
Corporation tax	<u>14,250</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>266,637</u>	<u>171,240</u>	<u>53,005</u>	<u>31,500</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

19. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Foundation	
	31.7.2021	31.7.2020	31.7.2021	31.7.2020
	£	£	£	£
Grant commitments:				
Falling due between 1 and 5 years	33,333	63,333	33,333	63,333
Falling due after more than 5 years	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>33,333</u>	<u>63,333</u>	<u>33,333</u>	<u>63,333</u>

20. PENSION COMMITMENTS

The group makes contributions to defined contribution pension schemes whose assets are held separately from those of the company in independently administered funds. The pension charge represents contributions payable in the year by the company to the schemes and amounted to £61,849 (2020 - £24,593).

At 31 July 2021 outstanding pension contributions amounted to £352 (2020 - £233) and are included in other creditors.

21. MOVEMENT IN FUNDS

Group	At 1.8.2020	Net movement	Transfers	At 31.7.2021
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	468,862	(74,464)	207,160	601,558
Subsidiary fund	1,505,121	409,423	(307,160)	1,607,384
Property fund	621,801	-	-	621,801
Core Reserve fund	200,000	-	100,000	300,000
	<u>2,795,784</u>	<u>334,959</u>	<u>-</u>	<u>3,130,743</u>
TOTAL FUNDS	<u>2,795,784</u>	<u>334,959</u>	<u>-</u>	<u>3,130,743</u>

Foundation	At 1.8.2020	Net movement	Transfers	At 31.7.2021
	£	in funds	between funds	£
		£	£	
Unrestricted funds				
General fund	468,862	232,697	(100,000)	601,559
Subsidiary fund	1,505,121	102,262	-	1,607,383
Property fund	621,801	-	-	621,801
Core Reserve fund	200,000	-	100,000	300,000
	<u>2,795,784</u>	<u>334,959</u>	<u>-</u>	<u>3,130,743</u>
TOTAL FUNDS	<u>2,795,784</u>	<u>334,959</u>	<u>-</u>	<u>3,130,743</u>

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

21. MOVEMENT IN FUNDS – continued

Net movement in funds, included in the above are as follows:

Group

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	15,938	90,402	(74,464)
Subsidiary fund	1,718,167	1,308,744	409,423
TOTAL FUNDS	<u>1,734,105</u>	<u>1,399,146</u>	<u>334,959</u>

Foundation

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	323,099	90,402	232,697
Subsidiary fund	<u>1,718,167</u>	<u>1,615,904</u>	<u>102,263</u>
TOTAL FUNDS	<u>2,041,266</u>	<u>1,706,306</u>	<u>334,960</u>

Designated funds:

The Subsidiary Undertaking fund represents the net assets of the Foundation's trading subsidiary, Alan Hudson Limited.

The Property fund represents the freehold property occupied by the Foundation's trading subsidiary.

The Core Reserve fund represents an amount calculated by the trustees to give three years of general running costs, including core grants together with sufficient to allow for a loan to Alan Hudson Limited if called upon under the loan facility.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

22. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Group

Unrestricted funds

	Tangible fixed assets £	Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
General fund	-	313,555	321,336	(33,333)	601,558
Subsidiary fund	869,307	-	738,077	-	1,607,384
Property fund	621,801	-	-	-	621,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>1,491,108</u>	<u>313,555</u>	<u>1,359,413</u>	<u>(33,333)</u>	<u>3,130,743</u>

Foundation

Unrestricted funds

	Tangible fixed assets £	Investments £	Net current assets/ liabilities £	Long term liabilities £	Total £
General fund	-	313,556	321,336	(33,333)	601,559
Subsidiary fund	-	1,607,383	-	-	1,607,383
Property fund	621,801	-	-	-	621,801
Core Reserve fund	-	-	300,000	-	300,000
	<u>621,801</u>	<u>1,920,939</u>	<u>621,336</u>	<u>(33,333)</u>	<u>3,130,743</u>

23. CAPITAL COMMITMENTS

Group

	31.7.2021 £	31.7.2020 £
Contracted but not provided for in the financial statements	<u>-</u>	<u>-</u>

24. CONTINGENT ASSET

In 1994 the Foundation granted a sum of £32,500 to the Wisbech Angles Theatre Council to enable that Charity to purchase a property for its own use. In relation to that grant, a trust deed was entered into which incorporated a clause that upon any future disposal of the property the proceeds would be allocated as to the first £32,500 for the Wisbech Angles Theatre Council and the balance to The Hudson Foundation.

THE HUDSON FOUNDATION

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 JULY 2021

25. CONTINGENT LIABILITIES

On 24 July 2012 the trustees agreed to make an annual grant of £2,000 payable on a half yearly basis to Wisbech Sea Cadets. The grant is subject to the Wisbech Sea Cadets providing a report on an annual basis of the numbers using the Unit, their specific activities, and achievements, as well as providing a copy of their annual accounts. The pledge continues until terminated by not less than six months' notice in writing by the trustees.

26. RELATED PARTY TRANSACTIONS

During 2018, the Foundation made a grant commitment of £25,000 payable over five years to the Wisbech and Fenland Museum (Registered Charity No. 311307) of which Mr D W Ball was a trustee until 14 December 2021.

THE HUDSON FOUNDATION

DETAILED CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JULY 2021

	31.7.2021 £	31.7.2020 £
INCOME AND ENDOWMENTS		
Other trading activities		
Trading subsidiary income	1,701,053	1,136,754
Investment income		
Rents received	14,151	9,207
Deposit account interest	88	2,430
Interest receivable – trading subsidiary	2,963	5,191
Income from Charles Stanley	3,137	-
	<u>20,339</u>	<u>16,828</u>
Gain on sale of property	-	94,286
Unrealised gains on investments	<u>12,713</u>	<u>-</u>
Total incoming resources	<u>1,734,105</u>	<u>1,247,868</u>
EXPENDITURE		
Other trading activities		
Purchases	435,328	333,424
Wages	536,743	361,601
Social security	42,951	34,476
Pensions	62,731	24,593
Distribution costs	56,370	40,486
Administrative expenses	18,037	19,185
Finance costs	104	173
Depreciation of tangible fixed assets	<u>142,230</u>	<u>184,330</u>
	1,294,494	998,268
Charitable activities		
Grants to institutions	84,890	118,473
Support costs		
Governance costs		
Auditors' remuneration and accountancy fees	5,482	2,460
Legal fees	-	708
Bank charges	30	30
	<u>5,512</u>	<u>3,198</u>
Total resources expended	<u>1,384,896</u>	<u>1,119,939</u>
Net income	<u><u>349,209</u></u>	<u><u>127,929</u></u>