

DDRC HEALTHCARE
(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

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DDRC HEALTHCARE
(A COMPANY LIMITED BY GUARANTEE)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2021

	Mr C McLaren (resigned 27 October 2021) Mr J Champan Mr T Anthony Mr B Clargo Mr T Pearce Mr R Sparrow Mr S Walbridge Mr K Walker, Chair
Company registered number	1480369
Charity registered number	279652
Registered office	The Hyperbaric Medical Centre, Research Way Plymouth Science Park Plymouth PL6 8BU PL6 8BU
Chief executive officer	Dr G Smerdon
Independent auditors	Bishop Fleming LLP Chartered Accountants Salt Quay House 4 North East Quay Sutton Harbour Plymouth PL4 0BN
Bankers	Barclays Bank Plc 140-146 Armada Way Plymouth PL1 1LA

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2021

The Trustees, who are also directors of the Charity for the purposes of the Companies Act, submit their annual report and the audited financial statements for the year ended 31 March 2021. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in 2015 in preparing the annual report and financial statements of the Charity.

Since the group and the Charity qualify as small under section 383 of the Companies Act 2006, the Group Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 is not required.

Objectives and activities

a. Policies, objectives and public benefit

DDRC Healthcare (DDRC), founded in 1980, is the only facility of its kind in the UK run on a not for profit basis, with all profits used to fund research into diving medicine and hyperbaric oxygen therapy (HBO) and to promote the benefits of safer diving practices and of the wider applications of HBO in general medicine through service delivery, awareness raising, training and research.

DDRC is committed to promoting research into diving related diseases, improving diving safety through education and providing the best possible medical treatment for victims of diving accidents. DDRC believes in the efficacy of HBO as an elective, evidence based treatment for medical conditions recognised to benefit from HBO. DDRC continually strives to improve the evidence base for use of HBO and is active in design and participation in research projects and clinical trials. The Charity's stated mission is "To continue to develop as a Centre of Excellence in Europe for Baromedical Research, Education and Treatment, while promoting, providing and increasing the availability of high quality cost effective hyperbaric oxygen therapies".

Main Objectives for the Year –

The overall objectives for this year were:

Hyperbaric Oxygen Therapy (HBO)

- To work with the National Health Service (NHS) and the Care Quality Commission (CQC) to maintain patient access to hyperbaric treatment
- To maintain the provision of high quality, cost effective hyperbaric oxygen therapy to elective patients with appropriate medical conditions
- To provide full 24 hour emergency service for diving accidents and other urgent indications for hyperbaric oxygen therapy

Education and Training

- To improve divers' understanding of the implications of altered pressure environments and their ability to look after themselves through continued training and education.
- To educate the medical world and the public regarding the potential and known benefits of hyperbaric oxygen therapy.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

Objectives and activities (CONTINUED)

Research

- To participate in local, national and international conferences to gather and disseminate research information, to interact with potential collaborators, and to learn the latest information pertinent to the fields of hyperbaric and diving medicine.
- To publish research results in high quality peer reviewed journals.
- To develop and participate in single centre and multicentre trials.
- To carry out cutting edge research projects, predominantly in collaboration with academics and clinicians at the forefront of their fields. This research will predominantly be conducting using postgraduate and postdoctoral researchers partly supported by DDRC Healthcare.
- To interact with the diving community and develop projects pertinent to the diving industry (recreational or commercial).

Trading Subsidiaries

DDRC Professional Services Limited (DDRCPS)

- To seek out new markets and consider the introduction of new courses to widen its already comprehensive training portfolio.
- To preserve existing markets with customers in the UK and around the world, encouraging them to return for updates.
- The Directors of DDRCPS believe that this strategy will ensure the profitability of the company for the medium to long term.

DDRC Medical Services Limited (DDRCMS) (incorporating DDRC Wound Care)

- To continue to expand the scope and frequency of occupational medicals.
- To develop activity within DDRC Wound Care focussed on both private medicine and collaborating with relevant Clinical Commissioning Groups.

b. Strategies for achieving objectives

Regular reporting on aims and objectives is undertaken by the Chief Executive to the Trustees on a quarterly basis. A summary of achievements and performance is given below.

Achievements and performance

a. Key financial performance indicators

The business uses the following financial KPIs in order to drive performance:

- Achieve surplus in Charity between 0-3%
- DDRC Professional Services Ltd and DDRC Medical Services Ltd to generate a return on sales in excess of 15%
- Free reserves to be in excess of £250k

Two of these were achieved, but the pandemic has meant that the second of these could not be achieved in the year. The Trustees are confident that the target remains achievable once restrictions are fully lifted.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

Achievements and performance (CONTINUED)

b. Review of activities

Hyperbaric Oxygen Therapy (Plymouth)

The Charity continued to provide a comprehensive 24 hour emergency service to divers and others requiring urgent hyperbaric therapy. It continued to provide 24 hour emergency telephone advice on behalf of the British Hyperbaric Association. Demand for elective treatments remained low, in light of limited NHS support and one therapeutic compression per day with 1-4 consultant-referred patients being the norm. Other chamber activities including chamber experience dives have been strategically limited due to considerations surrounding the pandemic with respect to staff safety and maintaining a team to treat any diving emergencies as contracted by the NHS. Nursing staff continue to provide specialist tissue viability services, and the clinical and chamber teams consistently received positive feedback from patients.

Education and Training

The charity continued to promote diving safety, research, and education. General awareness of the benefits the Charity provides through participation in trade shows ceased for the year due to the pandemic, but involvement in committees such as the British Diving Safety Group (BDSG) continue. The Charity also continues its active participation at a European level through involvement with EBAss (European Baromedical Association), but there was no attendance at the EUBS (the European Underwater and Baromedical Society) Annual Scientific Meeting or the UHMS (Undersea and Hyperbaric Medical Society) Annual Scientific Meeting which were cancelled due to the pandemic. We continue to participate in steering committee activities of the global CHYMAERA (formerly DAHMNet) group which seeks to develop registries as a global initiative for:

1. collecting HBO patient data and
2. developing high quality clinical trials for HBO indications.

Educational programmes, charity courses for divers (DARC) and boat skippers, and other ad-hoc events were all cancelled on safety grounds to prevent COVID infections..

Research

Research at DDRC includes clinical trials, biomedical research and diving studies.

Clinical trials: The new trials on the horizon which the charity is involved with at various stages of development have been slow to progress. The most advanced of these is DIONYSIUS which is a trial of hyperbaric oxygen therapy for the treatment of chronic diabetic foot ulcers which is now running in the Netherlands and we are attempting to jump the administrative hurdles to join the trial from a UK perspective. Other clinical trials addressing 4 aspects of recovery from radiotherapy for Head and Neck cancers are being developed.

Biomedical Research: Two PhD students continue their studies at University of Exeter Medical School collaborative work, both of whom are part funded by the charity. Both have completed all laboratory bases aspects and are writing their theses for submission in 2022. With the development of the Brain Research and Imaging Centre (BRIC) onsite collaborative research has commenced looking at brain activity at altered pressure via a joint-funded PhD studentship. Funding to develop this research will be sought as the development of BRIC progresses.

Diving: The research studying cardiac responses to exercise under pressure in collaboration as part of an MPhil programme has continued. Online surveys investigating the health of divers continued with the aim of publishing in peer reviewed journals combined with general education through the diving press and presentations at international conferences.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

Achievements and performance (CONTINUED)

Research and clinical papers published in 2019 & 2020:

- Moore L, Eggleton P, Smerdon G, Newcombe J, Holley JE, Gutowski NJ, Smallwood M. (2020) Engagement of people with multiple sclerosis to enhance research into the physiological effect of hyperbaric oxygen therapy. *Multiple Sclerosis and Related Disorders* 43:102084. doi: 10.1016/j.msard.2020.102084. Epub 2020 Apr 29. PMID: 32442882
- Bishop AJ (2020) Negative pressure wound therapy for treating diabetic foot ulcers. *The Diabetic Foot Journal* 23(4): 36–41
- Bishop A. (2020) Development of guidelines for the referral of diabetic problem wounds for hyperbaric oxygen therapy. *Wounds UK* 16(3):45-50

2019:

- Bishop A. (2019) Hyperbaric oxygen therapy for problem wounds: an update. *Wounds UK*. 15(4): 48-53
- White R, McKenzie T, Bishop A, Cutting K, Huish S. (2019) Responses to 'major concerns regarding the generic product specification for wound care' *J Wound Care* Sep 2;28(9):561. doi: 10.12968/jowc.2019.28.9.561
- St Leger Dowse M, Whalley B, Waterman MK, Conway RM, Smerdon GR. (2019) Diving and mental health: the potential benefits and risks from a survey of recreational scuba divers. *Diving Hyperb Med*. 2019 Dec 20;49(4):291-297. doi: 10.28920/dhm49.4.291-297.
- Shaw RJ, Butterworth CJ, Silcocks P, Tesfaye BT, Bickerstaff M, Jackson R, Kanatas A, Nixon P, McCaul J, Praveen P, Lowe T, Blanco Guzman M, Forner L, Brennan P, Fardy M, Parkin R, Smerdon G, Stephenson R, Cope T, Glover M. (2019) HOPON (Hyperbaric Oxygen for the Prevention of Osteoradionecrosis): A Randomized Controlled Trial of Hyperbaric Oxygen to Prevent Osteoradionecrosis of the Irradiated Mandible After Dentoalveolar Surgery. *Int J Radiat Oncol Biol Phys*. 2019 104(3):530-539. doi:10.1016/j.ijrobp.2019.02.044. Epub 2019 Mar 7
- Bishop A. (2019) Hyperbaric oxygen therapy for problem wounds: an update. *Wounds UK*. 15(4): 48-53
- St Leger Dowse M, Whalley B, Waterman MK, Conway RM, Smerdon GR. (2019) Diving and mental health: the potential benefits and risks from a survey of recreational scuba divers. *Diving Hyperb Med*. 2019 Dec 20;49(4):291-297. doi: 10.28920/dhm49.4.291-297.
- White R, McKenzie T, Bishop A, Cutting K, Huish S. (2019) Responses to 'major concerns regarding the generic product specification for wound care' *J Wound Care* Sep 2;28(9):561. doi: 10.12968/jowc.2019.28.9.561
- White R. (2019) Response to the letter from Una Adderley *Journal of Wound Care (JWC)*. August 2019. *J Wound Care*. Sep 2;28(9):564-565. doi: 10.12968/jowc.2019.28.9.564a. PMID: 31513490
- White R. (2019) Flaminal versus Flamazine by Rashaan et al *WRR* 2019. *Wound Repair Regen*. Sep;27(5):591-592. doi:10.1111/wrr.12721. Epub 2019 Apr 26. PMID: 30977254
- Cutting K, White R. (2019) Wounds: patient care, clinical evidence or simply costs? *Br J Nurs*. Aug 8;28(15):S4. doi:10.12968/bjon.2019.28.15.S4. PMID: 31393757

Trading Subsidiaries

DDRC Professional Services Limited (DDRCPS) continued to provide a range of services and courses for the maritime, diving, and offshore communities when permissible during the pandemic. Overall numbers were considerably down on previous years due to restrictions imposed.

DDRC Medical Services Limited (DDRCMS) delivered occupational medicals despite pandemic restrictions providing extended expiry dates through telephone consultations where necessary in accordance instruction provided by the certifying body (eg HSE). DDRC Wound Care saw no growth in patient treatments but educational opportunities began to emerge.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

b. Income and expenditure

As for many businesses, the year 2020/21 was a year like no other, with the impact of the coronavirus pandemic impacting on the entire year.

From a financial point of view, this impacted the subsidiary companies most heavily, with an extended period when no clients could be accommodated, either on site in Plymouth or at the client's premises. From July 2020 onwards, and after some building alterations to better suit the clinical and legal requirements, the companies were able to provide a more limited offering, with a fuller schedule only really possible further into 2021, and after the end of the financial year.

Income for the year was down by 18% at £1.774m. The majority of this was in the subsidiary trading companies, for the reasons described above, with training income down by 62% and medical services income down 53%. There was also a small fall in the income for the Charity with the reduction in income from the Welsh NHS. This was a consequence of a reduction in indications that would be funded and was a managed withdrawal by the Charity.

Total expenses, related to operations, declined by 11.8% to £1.682m, with reductions across the board as a function of reduced activity, and with only £17k of support from Government Covid assistance programmes. Operationally, the Charity remained operational 24/7/365 through all of the Covid lockdowns, though activity was reduced.

On top of operational expenses, the Charity has taken an impairment of £485k against the new building, in line with SORP guidelines, to recognise the value of the entire building going forward. While this is regrettable, it is understood that this is a not uncommon occurrence with new buildings. The Charity remains confident that the correct decision was made in proceeding with the project, as it helps to secure the future of the Charity moving forward, both in financial terms through investment income from rentals, and collaboration with the University of Plymouth on mutually beneficial research.

The consequence of this is that the Charity will report a loss of £393k for the year. The subsidiary companies combined broke even, and the Charity itself was in surplus, aside from the impairment. However, this is clearly a one-off item, and with secure cash reserves, and a strategy to increase income from a number of different initiatives, it is not a cause for concern.

c. Reserves policy

The Charity's reserves policy identifies a level of reserves which would be necessary should its income generating activities be subjected to unexpected fluctuations, and also takes into account the Charity's capital expenditure plans and its policy to invest in increased research where possible.

A minimum of £250,000 is retained as unrestricted free reserves, to meet any short-term shocks.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

d. Principal funding

The Charity holds a significant risk in having only one significant customer – the NHS. In England, the risk is mitigated by the obligation on the NHS to provide emergency treatment for divers, which continues to be a major source of funding.

The investment in property, completed in 2021, will allow the Charity to increase income from other sources (investment income), while also increasing the size and quality for facilities that should allow the further growth of the subsidiary companies. While their performance has been impacted by the pandemic, demand for their services remains strong, and it is fully expected that they will return to pre pandemic levels of operation in a short space of time, with no threat as a going concern.

Structure, governance and management

a. Constitution

The Charity is a company limited by guarantee, and was set up in 1980. It is governed by a Memorandum and Articles of Association.

The objects for which the charity is established are the advancement of education and the relief of sickness by:

- (a) The conduct of scientific and medical research into
 - (i) The effect upon the human body of exposure to altered pressure and/or gas environments, and
 - (ii) Underwater diving safety, and the publication of the results of such research;
- (b) The prevention and treatment of medical conditions arising from exposure to an altered pressure and/or gas environment;
- (c) The altered pressure and/or gas environment treatment of illness, disability or injury;
- (d) The provision of training in altered pressure and/or gas environment treatment, procedures and care; and
- (e) The education of the public about the effects upon the human body of exposure to altered pressure and/or gas environments.

In these objects, “altered pressure and/or gas environment” means any environment in which the pressure differs from that at sea level, and/or the constituent gases differ in nature or proportion to those present in air.

b. Methods of appointment or election of Trustees

The management of the Group and the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

c. Organisational structure and decision making

The Board of Trustees delegates authority to the Senior Management Team and the Finance Sub Committee, which operate under specific terms of reference. The meetings of committees are chaired by Trustees and attended by staff. Each committee has its decisions ratified by the Board of Trustees where appropriate.

The Board meets quarterly and delegates day to day operation of the organisation to the Chief Executive. DDRC has a clearly defined management structure and written policies for delegation of powers and financial arrangements in line with current Charity Commission guidelines.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

Structure, governance and management (CONTINUED)

d. Policies adopted for the induction and training of Trustees

A panel comprising existing Trustees selects new members of the Board of Trustees. Applications for Trusteeship are sought by a variety of methods depending on the skills required. Trustees either volunteer or are head hunted and, following a comprehensive introduction to the Charity, receive a documented induction programme. Trustees serve for two years before being required to be re elected.

e. Pay policy for senior staff

There was a change in Operations Director at the beginning of the year, with the retiring jobholder replaced through internal promotion, allowing for a smooth transition. The rest of the senior team was unchanged. The company continues to review its remuneration policy for all staff, with particular consideration to comparable salaries in the healthcare sector, and has again improved its pension offering.

f. Risk management

The Charity has accreditation to ISO 9001:2015. This ensures that a comprehensive Risk Management process is conducted at all levels within the operational part of the Charity. There is a standing agenda item for all Trustee meetings, which requires the Chief Executive to report on any major risks which could threaten the Charity. "Major risks" are those risks which have a high likelihood of occurring and would, if they occurred, have a severe impact on operational performance, achievement of aims and objectives or could damage the reputation of the Charity, changing the way trustees, supporters or beneficiaries might deal with the Charity.

Funds held as custodian

The Charity and its Trustees do not act as the Custodian Trustees in any other Charity.

Major new objectives for the coming year

- To further utilise new facilities for the development of teaching, education and research as if pandemic restrictions continue to recede.
- To build further research interest in the effects of altered pressure and gas environments on the brain.
- To develop a new 4 year strategy for the charity and its subsidiaries.

DDRC Professional Services Limited (DDRCPS)

- To further expand our customer portfolio, utilise the new facilities teaching spaces to expand the quantity, frequency and range of courses provided.
- To provide courses for the many customers who we have been unable to service due to international travel restrictions

DDRC Medical Services Limited (DDRCMS) (incorporating DDRC Wound Care)

- To further expand the range and capacity for occupational medicals.
- To further develop wound care services for both private customers and NHS commissioners.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

Future developments

Research

The 'Health of Divers' research theme continues with the aim of discovery and education to improve diver awareness of the effects of health status and lifestyle choices associated with scuba diving. Research programmes relevant to altered pressure and gas environments and suitable for PhD studentships are continually being developed and funding (or co-funding) being sought. The opening of the University of Plymouth Brain Research and Imaging Centre (BRIC) on site in 2021 as a collaborative entity between UoP, DDRC Healthcare and the NHS opens many avenues for research and the first joint PhD studentship between BRIC and DDRC has already commenced. Further research collaborations with Plymouth Marjon University addressing aspects of diving physiology will be developed with the intention of new research projects commencing with appropriate funding.

Trading Subsidiary – DDRC Professional Services Ltd

DDRC Professional Services Ltd aims to develop its courses both quantitatively and qualitatively. The new facilities are allowing larger class sizes even with appropriate pandemic distancing between students. Several of the courses running at increased frequency are already running at the capacity determined by the certifying bodies for each class. Distance learning is proving effective and will play an increasing role in delivering courses worldwide.

Trading Subsidiary – DDRC Medical Services Limited

Occupational medicals are an area for potential expansion but is dependent on the availability of doctors certified to conduct each type of medical. The development of wound care as a private service will continue but remains a difficult area.

Room for future development

As part of the new build a room 22m x 8m was created for future expansion. Long term plans for this space are being developed and, in the meantime, it is planned to use the space to generate some income and consolidate and develop research collaborations with the University of Plymouth. Over the coming year it is planned to develop the research and the income in parallel with developing long term usage.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Approved by order of the members of the board of Trustees on
17/12/2021 and signed on their behalf by:



Mr K Walker

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DDRC HEALTHCARE

OPINION

We have audited the financial statements of DDRC Healthcare (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 March 2021 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DDRC HEALTHCARE (CONTINUED)

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DDRC HEALTHCARE (CONTINUED)

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Identifying and assessing potential risks related to irregularities

- We have considered the nature of the industry and sector, control environment and financial performance;
- We have considered the results of our enquiries of management about their own identification and assessment of the risks of irregularities within the entity; and,
- We have reviewed the documentation of key processes and controls and performed walkthroughs of transactions to confirm that the systems are operating in line with documentation.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud in revenue recognition. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. An additional risk was identified with regards to the valuation of Land and Buildings.

We also obtained an understanding of the legal and regulators frameworks that the group operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Companies Act 2006, Financial Reporting Standard 102, UK tax legislation and employment law.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Group's ability to operate or to avoid a material penalty. These regulations include: Diving at Work, Control of Substances Hazardous to Health, Confined Spaces, Work in Compressed Air, Data Protection and Occupational Health and Safety.

Audit response to risks identified

We identified revenue recognition cut-off and accounting estimates as key audit matters related to the potential risk of fraud.

Our procedures to respond to the risks identified included the following:

- Reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having direct effect on the financial statements.
- Enquiring of management concerning actual and potential litigation and claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Performing detailed transactional testing in relation to the recognition of revenue with a particular focus around year-end cut off;
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries, and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of the business.
- Considered the nature and use of fixed assets, agreed completion dates of building works, and considered future rental yield.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF DDRC HEALTHCARE (CONTINUED)

We also communicated relevant identified laws and regulations and potential fraud risk to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

USE OF OUR REPORT

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Pamela Tuckett FCA DChA (Senior Statutory Auditor)

for and on behalf of
Bishop Fleming LLP
Chartered Accountants
Statutory Auditors
Salt Quay House
4 North East Quay
Sutton Harbour
Plymouth
PL4 0BN

Date: 22/12/2021

DDRC HEALTHCARE
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:				
Donations and legacies	4	11,574	11,574	17,293
Charitable activities	5	1,561,712	1,561,712	1,678,056
Other trading activities	6	174,734	174,734	454,278
Investments	7	9,450	9,450	14,888
Other income	8	16,793	16,793	-
Total income		1,774,263	1,774,263	2,164,515
Expenditure on:				
Raising funds		194,418	194,418	216,678
Charitable activities		1,973,072	1,973,072	1,690,947
Total expenditure		2,167,490	2,167,490	1,907,625
Net movement in funds		(393,227)	(393,227)	256,890
Reconciliation of funds:				
Total funds brought forward		4,000,463	4,000,463	3,743,573
Net movement in funds		(393,227)	(393,227)	256,890
Total funds carried forward		3,607,236	3,607,236	4,000,463

The Consolidated Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 19 to 37 form part of these financial statements.

DDRC HEALTHCARE
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:1480369

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	13	2,838,747	2,852,347
Investment property	14	1,624,813	-
		<u>4,463,560</u>	<u>2,852,347</u>
Current assets			
Stocks	16	17,070	18,239
Debtors	17	100,485	291,170
Cash at bank and in hand		307,601	1,429,908
		<u>425,156</u>	<u>1,739,317</u>
Creditors: amounts falling due within one year	18	(1,281,480)	(591,201)
Net current (liabilities) / assets		<u>(856,324)</u>	<u>1,148,116</u>
Total net assets		<u><u>3,607,236</u></u>	<u><u>4,000,463</u></u>
Charity funds			
Unrestricted funds	19	3,607,236	4,000,463
Total funds		<u><u>3,607,236</u></u>	<u><u>4,000,463</u></u>

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 17/12/2021 and signed on their behalf by:



Mr K Walker

The notes on pages 19 to 37 form part of these financial statements.

DDRC HEALTHCARE
(A COMPANY LIMITED BY GUARANTEE)
REGISTERED NUMBER:1480369

CHARITY STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 MARCH 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	13	2,825,711	2,838,782
Investments	15	4	4
Investment property	14	1,624,813	-
		<u>4,450,528</u>	<u>2,838,786</u>
Current assets			
Stocks	16	13,044	14,381
Debtors	17	93,830	300,849
Cash at bank and in hand		172,730	1,122,273
		<u>279,604</u>	<u>1,437,503</u>
Creditors: amounts falling due within one year	18	(1,296,011)	(521,892)
Net current (liabilities) / assets		<u>(1,016,407)</u>	<u>915,611</u>
Total net assets		<u><u>3,434,121</u></u>	<u><u>3,754,397</u></u>
Charity funds			
Unrestricted funds	19	3,434,121	3,754,397
Total funds		<u><u>3,434,121</u></u>	<u><u>3,754,397</u></u>

The Charity's net movement in funds for the year was £(320,276) (2020 - £208,030).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 17/12/2021 and signed on their behalf by:



Mr K Walker

The notes on pages 19 to 37 form part of these financial statements.

DDRC HEALTHCARE
(A COMPANY LIMITED BY GUARANTEE)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2021

	2021 £	2020 £
Cash flows from operating activities		
Net cash provided by operating activities	460,072	466,178
Cash flows from investing activities		
Purchase of tangible fixed assets	(2,195,261)	(1,156,325)
Net cash used in investing activities	(2,195,261)	(1,156,325)
Cash flows from financing activities		
Cash inflows from new borrowing	619,669	-
Interest paid	(6,787)	-
Net cash provided by financing activities	612,882	-
Change in cash and cash equivalents in the year	(1,122,307)	(690,147)
Cash and cash equivalents at the beginning of the year	1,429,908	2,120,055
Cash and cash equivalents at the end of the year	307,601	1,429,908

The notes on pages 19 to 37 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

1. GENERAL INFORMATION

The Charity is a private company limited by guarantee and incorporated in England and Wales. The members of the Charity are the Trustees named on page 1. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. The registered office of the Charity is The Hyperbaric Medical Centre, Research Way, Plymouth Science Park, Plymouth.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

DDRC Healthcare meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Charity has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 GOING CONCERN

The accounts have been prepared on the going concern basis. During the year the COVID-19 pandemic resulted in the business having a period of decreased trade. It is however the opinion of the Trustees that the Charity will continue as a going concern. The services delivered (including those provided in the trading subsidiaries) have restarted as lock down conditions have been lifted, and there remains a demand for the services. Based upon this, the Trustees are confident the going concern basis is correct.

The group has net liabilities at the year end. This is in part caused by financing for the new build that has occurred in the year. Post year end this loan will transfer from a loan repayable on demand to a loan repayable over a longer term.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. ACCOUNTING POLICIES (continued)

2.3 INCOME

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Incoming resources from UK Public Health Authorities have been included as income from activities in furtherance of the Charity's objects, as these amount to contracts for either routine or emergency medical services.

2.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

2.5 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.6 TAXATION

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

2. ACCOUNTING POLICIES (continued)

2.7 TANGIBLE FIXED ASSETS AND DEPRECIATION

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

At each reporting date the Group assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, using the straight-line method or on a reducing balance basis as appropriate.

Depreciation is provided on the following bases:

Long-term leasehold property	- straight line over 50 years
Plant and office equipment	- 15% reducing balance and straight line over 2 to 45 years
Motor vehicles	- straight line over 6 years
Assets under construction	- not depreciated

2.8 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

Investments held as fixed assets are shown at cost less provision for impairment.

2.9 STOCKS

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. ACCOUNTING POLICIES (continued)

2.10 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Group anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.11 FINANCIAL INSTRUMENTS

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.12 PENSIONS

The Group operates two defined contribution pension schemes and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.13 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

3. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results.

Critical areas of judgement:

Investment property is included at valuation which requires management judgement to calculate; this valuation considers the net present value of future cash inflows generated from the property in addition to consideration of its market value.

Impairment of fixed assets is based upon valuation information and the value in use, which requires management judgement to calculate.

4. INCOME FROM DONATIONS AND LEGACIES

	Unrestricted funds 2021 £	Total funds 2021 £
Donations	11,574	11,574

	Unrestricted funds 2020 £	Total funds 2020 £
Donations	17,293	17,293

5. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted funds 2021 £	Total funds 2021 £
Medical income	1,556,045	1,556,045
Conference and course fees	5,667	5,667
TOTAL 2021	1,561,712	1,561,712

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

5. INCOME FROM CHARITABLE ACTIVITIES (CONTINUED)

	Unrestricted funds 2020 £	Total funds 2020 £
Medical income	1,655,376	1,655,376
Conference and course fees	22,680	22,680
TOTAL 2020	1,678,056	1,678,056

6. INCOME FROM OTHER TRADING ACTIVITIES

Income from non charitable trading activities

	Unrestricted funds 2021 £	Total funds 2021 £
Merchandising income	62	62
DDRC Professional Services Limited	125,572	125,572
DDRC Medical Services Limited	49,100	49,100
TOTAL 2021	174,734	174,734

	Unrestricted funds 2020 £	Total funds 2020 £
Merchandising income	549	549
DDRC Professional Services Limited	345,571	345,571
DDRC Medical Services Limited	108,158	108,158
TOTAL 2020	454,278	454,278

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

7. INVESTMENT INCOME

	Unrestricted funds 2021 £	Total funds 2021 £
Rental income	8,350	8,350
Bank interest receivable	1,100	1,100
TOTAL 2021	9,450	9,450

	Unrestricted funds 2020 £	Total funds 2020 £
Rental income	8,209	8,209
Bank interest receivable	6,679	6,679
TOTAL 2020	14,888	14,888

8. OTHER INCOMING RESOURCES

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Other operating income	16,793	16,793	-

9. ANALYSIS OF EXPENDITURE BY ACTIVITIES

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £
Charitable activities	1,924,091	48,981	1,973,072

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

9. ANALYSIS OF EXPENDITURE BY ACTIVITIES (CONTINUED)

	Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £
Charitable activities	1,646,301	44,646	1,690,947

ANALYSIS OF SUPPORT COSTS

	Activities 2021 £	Total funds 2021 £
Governance costs	48,981	48,981

	Activities 2020 £	Total funds 2020 £
Governance costs	44,646	44,646

10. AUDITORS' REMUNERATION

	2021 £	2020 £
Fees payable to the Group's auditor for the audit of the Group's annual accounts	11,220	10,300
Fees payable to the Group's auditor in respect of: All non-audit services not included above	3,105	2,850

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

11. STAFF COSTS

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Wages and salaries	934,311	1,056,081	846,944	985,719
Social security costs	72,905	83,335	65,678	77,729
Contribution to defined contribution pension schemes	57,236	46,922	52,411	43,511
	1,064,452	1,186,338	965,033	1,106,959

During the year statutory redundancy payments were made by the Charity of £Nil (2020: £13,470 to 2 employees). These payments are included in wages and salaries costs.

The average number of persons employed by the during the year was as follows:

	Group 2021 No.	Group 2020 No.	Charity 2021 No.	Charity 2020 No.
Staff	47	60	43	54

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2021 No.	Group 2020 No.
In the band £70,001 - £80,000	-	1
In the band £80,001 - £90,000	1	1
In the band £90,001 - £100,000	1	-

All Trustees and certain senior employees who have authority and responsibility for planning, directing and controlling the activities of the Group are considered to be key management personnel. Total remuneration in respect of these individuals is £288,332 (2020: £276,990). Trustees receive no remuneration for their role and all remuneration reported relates to employees of the Group.

12. TRUSTEES' REMUNERATION AND EXPENSES

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 31 March 2021, expenses totalling £NIL were reimbursed or paid directly to no Trustees (2020 - £569).

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

13. TANGIBLE FIXED ASSETS

GROUP

	Long-term leasehold property £	Plant and machinery £	Motor vehicles £	Assets under construction £	Total £
COST OR VALUATION					
At 1 April 2020	1,464,006	1,359,152	12,842	1,763,251	4,599,251
Additions	-	51,796	-	2,144,165	2,195,961
Disposals	-	(13,027)	-	-	(13,027)
Transfers between classes	2,282,603	-	-	(3,907,416)	(1,624,813)
At 31 March 2021	3,746,609	1,397,921	12,842	-	5,157,372
DEPRECIATION					
At 1 April 2020	652,618	1,081,444	12,842	-	1,746,904
Charge for the year	45,515	52,982	-	-	98,497
On disposals	-	(12,093)	-	-	(12,093)
Impairment charge	485,317	-	-	-	485,317
At 31 March 2021	1,183,450	1,122,333	12,842	-	2,318,625
NET BOOK VALUE					
At 31 March 2021	2,563,159	275,588	-	-	2,838,747
At 31 March 2020	811,388	277,708	-	1,763,251	2,852,347

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

13. TANGIBLE FIXED ASSETS (CONTINUED)

CHARITY

	Long-term leasehold property £	Plant and machinery £	Assets under construction £	Total £
COST OR VALUATION				
At 1 April 2020	1,464,006	1,312,705	1,763,251	4,539,962
Additions	-	48,858	2,144,165	2,193,023
Disposals	-	(3,071)	-	(3,071)
Transfers between classes	2,282,603	-	(3,907,416)	(1,624,813)
At 31 March 2021	3,746,609	1,358,492	-	5,105,101
DEPRECIATION				
At 1 April 2020	652,618	1,048,562	-	1,701,180
Charge for the year	45,515	49,515	-	95,030
On disposals	-	(2,137)	-	(2,137)
Impairment charge	485,317	-	-	485,317
At 31 March 2021	1,183,450	1,095,940	-	2,279,390
NET BOOK VALUE				
At 31 March 2021	2,563,159	262,552	-	2,825,711
At 31 March 2020	811,388	264,143	1,763,251	2,838,782

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

14. INVESTMENT PROPERTY
GROUP

	Long term leasehold investment property £
VALUATION	
Transfers between classes	1,624,813
At 31 March 2021	<u>1,624,813</u>

CHARITY

	Long term leasehold investment property £
VALUATION	
Transfers between classes	1,624,813
At 31 March 2021	<u>1,624,813</u>

Investment property relates to a proportion of the DDRC building, which is to be rented out to third parties.

15. FIXED ASSET INVESTMENTS

	Investments in subsidiary companies £
CHARITY	
COST OR VALUATION	
At 1 April 2020	4
AT 31 MARCH 2021	<u>4</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

PRINCIPAL SUBSIDIARIES

The following were subsidiary undertakings of the Charity:

Names	Company number	Registered office or principal place of business	Holding
DDRC Professional Services Limited	03004311	8 Research Way, Derriford, Plymouth, PL6 8BU	100%
DDRC Medical Services Limited	07560790	8 Research Way, Derriford, Plymouth, PL6 8BU	100%

The financial results of the subsidiaries for the year were:

Names	Income £	Expenditure £	Profit for the year £	Net assets £
DDRC Professional Services Limited	134,785	(189,178)	(20,807)	111,167
DDRC Medical Services Limited	52,426	(27,125)	25,301	61,950

16. STOCKS

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Raw materials and consumables	17,070	18,239	13,044	14,381

17. DEBTORS

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
DUE WITHIN ONE YEAR				
Trade debtors	1,589	132,867	1,008	124,617
Amounts owed by group undertakings	-	-	21,467	47,244
Other debtors	44,294	101,790	26,282	83,173
Prepayments and accrued income	54,602	56,513	45,073	45,815
	100,485	291,170	93,830	300,849

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

18. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
Bank loans	619,669	-	619,669	-
Trade creditors	107,111	412,762	88,113	411,221
Amounts owed to group undertakings	-	-	101,291	-
Other taxation and social security	32,670	35,358	21,186	23,217
Other creditors	6,142	9,722	6,142	5,841
Accruals and deferred income	515,888	133,359	459,610	81,613
	1,281,480	591,201	1,296,011	521,892

Bank loans relate to a bridging loan for the new build project. Post year end this has been renegotiated to a loan repayable over 10 years with a fixed interest rate of 3.3% per annum.

	Group 2021 £	Group 2020 £
Deferred income at 1 April 2020	4,285	-
Resources deferred during the year	3,365	(34,158)
Amounts released from previous periods	(4,285)	38,443
	3,365	4,285

Deferred income is held for fees received in the year for training courses taking place after year end.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

19. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2021 £
UNRESTRICTED FUNDS					
DESIGNATED FUNDS					
Main site development fund	704,979	-	-	(704,979)	-
Fixed assets	2,852,347	-	(583,814)	1,575,358	3,843,891
	<u>3,557,326</u>	<u>-</u>	<u>(583,814)</u>	<u>870,379</u>	<u>3,843,891</u>
GENERAL FUNDS					
DDRC Healthcare	200,000	1,570,259	(1,387,633)	(789,992)	(407,366)
DDRC Professional Services Ltd	190,128	151,578	(169,141)	(58,654)	113,911
DDRC Medical Services Ltd	53,009	52,426	(26,902)	(21,733)	56,800
	<u>443,137</u>	<u>1,774,263</u>	<u>(1,583,676)</u>	<u>(870,379)</u>	<u>(236,655)</u>
TOTAL UNRESTRICTED FUNDS	<u><u>4,000,463</u></u>	<u><u>1,774,263</u></u>	<u><u>(2,167,490)</u></u>	<u><u>-</u></u>	<u><u>3,607,236</u></u>

Designated Funds

Main site development fund

This fund is for future development of the Plymouth facility into a world leading provider of hyperbaric oxygen therapies.

Fixed assets

This fund represents the net book value of designated assets, less any loans associated with the build.

Legacy

During the prior year the Charity became entitled to a legacy that has been received post year end. The Trustees have designated these funds to be used towards the development of the main site currently underway, accordingly these have been transferred in entirety to the Main site development fund.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

19. STATEMENT OF FUNDS (CONTINUED)

STATEMENT OF FUNDS - PRIOR YEAR

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2020 £
UNRESTRICTED FUNDS					
DESIGNATED FUNDS					
Main site development fund	1,747,771	-	-	(1,092,792)	654,979
Fixed assets	1,442,528	-	(116,116)	1,525,935	2,852,347
Legacy	180,320	-	-	(180,320)	-
	<u>3,370,619</u>	<u>-</u>	<u>(116,116)</u>	<u>252,823</u>	<u>3,507,326</u>
GENERAL FUNDS					
DDRC Healthcare	181,360	1,710,025	(1,581,832)	(59,553)	250,000
DDRC Professional Services Ltd	156,945	346,332	(160,120)	(153,030)	190,127
DDRC Medical Services Ltd	34,649	108,158	(49,557)	(40,240)	53,010
	<u>372,954</u>	<u>2,164,515</u>	<u>(1,791,509)</u>	<u>(252,823)</u>	<u>493,137</u>
TOTAL UNRESTRICTED FUNDS	<u>3,743,573</u>	<u>-</u>	<u>(1,907,625)</u>	<u>-</u>	<u>4,000,463</u>

20. SUMMARY OF FUNDS

SUMMARY OF FUNDS - CURRENT YEAR

	Balance at 1 April 2020 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2021 £
Designated funds	3,557,326	-	(583,814)	870,379	3,843,891
General funds	443,137	1,774,263	(1,583,676)	(870,379)	(236,655)
	<u>4,000,463</u>	<u>1,774,263</u>	<u>(2,167,490)</u>	<u>-</u>	<u>3,607,236</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

20. SUMMARY OF FUNDS (CONTINUED)

SUMMARY OF FUNDS - PRIOR YEAR

	Balance at 1 April 2019 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 March 2020 £
Designated funds	3,370,619	-	(116,116)	252,823	3,507,326
General funds	372,954	2,164,515	(1,791,509)	(252,823)	493,137
	<u>3,743,573</u>	<u>2,164,515</u>	<u>(1,907,625)</u>	<u>-</u>	<u>4,000,463</u>

21. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Unrestricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	2,838,747	2,838,747
Investment property	1,624,813	1,624,813
Current assets	425,156	425,156
Creditors due within one year	(1,281,480)	(1,281,480)
TOTAL	<u>3,607,236</u>	<u>3,607,236</u>

ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR

	Unrestricted funds 2020 £	Total funds 2020 £
Tangible fixed assets	2,852,347	2,852,347
Current assets	1,739,317	1,739,317
Creditors due within one year	(591,201)	(591,201)
TOTAL	<u>4,000,463</u>	<u>4,000,463</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

22. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Group 2021 £	Group 2020 £
Net income/expenditure for the year (as per Statement of Financial Activities)	(393,227)	256,890
ADJUSTMENTS FOR:		
Depreciation charges	98,497	116,116
Impairment charges	485,317	-
Loss on the sale of fixed assets	601	13,853
Decrease/(increase) in stocks	1,169	(789)
Decrease in debtors	190,680	123,869
Increase/(decrease) in creditors	70,248	(43,761)
Interest charges	6,787	-
NET CASH PROVIDED BY OPERATING ACTIVITIES	460,072	466,178

23. ANALYSIS OF CASH AND CASH EQUIVALENTS

	Group 2021 £	Group 2020 £
Cash in hand	307,601	1,429,908

24. ANALYSIS OF CHANGES IN NET DEBT

	At 1 April 2020 £	Cash flows £	At 31 March 2021 £
Cash at bank and in hand	1,429,908	(1,122,307)	307,601
Debt due within 1 year	-	(619,669)	(619,669)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

25. CAPITAL COMMITMENTS

	Group 2021 £	Group 2020 £	Charity 2021 £	Charity 2020 £
CONTRACTED FOR BUT NOT PROVIDED IN THESE FINANCIAL STATEMENTS				
Acquisition of tangible fixed assets	163,862	1,236,749	163,862	1,236,749

The Charity has committed to building an extension to the DDRC Medical Centre which will provide mixed use space, rental income and a MRI facility for research and training.

26. PENSION COMMITMENTS

The Group operates two defined contribution pension schemes. The assets of the schemes are held separately from those of the Group in an independently administered fund. The pension costs charge represents contributions payable by the Group to the funds and amounted to £57,236 (2020: £46,922). Contributions totaling £6,139 (2020: £5,368) were payable to the funds at the balance sheet date.

27. RELATED PARTY TRANSACTIONS

The Charity has two 100% subsidiaries as included in note 15. As these are wholly owned by DDRC Healthcare, the Charity has taken advantage of the exemption contained in FRS 102 Section 33.1A not to disclose transactions or balances with entities which form part of the Group.

There have been no transactions with other related parties.

28. CONTROLLING PARTY

The Charity is controlled by the Trustees.