

The Norfolk Archaeological Trust
(a company limited by guarantee)

Annual Report and Financial Statements

Year ended 31 March 2024

Company number	191668
Charity number	274604

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(a company limited by guarantee)

Annual Report and Financial Statements
Year ended 31 March 2024

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**Annual Report and Financial Statements
Year ended 31 March 2024**

Legal and administrative information

Charity name	The Norfolk Archaeological Trust
Charity registration number	274604
Company registration number	191668
Registered office	Castle Chambers Opie Street Norwich NR1 3DP
Operational address	5 Francis Road Long Stratton Norfolk NR15 2XT

Trustees

Mr N D Balaam	Prof. E M Pye
Mr P G Foster (resigned May 2024)	Mr A Rogerson
Mr S C Fowler (appointed February 2024)	Mr J M Sisson (Chairman)
Mr H J Kilvert	Mr A R Staton
Dr J M Lester	Mr A Squirrell
Mr M T Martin MBE	Prof. O H Warnock

Trustees are referred to as 'Council Members'. All Trustees are Directors.

Director

Mrs N Butler

Company secretary

Mrs V L Draper

Investment Manager

CCLA Investment Management

One Angel Lane
London
EC4R 3AB

Bankers

CAF Bank Ltd

25 Kings Hill Avenue
West Malling
Kent
ME19 4JQ

Solicitors

Cozens-Hardy LLP

Castle Chambers
Opie Street
Norwich
NR1 3DP

Independent Examiner

Giles Kerkham FCA DChA

Larking Gowen LLP

**Report of the Council Members
Year ended 31 March 2024**

The Council Members present their report and the financial statements for the year ended 31 March 2024.

Structure, governance and management

Governing document

The organisation is a charitable company (hereafter referred to as the Trust), limited by guarantee, incorporated on 31 July 1923 and registered as a charity on 7 April 1978. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up the members are required to contribute an amount not exceeding £1.

Appointment of Council Members

Under the terms of the Memorandum and Articles of Association, new Council Members may be appointed at any time, subject to re-election at the next following AGM. Appointment is also subject to the Trust's Recruitment and Induction policy.

Council Member induction and training

New Council Members are briefed on their legal obligations under charity law, the content of the Memorandum and Articles of Association and recent financial performance of the Trust, as part of the agreed induction process. Council Members are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

Organisation

The Members of the Council administer the Trust. The Council meets quarterly. Mrs N Butler has been appointed by the Council Members to manage the day to day operations of the Trust. To facilitate effective operations, she has delegated authority, within the terms of delegation approved by the Council Members for operational matters including project activities and finance.

Objectives and principal activities

The primary objective of the Trust is to promote and foster the discovery, excavation, preservation, recording and study of sites and objects of archaeological or historical importance within the county of Norfolk for the public benefit.

The principal activities of the Trust continue to be the management and maintenance of its properties for public access.

Risk management

The Council Members have examined the major strategic, business and operational risks which the Trust faces and have produced a document which sets out the systems and procedures to mitigate major risks. The strategy also includes procedures to minimise the impact on the Trust should those risks materialise. This policy is reviewed biannually.

Public benefit

The Council Members confirm that, in exercising their powers and duties, they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission.

Report of the Council Members (continued)
Year ended 31 March 2024

Achievements, performance and future plans

Review of activities and performance

The Trust continued to manage its archaeological sites. Details of ongoing projects can be found in note 13 to the accounts and in the 2024 Spring Newsletter available on our website. A summary is given below:

- The new supporter scheme launched with a new category to attract family memberships. Updates to the website were completed to allow online payments for memberships.
- All sites have active volunteer teams which fulfil roles from Site Wardens and Tour Guides to Researchers. New relationships have been formed with groups such as the Mens Shed.
- Heritage Open Days were a success at St Benet's Abbey, Caistor Roman Town and Burgh Castle Fort.
- Work started on improving the car park at Caistor Roman Town - this included doubling the size of the car park as well as a new surface on the existing site.
- The NAT100 project was a huge success seeing NAT's archive catalogued in an accessible manner and attracted new visitors to our sites. Brand awareness of our charity increased, and new signage promoting the links to our sites were installed across the sites. Visitor counters have been installed to allow NAT to have a better understanding of its visitors going forwards.

Plans for future periods

- Heritage Open Days will be a series of geo-caches created by volunteers and across the main three sites: Burgh Castle Fort, Caistor Roman Town and St Benet's Abbey. With the intention of attracting new audience to the sites.
- The car park at Caistor Roman Town will be completed with a new wooden gazebo for interpretation, electric vehicle chargers and a height barrier to help reduce the increasing anti-social behaviour at the site.
- In line with the strategic plan, NAT will continue to investigate the possibility of a visitor centre/office space.
- Repair work will be undertaken at Burnham Norton Friary.
- In line with the strategic plan, car parking charges will be introduced at Caistor Roman Town. This has already been successful in supporting the drop in income from the Basic Farm Payment scheme at Burgh Castle.

Financial review

Principal funding sources

In the current year the Trust has received operational grants from DEFRA under its Agri-environment Schemes, the RPA under its Basic Payments Scheme and capital grants from The Heritage Lottery Fund to fund the NAT 100 celebrations. and South Norfolk and Broadland District Council to fund the extension to Caistor Roman Town car park. In addition English Heritage and local authorities have provided funds to cover operational and other costs. Details of grants receivable are set out in note 7. Other sources of funding include income from a rental property, grazing fees, car parking and guide book sales. In the current year trust incurred a deficit on its unrestricted activities of £3,723 before investment gains.

Investment policy

The Council Members have the power to administer and manage the assets of the charity. They have delegated the management of their property portfolio to Mrs N Butler. The Trust invests in the COIF Charities Investment Fund income units. The aim of the fund is to mitigate capital risk by spreading across sectors in established companies and to maintain income returns. Surplus cash funds are generally held in deposits to match the needs of the Trust for liquid funds. The Council Members review the level of equity investments from time to time in the light of investment needs of the Trust. It is the Council Members objective to secure investment income towards part of the running costs of the Trust whilst achieving sufficient growth to enable the investments to grow to provide for increasing operational costs in the future.

Report of the Council Members (continued)
Year ended 31 March 2024

Reserves policy

The Council Members have examined the Trust's requirements for reserves in the light of main risks to the organisation have established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets and investments held by the Trust should not fall below a minimum of £50,000. The reserves are needed to finance any cyclical major repairs and act as a buffer against any unforeseen events. At 31 March 2024 the free reserves (which exclude all fixed assets and investments) amounted to £ 48,475. The level of 'free reserves' is considered appropriate given the scale of activities of the Norfolk Archaeological Trust, the nature of its listed buildings, scheduled monuments and sites managed.

Statement of Council Members' Responsibilities

The Council Members are responsible for preparing the Council Members Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Council Members to prepare financial statements for each financial year. Under company law the Council Members must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Council Members are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Council Members are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

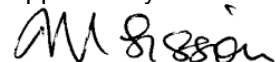
Directors and Council Members

The Council Members, who are Directors for the purpose of company law and Trustees for the purpose of charity law and who served during the year and up to the date of this report are set out on page 1.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Since the company qualifies as small under Section 383, the strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations is not required.

Approved by the Council Members on 8 October 2024.



J M Sisson
Chairman

**Independent Examiner's report
For the year ended 31 March 2024**

Independent Examiner's report to the Council Members of The Norfolk Archaeological Trust

I report to the charity Council Members on my examination of the accounts of the company for the year ended 31 March 2024 which are set out on pages 6 to 12.

Responsibilities and basis of report

As the charity Council Members of the company (and also its Directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination. I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- 2 the accounts do not accord with those records; or
- 3 the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- 4 the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with my examination to which attention should be drawn in this respect in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the charity's Council Members, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the charity's Trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Council Members as a body, for my work or for this report.



Giles Kerkham FCA DChA
Larking Gowen LLP
Chartered Accountants
Norwich

18 October 2024

Statement of Financial Activities (including Income and Expenditure Account)
Year ended 31 March 2024

		Restricted funds	Unrestricted funds	Total 2024	Restricted funds	Unrestricted funds	Total 2023
	Notes	£	£	£	£	£	£
Income							
Donations		100	1,728	1,828	1,200	1,519	2,719
Subscriptions		-	1,320	1,320	-	715	715
Gift aid		-	496	496	-	460	460
Insurance recharged		-	5,413	5,413	-	5,413	5,413
Rents receivable		-	8,060	8,060	-	8,060	8,060
Grazing income		-	3,200	3,200	-	4,004	4,004
Collection boxes		-	811	811	-	1,239	1,239
Car park income		-	9,341	9,341	-	7,535	7,535
Other income		-	1,458	1,458	-	1,587	1,587
Bank interest		-	1,988	1,988	-	750	750
Dividends		-	9,259	9,259	-	9,259	9,259
Grants and other payments receivable	7	192,238	47,774	240,012	-	50,597	50,597
Total income		192,338	90,848	283,186	1,200	91,138	92,338
Expenditure							
Charitable activities	4	164,540	92,861	257,401	668	90,742	91,410
Other	4	-	1,710	1,710	-	1,362	1,362
Total expenditure		164,540	94,571	259,111	668	92,104	92,772
Net income/(expenditure)		27,798	(3,723)	24,075	532	(966)	(434)
Gains/(losses) on investments	9	-	29,990	29,990	-	(12,523)	(12,523)
Net movements in funds		27,798	26,267	54,065	532	(13,489)	(12,957)
Funds at 1 April 2023		5,491	1,392,822	1,398,313	4,959	1,406,311	1,411,270
Funds at 31 March 2024	12 & 13	33,289	1,419,089	1,452,378	5,491	1,392,822	1,398,313

The notes set out on pages 8 to 12 form part of these financial statements

Statement of financial position
as at 31 March 2024

	Notes	2024 £	2023 £
Fixed assets			
Tangible assets	8	1,022,204	1,022,204
Listed investments	9	348,410	318,420
		1,370,614	1,340,624
Current assets			
Debtors	10	74,748	995
Cash at bank and in hand		56,327	83,311
		131,075	84,306
Creditors:			
Amounts falling due within one year	11	(49,311)	(26,617)
Net current assets		81,764	57,689
Total assets less current liabilities		1,452,378	1,398,313
General funds			
Restricted	12 & 13	33,289	5,491
Unrestricted	12 & 13	1,419,089	1,392,822
		1,452,378	1,398,313

For the financial period ended 31 March 2024 the company was entitled to exemption from audit under section 477 Companies Act 2006. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The Council Members acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

These financial statements were approved and authorised for issue by the Council Members on 8 October 2024 and are signed on its behalf by:



J M Sisson
Chairman

Notes to the financial statements

Year ended 31 March 2024

1 Statutory information

The Norfolk Archaeological Trust is a private charitable company, limited by guarantee, domiciled in England and Wales, registration number 191668. The registered office is Castle Chambers, Opie Street, Norwich, NR1 3DP.

2 Compliance with accounting standards

The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Norfolk Archaeological Trust meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

3 Accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below and have remained unchanged from the previous financial year, and also have been consistently applied within the same accounts.

The financial statements have been prepared under the historical cost convention.

The presentation currency is £ sterling.

(a) Going concern

The Council Members have considered the financial position of the charity and have concluded that they have a reasonable expectation that the charity will have adequate resources to continue in operational existence for the foreseeable future, being at least twelve months from the date of signing these financial statements. They therefore continue to adopt the going concern basis of accounting in preparing these financial statements.

(b) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Council Members in furtherance of the general objectives of the Trust and which have not been designated for other purposes.

Restricted funds are funds which can only be used for particular restricted purposes within the objectives of the Trust. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes. Designated funds are unrestricted funds earmarked by the Trustees for particular purposes.

(c) Income

- Grants, including those relating to the acquisition of freehold property, are recognised in the statement of financial activities (SOFA) in the period in which the conditions for receipt have been met. Grants received to finance activities in future accounting periods are included within deferred income and recognised in the period in which those activities are undertaken.
- All income is recognised once the Trust has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.
- Rents receivable are recognised in the SOFA in the period in which they fall due.
- Life subscriptions are recognised in the SOFA in the period in which they are receivable.
- Donations and legacies receivable are recognised in the SOFA in the period in which they are received.
- Donated services and facilities are included at the value to the Trust where this can be quantified.
- Investment income is included when receivable.

(d) Expenditure

Expenditure is recognised on an accruals basis. Expenditure includes any Value Added Tax which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

- Charitable expenditure comprises those costs incurred by the Trust in the delivery of its activities. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other costs include those costs associated with meeting the constitutional and statutory requirements of the Trust and include the examiner's fees and costs linked to the strategic management of the Trust.

Notes to the financial statements (continued)

Year ended 31 March 2024

3 Accounting policies (continued)

(e) Financial instrument transactions

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors.

(f) Heritage assets

Heritage assets are capitalised as tangible fixed assets. Subsequent maintenance and renewal expenditure is charged to the statement of financial activities in the period in which it is incurred. In the opinion of the Council Members, the residual value of freehold properties is, and will continue to be for the foreseeable future, at least equal to the amount at which they are included in the financial statements and therefore any depreciation charge would be immaterial. Accordingly, no provision for depreciation on freehold properties is included in the financial statements.

(g) Other tangible fixed assets

Other tangible fixed assets are stated at cost less depreciation and any provision for impairment. Assets are fully depreciated in the year of acquisition.

(h) Listed investments

Realised and unrealised gains and losses on investment assets are included in the financial statements. Realised gains are based on the difference between the open market value of the investment at the beginning of the year or cost of purchase in the current year and sale proceeds. The investment assets are revalued at the end of each financial year. Any increase or decrease in valuation compared with the valuation at the beginning of the year or cost of purchase in the current year is included in the financial statements as an unrealised gain or loss.

4 Expenditure

	Restricted £	Unrestricted £	2024 Total £	Restricted £	Unrestricted £	2023 Total £
Charitable activities						
Property expenses	742	40,200	40,942	668	26,418	27,086
Maintenance reserves	-	(13,700)	(13,700)	-	-	-
Insurance	-	13,888	13,888	-	15,256	15,256
Project costs	163,150	1,125	164,275	-	-	-
Salaries and pension	-	40,436	40,436	-	38,559	38,559
Accountancy	-	4,856	4,856	-	4,625	4,625
Subscriptions	-	727	727	-	581	581
Office costs	648	4,745	5,393	-	4,518	4,518
Meeting expenses	-	584	584	-	785	785
	<u>164,540</u>	<u>92,861</u>	<u>257,401</u>	<u>668</u>	<u>90,742</u>	<u>91,410</u>
Other						
Examiner's fee	-	1,710	1,710	-	1,362	1,362
	<u>164,540</u>	<u>94,571</u>	<u>259,111</u>	<u>668</u>	<u>92,104</u>	<u>92,772</u>

Maintenance reserves no longer required have been written off

5 Salaries and pension

	2024 £	2023 £
Gross salaries	39,745	37,809
Pension contributions	691	750
	<u>40,436</u>	<u>38,559</u>

The average number of staff employed was 2 (2023:2)

Notes to the financial statements (continued)

Year ended 31 March 2024

6 Transactions with Council Members

The Council Members received no remuneration or expenses during the year (2023: £nil).

7 Grants and other payments receivable

	Unrestricted £	Restricted £	2024 £	Unrestricted £	Restricted £	2023 £
Revenue grants						
DEFRA/Rural Payments Agency:						
Agri-environment schemes	22,879	-	22,879	22,419	-	22,419
Basic farm payment scheme	16,770	-	16,770	20,678	-	20,678
English Heritage	6,825	-	6,825	6,000	-	6,000
Burgh Castle Parish Council	-	-	-	200	-	200
Middleton Parish Council	300	-	300	300	-	300
Great Yarmouth Borough Council	1,000	-	1,000	1,000	-	1,000
Capital grants						
Heritage Lottery Fund	-	70,510	70,510	-	-	-
South Norfolk District Council	-	121,728	121,728	-	-	-
	<u>47,774</u>	<u>192,238</u>	<u>240,012</u>	<u>50,597</u>	<u>-</u>	<u>50,597</u>

8 Tangible assets

Heritage assets	Freehold land £	Freehold buildings £	Total £
Cost			
At 1 April 2023 and 31 March 2024	1,005,553	16,651	1,022,204

All the Trust's properties are held for their archaeological or historical importance and their continuing retention is a furtherance of the Trust's objectives. They are all unique and form part of the heritage of the nation.

The Trust manage the following heritage properties:

	Cost 31 March 2024 £	Grants receivable £	Net cost at 31 March 2024 £	Income receivable £	Insurance recharged £	Property expenses £
Pykerells House	16,826	-	16,826	8,060	5,413	-
Burnham Norton Friary	2,800	(2,800)	-	226	-	5,279
Binham Priory	26,403	(22,920)	3,483	25	-	198
Caistor Roman Town	529,812	(471,944)	57,868	17,912	-	3,228
Iron Age Fort at Tasburgh	42,191	(36,300)	5,891	1,037	-	550
Roman Fort at Burgh Castle	224,240	(200,200)	24,040	21,138	-	24,415
St Benet's Abbey, Horning	72,739	(28,500)	44,239	3,798	-	1,942
Iron Age Fort, South Creake	102,673	(87,483)	15,190	920	-	2,150
Fiddler's Hill	-	-	-	-	-	1,895
Middleton Mount	4,520	(3,820)	700	300	-	543
	<u>1,022,204</u>	<u>(853,967)</u>	<u>168,237</u>	<u>53,416</u>	<u>5,413</u>	<u>40,200</u>

Notes to the financial statements (continued)

Year ended 31 March 2024

9 Listed investments

	Investments £
Market value at 1 April 2023	318,420
Revaluation	29,990
Market value as at 31 March 2024	348,410
Cost as at 31 March 2024	327,234

At 31 March 2024, all investments are held in COIF Charities Investment Fund income units.

10 Debtors

	2024 £	2023 £
Projects	73,418	-
Other debtors	1,330	995
	74,748	995

11 Creditors: amounts falling due within one year

	2024 £	2023 £
Projects	40,023	-
Other creditors	5,754	8,654
Accruals	3,534	17,963
	49,311	26,617

12 Analysis of net assets

	Unrestricted fund £	Restricted fund £	Total 2024
Heritage property	1,022,204	-	1,022,204
Listed investments	348,410	-	348,410
Cash at bank	56,433	(106)	56,327
Net debtors/(creditors)	(7,958)	33,395	25,437
	1,419,089	33,289	1,452,378
	Unrestricted fund £	Restricted fund £	Total 2023
Heritage property	1,022,204	-	1,022,204
Listed investments	318,420	-	318,420
Cash at bank	77,820	5,491	83,311
Net debtors/(creditors)	(25,622)	-	(25,622)
	1,392,822	5,491	1,398,313

Notes to the financial statements (continued)

Year ended 31 March 2024

13 Movements in funds

	At 1 April 2023 £	Income £	Expenditure £	Investment Gains £	At 31 March 2024 £
Restricted funds					
NAT 100 project	-	70,510	70,510	-	-
Signage and equipment	1,655	-	742	-	913
Caistor Roman Town:					
• Car park	-	121,728	92,640	-	29,088
• Fun day	1,182	-	-	-	1,182
St Benets Abbey:					
• Friends of St Benets Abbey	2,654	-	648	-	2,006
• River bank repairs	-	100	-	-	100
	5,491	192,338	164,540	-	33,289
Unrestricted funds					
General fund	1,392,822	90,848	94,571	29,990	1,419,089
Funds at 31 March 2024	1,398,313	283,186	259,111	29,990	1,452,378
	At 1 April 2022 £	Income £	Expenditure £	Investment Losses £	At 31 March 2023 £
Restricted funds					
Signage and equipment	1,123	1,200	668	-	1,655
Caistor Roman Town:					
• Fun day	1,182	-	-	-	1,182
St Benets Abbey:					
• Friends of St Benets Abbey	2,654	-	-	-	2,654
	4,959	1,200	668	-	5,491
Unrestricted funds					
General fund	1,406,311	91,138	92,104	(12,523)	1,392,822
Funds at 31 March 2023	1,411,270	92,338	92,772	(12,523)	1,398,313

NAT 100 project

- We applied to the Heritage Lottery Fund for a grant to help celebrate the 100th anniversary of NAT during 2023/24 in partnership with the Norfolk Records Office and were successful.

Signage and equipment

- Generous donations from Arnold Clark, Persimmon Builders and Blakemores have been given to provide funds for signage and volunteer equipment.

Caistor Roman Town projects

- Fun day*: South Norfolk and Broadland District Council has provided funds for activity days at the site. £1,182 remains available for future events.
- Car park*: In partnership with South Norfolk and Broadland District Council we were successful in securing funding to extend the car park. Completion is expected in June 2024.

St Benets Abbey projects

- The cash balance of £2,654 was gifted to the Trust following the cessation of the Friends of St Benets Abbey charity and is to be used to fund/part fund projects relating to the site.