

Charity registration number 273064

**THE FUSILIERS MUSEUM OF NORTHUMBERLAND
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Mr J. Armstrong (Chairman) Ms Clare Baxter Mr G. Castle Lady Victoria Percy Mr N. Salvesen Mr A. Wilson
Ex-officio Trustees	The Duke of Northumberland Col. A. Gawthorpe
Charity number	273064
Principal address	The Abbot's Tower Alnwick Castle Alnwick Northumberland NE66 1NG
Independent examiner	Colin Frame CA 17 Walkergate Berwick-upon-Tweed Northumberland TD15 1DJ

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

CONTENTS

	Page
Trustees' report	1 - 3
Independent examiner's report	4
Statement of financial activities	5 - 6
Balance sheet	7
Notes to the financial statements	8 - 21

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2023

The trustees present their report and accounts for the year ended 31 December 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Trust's governing document, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

The objectives of The Fusiliers Museum of Northumberland (the Trust) are:-

- a) To hold the regimental collection, preserving, safeguarding and displaying the articles to their best possible advantage.
- b) To apply funds at their disposal to acquire uniforms, medals, pictures, books, manuscripts, maps, documents and other articles suitable to enhance the collection.
- c) To uphold the traditions of the Regiment.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Trust should undertake.

Achievements and performance

Review of activities

The Fusiliers Museum recorded 99,892 visitors in 2023, in the seven months of Alnwick Castle's open season from Easter to October. This unexpectedly high number was an increase of 11,000 on the previous year, 2022, and also well above pre-Covid numbers. The two summer holiday months of July and August accounted for 45% of visitor numbers, emphasising the importance of the family audience.

Visitor feedback had three leading themes: top of the list, children and families' enthusiastic enjoyment of the attractive and unusual museum trail in particular; wide appreciation for the welcome and friendliness of the Front of House staff; the responses of visitors who found the displays moving and thought-provoking.

In other museum activity, the museum's volunteers were fully involved throughout the year. Responses from users of the family research service confirmed how much the volunteers' thorough and expert reports are valued. Volunteers also conducted well-received workshops and presentations to older and younger audiences: to some Societies and groups in town and country, and to the intently engaged pupils of some Northumberland Schools. Behind the scenes, volunteers continued their invaluable assistance with cataloguing and conservation.

To keep in touch with our supporters and friends, the museum published two well-illustrated colour Newsletters during the year. One regular feature, 'From the Archives', reported on the variety of acquisitions donated during the year, for example: from the First World War an album of drawings sent home from France for a daughter's birthday; from the Second a Medical Officer's instruments used when a Far East Prisoner of War, and a wartime collection of letters to his fiancée from a local man.

Investment policy

The Trust Deed allows the trustees to invest funds in any investment they think fit, at their absolute discretion.

Financial review

The statement of financial activities for the year is set out on page 5. This shows a surplus for the year of £24,351 (2022: £12,523 deficit).

Net assets of the Trust at 31 December 2023 were £239,179 (2022: £214,828) of which £20,737 were capital endowment funds (2022: £20,737).

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

Reserves policy

The trustees have reviewed the reserves of the Trust. The review considered the nature of the income and expenditure streams and concluded that the reserves held are sufficient to maintain and preserve the Regimental collection and allow the Trust to be managed efficiently. The trustees feel that the cash at bank of £141,040 is adequate to cover immediate needs, as it represents over 6 months of routine expenditure.

Financial sustainability

Last year the trustees reported that discussions had begun with Alnwick Castle Ventures with a view to finding a mutually acceptable and more sustainable solution to the contribution which the Museum receives for visitors, there having been no amendment to the entrance fee basis since 2013. The settlement for 2023 was ultimately agreed after the Museum had closed for the year, but with an agreed basis and mechanism to conclude annual agreements for future years in a timely fashion going forward. This arrangement is currently being tested, and the trustees hope to report on the arrangements for 2024 at the April trustee meeting.

Some other initiatives for generating more income were implemented during 2023 with a new cashless donation point installed in the Museum, and a more commercial approach to certain outreach activities.

Inflationary pressures continued throughout 2023 and there will be further wage inflation to absorb for the forthcoming season. The trustees are acutely aware of the need to grow existing revenue streams, to develop new sources of income, and to manage costs appropriately to keep the Museum in a sustainable position.

Public Benefit

In considering the operation, achievement and performance and finances of the Trust, the trustees are satisfied that public benefit has been provided in accordance with the Charities Act 2011 and guidance provided by the Charity Commission.

Risk review

The trustees have assessed the major risks to which the Trust is exposed, and are satisfied that systems are in place to mitigate exposure to other major risks.

Independent examiners

A resolution proposing that C. M. Frame, Partner in Greaves West & Ayre be re-appointed as Independent Examiner of the Trust will be put to the Annual General Meeting.

Structure, governance and management

Constitution

The Charitable Trust was set up on 7th February 1977 and is governed by the terms of its Declaration of Trust, as varied by schemes in 1992, 2001 and resolutions in 2001 and 2018.

Governing Body

The Trust's affairs are under control of the trustees, who are responsible for all transactions and matters relating to the Trust. The Duke of Northumberland and the Regimental Colonel Northumberland are ex-officio trustees.

There are up to seven co-opted trustees, who are co-opted by the serving trustees, and are generally appointed for a term of four years.

The trustees who served during the year are as stated below:

The Duke of Northumberland

Mr J. Armstrong (Chairman)

Ms Clare Baxter

Lady Victoria Percy

Mr G. Castle

Mr Neil Salvesen

Col. A. Gawthorpe

Mr Alisdair Wilson

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

Statement of trustees' responsibilities

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

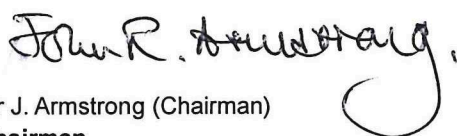
The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Trust and of the incoming resources and application of resources of the Trust for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Trust Deed. They are also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees' report was approved by the Board of Trustees.



Mr J. Armstrong (Chairman)
Chairman

19 April 2024

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF THE FUSILIERS MUSEUM OF NORTHUMBERLAND

I report to the trustees on my examination of the financial statements of The Fusiliers Museum of Northumberland (the Trust) for the year ended 31 December 2023.

Responsibilities and basis of report

As the trustees of the Trust you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the Trust's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the Trust as required by section 130 of the 2011 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no other concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Colin Frame CA

17 Walkergate
Berwick-upon-Tweed
Northumberland
TD15 1DJ

Dated: 19 April 2024

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2023

Current financial year		Unrestricted funds general 2023 £	Unrestricted funds designated 2023 £	Restricted funds 2023 £	Total 2023 £	Total 2022 £
	Notes					
Income from:						
Donations and legacies	3	19,040	1,500	3,320	23,860	22,022
Charitable activities	4	61,953	-	-	61,953	37,900
Other trading activities	5	11,729	-	-	11,729	10,151
Investments	6	1,556	-	-	1,556	753
Total income		<u>94,278</u>	<u>1,500</u>	<u>3,320</u>	<u>99,098</u>	<u>70,826</u>
Expenditure on:						
Raising funds	7	6,178	-	-	6,178	5,117
Charitable activities	8	71,967	175	1,394	73,536	68,666
Total expenditure		<u>78,145</u>	<u>175</u>	<u>1,394</u>	<u>79,714</u>	<u>73,783</u>
Net gains/(losses) on investments	12	<u>4,967</u>	<u>-</u>	<u>-</u>	<u>4,967</u>	<u>(9,566)</u>
Net income/(expenditure)		<u>21,100</u>	<u>1,325</u>	<u>1,926</u>	<u>24,351</u>	<u>(12,523)</u>
Transfers between funds		<u>-</u>	<u>400</u>	<u>(400)</u>	<u>-</u>	<u>-</u>
Net movement in funds		<u>21,100</u>	<u>1,725</u>	<u>1,526</u>	<u>24,351</u>	<u>(12,523)</u>
Reconciliation of funds:						
Fund balances at 1 January 2023		<u>111,168</u>	<u>80,329</u>	<u>23,331</u>	<u>214,828</u>	<u>227,351</u>
Fund balances at 31 December 2023		<u>132,268</u>	<u>82,054</u>	<u>24,857</u>	<u>239,179</u>	<u>214,828</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2023

Prior financial year		Unrestricted funds general 2022 £	Unrestricted funds designated 2022 £	Restricted funds 2022 £	Total 2022 £
	Notes				
Income from:					
Donations and legacies	3	20,522	1,500	-	22,022
Charitable activities	4	37,900	-	-	37,900
Other trading activities	5	10,151	-	-	10,151
Investments	6	753	-	-	753
Total income		69,326	1,500	-	70,826
Expenditure on:					
Raising funds	7	5,117	-	-	5,117
Charitable activities	8	66,974	112	1,580	68,666
Total expenditure		72,091	112	1,580	73,783
Net losses on investments	12	(9,566)	-	-	(9,566)
Net income/(expenditure) and movement in funds		(12,331)	1,388	(1,580)	(12,523)
Reconciliation of funds:					
Fund balances at 1 January 2022		123,499	78,941	24,911	227,351
Fund balances at 31 December 2022		111,168	80,329	23,331	214,828

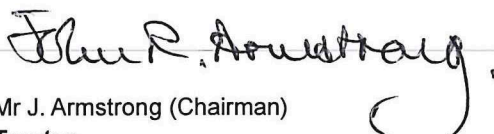
THE FUSILIERS MUSEUM OF NORTHUMBERLAND

BALANCE SHEET

AS AT 31 DECEMBER 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	14		8,509		7,853
Investments	15		103,825		100,317
			<u>112,334</u>		<u>108,170</u>
Current assets					
Stocks	16	1,531		1,103	
Debtors	17	860		590	
Cash at bank and in hand		141,115		108,840	
		<u>143,506</u>		<u>110,533</u>	
Creditors: amounts falling due within one year	18	16,661		3,875	
		<u>126,845</u>		<u>106,658</u>	
Net current assets					
			<u>239,179</u>		<u>214,828</u>
Total assets less current liabilities					
			<u>239,179</u>		<u>214,828</u>
The funds of the Trust					
Restricted income funds	19	24,857		23,331	
Unrestricted funds - general		132,268		111,168	
Unrestricted funds - designated	21	82,054		80,329	
		<u>239,179</u>		<u>214,828</u>	

The financial statements were approved by the trustees on 19 April 2024


Mr J. Armstrong (Chairman)
Trustee

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

Charity information

The Fusiliers Museum of Northumberland is a registered charity with the Charities Commission, which is administered by its own governing documents.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Trust's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The Trust is a Public Benefit Entity as defined by FRS 102.

The Trust has taken advantage of the provisions in the SORP for charities not to prepare a Statement of Cash Flows.

The financial statements are prepared in sterling, which is the functional currency of the Trust. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

The General Fund is an unrestricted fund which is available for use at the discretion of the trustees in furtherance of the general objectives of the Trust.

Designated funds comprise unrestricted funds which have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Trust for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds are restricted capital funds, which must be held indefinitely, and where there is no power to convert the original capital to income. The costs of administering such funds can be charged against the fund.

1.4 Income

Income is recognised when the Trust is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Trust has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Trust has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. Costs are allocated to appropriate headings, based on the activities to which they are attributable.

Costs of generating funds are the cost of goods sold in the museum shop.

Support costs are those incurred directly in support of expenditure on the objectives of the Trust.

Management and administration costs are those incurred in connection with the administration of the Trust and compliance with constitutional and statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Storage equipment	20% Straight Line
Office and computer equipment	33.33% Straight Line
Artefacts	Nil
Fixtures and fittings	20% Straight Line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

1.8 Impairment of fixed assets

At each reporting end date, the Trust reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition. Items held for distribution at no or nominal consideration are measured the lower of replacement cost and cost.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

(Continued)

1.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.11 Financial instruments

The Trust has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Trust's balance sheet when the Trust becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Trust's contractual obligations expire or are discharged or cancelled.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Trust is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

(Continued)

1.13 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

2 Critical accounting estimates and judgements

In the application of the Trust's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

3	Income from donations and legacies	Unrestricted funds		Unrestricted funds designated		Restricted funds		Total		Unrestricted funds general		Unrestricted funds designated		Restricted funds		Total	
		2023	£	2023	£	2023	£	2023	£	2022	£	2022	£	2022	£	2022	£
	Donations and gifts	17,311	-	-	-	-	-	17,311	19,548	-	-	-	-	-	-	19,548	-
	Grants	1,729	-	-	3,320	3,320	5,049	5,049	974	-	-	-	-	-	-	974	-
	Conservation	-	1,500	1,500	-	-	1,500	1,500	-	1,500	-	1,500	-	-	-	1,500	-
		19,040	1,500	1,500	3,320	3,320	23,860	20,522	1,500	1,500	-	1,500	-	-	-	22,022	-

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

4 Income from charitable activities

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Visitor entrance fees	60,000	36,050
Outreach income	400	100
Research fees	1,553	1,750
	<u>61,953</u>	<u>37,900</u>

5 Income from other trading activities

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Shop sales	<u>11,729</u>	<u>10,151</u>

6 Income from investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Income from listed investments	778	505
Interest receivable	778	248
	<u>1,556</u>	<u>753</u>

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

7 Expenditure on raising funds

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Raising funds		
Opening stock - shop	1,103	3,031
Shop purchases and donated goods	5,568	2,149
Closing shop - stock	(1,531)	(1,103)
	<hr/> 5,140	<hr/> 4,077
Investment management	<hr/> 1,038	<hr/> 1,040
Total costs	<hr/> <hr/> 6,178	<hr/> <hr/> 5,117

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

8 Expenditure on charitable activities

	Charitable Activities 2023 £	Other 2023 £	Total 2023 £	Charitable Activities 2022 £	Other 2022 £	Total 2022 £
Direct costs						
Staff costs	61,240	-	61,240	56,682	-	56,682
Depreciation and impairment	1,744	-	1,744	2,020	-	2,020
Conservation	175	-	175	112	-	112
Computer software and consumables	-	1,957	1,957	-	1,230	1,230
Rent	320	850	1,170	294	850	1,144
Insurance	-	1,167	1,167	-	1,069	1,069
Repairs and cleaning	-	509	509	-	913	913
Travel expenses	-	154	154	-	69	69
Postage, stationery and telephone	-	678	678	-	769	769
Advertising	-	290	290	-	-	-
General administration expenses	-	473	473	-	499	499
Bank charges	-	550	550	-	389	389
Activity expenses	264	-	264	768	-	768
	<u>63,743</u>	<u>6,628</u>	<u>70,371</u>	<u>59,876</u>	<u>5,788</u>	<u>65,664</u>
Share of support and governance costs (see note 9)						
Governance	-	3,165	3,165	-	3,002	3,002
	<u>63,743</u>	<u>9,793</u>	<u>73,536</u>	<u>59,876</u>	<u>8,790</u>	<u>68,666</u>
Analysis by fund						
Unrestricted funds - general	62,174	9,793	71,967	58,184	8,790	66,974
Unrestricted funds - designated	175	-	175	112	-	112
Restricted funds	1,394	-	1,394	1,580	-	1,580
	<u>63,743</u>	<u>9,793</u>	<u>73,536</u>	<u>59,876</u>	<u>8,790</u>	<u>68,666</u>

9 Governance costs

	2023 £	2022 £
Governance costs comprise:		
Accountancy	3,165	3,002
	<u>3,165</u>	<u>3,002</u>

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or expenses during the year (2022: £Nil).

The total amount of donations received without condition from trustees or other related parties during the year was £280 (2022: £240).

11 Employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
Administration	4	4
Seasonal	3	3
Total	<u>7</u>	<u>7</u>

Employment costs

	2023 £	2022 £
Wages and salaries	60,020	55,827
Other pension costs	1,220	855
	<u>61,240</u>	<u>56,682</u>

There were no employees whose annual remuneration was more than £60,000.

12 Gains and losses on investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Gains/(losses) arising on:		
Revaluation of investments	4,967	(9,436)
Sale of investments	-	(130)
	<u>4,967</u>	<u>(9,566)</u>

13 Taxation

The Trust is exempt from taxation on its activities because all its income is applied for charitable purposes.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

14 Tangible fixed assets

	Storage equipment	Office and computer equipment	Artefacts	Fixtures and fittings	Total
	£	£	£	£	£
Cost					
At 1 January 2023	18,551	20,539	6,400	275	45,765
Additions	-	1,870	-	530	2,400
	<u>18,551</u>	<u>22,409</u>	<u>6,400</u>	<u>805</u>	<u>48,165</u>
At 31 December 2023	18,551	22,409	6,400	805	48,165
Depreciation and impairment					
At 1 January 2023	18,125	19,732	-	55	37,912
Depreciation charged in the year	335	1,249	-	160	1,744
	<u>18,460</u>	<u>20,981</u>	<u>-</u>	<u>215</u>	<u>39,656</u>
At 31 December 2023	18,460	20,981	-	215	39,656
Carrying amount					
At 31 December 2023	<u>91</u>	<u>1,428</u>	<u>6,400</u>	<u>590</u>	<u>8,509</u>
At 31 December 2022	<u>426</u>	<u>807</u>	<u>6,400</u>	<u>220</u>	<u>7,853</u>

All tangible fixed assets are used for charitable purposes.

The artefacts are stated at current market value at the point they are subsumed into the collection and due to the nature of the assets have not been depreciated.

15 Fixed asset investments

	Listed investments	Cash in portfolio	Total
	£		£
Cost or valuation			
At 1 January 2023	98,050	2,267	100,317
Additions	64	-	64
Valuation changes	4,967	-	4,967
Investment income	-	778	778
Management fees	-	(1,038)	(1,038)
Disposals	-	(63)	(63)
Cash withdrawn	-	(1,200)	(1,200)
	<u>103,081</u>	<u>744</u>	<u>103,825</u>
At 31 December 2023	103,081	744	103,825
Carrying amount			
At 31 December 2023	<u>103,081</u>	<u>744</u>	<u>103,825</u>
At 31 December 2022	<u>98,050</u>	<u>2,267</u>	<u>100,317</u>

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

16 Stocks

	2023 £	2022 £
Raw materials and consumables	1,531	1,103

17 Debtors

	2023 £	2022 £
Amounts falling due within one year:		
Trade debtors	242	124
Other debtors	357	158
Prepayments and accrued income	261	308
	860	590

18 Creditors: amounts falling due within one year

	2023 £	2022 £
Other taxation and social security	13,471	1,145
Accruals and deferred income	3,190	2,730
	16,661	3,875

19 Restricted funds

The restricted funds of the Trust comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 January 2023 £	Incoming resources £	Resources expended £	Transfers £	At 31 December 2023 £
Capital Endowment Fund	20,737	-	-	-	20,737
Pilgrim Trust and MDNE Conservation Grant	184	-	(184)	-	-
Gun Safe Grant (AMOT)	225	-	(136)	-	89
The Joicey Trust Regimental Colours Grant	400	-	-	(400)	-
MDNE Firearms Cleaning Grant	1,357	-	-	-	1,357
Regimental FAS COVID Grant	142	-	(113)	-	29
MDNE Recovery & Development Grant	286	-	(231)	-	55
MDNE Recovery & Development Grant 2023	-	3,320	(730)	-	2,590
	23,331	3,320	(1,394)	(400)	24,857

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

19 Restricted funds

(Continued)

Previous year:	At 1 January 2022	Incoming resources	Resources expended	Transfers	At 31 December 2022
	£	£	£	£	£
Capital Endowment Fund	20,737	-	-	-	20,737
Pilgrim Trust and MDNE					
Conservation Grant	1,284	-	(1,100)	-	184
Gun Safe Grant (AMOT)	361	-	(136)	-	225
The Joicey Trust Regimental					
Colours Grant	400	-	-	-	400
MDNE Firearms Cleaning Grant	1,357	-	-	-	1,357
Regimental FAS Covid Grant	255	-	(113)	-	142
MDNE Recovery &					
Development Grant	517	-	(231)	-	286
	<u>24,911</u>	<u>-</u>	<u>(1,580)</u>	<u>-</u>	<u>23,331</u>

The Pilgrim Trust and Museum Development North East (MDNE) Conservation Grant represents donations made towards the environmental monitoring equipment for the museum.

The Army Museums Ogilby Trust Gunsafe grant represents donations towards the cost of a gunsafe.

The Joicey Trust Grant represents donations towards making and displaying new graphic images of the Regimental Colours.

The Museum Development North East (MDNE) grant represents donations towards the cleaning of firearms.

The Regimental Fusiliers Aid Society COVID grant represents donations towards the cost of the charity continuing its work during the COVID-19 pandemic and the subsequent reopening of the museum after national lockdowns.

The MDNE Recovery & Development grant represents donations to produce a virtual tour for the charity's website, conservation supplies and an A3 printer/scanner.

The MDNE Recovery & Development Grant 2023 represents donations towards the EPOS to streamline activities in the museum shop and recording of shop sales, outdoor signage, conservation supplies and a new laptop.

At 31 December 2023 the balances of Pilgrim Trust and MDNE Conservation Grant, Gun Safe Grant, The Regimental Fusiliers Aid Society Grant and MDNE Recovery & Development Grants represent the net book values of those assets purchased with the grants received. As those assets are depreciated each year the restricted fund balances will reduce by the depreciation charged against them until extinguished.

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

20 Unrestricted funds

The unrestricted funds of the Trust comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used.

	At 1 January 2023	Incoming resources	Resources expended	Gains and losses	At 31 December 2023
	£	£	£	£	£
General funds	111,168	94,278	(78,145)	4,967	132,268
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 January 2022	Incoming resources	Resources expended	Gains and losses	At 31 December 2022
	£	£	£	£	£
General funds	123,499	69,326	(72,091)	(9,566)	111,168
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

21 Unrestricted funds - designated

These are unrestricted funds which are material to the Trust's activities.

	At 1 January 2023	Incoming resources	Resources expended	Transfers	At 31 December 2023
	£	£	£	£	£
Acquisition Fund	6,400	-	-	-	6,400
Conservation Fund	14,969	1,500	(175)	-	16,294
Refurbishment Fund	58,960	-	-	400	59,360
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	80,329	1,500	(175)	400	82,054
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Previous year:	At 1 January 2022	Incoming resources	Resources expended	Transfers	At 31 December 2022
	£	£	£	£	£
Acquisition Fund	6,400	-	-	-	6,400
Conservation Fund	13,581	1,500	(112)	-	14,969
Refurbishment Fund	58,960	-	-	-	58,960
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	78,941	1,500	(112)	-	80,329
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

21 Unrestricted funds - designated

(Continued)

The Acquisition Fund is applied to acquire display articles for the regimental collection. The proceeds of any minor items disposed of are credited to this fund, and used to make further acquisitions.

Significant disposal proceeds are allocated to funds at the Trustees' discretion.

The Conservation Fund is used for the preservation of items in the regimental collection. In the year, various amounts have been expended for this purpose and have been charged to this fund accordingly. In previous years conservation equipment has been capitalised with the depreciation charged over 5 years to the Conservation Fund.

The Refurbishment Fund represents donations and transfers designated towards the costs of redeveloping the museum.

Transfers are made from the General Fund to the Designated Fund to cover the excess of expenditure over income in the year, where applicable.

22 Analysis of net assets between funds

	Unrestricted funds general	Unrestricted funds designated	Restricted funds	Total
	2023	2023	2023	2023
	£	£	£	£
Fund balances at 31 December 2023 are represented by:				
Tangible assets	259	6,400	1,850	8,509
Investments	103,825	-	-	103,825
Current assets/(liabilities)	28,184	75,654	23,007	126,845
	<u>132,268</u>	<u>82,054</u>	<u>24,857</u>	<u>239,179</u>

	Unrestricted funds general	Unrestricted funds designated	Restricted funds	Total
	2022	2022	2022	2022
	£	£	£	£
Fund balances at 31 December 2022 are represented by:				
Tangible assets	609	6,400	844	7,853
Investments	100,317	-	-	100,317
Current assets/(liabilities)	10,242	73,929	22,487	106,658
	<u>111,168</u>	<u>80,329</u>	<u>23,331</u>	<u>214,828</u>

23 Related party transactions

There were no disclosable related party transactions during the year (2022: None).

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

DETAILED INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2023

	£	2023 £	£	2022 £
Donations and legacies				
Donations and gifts - unrestricted	17,311		19,548	
Grants - unrestricted	1,729		974	
Conservation - designated	1,500		1,500	
Grants - restricted	3,320		-	
		23,860		22,022
Activities for generating funds				
Shop sales		11,729		10,151
Investment income				
Investment income	778		505	
Deposit account interest	778		248	
		1,556		753
Incoming resources from charitable activities				
Visitor entrance fees	60,000		36,050	
Outreach income	400		100	
Research fees	1,553		1,750	
		61,953		37,900
Total incoming resources		99,098		70,826
Resources expended				
Costs of generating donations and legacies				
Opening stock - shop	1,103		3,031	
Shop purchases and donated goods	5,568		2,149	
Closing stock - shop	(1,531)		(1,103)	
		(5,140)		(4,077)
Investment management costs				
Investment management costs		(1,038)		(1,040)
Balance Carried Forward		92,920		65,709

THE FUSILIERS MUSEUM OF NORTHUMBERLAND

DETAILED INCOME AND EXPENDITURE ACCOUNT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

	£	2023 £	£	2022 £
Balance Brought Forward		92,920		65,709
Charitable Activities				
Wages and salaries - unrestricted	60,020		55,827	
Staff Pension Costs - unrestricted	1,220		855	
Office equipment depreciation - unrestricted	281		320	
Storage equipment depreciation - unrestricted	15		65	
Fixtures and fittings depreciation - unrestricted	54		55	
Hire of equipment - unrestricted	320		294	
Activity expenses - unrestricted	264		768	
Conservation - designated	175		112	
Storage equipment	320		1,236	
Office equipment depreciation - restricted	968		344	
Fixtures and fittings depreciation - restricted	106		-	
		(63,743)		(59,876)
Other				
Computer software and consumables - unrestricted	1,957		1,230	
Rent - unrestricted	850		850	
Insurance - unrestricted	1,167		1,069	
Repairs and cleaning - unrestricted	509		913	
Travel expenses - unrestricted	154		69	
Postage, stationery and telephone - unrestricted	678		769	
Advertising - unrestricted	290		-	
General administrative expenses - unrestricted	473		499	
Bank charges - unrestricted	550		389	
Accountancy - unrestricted	3,165		3,002	
		(9,793)		(8,790)
Surplus before movement on investments		19,384		(2,957)
Net (losses)/gains on investments				
Unrealised gains/(losses) on investments	4,967		(9,436)	
Realised gain on disposal of investments	-		(130)	
		4,967		(9,566)
Surplus/(Deficit) for the Year		24,351		(12,523)