THE GARWOOD FOUNDATION

England & Wales · Charity number 272905

Details

Other names	CROYDON SUTTON AND DISTRICT SPASTICS SOCIETY
Status	Registered
Legal form	Charitable company
Company number	01285858
Registered	1977-02-22
Register	View on the Charity Commission register

Contact

Address	1a Melville Avenue South Croydon Surrey CR2 7HZ
Phone	02086810460
Email	ross.white@garwoodfoundation.org.uk
Website	www.garwoodfoundation.org.uk

Activities

Objects: THE OBJECTS OF THE CHARITY ARE TO PROMOTE THE CARE, WELFARE, INTEREST, TREATMENT AND ADVANCEMENT OF EDUCATION OF ADULTS AND CHILDREN HAVING CEREBRAL PALSY AND OTHER PROFOUND, MULTIPLE, ACQUIRED OR OTHER DISABILITIES, PARTICULARLY THOSE LIVING IN THE LONDON BOROUGHS OF CROYDON, SUTTON AND BROMLEY (FOR FURTHER DETAILS SEE MEMORANDUM OF ASSOCIATION)

Activities: The Foundation provides a wide range of services for local people with disabilities, their families and carers, by the provision of a school, a registered residential home and a day centre. The Foundation provides a welfare support service for the children and adults and their families and carers, liasing in these matters with various relevant statutory support bodies.

Downloaded from opencharities.uk/ew/272905

Classification

- **How:** Provides Human Resources, Provides Services, Provides Advocacy/advice/information
- **What:** Education/training, The Advancement Of Health Or Saving Of Lives, Disability
- **Who:** People With Disabilities

Geography

- **Area of benefit:** SEE OBJECTS
- Barking And Dagenham
- Croydon
- Lambeth
- Merton
- Surrey
- Sutton
- Tower Hamlets

Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£4,154,446	£3,309,257	£5,342,398	78
2024-08-31	£3,262,272	£3,060,808	£4,553,459	73
2023-08-31	£3,068,667	£2,841,303	£4,324,334	78
2022-08-31	£2,882,814	£2,898,172	£4,093,964	74
2021-08-31	£2,539,208	£2,554,894	£4,032,187	76
2020-08-31	£3,453,972	£3,518,541	£4,026,099	66

Downloaded from opencharities.uk/ew/272905

Trustees

Name	Role	Appointed
FRANK NEWTON		2013-07-16
Gary Terence Merrick		2021-11-18
Ian Trumper		2015-07-14
JACKIE MARY SANDERS		
Keith Minear		2021-10-27
Richard Bateman		2018-03-21
Richard Mark Bedford Oakes		2022-03-25

Downloaded from opencharities.uk/ew/272905

THE GARWOOD FOUNDATION

England & Wales - Charity number 272905

Accounts

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No.01285858)

Registered Charity No.272905

ANNUAL REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR TO

31st August 2025

Registered Office
1a Melville Avenue
South Croydon
CR2 7HZ

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

DIRECTORS

F Newton	Chairman
I Trumper	Treasurer
R Bateman	
G Merrick	
K Minear	
R Oakes	
S Povey	
J Sanders	

COMPANY SECRETARY

Miss V Sandlan

REPORT OF THE DIRECTORS

The Directors present their Report and the audited Financial Statements for the year ended 31st August 2025.

REFERENCE and ADMINISTRATIVE DETAILS

The Garwood Foundation is a company registered under the Companies Act 2006, limited by Guarantee. The Company and Charity registration numbers are shown above. The address of the registered office (also the principal office of the Foundation) is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ.

The Foundation operates a school for up to 34 severely disabled children and young people aged 3-25 years in Melville Avenue (an increase of two from the previous year); a registered residential home (Jean Garwood House) serving up to 14 disabled adults and finally a day centre (Bramley Hill Centre), for up to 40 adults per day aged 18 plus years, with multiple physical and learning disabilities.

The names of all the Trustees at the date of this report, as well as those who served during the year, are shown above.

The Chief Executive Officer to whom day-to-day running of the charity is delegated, is Dr Ross White.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Names and addresses of relevant organisations are:

Bankers	HSBC, 9 Wellesley Road, Croydon, CR9 2AA Barclays, 1 North End, Croydon, CR9 1RN CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ
Auditors	Bryden Johnson, 1-4 Kings Parade, Lower Coombe Street, Croydon, CR0 1AA

STRUCTURE, GOVERNANCE and MANAGEMENT

The Foundation was formed in 1952 as the Croydon & District Branch of the National Spastics Society and later changed its name to the Croydon Sutton & District Spastics Society. It was incorporated as a Company limited by guarantee on 1 April 1977. It again changed its name to The Garwood Foundation in December 2000 and is governed by its Memorandum and Articles of Association. The Garwood Foundation will be celebrating its 75th Anniversary in 2027.

New Trustees and governors are recruited via professional relationships, social media platforms, the Foundation's website, through Croydon Voluntary Action, and via the National Governance Association. Trustees are appointed by a majority of serving Trustees on the Board.

All new Trustees undergo a period of familiarisation with the workings of the Board and the Foundation before being voted in as a Trustee. They are also provided with a copy of the Foundation's governing document (Memorandum & Articles), the previous year's accounts, strategy document, previous Trustee's meeting minutes and copies of relevant Charity Commission publications e.g. RS1 and CC3.

Under the requirement of the Companies and Charities Acts, The Foundation is no longer required to hold an Annual General Meeting. However, Trustees retire and stand for re-election by rotation. The Foundation makes decisions to further its objects by means of several departmental Management Committees and the Board of Governors for Rutherford School, with the final decision on key matters resting with the Board of Trustees.

Although independent of any other charitable organisation, the Foundation leases Jean Garwood House and Bramley Hill sites from SCOPE at a peppercorn rent of which there are 52 and 38 years respectively, remaining. In addition, it co-operates with certain other charities such as Croydon Mencap in pursuit of its charitable activities. It also has a wholly-owned subsidiary – Croydon CP Trading Limited, which currently runs two charity shops in Addiscombe and South Croydon.

The major risks to which the charity is exposed, as identified by the Trustees, have been reviewed and systems or procedures have been established to mitigate those risks and are regularly reviewed by the Trustees and Management of the Foundation.

Staff remuneration is reviewed and set annually by the board on recommendation from a delegated committee of Trustees.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

The Foundation does not conduct major fundraising activities in support of running its three main services, but is grateful for support from trusts, foundations, business, and individual donors who support specific projects and fund building development and equipment.

OBJECTIVES AND ACTIVITIES

The objects, as set out in the Articles of Association state that the Foundation, acting as a charity, works for the care, welfare, interest, education, and advancement of people with cerebral palsy and allied conditions residing in Croydon as well as seven other London boroughs.

The Foundation, in order to comply with its aims of providing services for general public benefit, accepts children and adults from the whole spectrum of the total UK population who require specialist support due to their learning and physical disabilities.

The aims of the Foundation are to provide a wide range of services for local people with disabilities, their families, and carers, by the provision of a school, a registered residential home, and a day centre. In addition, the Foundation provides a welfare support service for the children and adults and their families and carers, liaising in these matters with various relevant statutory support bodies.

Key elements of the Foundation's long-term strategy are:

1. Keeping our service users at the centre of our planning and delivery.
2. Completing state of the art facilities on the school site at 1a Melville Avenue and increasing the number of 16–25-year-old students.
3. Profile raising via communications, events, and shops.
4. Building and nurturing relationships with commissioners in order to negotiate modern and competitive service level agreements across its adult services.
5. Rutherford school to be recognised for its excellence within the PMLD field.
6. Being an employer of choice.

The Foundation has referred to the guidelines set out by the Charity Commission on Public Benefit when reviewing its aims and objectives and in the planning for its future. The achievement of our objectives is always challenging as both statutory and voluntary funds are limited.

A number of volunteers operate in most aspects of the charity and without their help some activities would not take place. The charity shops are largely staffed by volunteers, several help in the school and at Bramley Hill on a regular basis, as well as occasional events held during the year. The Trustees are, as always, extremely grateful for the enormous contribution provided by these volunteers.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

ACHIEVEMENTS and PERFORMANCE

During the year we continued to provide high quality education, care, nursing, therapy, and activities to service users, as well as support to carers. Demand for our services remained high. Jean Garwood House began and ended the year full with 14 residential placements (an average occupancy of 13.8 across the year), the Rutherford School had 32 students enrolled throughout the year, and 49 service users were registered with Bramley Hill at the end of the year (a decrease of 2 from the previous year).

We were pleased that negotiations with local authorities resulted in fee uplifts. Bramley Hill's main contract with Croydon increased by 7.76%, and across the individual contracts for all residents at Jean Garwood House weekly fees increased by 6.3% (both in April 2025). This enabled the Foundation to manage the impact of increased costs (which included increases for employers NI), to adjust salaries to ensure that we can recruit and retain staff, and to make a surplus to maintain financial stability.

During the year, we completed a tender process for the building contract at the Rutherford School, and appointed GenOne as the main contractor for a contract worth nearly £2.081m. With construction beginning in late November and the pool structure being constructed before the Christmas holiday in 2024, it was exciting to see this long-awaited project getting underway. We have been supported generously by many charitable trusts which has enabled the project to go ahead. The offer of a £425k (part-grant/part-loan) from the People's Postcode Lottery, along with an additional loan facility agreed with Charity Bank, are key elements to the project's success. Garwood has also made a significant commitment to this project from reserves, The new improved design will increase the school's capacity to around 40 students, through providing an additional classroom. It will provide a large hydrotherapy pool, create a therapy hub within the school; and build a new entrance, school office, meeting room, and a wheelchair accessible courtyard. At the time of writing this report, the new hydrotherapy pool is complete, and construction of the remaining elements is commencing.

We implemented our re-brand for the organisation. The new logo, mission, vision and values and strapline '*where every ability shines*' were introduced to our relaunched website in September 2024. Rebranding of our shops, vehicles, literature, and property followed shortly after.

Our Jean Garwood House care home was full, with fourteen residents, throughout the majority of 2024/5. We developed the care home management team through the recruitment then promotion of Roz Moore as Care Team Leader, a role designed to enhance the work of our Support Workers. We changed our approach to staff training, with the 'All in One Day Mandatory Training Course for Nurses and Care Workers,' which was delivered through the Health and Safety Group, in March 2025. This was supplemented with bespoke training throughout the year in subjects relevant to the care home. Disappointingly, CAREis, our electronic care record system, was discontinued, prompting a switch to LogMyCare, which is now being rolled out.

We undertook a survey of staff, residents, and relatives, which led to several improvements being implemented during the second half of 2025 – increased activities, improved food choices, and redecoration.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

Prior to Lisa Skelton's departure as HR Manager in December 2024, we were pleased to recruit Emma Creasey into the role of HR Officer for the remainder of the year until August 2025. To support Emma, we engaged Karen Liddington of 'People in Focus' as our external HR Advisor.

In our finance function, three significant developments took place during the year...the introduction of VAT to school fees, the transition from Sage Accounting software to Xero, and Making Tax Digital. We received support from Bryden Johnson and from Berthold Bauer VAT Consultants in implementing these changes.

Our support extends to carers of people living with disabilities. Our Carer's Forum, a peer support group, met a number of times during the year, and we were delighted to receive news of further funding from the Pipemakers Livery Company to fund the forum for an additional three years. One highlight was the Christmas Meal where twenty carers came together at Global Buffet, Croydon, where Carers were able to share their experiences and memories and provide advice and support to one another,

We were pleased to provide a wide range of activities to people who use our Bramley Hill day centre. The number of clients attending the centre averaged around 33 a day. In addition to a full timetable of activities within the centre, external activities included cycling sessions at Croydon Arena, adapted sports sessions at Plough Lane, lunchtime recitals at Croydon Minster, weekly bowling sessions, a visit to the Imperial War Museum, visits to Godstone Farm and garden centres, plus outings to Brighton Marina and Sea Life Centre and to our annual interactive music day called OrchLab at the Royal Festival Hall with the London Philharmonic Orchestra (LPO) and Drake Music. From January 2025 we continued to work with the LPO through a series of music sessions across the year. The Learning Zone focused on areas which included literacy, numeracy, map reading, money skills, and travel planning. Other activities delivered in-house included art therapy, drama, poetry groups, music therapy, cooking, gardening, seated exercise and performances of Red Riding Hood and Jack and the Giant Beanstalk.

The Rutherford School provided a wide range of opportunities for learning, development, health, and wellbeing.

During the 2024-2025 academic year we welcomed Diane Elleman as Interim Head Teacher, covering for Head Teacher Suzanna Bance who was on Maternity Leave. She was supported well by Lindi Paterson who stepped into the role of Curriculum Lead and Deputy Head Teacher.

Our bespoke curriculum covers five holistic areas: My Body, My World, My Voice, My Independence, and My Wellbeing. The success of our curriculum lies in the interdisciplinary work between the highly skilled multidisciplinary team consisting of Physiotherapy, Occupational Therapy, Speech and Language Therapy, a Visual Impairment specialist, Nursing and Teaching teams. This collaborative work enables students to access bespoke learning activities and therapies, suited to their specific abilities, and needs and provides the platform for a successful educational journey at the school. This approach has a positive impact on student attainment, the development of skills, and on emotional and mental wellbeing.

Focus areas over the year included preparation for an anticipated Ofsted inspection; the transition on from Rutherford School for five students who reached the age of twenty-five;

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

obtaining permission from the Department for Education for a small uplift in the number of enrolled students (an increase from 32 to 34); a £44k IT upgrade which replaced old PCs, provided Wi-Fi across the school and gave remote support and back-up; and agreeing placements for eight young people to join Rutherford School for the 2025-6 academic year.

Enrichment, community engagement, and work-related learning were a core strength of Rutherford School's provision and make a significant contribution to students' communication, wellbeing, independence and 'Preparing for Adulthood' outcomes. Activities were carefully planned to ensure learners with profound and multiple learning difficulties can participate meaningfully in real-world, cultural, and vocational contexts.

Across the year, students accessed a range of work-related and enterprise opportunities, including weekly in-house coffee shop sessions, supported volunteering at local food banks, work-experience visits to a local pub, horse-care placements, and enterprise projects. A key highlight was an enterprise clay project delivered in partnership with the Wandle Arts Society, where students worked alongside professional artists to create items for sale at the school's enterprise stall. These experiences focused on early vocational skills such as engagement, following routines, turn-taking, purposeful communication and contributing to shared outcomes.

Community-based learning remained a priority, with students taking part in structured visits to local cafés, shops, and public venues to develop confidence, independence, and functional communication. Wider community experiences included trips to IKEA, Sensory Cinders in Soho and the Colourscape immersive arts installation, offering rich opportunities for sensory exploration, regulation, and social participation.

The school also delivered a strong programme of enrichment and cultural experiences, including a jazz workshop with musicians from the Mozart Players, dance workshops with Blink Dance Group and live performances for students and staff. Access to theatre and performance was supported through pantomime visits and a charity-funded in-school performance. Whole-school events such as the Christmas Fair, Toy Run and school production continued to strengthen community links and provide inclusive shared experiences.

.

Overall, these activities supported increased engagement, communication, confidence, and emotional wellbeing, ensuring students experience a balanced, meaningful, and aspirational curriculum beyond the classroom.

We were delighted to host a visit from twenty academics from the University of Korea in June, showcasing our work and answering questions about education for students with PMLD.

Upon Suzanne Bance's return in September 2025 the school had an Ofsted Inspection in which rated the school as 'Good' in each of the assessed areas.

Finally, were delighted that Frank Newton, Chairman of the Garwood Foundation, was recognised by the League of Mercy to receive a medal for his outstanding work as a volunteer. Frank's tenure with the Foundation stretches back 43 years, in both paid and voluntary roles, and he received his medal at Mansion House on 11th July 2025

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

In the year to August 2025 the overall consolidated position for the financial year shows a surplus of £788,937 (2024: £229,125) which includes an unrealised loss of £56,251 upon the revaluation of the investment portfolio. The operating surplus of £845,188 (2024: £201,464) includes depreciation charges totalling £51,444 (2024: £63,093).

Two of the three services (Rutherford School and Bramley Hill Day Centre) were in surplus, after taking into account the income derived from the hire of facilities at the centres, and after deducting charges for central support services and depreciation. Jean Garwood House incurred unplanned agency costs during the summer 2025, leading to a deficit of £79,508.

The trustees are grateful for the continuing support of health and local authorities, with particular reference to the London Borough of Croydon, which has continued to fund over 50% of The Garwood Foundations services.

The Foundation has an investment portfolio valued at £164,723 invested (£345,974 at 31st August 2024), after withdrawing £200,000 to cash-flow the building works at Rutherford School. The policy of the Foundation is to hold this portfolio as part of its reserves for future project costs. The performance of the investment portfolio was 5.4% and in line with its objective of increasing in line or above with inflation. Social, environmental, ethical considerations are discussed with the investment manager, as is the appetite for risk. The investment property, a bungalow adjacent to the Rutherford School in South Croydon, was unoccupied throughout the year while marketed for sale. The proceeds will be used as part-funding for the building developments taking place at the Rutherford School during the 25-26 school year.

Donations, legacies, appeals and the two shops helped to produce the consolidated surplus shown in the accounts.

The shops are operated by Croydon CP Trading Limited, a wholly owned subsidiary of The Garwood Foundation. The shops produced a net profit of £50,119 (£63,848 to August 2024), on a turnover of £190,993 (£177,880 to August 2024). The profit is donated to The Garwood Foundation in accordance with the Memorandum of Association of Croydon CP Trading Limited.

FINANCIAL REVIEW

The surplus of incoming over outgoing resources for the financial period (see page 17 of the accounts) amounted to £788,937, including donations received in respect of the ongoing capital project. (2024: surplus of £229,125). The total income generated from all sources amounted to £4,295,319 (2024: £3,262,272) and the total resources expended were £3,450,131 (2024: £3,060,808). The Foundation recognised a net unrealised loss on its investments of £56,251 (2024: gain of £27,661). A detailed breakdown of all these figures is shown in the attached accounts and notes. The outcome for this period is summarised in Achievements and Performance (above). The principal long-term risk and uncertainty facing the Foundation is that of local authority funding. The risk is mitigated by the Foundation not being fully dependent on any one local authority and is managed by communicating with the local authorities on an ongoing basis. A shorter-term risk relates to cash-flowing the building project, for which a Charity Bank loan facility has been agreed (initially for up to £600k, since reduced to £300k).

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

BASIS OF ACCOUNTING

These financial statements have been prepared in accordance with the Companies Act 2006, applicable to small companies and in accordance with the Charities SORP 2019 (FRS102).

FOUNDATION'S POLICY ON RESERVES

The Foundation's policy on reserves is to maintain a reasonable balance to ensure that normal running costs can be met as and when they fall due, and the aims and objectives of the charity can be achieved. The Foundation looks to ensure that at any given time there are liquid reserves available of a minimum of 10% of annual turnover and this being a minimum of 3 months of operating costs. In this respect, an investment fund portfolio is held, with a market value of £164,723 at 31"August 2025, after withdrawing £200k to cash-flow the building project (2024: £345,974).

Total reserves at 31 August 2025 amounted to £5,342,397 (2024: £4,553,459), of which restricted reserves amounted to £49,436 (2024: £3,573). Reserves designated for the capital project amounted to £846,331 (2024: £1,012,945) and unrestricted reserves amounted to £4,446,630 (2024: £3,536,941) of which a total of £2,659,649 (2024: £2,672,527) is represented by freehold and leasehold properties that are used by the Foundation in its operating activities.

At the balance sheet date, £1,418,962 has been spent on the Capital Project and financed from designated and restricted reserves, of which £1,056,631 was spent in the year.

At the balance sheet date, the unrestricted funds represented by net assets other than tangible fixed assets and investment properties amounted to £275,014 (2024: £404,721), which is in line with the Foundation's policy on reserves.

The Garwood Foundation could not provide the breadth of service without kind support via legacies, grants, and donations.

FREEHOLD PROPERTY

The net book value of the freehold property at 1a Melville Avenue at 31st August 2025, (included in the accounts at £2,592,076) is considered by the directors to be satisfactory, although this is less than the figure of £2,765,000 at which it was professionally valued for insurance purposes on 11 May 2009. The Directors aim to obtain a professional valuation of the property after the completion of the site development at Rutherford School.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

PRINCIPAL FUNDING SOURCES

These are:

Local Authorities	£ 3,221,380
Donations, grants, and legacies	£ 760,610
Gross turnover of subsidiary company	£ 190,992
Hire of facilities	£ 122,124
Bank interest received	£ 213

Expenditure has supported the following operations:

Bramley Hill Centre	£ 586,992
Jean Garwood House	£ 811,817
Rutherford School	£ 1,875,198
Total resources expended on charitable activities (including support costs)	£ 3,274,007

PLANS FOR THE FUTURE

Key objectives are to:

- maintain, support, and develop safe and effective services to meet current and future needs of people living with disabilities and those affected by it
- ensure that statutory and grant funding is sufficient to deliver outstanding services to the people it supports.
- having completed the construction of the hydrotherapy pool, complete the construction of the classroom block extension at the Rutherford School.
- facilitate the expansion of the school to around 40 students.
- ensure that our information systems are appropriate to support the delivery of our programmes.
- develop an accredited level 3 course for PMLD (Profound and Multiple Learning Disability) Education.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The Trustees (who are also Directors of The Garwood Foundation for the purposes of company law) are responsible for preparing the Directors Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP 2019 (FRS 102)
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Each director has taken all steps that he/she ought to have taken, as a director, in order to make him/herself aware of any relevant audit information, and to establish that the company's auditors are aware of that information.

A resolution to reappoint the Charity's Auditors will be considered at a future Board of Trustees meeting.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

Registered Office
1a Melville Avenue
South Croydon,
Surrey CR2 7HZ

Dated: 18th March 2026

By order of the Board

F Newton

Frank Newton
Chairman

THE GARWOOD FOUNDATION
Annual Report 31st August 2025
INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION

Opinion

We have audited the financial statements of The Garwood Foundation (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 August 2025 which comprise the Group Statement of Financial Activities, the Group and company Balance Sheets, the Group Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and of the parent company's affairs as at 31 August 2025, and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We enquired of management and the finance, audit and risk committee, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
    - identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
    - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
    - the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.

- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx.

This description forms part of our auditor's report.

THE GARWOOD FOUNDATION
Annual Report 31st August 2025
INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (continued)

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Neil Johnson (Senior Statutory Auditor)

For and on behalf of

Bryden Johnson Limited
1-4 Kings Parade
Lower Coombe Street
Croydon
CR0 1AA
Chartered Accountants

Statutory Auditor

Date: 24/03/2026

THE GARWOOD FOUNDATION

Annual Report 31st August 2025

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the year ended 31 August 2025

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Notes	2024
	£	£	£	£		£
Income & Endowments from:						
Grants, Donations & Legacies	39,489	-	721,121	760,610	7	**104,511**
Facilities and shop income	313,116	-	-	313,116	8	**304,960**
Investments: interest, dividends, rents	213	-	-	213		**12,163**
Income from charitable activities	3,221,380	-	-	3,221,380	9	**2,840,638**
Total	3,574,198	-	721,121	4,295,319		**3,262,272**
Expenditure on:						
Raising Funds	164,290	11,834	-	176,124	10	**143,803**
Charitable activities	3,269,870	-	4,137	3,274,007	11	**2,917,005**
Total	3,434,159	11,834	4,137	3,450,131		**3,060,808**
Net Income/(Expenditure) before gains and losses on investment assets	140,039	(11,834)	716,983	845,188		**201,464**
Gain/(Loss) on investment assets:						
Realised Gain/(Loss) / Unrealised Gain/(Loss)	(56,251)	-	-	(56,251)	4	**27,661**
Total	(56,251)	-	-	(56,251)		**27,661**
Net Income/(Expenditure)	83,788	(11,834)	716,983	788,937		**229,125**
Transfers						
Gross transfers between funds	825,901	(154,780)	(671,121)	-	15	-
Net incoming resources before other recognised gains and losses	909,689	(166,614)	45,862	788,937		**229,125**
Net movement in funds	909,689	(166,614)	45,862	788,937		**229,125**
Reconciliation of Funds						
Total funds brought forward	3,536,941	1,012,945	3,573	4,553,459		**4,324,334**
Total Funds carried forward	4,446,630	846,331	49,435	5,342,396		**4,553,459**

The Statement of Financial Activities includes all gains and losses recognised during the year. All income and expenditure derive from continuing activities. Movements in funds are disclosed in Note 15 to the financial statements.

THE GARWOOD FOUNDATION

Annual Report 31st August 2025

CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2025

	Notes	Group 2025 Total Funds £	Group 2024 Prior year total funds £	Charity 2025 Total Funds £	Charity 2024 Prior year total funds £
Fixed Assets					
Tangible assets	3	4,171,617	3,132,220	4,171,617	3,132,220
Investments	4	689,723	945,974	689,725	945,976
Total Fixed Assets		4,861,340	4,078,194	4,861,342	4,078,196
Current Assets					
Debtors	5	226,464	322,469	262,653	354,632
Cash at bank and in hand		951,838	636,379	913,046	596,201
Total Current Assets		1,178,302	958,848	1,175,700	950,833
Liabilities:					
Creditors falling due within 1 year	6	478,591	483,583	475,991	475,570
Net Current Assets		699,710	475,265	699,708	475,263
Total assets less current liabilities		5,561,050	4,553,459	5,561,050	4,553,459
Creditors: amounts falling due after more than 1 year	6	218,653		218,653	
Net Assets Including Pension Liability		5,342,397	4,553,459	5,342,397	4,553,459
Funds of the Foundation					
Unrestricted Income Funds	15	4,446,630	3,536,941	4,446,630	3,536,941
Designated Income Funds	15	846,331	1,012,945	846,331	1,012,945
Restricted Income Funds	15	49,436	3,573	49,436	3,573
Total Foundation Funds		5,342,397	4,553,459	5,342,397	4,553,459

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006, and in accordance with the Charities SORP (FRS102) and were approved by the board of directors and authorised for issue on 18 March 2026

and are signed on its behalf by

Frank Newton F Newton

Ian Trumper I T Trumper

) Directors

Company Registration Number: 01285858

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST AUGUST 2025

	2025 £	2024 £
Cash flows from operating activities (note 20)	952,838	269,292
Investing Activities		
Investment income	213	12,163
Proceeds from disposal of Investments	200,000	-
Purchase of Fixed Assets	(1,090,841)	(244,718)
Cash Provided by (used in) investing activities	(890,628)	(232,555)
Financing Activites		
Proceeds from new bank loans	275,000	-
Repayment of bank loans	(21,750)	-
Net cash used in financing activities	253,250	-
Net increase in cash and cash equivalents	315,459	36,737
Cash and cash equivalents at the beginning of the period	636,379	599,642
Total cash and cash equivalents at the end of the period	951,838	636,379
Held as:		
Cash at bank and in hand	951,838	636,379
Total cash and cash equivalents at the end of the period	951,838	636,379

The Foundation has no overdrafts, loans or finance leases, and therefore no reconciliation of net cash flow to movement in net debt is necessary (the only cash or debt movements are those shown above and in note 20).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31st August 2025

1 ACCOUNTING POLICIES

a) COMPANY INFORMATION

The Garwood Foundation is a private limited company limited by guarantee, incorporated in England and Wales. The Registered Office is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ. The company registration number is 01285858. The company carries out charitable activities and is a public benefit entity as detailed in the Directors' Report.

b) BASIS OF PREPARATION

The financial statements are for the year ended 31st August 2025. The financial statements are consolidated to incorporate the results of its wholly owned subsidiary and are prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The accounts are prepared in Sterling , which is the functional currency of the Charity and the group. Monetary amounts in these financial statements are rounded to the nearest £.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

c) PUBLIC BENEFIT ENTITY

The charitable company meets the definition of a public benefit entity under FRS 102.

d) GOING CONCERN

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) INCOME

Income, except for grant income is accounted for on an accruals basis. Grant income is recognised under the performance model, whereby a grant that does not impose specified future performance-related conditions is recognised in income when the grant is received or receivable. Donations and legacies are accounted for on an "as received basis".

f) EXPENDITURE

All expenditure is included in the accounts on an accruals basis and is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

i. Raising Funds - relates to trading subsidiary company and all appeals costs including salaries.
ii. Charitable Activities - relates to all direct costs incurred in running the Charity, including support costs.
iii. Support Costs - includes all administrative salaries and related pension and employer costs.
iv. Governance Costs - include costs of audit only and are included in Support Costs.

g) ALLOCATION OF SUPPORT COSTS

Resources expended are allocated to the particular activity where the cost relates directly to that activity. The cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned evenly to each of the three major activities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

h) TANGIBLE FIXED ASSETS

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Major components are treated as a separate asset where they have significantly different patterns of consumption of economic benefits and are depreciated separately over its useful life.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Freehold property	10% on cost per annum (but see note below)
Property under construction	Not depreciated until in use (see below)
Leasehold property improvements	5% on cost per annum
Plant, equipment and motor vehicles	20% on cost per annum

The freehold property at Melville Avenue is shown at cost less depreciation provided in earlier years. No further depreciation is being provided, as it is the Foundation's policy to maintain freehold properties to at least the condition existing at the time of purchase and the properties are considered to have a residual value in excess of their net book value. The land and the original school building were donated to the Foundation many years ago and therefore have no cost on the Balance Sheet.

The property under construction is to be used by the Foundation and will not be depreciated until construction is completed and the property is in use.

i) OPERATING LEASES

Rental charges are charged on a straight line basis over the term of the lease.

j) INVESTMENTS

Gains or losses on investment assets included in the SOFA relate to the increase or decrease in mid-market value of the investments in the period.

k) FINANCIAL INSTRUMENTS

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

l) PENSIONS

The Foundation participates in two defined contribution pension schemes. Contributions payable to the charity's pension schemes are charged to the Statement of Financial Activities in the period to which they relate. These contributions are separate from the charity's assets.

m) TAXATION

The Company is a registered charity and is therefore not subject to taxation.

n) CASH AT BANK AND IN HAND

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

o) DEBTORS

Trade and other debtors are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any discounts due.

p) CREDITORS AND PROVISIONS

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

q) CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The following judgements (apart from those involving estimates) have the most significant effect on amounts recognised in the financial statements:

The Charity makes an estimate of the recoverable value of debtors. When assessing impairment of debtors, the Trustees consider the ageing profit of debtors and historical experience.

The annual depreciation charge is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates based on technological advancement, economic utilisation and the physical condition of the assets. See Note 3 for the carrying amount of property, plant and equipment and Note 1h for the depreciation policy for each class of asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

2 TRUSTEES EXPENSES

Under Article 37 of the Articles of Association no emoluments are payable to directors, however travel and postage expenses totalling £64 were paid to 1 trustee in the year (2024: £292). No director has any beneficial interest in any contract with the Foundation.

3 TANGIBLE ASSETS - GROUP AND CHARITY

	Freehold Property	Property Under Construction	Leasehold Property (long)	Motor Vehicles	Plant and Equipment	Total
	£	£	£	£	£	£
COST						
At 1 September 2024	2,632,737	362,331	583,649	270,942	663,375	4,513,034
Additions in year	-	1,056,631	-	-	34,209	1,090,840
Disposals in year	-	-	-	-	-	-
At 31 August 2025	2,632,737	1,418,962	583,649	270,942	697,584	5,603,874
DEPRECIATION						
At 1 September 2024	40,661	-	503,198	245,382	591,572	1,380,813
Charge for the year	-	-	12,878	6,390	32,176	51,444
Disposals in year	-	-	-	-	-	-
At 31 August 2025	40,661	-	516,076	251,772	623,748	1,432,257
NET BOOK VALUE						
At 31 August 2025	2,592,076	1,418,962	67,572	19,170	73,836	4,171,617
At 31 August 2024	2,592,076	362,331	80,451	25,560	71,803	3,132,221

All of the above assets are used for charitable purposes.

Property Under Construction

The Property Under Construction represents the capitalised costs relating to the "Capital Project", as referred to in the Trustees Report.
As at the balance sheet date, the capitalised costs include professional fees that had been incurred in the design of the building and in submitting planning applications to the Local Authority, plus construction costs and ongoing professional fees to 31st August 2025.

4 INVESTMENTS

	2025	2024
	£	£
Quoted investments:		
Mid market value 1 September 2024 / 2023	345,974	318,313
Investments additions	-	-
Investments disposals	(200,000)	-
Realised gain on investments sold	-	-
Unrealised gain / (loss)	18,749	27,661
Mid market value 31 August 2025 / 2024	164,723	345,974
Investment property:		
Market value 1 September 2024 / 2023	600,000	600,000
Net gaines or losses through fair value adjustments	(75,000)	-
Market value 31 August 2025 / 2024	525,000	600,000
Total Investments	689,723	945,974

The quoted investments are a portfolio of investments that is managed by Quilters, who manage the risks of the portfolio.

In the opinion of the Trustees, the market value of the investment property at the balance sheet date is £525,000, based on the sale of the property after the end of the financial year end. The property has been owned by The Garwood Foundation for some time and was originally held as part of Tangible Fixed Assets at its cost of £276,312, before being let out in the year to 31st Mach 2019. The property was previously revalued to £500,000 in the period to 31st August 2020 and to £600,000 in the year to 31st August 2022.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

5 DEBTORS

	Group 2025	Charity 2025	Group 2024	Charity 2024
	£	£	£	£
School fees in respect of Autumn Term 2025 and other charitable fees receivable	163,157	163,157	251,713	251,713
Other debtors and prepayments	63,306	99,496	70,750	102,913
	226,464	262,653	322,463	354,626

6 CREDITORS (due within one year)

	Group 2025	Charity 2025	Group 2024	Charity 2024
	£	£	£	£
Bank loan	34,597	34,597		
Tax and social security creditors	58,294	58,294	39,786	39,786
Deferred Income	49,372	49,372	288,120	288,120
Other creditors & accruals	336,328	333,728	155,677	147,664
	478,591	475,991	483,583	475,570

Deferred income represents cash received or debtors recognised in respect of charitable activities to be undertaken in future periods.

6 CREDITORS (amounts falling due after more than one year)

	Group 2025	Charity 2025	Group 2024	Charity 2024
	£	£	£	£
Bank loan	218,653	218,653		
	218,653	218,653	-	-

7 INCOME FROM GRANTS, DONATIONS & LEGACIES

	Unrestricted Funds	Restricted Funds	2025 Total	2024 Total
	£	£	£	£
Donations & legacies	39,489	721,121	760,610	104,511
Grants	-		-	-
	39,489	721,121	760,610	104,511

Included within individual donations is an amount of £Nil (2024 : £Nil) in respect of legacies.

8 OTHER TRADING ACTIVITIES

	Unrestricted Funds	Restricted Funds	2025 Total	2024 Total
	£	£	£	£
Hire of Facilities	122,124	-	122,124	127,080
Sales Receipts Subsidiary Company (Charity Shops)	190,992	-	190,992	177,880
	313,116	-	313,116	304,960

9 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	2025 Total	2024 Total
	£	£	£	£
Bramley Hill Centre	461,933	-	461,933	453,321
Jean Garwood House	732,309	-	732,309	660,899
Rutherford School	2,027,138	-	2,027,138	1,726,418
	3,221,380	-	3,221,380	2,840,638

10 COSTS OF RAISING FUNDS

	Unrestricted Funds	Restricted Funds	2025 Total	2024 Total
	£	£	£	£
Direct staff and administration of charity shops	140,873	-	140,873	114,032
Direct staff and administration costs of Appeals Department	23,416	-	23,416	20,248
Outsourced fundraising (capital project)	11,834	-	11,834	9,523
	176,124	-	176,124	143,803

11 EXPENDITURE ON CHARITABLE ACTIVITIES (including allocation of support costs)

	Unrestricted Funds	Restricted Funds	2025 Total	2024 Total
	£	£	£	£
Bramley Hill Centre	585,193	1,799	586,992	487,058
Jean Garwood House	811,817	-	811,817	732,186
Rutherford School	1,872,860	2,338	1,875,198	1,697,761
	3,269,870	4,137	3,274,007	2,917,005

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

12 SUPPORT COSTS (Included in Note 11)

	Bramley Hill Centre	Jean Garwood House	Rutherford School	Total 2025
	£	£	£	£
Administration Staff Costs	72,665	72,665	72,665	217,994
Other support costs	34,180	34,180	34,180	102,539
Governance Costs	3,552	3,552	3,552	10,656
Total Support Costs for the year ended 31st August 2025:	110,397	110,397	110,397	331,189
Total Support Costs for the period ended 31st August 2024:	48,832	48,832	48,832	146,496

Support costs are allocated to operating units in equal proportions.

13 STAFF COSTS

These costs are included in "Costs of raising funds" and "Expenditure on charitable activities" and consist of:	Group 2025	Charity 2025	Group 2024	Charity 2024
	£	£	£	£
Salaries and wages	1,909,257	1,841,106	1,832,958	1,756,770
Social security costs	190,732	185,484	161,350	156,530
Pension costs	55,751	54,643	53,624	52,388
	2,155,739	2,081,233	2,047,932	1,965,688

Included in salaries and pension costs above are employee and employer contributions (respectively) to the defined contribution pension schemes referred to in Accounting Policies (Note 1i).

The estimated average number of employees:	Group 2025 Number	Charity 2025 Number	Group 2024 Number	Charity 2024 Number
Direct charitable activities	64	64	61	61
Direct staff and administration of charity shops	5	-	4	-
Management and administration	8	8	8	8
Appeals	1	1	1	1
	78	73	74	70

One member of staff received emoluments, including benefits in kind and pension contributions, in the range £70,000 to £80,000 per annum (2024: two members of staff received emoluments in the range £70,000 to £80,000).

The total remuneration of key management personnel during the year was £265,374 (2024: £318,548)

14 NET INCOME / EXPENDITURE FOR THE YEAR

	2025	2024
	£	£
This is stated after charging the following:		
Depreciation	51,444	63,093
Operating lease payments recognised as an expense	28,000	30,298
Auditors Remuneration - audit of these financial statements	12,000	10,320
Auditors Remuneration - other services (audit of subsidiary, interim accounts, advising generally)	7,349	5,050

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

15 MOVEMENTS IN FUNDS

	Balance 1-Sep-24	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-25
	£	£	£	£	£
Unrestricted Funds	3,536,941	3,517,947	(3,434,159)	825,901	4,446,630
Designated Funds	1,012,945	-	(11,834)	(154,780)	846,331
Restricted Funds					
RS Donations & Legacies	2,338	25,000	(2,338)	-	25,000
BH Donations & Legacies	1,235	25,000	(1,799)	-	24,436
Capital Project	-	671,121	-	(671,121)	-
	3,573	721,121	(4,137)	(671,121)	49,436
Total	4,553,459	4,239,068	(3,450,131)	-	5,342,397

Comparative movements in funds:

	Balance 1-Sep-23	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-24
	£	£	£	£	£
Unrestricted Funds	4,000,371	3,242,441	(3,034,186)	(671,685)	3,536,941
Designated Funds	215,783	-	(9,523)	806,685	1,012,945
Restricted Funds	108,180	47,492	(17,099)	(135,000)	3,573
Total	4,324,334	3,289,933	(3,060,808)	-	4,553,459

Description of Designated and Restricted Funds

Designated Fund — Unrestricted funds designated for the Capital Project. This not only comprises funds designated by the board for the project, but includes future proceeds from the sale of a bungalow property (sale agreed at £525,000).

During the year, £11,834 related to the cost of raising funds (setting up the Charity Bank Loan provision). Additonally £825,901 which has been spent and capitalised on the project in the year.

The closing designated fund balance at 31 August 2025 is £846,331.

RS Donations & Legacies: Donations and legacies restricted for the benefit of Rutherford School.
JGH Donations & Legacies: Donations and legacies restricted for the benefit of Jean Garwood House.
BH Donations & Legacies: Donations and legacies restricted for the benefit of Bramley Hill.
Capital Project:

Donations received restricted to cover costs of construction of the "Capital Project" at Rutherford School.

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS AS AT 31 AUGUST 2025

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	**Net Assets**
	£	£	£	£	£	£
Unrestricted	4,171,617	164,723	226,464	581,071	(697,244)	4,446,630
Designated	-	525,000	-	321,331	-	846,331
RS Donations & Legacies	-	-	-	25,000	-	25,000
BH Donations & Legacies	-	-	-	24,436		24,436
Total	4,171,617	689,723	226,464	951,838	(697,244)	5,342,397

Comparative analysis of net assets between funds as at 31 August 2024

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	**Net Assets**
	£	£	£	£	£	£
Unrestricted	3,132,220	345,974	322,469	219,861	(483,583)	3,536,941
Designated	-	600,000	-	412,945	-	1,012,945
BH Donations & Legacies	-	-	-	2,338	-	2,338
Hydrotherapy Pool (Capital Project)	-	-	-	1,235	-	1,235
Total	3,132,220	945,974	322,469	636,379	(483,583)	4,553,459

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

17 INVESTMENT IN SUBSIDIARIES

Croydon CP Trading Limited (Company Registration Number 03618138) is a wholly-owned trading subsidiary of the Foundation. The investment in the shares is stated at cost in the Foundation's Balance Sheet. The Annual surplus of the company is transferred to the Foundation in accordance with its Memorandum of Association. Consolidated accounts have been prepared.

A summary of Croydon CP Trading Limited's Balance Sheet and Profit & Loss Account is below:

	2025	2024
	£	£
Assets	44,326	44,844
Liabilities	(44,324)	(44,842)
Net Assets (Share Capital)	2	2
Turnover	190,993	177,880
Bank interest	-	-
Expenditure	(140,874)	(114,032)
Profit	50,119	63,848

Croydon CP Trading Limited has donated £50,119 to The Garwood Foundation, being equal to its profits for the year ended 31st August 2025 (2024: £63,848).

During the year The Garwood Foundation charged Croydon CP Trading Limited £Nil (2024: £Nil) for rent and utilities of its head office.
At the year end the balance due from Croydon CP Trading Limited was £41,724 (2024: £36,830)

18 MEMBERS' GUARANTEE

The Foundation is a company limited by guarantee. The liability of any one member on a winding-up is limited to £5.
The number of members at 31 August 2025 was 8 (2024: 8). The only members of the Foundation are the Trustees.

19 CAPITAL EXPENDITURE COMMITMENTS

The Foundation currently is currently in the process of carrying out a capital building project, upon which £825,901 of costs had been incurred in the year to 31st August 2024, with £1,188,232 having been incurred cumulatively.

20 RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025	2024
	£	£
Net Movement in Funds	788,937	229,125
Add Back Depreciation Charge	51,444	63,093
Deduct Investment Income	(213)	(12,163)
Unrealised Loss/(Gain) on Investments	56,251	(27,661)
(Increase) / Decrease in Debtors	96,008	253,967
Increase in Creditors	(39,588)	(237,069)
Net Cash Used in operating activities	952,838	269,292

21 RELATED PARTY TRANSACTIONS

Related party transactions are disclosed in notes 2 and 17.

No other related party transactions occurred in the year.

22 OPERATING LEASE COMMITMENTS

The Group has operating lease commitments in relation to the rental of retail premises used by its wholly owned trading subsidiary Croydon CP Trading Limited and leases of office equipment, as follows:

Future minimum operating lease payments	2025	2024
	£	£
Within one year	30,732	25,832
Between two and five years	111,762	56,844
In over five years	41,667	54,167
	184,161	136,843

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2025

23 CONTINGENT ASSETS

The Foundation has received pledges totalling £200,000 towards the Capital Project, in addition to grants and donations received prior to 31st August 2025 and already recognised in the financial statements. Pledges are contingent upon various criteria including sufficient funds being raised and the project continuing as planned.

24 TAXATION

The charitable company is exempt from Corporation Tax as all its income is charitable and is applied for charitable purposes.

25 NON-AUDIT SERVICES PROVIDED BY AUDITORS

In common with many charities and groups of our size and nature, we use our auditor to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

THE GARWOOD FOUNDATION

Annual Report 31st August 2025

NON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an Income & Expenditure Account)
for the year ended 31 August 2025

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	2024
	£	£	£	£	£
Income & Endowments from:					
Grants, Donations & Legacies	39,489	-	721,121	760,610	**104,511**
Donation from Trading Subsidiary	50,119	-	-	50,119	**63,848**
Other Trading Activities	122,124	-	-	122,124	**127,080**
Investments: interest,dividends,rents	213	-	-	213	**12,163**
Income from charitable activities	3,221,380	-	-	3,221,380	**2,840,638**
Total	3,433,325	-	721,121	4,154,446	**3,148,240**
Expenditure on:					
Raising Funds	23,416	11,834	-	35,250	**29,771**
Charitable activities	3,269,870	-	4,137	3,274,007	**2,917,005**
Total	3,293,286	11,834	4,137	3,309,257	**2,946,776**
Net Income/(Expenditure) before gains and losses on investment assets	140,039	(11,834)	716,983	845,188	**201,464**
Gain/Loss on investment assets					
Realised Gain/(Loss)	-	-	-	-	-
Unrealised Gain/(Loss)	(56,251)	-	-	(56,251)	**27,661**
Total	(56,251)	-	-	(56,251)	**27,661**
Net Income/(Expenditure)	83,788	(11,834)	716,983	788,937	**229,125**
Transfers					
Gross transfers between funds	825,901	(154,780)	(671,121)	-	-
Net incoming resources before other recognised gains and losses	909,689	(166,614)	45,862	788,937	**229,125**
Net movement in funds	909,689	(166,614)	45,862	788,937	**229,125**
Reconciliation of Funds					
Total funds brought forward	3,536,941	1,012,945	3,573	4,553,459	**4,324,334**
Total Funds carried forward	4,446,630	846,331	49,435	5,342,396	**4,553,459**

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derives from continuing activities.

THE GARWOOD FOUNDATION

England & Wales - Charity number 272905

Accounts

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No.01285858)

Registered Charity No.272905

ANNUAL REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR TO

31st August 2024

Registered Office
1a Melville Avenue
South Croydon
CR2 7HZ

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

DIRECTORS

F Newton	Chairman
I Trumper	Treasurer
R Bateman	
G Merrick	
K Minear	
R Oakes	
S Povey	(Appointed 1st March 2025)
J Sanders	
M Thapar	(Resigned 13th September 2023)

COMPANY SECRETARY

Miss V Sandlan

REPORT OF THE DIRECTORS

The Directors present their Report and the audited Financial Statements for the year ended 31st August 2024.

REFERENCE and ADMINISTRATIVE DETAILS

The Garwood Foundation is a company registered under the Companies Act 2006, limited by Guarantee. The Company and Charity registration numbers are shown above. The address of the registered office (also the principal office of the Foundation) is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ.

The Foundation operates a school for up to 32 severely disabled children and young people aged 3-25 years in Melville Avenue; a registered residential home (Jean Garwood House) serving up to 14 disabled adults and finally a day centre (Bramley Hill Centre), for up to 40 adults per day aged 18 plus years, with multiple physical and learning disabilities.

The names of all the Trustees at the date of this report, as well as those who served during the year, are shown above.

The Chief Executive Officer to whom day-to-day running of the charity is delegated, is Dr Ross White.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Names and addresses of relevant organisations are:

Bankers	HSBC, 9 Wellesley Road, Croydon, CR9 2AA Barclays, 1 North End, Croydon, CR9 1RN CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ
Auditors	Bryden Johnson, 1-4 Kings Parade, Lower Coombe Street, Croydon, CR0 1AA

STRUCTURE, GOVERNANCE and MANAGEMENT

The Foundation was formed in 1952 as the Croydon & District Branch of the National Spastics Society, and later changed its name to the Croydon Sutton & District Spastics Society. It was incorporated as a Company limited by guarantee on 1 April 1977. It again changed its name to The Garwood Foundation in December 2000 and is governed by its Memorandum and Articles of Association. The Garwood Foundation was proud to have celebrated its 70th Anniversary in 2022.

New Trustees and governors are recruited via Croydon Voluntary Action, National Governance Association, social media platforms, internal website, and professional relationships. Trustees are appointed by a majority of serving Trustees on the Board.

All new Trustees undergo a period of familiarisation with the workings of the Board and the Foundation before being voted in as a Trustee. They are also provided with a copy of the Foundation's governing document (Memorandum & Articles), the previous year's accounts, strategy document, previous Trustees' meeting minutes and copies of relevant Charity Commission publications e.g. RS1 and CC3.

Under the requirement of the Companies and Charities Acts, The Foundation is no longer required to hold an Annual General Meeting. However, Trustees retire and stand for re-election by rotation. The Foundation makes decisions to further its objects by means of several departmental Management Committees and the Board of Governors for Rutherford School, with the final decision on key matters resting with the Board of Trustees.

Although independent of any other charitable organisation, the Foundation leases Jean Garwood House and Bramley Hill sites from SCOPE at a peppercorn rent of which there are 53 and 39 years respectively, remaining. In addition, it co-operates with certain other charities such as Croydon Mencap in pursuit of its charitable activities. It also has a wholly-owned subsidiary – Croydon CP Trading Limited, which currently runs two charity shops in Addiscombe and South Croydon.

The major risks to which the charity is exposed, as identified by the Trustees, have been reviewed and systems or procedures have been established to mitigate those risks and are regularly reviewed by the Trustees and Management of the Foundation.

Staff remuneration is reviewed and set annually by the board on recommendation from a delegated committee of Trustees.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

The Foundation does not conduct major fundraising activities in support of running its three main services, but is grateful for support from trusts, foundations, business, and individual donors who support specific projects and fund building development and equipment.

OBJECTIVES AND ACTIVITIES

The objects, as set out in the Articles of Association state that the Foundation, acting as a charity, works for the care, welfare, interest, education, and advancement of people with cerebral palsy and allied conditions residing in Croydon as well as seven other London boroughs.

The Foundation, in order to comply with its aims of providing services for general public benefit, accepts children and adults from the whole spectrum of the total UK population who require specialist support due to their learning and physical disabilities.

The aims of the Foundation are to provide a wide range of services for local people with disabilities, their families, and carers, by the provision of a school, a registered residential home, and a day centre. In addition, the Foundation provides a welfare support service for the children and adults and their families and carers, liaising in these matters with various relevant statutory support bodies.

Key elements of the Foundation's long-term strategy are:

1. Building state of the art facilities on the school site at 1a Melville Avenue for a growing number of 16–25-year-old students.
2. Profile raising via communications/marketing recruitment and strategy.
3. Building and nurturing of relationships with commissioners in order to negotiate modern and competitive service level agreements across its adult services.
4. Rutherford school to be an Ofsted outstanding school and recognised nationally for its excellence within the PMLD field.
5. Being an employer of choice.

The Foundation has referred to the guidelines set out by the Charity Commission on Public Benefit when reviewing its aims and objectives and in the planning for its future. The achievement of our objectives is always challenging as both statutory and voluntary funds are limited.

A number of volunteers operate in most aspects of the charity and without their help some activities would not take place. The charity shops are largely staffed by volunteers, several help in the school and at Bramley Hill on a regular basis, as well as occasional events held during the year. The Trustees are, as always, extremely grateful for the enormous contribution provided by these volunteers.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

ACHIEVEMENTS and PERFORMANCE

During the year we continued to provide high quality education, care, nursing, therapy, and activities to service users, as well as support to carers. Demand for our services remained high. Jean Garwood House began and ended the year full with 14 residential placements (an average occupancy of 13 across the year), the Rutherford School had 28 students enrolled for three quarters of the year (27.75 average), and 58 service users were registered with Bramley Hill at the end of the year (an increase of 11 from the previous year).

We were pleased that negotiations with local authorities resulted in fee uplifts. Bramley Hill's main contract with Croydon increased by 6%, and across the individual contracts for residents at Jean Garwood House tariffs increased by 7.3%. This enabled the Foundation to manage the impact of increased costs, adjust salaries to ensure that we can recruit and retain staff, make a surplus and therefore increase liquidity.

During the year we finalised the design of the 19-25 building development at the Rutherford School, with planning permission granted in March 2024. The new improved design will increase the school's capacity up to 38 students enrolled through building an additional classroom. It will provide a large hydrotherapy pool, create a therapy hub within the school, and repurpose an existing room to create a community café space. At the time of writing this report building work has commenced on site. The new hydrotherapy pool is due to be completed in July 2025, with the full building programme reaching practical completion in December 2025.

We finalised our re-brand for the organisation. The new logo, mission, vision and values and strapline '*where every ability shines*' were introduced to our new website (designed during the summer of 2024 for launch in September). Rebranding of our shops, vehicles, literature, and property will follow.

Jean Garwood House has developed under new management. Yvonne Gordon stepped up from the role of deputy to become the CQC Registered Manager of the home. During the year the residents' corridor was redecorated and carpeted, a tracked hoist was installed, our IT system was upgraded and CAREis is being introduced on a phased basis. This is an electronic care record system that records our care and support interventions, has online training, a suite of policies, clinical audit templates, incident reporting, and staff recruitment records, appraisal, and supervision. Its implementation is a key step to evidencing that care standards are being met, and further roll-out will take place during the 2024/25 year.

Throughout the year we employed an experienced HR Manager to provide Human Resources support across the Foundation. Lisa Skelton has worked across the foundation to provide HR support and advice to the service heads. This was particularly helpful at Jean Garwood House with the promotion of two staff into the Manager and Deputy Manager roles, respectively. Having made a difference to the organisation, Lisa will be leaving the Garwood Foundation at the end of 2024 and has recruited an HR Officer into post ahead of her departure.

Our support extends to carers of people living with disabilities. Our Carer's Forum, a peer support group with 20 carers, met a number of times during the year. Carers were able to share their experiences and memories and provide advice and support to one another. One highlight was a social visit to London on the fast-clipper boat from Greenwich, where the group included a newly bereaved relative making their first trip out after losing her daughter (who was a regular

attendee at the Bramley Hill Day Centre). Since then, she has continued to be part of the Carer's Forum as part of her ongoing journey.

We were pleased to provide a wide range of activities to people who use our services. The number of people attending the Bramley Hill day centre averaged around 33 a day, with Wednesday being the busiest day with 38. This includes the residents from Jean Garwood House, which is next door to the day centre. In addition to a full timetable of activities provided within the centre, external activities included wheelchair sports sessions organised by the Change Foundation, weekly bowling sessions, cycling at Croydon Arena, visits to Godstone Farm and garden centres, plus special outings such as a boat trip from Greenwich to Westminster and our annual interactive music day called OrchLab at the Royal Festival Hall with the London Philharmonic Orchestra and Drake Music. The Learning Zone was expanded to five sessions a week, covering geography, world news, maths, English, reading and writing. Travel training provided within our Learning Zone programme, enabled 4 users to travel on a tram to Merton Park. Thanks to a generous donation from the Screwfix Foundation, we were able to upgrade the flooring within our hydrotherapy pool room at Bramley Hill.

The Rutherford School provided a wide range of opportunities for learning, development, health, and wellbeing.

Our bespoke curriculum covers five holistic areas: My Body, My World, My Voice, My Independence, and My Wellbeing. The success of our curriculum lies in the interdisciplinary work between the highly skilled multidisciplinary team consisting of Physiotherapy, Occupational Therapy, Speech and Language Therapy, a Visual Impairment specialist, Nursing and Teaching teams. This collaborative work enables students to access bespoke learning activities and therapies, suited to their specific abilities and needs and provides the platform for a successful educational journey at the school. This approach has a positive impact on student attainment, the development of skills, and on emotional and mental wellbeing.

The 2023-2024 academic year included a wide variety of educational activities which exposed students to cultural and social experiences. Student activities focus on celebrations such as Diwali, Remembrance Day, World Earth Day, National Disabilities Week, Eid, Easter, Black History Month etc. Highlights in 2023/4 include a Christmas production by students and staff with supporting acts from the John Fischer school choir and clarinettist Margaret Archibald; a Valentines Ball; our World Book Day Celebration; and the Rutherford Festival (which included a Cultural Diversity Day, Pride@Rutherford, Butterfly Day, the Big Hangout, and a music Festival featuring a performance from a local acoustic musician). Other participation events included Sports week, where our students accessed sporting events hosted by the John Fisher school: and entry into The National Song Competition, where our Music Therapist Sarah Kong composed and produced an original song that featured students and staff. The school was delighted to have been presented with the Merial Gollin Challenge Cup by Alan Titchmarsh on behalf of the London Children's Flower Society at the Guildhall in London for the 'Garden Achieved Under Most Difficult Conditions.' In addition, there has been a wide variety of community trips including shopping in Croydon, bowling, cinema and visits to Lloyd Park and Coombe Gardens.

The teaching team were committed to providing our students with exciting and varied work experience placements in the community. The students continued to support the work of local food banks; helped preparing for the lunchtime shift in a local pub; took part in drama sessions at

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Trinity School; and helped with horse care at a local stable. Successful work experience placements are a fantastic way for us to develop our community links and educate other young people about Profound and Multiple Learning Disabilities. We are also grateful to the Tim Henman Foundation for funding the purchase of standing frames.

Online safety, relationships, being healthy, and mental health formed part of our programme for Relationships and Sexuality Education (RSE).

The school's achievements took place under the leadership of Head Teacher Suzanna Bance. Prior to the summer break a handover took place with Diane Elleman who steps in as Interim Head Teacher while Suzanna takes parental leave.

In the year to August 2024 the overall consolidated position for the financial year shows a surplus of £229,125 (2023: £230,370) which includes an unrealised gain of £27,661 (2023: £3,006) upon the revaluation of the investment portfolio. The operating surplus of £201,464 (2023: £227,364) includes depreciation charges totalling £63,093 (2023: £66,083).

Two of the three services (Rutherford School and Bramley Hill Day Centre) were in surplus, after taking into account the income derived from the hire of facilities at the centres, and after deducting charges for central support services and depreciation. Jean Garwood House incurred higher than planned agency expenditure used to cover staff vacancies which, combined with a period where the home had two vacant rooms, contributed to a deficit of £71k, after deducting charges for central support services and depreciation.

The trustees are grateful for the continuing support of health and local authorities, with particular reference to the London Borough of Croydon, which has continued to fund over 50% of The Garwood Foundations services.

The Foundation has an investment portfolio valued at £345,974 invested (£318,313 at 31st August 2023). The policy of the Foundation is to hold this portfolio as part of its reserves for future project costs. The performance of the investment portfolio was 8.7% and in line with its objective of increasing in line or above with inflation. Social, environmental, ethical considerations are discussed with the investment manager, as is the appetite for risk. The investment property, a bungalow adjacent to the Rutherford School in South Croydon, was occupied throughout the year until the end of June 2024, and then vacated. We redecorated the bungalow both internally and externally ahead of placing it on the market for sale. The proceeds will be used as part-funding for the building developments taking place at the Rutherford School during the 24-25 school year.

The income from the investment property, donations, legacies, appeals and the two shops helped to produce the consolidated surplus shown in the accounts.

The shops are operated by Croydon CP Trading Limited, a wholly owned subsidiary of The Garwood Foundation. The shops produced a net profit of £63,848 (£46,326 to August 2023), on a turnover of £177,880 (£210,338 to August 2023). The profit is donated to The Garwood Foundation in accordance with the Memorandum of Association of Croydon CP Trading Limited.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

FINANCIAL REVIEW

The surplus of incoming over outgoing resources for the financial period (see page 16 of the accounts) amounted to £229,125 (2023: surplus of £230,370). The total income generated from all sources amounted to £3,262,272 (2023: £3,068,667) and the total resources expended were £3,060,808 (2023: £2,841,303). The Foundation recognised a net unrealised gain on its investments of £27,661 (2023: £3,006). A detailed breakdown of all these figures is shown in the attached accounts and notes. The outcome for this period is summarised in Achievements and Performance (above). The principal long-term risk and uncertainty facing the Foundation is that of local authority funding. The risk is mitigated by the Foundation not being fully dependent on any one local authority and is managed by communicating with the local authorities on an ongoing basis. A shorter-term risk relates to cash-flowing the building project, for which a Charity Bank loan facility has been agreed (for up to £600k)

BASIS OF ACCOUNTING

These financial statements have been prepared in accordance with the Companies Act 2006, applicable to small companies and in accordance with the Charities SORP 2019 (FRS102).

FOUNDATION'S POLICY ON RESERVES

The Foundation's policy on reserves is to maintain a reasonable balance to ensure that normal running costs can be met as and when they fall due, and the aims and objectives of the charity can be achieved. The Foundation looks to ensure that at any given time there are liquid reserves available of a minimum of 10% of annual turnover and this being a minimum of 3 months of operating costs. In this respect, an investment fund portfolio is held, with a market value of £345,974 at 31"August 2024 (2023: £318,313).

Total reserves at 31 August 2024 amounted to £4,553,459 (2023: £4,324,334), of which restricted reserves amounted to £3,573 (2023: £108,180). Reserves designated for the capital project amounted to £1,012,945 (2023: £215,783) and unrestricted reserves amounted to £3,536,941 (2023: £4,000,371) of which a total of £2,672,527 (2023: £2,688,848) is represented by freehold and leasehold properties that are used by the Foundation in its operating activities.

At the balance sheet date, £362,331 (2023: £180,895) has been spent on the Capital Project and financed from designated and restricted reserves.

At the balance sheet date, the unrestricted funds represented by net assets other than tangible fixed assets and investment properties amounted to £404,721 (2023: £557,772), which is in line with the Foundation's policy on reserves.

The Garwood Foundation could not provide the breadth of service without the kind support through legacies, grants, and donations.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

FREEHOLD PROPERTY

The net book value of the freehold property at 1a Melville Avenue at 31st August 2024, (included in the accounts at £2,592,076 is considered by the directors to be satisfactory, although this is less than the figure of £2,765,000 at which it was professionally valued for insurance purposes on 11 May 2009. The Directors aim to obtain a professional valuation of the property after the completion of the site development at Rutherford School.

PRINCIPAL FUNDING SOURCES

These are:

• Local Authorities	£ 2,840,638
• Donations, grants, and legacies	£ 104,511
• Gross turnover of subsidiary company	£ 177,880
• Hire of facilities	£ 127,080
• Investment income	£ 12,163

Expenditure has supported the following operations:

Bramley Hill Centre	£ 487,058
Jean Garwood House	£ 732,186
Rutherford School	£ 1,697,761
Total resources expended on charitable activities (including support costs)	£ 2,917,005

PLANS FOR THE FUTURE

Key objectives are to:

- maintain, support, and develop safe and effective services to meet current and future needs of people living with disabilities and those affected by it
- ensure that statutory and grant funding is sufficient to deliver outstanding services to the people it supports
- to complete the construction of the hydrotherapy pool and commence construction of the classroom block extension at the Rutherford School.
- facilitate the onward transition of students at the age of twenty-five from the school to other services.
- fully implement the organisation's 'rebrand'
- ensure that our information systems are appropriate to support the delivery of our programmes.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The Trustees (who are also Directors of The Garwood Foundation for the purposes of company law) are responsible for preparing the Directors Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP 2019 (FRS 102)
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Each director has taken all steps that he/she ought to have taken, as a director, in order to make him/herself aware of any relevant audit information, and to establish that the company's auditors are aware of that information.

A resolution to review the Charity's Auditors will be submitted at the next Board of Trustees meeting.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

Registered Office
1a Melville Avenue
South Croydon,
Surrey CR2 7HZ

Dated: 19 March 2025

By order of the Board

F. Newton

Frank Newton
Chairman

THE GARWOOD FOUNDATION

Annual Report 31st August 2024

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION

Opinion

We have audited the financial statements of The Garwood Foundation (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 August 2024 which comprise the Group Statement of Financial Activities, the Group and company Balance Sheets, the Group Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and of the parent company's affairs as at 31 August 2024, and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

THE GARWOOD FOUNDATION

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We enquired of management and the finance, audit and risk committee, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
    - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
    - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
    - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.

- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

THE GARWOOD FOUNDATION

Annual Report 31st August 2024
INDEPENDENT AUDITORS' REPORT TO THE
MEMBERS OF THE GARWOOD FOUNDATION (continued)

Neil Johnson (Senior Statutory Auditor)

For and on behalf of

Bryden Johnson Limited
1-4 Kings Parade
Lower Coombe Street
Croydon
CR0 1AA

Chartered Accountants

Statutory Auditor

Date: 19 March 2025

THE GARWOOD FOUNDATION

Annual Report 31st August 2024

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the year ended 31 August 2024

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Notes	2023
	£	£	£	£		£
Income & Endowments from:						
Grants, Donations & Legacies	57,019	-	47,492	104,511	7	**86,291**
Facilities and shop income	304,960	-	-	304,960	8	**311,785**
Investments: interest, dividends, rents	12,163	-	-	12,163		**16,326**
Income from charitable activities	2,840,638	-	-	2,840,638	9	**2,654,265**
Total	3,214,780	-	47,492	3,262,272		**3,068,667**
Expenditure on:						
Raising Funds	134,280	9,523	-	143,803	10	**189,592**
Charitable activities	2,899,906	-	17,099	2,917,005	11	**2,651,711**
Total	3,034,186	9,523	17,099	3,060,808		**2,841,303**
Net Income/(Expenditure) before gains and losses on investment assets	180,594	(9,523)	30,393	201,464		**227,364**
Gain/(Loss) on investment assets:						
Realised Gain/(Loss) / Unrealised Gain/(Loss)	27,661	-	-	27,661	4	**3,006**
Total	27,661	-	-	27,661		**3,006**
Net Income/(Expenditure)	208,255	(9,523)	30,393	229,125		**230,370**
Transfers						
Gross transfers between funds	(671,685)	806,685	(135,000)	-	15	-
Net incoming resources before other recognised gains and losses	(463,430)	797,162	(104,607)	229,125		**230,370**
Net movement in funds	(463,430)	797,162	(104,607)	229,125		**230,370**
Reconciliation of Funds						
Total funds brought forward	4,000,371	215,783	108,180	4,324,334		**4,093,964**
Total Funds carried forward	3,536,941	1,012,945	3,573	4,553,459		**4,324,334**

The Statement of Financial Activities includes all gains and losses recognised during the year. All income and expenditure derive from continuing activities. Movements in funds are disclosed in Note 15 to the financial statements.

THE GARWOOD FOUNDATION

Annual Report 31st August 2024

CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2024

	Notes	Group 2024 Total Funds £	Group 2023 Prior year total funds £	Charity 2024 Total Funds £	Charity 2023 Prior year total funds £
Fixed Assets					
Tangible assets	3	3,132,220	2,950,599	3,132,220	2,950,599
Investments	4	945,974	918,313	945,976	918,315
Total Fixed Assets		4,078,194	3,868,912	4,078,196	3,868,914
Current Assets					
Debtors	5	322,469	576,433	354,632	704,365
Cash at bank and in hand		636,379	599,642	596,201	467,288
Total Current Assets		958,847	1,176,075	950,833	1,171,653
Liabilities:					
Creditors falling due within 1 year	6	483,583	720,652	475,570	716,233
Net Current Assets		475,265	455,422	475,263	455,420
Total assets less current liabilities		4,553,459	4,324,334	4,553,459	4,324,334
Net Assets Including Pension Liability		4,553,459	4,324,334	4,553,459	4,324,334
Funds of the Foundation					
Unrestricted Income Funds	15	3,536,941	4,000,371	3,536,941	4,000,371
Designated Income Funds	15	1,012,945	215,783	1,012,945	215,783
Restricted Income Funds	15	3,573	108,180	3,573	108,180
Total Foundation Funds		4,553,459	4,324,334	4,553,459	4,324,334

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006, and in accordance with the Charities SORP (FRS102) and were approved by the board of directors and authorised for issue on 19 March 2025

and are signed on its behalf by

Frank Newton F. Newton)
Ian Trumper)
) Directors

Company Registration Number: 01285858

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST AUGUST 2024

	2024 £	2023 £
Net Cash Used in operating activities (note 20)	269,292	6,647
Cash Flows from investing activities		
Investment income	12,163	16,326
Proceeds from disposal of Fixed Assets	-	14,500
Purchase of Fixed Assets	(244,718)	(106,351)
Cash Provided by (used in) investing activities	(232,555)	(75,525)
Increase (decrease) in cash and cash equivalents end of the period	36,737	(68,878)
Cash and cash equivalents at the beginning of the period	599,642	668,520
Total cash and cash equivalents at the end of the period	636,379	599,642
Held as:		
Cash at bank and in hand	636,379	599,642
Total cash and cash equivalents at the end of the period	636,379	599,642

The Foundation has no overdrafts, loans or finance leases, and therefore no reconciliation of net cash flow to movement in net debt is necessary (the only cash or debt movements are those shown above and in note 20).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31st August 2024

1 ACCOUNTING POLICIES

a) COMPANY INFORMATION

The Garwood Foundation is a private limited company limited by guarantee, incorporated in England and Wales. The Registered Office is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ. The company registration number is 01285858. The company carries out charitable activities and is a public benefit entity as detailed in the Directors' Report.

b) BASIS OF PREPARATION

The financial statements are for the year ended 31st August 2024. The financial statements are consolidated to incorporate the results of its wholly owned subsidiary and are prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The accounts are prepared in Sterling , which is the functional currency of the Charity and the group. Monetary amounts in these financial statements are rounded to the nearest £.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

c) PUBLIC BENEFIT ENTITY

The charitable company meets the definition of a public benefit entity under FRS 102.

d) GOING CONCERN

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) INCOME

Income, except for grant income is accounted for on an accruals basis. Grant income is recognised under the performance model, whereby a grant that does not impose specified future performance-related conditions is recognised in income when the grant is received or receivable. Donations and legacies are accounted for on an "as received basis".

f) EXPENDITURE

All expenditure is included in the accounts on an accruals basis and is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

i. Raising Funds - relates to trading subsidiary company and all appeals costs including salaries.
ii. Charitable Activities - relates to all direct costs incurred in running the Charity, including support costs.
iii. Support Costs - includes all administrative salaries and related pension and employer costs.
iv. Governance Costs - include costs of audit only and are included in Support Costs.

g) ALLOCATION OF SUPPORT COSTS

Resources expended are allocated to the particular activity where the cost relates directly to that activity. The cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned evenly to each of the three major activities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

h) TANGIBLE FIXED ASSETS

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Major components are treated as a separate asset where they have significantly different patterns of consumption of economic benefits and are depreciated separately over its useful life.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Freehold property	10% on cost per annum (but see note below)
Property under construction	Not depreciated until in use (see below)
Leasehold property improvements	5% on cost per annum
Plant, equipment and motor vehicles	20% on cost per annum

The freehold property at Melville Avenue is shown at cost less depreciation provided in earlier years. No further depreciation is being provided, as it is the Foundation's policy to maintain freehold properties to at least the condition existing at the time of purchase and the properties are considered to have a residual value in excess of their net book value. The land and the original school building were donated to the Foundation many years ago and therefore have no cost on the Balance Sheet.

The property under construction is to be used by the Foundation and will not be depreciated until construction is completed and the property is in use.

i) OPERATING LEASES

Rental charges are charged on a straight line basis over the term of the lease.

j) INVESTMENTS

Gains or losses on investment assets included in the SOFA relate to the increase or decrease in mid-market value of the investments in the period.

k) FINANCIAL INSTRUMENTS

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

l) PENSIONS

The Foundation participates in two defined contribution pension schemes. Contributions payable to the charity's pension schemes are charged to the Statement of Financial Activities in the period to which they relate. These contributions are separate from the charity's assets.

m) TAXATION

The Company is a registered charity and is therefore not subject to taxation.

n) CASH AT BANK AND IN HAND

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

o) DEBTORS

Trade and other debtors are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any discounts due.

p) CREDITORS AND PROVISIONS

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

q) CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The following judgements (apart from those involving estimates) have the most significant effect on amounts recognised in the financial statements:

The Charity makes an estimate of the recoverable value of debtors. When assessing impairment of debtors, the Trustees consider the ageing profit of debtors and historical experience.

The annual depreciation charge is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates based on technological advancement, economic utilisation and the physical condition of the assets. See Note 3 for the carrying amount of property, plant and equipment and Note 1h for the depreciation policy for each class of asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

2 TRUSTEES EXPENSES

Under Article 37 of the Articles of Association no emoluments are payable to directors, however travel and postage expenses totalling £292 were paid to 1 trustee in the year (2023: £287). No director has any beneficial interest in any contract with the Foundation.

3 TANGIBLE ASSETS - GROUP AND CHARITY

	Freehold Property	Property Under Construction	Leasehold Property (long)	Motor Vehicles	Plant and Equipment	Total
	£	£	£	£	£	£
COST						
At 1 September 2023	2,632,737	180,895	583,649	238,991	632,043	4,268,315
Additions in year	-	181,436	-	31,950	31,332	244,718
Disposals in year	-	-	-	-	-	-
At 31 August 2024	2,632,737	362,331	583,649	270,941	663,375	4,513,033
DEPRECIATION						
At 1 September 2023	40,661	-	486,878	228,881	561,300	1,317,720
Charge for the year	-	-	16,320	16,501	30,272	63,093
Disposals in year	-	-	-	-	-	-
At 31 August 2024	40,661	-	503,198	245,382	591,572	1,380,813
NET BOOK VALUE						
At 31 August 2024	2,592,076	362,331	80,451	25,559	71,803	3,132,220
At 31 August 2023	2,592,076	180,895	96,771	10,110	70,743	2,950,595

All of the above assets are used for charitable purposes.

Property Under Construction

The Property Under Construction represents the capitalised costs relating to the "Capital Project", as referred to in the Trustees Report.
As at the balance sheet date, the capitalised costs were professional fees that had been incurred in the design of the building and in submitting planning applications to the Local Authority.

4 INVESTMENTS

	2024	2023
	£	£
Quoted investments:		
Mid market value 1 September 2023/ 2022	318,313	315,307
Investments additions	-	-
Investments disposals	-	-
Realised gain on investments sold	-	-
Unrealised gain / (loss)	27,661	3,006
Mid market value 31 August 2024 / 2023	345,974	318,313
Investment property:		
Market value 1 September 2023 / 2022	600,000	600,000
Unrealised gain	-	-
Market value 31 August 2024 / 2023	600,000	600,000
Total Investments	945,974	918,313

The quoted investments are a portfolio of investments that is managed by Quilters, who manage the risks of the portfolio.

In the opinion of the Trustees, the market value of the investment property at the balance sheet date is £600,000, as assessed in October 2024 by both Hubbard Torlot and Paul Meakin Estate Agents. The property has been owned by The Garwood Foundation for some time and was originally held as part of Tangible Fixed Assets at its cost of £276,312, before being let out in the year to 31st Mach 2019. The property was revalued to £500,000 in the period to 31st August 2020 and to £600,000 in the year to 31st August 2022.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

5 DEBTORS

	Group 2024	Charity 2024	Group 2023	Charity 2023
	£	£	£	£
School fees in respect of Autumn Term 2024 and other charitable fees receivable	251,713	251,713	519,590	519,590
Other debtors and prepayments	70,750	102,913	56,843	184,775
	322,463	354,626	576,433	704,365

6 CREDITORS (due within one year)

	Group 2024	Charity 2024	Group 2023	Charity 2023
	£	£	£	£
Tax and social security creditors	39,786	39,786	45,123	45,123
Deferred Income	288,120	288,120	605,692	605,692
Other creditors & accruals	155,677	147,664	69,837	65,418
	483,583	475,570	720,652	716,233

Deferred income represents cash received or debtors recognised in respect of charitable activities to be undertaken in future periods.

7 INCOME FROM GRANTS, DONATIONS & LEGACIES

	Unrestricted Funds	Restricted Funds	2024 Total	2023 Total
	£	£	£	£
Donations & legacies	57,019	47,492	104,511	86,291
Grants	-	-	-	-
	57,019	47,492	104,511	86,291

Included within individual donations is an amount of £Nil (2023 : £24,630) in respect of legacies.

8 OTHER TRADING ACTIVITIES

	Unrestricted Funds	Restricted Funds	2024 Total	2023 Total
	£	£	£	£
Hire of Facilities	127,080	-	127,080	101,447
Sales Receipts Subsidiary Company (Charity Shops)	177,880	-	177,880	210,338
	304,960	-	304,960	311,785

9 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	2024 Total	2023 Total
	£	£	£	£
Bramley Hill Centre	453,321	-	453,321	415,118
Jean Garwood House	660,899	-	660,899	643,720
Rutherford School	1,726,418	-	1,726,418	1,595,427
	2,840,638	-	2,840,638	2,654,265

10 COSTS OF RAISING FUNDS

	Unrestricted Funds	Restricted Funds	2024 Total	2023 Total
	£	£	£	£
Direct staff and administration of charity shops	114,032	-	114,032	164,012
Direct staff and administration costs of Appeals Department	20,248	-	20,248	20,000
Outsourced fundraising (capital project)	9,523	-	9,523	5,580
	143,803	-	143,803	189,592

11 EXPENDITURE ON CHARITABLE ACTIVITIES (including allocation of support costs)

	Unrestricted Funds	Restricted Funds	2024 Total	2023 Total
	£	£	£	£
Bramley Hill Centre	477,113	9,945	487,058	452,323
Jean Garwood House	732,186	-	732,186	680,480
Rutherford School	1,690,607	7,154	1,697,761	1,518,908
	2,899,906	17,099	2,917,005	2,651,711

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

12 SUPPORT COSTS (included in Note 11)

	Bramley Hill Centre	Jean Garwood House	Rutherford School	Total 2024
	£	£	£	£
Administration Staff Costs	39,278	39,278	39,278	117,835
Information Technology	2,458	2,458	2,458	7,373
Governance Costs	5,123	5,123	5,123	15,370
Other costs	1,973	1,973	1,973	5,918
Total Support Costs for the year ended 31st August 2024:	48,832	48,832	48,832	146,496
Total Support Costs for the period ended 31st August 2023:	56,716	56,716	56,716	170,148

Support costs are allocated to operating units in equal proportions.

13 STAFF COSTS

These costs are included in "Costs of raising funds" and "Expenditure on charitable activities" and consist of:	Group 2024	Charity 2024	Group 2023	Charity 2023
	£	£	£	£
Salaries and wages	1,832,958	1,756,770	1,799,606	1,717,381
Social security costs	161,350	156,530	153,690	149,342
Pension costs	53,624	52,388	46,231	44,539
	2,047,932	1,965,688	1,999,527	1,911,262

Included in salaries and pension costs above are employee and employer contributions (respectively) to the defined contribution pension schemes referred to in Accounting Policies (Note 1i).

The estimated average number of employees:	Group 2024 Number	Charity 2024 Number	Group 2023 Number	Charity 2023 Number
Direct charitable activities	61	61	66	66
Direct staff and administration of charity shops	4	-	5	-
Management and administration	8	8	6	6
Appeals	1	1	1	1
	74	70	78	73

Two members of staff received emoluments, including benefits in kind and pension contributions, in the range £70,000 to £80,000 per annum (2023: two members of staff received emoluments in the range £70,000 to £80,000).

The total remuneration of key management personnel during the year was £318,548 (2023: £261,596)

14 NET INCOME / EXPENDITURE FOR THE YEAR

	2024	2023
	£	£
This is stated after charging the following:		
Depreciation	63,093	66,083
Operating lease payments recognised as an expense	30,298	37,428
Auditors Remuneration - audit of these financial statements	10,320	9,840
Auditors Remuneration - other services (audit of subsidiary, interim accounts, advising generally)	5,050	4,344

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

15 MOVEMENTS IN FUNDS

	Balance 01-Sep-23	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-24
	£	£	£	£	£
Unrestricted Funds	4,000,371	3,242,441	(3,034,186)	(671,685)	3,536,941
Designated Funds	215,783	-	(9,523)	806,685	1,012,945
Restricted Funds					
RS Donations & Legacies	-	9,492	(7,154)	-	2,338
BH Donations & Legacies	3,180	8,000	(9,945)	-	1,235
Hydrotherapy Pool (Capital Project)	105,000	30,000	-	(135,000)	-
	108,180	47,492	(17,099)	(135,000)	3,573
Total	4,324,334	3,289,933	(3,060,808)	-	4,553,459

Comparative movements in funds:

	Balance 01-Sep-22	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-23
	£	£	£	£	£
Unrestricted Funds	3,706,642	3,039,807	(2,782,068)	35,990	4,000,371
Designated Funds	122,737	-	(5,580)	98,626	215,783
Restricted Funds	264,585	31,866	(53,655)	(134,616)	108,180
Total	4,093,964	3,071,673	(2,841,303)	-	4,324,334

Description of Designated and Restricted Funds

Designated Fund — Unrestricted funds designated for the Capital Project. The opening balance of £215,783 comprised a legacy and other donations totalling £246,879 less development costs incurred of £31,096. During the year, the board designated a further £253,121 of unrestricted funds. Additionally, the board has placed an investment property owned by the Charity and valued at £600,000 on the market. The future proceeds from the property have been designated to the project. Therefore at 31 August 2024, total unrestricted funds of £1,100,000 have been designated to the Capital Project.

During the year, fundraising costs of £9,523 were incurred. Additionally, capital costs of £46,436 were incurred from the fund during the year, which have been reflected by a transfer to unrestricted funds.

The closing designated fund balance at 31 August 2024 is therefore £1,012,945.

RS Donations & Legacies: Donations and legacies restricted for the benefit of Rutherford School.
JGH Donations & Legacies: Donations and legacies restricted for the benefit of Jean Garwood House.
BH Donations & Legacies: Donations and legacies restricted for the benefit of Bramley Hill.
Hydrotherapy Pool (Capital Project): Donations received restricted to cover costs of construction of the Hydrotherapy Pool (part of the "Capital Project"). £135,000 has been transferred from the fund in the year, to reflect capital expenditure incurred from the fund.

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS AS AT 31 AUGUST 2024

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	Net Assets
	£	£	£	£	£	£
Unrestricted	3,132,220	345,974	322,469	219,861	(483,583)	3,536,941
Designated	-	600,000	-	412,945	-	1,012,945
RS Donations & Legacies	-	-	-	2,338	-	2,338
BH Donations & Legacies	-	-	-	1,235		1,235
Total	3,132,220	945,974	322,469	636,379	(483,583)	4,553,459

Comparative analysis of net assets between funds as at 31 August 2023

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	Net Assets
	£	£	£	£	£	£
Unrestricted	2,845,599	921,313	576,433	380,679	(720,652)	4,003,371
Designated	-	-	-	215,783	-	215,783
BH Donations & Legacies	-	-	-	3,180	-	3,180
Hydrotherapy Pool (Capital Project)	105,000	-	-	-	-	105,000
Total	2,950,599	921,313	576,433	599,642	(720,652)	4,327,334

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

17 INVESTMENT IN SUBSIDIARIES

Croydon CP Trading Limited (Company Registration Number 03618138) is a wholly-owned trading subsidiary of the Foundation. The investment in the shares is stated at cost in the Foundation's Balance Sheet. The Annual surplus of the company is transferred to the Foundation in accordance with its Memorandum of Association. Consolidated accounts have been prepared.

A summary of Croydon CP Trading Limited's Balance Sheet and Profit & Loss Account is below:

	2024	2023
	£	£
Assets	44,844	132,354
Liabilities	(44,842)	(132,352)
Net Assets (Share Capital)	2	2
Turnover	177,880	210,338
Bank interest	-	-
Expenditure	(114,032)	(164,012)
Profit	63,848	46,326

Croydon CP Trading Limited has donated £63,848 to The Garwood Foundation, being equal to its profits for the year ended 31st August 2024 (2023: £46,326).
During the year The Garwood Foundation charged Croydon CP Trading Limited £Nil (2023: £Nil) for rent and utilities of its head office.
At the year end the balance due from Croydon CP Trading Limited was £36,830 (2023: £127,932)

18 MEMBERS' GUARANTEE

The Foundation is a company limited by guarantee. The liability of any one member on a winding-up is limited to £5.
The number of members at 31 August 2024 was 8 (2023: 8). The only members of the Foundation are the Trustees.

19 CAPITAL EXPENDITURE COMMITMENTS

The Foundation currently is currently in the process of carrying out a capital building project, upon which £362,331 of costs had been incurred to 31st August 2024.

20 RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2024	2023
	£	£
Net Movement in Funds	229,125	230,370
Add Back Depreciation Charge	63,093	66,083
Loss/(Gain) on Disposal of Fixed Assets	-	(2,775)
Deduct Investment Income	(12,163)	(16,326)
Unrealised Loss/(Gain) on Investments	(27,661)	(3,006)
Realised Loss/(Gain) on Investments	-	-
(Increase) / Decrease in Debtors	253,967	(427,345)
Increase in Creditors	(237,069)	159,646
Net Cash Used in operating activities	269,292	6,647

21 RELATED PARTY TRANSACTIONS

Related party transactions are disclosed in notes 2 and 17.

No other related party transactions occurred in the year.

22 OPERATING LEASE COMMITMENTS

The Group has operating lease commitments in relation to the rental of retail premises used by its wholly owned trading subsidiary Croydon CP Trading Limited and leases of office equipment, as follows:

Future minimum operating lease payments	2024	2023
	£	£
Within one year	25,832	29,332
Between two and five years	56,844	70,176
In over five years	54,167	66,667
	136,843	166,175

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2024

23 CONTINGENT ASSETS

The Foundation has received pledges totalling £830,000 towards the Capital Project, in addition to grants and donations received prior to 31st August 2024 and already recognised in the financial statements. Pledges are contingent upon various criteria including sufficient funds being raised and the project continuing as planned.

24 TAXATION

The charitable company is exempt from Corporation Tax as all its income is charitable and is applied for charitable purposes.

25 NON-AUDIT SERVICES PROVIDED BY AUDITORS

In common with many charities and groups of our size and nature, we use our auditor to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

THE GARWOOD FOUNDATION

Annual Report 31st August 2024

NON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an Income & Expenditure Account)
for the year ended 31 August 2024

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	2023
	£	£	£	£	£
Income & Endowments from:					
Grants, Donations & Legacies	57,019	-	47,492	104,511	**86,291**
Donation from Trading Subsidiary	63,848	-	-	63,848	**46,326**
Other Trading Activities	127,080	-	-	127,080	**101,447**
Investments: interest,dividends,rents	12,163	-	-	12,163	**16,326**
Income from charitable activities	2,840,638	-	-	2,840,638	**2,654,265**
Total	3,100,748	-	47,492	3,148,240	**2,904,655**
Expenditure on:					
Raising Funds	20,248	9,523	-	29,771	**25,580**
Charitable activities	2,899,906	-	17,099	2,917,005	**2,651,711**
Total	2,920,154	9,523	17,099	2,946,776	**2,677,291**
Net Income/(Expenditure) before gains and losses on investment assets	180,594	(9,523)	30,393	201,464	**227,364**
Gain/Loss on investment assets					
Realised Gain/(Loss)	-	-	-	-	-
Unrealised Gain/(Loss)	27,661	-	-	27,661	**3,006**
Total	27,661	-	-	27,661	**3,006**
Net Income/(Expenditure)	208,255	(9,523)	30,393	229,125	**230,370**
Transfers					
Gross transfers between funds	(671,685)	806,685	(135,000)	-	-
Net incoming resources before other recognised gains and losses	(463,430)	797,162	(104,607)	229,125	**230,370**
Net movement in funds	(463,430)	797,162	(104,607)	229,125	**230,370**
Reconciliation of Funds					
Total funds brought forward	4,000,371	215,783	108,180	4,324,334	**4,093,964**
Total Funds carried forward	3,536,941	1,012,945	3,573	4,553,459	**4,324,334**

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derives from continuing activities.

THE GARWOOD FOUNDATION

England & Wales - Charity number 272905

Accounts

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg. No. 01285858)

Registered Charity No.272905

ANNUAL REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR TO

31st August 2023

Registered Office
1a Melville Avenue
South Croydon
CR2 7HZ

TABLE OF CONTENT

Reference and Administrative Information	1
Trustees' Report	2 – 8
Auditor's Report	9 - 14
Consolidated Statements of Financial Activities	15
Consolidated Balance Sheet	16
Consolidated Cash Flow Statement	17
Notes to the Financial Statements	18 - 27

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

Reference and administrative information

Company number	01285858
Charity number	272905
Registered office	1a Melville Avenue, South Croydon, Surrey, CR2 7HZ
Trustees	Trustees, who are also directors under company law, who served during the year and up to the date of this report were as follows:

F Newton	Chairman
I Trumper	Treasurer
R Bateman	
J Sanders	
G Merrick	
K Minear	
M Thapar	(Resigned September 2023)
R Oakes	

Company secretary	V Sandlan

Key management personnel	R White	Chief Executive Officer
	S Bance	Head of Rutherford School
	K Mechergui	Manager of Bramley Hill Day Centre
	Y Gordon	Manager of Jean Garwood House Care Home
	L Skelton	HR Manager
	V Sandlan	Finance Manager

Bankers	HSBC, 9 Wellesley Road, Croydon, CR9 2AA Barclays, 1 North End, Croydon, CR9 1RN
Auditor	Bryden Johnson Limited, 1-4 Kings Parade, Lower Coombe Street, Croydon, CR0 1AA

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

TRUSTEES' ANNUAL REPORT

The Trustees present their Report and the audited Financial Statements for the year ended 31st August 2023.

STRUCTURE, GOVERNANCE and MANAGEMENT

The Garwood Foundation is a company registered under the Companies Act 2006, limited by Guarantee. The Company and Charity registration numbers are shown above. The address of the registered office (also the principal office of the Foundation) is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ.

The Foundation operates a school for up to 32 severely disabled children and young people aged 3-25 years in Melville Avenue; a registered residential home (Jean Garwood House) serving up to 14 disabled adults and finally a day centre (Bramley Hill Centre) also in Bramley Hill, for up to 40 adults per day, aged 18 plus years with multiple physical and learning disabilities.

The names of all the Trustees at the date of this report, as well as those who served during the year, are shown above.

The Chief Executive Officer (Director of Services) to whom day-to-day running of the charity is delegated, is Dr Ross White, who joined the Charity on 5th December 2022.

The Foundation was formed in 1952 as the Croydon & District Branch of the National Spastics Society, and later changed its name to the Croydon Sutton & District Spastics Society. It was incorporated as a Company limited by guarantee on 1 April 1977. It again changed its name to The Garwood Foundation in December 2000, and is governed by its Memorandum and Articles of Association. The Garwood Foundation was very proud to have celebrated its 70th Anniversary in 2022.

New Trustees and governors are recruited via Croydon Voluntary Action, National Governance Association, social media platforms, internal website, and professional relationships. Trustees are appointed by a majority of serving Trustees on the Board.

All new Trustees undergo a period of familiarisation with the workings of the Board and the Foundation before being voted in as a Trustee. They are also provided with a copy of the Foundation's governing document (Memorandum & Articles), the previous year's accounts, strategy document previous Trustees' meeting minutes and copies of relevant Charity Commission publications e.g. RS1 and CC3.

Under the requirement of the Companies and Charities Acts, The Foundation is no longer required to hold an Annual General Meeting. However, Trustees retire and stand for re-election by rotation. The Foundation makes decisions to further its objects by means of several departmental Management Committees and the Board of Governors for Rutherford School, with the final decision on any matter resting with the Board of Trustees.

TRUSTEES' ANNUAL REPORT (continued)

Although independent of any other charitable organisation, the Foundation leases Jean Garwood House and Bramley Hill sites from SCOPE at a peppercorn rent of which there are 54 and 40 years respectively, remaining. In addition, it co-operates with certain other charities such as Croydon Mencap in pursuit of its charitable activities. It also has a wholly-owned subsidiary – Croydon CP Trading Limited, which currently runs two charity shops in Addiscombe and South Croydon. The lease on a third shop in Coulsdon was relinquished in August 2023.

The major risks to which the charity is exposed, as identified by the Trustees, have been reviewed and systems or procedures have been established to mitigate those risks and are regularly reviewed by the Trustees and Management of the Foundation.

Remuneration of key management is reviewed and set annually by a delegated sub-committee of Trustees, based on individual performance and the performance of the Foundation as a whole.

The Foundation does not carry out major fundraising activities in support of running its three main services, but is grateful for support from trusts, foundations, business, and individual donors who support specific projects and fund equipment.

OBJECTIVES AND ACTIVITIES

The objects, as set out in the Articles of Association state that the Foundation, acting as a charity, works for the care, welfare, interest, education, and advancement of people with cerebral palsy and allied conditions residing in Croydon as well as 7 other London boroughs.

The Foundation, in order to comply with its aims of providing services for general public benefit, accepts children and adults from the whole spectrum of the total UK population, who require specialist services for those suffering with learning, mental and physical disabilities.

The aims of the Foundation are to provide a wide range of services for local people with disabilities, their families and carers, by the provision of a school, a registered residential home, and a day centre. In addition, the Foundation provides a welfare support service for the children and adults and their families and carers, liaising in these matters with various relevant statutory support bodies.

Key elements of the Foundation's long-term strategy are:

1. Building state of the art facilities on the school site at 1a Melville Avenue for a growing number of 19–25-year-old students.
2. Profile raising via communications/marketing recruitment and strategy.
3. Building and nurturing of relationships with commissioners in order to negotiate modern and competitive service level agreements across its adult services.
4. Rutherford school to be an Ofsted outstanding school and recognised nationally for its excellence within the PMLD field.
5. Being an employer of choice.

TRUSTEES' ANNUAL REPORT (continued)

The Foundation has referred to the guidelines set out by the Charity Commission on Public Benefit when reviewing its aims and objectives and in the planning for its future. The achievement of our objectives is always challenging as both statutory and voluntary funds are limited.

A number of volunteers operate in most aspects of the charity and without their help some activities would not take place. The charity shops are largely staffed by volunteers, several help in the school and at Bramley Hill on a regular basis, as well as other fundraising functions held during the year. The Trustees are, as always, extremely grateful for the enormous contribution provided by these volunteers.

ACHIEVEMENTS and PERFORMANCE

During the year we continued to provide high quality education, care, nursing, therapy, and activities to service users, as well as support to carers. Demand for our services remained high. Jean Garwood House was full with 14 residential placements for three quarters of the year, the Rutherford School had an average of 27 students enrolled, and 47 service users were registered at Bramley Hill during the year.

We were pleased that negotiations with local authorities resulted in fee uplifts from local authorities. Bramley Hill's main contract with Croydon increased by 6%, and across the individual contracts for residents at Jean Garwood House tariffs increased by 9.7%. This enabled the Foundation to manage the impact of increased costs, adjust salaries to ensure that we can recruit and retain staff, make a surplus, and therefore increase liquidity in our reserves.

During the year we revisited the design of the 19-25 building project at 1a Melville Avenue. A new improved design will increase the school's capacity to 36 students by building an additional classroom, provide a large hydrotherapy pool, create a therapy hub within the school, and repurpose an existing building to create a community café.

We revisited our values as part of an exercise to refresh the brand for the organisation. This was a collaborative exercise that brought together people from across the Garwood Foundation's three services. The exercise is at an advanced stage, with new values, a proposed new logo, and a strapline '*where every ability shines*'.

Jean Garwood House had a change of management during the year. Both the Registered Manager and the Senior Support Worker left the organisation, leading to internal promotion from within. This coincides with a move away from paper files towards an electronic record system. CAREis is software that records our care and support interventions, has online training, a suite of policies, clinical audit templates, incident reporting, and staff recruitment records, appraisal and supervision. Implementation will take place in 2024 and will assist in demonstrating compliance to external regulators. It may also help to further improve our care standards.

In pursuit of our objective to be an employer of choice, in June 2023 we employed an experienced HR Manager to provide Human Resources support across the Foundation. Lisa Skelton has provided advice on improving systems and processes and has provided soft-HR support, especially in the Jean Garwood House care home during this time of change. We also simplified our pay-structure and were able to make a pay award that was designed to deliver greater impact for our lower paid employees.

TRUSTEES' ANNUAL REPORT (continued)

Our support extends to carers of people living with disabilities. Our Carer's Forum, a peer support group, met a number of times during the year. Carers were able to share their experiences and memories, and provide advice and support. One highlight was a social visit to Hever Castle in Kent.

We were pleased to provide a wide range of activities to people who use our services. The number of people attending the Bramley Hill day centre on any day increased from an average of 24 at the start of the year to 32 currently. This includes all the residents from Jean Garwood House. In addition to a full timetable of activities provided within the day centre, external activities included cycling (at Wheels for Wellbeing), bowling, visits to Godstone Farm and garden centres, plus special outings such as a boat trip from Greenwich to Westminster and an interactive music day called OrchLab at the Royal Festival Hall with the London Philharmonic Orchestra and Drake Music. The introduction of Learning Zone at the Day Centre provided fun learning sessions in geography, world news, maths, English, reading and writing. Travel training enabled four users to travel on a tram for the very first time.

The Rutherford School provided a wide range of opportunities for learning, development, health, and wellbeing. The approach is to explore five curriculum areas that are person centred and holistic. These are My Body, My World, My Voice, My Independence, and My Wellbeing. Throughout the year there were plenty of celebratory events and themes; from the Coronation to Christmas activities, from Pride to Ready Steady Cook; from individual birthday celebrations to outings. With the age profile of our students increasing, the larger hydrotherapy pool will be a welcome development.

In the year to August 2023 the overall consolidated position for the financial year shows a surplus of £230,370, which includes an unrealised gain of £3,006 upon the revaluation of the investment portfolio. The operating surplus of £227,364 includes depreciation charges totalling £66,083.

The three operating units at Rutherford School, Jean Garwood House and Bramley Hill Day Centre all showed a surplus, taking into account the income derived from the hire of facilities at the centres, and after deducting charges for central support services. The trustees are grateful for the continuing support of health and local authorities, with particular reference to the London Borough of Croydon, which has continued to fund over 50% of The Garwood Foundations services, whilst being in emergency financial measures themselves.

The Foundation has an investment portfolio valued at £318,313 at 31st August 2023 (2022: £315, 307). While the performance of the investment portfolio was not in line with its objective of increasing in line with inflation, the performance, a modest increase, was reasonable considering uncertainty within the economy during the year. Social, environmental, ethical considerations are discussed with the investment manager, as is the appetite for risk. The investment property, a bungalow adjacent to the Rutherford School in South Croydon, was occupied throughout the year and continues to yield a rental income, in line with its objective.

The income from the investment property, donations, legacies, appeals and the three shops helped to produce the consolidated surplus shown in the accounts.

TRUSTEES' ANNUAL REPORT (continued)

The shops are operated by Croydon CP Trading Limited, a wholly owned subsidiary of The Garwood Foundation. The shops produced a net profit of £46,326 (£50,203 to August 2022), on a turnover of £210,338 (£204,365 to August 2022). Figures include costs associated with the closure of the shop in Coulsdon. The profit is donated to The Garwood Foundation in accordance with the Memorandum of Association of Croydon CP Trading Limited

FINANCIAL REVIEW

The surplus of incoming over outgoing resources for the financial period (see page 15 of the accounts) amounted to £230,370 (2022: surplus of £61,777). The total income generated from all sources amounted to £3,068,667 (2022: £2,882,814) and the total resources expended were £2,841,303 (2022: £2,898,172). The Foundation recognised a net unrealised gain on its investments of £3,006 (2022: £77,135). A detailed breakdown of all of these figures is shown in the attached accounts and notes. The outcome for this period is summarised in Achievements and Performance (above). The principal risk and uncertainty facing the Foundation is that of local authority funding. The risk is mitigated by the Foundation not being fully dependent on any one local authority and is managed by communicating with the local authorities on an ongoing basis.

BASIS OF ACCOUNTING

These financial statements have been prepared in accordance with the Companies Act 2006, applicable to small companies and in accordance with the Charities SORP 2019 (FRS102).

FOUNDATION'S POLICY ON RESERVES

The Foundation's policy on reserves is to maintain a reasonable balance to ensure that normal running costs can be met as and when they fall due, and the aims and objectives of the charity can be achieved. The Foundation looks to ensure that at any given time there are liquid reserves available of a minimum of 10% of annual turnover and this being a minimum of 3 months of operating costs. In this respect, an investment fund portfolio is kept, with a market value of £318,313 at 31st August 2023 (2022: £315,307).

Total reserves at 31 August 2023 amounted to £4,324,334 (2022: £4,093,964), of which restricted reserves amounted to £108,180 (2022: £264,585). Reserves designated for the capital project amounted to £215,783 (2022: £122,737) and unrestricted reserves amounted to £4,000,371 (2022: £3,706,642) of which a total of £2,688,848 is represented by freehold and leasehold properties that are used by the Foundation in its operating activities.

At the balance sheet date, £180,895 has been spent on the Capital Project and financed from designated and restricted reserves.

At the balance sheet date, the unrestricted funds represented by net assets other than tangible fixed assets and investment properties amounted to £554,772 (2022: £324,682), which is in line with the Foundation's policy on reserves.

The Garwood Foundation could not provide the breadth of service without the kind support through legacies and donations.

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

TRUSTEES' ANNUAL REPORT (continued)

FREEHOLD PROPERTY

The net book value of the freehold property at 1a Melville Avenue at 31st August 2023, (included in the accounts at £2,592,077 is considered by the directors to be satisfactory, although this is less than the figure of £2,765,000 at which it was professionally valued for insurance purposes on 11 May 2009. The Directors aim to obtain a professional valuation of the property after the completion of our site re-development which is highlighted under Plans for The Future.

PRINCIPAL FUNDING SOURCES

These are:

• Local Authorities and other charitable activities	£ 2,654,265
• Donations, grants and legacies	£ 86,291
• Gross turnover of subsidiary company	£ 210,338
• Hire of facilities	£ 101,447
• Investment income	£ 16,326
Total income	**£ 3,068,667**

Expenditure has supported the following operations:

• Bramley Hill Centre	£ 452,323
• Jean Garwood House	£ 680,480
• Rutherford School	£ 1,518,908
Total resources expended on charitable activities (including support costs)	**£ 2,651,711**

PLANS FOR THE FUTURE

Key objectives are to:

- maintain, support, and develop safe and effective services to meet current and future needs of people living with disabilities and those affected by it
- ensure that statutory funding is sufficient to deliver outstanding services to the people it supports
- begin construction of the 19-25 building development at 1a Melville Avenue subject to funds being available
- implement the organisation's 'rebrand'
- ensure that our information systems are appropriate to support the delivery of our programmes, and ensure that information governance and cybersecurity measures protect data
- increase the number of retail outlets in our subsidiary company
- be a place where people want to work and where service users want to be.

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

TRUSTEES' ANNUAL REPORT (continued)

STATEMENT OF TRUSTEES' AND DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The Trustees (who are also Directors of The Garwood Foundation for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP 2019 (FRS 102)
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Each director has taken all steps that he/she ought to have taken, as a director, in order to make him/herself aware of any relevant audit information, and to establish that the company's auditors are aware of that information.

Bryden Johnson Limited have been newly appointed as the charitable company's auditor and has expressed its willingness to continue in that capacity.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

Registered Office
1a Melville Avenue
South Croydon,
Surrey CR2 7HZ

Dated: 31 January 2024

By order of the Board

F. Newton

Frank Newton
Chairman

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION

Opinion

We have audited the financial statements of The Garwood Foundation (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 August 2023 which comprise the Group Statement of Financial Activities, the Group and company Balance Sheets, the Group Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and of the parent company's affairs as at 31 August 2023, and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We enquired of management and the finance, audit and risk committee, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to:
    - Identifying, evaluating, and complying with laws and regulations and whether they were aware of any instances of non-compliance;
    - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected, or alleged fraud;
    - The internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We inspected the minutes of meetings of those charged with governance.
- We obtained an understanding of the legal and regulatory framework that the charity operates in, focusing on those laws and regulations that had a material effect on the financial statements or that had a fundamental effect on the operations of the charity from our professional and sector experience.

- We communicated applicable laws and regulations throughout the audit team and remained alert to any indications of non-compliance throughout the audit.
- We reviewed any reports made to regulators.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- We performed analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/Our-Work/Audit/Audit-and-assurance/Standards-and-guidance/Standards-and-guidance-for-auditors/Auditors-responsibilities-for-audit/Description-of-auditors-responsibilities-for-audit.aspx. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Neil Johnson (Senior Statutory Auditor)

For and on behalf of

Bryden Johnson Limited
1-4 Kings Parade
Lower Coombe Street
Croydon
CR0 1AA

Chartered Accountants

Statutory Auditor

Date: 7-2-2024

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the year ended 31 August 2023

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Notes	2022
	£	£	£	£		£
Income & Endowments from:						
Grants, Donations & Legacies	54,425	-	31,866	86,291	7	227,749
Facilities and shop income	311,785	-	-	311,785	8	329,445
Investments: interest, dividends, rents	16,326	-	-	16,326		20,448
Income from charitable activities	2,654,265	-	-	2,654,265	9	2,305,172
Total	3,036,801	-	31,866	3,068,667		2,882,814
Expenditure on:						
Raising Funds	184,012	5,580	-	189,592	10	204,387
Charitable activities	2,598,056	-	53,655	2,651,711	11	2,693,785
Total	2,782,068	5,580	53,655	2,841,303		2,898,172
Net Income/(Expenditure) before gains and losses on investment assets	254,733	(5,580)	(21,789)	227,364		(15,358)
Gain/(Loss) on investment assets:						
Realised Gain/(Loss) / Unrealised Gain/(Loss)	3,006	-	-	3,006	4	77,135
Total	3,006	-	-	3,006		77,135
Net Income/(Expenditure)	257,739	(5,580)	(21,789)	230,370		61,777
Transfers						
Gross transfers between funds	35,990	98,626	(134,616)	-		-
Net incoming resources before other recognised gains and losses	293,729	93,046	(156,405)	230,370		61,777
Net movement in funds	293,729	93,046	(156,405)	230,370		61,777
Reconciliation of Funds						
Total funds brought forward	3,706,642	122,737	264,585	4,093,964		4,032,187
Total Funds carried forward	4,000,371	215,783	108,180	4,324,334		4,093,964

The Statement of Financial Activities includes all gains and losses recognised during the year. All income and expenditure derive from continuing activities. Movements in funds are disclosed in Note 15 to the financial statements.

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2023

	Notes	Group 2023 Total Funds £	Group 2022 Prior year total funds £	Charity 2023 Total Funds £	Charity 2022 Prior year total funds £
Fixed Assets					
Tangible assets	3	2,950,599	2,922,056	2,950,599	2,922,056
Investments	4	918,313	915,307	918,315	915,309
Total Fixed Assets		3,868,912	3,837,363	3,868,914	3,837,365
Current Assets					
Debtors	5	576,433	149,088	704,365	327,558
Cash at bank and in hand		599,642	668,520	467,288	485,748
Total Current Assets		1,176,075	817,608	1,171,653	813,306
Liabilities:					
Creditors falling due within 1 year	6	720,652	561,007	716,233	556,707
Net Current Assets		455,422	256,601	455,420	256,599
Total assets less current liabilities		4,324,334	4,093,964	4,324,334	4,093,964
Net Assets Including Pension Liability		4,324,334	4,093,964	4,324,334	4,093,964
Funds of the Foundation					
Unrestricted Income Funds	15	4,000,371	3,706,642	4,000,371	3,706,642
Designated Income Funds	15	215,783	122,737	215,783	122,737
Restricted Income Funds	15	108,180	264,585	108,180	264,585
Total Foundation Funds		4,324,334	4,093,964	4,324,334	4,093,964

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006, and in accordance with the Charities SORP (FRS102) and were approved by the board of directors and authorised for issue on 31 January 2024

and are signed on its behalf by

Frank Newton)
)
)
) Directors
Ian Trumper)
)
)

Company Registration Number: 01285858

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST AUGUST 2023

	2023 £	2022 £
Net Cash Used in operating activities (note 20)	6,647	128,753
Cash Flows from investing activities		
Investment income	16,326	20,448
Proceeds from disposal of Fixed Assets	14,500	-
Purchase of Fixed Assets	(106,351)	(96,109)
Cash Provided by (used in) investing activities	(75,525)	(75,661)
Increase (decrease) in cash and cash equivalents end of the period	(68,878)	53,092
Cash and cash equivalents at the beginning of the period	668,520	615,428
Total cash and cash equivalents at the end of the period	599,642	668,520
Held as:		
Cash at bank and in hand	599,642	668,520
Total cash and cash equivalents at the end of the period	599,642	668,520

The Foundation has no overdrafts, loans or finance leases, and therefore no reconciliation of net cash flow to movement in net debt is necessary (the only cash or debt movements are those shown above and in note 20).

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31st August 2023

1 ACCOUNTING POLICIES

a) COMPANY INFORMATION

The Garwood Foundation is a private limited company limited by guarantee, incorporated in England and Wales. The Registered Office is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ. The company registration number is 01285858. The company carries out charitable activities and is a public benefit entity as detailed in the Directors' Report.

b) BASIS OF PREPARATION

The financial statements are for the year ended 31st August 2023. The financial statements are consolidated to incorporate the results of its wholly owned subsidiary and are prepared in compliance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The accounts are prepared in Sterling , which is the functional currency of the Charity and the group. Monetary amounts in these financial statements are rounded to the nearest £.

In applying the financial reporting framework, the trustees have made a number of subjective judgements, for example in respect of significant accounting estimates. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The nature of the estimation means the actual outcomes could differ from those estimates. Any significant estimates and judgements affecting these financial statements are detailed within the relevant accounting policy below.

c) PUBLIC BENEFIT ENTITY

The charitable company meets the definition of a public benefit entity under FRS 102.

d) GOING CONCERN

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

e) INCOME

Income, except for grant income is accounted for on an accruals basis. Grant income is recognised under the performance model, whereby a grant that does not impose specified future performance-related conditions is recognised in income when the grant is received or receivable. Donations and legacies are accounted for on an "as received basis".

f) EXPENDITURE

All expenditure is included in the accounts on an accruals basis and is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

i. Raising Funds - relates to trading subsidiary company and all appeals costs including salaries.
ii. Charitable Activities - relates to all direct costs incurred in running the Charity, including support costs.
iii. Support Costs - includes all administrative salaries and related pension and employer costs.
iv. Governance Costs - include costs of audit only and are included in Support Costs.

g) ALLOCATION OF SUPPORT COSTS

Resources expended are allocated to the particular activity where the cost relates directly to that activity. The cost of overall direction and administration of each activity, comprising the salary and overhead costs of the central function, is apportioned evenly to each of the three major activities.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

h) TANGIBLE FIXED ASSETS

Items of equipment are capitalised where the purchase price exceeds £1,000. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use. Major components are treated as a separate asset where they have significantly different patterns of consumption of economic benefits and are depreciated separately over its useful life.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Freehold property	10% on cost per annum (but see note below)
Property under construction	Not depreciated until in use (see below)
Leasehold property improvements	5% on cost per annum
Plant, equipment and motor vehicles	20% on cost per annum

The freehold property at Melville Avenue is shown at cost less depreciation provided in earlier years. No further depreciation is being provided, as it is the Foundation's policy to maintain freehold properties to at least the condition existing at the time of purchase and the properties are considered to have a residual value in excess of their net book value. The land and the original school building were donated to the Foundation many years ago and therefore have no cost on the Balance Sheet.

The property under construction is to be used by the Foundation and will not be depreciated until construction is completed and the property is in use.

i) OPERATING LEASES

Rental charges are charged on a straight line basis over the term of the lease.

j) INVESTMENTS

Gains or losses on investment assets included in the SOFA relate to the increase or decrease in mid-market value of the investments in the period.

k) FINANCIAL INSTRUMENTS

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

l) PENSIONS

The Foundation participates in two defined contribution pension schemes. Contributions payable to the charity's pension schemes are charged to the Statement of Financial Activities in the period to which they relate. These contributions are separate from the charity's assets.

m) TAXATION

The Company is a registered charity and is therefore not subject to taxation.

n) CASH AT BANK AND IN HAND

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

o) DEBTORS

Trade and other debtors are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any discounts due.

p) CREDITORS AND PROVISIONS

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

q) CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The following judgements (apart from those involving estimates) have the most significant effect on amounts recognised in the financial statements:

The Charity makes an estimate of the recoverable value of debtors. When assessing impairment of debtors, the Trustees consider the ageing profit of debtors and historical experience.

The annual depreciation charge is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates based on technological advancement, economic utilisation and the physical condition of the assets. See Note 3 for the carrying amount of property, plant and equipment and Note 1h for the depreciation policy for each class of asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

2 TRUSTEES EXPENSES

Under Article 37 of the Articles of Association no emoluments are payable to directors, however travel and postage expenses totalling £287 were paid to 2 trustees in the year (2022: £331). No director has any beneficial interest in any contract with the Foundation.

3 TANGIBLE ASSETS - GROUP AND CHARITY

	Freehold Property	Property Under Construction	Leasehold Property (long)	Motor Vehicles	Plant and Equipment	Total
	£	£	£	£	£	£
COST						
At 1 September 2022	2,632,737	83,187	583,649	323,301	623,401	4,246,275
Additions in year	-	97,708	-	-	8,643	106,351
Disposals in year	-	-	-	(84,309)	-	(84,309)
At 31 August 2023	2,632,737	180,895	583,649	238,992	632,044	4,268,317
DEPRECIATION						
At 1 September 2022	40,660	-	464,493	285,341	533,725	1,324,219
Charge for the year	-	-	22,385	16,123	27,575	66,083
Disposals in year	-	-	-	(72,584)	-	(72,584)
At 31 August 2023	40,660	-	486,878	228,880	561,300	1,317,718
NET BOOK VALUE						
At 31 August 2023	2,592,077	180,895	96,771	10,112	70,744	2,950,599
At 31 August 2022	2,592,077	83,187	119,156	37,960	89,676	2,922,056

All of the above assets are used for charitable purposes.

Property Under Construction

The Property Under Construction represents the capitalised costs relating to the "Capital Project", as referred to in the Trustees Report.
As at the balance sheet date, the capitalised costs were professional fees that had been incurred in the design of the building and in submitting planning applications to the Local Authority.

4 INVESTMENTS

	2023	2022
	£	£
Quoted investments:		
Mid market value 1 September 2022/ 2021	315,307	338,172
Investments additions	-	-
Investments disposals	-	-
Realised gain on investments sold	-	-
Unrealised gain / (loss)	3,006	(22,865)
Mid market value 31 August 2023 / 2022	318,313	315,307
Investment property:		
Market value 1 September 2022 / 2021	600,000	500,000
Unrealised gain	-	100,000
Market value 31 August 2023 / 2022	600,000	600,000
Total Investments	918,313	915,307

The quoted investments are a portfolio of investments that is managed by Quilters, who manage the risks of the portfolio.

In the opinion of the Trustees, the market value of the investment property at the balance sheet date is £600,000, as assessed in February 2023 by Purple Bricks, a nationwide estate agent franchise. The property has been owned by The Garwood Foundation for some time and was originally held as part of Tangible Fixed Assets at its cost of £276,312. The property is now let out and was first disclosed as an investment property in the year to 31st March 2019. The property was revalued to £500,000 in the period to 31st August 2020 and to £600,000 in the year to 31st August 2022.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

5 DEBTORS

	Group 2023	Charity 2023	Group 2022	Charity 2022
	£	£	£	£
School fees in respect of Autumn Term 2023 and other charitable fees receivable	519,590	519,590	63,031	63,031
Other debtors and prepayments	56,843	184,775	86,057	264,527
	576,433	704,365	149,088	327,558

6 CREDITORS (due within one year)

	Group 2023	Charity 2023	Group 2022	Charity 2022
	£	£	£	£
Tax and social security creditors	45,123	45,123	38,075	38,075
Deferred Income	605,692	605,692	446,723	446,723
Other creditors & accruals	69,837	65,418	76,209	71,909
	720,652	716,233	561,007	556,707

Deferred income represents cash received or debtors recognised in respect of charitable activities to be undertaken in future periods.

7 INCOME FROM GRANTS, DONATIONS & LEGACIES

	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
	£	£	£	£
Donations & legacies	54,425	31,866	86,291	81,122
Grants	-	-	-	146,627
	54,425	31,866	86,291	227,749

Included within individual donations is an amount of £24,630 (2022 : £10,006) in respect of legacies.

8 OTHER TRADING ACTIVITIES

	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
	£	£	£	£
Hire of Facilities	101,447	-	101,447	125,080
Sales Receipts Subsidiary Company (Charity Shops)	210,338	-	210,338	204,365
	311,785	-	311,785	329,445

9 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
	£	£	£	£
Bramley Hill Centre	415,118	-	415,118	390,026
Jean Garwood House	643,720	-	643,720	536,237
Rutherford School	1,595,427	-	1,595,427	1,378,909
	2,654,265	-	2,654,265	2,305,172

10 COSTS OF RAISING FUNDS

	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
	£	£	£	£
Direct staff and administration of charity shops	164,012	-	164,012	154,165
Direct staff and administration costs of Appeals Department	20,000	-	20,000	24,706
Outsourced fundraising (capital project)	5,580	-	5,580	25,516
	189,592	-	189,592	204,387

11 EXPENDITURE ON CHARITABLE ACTIVITIES (including allocation of support costs)

	Unrestricted Funds	Restricted Funds	2023 Total	2022 Total
	£	£	£	£
Bramley Hill Centre	427,045	25,278	452,323	452,608
Jean Garwood House	680,480	-	680,480	632,899
Rutherford School	1,490,531	28,377	1,518,908	1,608,278
	2,598,056	53,655	2,651,711	2,693,785

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

12 SUPPORT COSTS (included in Note 11)

	Bramley Hill Centre	Jean Garwood House	Rutherford School	Total 2023
	£	£	£	£
Administration Staff Costs	51,673	51,673	51,673	155,019
Information Technology	1,108	1,108	1,108	3,325
Governance Costs	4,078	4,078	4,078	12,234
Caravan Depreciation & Expenses	(1,000)	(1,000)	(1,000)	(3,000)
Other costs	857	857	857	2,571
Total Support Costs for the year ended 31st August 2023:	56,716	56,716	56,716	170,149
Total Support Costs for the period ended 31st August 2022:	57,333	57,333	57,333	171,999

Support costs are allocated to operating units in equal proportions.

13 STAFF COSTS

These costs are included in "Costs of raising funds" and "Expenditure on charitable activities" and consist of:	Group 2023	Charity 2023	Group 2022	Charity 2022
	£	£	£	£
Salaries and wages	1,799,606	1,717,381	1,702,780	1,625,864
Social security costs	153,690	149,342	144,525	139,244
Pension costs	46,231	44,539	47,012	45,379
	1,999,527	1,911,262	1,894,317	1,810,487

During the year one employee received a settlement payment. The total cost was £7,568. Further, two employees received redundancy payments relating to the closure of one shop, totalling £7,266.

Included in salaries and pension costs above are employee and employer contributions (respectively) to the defined contribution pension schemes referred to in Accounting Policies (Note 1i).

The estimated average number of employees:	Group 2023 Number	Charity 2023 Number	Group 2022 Number	Charity 2022 Number
Direct charitable activities	66	66	64	64
Direct staff and administration of charity shops	5	-	5	-
Management and administration	6	6	9	9
Appeals	1	1	1	1
	78	73	79	74

Two members of staff received emoluments, including benefits in kind and pension contributions, in the range £70,000 to £80,000 per annum (2022: two members of staff received emoluments in the range £60,000 to £70,000).

The total remuneration of key management personnel during the year was £261,596 (2022: £260,062)

14 NET INCOME / EXPENDITURE FOR THE YEAR

	2023	2022
	£	£
This is stated after charging the following:		
Depreciation	66,083	75,598
Operating lease payments recognised as an expense	37,428	34,583
Auditors Remuneration - audit of these financial statements	9,840	6,500
Auditors Remuneration - other services (audit of subsidiary, interim accounts, advising generally)	2,394	3,458

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

15 MOVEMENTS IN FUNDS

	Balance 01-Sep-22	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-23
	£	£	£	£	£
Unrestricted Funds	3,706,642	3,039,807	(2,782,068)	35,990	4,000,371
Designated Funds	122,737	-	(5,580)	98,626	215,783
Restricted Funds					
RS Donations & Legacies	20,919	2,958	(23,877)	-	-
JGH Donations & Legacies	-	-	-	-	-
BH Donations & Legacies	4,550	23,908	(25,278)	-	3,180
IT Admin Expenditure	4,500	-	(4,500)	-	-
Hydrotherapy Pool (Capital Project)	198,626	5,000	-	(98,626)	105,000
Minibus Fund	35,990	-	-	(35,990)	-
	264,585	31,866	(53,655)	(134,616)	108,180
Total	4,093,964	3,071,673	(2,841,303)	-	4,324,334

Comparative movements in funds:

	Balance 01-Sep-21	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-22
	£	£	£	£	£
Unrestricted Funds	3,720,232	2,755,327	(2,727,664)	(41,253)	3,706,642
Designated Funds	107,000	-	(25,516)	41,253	122,737
Restricted Funds	204,955	204,622	(144,992)	-	264,585
Total	4,032,187	2,959,949	(2,898,172)	-	4,093,964

Description of Designated and Restricted Funds

Designated Fund	Unrestricted funds designated for the Capital Project. The balance comprises a £148,253 legacy received in a previous accounting period less £31,096 expenditure incurred to date. Additionally, unrestricted donations of £98,626 received in a previous year have been transferred to the designated fund.
RS Donations & Legacies:	Donations and legacies restricted for the benefit of Rutherford School.
JGH Donations & Legacies:	Donations and legacies restricted for the benefit of Jean Garwood House.
BH Donations & Legacies:	Donations and legacies restricted for the benefit of Bramley Hill.
IT Admin Expenditure:	Donations restricted to cover costs of IT expenditure.
Hydrotherapy Pool (Capital Project):	Donations received restricted to cover costs of construction of the Hydrotherapy Pool (part of the "Capital Project")
Minibus Fund:	Donations and legacies restricted for the purchase of minibuses. Amounts received have been fully utilised for the purchase of minibuses in previous periods and therefore the fund balance has been transferred to unrestricted funds.

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS AS AT 31 AUGUST 2023

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	Net Assets
	£	£	£	£	£	£
Unrestricted	2,845,599	918,313	576,433	380,679	(720,652)	4,000,371
Designated	-	-	-	215,783	-	215,783
BH Donations & Legacies	-	-	-	3,180	-	3,180
Hydrotherapy Pool (Capital Project)	105,000	-	-	-	-	105,000
Total	2,950,599	918,313	576,433	599,642	(720,652)	4,324,334

Comparative analysis of net assets between funds as at 31 August 2022

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	Net Assets
	£	£	£	£	£	£
Unrestricted	2,781,960	792,570	149,088	544,031	(561,007)	3,706,642
Designated	-	122,737	-	-	-	122,737
RS Donations & Legacies	20,919	-	-	-	-	20,919
BH Donations & Legacies	-	-	-	4,550	-	4,550
IT Admin Expenditure	-	-	-	4,500		4,500
Hydrotherapy Pool (Capital Project)	83,187	-	-	115,439	-	198,626
Minibus Fund	35,990	-	-	-	-	35,990
Total	2,922,056	915,307	149,088	668,520	(561,007)	4,093,964

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

17 INVESTMENT IN SUBSIDIARIES

Croydon CP Trading Limited (Company Registration Number 03618138) is a wholly-owned trading subsidiary of the Foundation. The investment in the shares is stated at cost in the Foundation's Balance Sheet. The Annual surplus of the company is transferred to the Foundation in accordance with its Memorandum of Association. Consolidated accounts have been prepared.

A summary of Croydon CP Trading Limited's Balance Sheet and Profit & Loss Account is below:

	2023	2022
	£	£
Assets	132,354	184,263
Liabilities	(132,352)	(184,261)
Net Assets (Share Capital)	2	2
Turnover	210,338	204,365
Bank interest	-	3
Expenditure	(164,012)	(154,165)
Profit	46,326	50,203

Croydon CP Trading Limited has donated £46,326 to The Garwood Foundation, being equal to its profits for the year ended 31st August 2023 (2022: £50,203).
During the year The Garwood Foundation charged Croydon CP Trading Limited £Nil (2022: £Nil) for rent and utilities of its head office.
At the year end the balance due from Croydon CP Trading Limited was £127,932 (2022: £179,961)

18 MEMBERS' GUARANTEE

The Foundation is a company limited by guarantee. The liability of any one member on a winding-up is limited to £5.
The number of members at 31 August 2023 was 8 (2022: 8). The only members of the Foundation are the Trustees.

19 CAPITAL EXPENDITURE COMMITMENTS

The Foundation currently is currently in the process of carrying out a capital building project, upon which £186,475 of costs had been incurred to 31st August 2023.

20 RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023	2022
	£	£
Net Movement in Funds	230,370	61,777
Add Back Depreciation Charge	66,083	75,598
Loss/(Gain) on Disposal of Fixed Assets	(2,775)	-
Deduct Investment Income	(16,326)	(20,448)
Unrealised Loss/(Gain) on Investments	(3,006)	(77,135)
Realised Loss/(Gain) on Investments	-	-
(Increase) / Decrease in Debtors	(427,345)	62,399
Increase in Creditors	159,646	26,562
Net Cash Used in operating activities	6,647	128,753

21 RELATED PARTY TRANSACTIONS

Related party transactions are disclosed in notes 2 and 17.

No other related party transactions occurred in the year.

22 OPERATING LEASE COMMITMENTS

The Group has operating lease commitments in relation to the rental of retail premises used by its wholly owned trading subsidiary Croydon CP Trading Limited, as follows:

Future minimum operating lease payments	2023	2022
	£	£
Within one year	27,750	35,641
Between two and five years	69,437	74,208
In over five years	93,125	79,167
	190,312	189,016

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2023

23 CONTINGENT ASSETS

The Foundation has received pledges totalling £620,000 towards the Capital Project, in addition to grants and donations received prior to 31st August 2023 and already recognised in the financial statements. Pledges are contingent upon various criteria including sufficient funds being raised and the project continuing as planned.

24 TAXATION

The charitable company is exempt from Corporation Tax as all its income is charitable and is applied for charitable purposes.

25 NON-AUDIT SERVICES PROVIDED BY AUDITORS

In common with many charities and groups of our size and nature, we use our auditor to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

THE GARWOOD FOUNDATION

Annual Report 31st August 2023

NON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(Incorporating an Income & Expenditure Account)
for the year ended 31 August 2023

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	2022
	£	£	£	£	£
Income & Endowments from:					
Grants, Donations & Legacies	54,425	-	31,866	86,291	227,749
Donation from Trading Subsidiary	46,326	-	-	46,326	50,203
Other Trading Activities	101,447	-	-	101,447	125,080
Investments: interest,dividends,rents	16,326	-	-	16,326	20,445
Income from charitable activities	2,654,265	-	-	2,654,265	2,305,172
Total	2,872,789	-	31,866	2,904,655	2,728,649
Expenditure on:					
Raising Funds	20,000	5,580	-	25,580	50,222
Charitable activities	2,598,056	-	53,655	2,651,711	2,693,785
Total	2,618,056	5,580	53,655	2,677,291	2,744,007
Net Income/(Expenditure) before gains and losses on investment assets	254,733	(5,580)	(21,789)	227,364	(15,358)
Gain/Loss on investment assets					
Realised Gain/(Loss)	-	-	-	-	-
Unrealised Gain/(Loss)	3,006	-	-	3,006	77,135
Total	3,006	-	-	3,006	77,135
Net Income/(Expenditure)	257,739	(5,580)	(21,789)	230,370	61,777
Transfers					
Gross transfers between funds	35,990	98,626	(134,616)	-	-
Net incoming resources before other recognised gains and losses	293,729	93,046	(156,405)	230,370	61,777
Net movement in funds	293,729	93,046	(156,405)	230,370	61,777
Reconciliation of Funds					
Total funds brought forward	3,706,642	122,737	264,585	4,093,964	4,032,187
Total Funds carried forward	4,000,371	215,783	108,180	4,324,334	4,093,964

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derives from continuing activities.

THE GARWOOD FOUNDATION

England & Wales - Charity number 272905

Accounts

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No.01285858)

Registered Charity No.272905

ANNUAL REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR TO

31st August 2022

Registered Office
1a Melville Avenue
South Croydon
CR2 7HZ

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

DIRECTORS

F Newton	Chairman
I Trumper	Treasurer from 21st May 2021
J Newton	Treasurer until death on 21st May 2022
R Bateman	
Mrs J Sanders	
Miss C Cooper	(Resigned 8th June 2022)
G Merrick	(Appointed 17th November 2021)
K Minear	(Appointed 1st November 2021)
M Thapar	(Appointed 7th March 2022)
R Oakes	(Appointed 7th April 2022)

COMPANY SECRETARY

Miss V Sandlan

REPORT OF THE DIRECTORS

The Directors present their Report and the audited Financial Statements for the year ended 31st August 2022.

REFERENCE and ADMINISTRATIVE DETAILS

The Garwood Foundation is a company registered under the Companies Act 2006, limited by Guarantee. The Company and Charity registration numbers are shown above. The address of the registered office (also the principal office of the Foundation) is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ.

The Foundation currently operates a school for up to 32 severely disabled children and young people aged 3-25 years in Melville Avenue; a registered residential home (Jean Garwood House) serving up to 14 disabled adults and finally a day centre (Bramley Hill Centre) also in Bramley Hill, for up to 40 adults, aged 18 plus years with multiple physical and learning disabilities.

The names of all the Trustees at the date of this report, as well as those who served during the year, are shown above.

The Chief Executive Officer (Director of Services) to whom day-to-day running of the charity is delegated, is Dr Ross White, who joined the Charity on 5th December 2022. During the year ended 31st August 2022 the Chief Executive Officer was Lee Bennett.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Names and addresses of relevant organisations are:

Bankers	HSBC, 9 Wellesley Road, Croydon, CR9 2AA Barclays, 1 North End, Croydon, CR9 1RN CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ
Auditors	Palmer McCarthy, Suite 70, Capital Business Centre, 22 Carlton Road, South Croydon, CR2 0BS

STRUCTURE, GOVERNANCE and MANAGEMENT

The Foundation was formed in 1952 as the Croydon & District Branch of the National Spastics Society, and later changed its name to the Croydon Sutton & District Spastics Society. It was incorporated as a Company limited by guarantee on 1 April 1977. It again changed its name to The Garwood Foundation in December 2000, and is governed by its Memorandum and Articles of Association. The Garwood Foundation was very proud to be celebrating its 70th Anniversary in 2022 and will be hosting celebratory events for its beneficiaries, supporters and families, both past and present.

New Trustees and governors are recruited via Croydon Voluntary Action, National Governance Association, social media platforms, internal website and professional relationships. Trustees are appointed by a majority of serving Trustees on the Board.

All new Trustees undergo a period of familiarisation with the workings of the Board and the Foundation before being voted in as a Trustee. They are also provided with a copy of the Foundation's governing document (Memorandum & Articles), the previous year's accounts, strategy document, previous Trustee's meeting minutes and copies of relevant Charity Commission publications e.g. RS1 and CC3.

Under the requirement of the Companies and Charities Acts, The Foundation is no longer required to hold an Annual General Meeting. However, Trustees retire and stand for re-election by rotation. The Foundation makes decisions to further its objects by means of a number of departmental Management Committees and the Board of Governors for Rutherford School, with the final decision on any matter resting with the Board of Trustees.

Although independent of any other charitable organisation, the Foundation leases Jean Garwood House and Bramley Hill sites from SCOPE at a peppercorn rent of which there are 55 and 41 years respectively, remaining. In addition it co-operates with certain other charities such as Croydon Mencap in pursuit of its charitable activities. It also has a wholly-owned subsidiary – Croydon CP Trading Limited, which runs three charity shops in Addiscombe, South Croydon and Coulsdon.

The major risks to which the charity is exposed, as identified by the Trustees, have been reviewed and systems or procedures have been established to mitigate those risks and are regularly reviewed by the Trustees and Management of the Foundation.

Remuneration of key management is reviewed and set annually by a delegated sub-committee of Trustees, based on individual performance and the performance of the Foundation as a whole.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

The Foundation does not carry out major fundraising activities in support of running its three main services, but is grateful for support from trusts, foundations, business, and individual donors who support specific projects and fund equipment.

OBJECTIVES AND ACTIVITIES

The objects, as set out in the Articles of Association state that the Foundation, acting as a charity, works for the care, welfare, interest, education and advancement of people with cerebral palsy and allied conditions residing in Croydon as well as 6 other London boroughs.

The Foundation, in order to comply with its aims of providing services for general public benefit, accepts children and adults from the whole spectrum of the total UK population, who require specialist services for those suffering with learning, mental and physical disabilities.

The aims of the Foundation are to provide a wide range of services for local people with disabilities, their families and carers, by the provision of a school, a registered residential home and a day centre. In addition, the Foundation provides a welfare support service for the children and adults and their families and carers, liaising in these matters with various relevant statutory support bodies.

Key elements of the Foundation's long-term strategy are:

1. Building state of the art facilities on the school site at 1a Melville Avenue for a growing number of 19-25 year old students.
2. Profile raising via communications/marketing recruitment and strategy.
3. Building and nurturing of relationships with commissioners in order to negotiate modern and competitive service level agreements across its adult services.
4. Rutherford school to be an Ofsted outstanding school and recognised nationally for its excellence within the PMLD field.
5. Beneficiary led and an employer of choice.

The Foundation has referred to the guidelines set out by the Charity Commission on Public Benefit when reviewing its aims and objectives and in the planning for its future. The achievement of our objectives is always challenging as both statutory and voluntary funds are limited.

A number of volunteers operate in most aspects of the charity and without their help some activities would not take place. The charity shops are largely staffed by volunteers, several help in the school and at Bramley Hill on a regular basis, as well as other fundraising functions held during the year. The Trustees are, as always, extremely grateful for the enormous contribution provided by these volunteers.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

ACHIEVEMENTS and PERFORMANCE

During the year we continued to provide high quality education, care, nursing, therapy, and activities to service users, as well as support to carers. This included times of lockdown, where staff in the Jean Garwood House care home worked creatively to provide activities for our residents while, at the same time, enhancing regular communication with relatives and carers; and where staff at the Rutherford school provided online learning for students who continued to shield. The transition back to usual ways of working was welcome and saw service user numbers increase at Bramley Hill to around 24 per day. Students from the school were able to enjoy visits to local farms and stables, took part in boating, went to the theatre and attended immersive art exhibitions as well as spending time in our locality. The Carer's Forum, a peer-to-peer support group, enjoyed a visit to Hampton Court Palace in addition to holding meetings during the year. The school hosted the Garwood 70th anniversary garden party attended by stakeholders across the Foundation and key figures in our local community. This was an inspiring event, highlighting the incredible work of the Foundation as one of the longest standing charities in Croydon. Finally, this was the last full year that Lee Bennett led the organisation as Head of Services and we acknowledge his achievements during his tenure at the Foundation.

In the year to August 2022 the overall consolidated position for the financial year shows a surplus of £61,777, which includes an unrealised gain of £100,000 upon the revaluation of the investment property and an unrealised loss of £22,865 upon the revaluation of the investment portfolio. The operating deficit of £15,358 includes depreciation charges totalling £75,598, along with a £100,000 grant received for the property development plans at Rutherford School (the "Capital Project"), and £25,516 expenditure incurred in connection with fundraising for the Capital Project.

The operating units at Rutherford School and Jean Garwood House showed small deficits whilst the Bramley Hill Day Centre showed a modest surplus, taking into account the income derived from the hire of facilities at the centres, and after deducting charges for central support services. The trustees are grateful for the continuing support of health and local authorities, with particular reference to the borough of Croydon, which has continued to fund over 50% of The Garwood Foundations services, whilst being in emergency financial measures themselves.

The Foundation has an investment portfolio valued at £315,305. The policy of the Foundation is to hold this portfolio to be used for future project costs. The performance of the investment portfolio was in line with its objective of increasing in line with inflation. Social, environmental and ethical considerations are discussed with the investment manager. The investment property continues to yield an income at market rate, in line with its objective.

The income from the investment property, donations, legacies, appeals and the three shops helped to produce the consolidated surplus shown in the accounts.

The shops are operated by Croydon CP Trading Limited, a wholly owned subsidiary of The Garwood Foundation. The shops produced a net profit of £50,203, on a turnover of £204,365. The profit is donated to The Garwood Foundation in accordance with the Memorandum of Association of Croydon CP Trading Limited

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

FINANCIAL REVIEW

The surplus of incoming over outgoing resources for the financial period (see page 9 of the accounts) amounted to £61,777 (2021: surplus of £6,088). The total income generated from all sources amounted to £2,882,814 (2021: £2,539,208) and the total resources expended were £2,898,172 (2021: £2,554,894). The Foundation recognised a net unrealised gain on its investments of £77,135 (2021: £21,774). A detailed breakdown of all these figures is shown in the attached accounts and notes. The outcome for this period is summarised in Achievements and Performance (above). The principal risk and uncertainty facing the Foundation is that of local authority funding. The risk is mitigated by the Foundation not being fully dependent on any one local authority, and is managed by communicating with the local authorities on an ongoing basis.

BASIS OF ACCOUNTING

These financial statements have been prepared in accordance with the Companies Act 2006, applicable to small companies and in accordance with the Charities SORP 2019 (FRS102).

FOUNDATION'S POLICY ON RESERVES

The Foundation's policy on reserves is to maintain a reasonable balance to ensure that normal running costs can be met as and when they fall due and the aims and objectives of the charity can be achieved. Total reserves at 31 August 2022 amounted to £4,093,964 (2021: £4,032,187), of which restricted reserves amounted to £264,585 (2021: £204,955). Unrestricted reserves amounted to £3,706,642, however a total of £2,711,232 is represented by freehold and leasehold properties that are used by the Foundation in its operating activities, and £83,187 is represented by capitalised costs of the ongoing Capital Project.

During the year the Trustees agreed designate free reserves of £41,253 to support the Capital Project at The Rutherford School. A grant of £100,000 was received from The Garfield Weston Foundation to fund the Project.

At the balance sheet date, £83,187 has been spent on the Project and financed from restricted reserves, and £25,516 has been spent on fundraising costs and financed from designated reserves. This is a key strategic plan to support the continued learning of pupils aged 19-25 for which there is a proven demand.

At the balance sheet date the balances of the Capital Project reserves were £198,626 (restricted reserve, being £115,439 cash and £83,187 capitalised costs) and £122,737 (designated reserve, held in investments).

At the balance sheet date the unrestricted funds represented by net assets other than tangible fixed assets amounted to £924,682 (2021: £1,064,540), which is in line with the Foundation's policy on reserves.

The Garwood Foundation could not provide the breadth of service without the kind support through legacies and donations.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

FREEHOLD PROPERTY

The net book value of the freehold property at 1a Melville Avenue at 31st August 2022, (included in the accounts at £2,592,076 is considered by the directors to be satisfactory, although this is less than the figure of £2,765,000 at which it was professionally valued for insurance purposes at 11 May 2009. The Directors aim to obtain a professional valuation of the property after the completion of our site re-development which is highlighted under Plans For The Future.

PRINCIPAL FUNDING SOURCES

These are:

• Local Authorities	£ 2,305,172
• Donations, grants and legacies	£ 227,749
• Gross turnover of subsidiary company	£ 204,365
• Hire of facilities	£ 125,080
• Investment income	£ 20,448

Expenditure has supported the following operations:

Bramley Hill Centre	£ 452,608
Jean Garwood House	£ 632,899
Rutherford School	£ 1,608,278
Total resources expended on charitable activities (including support costs)	£ 2,693,785

PLANS FOR THE FUTURE

Key objectives are to:

- continue negotiations with local authorities to ensure that statutory funding is sufficient to deliver outstanding services to the people it supports
- strengthen the Foundation's liquidity
- ensure that the 19-25 building project at 1a Melville Avenue moves towards its construction phase, through fundraising and, if necessary, through redesign. This will increase the Rutherford school's capacity to 42
- maintain, support and develop safe and effective services to meet current and future needs of people living with disabilities and those affected through disability
- ensure that the organisation's Values, Vision and Brand are revisited so that each service can align to these
- ensure that our information systems are updated to assist with data-capture for compliance and improvement purposes
- become an employer of choice

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The Trustees (who are also Directors of The Garwood Foundation for the purposes of company law) are responsible for preparing the Directors Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT
(continued)

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP 2019 (FRS 102)
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Each director has taken all steps that he/she ought to have taken, as a director, in order to make him/herself aware of any relevant audit information, and to establish that the company's auditors are aware of that information.

A resolution to review the Charities Auditors will be submitted at the next Board of Trustees meeting.

This report has been prepared having taken advantage of the small companies' exemption in the Companies Act 2006.

Registered Office
1a Melville Avenue
South Croydon,
Surrey CR2 7HZ

Dated: 10/5/23

By order of the Board

F Newton

Frank Newton
Chairman

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS AND TRUSTEES OF THE GARWOOD FOUNDATION (Limited By Guarantee)

Opinion

We have audited the financial statements of The Garwood Foundation (the "parent charitable company") and its subsidiary (the "group") for the year ended 31 August 2022 which comprise the group profit and loss account, the group balance sheet, the group cashflow statement, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102, *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 August 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 24 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Directors report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Limited By Guarantee)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors report and from the requirement to prepare a strategic report

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We are appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the group financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with ISAs (UK), the auditor exercises professional judgement and maintains professional scepticism throughout the audit.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Continued) (Limited By Guarantee)

Explanation as to what extent the audit was capable of detecting irregularities, including fraud
The objectives of our audit in respect of fraud, are; to identify and assess the risk of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the group and parent charitable company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the group and parent charitable company and considered that the most significant are the Companies Act 2006, the Charities Act 2011, UK financial reporting standards as issued by the Financial Reporting Council, and UK taxation legislation.
- We obtained an understanding of how the group and parent charitable company comply with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance of laws and regulations
- Based on this understanding, we design specific audit procedures to identify instances of non-compliance with laws and regulations. This included making enquires of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatement from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriate of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Continued) (Limited By Guarantee)

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitably company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Stephen John Hole FCCA (Senior Statutory Auditor)
for and on behalf of Palmer McCarthy
Chartered Certified Accountants

Statutory Auditors
Suite 70, Capital Business Centre,
22 Carlton Road, South Croydon, CR2 0BS

11-5-23.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

(incorporating an Income & Expenditure Account)
for the year ended 31 August 2022

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Notes	2021
	£	£	£	£		£
Income & Endowments from:						
Grants, Donations & Legacies	23,127	-	204,622	227,749	7	359,258
Other Trading Activities	329,445	-	-	329,445	8	224,039
Investments: interest,dividends,rents	20,448	-	-	20,448		20,855
Income from charitable activities	2,305,172	-	-	2,305,172	9	1,935,056
Total	2,678,192	-	204,622	2,882,814		2,539,208
Expenditure on:						
Raising Funds	178,871	25,516	-	204,387	10	183,027
Charitable activities	2,548,793	-	144,992	2,693,785	11	2,371,867
Total	2,727,664	25,516	144,992	2,898,172		2,554,894
Net Income/(Expenditure) before gains and losses on investment assets	(49,472)	(25,516)	59,630	(15,358)		(15,686)
Gain/(Loss) on investment assets:						
Realised Gain/(Loss) / Unreaslised Gain/(Loss)	77,135	-	-	77,135	4	21,774
Total	77,135	-	-	77,135		21,774
Net Income/(Expenditure)	27,663	(25,516)	59,630	61,777		6,088
Transfers						
Gross transfers between funds	(41,253)	41,253	-	-		-
Net incoming resources before other recognised gains and losses	(13,590)	15,737	59,630	61,777		6,088
Net movement in funds	(13,590)	15,737	59,630	61,777		6,088
Reconciliation of Funds						
Total funds brought forward	3,720,232	107,000	204,955	4,032,187		4,026,099
Total Funds carried forward	3,706,642	122,737	264,585	4,093,964		4,032,187

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derive from continuing activities.

THE GARWOOD FOUNDATION
(Limited by Guarantee)

CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2022

	Total Funds £	Notes	Prior year total funds £
Fixed Assets			
Tangible assets	2,922,056	3	2,901,545
Investments	915,307	4	838,172
Total Fixed Assets	3,837,363		3,739,717
Current Assets			
Debtors	149,088	5	211,487
Cash at bank and in hand	668,520		615,428
Total Current Assets	817,608		826,915
Liabilities:			
Creditors falling due within 1 year	561,007	6	534,445
Net Current Assets	256,601		292,470
Total assets less current liabilities	4,093,964		4,032,187
Net Assets Including Pension Liability	4,093,964		4,032,187
Funds of the Foundation			
Unrestricted Income Funds	3,706,642	15	3,720,232
Designated Income Funds	122,737	15	107,000
Restricted Income Funds	264,585	15	204,955
Total Foundation Funds	4,093,964		4,032,187

These financial statements have been prepared in accordance ith the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006, and in accordance with the Charities Sorp (FRS102) and were approved by the board of directors and authorised for issue on.....10-5-23.....

and are signed on its behalf by

Frank Newton)
)
)
) Directors
Ian Trumper)
)
)

Company Registration Number: 01285858

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST AUGUST 2022

	2022 £	2021 £
Net Cash Used in operating activities (note 20)	128,753	22,234
Cash Flows from investing activities		
Investment Income	20,448	20,855
Purchase of Fixed Assets	(96,109)	(22,027)
Cash Provided by (used in) investing activities	(75,661)	(1,172)
Increase (decrease) in cash and cash equivalents end of the period	53,092	21,062
Cash and cash equivalents at the beginning of the period	615,428	594,366
Total cash and cash equivalents at the end of the period	668,520	615,428
Held as:		
Cash at bank and in hand	668,520	615,428
Total cash and cash equivalents at the end of the period	668,520	615,428

The Foundation has no overdrafts, loans or finance leases, and therefore no reconciliation of net cash flow to movement in net debt is necessary (the only cash or debt movements are those shown above and in note 20)

THE GARWOOD FOUNDATION
(Limited by Guarantee)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31st August 2022

1 **ACCOUNTING POLICIES**

a) COMPANY INFORMATION

The Garwood Foundation is a private limited company limited by guarantee, incorporated in England and Wales. The registered office is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ. The company registration number is 01285858. The company carries out charitable activities and is a public benefit entity as detailed in the Directors Report.

b) BASIS OF ACCOUNTING AND REPORTING PERIOD

The financial statements are for the year ended 31st August 2022. The financial statements are consolidated to incorporate the results of its wholly owned subsidiary and are prepared in compliance with: Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland Charities SORP 2019 (FRS102)), and the Companies Act 2006. The financial statements are prepared in sterling, which is the functional currency of the company and the group. Monetary amounts in these financial statements are rounded to the nearest £.

c) INCOME

Income, except for grant income, donations and legacies, is accounted for on an accruals basis. Grant income is recognised under the performance model, whereby a grant that does not impose specified future performance-related conditions is recognised in income when the grant is received or receivable. Donations and legacies are account for on an "as received basis".

d) EXPENDITURE AND LIABILITIES

All expenditure is included in the accounts on an accruals basis.

e) POLICY FOR ALLOCATING ITEMS WITHIN TYPES OF EXPENDITURE

i. Raising Funds – relates to trading subsidiary company and all appeals costs including salaries.
ii. Charitable Activities– relates to all direct costs incurred in running the Charity, including support costs
iii. Support costs – include all administrative salaries and related pension and employer costs
iv. Governance costs – include costs of audit only and are included in Support Costs.

f) ASSET POLICY NOTES

i. Fixed assets for Charity use are included at cost less depreciation
ii. Items valued at less than £1,000 each are not normally capitalised.
iii. Fixed Asset investments are included at market value at 31 August

g) TANGIBLE FIXED ASSETS - DEPRECIATION

Depreciation has been provided to write off all tangible fixed assets, other than certain freehold property, over their expected useful lives, in equal annual instalments. The following rates have been applied:

Freehold property	10% p.a.(but see note below).
Property under construction	Not depreciated until in use (see below)
Leasehold property improvements	5% p.a.
Motor vehicles, caravan and plant & equipment	20% p.a.

Freehold property at Melville Avenue is shown at cost less depreciation provided in earlier years. No further depreciation is being provided, as it is the Foundation's policy to maintain freehold properties to at least the condition existing at the time of purchase, and the properties are considered to have a residual value in excess of their net book value. The land and the original school building were donated to the Foundation many years ago and therefore have no cost on the Balance Sheet.

The property under construction is to be used by the Foundation and will not be depreciated until construction is completed and the property is in use.

h) INVESTMENTS

Gains or losses on investment assets included in the SOFA relate to the increase or decrease in mid-market value of the investments in the period.

i) PENSIONS

The Foundation participates in two defined contribution pension schemes. Contributions payable to the charity's pension schemes are charged to the Statement of Financial Activities in the period to which they relate. These contributions are separate from the charity's assets.

j) TAXATION

The Company is a registered charity and is not subject to taxation.

THE GARWOOD FOUNDATION
(Limited by Guarantee)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the year ended 31st August 2022

1 ACCOUNTING POLICIES (CONTINUED)

k) CASH AND CASH EQUIVALENTS
Cash and cash equivalents include cash in hand and deposits held at call with banks.

l) DEBTORS
Debtors are initially measured at transaction price and are impaired where there is evidence that, as a result of one or more events that occurred after the original recognition of the debtor, the estimated future cash flows have been affected. The impairment loss is recognised in the Statement of Financial Activities.

m) BASIC FINANCIAL LIABILITIES
Basic financial liabilities, including trade and other payables, and deferred income, are initially recognised at transaction price.

n) JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY
In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The following judgements (apart from those involving estimates) have the most significant effect on amounts recognised in the financial statements:

The company makes an estimate of the recoverable value of debtors. When assessing impairment of debtors, management considers the ageing profile of debtors and historical experience.

The annual depreciation charge is sensitive to changes in the estimated useful economic lives and residuals values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, economic utilisation and the physical condition of the assets. See note 3 for the carrying amount of property plant and equipment and note 1g for the depreciation policy for each class of asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2022

2 TRUSTEES EXPENSES

Under Article 37 of the Articles of Association no emoluments are payable to directors, however travel expenses totalling £331 were paid to 2 directors in the year (2021: £321). No director has any beneficial interest in any contract with the Foundation.

3 TANGIBLE ASSETS

	Freehold Property	Property Under Construction	Leasehold Property (long)	Motor Vehicles	Plant and Equipment	Total
	£	£	£	£	£	£
COST						
At 1 September 2021	2,632,736	57,998	583,649	323,301	552,482	4,150,166
Additions in year	-	25,189	-	-	70,920	96,109
Disposals in year	-	-	-	-	-	-
At 31 August 2022	2,632,736	83,187	583,649	323,301	623,402	4,246,275
DEPRECIATION						
At 1 September 2021	40,660	-	442,108	255,512	510,341	1,248,621
Charge for the year	-	-	22,385	29,829	23,384	75,598
Disposals in year	-	-	-	-	-	-
At 31 August 2022	40,660	-	464,493	285,341	533,725	1,324,219
NET BOOK VALUE						
At 31 August 2022	2,592,076	83,187	119,156	37,960	89,677	2,922,056
At 31 August 2021	2,592,076	57,998	141,541	67,789	42,141	2,901,545

Property Under Construction

The Property Under Construction represents the capitalised costs relating to the "Capital Project", as referred to in the Trustees Report. As at the balance sheet date, the capitalised costs were professional fees that had been incurred in the design of the building and in submitting planning applications to the Local Authority.

4 INVESTMENTS

	2022	2021
	£	£
Quoted investments:		
Mid market value 1 September 2021/ 2020	338,172	316,398
Investments additions	-	-
Investments disposals	-	-
Realised gain on investments sold	-	-
Unrealised gain / (loss)	(22,865)	21,774
Mid market value 31 August 2022 / 2021	315,307	338,172
Investment property:		
Market value 1 September 2021 / 2020	500,000	500,000
Unrealised gain	100,000	-
Market value 31 August 2022 / 2021	600,000	500,000
Total Investments	915,307	838,172

The quoted investments is a portfolio of investments that is managed by Fairstone Financial Planning, who manage the risks of the portfolio.

In the opinion of the Trustees, the market value of the investment property at the balance sheet date is £600,000, as assessed in February 2023 by an independent local estate agent.

THE GARWOOD FOUNDATION
(Limited by Guarantee)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2022

5 DEBTORS

	2022	2021
	£	£
Trade debtors	-	-
School fees and other charitable fees receivable	63,031	168,642
Other debtors and prepayments	86,057	42,845
	149,088	211,487

6 CREDITORS (due within one year)

	2022	2021
	£	£
Tax and social security creditors	38,075	35,756
Deferred Income	446,723	471,523
Other creditors & accruals	76,209	27,166
	561,007	534,445

Deferred income represents cash received or debtors recognised in respect of charitable activities to be undertaken in future periods.

7 GRANTS & DONATIONS

	Unrestricted Funds	Restricted Funds	2022 Total	2021 Total
	£	£	£	£
Donations	23,127	57,995	81,122	83,912
Grants	-	146,627	146,627	275,346
	23,127	204,622	227,749	359,258

8 OTHER TRADING ACTIVITIES

	Unrestricted Funds	Restricted Funds	2022 Total	2021 Total
	£	£	£	£
Hire of Facilities	125,080	-	125,080	80,655
Sales Receipts Subsidiary Company (Charity Shops)	204,365	-	204,365	143,384
	329,445	-	329,445	224,039

9 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	2022 Total	2021 Total
	£	£	£	£
Bramley Hill Centre	390,026	-	390,026	214,485
Jean Garwood House	536,237	-	536,237	500,850
Rutherford School	1,378,909	-	1,378,909	1,219,721
	2,305,172	-	2,305,172	1,935,056

10 COSTS OF RAISING FUNDS

	Unrestricted Funds	Restricted Funds	2022 Total	2021 Total
	£	£	£	£
Direct staff and administration of charity shops	154,165	-	154,165	156,527
Rent and utilities of head office charged to charity shops	-	-	-	6,100
Direct staff and admininstration costs of Appeals department	24,706	-	24,706	20,400
Outsourced fundraising (Capital Project)	25,516	-	25,516	-
	204,387	-	204,387	183,027

11 EXPENDITURE ON CHARITABLE ACTIVITIES (including allocation of support costs)

	Unrestricted Funds	Restricted Funds	2022 Total	2021 Total
	£	£	£	£
Bramley Hill Centre	422,060	30,548	452,608	439,154
Jean Garwood House	617,644	15,255	632,899	538,651
Rutherford School	1,509,089	99,189	1,608,278	1,394,062
	2,548,793	144,992	2,693,785	2,371,867

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2022

12 SUPPORT COSTS (included in Note 11)

	Bramley Hill Centre	Jean Garwood House	Rutherford School	Total 2022
	£	£	£	£
Administration Staff Costs	47,866	47,866	47,866	143,598
Information Technology	640	640	640	1,920
Governance Costs	3,936	3,936	3,936	11,808
Caravan Depreciation & Expenses	2,740	2,740	2,740	8,220
Other costs	2,151	2,151	2,151	6,453
Total Support Costs for the year ended 31st August 2022:	57,333	57,333	57,333	171,999
Total Support Costs for the period ended 31st August 2021:	66,648	66,648	66,647	199,943

Support costs are allocated to operating units in equal proportions.

13 STAFF COSTS

These costs are included in "Costs of raising funds" and "Expenditure on charitable activities" and consist of:	Group 2022	Company 2022	Group 2021	Company 2021
	£	£	£	£
Salaries and wages	1,702,780	1,625,864	1,703,671	1,613,594
Social security costs	144,525	139,244	143,737	137,192
Pension costs	47,012	45,379	50,960	48,846
	1,894,317	1,810,487	1,898,368	1,799,632

During the year one employee received a settlement payment. The total cost was £70,000.

Included in salaries and pension costs above are employee and employer contributions (respectively) to the defined contribution pension schemes referred to in Accounting Policies (Note 1i).

The estimated average number of employees:	Group 2022 Number	Company 2022 Number	Group 2021 Number	Company 2021 Number
Direct charitable activities	64	64	58	58
Direct staff and administration of charity shops	5	-	8	-
Management and administration	9	9	9	9
Appeals	1	1	1	1
	79	74	76	68

Two members of staff received emoluments, including benefits in kind, in the range £60,000 to £70,000 per annum (2021: two members of staff received emoluments in the range £60,000 to £70,000). No contributions are made for the provision of money purchase schemes for these

The total remuneration of key management personnel during the year was £254,855 (2021: £260,062)

14 NET INCOME / EXPENDITURE FOR THE YEAR

	2022	2021
	£	£
This is stated after charging the following:		
Depreciation	75,598	65,439
Operating lease payments recognised as an expense	34,583	34,215
Auditors Remuneration - audit of these financial statements	6,500	6,500
Auditors Remuneration - other services (audit of subsidiary, interim accounts, advising generally)	3,458	2,074

15 MOVEMENTS IN FUNDS

	Balance 01-Sep-21	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-22
	£	£	£	£	£
Unrestricted Funds	3,720,232	2,755,327	(2,727,664)	(41,253)	3,706,642
Designated Funds	107,000	-	(25,516)	41,253	122,737
Restricted Funds					
RS Donations & Legacies	29,910	77,740	(86,731)	-	20,919
JGH Donations & Legacies	-	9,526	(9,526)	-	-
BH Donations & Legacies	-	17,356	(12,806)	-	4,550
IT Admin Expenditure	4,500	-	-	-	4,500
Hydrotherapy Pool (Capital Project)	98,626	100,000	-	-	198,626
Minibus Fund	57,945	-	(21,955)	-	35,990
PPE Fund	13,974	-	(13,974)	-	-
	204,955	204,622	(144,992)	-	264,585
Total	4,032,187	2,959,949	(2,898,172)	-	4,093,964

Comparaitve movements in funds:

	Balance 01-Sep-20	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-21
	£	£	£	£	£
Unrestricted Funds	3,698,575	2,409,185	(2,280,528)	(107,000)	3,720,232
Designated Funds	-	-	-	107,000	107,000
Restricted Funds	327,524	151,797	(274,366)	-	204,955
Total	4,026,099	2,560,982	(2,554,894)	-	4,032,187

Description of Designated and Restricted Funds

Designated Fund	Unrestricted funds designated for the Capital Project. The transfer of £41,253 from Unrestricted Funds is in order for the starting position of the Designated Fund to match a £148,253 legacy received in a previous accounting period.
RS Donations & Legacies:	Donations and legacies restricted for the benefit of Rutherford School.
JGH Donations & Legacies:	Donations and legacies restricted for the benefit of Jean Garwood House.
BH Donations & Legacies:	Donations and legacies restricted for the benefit of Bramley Hill.
IT Admin Expenditure:	Donations restricted to cover costs of IT expenditure.
Hydrotherapy Pool (Capital Project):	Donations restricted to cover costs of construction of the Hydrotherapy Pool (Part of the "Capital Project")
Minibus Fund:	The net book value of minibuses purchased with grants received to fund their purchase.
PPE Fund:	Grants restricted to cover the costs of Personal Protective Equipment

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS AS AT 31 AUGUST 2022

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	**Net Assets**
	£	£	£	£	£	£
Unrestricted	2,781,960	792,570	149,088	544,031	(561,007)	3,706,642
Designated	-	122,737	-	-	-	122,737
RS Donations & Legacies	20,919	-	-	-	-	20,919
JGH Donations & Legacies	-	-	-	-	-	-
BH Donations & Legacies	-	-	-	4,550	-	4,550
IT Admin Expenditure	-	-	-	4,500	-	4,500
Hydrotherapy Pool (Capital Project)	83,187	-	-	115,439	-	198,626
Minibus Fund	35,990	-	-	-	-	35,990
Total	2,922,056	915,307	149,088	668,520	(561,007)	4,093,964

17 INVESTMENT IN SUBSIDIARIES

Croydon CP Trading Limited (Company Registration Number 03618138) is a wholly-owned trading subsidiary of the Foundation. The investment in the shares is stated at cost in the Foundation's Balance Sheet. The Annual surplus of the company is transferred to the Foundation in accordance with its Memorandum of Association. Consolidated accounts have been prepared.

A summary of Croydon CP Trading Limited's Balance Sheet and Profit & Loss Account is below:

	2022	2021
	£	£
Assets	184,263	227,758
Liabilities	(184,261)	(227,756)
Net Assets (Share Capital)	2	2
Turnover	204,365	143,384
Government Grants	-	66,558
Bank interest	3	1
Expenditure	(154,165)	(162,627)
Profit	50,203	47,316

Croydon CP Trading Limited has donated £50,203 to The Garwood Foundation, being equal to its profits for the year ended 31st August 2022 (2021: £47,316).
During the year The Garwood Foundation charged Croydon CP Trading Limited £Nil (2021: £6,100) for rent and utilities of its head office.
At the year end the balance due from Croydon CP Trading Limited was £179,961 (2021: £224,331)

18 MEMBERS' GUARANTEE

The Foundation is a company limited by guarantee. The liability of any one member on a winding-up is limited to £5.
The number of members at 31 August 2022 was 8 (2021: 8). The only members of the Foundation are the Trustees.

19 CAPITAL EXPENDITURE COMMITMENTS

The Foundation currently has no major Capital Expenditure commitments.

20 RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2022	2021
	£	£
Net Movement in Funds	61,777	6,088
Add Back Depreciation Charge	75,598	65,439
Deduct Investment Income	(20,448)	(20,855)
Unrealised Loss/(Gain) on Investments	(77,135)	(21,774)
Realised Loss/(Gain) on Investments	-	-
Decrease in Debtors	62,399	(28,484)
Increase in Creditors	26,562	21,820
Net Cash Used in operating activities	128,753	22,234

21 RELATED PARTY TRANSACTIONS

Related party transactions are disclosed in notes 2 and 17.

No other related party transactions occurred in the year.

22 OPERATING LEASE COMMITMENTS

The Group has operating lease commitments in relation to the rental of retail premises used by its wholly owned trading subsidiary Croydon CP Trading Limited, as follows:

Future minimum operating lease payments	2022	2021
	£	£
Within one year	35,641	22,250
Between two and five years	74,208	59,141
In over five years	79,167	91,667
	189,016	173,058

23 NON-AUDIT SERVICES PROVIDED BY AUDITORS

In common with many charities and groups of our size and nature, we use our auditor to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

NON CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2022

	Total Funds £	Prior year total funds £
Fixed Assets		
Tangible assets	2,922,056	2,901,545
Investments	915,309	838,174
Total Fixed Assets	3,837,365	3,739,719
Current Assets		
Debtors	327,558	433,849
Cash at bank and in hand	485,748	389,639
Total Current Assets	813,306	823,488
Liabilities:		
Creditors falling due within 1 year	556,707	531,020
Net Current Assets	256,599	292,468
Total assets less current liabilities	4,093,964	4,032,187
Net Assets Including Pension Liability	4,093,964	4,032,187
Funds of the Foundation		
Unrestricted Income Funds	3,706,642	3,720,232
Designated Income Funds	122,737	107,000
Restricted Income Funds	264,585	204,955
Total Foundation Funds	4,093,964	4,032,187

Frank Newton

Ian Trumper

Directors

THE GARWOOD FOUNDATION
(Limited by Guarantee)

NON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the year ended 31 August 2022

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	2021
	£	£	£	£	£
Income & Endowments from:					
Grants, Donations & Legacies	23,127	-	204,622	227,749	292,700
Donation from Trading Subsidiary	50,203	-	-	50,203	47,316
Other Trading Activities	125,080	-	-	125,080	80,655
Investments: interest,dividends,rents	20,445	-	-	20,445	20,854
Income from charitable activities	2,305,172	-	-	2,305,172	1,935,056
Total	2,524,027	-	204,622	2,728,649	2,376,581
Expenditure on:					
Raising Funds	24,706	25,516	-	50,222	20,400
Charitable activities	2,548,793	-	144,992	2,693,785	2,371,867
Total	2,573,499	25,516	144,992	2,744,007	2,392,267
Net Income/(Expenditure) before gains and losses on investment assets	(49,472)	(25,516)	59,630	(15,358)	(15,686)
Gain/Loss on investment assets					
Realised Gain/(Loss)	-	-	-	-	-
Unreaslised Gain/(Loss)	77,135	-	-	77,135	21,774
Total	77,135	-	-	77,135	21,774
Net Income/(Expenditure)	27,663	(25,516)	59,630	61,777	6,088
Transfers					
Gross transfers between funds	(41,253)	41,253	-	-	-
Net incoming resources before other recognised gains and losses	(13,590)	15,737	59,630	61,777	6,088
Net movement in funds	(13,590)	15,737	59,630	61,777	6,088
Reconciliation of Funds					
Total funds brought forward	3,720,232	107,000	204,955	4,032,187	4,026,099
Total Funds carried forward	3,706,642	122,737	264,585	4,093,964	4,032,187

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derives from continuing activities.

THE GARWOOD FOUNDATION

England & Wales - Charity number 272905

Accounts

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No.01285858)

Registered Charity No.272905

ANNUAL REPORT
AND
FINANCIAL STATEMENTS
FOR THE YEAR TO

31st August 2021

Registered Office
1a Melville Avenue
South Croydon
CR2 7HZ

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

INDEX

	Page No.
Report of the Directors	1-7
Independent Auditors Report	8-11
Consolidated Statement of Financial Activities	12
Consolidated Balance Sheet	13
Consolidated Statement of Cash Flows	14
Notes to the Financial Statements	15-22
Statement of Financial Activities – Parent Company	23
Balance Sheet – Parent Company	24

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

DIRECTORS

F Newton	Chairman
J Newton	Treasurer
R Adams	(Resigned 1st August 2021)
R Bateman	
Mrs J Sanders	
I Trumper	
Miss C Cooper	
G Merrick	(Appointed 17th November 2021)
K Minear	(Appointed 1st November 2021)
M Thapar	(Appointed 7th March 2022)

COMPANY SECRETARY

Miss V Sandlan (Appointed 1st April 2021)
Miss C Cooper (Resigned 1st April 2021)

REPORT OF THE DIRECTORS

The Directors present their Report and the audited Financial Statements for the year ended 31st August 2021.

REFERENCE and ADMINISTRATIVE DETAILS

The Garwood Foundation is a company registered under the Companies Act 2006, limited by Guarantee. The Company and Charity registration numbers are shown above. The address of the registered office (also the principal office of the Foundation) is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ.

The Foundation operates a school for 24-28 severely disabled children and young people aged 2-25 years in Melville Avenue; a registered residential home (Jean Garwood House) serving up to 13 disabled adults and finally a day centre (Bramley Hill Centre) also in Bramley Hill, for up to 40 adults, aged 18 plus years with multiple physical and learning disabilities.

The names of all the Trustees at the date of this report, as well as those who served during the year, are shown above.

The Chief Executive Officer (Director of Services) to whom day-to-day running of the charity is delegated, is Lee Bennett.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Names and addresses of relevant organisations are:

Bankers	HSBC, 9 Wellesley Road, Croydon, CR9 2AA Barclays, 1 North End, Croydon, CR9 1RN CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ
Auditors	Palmer McCarthy, Suite 70, Capital Business Centre, 22 Carlton Road, South Croydon, CR2 0BS

STRUCTURE, GOVERNANCE and MANAGEMENT

The Foundation was formed in 1952 as the Croydon & District Branch of the National Spastics Society, and later changed its name to the Croydon Sutton & District Spastics Society. It was incorporated as a Company limited by guarantee on 1 April 1977. It again changed its name to The Garwood Foundation in December 2000, and is governed by its Memorandum and Articles of Association. The Garwood Foundation is very proud to be celebrating its 70th Anniversary in 2022 and will be hosting a series of celebratory events for its beneficiaries, supporters and families, both past and present.

New Trustees and governors are recruited via Croydon Voluntary Action, National Governance Association, social media platforms, internal website and professional relationships. Trustees are appointed by a majority of serving Trustees on the Board, during the year to fill a casual vacancy.

All new Trustees undergo a period of familiarisation with the workings of the Board and the Foundation before being voted in as a Trustee. They are also provided with a copy of the Foundation's governing document (Memorandum & Articles), the previous year's accounts, strategy document previous Trustee's meeting minutes and copies of relevant Charity Commission publications e.g. RS1 and CC3.

Under the requirement of the Companies and Charities Acts, The Foundation is no longer required to hold an Annual General Meeting. However, Trustees retire and stand for re-election by rotation.

The Foundation makes decisions to further its objects by means of a number of departmental Management Committees and the Board of Governors for Rutherford School, with the final decision on any matter resting with the Board of Trustees.

Although independent of any other charitable organisation, the Foundation leases Jean Garwood House and Bramley Hill sites from SCOPE at a peppercorn rent of which there are 56 and 42 years respectively, remaining. In addition it co-operates with certain other charities such as Croydon Mencap in pursuit of its charitable activities. It also has a wholly-owned subsidiary – Croydon CP Trading Limited, which runs three charity shops in Addiscombe, South Croydon and Coulsdon.

The major risks to which the charity is exposed, as identified by the Trustees, have been reviewed and systems or procedures have been established to mitigate those risks and are regularly reviewed by the Trustees and Management of the Foundation.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Remuneration of Key Management is reviewed and set annually by a delegated sub-committee of Trustees, based on individual performance and the performance of the Foundation as a whole.

The Foundation does not carry out significant Fundraising activities. Any fundraising is carried out by the employees of the Foundation.

OBJECTIVES AND ACTIVITIES

The objects, as set out in the Articles of Association state that the Foundation, acting as a charity, works for the care, welfare, interest, education and advancement of people with cerebral palsy and allied conditions residing in Croydon as well as 7 other London boroughs.

The Foundation, in order to comply with its aims of providing services for general public benefit, accepts children and adults from the whole spectrum of the total UK population, who require specialist services for those suffering with learning, mental and physical disabilities.

The aims of the Foundation are to provide a wide range of services for local people with disabilities, their families and carers, by the provision of a school, a registered residential home and a day centre. In addition, the Foundation provides a welfare support service for the children and adults and their families and carers, liaising in these matters with various relevant statutory support bodies. The Foundation assesses its success in meeting its aims with reference to the number of individuals that it supports.

The Trustees have refreshed the organisation's long-term strategy document with objectives that included:

1. The building of a world class facility on school site (19-25 life skills centre).
2. Profile raising via communications/marketing recruitment and strategy.
3. Building and nurturing of relationships with commissioners in order to negotiate modern and competitive service level agreements across its adult services.
4. Rutherford school to be Ofsted outstanding school and recognised nationally for its excellence within the PMLD field.
5. Beneficiary led and an employer of choice.

The Foundation has referred to the guidelines set out by the Charity Commission on Public Benefit when reviewing its aims and objectives and in the planning for its future. Achievement of these objectives becomes generally more difficult year on year, as local authority budgets (which produce most of our income) are constantly being squeezed.

A number of volunteers operate in most aspects of the charity and without their help some activities would not take place. The charity shops are largely staffed by volunteers, several help in the school and at Bramley Hill on a regular basis, as well as other fundraising functions held during the year. The Trustees are, as always, extremely grateful for the enormous contribution provided by these volunteers.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

ACHIEVEMENTS and PERFORMANCE

The main achievement for the year have been to continue with the ongoing services provided at Bramley Hill, Jean Garwood House and Rutherford School whilst continuously adapting and reshaping its services in reaction to the global pandemic (Covid-19) and national lockdown. This has been an extremely challenging period for The Garwood Foundation but the trustees are proud of the skilled, passionate and resilient team who continued to support its beneficiaries throughout the pandemic. Jean Garwood House has been operating throughout the pandemic, our residents, have been largely 'locked down' but entertained, stimulated and kept healthy by our skilled and dedicated team. With all staff required to 'self-isolate' at one point or another, additional shifts and 'sleep ins' were undertaken by already exhausted but committed staff. The school, in this reporting period has been largely open to its non-shielding pupils but also pivoted quickly to ensure that children, young adults and families continued to benefit from online curriculum resource as well as our health and nursing expertise. Bramley Hill day centre have worked tirelessly within the Croydon community to support Guiding Hands Organisation, Asian Resources Centre and His Grace Evangelical Outreach to help deliver food packages and medication, throughout the pandemic. The Trustees are immensely proud that Bramley Hill were able to reopen its doors in September 2020 for its clients, albeit on a reduced basis and within Covid guidelines.

In the year to August 2021 the overall consolidated position for the financial year shows a surplus of £6,088, which includes an unrealised surplus of £21,774 upon the revaluation of the investment portfolio. The operating deficit of £15,686 includes depreciation charges totalling £65,439.

The operating units at Bramley Hill, Jean Garwood House showed small deficits whilst the Rutherford School showed a modest surplus, taking into account the income derived from the hire of facilities at the centres. The Rutherford School continues to be dependent upon maintaining pupil levels. Unfortunately all of the children attending the school are extremely vulnerable and it is with great sadness to report that during this accounting period one child passed away. The trustees are grateful for the continuing support of health and local authorities, with particular reference to the borough of Croydon, which has continued to fund over 50% of The Garwood Foundations services, whilst being in emergency financial measures themselves.

The Foundation has an investment portfolio valued at £338,172. The policy of the Foundation is to hold this portfolio to be used for future project costs. The performance of the investment portfolio was in line with its objective of increasing in line with inflation. Social, environmental and ethical considerations are discussed with the investment manager. The investment property continues to yield an income at market rate, in line with its objective.

The income from the investment property, donations, legacies, appeals and the three shops helped to produce the consolidated surplus shown in the accounts.

The shops are operated by Croydon CP Trading Limited, a wholly owned subsidiary of The Garwood Foundation. The shops produced a net profit of £47,316, on a turnover of £143,384. The profit is donated to The Garwood Foundation in accordance with the Memorandum of Association of Croydon CP Trading Limited

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

FINANCIAL REVIEW

The surplus of incoming over outgoing resources for the financial period (see page 9 of the accounts) amounted to £6,088 (2020: surplus of £173,818). The total income generated from all sources amounted to £2,539,208 (2020: £3,453,972) and the total resources expended were £2,554,894 (2020: £3,518,541). The Foundation recognised an unrealised gain on its investments of £21,774 (2020: £238,387). A detailed breakdown of all these figures is shown in the attached accounts and notes. The outcome for this period is summarised in Achievements and Performance (above). The principal risk and uncertainty facing the Foundation is that of local authority funding. The risk is mitigated by the Foundation not being fully dependent on any one local authority, and is managed by communicating with the local authorities on an ongoing basis.

BASIS OF ACCOUNTING

These financial statements have been prepared in accordance with the Companies Act 2006, applicable to small companies and in accordance with the Charities SORP 2019 (FRS102).

FOUNDATION'S POLICY ON RESERVES

The Foundation's policy on reserves is to maintain a reasonable balance to ensure that normal running costs can be met as and when they fall due and the aims and objectives of the charity can be achieved. Total reserves at 31 August 2021 amounted to £4,032,187 (2020: £4,026,099), of which restricted reserves amounted to £204,955 (2020: £327,524). Unrestricted reserves amounted to £3,706,791, however a total of £2,733,617 is represented by freehold and leasehold properties that are used by the Foundation in its operating activities, and £57,998 is represented by capitalised costs of the ongoing 19-25 project.

During the year the Trustees agreed to set aside free reserves of £107,000 to support the property development plans at The Rutherford School. Donations received to date totalling £98,626 have been specifically allocated to this project, which are reflected in restricted reserves. At the balance sheet date, £57,998 has been spent on the project and financed from restricted reserves. This is a key strategic plan to support the continued learning of pupils aged 19-25 for which there is a proven demand.

At the balance sheet date the unrestricted funds represented by net assets other than tangible fixed assets amounted to £964,540 (2020: £911,696), which is in line with the Foundation's policy on reserves.

The Garwood Foundation could not provide the breadth of service without the kind support through legacies and donations.

FREEHOLD PROPERTY

The net book value of the freehold property at 1a Melville Avenue at 31st August 2021, (included in the accounts at £2,592,076 is considered by the directors to be satisfactory, although this is less than the figure of £2,765,000 at which it was professionally valued for insurance purposes at 11 May 2009. The Directors aim to obtain a professional valuation of the property after the completion of our site re-development which is highlighted under Plans For The Future.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

PRINCIPAL FUNDING SOURCES

These are:

• Local Authorities	£ 1,935,056
• Donations, grants and legacies	£ 359,258
• Gross turnover of subsidiary company	£ 143,383
• Hire of facilities	£ 80,656
• Investment income	£ 20,855

Expenditure has supported the following operations:

Bramley Hill Centre	£ 439,154
Jean Garwood House	£ 538,651
Rutherford School	£ 1,394,062
Total resources expended on charitable activities (including support costs)	£ 2,371,867

PLANS FOR THE FUTURE

A major key objective for the coming year will be to continue our negotiations with local authorities to ensure that funding is sufficient to deliver outstanding services to the people it supports and strengthen our liquidity to the levels seen in previous years. Having instructed architects to work with its capital project sub-committee, comprising of Trustees, Director of Services, Head Teacher and other specialists, we have finalised external and internal designs for the 19-25 building that includes replacing the Hydrotherapy Pool at Rutherford School. In addition, the new life skills building will provide a community café, two learning spaces and multiple sensory and therapy rooms and will increase our student capacity from 26 to 42. The trustees desire a facility that benefits the whole community with resources promised to both Croydon Mencap and Croydon refugee day centre. Having received full planning consent from Croydon Council in 2020 we plan to demolish the existing coach house and commence with the digging of foundations to satisfy planning permission timeframes. The Foundation is currently fundraising for this project in its quest to raise £2.5 million and will be holding multiple events to increase awareness and attract donors.

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The Trustees (who are also Directors of The Garwood Foundation for the purposes of company law) are responsible for preparing the Directors Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP 2019 (FRS 102)
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also

responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Each director has taken all steps that he/she ought to have taken, as a director, in order to make him/herself aware of any relevant audit information, and to establish that the company's auditors are aware of that information.

A resolution to re-appoint the auditors Palmer McCarthy, and to authorise the directors to approve their remuneration will be submitted at the next Board of Trustees meeting.

This report has been prepared having taken advantage of the small companies exemption in the Companies Act 2006.

Registered Office
1a Melville Avenue
South Croydon,
Surrey CR2 7HZ

By order of the Board

Frank Newton
Chairman

Dated:

3-5-2022

F Newton

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS AND TRUSTEES OF THE GARWOOD FOUNDATION (Limited By Guarantee)

Opinion

We have audited the financial statements of The Garwood Foundation (the "parent charitable company") and its subsidiary (the "group") for the year ended 31 August 2021 which comprise the group profit and loss account, the group balance sheet, the group cashflow statement, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102, *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 August 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 24 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Directors report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Limited By Guarantee)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors report and from the requirement to prepare a strategic report

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We are appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the group financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with ISAs (UK), the auditor exercises professional judgement and maintains professional scepticism throughout the audit.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Continued) (Limited By Guarantee)

Explanation as to what extent the audit was capable of detecting irregularities, including fraud
The objectives of our audit in respect of fraud, are; to identify and assess the risk of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the group and parent charitable company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the group and parent charitable company and considered that the most significant are the Companies Act 2006, the Charities Act 2011, UK financial reporting standards as issued by the Financial Reporting Council, and UK taxation legislation.
- We obtained an understanding of how the group and parent charitable company comply with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance of laws and regulations
- Based on this understanding, we design specific audit procedures to identify instances of non-compliance with laws and regulations. This included making enquires of management and those charged with governance and obtaining additional corroborative evidence as required.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting material misstatement from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the group's internal control.
- Evaluate the appropriate of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the group's or the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group or the parent company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Continued) (Limited By Guarantee)

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitably company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Stephen John Hole FCCA (Senior Statutory Auditor)
for and on behalf of Palmer McCarthy
Chartered Certified Accountants

Statutory Auditors
Suite 70, Capital Business Centre,
22 Carlton Road, South Croydon, CR2 0BS

4-5-22

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the year ended 31 August 2021

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Notes	2020
	£	£	£	£		£
Income & Endowments from:						
Grants, Donations & Legacies	207,461	-	151,797	359,258	7	181,212
Other Trading Activities	224,039	-	-	224,039	8	326,749
Investments: interest,dividends,rents	20,855	-	-	20,855		30,866
Income from charitable activities	1,935,056	-	-	1,935,056	9	2,915,145
Total	2,387,411	-	151,797	2,539,208		3,453,972
Expenditure on:						
Raising Funds	183,027	-	-	183,027	10	300,648
Charitable activities	2,097,501	-	274,366	2,371,867	11	3,217,893
Total	2,280,528	-	274,366	2,554,894		3,518,541
Net Income/(Expenditure) before gains and losses on investment assets	106,883	-	(122,569)	(15,686)		(64,569)
Gain/(Loss) on investment assets:						
Realised Gain/(Loss)	-	-	-	-		-
Unreaslised Gain/(Loss)	21,774	-	-	21,774	4	238,387
Total	21,774	-	-	21,774		238,387
Net Income/(Expenditure)	128,657	-	(122,569)	6,088		173,818
Transfers						
Gross transfers between funds	(107,000)	107,000	-	-		-
Net incoming resources before other recognised gains and losses	21,657	107,000	(122,569)	6,088		173,818
Other recognised gains or losses						
Pensions Trust Deficit	-	-	-	-	17	-
Net movement in funds	21,657	107,000	(122,569)	6,088		173,818
Reconciliation of Funds						
Total funds brought forward	3,698,575	-	327,524	4,026,099		3,852,281
Total Funds carried forward	3,720,232	107,000	204,955	4,032,187		4,026,099

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derive from continuing activities.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2021

	Total Funds £	Notes	Prior year total funds £
Fixed Assets			
Tangible assets	2,901,545	3	2,944,957
Investments	838,172	4	816,398
Total Fixed Assets	3,739,717		3,761,355
Current Assets			
Debtors	211,487	5	183,003
Cash at bank and in hand	615,428		594,366
Total Current Assets	826,915		777,369
Liabilities:			
Creditors falling due within 1 year	534,445	6	512,625
Net Current Assets	292,470		264,744
Total assets less current liabilities	4,032,187		4,026,099
Defined Benefit Pension Scheme Liability	-	17	-
Net Assets Including Pension Liability	4,032,187		4,026,099
Funds of the Foundation			
Unrestricted Income Funds	3,720,232	15	3,698,575
Designated Income Funds	107,000	15	-
Restricted Income Funds	204,955	15	327,524
Total Foundation Funds	4,032,187		4,026,099

These financial statements have been prepared in accordance ith the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006, and in accordance with the Charities Sorp (FRS102) and were approved by the board of directors and authorised for issue on....3-5-22.....

and are signed on its behalf by

Frank Newton)
)
)
) Directors
John Newton)
)
)

Company Registration Number: 01285858

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST AUGUST 2021

	2021 £	2020 £
Net Cash Used in operating activities (note 21)	22,234	176,546
Cash Flows from investing activities		
Investment Income	20,855	30,866
Purchase of Fixed Assets	(22,027)	(130,696)
Cash Provided by (used in) investing activities	(1,172)	(99,830)
Increase (decrease) in cash and cash equivalents end of the period	21,062	76,716
Cash and cash equivalents at the beginning of the period	594,366	517,650
Total cash and cash equivalents at the end of the period	615,428	594,366
Held as:		
Cash at bank and in hand	615,428	594,366
Total cash and cash equivalents at the end of the period	615,428	594,366

The Foundation has no overdrafts, loans or finance leases, and therefore no reconciliation of net cash flow to movement in net debt is necessary (the only cash or debt movements are those shown above and in note 21)

THE GARWOOD FOUNDATION
(Limited by Guarantee)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 31st August 2021

1 **ACCOUNTING POLICIES**

a) COMPANY INFORMATION

The Garwood Foundation is a private limited company limited by guarantee, incorporated in England and Wales. The registered office is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ. The company registration number is 01285858. The company carries out charitable activities and is a public benefit entity as detailed in the Directors Report.

b) BASIS OF ACCOUNTING AND REPORTING PERIOD

The financial statements are for the year ended 31st August 2021. Comparative figures are for the 17 months ended 31st August 2020. It should be noted therefore that comparative figures are not entirely comparable. The financial statements are consolidated to incorporate the results of its wholly owned subsidiary and are prepared in compliance with: Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland Charities SORP 2019 (FRS102)), and the Companies Act 2006. The financial statements are prepared in sterling, which is the functional currency of the company and the group. Monetary amounts in these financial statements are rounded to the nearest £.

c) INCOME

Income, except for grant income, donations and legacies, is accounted for on an accruals basis. Grant income is recognised under the performance model, whereby a grant that does not impose specified future performance-related conditions is recognised in income when the grant is received or receivable. Donations and legacies are account for on an "as received basis".

d) EXPENDITURE AND LIABILITIES

All expenditure is included in the accounts on an accruals basis.

e) POLICY FOR ALLOCATING ITEMS WITHIN TYPES OF EXPENDITURE

i. Raising Funds – relates to trading subsidiary company and all appeals costs including salaries.
ii. Charitable Activities– relates to all direct costs incurred in running the Charity, including support costs
iii. Support costs – include all administrative salaries and related pension and employer costs
iv. Governance costs – include costs of audit only and are included in Support Costs.

f) ASSET POLICY NOTES

i. Fixed assets for Charity use are included at cost less depreciation
ii. Items valued at less than £1,000 each are not normally capitalised.
iii. Fixed Asset investments are included at market value at 31 August

g) TANGIBLE FIXED ASSETS - DEPRECIATION

Depreciation has been provided to write off all tangible fixed assets, other than certain freehold property, over their expected useful lives, in equal annual instalments. The following rates have been applied:

Freehold property	10% p.a.(but see note below)
Property under construction	Not depreciated until in use (see below)
Leasehold property improvements	5% p.a.
Motor vehicles, caravan and plant & equipment	20% p.a.

Freehold property at Melville Avenue is shown at cost less depreciation provided in earlier years. No further depreciation is being provided, as it is the Foundation's policy to maintain freehold properties to at least the condition existing at the time of purchase, and the properties are considered to have a residual value in excess of their net book value. The land and the original school building were donated to the Foundation many years ago and therefore have no cost on the Balance Sheet.

The property under construction is to be used by the Foundation and will not be depreciated until construction is completed and the property is in use.

h) INVESTMENTS

Gains or losses on investment assets included in the SOFA relate to the increase or decrease in mid-market value of the investments in the period

i) PENSIONS

The Foundation participates in three pension schemes. The contributions payable are charged to revenue. The Foundation participated in a defined benefit scheme run by The Pensions Trust. The one remaining member of the scheme retired from employment at the Foundation during the prior period, and the Foundation ceased to participate in the Pension Plan accordingly. The pension deficit was assessed and was paid in full in the prior period. See note 17 for further details.

j) TAXATION

The Company is a registered charity and is not subject to taxation.

THE GARWOOD FOUNDATION
(Limited by Guarantee)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 31st August 2021

1 ACCOUNTING POLICIES (CONTINUED)

k) CASH AND CASH EQUIVALENTS
Cash and cash equivalents include cash in hand and deposits held at call with banks.

l) DEBTORS
Debtors are initially measured at transaction price and are impaired where there is evidence that, as a result of one or more events that occurred after the original recognition of the debtor, the estimated future cash flows have been affected. The impairment loss is recognised in the Statement of Financial Activities.

m) BASIC FINANCIAL LIABILITIES
Basic financial liabilities, including trade and other payables, and deferred income, are initially recognised at transaction price.

n) JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY
In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The following judgements (apart from those involving estimates) have the most significant effect on amounts recognised in the financial statements:

The company makes an estimate of the recoverable value of debtors. When assessing impairment of debtors, management considers the ageing profile of debtors and historical experience.

The annual depreciation charge is sensitive to changes in the estimated useful economic lives and residuals values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, economic utilisation and the physical condition of the assets. See note 3 for the carrying amount of property plant and equipment and note 1g for the depreciation policy for each class of asset.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2021

2 TRUSTEES EXPENSES

Under Article 37 of the Articles of Association no emoluments are payable to directors, however travel expenses totalling £321 were paid to 2 directors in the year (2020: £612). No director has any beneficial interest in any contract with the Foundation.

3 TANGIBLE ASSETS

	Freehold Property	Property Under Construction	Leasehold Property (long)	Motor Vehicles	Plant and Equipment	Total
	£	£	£	£	£	£
COST						
At 1 September 2020	2,632,736	39,278	583,649	323,301	549,175	4,128,139
Additions in year	-	18,720	-	-	3,307	22,027
Disposals in year	-	-	-	-	-	-
At 31 August 2021	2,632,736	57,998	583,649	323,301	552,482	4,150,166
DEPRECIATION						
At 1 September 2020	40,660	-	419,723	225,683	497,116	1,183,182
Charge for the year	-	-	22,385	29,829	13,225	65,439
Disposals in year	-	-	-	-	-	-
At 31 August 2021	40,660	-	442,108	255,512	510,341	1,248,621
NET BOOK VALUE						
At 31 August 2021	2,592,076	57,998	141,541	67,789	42,141	2,901,545
At 31 August 2020	2,592,076	39,278	163,926	97,618	52,059	2,944,957

4 INVESTMENTS

	2021	2020
	£	£
Quoted investments:		
Mid market value 1 September 2020 / 1 April 2019	316,398	301,699
Investments additions	-	-
Investments disposals	-	-
Realised gain on investments sold	-	-
Unrealised gain	21,774	14,699
Mid market value 31 August 2021 / 31 August 2020	338,172	316,398
Investment property:		
Mid market value 1 September 2020 / 1 April 2019	500,000	276,312
Unrealised gain	-	223,688
Mid market value 31 August 2021 / 31 August 2020	500,000	500,000
Total Investments	838,172	816,398

The quoted investments is a portfolio of investments that is managed by Mantle Financial Planning, who manage the risks of the portfolio.

In the opinion of the Trustees, the market value of the investment property at the balance sheet date is £500,000, as assessed in February 2021 by an independent local estate agent.

THE GARWOOD FOUNDATION
(Limited by Guarantee)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2021

5 DEBTORS

	2021	2020
	£	£
Trade debtors	-	-
School fees and other charitable fees receivable	168,642	142,428
Other debtors and prepayments	42,845	40,575
	211,487	183,003

6 CREDITORS (due within one year)

	2021	2020
	£	£
Tax and social security creditors	35,756	32,568
Deferred Income	471,523	398,030
Other creditors & accruals	27,166	82,027
	534,445	512,625

Deferred income represents cash received or debtors recognised in respect of charitiable activities to be undertaken in future periods.

7 GRANTS & DONATIONS

	Unrestricted Funds	Restricted Funds	2021 Total	2020 Total
	£	£	£	£
Donations	15,787	68,125	83,912	94,644
Grants	191,674	83,672	275,346	86,568
	207,461	151,797	359,258	181,212

8 OTHER TRADING ACTIVITIES

	Unrestricted Funds	Restricted Funds	2021 Total	2020 Total
	£	£	£	£
Hire of Facilities	80,655	-	80,655	78,085
Sales Receipts Subsidiary Company (Charity Shops)	143,384	-	143,384	248,664
	224,039	-	224,039	326,749

9 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	2021 Total	2020 Total
	£	£	£	£
Bramley Hill Centre	214,485	-	214,485	482,419
Jean Garwood House	500,850	-	500,850	694,089
Rutherford School	1,219,721	-	1,219,721	1,738,637
	1,935,056	-	1,935,056	2,915,145

10 COSTS OF RAISING FUNDS

	Unrestricted Funds	Restricted Funds	2021 Total	2020 Total
	£	£	£	£
Direct staff and administration of charity shops	156,527	-	156,527	227,437
Rent and utilities of head office charged to charity shops	6,100	-	6,100	47,711
Direct staff and admininstration costs of Appeals department	20,400	-	20,400	25,500
	183,027	-	183,027	300,648

11 EXPENDITURE ON CHARITABLE ACTIVITIES (including allocation of support costs)

	Unrestricted Funds	Restricted Funds	2021 Total	2020 Total
	£	£	£	£
Bramley Hill Centre	362,789	76,365	439,154	660,342
Jean Garwood House	462,698	75,953	538,651	772,444
Rutherford School	1,272,014	122,048	1,394,062	1,785,107
	2,097,501	274,366	2,371,867	3,217,893

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2021

12 SUPPORT COSTS (included in Note 11)

	Bramley Hill Centre	Jean Garwood House	Rutherford School	Total 2021
	£	£	£	£
Administration Staff Costs	43,874	43,874	43,874	131,622
Information Technology	722	722	722	2,166
Governance Costs	2,906	2,906	2,906	8,718
Caravan Depreciation & Expenses	2,082	2,082	2,082	6,246
Other costs	19,097	19,097	19,097	57,291
Rent of head office and utilities charged to charity shops (note 10)	(2,033)	(2,034)	(2,034)	(6,100)
Total Support Costs for the year ended 31st August 2021:	66,648	66,647	66,647	199,943
Total Support Costs for the period ended 31st August 2020:	58,795	58,794	58,794	176,383

Support costs are allocated to operating units in equal proportions.

13 STAFF COSTS

These costs are included in "Costs of raising funds" and "Expenditure on charitable activities" and consist of:	Group 2021	Company 2021	Group 2020	Company 2020
	£	£	£	£
Salaries and wages	1,703,671	1,613,594	2,376,871	2,244,601
Social security costs	143,737	137,192	189,507	179,872
Pension costs	50,960	48,846	78,616	75,842
	1,898,368	1,799,632	2,644,994	2,500,315

Included in salaries and pension costs above are employee and employer contributions (respectively) to the defined contribution pension schemes referred to in Accounting Policies (Note 1i).

The estimated average number of employees:	Group 2021 Number	Company 2021 Number	Group 2020 Number	Company 2020 Number
Direct charitable activities	58	58	73	73
Direct staff and administration of charity shops	8	-	9	-
Management and administration	9	9	9	9
Appeals	1	1	1	1
	76	68	92	83

Two members of staff received emoluments, including benefits in kind, in the range £60,000 to £70,000 per annum (2020: one member of staff received emoluments in the range £70,000 to £80,000; and one member of staff in the range £60,000 to £70,000). No contributions are made for the provision of money purchase schemes for these employees.

The total remuneration of key management personnel during the year was £260,602 (2020 - 17 month period: £289,320)

14 NET INCOME / EXPENDITURE FOR THE YEAR

	2021	2020
	£	£
This is stated after charging the following:		
Depreciation	65,439	81,747
Operating lease payments recognised as an expense	34,215	45,254
Auditors Remuneration - audit of these financial statements	6,500	6,500
Auditors Remuneration - other services (audit of subsidiary, interim accounts, advising generally)	2,075	7,130

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the year ended 31st August 2021

15 MOVEMENTS IN FUNDS

	Balance 01-Sep-20	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-21
	£	£	£	£	£
Unrestricted Funds	3,698,575	2,409,185	(2,280,528)	(107,000)	3,720,232
Designated Funds	-	-	-	107,000	107,000
Restricted Funds					
RS Donations & Legacies	81,479	57,836	(109,405)	-	29,910
JGH Donations & Legacies	26,337	43,351	(69,688)	-	-
BH Donations & Legacies	36,682	30,289	(66,971)	-	-
IT Admin Expenditure	4,500	-	-	-	4,500
Hydrotherapy Pool	98,626	-	-	-	98,626
Minibus Fund	79,900	-	(21,955)	-	57,945
PPE Fund	-	20,321	(6,347)	-	13,974
	327,524	151,797	(274,366)	-	204,955
Total	4,026,099	2,560,982	(2,554,894)	-	4,032,187

Comparaitve movements in funds:

	Balance 01-Sep-20	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-21
	£	£	£	£	£
Unrestricted Funds	3,576,870	3,601,566	(3,472,082)	(7,779)	3,698,575
Restricted Funds	275,411	90,793	(46,459)	7,779	327,524
Total	3,852,281	3,692,359	(3,518,541)	-	4,026,099

Description of Designated and Restricted Funds

Designated Fund	Unrestricted funds designated for the 19-25 Project.
RS Donations & Legacies:	Donations and legacies restricted for the benefit of Rutherford School.
JGH Donations & Legacies:	Donations and legacies restricted for the benefit of Jean Garwood House.
BH Donations & Legacies:	Donations and legacies restricted for the benefit of Bramley Hill.
IT Admin Expenditure:	Donations restricted to cover costs of IT expenditure.
Hydrotherapy Pool:	Donations restricted to cover costs of construction of the Hydrotherapy Pool (Part of the "19-25 F
Minibus Fund:	The net book value of minibuses purchased with grants received to fund their purchase.
PPE Fund	Grants restricted to cover the costs of Personal Protective Equipment

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS AS AT 31 AUGUST 2021

	Tangible Fixed Assets	Investments	Debtors	Cash	Creditors	**Net Assets**
	£	£	£	£	£	£
Unrestricted	2,755,691	838,172	211,487	449,326	(534,445)	3,720,231
Designated				107,000		107,000
RS Donations & Legacies	29,910			-		29,910
JGH Donations & Legacies				-		-
BH Donations & Legacies				-		-
IT Admin Expenditure				4,500		4,500
Hydrotherapy Pool	57,998			40,628		98,626
Minibus Fund	57,946					57,946
PPE General Fund				13,974		13,974
Total	2,901,545	838,172	211,487	615,428	(534,445)	4,032,187

17 PENSION FUND DEFICIT

The Foundation participated in a defined benefit scheme run by The Pensions Trust which had been in a deficit position until the current period.

The one remaining member of the scheme retired from employment at the Foundation on 28th September 2018, and The Garwood Foundation ceased to participate in the Pension Plan on that date. The pension deficit on that date was assessed by an independent actuary on 21st March 2019, who calculated that £92,815 would be payable in order to fund the deficit, along with associated charges.

The full balance of the deficit was paid in the period ended 31st August 2020.

	2021	2020
	£	£
Balance 1st September 2020 (1st April 2019)	-	92,815
Payments made during the year	-	(92,815)
Actuarial Adjustments	-	-
Balance 31st August 2021 / (31st August 2020)	-	-

18 INVESTMENT IN SUBSIDIARIES

Croydon CP Trading Limited (Company Registration Number 03618138) is a wholly-owned trading subsidiary of the Foundation. The investment in the shares is stated at cost in the Foundation's Balance Sheet. The Annual surplus of the company is transferred to the Foundation in accordance with its Memorandum of Association. Consolidated accounts have been prepared.

A summary of Croydon CP Trading Limited's Balance Sheet and Profit & Loss Account is below:

	2021	2020
	£	£
Assets	227,758	131,252
Liabilities	(227,756)	(131,250)
Net Assets (Share Capital)	2	2
Turnover	143,384	248,664
Government Grants	66,558	40,028
Bank interest	1	128
Expenditure	(162,627)	(275,148)
Profit	47,316	13,672

Croydon CP Trading Limited has donated £47,316 to The Garwood Foundation, being equal to its profits for the year ended 31st August 2021 (2020: £

During the year The Garwood Foundation charged Croydon CP Trading Limited £6,100 (2020: £47,711) for rent and utilities of its head office.
At the year end the balance due from Croydon CP Trading Limited was £224,331 (2020: £124,897)

19 MEMBERS' GUARANTEE

The Foundation is a company limited by guarantee. The liability of any one member on a winding-up is limited to £5.
The number of members at 31 August 2021 was 8 (2020: 7). The only members of the Foundation are the Trustees.

20 CAPITAL EXPENDITURE COMMITMENTS

The Foundation currently has no major Capital Expenditure commitments.

21 RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2021	2020
	£	£
Net Movement in Funds	6,088	173,818
Add Back Depreciation Charge	65,439	81,747
Deduct Investment Income	(20,855)	(30,866)
Unrealised Loss/(Gain) on Investments	(21,774)	(238,387)
Realised Loss/(Gain) on Investments	-	-
Pension Trust Actuarial Loss/(Gain)	-	-
Pension Trust Deficit Contribution	-	(92,815)
Decrease in Debtors	(28,484)	(134,787)
Increase in Creditors	21,820	417,836
Net Cash Used in operating activities	22,234	176,546

22 RELATED PARTY TRANSACTIONS

Related party transactions are disclosed in notes 2 and 18.

No other related party transactions occurred in the year.

23 OPERATING LEASE COMMITMENTS

The Group has operating lease commitments in relation to the rental of retail premises used by its wholly owned trading subsidiary Croydon CP Tradin as follows:

Future minimum operating lease payments	2021	2020
	£	£
Within one year	22,250	22,250
Between two and five years	59,141	68,891
In over five years	91,667	104,166
	173,058	195,307

24 NON-AUDIT SERVICES PROVIDED BY AUDITORS

In common with many charities and groups of our size and nature, we use our auditor to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

25 CONTINGENT LIABILITIES

The Trustees consider that there is a congingent liability of approximately £60,000 in relation to an employment claim.
The claim is under review and no provision has been made within these accounts for this possible future outgoing.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

NON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the year ended 31 August 2021

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	2020
	£	£	£	£	£
Income & Endowments from:					
Grants, Donations & Legacies	140,903	-	151,797	292,700	141,184
Donation from Trading Subsidiary	47,316	-	-	47,316	13,672
Other Trading Activities	80,655	-	-	80,655	78,085
Investments: interest,dividends,rents	20,854	-	-	20,854	30,738
Income from charitable activities	1,935,056	-	-	1,935,056	2,915,145
Total	2,224,784	-	151,797	2,376,581	3,178,824
Expenditure on:					
Raising Funds	20,400	-	-	20,400	25,500
Charitable activities	2,097,501	-	274,366	2,371,867	3,217,893
Total	2,117,901	-	274,366	2,392,267	3,243,393
Net Income/(Expenditure) before gains and losses on investment assets	106,883	-	(122,569)	(15,686)	(64,569)
Gain/Loss on investment assets					
Realised Gain/(Loss)	-	-	-	-	-
Unreaslised Gain/(Loss)	21,774	-	-	21,774	238,387
Total	21,774	-	-	21,774	238,387
Net Income/(Expenditure)	128,657	-	(122,569)	6,088	173,818
Transfers					
Gross transfers between funds	(107,000)	107,000	-	-	-
Net incoming resources before other recognised gains and losses	21,657	107,000	(122,569)	6,088	173,818
Other recognised gains or losses					
Pensions Trust Deficit	-	-	-	-	-
Net movement in funds	21,657	107,000	(122,569)	6,088	173,818
Reconciliation of Funds					
Total funds brought forward	3,698,575	-	327,524	4,026,099	3,852,281
Total Funds carried forward	3,720,232	107,000	204,955	4,032,187	4,026,099

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derives from continuing activities.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

NON CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2021

	Total Funds £	Prior year total funds £
Fixed Assets		
Tangible assets	2,901,545	2,944,957
Investments	838,174	816,400
Total Fixed Assets	3,739,719	3,761,357
Current Assets		
Debtors	433,849	306,111
Cash at bank and in hand	389,639	464,903
Total Current Assets	823,488	771,014
Liabilities:		
Creditors falling due within 1 year	531,020	506,272
Net Current Assets	292,468	264,742
Total assets less current liabilities	4,032,187	4,026,099
Defined Benefit Pension Scheme Liability	-	-
Net Assets Including Pension Liability	4,032,187	4,026,099
Funds of the Foundation		
Unrestricted Income Funds	3,720,232	3,698,575
Designated Income Funds	107,000	-
Restricted Income Funds	204,955	327,524
Total Foundation Funds	4,032,187	4,026,099

Frank Newton

John Newton

) Directors

3-5-22

THE GARWOOD FOUNDATION

England & Wales - Charity number 272905

Accounts

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No.01285858)

Registered Charity No.272905

ANNUAL REPORT
AND
FINANCIAL STATEMENTS
FOR THE 17 MONTHS TO

31st August 2020

Registered Office
1a Melville Avenue
South Croydon
CR2 7HZ

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

INDEX

	Page No.
Report of the Directors	1-6
Independent Auditors Report	7-9
Consolidated Statement of Financial Activities	10
Consolidated Balance Sheet	11
Consolidated Statement of Cash Flows	12
Notes to the Financial Statements	13-19
Statement of Financial Activities – Parent Company	20
Balance Sheet – Parent Company	21

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

Registered Charity No 272905

DIRECTORS

F Newton	Chairman
J Newton	Treasurer
R Adams	
R Bateman	
R Jeffries	(resigned 29th July 2020)
Mrs J Sanders	
I Trumper	
Miss C Cooper	

COMPANY SECRETARY

Miss C Cooper (resigned 1st April 2021)
Miss V Sandlan (appointed 1st April 2021)

REPORT OF THE DIRECTORS

The Directors present their Report and the audited Financial Statements for the 17 month period ended 31st August 2020.

REFERENCE and ADMINISTRATIVE DETAILS

The Garwood Foundation is a company registered under the Companies Act 2006, limited by Guarantee. The Company and Charity registration numbers are shown above. The address of the registered office (also the principal office of the Foundation) is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ.

The Foundation operates a school for 24 severely disabled children aged 2-25 years in Melville Avenue; a registered residential home (Jean Garwood House) serving some 13 disabled adults in Bramley Hill and finally a day centre (Bramley Hill Centre) also in Bramley Hill, for up to 60 adults aged 18 plus years with multiple disabilities.

The names of all the Trustees at the date of this report, as well as those who served during the year, are shown above.

The Chief Executive Officer (Director of Services) to whom day-to-day running of the charity is delegated, is Lee Bennett.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

Names and addresses of relevant organisations are:

Bankers	HSBC, 9 Wellesley Road, Croydon, CR9 2AA Barclays, 1 North End, Croydon, CR9 1RN CAF Bank Ltd, 25 Kings Hill Avenue, Kings Hill, West Malling, Kent, ME19 4JQ
Auditors	Palmer McCarthy, Suite 70, Capital Business Centre, 22 Carlton Road, South Croydon, CR2 0BS

STRUCTURE, GOVERNANCE and MANAGEMENT

The Foundation was formed in 1952 as the Croydon & District Branch of the National Spastics Society, and later changed its name to the Croydon Sutton & District Spastics Society. It was incorporated as a Company limited by guarantee on 1 April 1977. It again changed its name to The Garwood Foundation in December 2000, and is governed by its Memorandum and Articles of Association.

New Trustees are mainly recruited through personal contact and are appointed by a majority of serving Trustees on the Board, during the year to fill a casual vacancy.

All new Trustees undergo a period of familiarisation with the workings of the Board and the Foundation before being voted in as a Trustee. They are also provided with a copy of the Foundation's governing document (Memorandum & Articles), the previous year's accounts, previous Trustee's meeting minutes and copies of relevant Charity Commission publications e.g. RS1 and CC3.

Under the requirement of the Companies and Charities Acts, The Foundation is no longer required to hold an Annual General Meeting. However, Trustees retire and stand for re-election by rotation.

The Foundation makes decisions to further its objects by means of a number of departmental Management Committees and the Board of Governors for Rutherford School, with the final decision on any matter resting with the Board of Trustees.

Although independent of any other charitable organisation, the Foundation leases Jean Garwood House and Bramley Hill sites from SCOPE at a peppercorn rent of which there are 57 and 43 years respectively, remaining. In addition it co-operates with certain other charities such as Croydon Mencap in pursuit of its charitable activities. It also has a wholly-owned subsidiary – Croydon CP Trading Limited, which runs three charity shops in Addiscombe, South Croydon and Coulsdon.

The major risks to which the charity is exposed, as identified by the Trustees, have been reviewed and systems or procedures have been established to mitigate those risks and are regularly reviewed by the Trustees and Management of the Foundation.

Remuneration of Key Management is reviewed and set annually by the Trustees, based on individual performance and the performance of the Foundation as a whole.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

OBJECTIVES AND ACTIVITIES

The objects, as set out in the Articles of Association state that the Foundation, acting as a charity, works for the care, welfare, interest, education and advancement of people with cerebral palsy and allied conditions residing in the London Boroughs of Croydon and Sutton and the surrounding districts.

The Foundation, in order to comply with its aims of providing services for general public benefit, accepts children and adults from the whole spectrum of the total UK population who require specialist services for those suffering with mental and physical disabilities.

The aims of the Foundation are to provide a wide range of services for local people with disabilities, their families and carers, by the provision of a school, a registered residential home and a day centre. In addition, the Foundation provides a welfare support service for the children and adults and their families and carers, liaising in these matters with various relevant statutory support bodies.

The main objectives for the 17-month reporting period have been to continue with the ongoing services provided at Bramley Hill, Jean Garwood House and Rutherford School whilst also adapting and reshaping its services in reaction to the global pandemic (Covid-19) and national lockdown. The day centre and school throughout lockdown provided community based activities (blended learning) in order to continue to support children, young people, adults and families whilst ensuring that local authorities accept their full share of responsibility for funding. Jean Garwood House have continued to operate throughout the pandemic and lockdown. The Foundation has referred to the guidelines set out by the Charity Commission on Public Benefit when reviewing its aims and objectives and in the planning for its future. Achievement of these objectives becomes generally more difficult year on year, as local authority budgets (which produce most of our income) are constantly being squeezed by other factors.

A number of volunteers operate in every aspect of the business and without their help some activities would not take place. The charity shops are largely staffed by volunteers, several help in the school and at Bramley Hill on a regular basis, as well as other fundraising functions held during the year. The Trustees are, as always, extremely grateful for the enormous contribution provided by these volunteers.

ACHIEVEMENTS and PERFORMANCE

In the period to August 2020 the overall consolidated position for the financial year shows a surplus of £173,818, which includes an unrealised surplus of £238,387 upon the revaluation of the investment property and the investment portfolio. The operating deficit of £64,569 includes depreciation charges totalling £81,747.

The operating units at Bramley Hill, Jean Garwood House showed small deficits whilst the Rutherford School showed a modest surplus, taking into account the income derived from the hire of facilities at the centres. The Rutherford School continues to be dependent upon maintaining pupil levels. Unfortunately all of the children attending the school are extremely vulnerable and it is with great sadness to report that during this accounting period four children passed away.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT (continued)

The Foundation has an investment portfolio valued at £316,398. The policy of the Foundation is to hold this portfolio to be used for future project costs. The performance of the investment portfolio was in line with its objective of increasing in line with inflation. The investment property continues to yield an income at market rate, in line with its objective.

The income from the investment property, donations, legacies, appeals and the three shops helped to produce the surplus shown in the accounts.

The shops are operated by Croydon CP Trading Limited, a wholly owned subsidiary of The Garwood Foundation. The shops produced a net profit of £13,672, after allocating central management costs, on a turnover of £248,664. That profit is donated to The Garwood Foundation in accordance with the Memorandum of Association of Croydon CP Trading Limited

FINANCIAL REVIEW

The surplus of incoming over outgoing resources for the financial period (see page 9 of the accounts) amounted to £173,818 (2019: surplus of £6,754). The total income generated from all sources amounted to £3,453,972 (2019: £2,539,088) and the total resources expended were £3,518,541 (2019: £2,507,242). The Foundation recognised an unrealised gain on its investments of £238,387 (2019: £1,251). The Charity's pension deficit was fully repaid in the period. This liability had been fully provided for in previous accounting periods (2019: £26,409 deficit recognised) The Foundation has no further contingent liabilities relating to funded staff pension schemes. A detailed breakdown of all these figures is shown in the attached accounts and notes. The outcome for this period is summarised in Achievements and Performance (above). The principal risk and uncertainty facing the Foundation is that of local authority funding. The risk is mitigated by the Foundation not being fully dependent on any one local authority, and is managed by communicating with the local authorities on an ongoing basis.

BASIS OF ACCOUNTING

These financial statements have been prepared in accordance with the Companies Act 2006, applicable to small companies and in accordance with the Charities SORP (FRS102).

FOUNDATION'S POLICY ON RESERVES

The Foundation's policy on reserves is to maintain a reasonable balance to ensure that normal running costs can be met as and when they fall due and the aims and objectives of the charity can be achieved. Total reserves at 31 August 2020 amounted to £4,026,099 (2019: £3,852,281), of which restricted reserves amounted to £327,524 (2019: £275,411). Unrestricted reserves amounted to £3,698,575, however a total of £2,944,967 is represented by freehold and leasehold properties that are used by the Foundation in its operating activities.

After the period end the Trustees agreed to set aside free reserves of £200,000 to support the property development plans at The Rutherford School. Donations received to date totalling £98,626 have been specifically allocated to this project, which are reflected in restricted reserves. To date, £39,278 has been spent on the project and financed from restricted reserves. This is a key strategic plan to support the continued learning of pupils aged 19-25 for which there is a proven demand.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

The Garwood Foundation could not provide the breadth of service without the kind support through legacies and donations.

FREEHOLD PROPERTY

The net book value of the freehold property at 1a Melville Avenue at 31st August 2020, (included in the accounts at some £2,592,076 (2019: £2,592,076) is considered by the directors to be satisfactory, although this is less than the figure of £2,765,000 at which it was professionally valued for insurance purposes at 11 May 2009. The Directors aim to obtain a professional valuation of the property after the completion of our site re-development which is highlighted under Plans For The Future.

PRINCIPAL FUNDING SOURCES

These are:

• Local Authorities	£ 2,915,145
• Donations, grants and legacies	£ 181,212
• Gross income of subsidiary company	£ 248,664
• Hire of facilities	£ 78,085
• Investment income	£ 30,866

Expenditure has supported the following operations:

Bramley Hill Centre	£ 660,342
Jean Garwood House	£ 772,444
Rutherford School	£ 1,785,107
Total resources expended on charitable activities (including support costs)	£ 3,217,893

PLANS FOR THE FUTURE

The major key objective for the coming year will be to continue to consolidate our position in the community and strengthen our liquidity to the levels seen in previous years. We instructed architects to work with our Trustees and Head Teacher and have, as a result finalised designs for the 19-25 building that includes replacing the Hydrotherapy Pool at Rutherford School. We have now received full planning consent from Croydon Council and we plan for our architects to recommence with their work on Rutherford site after Covid restrictions are lifted. This project will require major fund raising over the next 2 years.

THE GARWOOD FOUNDATION

(A Company limited by Guarantee – Reg.No. 01285858)

DIRECTORS' REPORT

(continued)

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

The Trustees (who are also Directors of The Garwood Foundation for the purposes of company law) are responsible for preparing the Directors Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial year. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP 2019 (FRS 102)
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Each director has taken all steps that he/she ought to have taken, as a director, in order to make him/herself aware of any relevant audit information, and to establish that the company's auditors are aware of that information.

A resolution to re-appoint the auditors Palmer McCarthy, and to authorise the directors to approve their remuneration will be submitted at the next Board of Trustees meeting.

This report has been prepared having taken advantage of the small companies exemption in the Companies Act 2006.

Registered Office
1a Melville Avenue
South Croydon,
Surrey CR2 7HZ

By order of the Board

F Newton

Frank Newton
Chairman

Dated: 26 April 2021

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS AND TRUSTEES OF THE GARWOOD FOUNDATION (Limited By Guarantee)

Opinion

We have audited the financial statements of The Garwood Foundation (the "parent charitable company) and its subsidiary for the period ended 31 August 2020 which comprise the group profit and loss account, the group balance sheet, the group cashflow statement, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102, *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 August 2020 and of the group's incoming resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Directors report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Limited By Guarantee)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its subsidiary and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors report and from the requirement to prepare a strategic report

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Foundations ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We are appointed auditor under the Companies Act 2006 and section 151 of the Charities Act 2011 and report in accordance with those Acts.

Our objectives are to obtain reasonable assurance about whether the group financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with ISAs (UK), the auditor exercises professional judgement and maintains professional scepticism throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE GARWOOD FOUNDATION (Continued) (Limited By Guarantee)

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Stephen Hole.

Stephen John Hole FCCA (Senior Statutory Auditor)
for and on behalf of Palmer McCarthy
Chartered Certified Accountants

Statutory Auditors
Suite 70, Capital Business Centre,
22 Carlton Road, South Croydon, CR2 0BS

4th May 2021

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the period ended 31 August 2020

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	Notes	2019
	£	£	£	£		£
Income & Endowments from:						
Grants, Donations & Legacies	90,419	-	90,793	181,212	7	139,134
Other Trading Activities	326,749	-	-	326,749	8	323,056
Investments: interest,dividends,rents	30,866	-	-	30,866		26,629
Income from charitable activities	2,915,145	-	-	2,915,145	9	2,050,269
Total	3,363,179	-	90,793	3,453,972		2,539,088
Expenditure on:						
Raising Funds	300,648	-	-	300,648	10	214,864
Charitable activities	3,171,434	-	46,459	3,217,893	11	2,292,378
Total	3,472,082	-	46,459	3,518,541		2,507,242
Net Income/(Expenditure) before gains and losses on investment assets	(108,903)	-	44,334	(64,569)		31,846
Gain/(Loss) on investment assets:						
Realised Gain/(Loss)	-	-	-	-		66
Unreaslised Gain/(Loss)	238,387	-	-	238,387	4	1,251
Total	238,387	-	-	238,387		1,317
Net Income/(Expenditure)	129,484	-	44,334	173,818		33,163
Transfers						
Gross transfers between funds	(7,779)	-	7,779	-		-
Net incoming resources before other recognised gains and losses	121,705	-	52,113	173,818		33,163
Other recognised gains or losses						
Pensions Trust Deficit	-	-	-	-	17	(26,409)
Net movement in funds	121,705	-	52,113	173,818		6,754
Reconciliation of Funds						
Total funds brought forward	3,576,870	-	275,411	3,852,281		3,845,527
Total Funds carried forward	3,698,575	-	327,524	4,026,099		3,852,281

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derive from continuing activities.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2020

	Total Funds £	Notes	Prior year total funds £
Fixed Assets			
Tangible assets	2,944,957	3	2,896,008
Investments	816,398	4	578,011
Total Fixed Assets	3,761,355		3,474,019
Current Assets			
Debtors	183,003	5	48,216
Short term bank deposits	-		38,892
Cash at bank and in hand	594,366		478,758
Total Current Assets	777,369		565,866
Liabilities:			
Creditors falling due within 1 year	512,625	6	94,789
Net Current Assets	264,744		471,077
Total assets less current liabilities	4,026,099		3,945,096
Defined Benefit Pension Scheme Liability	-	17	92,815
Net Assets Including Pension Liability	4,026,099		3,852,281
Funds of the Foundation			
Unrestricted Income Funds	3,698,575	15	3,576,870
Restricted Income Funds	327,524	15	275,411
Total Foundation Funds	4,026,099		3,852,281

These financial statements have been prepared in accordance ith the provisions applicable to companies subject to the small companies regime within Part 15 of the Companies Act 2006, and in accordance with the Charities Sorp (FRS102) and were approved by the board of directors and authorised for issue on.....21.04.2021

and are signed on its behalf by

Frank Newton)
John Newton)
) Directors

Company Registration Number: 01285858

THE GARWOOD FOUNDATION
(Limited by Guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE PERIOD ENDED 31ST AUGUST 2020

	2020 £	2019 £
Net Cash Used in operating activities (note 21)	176,546	(13,769)
Cash Flows from investing activities		
Investment Income	30,866	26,629
Purchase of Quoted Investments	-	(300,000)
Proceeds of disposal of Quoted Investments	-	155,588
Purchase of Fixed Assets	(130,696)	(81,174)
Cash Provided by (used in) investing activities	(99,830)	(198,957)
Increase (decrease) in cash and cash equivalents end of the period	76,716	(212,726)
Cash and cash equivalents at the beginning of the period	517,650	730,376
Total cash and cash equivalents at the end of the period	594,366	517,650
Held as:		
Short term bank deposits	-	38,892
Cash at bank and in hand	594,366	478,758
Total cash and cash equivalents at the end of the period	594,366	517,650

The Foundation has no overdrafts, loans or finance leases, and therefore no reconciliation of net cash flow to movement in net debt is necessary (the only cash or debt movements are those shown above and in note 21)

THE GARWOOD FOUNDATION
(Limited by Guarantee)
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
For the period ended 31st August 2020

1 **ACCOUNTING POLICIES**

a) COMPANY INFORMATION

The Garwood Foundation is a private limited company limited by guarantee, incorporated in England and Wales. The registered office is 1a Melville Avenue, South Croydon, Surrey, CR2 7HZ. The company registration number is 01285858. The company carries out charitable activities and is a public benefit entity as detailed in the Directors Report.

b) BASIS OF ACCOUNTING AND REPORTING PERIOD

The Garwood Foundation changed its reporting date to 31st August from 31st March, as permitted by its Articles of Association, in order to be in line with the academic year. The financial statements are for the 17 months period ended 31st August 2020. Comparative figures are for the year ended 31st March 2019. It should be noted therefore that comparative figures are not entirely comparable. The financial statements are consolidated to incorporate the results of its wholly owned subsidiary and are prepared in compliance with: Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland Charities SORP 2019 (FRS102)), and the Companies Act 2006. The financial statements are prepared in sterling, which is the functional currency of the company and the group. Monetary amounts in these financial statements are rounded to the nearest £.

c) INCOME

Income, except for grant income, donations and legacies, is accounted for on an accruals basis. Grant income is recognised under the performance model, whereby a grant that does not impose specified future performance-related conditions is recognised in income when the grant is received or receivable. Donations and legacies are account for on an "as received basis".

d) EXPENDITURE AND LIABILITIES

All expenditure is included in the accounts on an accruals basis.

e) POLICY FOR ALLOCATING ITEMS WITHIN TYPES OF EXPENDITURE

i. Raising Funds – relates to trading subsidiary company and all appeals costs including salaries.
ii. Charitable Activities– relates to all direct costs incurred in running the Charity, including support costs
iii. Support costs – include all administrative salaries and related pension and employer costs
iv. Governance costs – include costs of audit only and are included in Support Costs.

f) ASSET POLICY NOTES

i. Fixed assets for Charity use are included at cost less depreciation
ii. Items valued at less than £1,000 each are not normally capitalised.
iii. Fixed Asset investments are included at market value at 31 August

g) TANGIBLE FIXED ASSETS - DEPRECIATION

Depreciation has been provided to write off all tangible fixed assets, other than certain freehold property, over their expected useful lives, in equal annual instalments. The following rates have been applied:

Freehold property	10% p.a.(but see note below)
Property under construction	Not depreciated until in use
Leasehold property improvements	5% p.a.
Motor vehicles, caravan and plant & equipment	20% p.a.

Freehold property at Melville Avenue is shown at cost less depreciation provided in earlier years. No further depreciation is being provided, as it is the Foundation's policy to maintain freehold properties to at least the condition existing at the time of purchase, and the properties are considered to have a residual value in excess of their net book value. The land and the original school building were donated to the Foundation many years ago and therefore have no cost on the Balance Sheet.

h) INVESTMENTS

Gains or losses on investment assets included in the SOFA relate to the increase or decrease in mid-market value of the investments in the period

i) PENSIONS

The Foundation participates in three pension schemes. The contributions payable are charged to revenue. The Foundation participated in a defined benefit scheme run by The Pensions Trust. The one remaining member of the scheme retired from employment at the Foundation during the period, and the Foundation ceased to participate in the Pension Plan accordingly. The pension deficit was assessed and was paid in full in the period. See note 17 for further details.

i) TAXATION

The Company is a registered charity and is not subject to taxation.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the period ended 31st August 2020

2 TRUSTEES EXPENSES

Under Article 37 of the Articles of Association no emoluments are payable to directors, however travel expenses totalling £612 were paid to 2 directors in the period (2019: £567). No director has any beneficial interest in any contract with the Foundation.

3 TANGIBLE ASSETS

	Freehold Property	Property Under Construction	Leasehold Property (long)	Motor Vehicles	Plant and Equipment	Total
	£	£	£	£	£	£
COST						
At 1 April 2019	2,632,736	-	583,649	335,288	498,886	4,050,559
Additions in year	-	39,278	-	41,129	50,289	130,696
Disposals in year	-	-	-	(53,116)	-	(53,116)
At 31 August 2020	2,632,736	39,278	583,649	323,301	549,175	4,128,139
DEPRECIATION						
At 1 April 2019	40,660	-	388,010	239,351	486,530	1,154,551
Charge for the year	-	-	31,713	39,448	10,586	81,747
Disposals in year	-	-	-	(53,116)	-	(53,116)
At 31 August 2020	40,660	-	419,723	225,683	497,116	1,183,182
NET BOOK VALUE						
At 31 August 2020	2,592,076	39,278	163,926	97,618	52,059	2,944,957
At 31 March 2019	2,592,076	-	195,639	95,937	12,356	2,896,008

4 INVESTMENTS

	2020	2019
	£	£
Quoted investments:		
Mid market value 1 April 2019 / 1 April 2018	301,699	155,970
Investments additions	-	300,000
Investments acquired by Legacy	-	-
Investments disposals	-	(155,588)
Realised gain on investments sold	-	66
Unrealised gain/(loss)	14,699	1,251
Mid market value 31 August 2020 / 31 March 2019	316,398	301,699
Investment property:		
Market value 1 April 2019 / 1 April 2018	276,312	276,312
Unrealised gain	223,688	-
Market value 31 August 2020 / 31 March 2019	500,000	276,312
Total Investments	816,398	578,011

The quoted investments is a portfolio of investments that is managed by Old Mutual, who manage the risks of the portfolio.

In the opinion of the Trustees, the market value of the investment property at the balance sheet date is £500,000, as assessed in February 2021 by an independent local estate agent.

THE GARWOOD FOUNDATION
(Limited by Guarantee)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the period ended 31st August 2020

5 DEBTORS

	2020	2019
	£	£
Trade debtors	-	772
School fees and other charitable fees receivable	142,428	20,150
Other debtors and prepayments	40,575	27,294
	183,003	48,216

6 CREDITORS (due within one year)

	2020	2019
	£	£
Tax and social security creditors	32,568	31,690
Deferred Income	398,030	8,740
Other creditors & accruals	82,027	54,359
	512,625	94,789

Deferred income represents cash received or debtors recognised in respect of charitiable activities to be undertaken in future periods.

7 DONATIONS & LEGACIES

	Unrestricted Funds	Restricted Funds	2020 Total	2019 Total
	£	£	£	£
Donations	30,190	64,454	94,644	47,140
Grants	60,229	26,339	86,568	91,994
	90,419	90,793	181,212	139,134

8 OTHER TRADING ACTIVITIES

	Unrestricted Funds	Restricted Funds	2020 Total	2019 Total
	£	£	£	£
Hire of Facilities	78,085	-	78,085	90,029
Sales Receipts Subsidiary Company (Charity Shops)	248,664	-	248,664	233,027
	326,749	-	326,749	323,056

9 INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds	Restricted Funds	2020 Total	2019 Total
	£	£	£	£
Bramley Hill Centre	482,419	-	482,419	384,285
Jean Garwood House	694,089	-	694,089	531,174
Rutherford School	1,738,637	-	1,738,637	1,134,810
	2,915,145	-	2,915,145	2,050,269

10 COSTS OF RAISING FUNDS

	Unrestricted Funds	Restricted Funds	2020 Total	2019 Total
	£	£	£	£
Direct staff and administration of charity shops	227,437	-	227,437	161,468
Allocation of support costs to charity shops	47,711	-	47,711	33,018
Direct staff and admininstration costs of Appeals department	25,500	-	25,500	20,378
	300,648	-	300,648	214,864

11 EXPENDITURE ON CHARITABLE ACTIVITIES (including allocation of support costs)

	Unrestricted Funds	Restricted Funds	2020 Total	2019 Total
	£	£	£	£
Bramley Hill Centre	653,892	6,450	660,342	484,639
Jean Garwood House	755,200	17,244	772,444	518,849
Rutherford School	1,762,342	22,765	1,785,107	1,288,890
	3,171,434	46,459	3,217,893	2,292,378

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the period ended 31st August 2020

12 SUPPORT COSTS (included in Note 11)

	Bramley Hill Centre	Jean Garwood House	Rutherford School	Total 2020
	£	£	£	£
Administration Staff Costs	47,834	47,834	47,834	143,502
Information Technology	483	483	483	1,449
Governance Costs	5,452	5,452	5,452	16,356
Caravan Depreciation & Expenses	4,642	4,642	4,642	13,926
Other costs	16,287	16,287	16,287	48,861
Allocated to Fund Raising Trading (Croydon CP Trading Ltd)	(15,903)	(15,904)	(15,904)	(47,711)
Total Support Costs for the period ended 31st August 2020:	58,795	58,794	58,794	176,383
Total Support Costs for the year ended 31st March 2019:	42,928	42,928	42,928	128,784

Support costs are allocated to operating units in equal proportions.

13 STAFF COSTS

These costs are included in "Costs of raising funds" and "Expenditure on charitable activities" and consist of:	2020	2019
	£	£
Salaries and wages	2,244,601	1,545,387
Social security costs	179,872	120,032
Pension costs	75,842	43,381
	2,500,315	1,708,800

Included in salaries and pension costs above are employee and employer contributions (respectively) to the defined contribution pension schemes referred to in Accounting Policies (Note 1i).

The estimated average number of employees:	2020 Number	2019 Number
Direct charitable activities	82	74
Management and administration	9	9
Appeals	1	1
	92	84

One member of staff received emoluments, including benefits in kind, in the range £70,000 to £80,000 per annum, and one member of staff received emoluments, including benefits in kind, in the range £60,000 to £70,000 per annum (2019: one member of staff in the range £70,000 to £80,000 only). No contributions are made for the provision of money purchase schemes for these employees. One of these employees has retirement benefits accruing under a statutory defined benefit pension scheme (Teachers Pension).

The total remuneration of key management personnel during the 17 month period was £289,320 (2019 year: £197,402)

14 NET INCOME / EXPENDITURE FOR THE YEAR

	2020	2019
	£	£
This is stated after charging the following:		
Depreciation	81,747	37,321
Operating lease payments recognised as an expense	45,254	32,183
Auditors Remuneration - audit of these financial statements	6,500	6,500
Auditors Remuneration - other services (audit of subsidiary, interim accounts, advising generally)	7,130	2,075

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (continued)
For the period ended 31st August 2020

15 MOVEMENTS IN FUNDS

	Fund	Balance 01-Apr-19	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Aug-20
		£	£	£	£	£
Unrestricted Funds		3,576,870	3,601,566	(3,472,082)	(7,779)	3,698,575
Restricted Funds						
RS Donations & Legacies		38,225	54,969	(11,715)	-	81,479
JGH Donations & Legacies		10,398	15,939	-	-	26,337
BH Donations & Legacies		33,247	9,885	(6,450)	-	36,682
IT Admin Expenditure		4,500	-	-	-	4,500
Hydrotherapy Pool		98,626	-	-	-	98,626
Minibus Fund		90,415	10,000	(28,294)	7,779	79,900
		275,411	90,793	(46,459)	7,779	327,524
Total		3,852,281	3,692,359	(3,518,541)	-	4,026,099

Comparaitve movements in funds:

	Balance 01-Apr-18	Movement in resources: Incoming	Outgoing	Transfers	Balance 31-Mar-19
	£	£	£	£	£
Unrestricted Funds	3,647,980	2,422,829	(2,493,939)	-	3,576,870
Restricted Funds	197,547	117,576	(39,712)	-	275,411
Total	3,845,527	2,540,405	(2,533,651)	-	3,852,281

Description of Restricted Funds

RS Donations & Legacies:	Donations and legacies restricted for the benefit of Rutherford School.
JGH Donations & Legacies:	Donations and legacies restricted for the benefit of Jean Garwood House.
BH Donations & Legacies:	Donations and legacies restricted for the benefit of Bramley Hill.
IT Admin Expenditure:	Donations restricted to cover costs of IT expenditure.
Hydrotherapy Pool:	Donations restricted to cover costs of construction of the Hydrotherapy Pool (Part of the "19-25 Project")
Minibus Fund:	This fund represents the net book value of minibuses purchased with grants that were received specifically to fund their purchase.

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS AS AT 31 AUGUST 2020

	Unrestricted	RS Donations & Legacies	JGH Donations & Legacies	BH Donations & Legacies	IT Admin Expenditure	Hydrotherapy Pool	Minibus Fund	Total
	£	£	£	£	£	£	£	£
Tangible Fixed Assets	2,786,879	38,900	-	-	-	39,278	79,900	2,944,957
Investments	816,398	-	-	-	-	-	-	816,398
Debtors	183,003	-	-	-	-	-	-	183,003
Bank deposits	-	-	-	-	-	-	-	-
Cash	424,920	42,579	26,337	36,682	4,500	59,348	-	594,366
Creditors	(512,625)	-	-	-	-	-	-	(512,625)
Net Assets	3,698,575	81,479	26,337	36,682	4,500	98,626	79,900	4,026,099

17 PENSION FUND DEFICIT

The Foundation participated in a defined benefit scheme run by The Pensions Trust which had been in a deficit position until the current period.

The one remaining member of the scheme retired from employment at the Foundation on 28th September 2018, and The Garwood Foundation ceased to participate in the Pension Plan on that date. The pension deficit on that date was assessed by an independent actuary on 21st March 2019, who calculated that £92,815 would be payable in order to fund the deficit, along with associated charges.

The full balance of the deficit was paid in the period ended 31st August 2020.

	2020	2019
	£	£
Balance 1st April 2019	92,815	71,803
Payments made during the year	(92,815)	(5,397)
Actuarial Adjustments	-	26,409
Balance 31st August 2020	-	92,815

18 INVESTMENT IN SUBSIDIARIES

Croydon CP Trading Limited (Company Registration Number 03618138) is a wholly-owned trading subsidiary of the Foundation. The investment in the shares is stated at cost in the Foundation's Balance Sheet. The Annual surplus of the company is transferred to the Foundation in accordance with its Memorandum of Association. Consolidated accounts have been prepared.

A summary of Croydon CP Trading Limited's Balance Sheet and Profit & Loss Account is below:

	2020	As Restated 2019
	£	£
Assets	131,252	285,898
Liabilities	(131,250)	(285,896)
Net Assets (Share Capital)	2	2
Turnover	248,664	233,027
Government Grants	40,028	-
Bank interest	128	53
Expenditure	(275,148)	(194,486)
Profit	13,672	38,594

Croydon CP Trading Limited has donated £13,672 to The Garwood Foundation, being equal to its profits for the period ended 31st August 2020 (2019: £38,594).

During the period The Garwood Foundation charged Croydon CP Trading Limited £47,711 (2019: £33,018) for overhead and administration costs. At the year end the balance due from Croydon CP Trading Limited was £124,897 (2019: £281,406)

The Financial Reporting Council have ruled that gift aid payments from charity trading subsidiaries should be treated as a distribution of profit. Accordingly, the gift aid payment of £38,594 previously treated as a donation expense in Croydon CP Trading Limited's 2019 accounts has been treated as a distribution of profit. This adjustment does not affect these consolidated financial statements.

19 MEMBERS' GUARANTEE

The Foundation is a company limited by guarantee. The liability of any one member on a winding-up is limited to £5.
The number of members at 31 August 2020 was 8 (2019: 8). The only members of the Foundation are the Trustees.

20 CAPITAL EXPENDITURE COMMITMENTS

The Foundation currently has no major Capital Expenditure commitments.

21 RECONCILIATION OF NET MOVEMENTS IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2020	2019
	£	£
Net Movement in Funds	173,818	6,754
Add Back Depreciation Charge	81,747	37,321
Deduct Investment Income	(30,866)	(26,629)
Unrealised Loss/(Gain) on Investments	(238,387)	(1,251)
Realised Loss/(Gain) on Investments	-	(66)
Pension Trust Actuarial Loss/(Gain)	-	26,409
Pension Trust Deficit Contribution	(92,815)	(5,397)
Decrease in Debtors	(134,787)	3,113
Increase in Creditors	417,836	(54,023)
Net Cash Used in operating activities	176,546	(13,769)

22 RELATED PARTY TRANSACTIONS

During the period, Trustee Dr R Bateman donated £27,494 towards the purchase of a new lift. The gross donation (after Gift Aid), was equal to the purchase price of the new lift.

Related party transactions with the Company's subsidiary have been disclosed in notes 2 and 18.

No other related party transactions occurred in the year.

23 OPERATING LEASE COMMITMENTS

The Group has operating lease commitments in relation to the rental of retail premises used by its wholly owned trading subsidiary Croydon CP Trading Limited, as follows:

Future minimum operating lease payments	2020	2019
	£	£
Within one year	22,250	20,500
Between two and five years	68,891	32,703
In over five years	104,166	-
	195,307	53,203

24 NON-AUDIT SERVICES PROVIDED BY AUDITORS

In common with many charities and groups of our size and nature, we use our auditor to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

NON CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(incorporating an Income & Expenditure Account)
for the period ended 31 August 2020

	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds	2019
	£	£	£	£	£
Income & Endowments from:					
Grants, Donations & Legacies	50,391	-	90,793	141,184	139,134
Donation from Trading Subsidiary	13,672	-	-	13,672	38,594
Other Trading Activities	78,085	-	-	78,085	90,029
Investments: interest,dividends,rents	30,738	-	-	30,738	26,576
Income from charitable activities	2,915,145	-	-	2,915,145	2,050,269
Total	3,088,031	-	90,793	3,178,824	2,344,602
Expenditure on:					
Raising Funds	25,500	-	-	25,500	20,378
Charitable activities	3,171,434	-	46,459	3,217,893	2,292,378
Total	3,196,934	-	46,459	3,243,393	2,312,756
Net Income/(Expenditure) before gains and losses on investment assets	(108,903)	-	44,334	(64,569)	31,846
Gain/Loss on investment assets					
Realised Gain/(Loss)	-	-	-	-	66
Unreaslised Gain/(Loss)	238,387	-	-	238,387	1,251
Total	238,387	-	-	238,387	1,317
Net Income/(Expenditure)	129,484	-	44,334	173,818	33,163
Transfers					
Gross transfers between funds	(7,779)	-	7,779	-	-
Net incoming resources before other recognised gains and losses	121,705	-	52,113	173,818	33,163
Other recognised gains or losses					
Pensions Trust Deficit	-	-	-	-	(26,409)
Net movement in funds	121,705	-	52,113	173,818	6,754
Reconciliation of Funds					
Total funds brought forward	3,576,870		275,411	3,852,281	3,845,527
Total Funds carried forward	3,698,575	-	327,524	4,026,099	3,852,281

The Statement of Financial Activities includes all gains and losses recognised during the year.
All income and expenditure derives from continuing activities.

THE GARWOOD FOUNDATION

(Limited by Guarantee)

NON CONSOLIDATED BALANCE SHEET AS AT 31 AUGUST 2020

	Total Funds £	Prior year total funds £
Fixed Assets		
Tangible assets	2,944,957	2,896,008
Investments	816,400	578,013
Total Fixed Assets	3,761,357	3,474,021
Current Assets		
Debtors	306,111	329,622
Short term bank deposit	-	38,892
Cash at bank and in hand	464,903	192,860
Total Current Assets	771,014	561,374
Liabilities:		
Creditors falling due within 1 year	506,272	90,299
Net Current Assets	264,742	471,075
Total assets less current liabilities	4,026,099	3,945,096
Defined Benefit Pension Scheme Liability	-	92,815
Net Assets Including Pension Liability	4,026,099	3,852,281
Funds of the Foundation		
Unrestricted Income Funds	3,698,575	3,576,870
Restricted Income Funds	327,524	275,411
Total Foundation Funds	4,026,099	3,852,281

Frank Newton)
John Newton)
) Directors

21/4/2021