

**KISHARON  
(LIMITED BY GUARANTEE)**

**CONSOLIDATED  
FINANCIAL STATEMENTS**

**FOR THE  
YEAR ENDED 31 AUGUST 2020**

**COMPANY REGISTRATION NUMBER 1259900  
CHARITY NUMBER 271519**

**COHEN ARNOLD**  
Chartered Accountants & Statutory Auditor  
New Burlington House  
1075 Finchley Road  
LONDON  
NW11 0PU

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

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**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS**  
**YEAR ENDED 31 AUGUST 2020**

<b>Registered charity name</b>	Kisharon
<b>Charity number</b>	271519
<b>Company registration number</b>	1259900
<b>Registered office</b>	First Floor 333 Edgware Road London NW9 6TD
<b>Trustees &amp; Directors</b>	Mr P Goldberg (Chairman) Mrs E Castleton Mr J Coogan (Resigned 15 February 2021) Ms J Greenaway Ms V Hart (Appointed 15 February 2021) Ms C Kaye (Appointed 15 February 2021) Mr D Klein Ms C Lemer (Appointed 15 February 2021) Mr M Lerner Mr R Levy Mr A Loftus Mr L Noe Mr D Rasouly
<b>Secretary</b>	Mr P Darnell
<b>Kisharon Leadership Team</b>	Chief Executive Mr R Franklin  Director of Operations Mrs H Kessler (from Sept 2019)  Director of Fundraising Ms H Newmark (from Dec 2019 to Feb 2021)  Director of Corporate Services Mr P Darnell
<b>Auditor</b>	Cohen Arnold Chartered Accountants & Statutory Auditor New Burlington House 1075 Finchley Road LONDON NW11 0PU
<b>Bankers</b>	Barclays Bank Plc 1250 High Road Whetstone N20 0PB

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**TRUSTEES ANNUAL REPORT**  
**YEAR ENDED 31 AUGUST 2020**

The trustees, who are also directors for the purposes of company law, have pleasure in presenting their report and audited financial statements for the year ended 31 August 2020.

**REFERENCE AND ADMINISTRATIVE DETAILS**

Reference and administrative details are shown in the schedule of members of the board and professional advisers on page 1 of the financial statements.

**THE TRUSTEES**

The trustees who served the charity during the year were as follows:

Mr P Goldberg  
Mrs E N Castleton  
Mr J Coogan  
Ms J Greenaway  
Mr D Klein  
Mr M Lerner  
Mr R Levy  
Mr A Loftus  
Mr L Noe  
Mr D Rasouly

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

Kisharon is a Company limited by Guarantee not having a Share Capital. It is registered as a charity with the Charity Commission (Number 271519).

Kisharon's governing instruments are its Memorandum and Articles of Association dated 9 April 1976 as augmented by subsequent special resolutions.

**Appointment of Trustees**

The trustees (as directors for company law purposes) may at any time co-opt any individual who is qualified to be appointed as a trustee to fill a vacancy in their number or as an additional trustee, but a co-opted trustee holds office only until the next Annual General Meeting.

**Trustee induction and training**

New trustees must familiarise themselves with the content of the Memorandum and Articles of Association, their legal obligations under charity and company law, the organisational structure of Kisharon and the recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

All Trustees give their time voluntarily. No remuneration or expenses were paid in the year.

**Related parties**

Kisharon is related to a charity, Kisharon Charitable Trust. Some of the Trustees are also trustees of Kisharon Charitable Trust. Kisharon Charitable Trust owns the freehold properties which are operated by Kisharon in furtherance of the objectives of the two entities.

The Charity has maintained insurance cover for the benefit of its Trustees against any liability incurred by them in carrying out their duties in such capacities. The premium paid in respect of such insurance was £2,438.



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**OBJECTIVES AND ACTIVITIES**

The principal object of the charity is to provide excellence in education, vocational training, care and support for children and adults with learning difficulties within a traditional Jewish environment. Kisharon aims to provide the requisite support to enable people to develop their potential and live as independently as possible in a mutually supportive local community.

Kisharon's mission is to realise ambitious and personalised education and support together for people with learning disabilities and autism, enabling a good life where people are valued contributors to the community.

Kisharon offers a breadth of service which enables the charity to support people at every stage of their lives. The services include an integrated nursery, a special school, a college, support for adults to develop life skills and social inclusion, an employment service, supported living services and parental advice and support service.

The Trustees confirm their compliance with the duty to have due regard to the public benefit guidance published by the Charity Commission when reviewing the charity's aims and objectives and in planning future activities.

**ACHIEVEMENTS AND PERFORMANCE**

The year witnessed the following achievements:

- Organisational
  - Succession plans were implemented by the Nominations Committee to further strengthen the Board, following gap and comparator analysis complemented by a thorough recruitment process. A number of strong candidates were identified and appointed in February 2021
  - Kisharon's Mission and Vision were updated and a three-year operational strategy agreed in line with strategic priorities identified in the preceding financial period
- Service development:
  - Tuffkid Nursery, ranked Outstanding by Ofsted, supported and assisted Kisharon Academy Trust in the development of leading early years provision for learning disability education. The Nursery won the Mayor of London's Silver Medal for its work developing healthy eating & physical development for infants with learning disabilities and was a finalist in Nursery World's national awards. The Nursery remained largely open throughout the pandemic offering both outreach and support in bubbles during the pandemic
  - The charity provided infrastructure and development support for the new Kisharon Wohl Campus, Kisharon Noé School & Loftus Learning Centre which was completed on time and on budget. Opening in September 2020, despite C-19 lockdown restrictions, the school increased its intake by 46% in line with projections. On completion of the school move, the head teacher retired, and an experienced interim headteacher was appointed while a new head teacher is recruited for September 2021. The school offered virtual and actual lessons throughout the pandemic
  - Following the success of the initial collaboration with Langdon over the Further Education College, service level agreements have been extended with all students now enrolled on a pre-entry pathway. CQC recorded a positive impression of the service from a C-19 verbal inspection

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- Notwithstanding the C-19 restrictions, additional supported living accommodation was added, and a new 5 person supported living scheme for young women with complex needs is under construction for occupation in July 2021. Kisharon now supports 31 adults across 13 supported living facilities. Heads of Terms have been agreed with Industrial Dwelling Society for the redevelopment of Kisharon's site at 1009/1010 Finchley Road which will include further accommodation. This is in keeping with Kisharon's longer term objective of developing support by, for and with local communities.
- In relation to Kisharon's Adult Day Services, Buckland House Day Centre was closed, and replaced with improved, refurbished and upgraded facilities at Portsdown Avenue NW11 (formerly the site of Kisharon School). Improvements were part-financed by the sub-letting of the upper floors to Shiras Devorah School, as part of Kisharon's vision of working to develop strategic communal alignment
- In relation to Kisharon Social Enterprises :
  - The Design & Print Shop designed and produced labels for Rosh Hashanah and Chanukah packs ordered by 18 synagogues across London. 1900 Chanukah packs and 7000 individual items packed in Rosh Hashanah gift sets were distributed to synagogue members, helping Kisharon reach over 10,000 people, at the same time as offering vocational training for people with learning disabilities attending Kisharon's Further Education College
  - Kisharon Bikes benefitted from strong cycle maintenance performance during lockdown. People supported into vocation also returned to work from June, following risk assessments and socially distanced working conditions
  - Kisharon's Employment and Training Hub was temporarily closed and staff furloughed from March 2020 onwards. The premises were utilised instead by the adjacent Kisharon Bike Shop to assist in meeting spring/ summer demands. The vast majority of vocational opportunities also fell as casualties of the pandemic, and self-employment work support groups were set up in the intervening period
  - Barnet's partnership library opened for "click 'n collect" orders. The library in Childs Hill run by Kisharon, saw average volunteering up 52% to 38 hours per month in the period up to lockdown
- Service recognition:
  - Kisharon Tuffkid Nursery  
Mayor of London's Silver Medal Award  
Nursery World Finalist
  - Volunteers:  
JVN Innovation in Volunteering Award for response to the C-19 pandemic

A brief overview of each of the services falling under the Kisharon umbrella follows with the major events and achievements highlighted:

**Tuffkid Nursery**

Tuffkid currently accommodates 31 infants between the ages of 2 and 4 years with 30% having diagnosed special needs requirements - with some others attending also being attracted by assistance and support offered for developmental delay. Tuffkid has a waiting list for those wishing to attend and has in the past year further extended its afternoon opening hours.

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At Tuffkid, every child's schema of development is observed and mapped, using the latest technology, to assist access to learning. Therapists of different disciplines are present throughout each day working both formally and informally with the children. This early intervention is critical to support development and enable high expectation for special needs children and parents alike within the context of any child's disability.

Tuffkid has continued to strive for excellence and, in doing so, is only the second school in Barnet to have submitted for the Lord Mayor of London Healthy Early Years award.

**Wohl Campus & Kisharon Noé School**

In August 2018, the school was awarded Academy Trust status and its activities were transferred into a separate entity – Kisharon Academy Trust. A new building has been constructed on the Parson Street site, opening in September 2021.

Kisharon continues to provide administrative support during a transitional period during which the school is planned to double its capacity. Kisharon has assisted the school in the recruitment of new trustees, arranged safeguarding training and provided a new computing technology infrastructure.

The school was consecrated during the pandemic by the Chief Rabbi, Ephraim Mirvis, and a formal opening will be held when restrictions are removed. The state-of-the-art facilities support children between the ages of 4 and 19 years with a wide range of educational needs, including general learning disabilities, autistic spectrum disorders and profound and multiple learning disabilities.

The children are taught through highly individualised programmes which incorporate therapeutic intervention. The curriculum is adapted to focus around the teaching of Jewish values and how they are applied to everyday life. The older students have the opportunity to develop further through work experience programmes which prepare them for involvement in the community.

**Kisharon Further Education College**

Kisharon further extended the Further Education College offering, now located in Childs Hill Library, in conjunction with Langdon College, for the current academic year. The College's vocational programme was adapted during the pandemic to operate solely within the confines of Kisharon's social enterprise programme, where social distancing and assessed risk could be better monitored ensuring student and staff safety. In addition, students were trained in customer service through the Library's "click'n'collect" programme. Fulfilment work was provided via the Social Enterprise merchandising programme across the synagogue communities to help otherwise isolated congregants celebrate Jewish Festivals.

**Kisharon Adult Day Opportunities**

The summer transfer of Kisharon's North West London services to Finchley Road following the closure of Buckland House, enabled Day Services to reopen following a prolonged suspension of on-site services due to local authority restrictions instituted at the onset of the C-19 pandemic. Online and outreach programmes were available throughout this period, with an extended programme of keep-fit, arts and crafts, home economics, as well as religious and leisure activities. During permitted intervening periods, clients were also supported through socially distanced walks and related activities.

Kisharon's transformation and development work to plan for future service provision is ongoing.

**Asher Loftus Business Centre and Kisharon Employment Service**

The Asher Loftus Business Centre oversees work-based learning programmes and employment

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opportunities which have been hit hard by the pandemic. 10 roles for people with learning disabilities have been lost and a further 37 roles are suspended. Active recruitment searches will be resumed when restrictions ease. Self-employment sessions have been run in the interim by two facilitators.

Fulfilment opportunities during this period have primarily been made available via Kisharon Print and Design. Equal, Kisharon's high quality gift shop in Temple Fortune broadly maintained its profitable year of operation with sales only 4% down over the previous period despite the pandemic. Bike Shop sales were up 9%, which assisted in maintaining vocational activity. Initiatives to move more enterprise online, are aimed to create growth in fulfilment and customer service opportunities in what is anticipated to be an otherwise challenging employment environment in the foreseeable future.

**Supported Living Service**

Kisharon's Supported Living Service currently enables 31 individuals with a range of learning disabilities to live independently. For some this entails care and support for 24 hours of every day seven days a week while others require a few hours to assist with housekeeping and budgeting. Each individual requiring this service is assessed and support is arranged based on person-centred planning rolled out by an empowered team leader model adopted by the service. Such has been the success of the model that the organisation aims to further roll this out organisation-wide as appropriate. Growing demand for independent accommodation will be met via new supported living schemes being introduced.

**Volunteering**

The C-19 pandemic gave rise to a renewed desire among supporters to give of their time through Kisharon's on-line befriending, vocational support and challah lockdown deliveries (leading to a JVN award for innovation).

**Support Services**

Kisharon support services broaden the charity's help to families impacted by learning disabilities across the UK. As part of its commitment to work in strategic alliance with other communal providers, Kisharon has reached an in-principle agreement to share the benefits of JWEB with both Norwood and Langdon to leverage the benefits to an even broader cross-section of the community.

**FINANCIAL REVIEW**

The consolidated operating surplus for the year to 31 August 2020 was £242,805 (2019: £123,198) comprising the results of:

Kisharon	operating surplus	£359,356	(2019 surplus : £256,409)
Kisharon Enterprises Limited	operating deficit	£116,551	(2019 deficit : £133,211)

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**OPERATIONS**

**Covid**

The second half of the financial year was dominated by the impact of the coronavirus on the people supported by the charity and its staff. All services were maintained throughout the pandemic, sometimes remotely. There were significant additional costs, of over £100,000, arising from additional protective equipment, cleaning and the provision of home working facilities. In addition, the flexible approach to support required the dedication of additional staff hours.

The maintenance of the support provision resulted in a relatively minor use of the government Job Retention Scheme (JRS) with the exception of the social enterprise activity in which the majority of the commercial outlets which were largely closed during this period.

**General**

Statutory funding for the charity's services remained stable over the period although costs rose as a consequence of the pandemic. There was some limited compensating movement in and out of the services.

There were reductions in income from the nursery provision which was reliant on a remote offering for an extended period, and from the retail outlets which, with the exception of the bike shop, were required to close. Lost income was largely mitigated by JRS.

It is clear, however, that Local Authorities are reviewing the basis of funding for services and it highly likely that Kisharon will need to adapt quickly to changes in funding mechanisms. As the charity emerges from current restrictions, it will have to ensure that its financial platform is fit for purpose in a changing funding environment.

**Fundraising**

It was ultimately a successful year in respect of fundraising. The pandemic caused the abandonment of the Annual Dinner and the cancellation of many other events and challenges but the innovation of an Emergency Appeal was largely responsible for the generation of replacement income. The overwhelming support of the community resulted in an overall 15% increase in charitable revenue income. The direct costs of events were also reduced by over £250k.

Capital donations in respect of the new school building were in line with expectations.

**Kisharon Enterprises**

The annual deficit was reduced from £133k to £116k as JRS income mitigated the loss of trading income. The gift shop continued to prove a popular venue when open and has used the opportunity provided by lockdown to initiate the development of an online presence. The challenge for the future is to improve the financial sustainability of the enterprises in a new retail landscape which has developed rapidly during the pandemic. An additional challenge will be to restore employment opportunities for those we support, the majority of which have been lost in the pandemic.



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**Reserves and Cash Flow**

The Board is committed to continue to increase the level of unrestricted reserves of the company. This is particularly important in the current financial environment. As at 31 August 2020 the charity had £2,228k in Unrestricted Funds representing approximately 6 months essential expenditure on charitable activities.

Cash balances vary significantly in line with fundraising activity and school terms but the charity aims to have a minimum of two months' payroll expenditure in hand at any month end. Forecasts indicate that this will be achieved by the end of 2020/21.

**Risk Management**

The Trustees have identified and reviewed the major risks to which the Charity is exposed, in particular those related to the operations and finance of the Charity, and are satisfied that systems are in place to manage those risks. The trustees review such risks at least annually and consider any changes on a quarterly basis.

**PLANS FOR FUTURE PERIODS**

During the next financial year it is intended to:

- Support the school through its transitional period as it expands its pupil roll in the new accommodation
- Complete the construction of the new supported living property in Decoy Avenue to enable its occupation in the summer of 2021
- Make significant progress in the transformation of Day Opportunities and the social enterprise model
- Develop an IT strategy with the intention of upgrading facilities available to all staff and people we support
- Develop and make progress on a strategy for the Finchley Road site previously occupied by the school.

**TRUSTEES' RESPONSIBILITIES STATEMENT**

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial

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position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**AUDITOR**

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

**SMALL COMPANY PROVISIONS**

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 23 April 2021 and signed on behalf of the board of trustees by:



.....  
**P Goldberg**  
Director/Trustee

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF KISHARON  
YEAR ENDED 31 AUGUST 2020**

**OPINION**

We have audited the financial statements of Kisharon (the 'parent company') and its subsidiary (the 'group') for the year ended 31 August 2020 which comprise the Consolidated Statement of Financial Activities, the Consolidated and Parent Company Balance Sheets, the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The Financial Reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the parent company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 August 2020 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared with the requirements of the Companies Act 2006.

**BASIS FOR OPINION**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**CONCLUSIONS RELATING TO GOING CONCERN**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, due to the current macro-economic impact of the Covid-19 pandemic and the higher level of uncertainty observed in the economy, including the uncertainty surrounding Brexit and the associated potential financial costs, we cannot predict all future events or conditions. As



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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF KISHARON  
YEAR ENDED 31 AUGUST 2020**

subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the company will continue in operation.

**OTHER INFORMATION**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

**MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION**

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees annual report and from the requirement to prepare a strategic report.

**RESPONSIBILITIES OF TRUSTEES**

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the

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going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

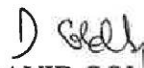
As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

  
DAVID GOLDBERG  
(Senior Statutory Auditor)  
For and on behalf of  
COHEN ARNOLD  
Chartered Accountants  
& Statutory Auditor

New Burlington House  
1075 Finchley Road  
LONDON  
NW11 0PU

23 April 2021

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**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCORPORATING THE INCOME & EXPENDITURE ACCOUNT)**

**YEAR ENDED 31 AUGUST 2020**

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £	Total Funds 2019 £
<b>INCOME AND ENDOWMENTS</b>					
Charitable activities	4	4,239,175	-	4,239,175	4,062,539
Donations and legacies	5	2,044,146	1,850,267	3,894,413	5,408,797
Other trading activities:					
Social enterprise	6	486,998	-	486,998	505,867
<b>TOTAL INCOME</b>		<b>6,770,319</b>	<b>1,850,267</b>	<b>8,620,586</b>	<b>9,977,203</b>
<b>EXPENDITURE</b>					
Expenditure on charitable activities	7/8	(5,571,036)	(1,850,267)	(7,421,303)	(8,642,266)
Expenditure on raising funds:					
Costs of raising donations and legacies	9	(352,929)	-	(352,929)	(572,661)
Social enterprise costs	10	(603,549)	-	(603,549)	(639,078)
<b>TOTAL EXPENDITURE</b>		<b>(6,527,514)</b>	<b>(1,850,267)</b>	<b>(8,377,781)</b>	<b>(9,854,005)</b>
<b>NET INCOME AND NET MOVEMENT IN FUNDS</b>		<b>242,805</b>	<b>-</b>	<b>242,805</b>	<b>123,198</b>
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		1,986,011	-	1,986,011	1,862,813
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>2,228,816</b>	<b>-</b>	<b>2,228,816</b>	<b>1,986,011</b>

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

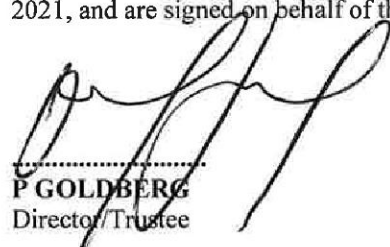
The notes on pages 18 to 29 form part of these financial statements.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**CONSOLIDATED BALANCE SHEET**  
**31 AUGUST 2020**

	Note	2020 £	2019 £
<b>FIXED ASSETS</b>			
Tangible Assets	14	183,959	195,943
<b>CURRENT ASSETS</b>			
Stock		34,131	30,714
Debtors	16	1,952,364	2,076,623
Cash at Bank		904,451	288,382
		<u>2,890,946</u>	<u>2,395,719</u>
<b>CREDITORS: Amounts falling due within one year</b>	17	<u>(846,089)</u>	<u>(605,651)</u>
<b>NET CURRENT ASSETS</b>		<u>2,044,857</u>	<u>1,790,068</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>2,228,816</u>	<u>1,986,011</u>
<b>NET ASSETS</b>		<u>2,228,816</u>	<u>1,986,011</u>
<b>FUNDS</b>			
Restricted Income Funds	18	—	—
Unrestricted Income Funds	19	2,228,816	1,986,011
<b>TOTAL FUNDS</b>		<u>2,228,816</u>	<u>1,986,011</u>

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 23 April 2021, and are signed on behalf of the board by:

  
**P GOLDBERG**  
 Director/Trustee

Company Registration Number: 1259900

The notes on pages 18 to 29 form part of these financial statements.

**KISHARON  
(LIMITED BY GUARANTEE)**

**BALANCE SHEET**

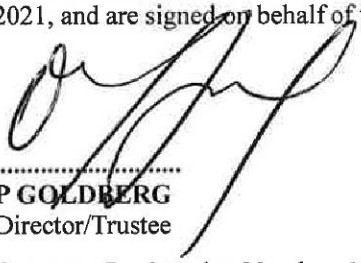
**31 AUGUST 2020**

	Note	2020 £	2019 £
<b>FIXED ASSETS</b>			
Tangible Assets	14	28,793	16,750
Investments	15	<u>1</u>	<u>1</u>
		<b>28,794</b>	<b>16,751</b>
<b>CURRENT ASSETS</b>			
Debtors	16	2,102,265	2,238,055
Cash at Bank		<u>879,739</u>	<u>258,268</u>
		<b>2,982,004</b>	<b>2,496,323</b>
<b>CREDITORS: Amounts falling due within one year</b>	17	<u>(783,566)</u>	<u>(529,198)</u>
<b>NET CURRENT ASSETS</b>		<b>2,198,438</b>	<b>1,967,125</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u><b>2,227,232</b></u>	<u><b>1,983,876</b></u>
<b>NET ASSETS</b>		<u><b>2,227,232</b></u>	<u><b>1,983,876</b></u>
<b>FUNDS</b>			
Restricted Income Funds	18	-	-
Unrestricted Income Funds	19	<u>2,227,232</u>	<u>1,983,876</u>
<b>TOTAL FUNDS</b>		<u><b>2,227,232</b></u>	<u><b>1,983,876</b></u>

The Charity's own net income for the year was £243,356 (2019: £124,409).

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 23 April 2021, and are signed on behalf of the board by:

  
.....  
**P GOLDBERG**  
Director/Trustee

Company Registration Number: 1259900

The notes on pages 18 to 29 form part of these financial statements.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**STATEMENT OF CASH FLOWS**  
**YEAR ENDED 31 AUGUST 2020**

	2020 £	2019 £
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net income	<b>242,805</b>	123,198
<i>Adjustments for:</i>		
Loss on disposal of tangible fixed assets	<b>548</b>	-
Depreciation of tangible fixed assets	<b>38,177</b>	27,022
Interest receivable and similar income	-	-
<i>Changes in:</i>		
Stock	<b>(3,417)</b>	(5,889)
Trade and other debtors	<b>124,258</b>	677,154
Trade and other creditors	<b>240,438</b>	(917,982)
Cash generated from operations	<b>642,809</b>	(96,497)
Interest received	-	-
Net cash from operating activities	<b>642,809</b>	(96,497)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchase of tangible assets	<b>(26,740)</b>	(54,355)
Net cash used in investing activities	<b>(26,740)</b>	(54,355)
<b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS</b>	<b>616,069</b>	(150,852)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>	<b>288,382</b>	439,234
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>904,451</b>	288,382

The notes on pages 18 to 29 form part of these financial statements.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**1. GENERAL INFORMATION**

The charity is a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is First Floor, 333 Edgware Road, London NW9 6TD.

**2. STATEMENT OF COMPLIANCE**

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

**3. ACCOUNTING POLICIES**

**Basis of preparation**

The financial statements have been prepared on the historical cost basis.

The financial statements are prepared in Sterling, which is the functional currency of the entity.

The charity constitutes a public benefit entity as defined by FRS102.

**Consolidation**

The group financial statements incorporate the audited financial statements of the company and its wholly owned subsidiary, Kisharon Enterprises Limited, whose financial statements are made up to the same date as the holding company 31 August 2020.

**Judgements and key sources of estimation uncertainty**

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The Trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed below.



**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**3. ACCOUNTING POLICIES** *(continued)*

**Going Concern**

The trustees are of the opinion that despite the uncertainties caused by the coronavirus pandemic, with a robust business continuity plan and existing reserves Kisharon is able to continue as a going concern.

It has been the absolute commitment of the trustees to maintain the safety of, and to provide support to, our beneficiaries throughout this unprecedented period. This has been achieved albeit using different mechanisms in particular circumstances. The immediate financial impact was the loss of the majority of our expected voluntary income. This loss was addressed through a successful Emergency Appeal which has enabled Kisharon to continue to deliver its services. Plans are in place to maintain all those services in 2021 but they are dependent on the donation of additional income by our hugely supportive community.

**Incoming resources**

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured.

**Grants and donations**

Grants and donations are only included in the statement of financial activities when the Charity has unconditional entitlement to the resources. Donations represent voluntary amounts received during the year.

**Legacies**

Legacies are included in the Financial Statements as soon as their receipt can be anticipated with a high degree of certainty. This frequently coincides with the funds being received.

**Fund accounting**

General unrestricted funds comprise the accumulated surplus or deficit on income and expenditure account. They are available for use at the discretion of the Trustees in the furtherance of the general objectives of the Charity.

Restricted funds are funds subject to specific restricted conditions imposed by donors.

Designated funds are funds which have been set aside at the discretion of the Trustees for specific purposes. There are no Designated Funds as at the Balance Sheet date.

**Expenditure**

Expenditure is charged on an accruals basis and allocated to the appropriate headings in the accounts.

The majority of costs are directly attributable to specific activities. Costs incurred in respect of the charitable activities include elements of staff costs and attributable support costs.

**Support costs**

Support costs are those costs which are common to all areas of the organisation. These are allocated across all areas of activity on the basis of time and other resources dedicated to the respective services.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**Governance costs**

Governance costs are associated with the governance arrangements of the Company and Charity and relate to the general running of both. These costs include audit, legal advice for Trustees and costs associated with meeting constitutional and statutory requirements such as the cost of Trustee meetings and the preparation of the statutory accounts.

**Fixed assets**

All fixed assets are initially recorded at cost.

**Depreciation**

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Equipment and software	20% reducing balance
Motor Vehicles	25% straight line
Property Improvement	20% straight line or over the life of the lease

**4. INCOME FROM CHARITABLE ACTIVITIES**

	Unrestricted Funds	Total Funds 2020	Total Funds Unrestricted 2019
	£	£	£
Amounts from Local Authorities	3,967,811	3,967,811	3,969,009
Parental Contributions	164,405	164,405	93,530
Covid-19 Funding	106,959	106,959	-
	<u>4,239,175</u>	<u>4,239,175</u>	<u>4,062,539</u>

**5. DONATIONS AND LEGACIES**

	Unrestricted Funds	Restricted Funds	Total Funds 2020	Total Funds 2019
	£	£	£	£
<b>Donations</b>				
General Donations	710,852	-	710,852	703,960
Capital Donations (note 23)	-	1,850,267	1,850,267	3,625,000
<b>Legacies</b>				
Legacies	5,000	-	5,000	1,000
<b>Sponsorship</b>				
Sponsorship Income	25,448	-	25,448	74,801
<b>Other income</b>				
Appeals	134,296	-	134,296	132,274
Emergency Appeal	1,168,550	-	1,168,550	871,762
	<u>2,044,146</u>	<u>1,850,267</u>	<u>3,894,413</u>	<u>5,408,797</u>

Of the £5,408,797 received in 2019, £1,537,902 was unrestricted funds and £3,870,895 restricted funds.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**6. OTHER TRADING ACTIVITIES**

	<b>Unrestricted Funds</b>	<b>Total Funds 2020</b>	<b>Total Funds Unrestricted 2019</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Social enterprise income	<b>486,998</b>	<b>486,998</b>	<b>505,867</b>

**7. COSTS OF CHARITABLE ACTIVITIES BY FUND TYPE**

	<b>Unrestricted Funds</b>	<b>Restricted Funds</b>	<b>Total Funds 2020</b>	<b>Total Funds 2019</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Educational Services	<b>365,104</b>	-	<b>365,104</b>	478,674
Adult Day Services	<b>970,786</b>	-	<b>970,786</b>	1,093,310
Supported Living	<b>2,997,893</b>	-	<b>2,997,893</b>	2,465,396
Donations transferred (note 23)	-	<b>1,850,267</b>	<b>1,850,267</b>	3,625,000
Support costs	<b>1,237,253</b>	-	<b>1,237,253</b>	979,886
	<b>5,571,036</b>	<b>1,850,267</b>	<b>7,421,303</b>	<b>8,642,266</b>

Of the £8,642,266 expenditure in 2019, £4,771,371 was charged to unrestricted funds and £3,870,895 to restricted funds.

**8. COSTS OF CHARITABLE ACTIVITIES BY ACTIVITY TYPE**

	<b>Activities undertaken directly</b>	<b>Support costs</b>	<b>Total Funds 2020</b>	<b>Total Funds 2019</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Educational Services	<b>365,104</b>	<b>90,140</b>	<b>455,244</b>	908,615
Adult Day Services	<b>970,786</b>	<b>300,285</b>	<b>1,271,071</b>	1,405,547
Supported Living	<b>2,997,893</b>	<b>831,828</b>	<b>3,829,721</b>	2,690,766
Donations transferred (note 23)	<b>1,850,267</b>	-	<b>1,850,267</b>	3,625,000
Governance costs	-	<b>15,000</b>	<b>15,000</b>	12,338
	<b>6,184,050</b>	<b>1,237,253</b>	<b>7,421,303</b>	<b>8,642,266</b>

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**9. COSTS OF RAISING DONATIONS AND LEGACIES**

	<b>Unrestricted Funds</b>	<b>Total Funds 2020</b>	<b>Total Funds Unrestricted 2019</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Fundraising costs	264,600	264,600	217,094
Sponsorships, Appeals and Events	88,329	88,329	355,567
	<u>352,929</u>	<u>352,929</u>	<u>572,661</u>

**10. COSTS OF OTHER TRADING ACTIVITIES**

	<b>Unrestricted Funds</b>	<b>Total Funds 2020</b>	<b>Total Funds Unrestricted 2019</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Social enterprise costs	603,549	603,549	639,078

**11. NET INCOME FOR THE YEAR**

This is stated after charging:

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Depreciation (note 14)	38,177	27,022
Auditor's fees	<u>15,000</u>	<u>12,340</u>

**12. STAFF COSTS AND EMOLUMENTS**

**Total staff costs were as follows:**

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Wages and salaries	3,074,808	2,743,653
Social security costs	277,381	251,913
Pension costs	156,518	101,745
	<u>3,508,707</u>	<u>3,097,311</u>

**Particulars of employees:**

	<b>2020</b>	<b>2019</b>
	<b>No</b>	<b>No</b>
Number of Full Time Staff	66	70
Number of Part Time Staff	61	69
	<u>127</u>	<u>139</u>

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

The number of employees whose remuneration for the year fell within the following bands, were:

	<b>2020</b>	<b>2019</b>
	No	No
£70,000 to £79,999	1	-
£80,000 to £89,999	1	1
£90,000 to £99,999	-	1
£100,000 to £109,999	-	1
£110,000 to £119,999	1	-
	<u>1</u>	<u>-</u>

**Key Management Personnel**

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation paid to key management personnel for services provided to the charity was £395,685 (2019: £381,506).

**13. TRUSTEE REMUNERATION AND EXPENSES**

No trustees received any remuneration during the year (2019: £Nil). The charity did not meet any individual expenses incurred by the trustees for services provided to the charity.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**14. TANGIBLE FIXED ASSETS**

**Group**

	<b>Equipment and software £</b>	<b>Motor Vehicles £</b>	<b>Property Improvement £</b>	<b>Total £</b>
<b>COST</b>				
At 1 September 2019	25,000	147,373	394,501	566,874
Additions	-	26,740	-	26,740
Disposals	-	(7,293)	-	(7,293)
<b>At 31 August 2020</b>	<b>25,000</b>	<b>166,820</b>	<b>394,501</b>	<b>586,321</b>
<b>DEPRECIATION</b>				
At 1 September 2019	9,000	146,075	215,855	370,930
Charge for the year	5,000	7,936	25,241	38,177
Disposals	-	(6,745)	-	(6,745)
<b>At 31 August 2020</b>	<b>14,000</b>	<b>147,266</b>	<b>241,096</b>	<b>402,362</b>
<b>NET BOOK VALUE</b>				
<b>At 31 August 2020</b>	<b>11,000</b>	<b>19,554</b>	<b>153,405</b>	<b>183,959</b>
At 31 August 2019	16,000	1,298	178,645	195,943

**Company**

	<b>Equipment and software £</b>	<b>Motor Vehicles £</b>	<b>Property Improvement £</b>	<b>Total £</b>
<b>COST</b>				
At 1 September 2019	25,000	140,080	169,513	334,593
Additions	-	24,455	-	24,455
Disposals	-	-	-	-
<b>At 31 August 2020</b>	<b>25,000</b>	<b>164,535</b>	<b>169,513</b>	<b>359,048</b>
<b>DEPRECIATION</b>				
At 1 September 2019	9,000	139,330	169,513	317,843
Charge for the year	5,000	7,412	-	12,412
Disposals	-	-	-	-
<b>At 31 August 2020</b>	<b>14,000</b>	<b>146,742</b>	<b>169,513</b>	<b>330,255</b>
<b>NET BOOK VALUE</b>				
<b>At 31 August 2020</b>	<b>11,000</b>	<b>17,793</b>	<b>-</b>	<b>28,793</b>
At 31 August 2019	16,000	750	-	16,750

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**15. INVESTMENTS**

**Movement in market value**

	<b>2020</b>	<b>2019</b>
	<b>£</b>	<b>£</b>
Market value at 1 September 2019	<u>1</u>	<u>1</u>
Market value at 31 August 2020	<u>1</u>	<u>1</u>
Historical cost at 31 August 2020	<u>1</u>	<u>1</u>

**Analysis of investments at 31 August 2020 between funds**

	<b>Unrestricted Funds £</b>	<b>Restricted Funds £</b>	<b>Total Funds 2020 £</b>	<b>Total Funds 2019 £</b>
<b>Other investments</b>				
UK Group undertakings	<u>1</u>	<u>-</u>	<u>1</u>	<u>1</u>

The subsidiary undertaking, Kisharon Enterprises Limited, is a wholly owned trading company, incorporated and registered in England and Wales, whose registered address is First Floor, 333 Edgware Road, London NW9 6TD. The aggregate capital and reserves as at 31 August 2020 totalled £1,585. The loss for the year totalled £116,551.

**16. DEBTORS**

	<b>Group</b>		<b>Company</b>	
	<b>2020 £</b>	<b>2019 £</b>	<b>2020 £</b>	<b>2019 £</b>
Local Authority debtors	<b>938,903</b>	694,475	<b>911,870</b>	694,475
Amounts owed by group undertakings	<b>-</b>	-	<b>196,948</b>	238,450
Other debtors	<b>667,833</b>	990,350	<b>664,583</b>	935,307
Prepayments and accrued income	<b>345,628</b>	391,798	<b>328,864</b>	369,823
	<u><b>1,952,364</b></u>	<u>2,076,623</u>	<u><b>2,102,265</b></u>	<u>2,238,055</u>

Amounts owed by group undertakings relates to Kisharon Enterprises Limited, a wholly owned subsidiary of Kisharon.

See note 23 for related party transactions included in other debtors.

**17. CREDITORS: Amounts falling due within one year**

	<b>Group</b>		<b>Company</b>	
	<b>2020 £</b>	<b>2019 £</b>	<b>2020 £</b>	<b>2019 £</b>
Trade creditors	<b>201,187</b>	213,985	<b>180,833</b>	171,524
PAYE and social security	<b>88,959</b>	77,137	<b>77,377</b>	67,388
Accruals and deferred income	<b>215,293</b>	67,674	<b>185,753</b>	45,254
Other creditors	<b>340,650</b>	246,855	<b>339,603</b>	245,032
	<u><b>846,089</b></u>	<u>605,651</u>	<u><b>783,566</b></u>	<u>529,198</u>

See note 23 for related party transactions included in other creditors.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**18. RESTRICTED INCOME FUNDS**

**Group and Company**

	Balance at 1 Sep 2019 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Aug 2020 £
Restricted Fund	<u>-</u>	<u>1,850,267</u>	<u>(1,850,267)</u>	<u>-</u>	<u>-</u>

	Balance at 1 Sep 2018 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Aug 2019 £
Restricted Fund	<u>-</u>	<u>3,870,895</u>	<u>(3,870,895)</u>	<u>-</u>	<u>-</u>

**19. UNRESTRICTED INCOME FUNDS**

**Group**

	Balance at 1 Sep 2019 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Aug 2020 £
General Funds	<u>1,986,011</u>	<u>6,770,319</u>	<u>(6,527,514)</u>	<u>-</u>	<u>2,228,816</u>

	Balance at 1 Sep 2018 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Aug 2019 £
General Funds	<u>1,862,813</u>	<u>6,106,308</u>	<u>(5,983,110)</u>	<u>-</u>	<u>1,986,011</u>

**Company**

	Balance at 1 Sep 2019 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Aug 2020 £
General Funds	<u>1,983,876</u>	<u>6,283,321</u>	<u>(6,039,965)</u>	<u>-</u>	<u>2,227,232</u>

	Balance at 1 Sep 2018 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 Aug 2019 £
General Funds	<u>1,859,467</u>	<u>5,600,441</u>	<u>(5,476,032)</u>	<u>-</u>	<u>1,983,876</u>

Transfer between funds relates to restricted funds which were spent in a prior year and capital items funded by restricted donations where there are no further conditions attached.



**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**20. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**Group**

	<b>Tangible fixed assets £</b>	<b>Current assets £</b>	<b>Current liabilities £</b>	<b>Total 2020 £</b>
Restricted Income Funds	-	-	-	-
Unrestricted Income Funds	<u>183,959</u>	<u>2,890,946</u>	<u>(846,089)</u>	<u>2,228,816</u>
Total Funds	<u>183,959</u>	<u>2,890,946</u>	<u>(846,089)</u>	<u>2,228,816</u>

**Company**

	<b>Tangible fixed assets £</b>	<b>Investments £</b>	<b>Current assets £</b>	<b>Current liabilities £</b>	<b>Total 2020 £</b>
Restricted Income Funds	-	-	-	-	-
Unrestricted Income Funds	<u>28,793</u>	<u>1</u>	<u>2,982,004</u>	<u>(783,566)</u>	<u>2,227,232</u>
Total Funds	<u>28,793</u>	<u>1</u>	<u>2,982,004</u>	<u>(783,566)</u>	<u>2,227,232</u>

**Group**

	<b>Tangible fixed assets £</b>	<b>Current assets £</b>	<b>Current liabilities £</b>	<b>Total 2019 £</b>
Restricted Income Funds	-	-	-	-
Unrestricted Income Funds	<u>195,943</u>	<u>2,395,719</u>	<u>(605,651)</u>	<u>1,986,011</u>
Total Funds	<u>195,943</u>	<u>2,395,719</u>	<u>(605,651)</u>	<u>1,986,011</u>

**Company**

	<b>Tangible fixed assets £</b>	<b>Investments £</b>	<b>Current assets £</b>	<b>Current liabilities £</b>	<b>Total 2019 £</b>
Restricted Income Funds	-	-	-	-	-
Unrestricted Income Funds	<u>16,750</u>	<u>1</u>	<u>2,496,323</u>	<u>(529,198)</u>	<u>1,983,876</u>
Total Funds	<u>16,750</u>	<u>1</u>	<u>2,496,323</u>	<u>(529,198)</u>	<u>1,983,876</u>

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**YEAR ENDED 31 AUGUST 2020**

**21. OPERATING LEASE COMMITMENTS**

The total future minimum lease payments under non-cancellable operating leases are as follows:

	<b>2020</b>	2019
	<b>£</b>	<b>£</b>
Not later than 1 year	<b>99,994</b>	99,994
Later than 1 year and not later than 5 years	<b>129,159</b>	229,153
	<u><b>229,153</b></u>	<u>329,147</u>

**22. ANALYSIS OF CHANGES IN NET DEBT**

**Group**

	<b>At 1 Sep 2019 £</b>	<b>Cash flows £</b>	<b>At 31 Aug 2020 £</b>
Cash in hand and at bank	<b>288,382</b>	<b>616,069</b>	<b>904,451</b>
Debt due within one year	<b>(188,741)</b>	<b>(137,334)</b>	<b>(326,075)</b>
Debt due after one year	-	-	-
	<u><b>99,641</b></u>	<u><b>478,735</b></u>	<u><b>578,376</b></u>

**23. RELATED PARTY TRANSACTIONS**

Kisharon is related to a charity, Kisharon Charitable Trust, of which all of the Trustees are also Trustees of Kisharon. Kisharon Charitable Trust owns the freehold properties which are operated by Kisharon in furtherance of the objectives of the two entities.

During the year rent of £131,000 (2019: £131,000) was payable to Kisharon Charitable Trust for the rent of various premises used by Kisharon.

Under the terms of a tripartite supplemental land agreement between Kisharon Charitable Trust, Kisharon Academy Trust and the Secretary of State for Education, Kisharon Academy Trust is permitted to build and manage Kisharon School on the Parson Street site, owned by Kisharon Charitable Trust, in accordance with the terms of the single academy funding agreement with the Secretary of State.

Capital Donations (note 5) is income of £1,850,267 (2019: £3,625,000), representing pledges from individuals and charities for the new school building project, which was received by Kisharon and transferred to Kisharon Academy Trust during the year.

Other debtors include an amount of £628,282 (2019: £892,315) due from Kisharon Academy Trust in respect of costs incurred relating to the new school building project. The amount is expected to be repaid at the end of the project.

Other creditors include an amount of £326,075 (2019: £188,741) due to Kisharon Charitable Trust.

**KISHARON  
(LIMITED BY GUARANTEE)  
NOTES TO THE FINANCIAL STATEMENTS  
YEAR ENDED 31 AUGUST 2020**

**24. COMPANY LIMITED BY GUARANTEE**

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

**KISHARON**  
**(LIMITED BY GUARANTEE)**  
**STATEMENT OF FINANCIAL ACTIVITIES**  
**(INCORPORATING THE INCOME & EXPENDITURE ACCOUNT)**  
**YEAR ENDED 31 AUGUST 2020**

			<b>2020</b>		<b>2019</b>
	<b>Note</b>	<b>Unrestricted funds £</b>	<b>Restricted funds £</b>	<b>Total funds £</b>	<b>Total funds £</b>
<b>Income and endowments</b>					
Donations and legacies	<b>5</b>	2,044,146	1,850,267	<b>3,894,413</b>	5,408,797
Charitable activities	<b>6</b>	4,239,175	—	<b>4,239,175</b>	4,062,539
<b>Total income</b>		<u>6,283,321</u>	<u>1,850,267</u>	<u><b>8,133,588</b></u>	<u>9,471,336</u>
<b>Expenditure</b>					
Expenditure on raising funds:					
Costs of raising donations and legacies	<b>7</b>	(352,929)	—	<b>(352,929)</b>	(572,661)
Expenditure on charitable activities	<b>8,9</b>	(5,571,036)	(1,850,267)	<b>(7,421,303)</b>	(8,642,266)
Other expenditure	<b>10</b>	(116,000)	—	<b>(116,000)</b>	(132,000)
<b>Total expenditure</b>		<u>(6,039,965)</u>	<u>(1,850,267)</u>	<u><b>(7,890,232)</b></u>	<u>(9,346,927)</u>
<b>Net income and net movement in funds</b>		<u>243,356</u>	<u>—</u>	<u><b>243,356</b></u>	<u>124,409</u>
<b>Reconciliation of funds</b>					
Total funds brought forward		1,983,876	—	<b>1,983,876</b>	1,859,467
<b>Total funds carried forward</b>		<u>2,227,232</u>	<u>—</u>	<u><b>2,227,232</b></u>	<u>1,983,876</u>