

# **Mission Without Borders**

## **Annual Report and Financial Statements**

31 December 2023

Company Limited by Guarantee

Company Registration Number  
01065601 (England and Wales)

Charity Registration Number  
270659

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## Reference and administrative information

<b>Trustees</b>	M Thomas (Chairman) P Broad (resigned 22 May 2023) S Farquhar (appointed 12 June 2023) K Walker (appointed 3 August 2023) S Young (Vice-Chairman & Treasurer)
<b>National director (Acting)</b>	J Downey
<b>Company secretary</b>	S Young
<b>Registered office and operation address</b>	175 Tower Bridge Road London SE1 2AG
<b>Bankers</b>	National Westminster Bank plc 1 Princes Street London EC2R 8BP  Scottish Widows 69 Morrison Street Edinburgh EH3 8BW
<b>Auditor</b>	Buzzacott LLP 130 Wood Street London EC2V 6DL
<b>Solicitors</b>	Wellers Law Group 65 Leadenhall Street London EC3A 2AD

## **Chairman's Statement**

**“Rejoice in hope, be patient in tribulation, be constant in prayer.” [Romans 12:12]**

Mission Without Borders is an international charity with a presence in eighteen countries and operational work focused on six countries in eastern Europe where we have had a presence since 1960. Of these, Ukraine continues to suffer from the effects of an ongoing war that has resulted in 40% of the population experiencing some degree of post-traumatic stress disorder, in addition to the continuing financial strain on the country. Alongside our critical work there, we have been continuing to increase our work across the nearby countries of Bulgaria, Romania, Moldova, Albania and Bosnia-Herzegovina with a particular focus on working with partner churches to assist those who are vulnerable and suffering from extreme poverty.

The Mission entered 2023 with a renewed sense of determination to develop plans to expand our work resourcing churches and individuals, enabling us to support those in need across the country affected by the conflict. Alongside this, we have sought to grow our programme of work across each of the countries where we have a presence.

Thus, in 2023 we providing material and other help for nearly 50,000 individuals over the course of the year and supported 2,692 families and 8,320 children through our sponsorship programmes, thereby expanding these programmes by more than 12% from the previous year.

As the verse at the header of this highlights, prayer remains central to our work: from our trustees' meetings and our office team devotions (which take place twice weekly), through to all of our generous supporters who receive our bimonthly Partnering in Prayer guide, we seek the Lord's guidance and blessing on all that we do. As we are constantly thankful by the faithful prayer support we receive from our supporters, so too are we humbled by incredible kindness of our UK supporters, companies, churches and charitable trusts who helped us raise over £900,000 to help ensure we are able to grow our ongoing work.

Sadly, our UK Director, John Chamberlain, passed away following a heart-attack he suffered in early October. John brought immense energy and enthusiasm to his work, and his love for Christ was evident not only in his commitment to the work of the Mission but also through the regular devotions he led for UK staff, and he is deeply missed by all the staff who knew him at the Mission.

I remain truly grateful to everyone who has supported us this year, our wonderful and dedicated team of volunteers and staff in eastern Europe whom I salute, and to our Heavenly Father who continues to provide for us.

**Michael Thomas**

## Trustees' report 31 December 2023

The trustees, who are also directors for the purposes of the Companies Act, have pleasure in presenting their report and the financial statements of Mission Without Borders for the year ended 31 December 2023.

This report has been prepared in accordance with Part 8 of the Charities Act 2011 and constitutes a directors' report for the purposes of company legislation.

The financial statements have been prepared in accordance with the accounting policies set out on pages 25 to 28 and comply with the charitable company's memorandum and articles of association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

### **Purpose of the charity**

**The vision of Mission Without Borders is of “*Lives transformed across generations with hope for the future.*”**

We act as a catalyst for change in people's lives, showing compassion and empathy to all people regardless of their ethnic background or religious beliefs, and helping them build an appreciation in themselves for opportunities to support themselves that acknowledges their dignity and helps build a better capacity for self-sustainability.

### **Mission Statement**

Mission Without Borders is an international network of Christians who journey with the poor and marginalized, bringing practical and spiritual support with hope of a better future, enabling and encouraging people to lift themselves out of poverty, always sharing the hope that is found in Jesus Christ.

### **Values and behaviours**

Detailed information on our Values may be seen on our website [www.mwbuk.org](http://www.mwbuk.org).

### **Geographical reach**

Mission Without Borders is an independently registered charity in the UK that works within a global network of MWB charities operating in eighteen countries across the world. The UK charity is one of twelve fundraising affiliate offices which raises awareness and funds to support our work carried out in Albania, Bosnia-Herzegovina, Bulgaria, Moldova, Romania and Ukraine. We exist to reach people for Christ and to provide sustainable solutions to poverty in these countries and income generated by the UK office is a contribution to the overall operations of the global Mission. As MWB works under a global remit, this report refers to the overall programme activities of the Mission and those specific to the UK.

## Annual Review of Activities

**“One-third of Ukraine’s total population has been forcibly displaced by the war and forced to flee to safer areas within Ukraine or across borders to neighboring countries.” (unrefugees.org)**

In partnership with local churches, Mission Without Borders has been working in Eastern Europe for more than 60 years. We are committed to working long-term with those in the poorest communities and the vulnerable across the region and throughout 2023, 234 of our staff worked alongside 469 partner churches with more than 1,400 volunteers in Eastern Europe to deliver support to more than 50,000 people. This included dedicated work by our 50 Ukraine staff, assisted by 240 volunteers, where we have been continuing to reach out to those in need in the face of the ongoing war in the country.



To highlight some of this ongoing work, the Mission hosted classical musical events in Harrogate and London, featuring music by award winning Eastern European musicians, Sasha Grynyuk and Alexia Markovskaya, as well as interviews with our Ukraine National Director and a Ukrainian refugee in the UK, who spoke about the impact of the war on their lives as well as our ongoing work.

The National Director of Ukraine expressed the view that, ‘Ukrainians have become used to living under stress’, going on to explain, ‘In the Bible the people of Israel put aside their instruments because they were not able to sing [Psalm 137]. Now we sing in minor chords and no longer in major chords.’ Over this time, 90% of our Ukrainian staff have remained in the country to work and the Mission has continued to adapt to the needs on the ground to

develop a staged programme of intervention that is broadly captured under the umbrella phrase, **“Respond, Restore and Rebuild.”** As the need for an immediate response to displaced people has subsided, the Mission has focused on restoring the lives of those affected by the war with a view to supporting new communities, after-school projects and sponsorship programmes within the country – and, while recruitment to our sponsorship programme was paused in 2022 following the outbreak of war, this has now restarted.

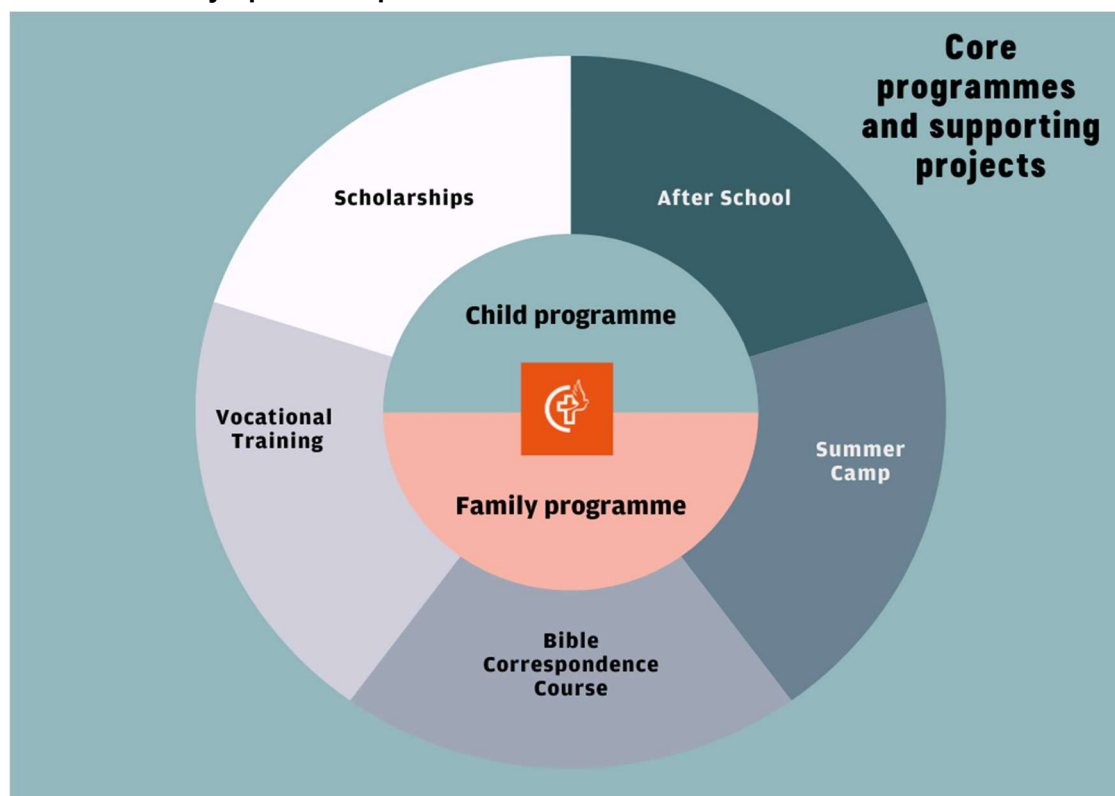


The Mission has become increasingly aware of the pressure on our staff in Ukraine, and the incredible need for psychological and emotional support for the many people in the region suffering from trauma. In the words of Lyudmyla Soroka, one of our staff workers:, *“Many people are exhausted and depressed because of hearing bad news every day. People are on edge: they are filled with negative emotions and even a little minor thing can make them cry or become very angry. It’s very challenging to talk to those who have lost their loved ones. Very often, they are closed off and seem to live in their own world.”*

### Annual Review of Activities (continued)

In order to help with this increasing need, our staff in Ukraine have been undertaking training to help individuals affected by post-traumatic stress disorder (PTSD) and have been using this training to offer counselling and support to those we work with.

### Child and Family Sponsorship



Our sponsorship schemes form a core component of the long-term work we do with children and families to improve their material and mental health and bring them to a point where they are self-sufficient. The outbreak of war in 2022 and the closing of residential educational institutions in Ukraine resulted in the Mission temporarily pausing recruitment of new families and children in Ukraine into our Sponsorship Programmes – though existing sponsors continued to receive care and our sponsorship programmes remained unaffected in our other countries.

However, over the course of 2023, we were able to reinstate recruitment into our Child and Family Sponsorship schemes in Ukraine and throughout the year the Mission supported 2,692 families (within which there were 8,320 children) and 8,027 by individual sponsorships in the general community and in institutions. This meant a substantial increase in supported children and families from the previous year, with 102 more families being supported and nearly a 1,000 increase in the number of children being supported, helped by 220 supporters in the UK providing direct sponsorship for children and another 234 supporting families.

This critical work not only ensures that families and children are supported in their immediate needs for essential items such as food and hygiene products, with the aid of our church partnerships and volunteers, they also provide long-term emotional and spiritual support and care in the form of After-School clubs for children, vocational training, scholarships and self-sufficiency schemes are tailored to the needs of a family, so that after a time of sponsorship they can be self-sufficient.

### Self Sufficiency Projects

Over the course of 2023, the Mission offered 165 families support through Self-Sufficiency Projects that varied from the supply of agricultural tools and training, to helping someone to establish their own business. One example of this can be seen in the life of Todor, 32, who lives in Krupnik with his wife Elmira, 26, and three children. Together they share a house with Tudor's parents, and they found themselves in deep poverty, trapped, without knowing how to move forwards. Things began to change for them, however, when the family were enrolled on the Mission's family sponsorship programme. While enrolled, they received regular material, emotional and spiritual support and were visited regularly by one of the Mission's family workers, Emil.

As he got to know Todor better, Emil realised that there was a tremendous opportunity for Todor to excel as a hairdresser (a skill Todor already had training in), if only he had the support he needed. MWB therefore established self-sufficiency project to help set Tudor up to enable him to rent a salon that has been furnished and equipped by the Mission. *"I can tell you that in this whole region there isn't a hairdresser who is better than Todor,"* Emil said proudly. *"People who live more than a kilometer away will travel here to get their hair cut – especially when there is a wedding or a big party."*

For those who live in agricultural areas, such as Gergana Karakasheva, a twenty-nine year old single mother, a self-sufficiency project can be more focused on improving their ability to develop sustainable crops. She was delighted when the Mission provided her with a greenhouse and agricultural training to help the family grow vegetables all year round.

*"Until now, I had no experience growing vegetables in a greenhouse, but thanks to the coordinator and a consultation with an agronomist, we're now able to produce a crop that's in demand in the marketplace. I've always had to depend on the temperature outside to be able to sow suitable vegetables in the garden. Immediately, we sowed tomatoes, cucumbers, and pepper beans. I was surprised to see how quickly the seeds grew in the greenhouse – lettuce and onions. Two local restaurants have expressed interest in my produce because they know it's organic." She concludes, "All this is really amazing for me. I'm a single mother with two children, and through the vegetables that we've sold, we're much better off financially. I thank God for what you've done for me and my children."*



### After School Clubs

At Mission Without Borders, we seek to invest as much as possible in the future of young people, investing in school supplies, clothing, food, hygiene supplies, and emotional support. It's essential for them to know that someone cares about them and is ready to support them in whatever ways they need. We also meet with our students once a month to help them overcome problems in their lives and to share God's love with them and, as part of our integrated approach to helping young people who live in poverty extreme poverty, we have established a number of After School clubs across our field countries.

**'Early school abandonment is a serious problem, driven by poverty and malnutrition.'**

Kostandin Vasilini,  
MWB programme  
manager, Albania

### After School Clubs (continued)

Extreme poverty holds children back from achieving their potential and our After School clubs developed when our staff saw the enormous need for educational support amongst the families and children we work with in Eastern Europe. Working alongside kids struggling at school and who are often neglected, our After School clubs have a huge impact. With the help of our supporters, we were able to help 660 children across our 6 field countries through our After School clubs in 2023. Kids who attend are provided with nutritious food and a comfortable environment where they have space and encouragement to do their homework, assisted by trained teachers. Kids and parents also have the opportunity to learn about the gospel through weekly Bible studies that run alongside our After School clubs.

Thus, in Tuzla, Bosnia-Herzegovina, many are worn down by poverty, unemployment and corruption, and few people receive any level of education. Too often, young people drop out of school to help make ends meet at home, taking on work or helping with younger siblings or chores. As a result, the cycle of poverty continues.



Ajla and her mother Jelena

The local church in Tuzla has been trying to change this dynamic for years, knowing that education is often the key to a better future – and that it's very difficult to secure well-paid work without it. Now, in partnership with Mission Without Borders (MWB), who have already been involved in Tuzla for some time, supporting families living in poverty, a new after school club has started up. About 30 children aged six to 15 now go along every weekday, receiving help with their homework, a warm meal, and a safe place where they can both relax as well as work hard.

Ajla is 11 years old and loves attending it. Her family home consists of just one room – and Ajla loves coming somewhere where there's space to do her homework and a sense of loving Christian community.

Ajla's mother, Jelena, didn't finish high school. As a student she faced rejection from her peers due to problems at home. Even though she was close to graduating, she decided to drop out of school because she had no one to protect her.

MWB's after teacher, Jasminka, tells us *"I've known Jelena for many years. She's grown up to become a wonderful woman and a great mother. She's faced many challenges through life but all of them have made her stronger and she's a great example to other women. She loves to come to the After School club and help me in any way she can. She's always there, supporting not only her own children, but all the other kids in the community, too."*



Jelena and Jasminka

### After School Clubs (continued)

There is a saying in Bosnia-Herzegovina that 'children cannot become what they cannot see'. With prayer and the outpouring of the Lord's love, the Mission helps young people like Ajla to see the hope of a greater life and, where Jelena was once a child who needed protection, today she is a mother giving that protection to others. Indeed, strengthened by the Mission, she not only gives strong foundations to her daughters she also provides them to all the kids around her, encouraging each and every one of them to dream big.

### Education – Scholarships

Mission Without Borders not only supports the education of young people through our After School clubs, but we also provide backpacks full of school equipment and provide critical support through our scholarship programme. This scholarship programme is designed to help young people to remain in education and to meet shortfalls in their educational needs, and the 489 scholarship students across our 6 field countries were provided help with transport costs and the cost of course fees for vocational or further education courses.

In a country like Moldova, it can be difficult for children to access quality education, especially in rural areas. High rates of poverty and a lack of government funding leaves many young people unprepared for the future. Many parents are unable to fund their children's education as they can't afford expenses such as school supplies, transport costs, lodging, and university fees.

Daniel grew up in poverty in Moldova and is now studying at college in Orhei to become a physical education teacher in a primary school – something that is only possible thanks to Mission Without Borders's sponsorship programme.



Daniel says, *"I really like children and sports, and I think this profession perfectly combines both."* He thought that MWB's scholarship support would cover a certain part of his student expenses, but he was shocked when he saw that his entire study contract was paid.

Another MWB staff member, Otilia Putina shared the story of another student who benefited from one of scholarship: *"I met some very special people when I was at a meeting with students organised by the Mission. One of the girls told me that her biggest dream was to become a nurse, but throughout her whole childhood and adolescence she was haunted by fears about the need to pay the fees. The girl comes from a family with many children, whose parents sometimes couldn't give them more than a slice of bread on the table. She had lost hope that her dream could ever come to pass. Then she had the chance to receive support through the Mission's scholarship programme. This lovely girl is in her fourth year of medical college, top of her class, and determined that she wants to help people through medicine for the rest of her life."*

### Summer Camps

At the end of the 2023 academic year, the Mission ran summer camps for 5,696 children, including children who have been displaced by the war in Ukraine. These form the culmination of a year's work with young people, and many look forward to them with enthusiasm. It is a time when, for a few days each year, they are able to escape from their daily lives, a time for them to meet new friends, and a unique time for many to share their concerns in their lives in a safe environment. They turn the bleakness of a Summer in poverty for children like Ionut into a time of joy. For Ionut, summer camp is a vision of a brighter future – where he is rejuvenated, busy, learning new things, and surrounded by friends.

Andreea, one of the volunteers, said, *"I've known Ionut since he was three. He has changed so much! He used to be extremely shy and wouldn't say a word. He's still a bit shy now, but he's much more open to relating to everyone around him."*

The importance of Summer Camps cannot be overstated, and it has been noted that it is the one activity in the year where you can see tangible changes in the young people who attend them, coming, as they do, at the end of a year of support.

Yuval, one of the MWB volunteers, said, *"We want to offer the children at summer camp good role models to follow; to help them fix their attention on God and on His ways; to educate them in life matters that they're struggling with; and to pamper them. We want them to have the best week ever!"*

And, for many, that is all too true, with some young people weeping at the thought of leaving the camps to return to their daily lives.



### OCL

In the final months of 2023, the Mission was occupied with Operation Christmas Love (OCL), one of our biggest projects, and a way of communicating the love of Christ to as many people as we can during the heart of winter, when people in poverty are often excluded from the celebrations of Christmas and can be at their lowest.

So many people live in poverty and struggle to put food on the table in Albania, Bosnia Herzegovina, Bulgaria, Moldova, Romania and Ukraine. At Christmas time, we want people to experience the love and generosity of Christ by supplying those living in poverty with an OCL parcel of food, essentials and treats, so that they are able to celebrate Christmas together, along with literature that presents the good news of Jesus.

### **OCL (continued)**

In 2023 we matched our target of delivering 42,000 OCL boxes across our 6 field countries, including 10,000 that were distributed around Ukraine. These contained essential food stuffs like rice, pasta, oil and canned meat, along with some biscuits and treats, and a booklet that gives Jesus's message of hope for the world.

*"Winter is always the hardest time: lack of job opportunities, a great need for heating and it is impossible to save money for the winter. And then comes an OCL parcel - like a candle in the dark, a glimmer of hope, a reason to smile, a feeling of warmth and relief that there is someone who cares. Not only once did it happen to me that I entered a home and family did not have anything to eat, and I came with the OCL parcel. That look of despair but at the same time gratitude is something that cannot be forgotten." - Drazan Jarak, F2F Coordinator, Bosnia.*

### **Successful fundraising engagement and connection**

We have been very humbled by the enormous kindness of our UK supporters who responded to support our work in 2023 as well as the many individuals, churches and charitable trusts who gave to our work, often for the very first time, particularly in a year where the UK economy has been under a level of strain.

As a result of this generosity, which also included corporate donations in kind, total voluntary income remained strong, with a value of £2.86 million, while the need to maintain this momentum and nurture new income streams and funding opportunities to build brighter futures for children and families remains critical.

We believe in the power of prayer and MWB UK staff set aside time twice each week for devotions. Many of our own supporters join us virtually twice a year for prayer as well as through our bi-monthly prayer diary *"Partnering in Prayer."* Together, we have prayed for many areas of work including children and families caught up in the war in Ukraine, families struggling with health issues, children taking part in our Bible Correspondence courses as well as our summer camps.

We continued to progress in our **three** strategic priorities:

### **Growing the number of MWB supporters to raise awareness of and funds for the Mission**

2023 saw a continuing increase in the number of donors in response to our One Year of War Appeal, to continue support for those affected in Ukraine along with appeals for our Summer Camps to help 5,696 children enjoy a time away from home and Operation Christmas Love, which saw 42,000 children and families receive boxes of essential food and Christian literature. Our strategy of inserts, direct mail, radio ads and digital marketing has resulted in the number of active donors more than doubling in the last three years. We have also developed an email marketing list of people interested in MWB's work, growing from an initial list of under 700 to over 4,000 through our various lead generation activities.

### **Developing new partnerships**

Our relationships with UK churches and fellowships of all denominations are very precious to the staff at Mission Without Borders, just as the close working connections we have with churches in Eastern Europe are critical to the development of our work. Since Russia's invasion of Ukraine year we have the number of churches supporting us in the UK grow significantly and we remain deeply grateful for their support and hope to continue to develop relationships with them.

**Developing new partnerships (continued)**

Finally, we have continued to invest in digital marketing activities, which shone a light on the range of work the Mission undertakes in Eastern Europe. The war in Ukraine rapidly accelerated this work with powerful videos and photographs capturing the initial refugee flood west as well as the ongoing devastation of destroyed towns and cities and the work of the Mission in providing aid. As a result, we saw our Facebook and Instagram followers each increase by 13% in 2023, and we maintained our success with online fundraising.

**Fundraising with Care**

We are constantly humbled by the generosity and engagement of all our supporters and their interest and concern for the children and families, churches and communities we serve in.

We aim to build on these already good relationships with our supporters, listening to how they wish to partner with us, highlighting other ways they can be involved through their time, treasure and talents. We always seek to explain why we need donations and are sensitive to their preferences. When requested by supporters to opt out of communications from MWB, we seek to respond within 48 hours. We are also determined to respond to their kindness and inform them more about our ministry through inspiring conversations, either face to face or via telephone, receptions and visits.

We are now reaching many new supporters through online marketing, social media and the website as well as through a growing presence in Christian media and attendance at Christian festivals.

Mission Without Borders are members of the Fundraising Regulator and we abide by their Fundraising Code of Practice, which includes rules to protect privacy and data as well as guidelines that cover many different areas of fundraising. In 2023, no complaints were received concerning our fundraising activity. Trustees engage with fundraising best practice and receive regular monthly and quarterly reports reviewing activity.

**General Data Protection Legislation**

A comprehensive compliance review of GDPR at MWB in the UK was undertaken by the UK Country Director and MWBI Compliance Director in June 2020. In 2022 a new privacy statement was developed, strengthening and clarifying data subjects' rights and their control over personal data. This statement has been further updated at the end of 2022 to enable the charity to focus communications with supporters in the most relevant way. We continue to publicize our privacy statements both online and in all printed marketing material that goes out. We work hard to ensure that all staff are aware of and sensitive to data protection issues in their day-to-day work and are fully committed to GDPR compliance. Trustees also review this area in conjunction with their legal and other professional responsibilities.

**Public benefit**

The trustees have noted the Charity Commission guidance on the public benefit requirement under the Charities Act 2011 and are confident that the activities of the Mission comply with this requirement. The trustees have also resolved that in administering the charity they will continue to pay due regard to the Charity Commission guidance on public benefit.

### **Future plans and going concern assessment**

#### ***Key activities MWB seek to achieve globally over the next 5 years include:***

- ◆ Increasing the number of families and children supported across the six countries we operate in.
- ◆ Providing effective After School Clubs for children in all areas of our work.
- ◆ Responding to the ongoing crisis in the Ukraine and expanding our support in the country.
- ◆ Growing our collaborations with churches.
- ◆ Developing, securing funds for and implementing a programme for the elderly.
- ◆ Make the necessary investments into IT and digital systems to include developed data analysis and reporting tools and increase internal efficiency.
- ◆ Develop new fundraising offices.
- ◆ Explore opportunities to start programmes in new countries in Eastern Europe.
- ◆ Support and invest in fundraising and communications programmes.
- ◆ Provide more consistent and creative communications including a greater presence online through effective digital campaigns which will raise awareness and support.
- ◆ Prioritise staff development and well-being, developing and planning for future leaders.

In recognition of the above, the actions taken by the charity during 2023 and the response from its donor constituents, the trustees believe that the charity is a going concern on the basis set out below:

At 31 December 2023, the charity had a contingency fund of £60,000 and unrestricted general reserves of £437,359, supported by a cash balance of £525,114 and a working capital balance of £497,335.

Prior to 31 December 2022, the charity had a loan facility available of up to £350,000 from Mission Without Borders International. Because of the improvement in liquidity within the Mission, this facility was withdrawn by Mission Without Borders International.

## **Structure, governance and management**

### ***Status***

Mission Without Borders ("the charity", "MWB") is a registered charity (number 270659) and is constituted as a company registered in England and limited by guarantee (registration number 01065601). The Memorandum and Articles of Association are the governing documents setting out the objects and powers of the charity.

### ***Structure***

MWB is an independent charity which is part of a global network coordinated by Mission Without Borders International (MWBI), a separate legal entity registered in the USA as a 501(c)(3) not-for-profit charitable organisation. MWBI provides strategic and management support and coordinates activities carried out with other Mission Without Borders charities, of which there are twelve fundraising offices operating across the world and six field offices delivering our work in Eastern Europe.

The 'umbrella' of MWBI seeks to enable efficient working and the exchange of valuable expertise.

### ***Governance***

The trustees are ultimately responsible for all matters of principle concerning the charity, and the UK National Country Director must seek approval of the Board in relation to any decisions where required by the terms of our internal control regulations. Under the terms of the governing documents, trustees are normally appointed at the AGM with one third retiring by rotation (who are then eligible for reappointment).

The trustees have adopted the Good Governance Code and continue to monitor procedures to ensure compliance with the code.

New trustees are usually selected from people who have an understanding of and commitment to the purpose of the Mission and a clear identity with the ethos of the Mission. Their experience and understanding is assessed against the needs of the charity to ascertain their ability to guide, implement and monitor the policies of a charity operating internationally. Existing trustees, staff, advisers and supporters are involved in the identification of suitable candidates. MWBI has recently agreed to a strategy to identify and invite to the board trustees who are independent of MWBI and its charitable entities. This is expected to strengthen the activities of MWB in the UK and will strengthen the impact of the board.

Trustees receive general induction about the operations of the charity and are provided with the Good Governance Code to understand their responsibilities. Ongoing training is then tailored to the needs of the individual trustee. Board members are not remunerated for their work as trustees.

### ***Management***

The day-to-day running of the charity is overseen by the UK National Country Director who is supported by a staff team. The National Country Director reports directly to the Board of Trustees and to the International CEO and receives support from the MWBI Executive Team on issues affecting the global operations of the charity. The Country Director is responsible for providing the Board with regular reports and KPIs that measure progress against agreed objectives and for preparing an annual budget and reviewing a rolling 5-year strategic plan.

## **Structure, governance and management (continued)**

### ***Management (continued)***

During the year, the trustees receive a monthly report providing an overview of performance against budget and an update on the charity's activities. The strategy is reviewed annually to ensure it is an active working document that accurately reflects the direction of the UK office.

### ***Pay and remuneration***

In setting pay and remuneration, the trustees seek to ensure that everyone is paid fairly. Salaries are reviewed by the Board annually, which includes consideration for changes in the cost of living and responsibilities. The pay of key management personnel is benchmarked against equivalent positions in the voluntary sector.

MWB would not aim to pay staff more than others in similar jobs in the sector, as it is our hope that people will choose to work for MWB because of what we do and their desire to be part of our ministry rather than for financial incentives. Details of remuneration awarded to key management personnel are included within note 6 of the financial statements.

### **Financial review**

In summary, our total income of £2,886,525 in 2023 (2022 - £3,481,106), including donations in kind of £1,972,560 (2022 - £2,277,222). Income increased in 2022 following the outbreak of the conflict in Ukraine, which was not sustained in 2023, and paralleled by a decrease in expenditure. Income was applied to fund total expenditure of £2,819,217 (2022 - £3,438,298) which resulted in a surplus for the year of £67,308 (2022 - surplus of £42,808). Of this, £2,487,025 (2022 - £3,133,919) was expended in furtherance of our charitable activities, with £332,192 (2022 - £304,379) used in raising funds.

### ***Reserves policy***

The charity sees its main responsibility as transferring the maximum possible amount of money raised in donations to the beneficiaries in the field in accordance with its objects.

It is essential for sufficient accounting reserves to be maintained in order to:

- ◆ Meet budgeted transfers and payments in the face of an unexpected fall in income;
- ◆ Have sufficient reserves on hand for a sudden unexpected increase in programme needs;
- ◆ Meet exceptional expenses; and
- ◆ Meet any planned capital expenditure.

To that end, the trustees will regularly review and set a target reserve levels with a goal to increase reserve levels to the equivalent of three months normalized expenditure plus committed capital expenditure planned for the foreseeable future. The designated reserve as at 31 December 2023 is currently set at £60,000 representing approximately two months running costs. Excess reserves will be transferred to Mission Without Borders International for use in its programmes.

General funds at 31 December 2023 are £437,359 (2022 - £369,355), of which free reserves were £436,929 (2022 - £367,975). Free reserves are the general funds held by the charity less the net book value of tangible fixed assets. The trustees consider this level of free reserves to be adequate but not excessive given the ongoing investment in fundraising for 2023. Restricted funds

**Trustees' report** 31 December 2023

at 31 December 2023 were £406 (2022 - £1,102).

### **Risk management**

It is the charity's policy to have a risk management framework which:

- ◆ Attempts to identify, assess and manage all of Mission Without Borders' risks;
- ◆ Supports Missions Without Borders International strategic plan;
- ◆ Assigns clear responsibilities for risk management; and
- ◆ Monitors and tracks progress on managing risk.

The charity maintains a risk register which is reviewed regularly by the National Country Director and the trustees. During the year under review, risks to which the charity could be exposed were identified and action planned to minimise such risks. The major risks identified during the year related to securing sustainable income.

MWB's strategic approach takes into account these risks and includes plans for ensuring that diverse income streams are developed and there is an appropriate balance between donor acquisition, retention and attrition.

There are also governance and control risks to which the charity is exposed and it is important to ensure that these are mitigated by a robust approach to maintaining a high level of skill and engagement on the trustee board. The addition of specialist advisors to the trustees reinforces our ability to manage governance and control risks.

The primary operational risk for the charity concerns the recruitment and retention of the paid staff team. A clear, fair and consistent policy is in place for the recruitment of staff so that their expertise can be measured and assessed accurately against their peers. All prospective staff are subject to interview and competency testing; once appointed they must complete a six-month probationary period. Staff are appraised annually.

Other lower risks to the charity relate to external and infrastructure issues. Control processes are in place to manage and monitor these risks.

### **Statement of trustees' responsibilities**

The trustees (who are also directors of Mission Without Borders for the purpose of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- ◆ Select suitable accounting policies and then apply them consistently.
- ◆ Observe the methods and principles in Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable to the United Kingdom and Republic of Ireland (FRS 102).

**Statement of trustees' responsibilities** (continued)

- ◆ Make judgements and estimates that are reasonable and prudent.
- ◆ State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ◆ Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006.


They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- ◆ There is no relevant audit information of which the charitable company's auditor is unaware; and
- ◆ The trustees have taken all steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Signed and authorised for issue by order of the Board.

  
Michael Thomas (May 8, 2024 08:53 GMT+1)

Chairman

Date: 08/05/24

## **Independent auditor's report to the members of Mission Without Borders**

### **Opinion**

We have audited the financial statements of Mission Without Borders (the 'charitable company') for the year ended 31 December 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- ◆ give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of its income and expenditure for the year then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- ◆ the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- ◆ the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

**Other information** (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the trustees' report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept; or
- ◆ the financial statements are not in agreement with the accounting records and returns; or
- ◆ certain disclosures of trustees' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- ◆ the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations; and
- ◆ we obtained an understanding of the legal and regulatory frameworks that are applicable to the charity and determined that the most significant frameworks which are directly relevant to specific assertions in the financial statements are those that relate to the reporting framework (Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011).

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- ◆ making enquiries of management as to their knowledge of actual, suspected and alleged fraud; and
- ◆ considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- ◆ performed analytical procedures to identify any unusual or unexpected relationships;
- ◆ tested journal entries to identify unusual transactions; and
- ◆ assessed whether judgements and assumptions made in determining the accounting estimate for the provision for gifts in kind were indicative of potential bias.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- ◆ reading the minutes of meetings of those charged with governance; and
- ◆ enquiring of management as to actual and potential litigation and claims.

**Auditor's responsibilities for the audit of the financial statements** (continued)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Shachi Blakemore, Senior Statutory Auditor  
for and on behalf of Buzzacott LLP, Statutory Auditor  
130 Wood Street  
London  
EC2V 6DL

Date:

**Statement of financial activities (including income and expenditure account)**  
Year ended 31 December 2023

	Notes	Unrestricted funds £	Restricted funds £	Total funds 2023 £	Unrestricted funds £	Restricted funds £	Total funds 2022 £
<b>Income from:</b>							
Donations and legacies	1	2,660,972	225,114	<b>2,886,086</b>	2,962,286	518,768	3,481,054
Investment income		439	-	<b>439</b>	52	-	52
<b>Total income</b>		<b>2,661,411</b>	<b>225,114</b>	<b>2,886,525</b>	<b>2,962,338</b>	<b>518,768</b>	<b>3,481,106</b>
<b>Expenditure on:</b>							
Raising funds	2	332,192	-	<b>332,192</b>	304,379	-	304,379
Charitable activities							
. Field programmes	3	2,222,721	225,810	<b>2,448,531</b>	2,573,938	525,618	3,099,556
. Education and information	3	38,494	-	<b>38,494</b>	34,363	-	34,363
<b>Total expenditure</b>		<b>2,593,407</b>	<b>225,810</b>	<b>2,819,217</b>	<b>2,912,680</b>	<b>525,618</b>	<b>3,438,298</b>
Net income (expenditure) and net movement in funds	4	68,004	(696)	<b>67,308</b>	49,658	(6,850)	42,808
<b>Total funds at 1 January</b>		<b>429,355</b>	<b>1,102</b>	<b>430,457</b>	<b>379,697</b>	<b>7,952</b>	<b>387,649</b>
<b>Total funds at 31 December</b>		<b>497,359</b>	<b>406</b>	<b>497,765</b>	<b>429,355</b>	<b>1,102</b>	<b>430,457</b>

All recognised gains and losses are included in the above statement of financial activities.

The net movement in funds for the year arise from the charity's continuing operations during the above two years.

**Balance sheet** 31 December 2023

	Notes	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	7	430	1,380
<b>Current assets</b>			
Debtors	8	19,157	22,056
Cash at bank and in hand		525,114	449,708
		544,271	471,764
<b>Creditors:</b> Amounts falling due within one year	9	(46,936)	(42,687)
<b>Net current assets</b>		497,335	429,077
<b>Total net assets</b>		497,765	430,457
<b>The funds of the charity:</b>			
Unrestricted funds			
. General funds		437,359	369,355
. Designated funds	12	60,000	60,000
Restricted funds	13	406	1,102
<b>Total funds</b>	15	497,765	430,457

Approved by the trustees and signed on their behalf by:

*Michael Thomas*

Michael Thomas (May 8, 2024 08:53 GMT+1)

Trustee

Approved on: 08/04/24

Mission Without Borders

Company Registration Number: 01065601 (England and Wales)

## Statement of cash flows Year to 31 December 2023

	Note	2023 £	2022 £
<b>Cash flows from operating activities:</b>			
Net cash provided by operating activities	A	<b>74,967</b>	38,909
Investment income		<b>439</b>	52
<b>Net cash provided by investing activities</b>		<b>439</b>	52
<b>Change in cash and cash equivalents in the year</b>		<b>75,406</b>	38,961
<b>Cash and cash equivalents at 1 January</b>	B	<b>449,708</b>	410,747
<b>Cash and cash equivalents at 31 December</b>	B	<b>525,114</b>	449,708

### Notes to the statement of cash flows for the year to 31 December:

#### A Reconciliation of net movement in funds to net cash provided by operating activities

	2023 £	2022 £
<b>Net movement in funds (as per the statement of financial activities)</b>	<b>67,308</b>	42,808
<b>Adjustments for:</b>		
Depreciation charge (note 7)	<b>950</b>	1,462
Interest income	<b>(439)</b>	(52)
Decrease/(increase) in debtors (note 8)	<b>2,899</b>	(5,608)
Increase in creditors (note 9)	<b>4,249</b>	299
<b>Net cash provided by operating activities</b>	<b>74,967</b>	38,909

#### B Analysis of cash and cash equivalents

	2023 £	2022 £
<b>Total cash and cash equivalents: Cash at bank and in hand</b>	<b>525,114</b>	449,708

#### C Analysis of changes in net debt

	At 1 January 2023 £	Cash flows £	At 31 December 2023 £
Cash at bank and in hand	449,708	75,406	<b>525,114</b>
<b>Total</b>	<b>449,708</b>	<b>75,406</b>	<b>525,114</b>

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are laid out below.

#### **Basis of preparation**

These financial statements have been prepared for the year to 31 December 2023 and are presented in sterling and are rounded to the nearest pound.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant accounting policies below or the notes to these financial statements.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (Charities SORP FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The charity constitutes a public benefit entity as defined by FRS 102.

#### **Critical accounting estimates and areas of judgement**

Preparation of the financial statements requires the trustees and management to make significant judgements and estimates.

The items in the financial statements where these judgements and estimates have been made include:

- ◆ valuation of donations in kind received during the year;
- ◆ estimating the useful economic life of tangible fixed assets;
- ◆ allocation of support costs across charitable activities; and
- ◆ valuation of legacies to be recognised in accordance with FRS 102.

#### **Assessment of going concern**

The trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. The trustees have made this assessment in respect to a period of one year from the date of approval of these financial statements.

The trustees have taken into consideration an assessment of the ongoing impact of the pandemic on the charity in 2023 and are closely monitoring the potential impact of the conflict in Ukraine. Although there may still be some negative consequences and greater risk particularly in relation to activities in Ukraine partly funded by MWB in the UK, the trustees believe that the charity is a going concern on the basis detailed within the 'Future plans and 'Going Concern Assessment' section within the trustees' report (see page 12).

**Assessment of going concern** (continued)

This includes the level of free reserves at 31 December 2023, and a reasonable level of liquid reserves available as at 31 December 2023. Based on this, the trustees are of the opinion that the charity will have sufficient resources to meet its liabilities as they fall due. The most significant areas of judgement that affect items in the financial statements are detailed above.

**Income recognition**

Income is recognised in the period in which the charity has entitlement to the income, the amount of income can be measured reliably, and it is probable that the income will be received. Income comprises donations, corporate donations in kind, legacies and interest.

Donations are recognised when the charity has confirmation of both the amount and settlement date. In the event of donations pledged but not received, the amount is accrued for where the receipt is considered probable. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is not recognised until either the conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Where donors have specifically stated which appeal their donations are to be used for, this has been treated as restricted income. Where donations have been made that can be used at the discretion of the charity, then this has been treated as unrestricted income.

Corporate donations in kind are recognised as income in the year in which they are donated and distributed at the best estimate of their value to the charity as derived from the donor. Where the donor does not provide any valuation, management seeks to obtain a suitable market valuation from one or more alternative sources. These gifts are recorded as unrestricted income when received and when disbursed, as the goods are distributed where needed at the discretion of the charity.

Legacies are included in the statement of financial activities when the charity is entitled to the legacy, the executors have established that there are sufficient surplus assets in the estate to pay the legacy, and any conditions attached to the legacy are within the control of the charity. Entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably, and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, but the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title of the asset having being transferred to the charity.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

### **Expenditure recognition**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accrual's basis. Expenditure comprises direct costs and support costs. All expenses, including support costs, are allocated or apportioned to the applicable expenditure headings. The classification between activities is as follows:

- ◆ Expenditure on raising funds includes all expenditure associated with raising funds for the charity. This includes staff costs associated with fundraising and an allocation of premises costs.
- ◆ Expenditure on charitable activities includes all costs associated with furthering the charitable purposes of the charity through the provision of its charitable activities.

All expenditure is stated inclusive of irrecoverable VAT.

### **Allocation of support and governance costs**

Support costs represent indirect charitable expenditure. In order to carry out the primary purposes of the charity it is necessary to provide support in the form of personnel development, financial procedures, provision of office services and equipment and a suitable working environment.

Governance costs comprise the costs involving the public accountability of the charity (including audit costs) and costs in respect to its compliance with regulation and good practice.

Support costs and governance costs are apportioned between expenditure categories based on the time spent on each activity.

### **Payments to Mission Without Borders International**

Mission Without Borders is the UK fundraising affiliate of MWBI which co-ordinates worldwide fundraising and its programmes in Eastern Europe. Affiliates, including this charity, incur fundraising expenses to acquire donations. MWBI then consolidates the donations received before allocating fundraising and administration expenses as a percentage of donated revenue. Mission Without Borders makes cash and gift in kind donations to MWBI, which are pooled and used by MWBI to transfer on a monthly basis to fund its programmes.

### **Fixed assets**

Tangible fixed assets are capitalised and included at cost including any incidental expenses of acquisition.

Depreciation is calculated so as to write off the cost of tangible fixed assets on a straight-line basis over the expected useful economic lives of the assets concerned as follows:

Furniture, fittings and office equipment	- Between 3 and 5 years
--	-------------------------

### **Debtors**

Debtors are recognised at their settlement amount, less any provision for non-recoverability. Prepayments are valued at the amount prepaid. They have been discounted to the present value of the future cash receipt where such discounting is material.

### **Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

### **Creditors**

Creditors and provisions are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Creditors and provisions are recognised at the amount the charity anticipates it will pay to settle the debt. They have been discounted to the present value of the future cash payment where such discounting is material.

### **Operating leases**

Costs in respect of operating leases are charged on a straight-line basis over the lease term. Rentals paid under operating leases are charged to the statement of financial activities as incurred.

### **Contributions to pension funds**

The charity operates a defined contribution pension scheme. The pension costs charged to the statement of financial activities represent the amount of the contributions payable to the scheme in respect of the accounting period.

### **Foreign currencies**

Transactions in foreign currencies are recorded at the rate ruling at the date of payment.

### **Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

### **Corporation tax**

The Company is a registered charity and as such its income and gains falling within Sections 471 to 489 of the Corporation Tax Act 2010 or Section 256 of Taxation of Chargeable Gains Act 1992 are exempt from corporation tax to the extent that they are applied to its charitable objectives.

### **Funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds specifically earmarked by the trustees for particular purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

## 1 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Donations receivable	667,212	225,114	892,326	1,146,547
Corporate donations (donations in kind)	1,972,560	-	1,972,560	2,277,222
Legacies	21,200	-	21,200	57,285
<b>2022 Total funds</b>	<b>2,660,972</b>	<b>225,114</b>	<b>2,886,086</b>	<b>3,481,054</b>
	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
<i>Donations receivable</i>	<i>627,779</i>	<i>518,768</i>	<i>1,146,547</i>	<i>597,081</i>
<i>Corporate donations (donations in kind)</i>	<i>2,277,222</i>	<i>—</i>	<i>2,277,222</i>	<i>2,042,014</i>
<i>Legacies</i>	<i>57,285</i>	<i>—</i>	<i>57,285</i>	<i>143,317</i>
<i>2022 Total funds</i>	<i>2,962,286</i>	<i>518,768</i>	<i>3,481,054</i>	<i>2,782,412</i>

## 2 Expenditure on raising funds

	Unrestricted funds	
	2023 £	2022 £
Staff costs	127,012	136,226
Direct fundraising costs	179,461	150,189
Premises and office costs	25,719	17,964
	<b>332,192</b>	<b>304,379</b>

## 3 Expenditure on charitable activities

	Field programme				Total 2023 £
	Family care £	Child care £	Child & family sponsorship £	Education and information £	
<b>Direct costs</b>					
Cash donations for fieldwork	141,964	106,465	113,908	—	362,337
Donations in kind transfer for fieldwork	1,087,447	889,730	—	—	1,977,177
Staff costs	—	—	—	35,037	35,037
Other direct costs	80	65	—	3,457	3,602
	<b>1,229,491</b>	<b>996,260</b>	<b>113,908</b>	<b>38,494</b>	<b>2,378,153</b>
<b>Support costs</b>					
Staff costs	21,407	21,407	18,349	—	61,163
Office costs	8,526	8,526	7,308	—	24,360
Premises costs	1,961	1,961	1,681	—	5,603
	<b>31,894</b>	<b>31,894</b>	<b>27,338</b>	<b>—</b>	<b>91,126</b>
<b>Governance costs</b>					
Staff costs	1,127	1,127	966	—	3,220
Office costs	154	154	133	—	441
Premises costs	103	103	88	—	294
Audit fees	4,410	4,410	3,780	—	12,600
Legal and accountancy	417	417	357	—	1,191
	<b>6,211</b>	<b>6,211</b>	<b>5,324</b>	<b>—</b>	<b>17,746</b>
	<b>1,267,596</b>	<b>1,034,365</b>	<b>146,570</b>	<b>38,494</b>	<b>2,487,025</b>

### 3 Expenditure on charitable activities (continued)

	Field programme				
	Family care £	Child care £	Child & family sponsorship £	Education and information £	Total 2022 £
<b>Direct costs</b>					
Cash donations for fieldwork	486,623	143,122	95,915	—	<b>725,660</b>
Donations in kind transfer for fieldwork	1,252,901	1,025,101	—	—	<b>2,278,002</b>
Staff costs	—	—	—	30,921	<b>30,921</b>
Other direct costs	90	73	—	3,442	<b>3,605</b>
	<b>1,739,614</b>	<b>1,168,296</b>	<b>95,915</b>	<b>34,363</b>	<b>3,038,188</b>
<b>Support costs</b>					
Staff costs	16,983	16,983	14,557	—	<b>48,523</b>
Office costs	8,798	8,798	7,542	—	<b>25,138</b>
Premises costs	2,027	2,027	1,737	—	<b>5,791</b>
	<b>27,808</b>	<b>27,808</b>	<b>23,836</b>	<b>—</b>	<b>79,452</b>
<b>Governance costs</b>					
Staff costs	894	894	766	—	<b>2,554</b>
Office costs	463	463	397	—	<b>1,323</b>
Premises costs	107	107	91	—	<b>305</b>
Audit fees	4,116	4,116	3,528	—	<b>11,760</b>
Legal and accountancy	118	118	101	—	<b>337</b>
	<b>5,698</b>	<b>5,698</b>	<b>4,883</b>	<b>—</b>	<b>16,279</b>
	<b>1,773,120</b>	<b>1,201,802</b>	<b>124,634</b>	<b>34,363</b>	<b>3,133,919</b>

### 4 Net income

This is stated after:

	2023 £	2022 £
Staff costs (note 6)	<b>226,432</b>	218,224
Auditor's remuneration		
. Audit Fees	<b>12,600</b>	11,760
Depreciation	<b>950</b>	1,462
Operating lease rentals	<b>16,120</b>	16,120

### 5 Trustees' emoluments and expenses

The trustees did not receive any emoluments from the charity for their work as trustees during the current or prior period. No trustees were reimbursed for travel and subsistence expenses in their role as trustees during the year (2022 - £nil).

### 6 Staff costs

The average monthly number of persons employed during the year by the charity, excluding trustees, was:

	2023 No.	2022 No.
Field programme	<b>2</b>	2
Fundraising	<b>2</b>	2
Administration	<b>2</b>	2
	<b>6</b>	6

## 6 Staff costs (continued)

The employment costs were as follows:

	2023 £	2022 £
Wages and salaries	204,026	193,660
Social security costs	16,989	18,796
Pension costs	5,417	5,768
	<b>226,432</b>	<b>218,224</b>

The number of employees earning £60,000p.a. or more was:

	2023 No.	2022 No.
£60,000-£69,999	<b>1</b>	<b>1</b>

The key personnel of the charity comprise the Country Senior Management and the trustees. The total remuneration (including taxable benefits, employers pension and employers' national insurance contributions) of the key management personnel was £124,677 during the year (2022 - £117,331).

## 7 Tangible fixed assets

	Furniture, fittings and office equipment £
<b>Cost</b>	
At 1 January 2023	15,511
Additions	-
At 31 December 2023	<b>15,511</b>
<b>Depreciation</b>	
At 1 January 2023	14,131
Charge for the year	950
At 31 December 2023	<b>15,081</b>
<b>Net book value</b>	
At 31 December 2023	<b>430</b>
At 31 December 2022	<b>1,380</b>

## 8 Debtors

	2023 £	2022 £
Gift Aid recoverable	7,631	7,813
Other debtors	5,617	8,337
Prepayments and accrued income	5,909	5,906
	<b>19,157</b>	<b>22,056</b>

**9 Creditors: amounts falling due within one year**

	2023 £	2022 £
Other creditors	20,980	16,779
Taxation and social security creditor	4,057	5,025
Pension contributions	5,362	4,850
Accruals	16,537	16,033
	<b>46,936</b>	<b>42,687</b>

**10 Liability of members**

The company is a registered charity and is limited by guarantee with no share capital. The liability of each member in the event of winding-up is limited to £1.

**11 Related party transactions**

All goods received for field programmes in 2023, and with a value of £1,972,560 (2022 - £2,277,222), have been transferred to Mission Without Borders International (MWBI), of which the company is the UK affiliate. Mission Without Borders incurred expenses on behalf of MWBI of £4,617 (2022 - £843) in relation to the acquisition and transfer of these goods and other general expenses. As at 31 December 2023, MWBI owed Mission Without Borders £5,617 (2022 - £8,337) in respect of reimbursable shared costs.

MWBI is a United States 501(c)(3) non-profit religious organisation which distributed funds raised by affiliated organisations (which include Mission Without Borders), and co-ordinates the funding of and activities in programmes in Eastern Europe.

Cash transfers from Mission Without Borders to MWBI in the year amounted to £362,337 (2022 - £725,660).

Two trustees of the charity hold remunerated positions in MWBI (Stephen Young - International Chief Executive Officer, MWBI and Sarah Farquhar – International Chief Operating Officer, MWBI). The charity has actively sought out their representation on the board of trustees for their expertise and understanding of the Mission.

The trustees and key management personnel of the charity donated a combined total of £3,001 before Gift Aid to the charity in the year (2022 - £2,199).

A loan from Mission Without Borders International (MWBI) was agreed in 2019 in accordance with a promissory document dated 1 November 2019, under which a maximum of £350,000 is available to the charity from MWBI. During 2022, as Mission Without Borders had not drawn down any of the available facility and as its available liquid resources had significantly improved, this loan facility was withdrawn by Mission Without Borders International.

**12 Designated funds**

	At 1 January 2023 £	New designations £	Utilised/ released £	At 31 December 2023 £
Contingency fund	60,000	—	—	60,000
	At 1 January 2022 £	New designations £	Utilised/ released £	At 31 December 2022 £
Contingency fund	60,000	—	—	60,000

**13 Restricted funds**

	At 1 January 2023 £	Income £	Expenditure £	At 31 December 2023 £
Child Care	3,500	41,934	(45,028)	<b>406</b>
Family Care	(2,398)	69,272	(66,874)	—
Child & Family Sponsorship	—	113,908	(113,908)	—
	1,102	225,114	(225,810)	<b>406</b>
	At 1 January 2022 £	Income £	Expenditure £	At 31 December 2022 £
Child Care	2,860	53,743	(53,103)	3,500
Family Care	5,092	369,110	(376,600)	(2,398)
Child & Family Sponsorship	—	95,915	(95,915)	—
	7,952	518,768	(525,618)	1,102

Restricted funds arise when the donor stipulates how their donation must be spent. These stipulations are taken into account and recognised in the following funds:

*Child Care* - Helping children in need. The purpose of the Child Care programme is to meet the personal developmental needs of orphaned and abandoned children living in institutions, as well as children from poor families living in communities in Eastern Europe, by responding to their individual needs.

*Family Care* - Helping families in need. The purpose of the Family Care programme is to meet basic needs of poor and disadvantaged families that reside in selected communities in Eastern Europe. The deficit on this fund as at 31 December 2023 is due to expenditure on a specifically funded item being made in advance of all pledges being received.

*Child & Family Sponsorship* - Helping children in institutions through individual sponsorships & families in need through sponsorship of an entire family. The purpose of the child sponsorship programme is to meet the basic needs of orphaned and abandoned children residing in Children's homes in Eastern Europe. The purpose of the family sponsorship programme is to take families on a journey from poverty to self-sufficiency.

#### 14 Operating leases

As at 31 December, the charity had total commitments under non-cancellable operating leases as set out below:

	Land and buildings	
	2023	2022
	£	£
Expiring:		
. Within one year	<b>16,120</b>	16,210

#### 15 Analysis of net assets between funds

	Unrestricted funds		Restricted funds	Total funds
	General funds	Designated funds		
At 31 December 2023	£	£	£	£
Tangible fixed assets	430	—	—	<b>430</b>
Current assets	483,865	60,000	406	<b>544,271</b>
Current liabilities	(46,936)	—	—	<b>(46,936)</b>
	<b>437,359</b>	<b>60,000</b>	<b>406</b>	<b>497,765</b>

	Unrestricted funds		Restricted funds	Total funds
	General funds	Designated funds		
At 31 December 2022	£	£	£	£
Tangible fixed assets	1,380	—	—	1,380
Current assets	410,662	60,000	1,102	471,764
Current liabilities	(42,687)	—	—	(42,687)
	<b>369,355</b>	<b>60,000</b>	<b>1,102</b>	<b>430,457</b>

#### 16 Post balance sheet events

To the best of our knowledge, there are no post balance sheet events that require disclosure or amendment. The trustees continue to monitor the situation in Ukraine and at the date of signing this report are confident that its programmes will continue.







# 4a MWB UK Financial Statements\_Final

Final Audit Report

2024-05-08

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By:	KERRIS SANTORO (ksantoro@mwbi.org)
Status:	Signed
Transaction ID:	CBJCHBCAABAA7WeZqf0maYhi2kzC7jqUphFqW6l59cbv

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