

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

England & Wales · Charity number 267917

Details

Other names	SUN MYUNG MOON FOUNDATION, BCLC, FFWPU, IIFWP
Status	Registered
Legal form	Trust
Registered	1974-07-14
Register	View on the Charity Commission register

Contact

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Activities

Objects: THE ADVANCEMENT OF SUCH MONOTHEISTIC RELIGIOUS AND RELIGIOUS THOUGHT THROUGHOUT THE WORLD AS ARE IN ACCORDANCE WITH THE DIVINE PRINCIPLES BY WHICH GOD HAS BEEN SEEKING TO RESTORE THE KINGDOM OF HEAVEN ON EARTH. (FOR FURTHER DETAILS SEE CLAUSE 3 OF TRUST DEED).

Activities: Inter-religious & inter-cultural activities with initiatives to foster harmony, peace and tolerance. Education and service for peace projects.

Classification

- **How:** Makes Grants To Organisations, Provides Buildings/facilities/open Space, Provides Advocacy/advice/information, Other Charitable Activities
- **What:** General Charitable Purposes, Education/training, Religious Activities, Human Rights/religious Or Racial Harmony/equality Or Diversity, Other Charitable Purposes
- **Who:** Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- **Area of benefit:** WORLDWIDE
- Albania
- Brazil
- Germany
- Scotland
- South Korea
- Birmingham City
- Bristol City
- Cardiff
- Kent
- Manchester City
- Newcastle Upon Tyne City
- Oxfordshire
- Wiltshire
- Throughout London

Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£811,376	£741,685	£0	4
2023-12-31	£1,332,702	£1,280,770	£35,879,540	15
2022-12-31	£1,145,829	£1,020,426	£35,862,608	14
2021-12-31	£1,221,593	£950,924	£32,222,720	15
2020-12-31	£1,242,688	£1,084,991	£34,102,051	17

Trustees

Name	Role	Appointed
Ajay Rai	Chair	2020-11-22
Christopher Jones		2023-03-13
Kieran Timothy Hoyte		2022-09-28

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Accounts

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report and financial statements

for the year ended 31 December 2024

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THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report for the year ended 31 December 2024

Introduction

The Trustees present their annual report together with the audited financial statements of The Family Federation for World Peace and Unification for the year between 1 January and 31 December 2024.

In 2024, the charity has transitioned to a Charitable Incorporated Organisation (CIO) from a trust, with all activities of the trust taken over by the CIO over course of the year. All properties have been transferred to the CIO and all but one bank account have been closed. In this transition year, the charity's income has been split between the two accounts of the CIO and the trust, explaining the apparent decrease in income. One report is provided for both the trust and the CIO as the legal transition has not caused a change in the services and activities provided by FFWPU.

We would like to thank all our pastors, staff and volunteers for their great efforts, and all our many supporters for their generous and consistent donations. We also want to appreciate those working with us in professional capacities, and our valued partners from other faith communities and non-profit organisations.

Objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

	Primary Objectives	Associated objectives
Obj 1	<p>The Family Federation recognises that all humankind are children of the same Divine Parent and therefore, at heart, all brothers and sisters. Through its teachings and activities, the Family Federation seeks to assist individuals in their spiritual development, help build loving families, foster responsible stewardship of the world's intellectual and material resources, and contribute to the evolution of a unified world that transcends religious, national and racial boundaries.</p> <p>Main objectives include:</p> <ol style="list-style-type: none">1. Promotion of peace, non-violence and understanding between people of different religions, cultures, races and nations and the promotion of religious harmony generally;2. Promotion of moral and spiritual welfare including (but not limited to) good character, the value of the family and good stewardship of the environment,3. Advancement of the education of the public, including (but not limited to) in the subjects of	<p>Core FFWPU</p> <ul style="list-style-type: none">• Promotion of the Marriage Blessing and pastoral support of Blessed Families.• Provision of worship services for Unificationist believers.• Development of youth education programmes and activities.• Publication of educational materials based on Unificationist principles.• Staging and participating in conferences and seminars through which Unification principles can be advanced.• Seeking synergies with existing organisations with a view to engaging in cooperative ventures.

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	Primary Objectives	Associated objectives
	<p>human rights, democracy, good citizenship and good governance;</p> <p>4. Supporting persons who have entered into or rededicated their marriage according to universal spiritual principles in order to be good role models as well as young people in their character education;</p> <p>5. Such other purposes as are currently recognized as exclusively charitable.</p>	
Obj 2	To support those people who have adopted the teachings of the Unification movement to apply these principles in their own lives in society at large.	<ul style="list-style-type: none"> • Weekly local religious services and study meetings. • Many types of conferences and seminars • Interfaith peace meetings • Peace missions • Pastoral care • Youth projects
Obj 3	To gain adequate funds to be able to finance such important work in the UK and to support projects abroad.	<ul style="list-style-type: none"> • Appropriate management of available resources to provide funds • Establishing adequate reserves to meet unforeseen special financing tasks • Exploiting all reasonable sources of funds
Obj 4	To have capable professional management of the Movement, both spiritual and external.	<ul style="list-style-type: none"> • Production of professional and correct accounts • Adherence to all legal requirements upon a charity/employer • Having adequately trained pastors
Obj 5	To support humanitarian and educational projects which are in accordance with the original objectives of the charity.	<ul style="list-style-type: none"> • Supporting FFWPU projects in South Korea and other regions of the world where there is a need. • Supporting affiliate organizations and projects that are in line with FFWPU's charitable objectives.

Our Fundamental Principles:

- (A) Attendance to God, the Heavenly Parent
- (B) True Love, living for the sake of others
- (C) Respect of and care for the creation
- (D) Intergenerational continuity
- (E) Partnership approach
- (F) Accessibility

Strategy for achieving objectives:

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(A) Vision	A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents. (or) To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	1. Become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent	2. Become families of true love, life and lineage that create, vibrant and strong communities	3. Contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world
(D) Specific objectives related to each of the major objectives	1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the <i>Divine Principle</i> 1.2. Support individuals to overcome their fallen nature and create opportunities for self-development 1.3. Know God and develop a personal relationship with Him 1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings	2.1. Give people the means to create loving and prosperous families 2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents 2.3. Build spiritual communities where people are loved and welcomed 2.4. Give back to our local communities through personal outreach [=HTM. alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry)]	3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation 3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God 3.3. Support providential activities in the Europe and Africa regions and in the world 3.4. Promote a healthy culture and environment 3.5 Facilitate racial and religious harmony and peace building
(E) Results	1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible 1.1.2. Education for all age groups is continually provided 1.1.3. The Principle is actively applied to and engaging with current affairs.	2.1.1 A culture of family support is enhanced 2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives	3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance. 3.1.2 People in the UK are made aware about True Parents 3.1.3 Champions are raised who testify to True Parents
Measurable results for each of the specific objectives above	1.2.1 Each community develops a culture of pastoral care 1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing 2.2.2 Support and resources to share the Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is provided to couples in all situations	3.1.4 Resources are available on True Parents, their teachings and work 3.2.1 Targeted, identifiable and relevant service is offered to our communities
	1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
	1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
		2.3.3 Small groups are created and supported	
	1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
	1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
	1.4.3 Provide young children with an understanding of the Principle and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals
		2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict

Fellowship and Community

Across the nation, Sunday services and gatherings remained at the heart of community life in 2024, nurturing faith, fellowship, and a sense of belonging. Whether through local worship, family meetups, or creative celebrations such as summer picnics and anniversary activities, members found

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renewed joy in coming together. Our online presence also continued to grow, with regular sermons and talks shared on YouTube, extending inspiration to a wider audience.

New and existing initiatives gave fresh energy to our communities, with homes and centres transforming into hubs of connection through workshops, youth gatherings, and small groups. These spaces welcomed members and guests of all ages, while young families found support and encouragement through regular meetups. Together, these efforts ensured that worship remained not only a weekly ritual, but a living source of renewal for individuals, families, and the wider community.



Workshop service in North London



The community connections fair



The winning team of Father Moon's Ascension Anniversary activities in Scotland

The annual *Community Connections* fair in North London once again proved to be a platform for creativity and collaboration, with members presenting new proposals while ongoing projects shared their achievements. Six fresh initiatives were put forward alongside eight ongoing ones, showing the breadth of ideas and the energy within the community to bring them to life.

Youth and young adults played a vital role in nurturing fellowship this year. A camping trip in Dumfries brought together young men from Scotland and Manchester, who built trust and friendships through hiking, teamwork, and camaraderie. In addition, different youth initiatives fostering fellowship are described in separate sections below.

The festive season was marked by joyful celebrations across the country. North England organised a Christmas retreat for the wider northern and Scottish communities, where members and guests came together for games, songs, shared values, and a festive banquet. Meanwhile, in Wales, the

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West Country, and the West Midlands, over 100 people braved winter storms to gather at Cleeve House for a vibrant Christmas celebration. A heartfelt service, a lovingly prepared lunch, carols, quizzes, lively ceilidh dancing, and even a surprise visit from Santa made the day unforgettable. These Christmas gatherings reflected the warmth, resilience, and joy of community life, leaving lasting memories for all involved.

Prayer and devotion also formed an important thread throughout the year. In North London, regular Monday morning prayers anchored members in faith, while in Scotland, a new prayer service inspired many through shared testimonies. The Cheonbo Team's workshop brought added depth and healing to the community. In the North of England, the year began with a 40-day prayer condition for peace in the world, uniting members in intercession for an end to global conflicts.



Camping trip by Scotland and North England

featuring a variety of activities for all ages and musical performances. The worship band uplifted attendees with a mix of contemporary and traditional worship songs. Assistant Pastor Eric from Scotland delivered an inspiring sermon, emphasising the importance of fostering a positive environment and encouraging everyone to make a daily effort to impact others positively.

Following the worship service, children and adults alike enjoyed a bouncy castle, a magic show, and, for the first time, a petting zoo. For the sports enthusiasts, there were competitive volleyball and ultimate frisbee tournaments. The return of Live Lounge kept spirits high with an impressive lineup of performances. It was a pleasure to see our members come together and enjoy each other's company while celebrating their faith.

The day was a testament to the community spirit and faith that define our community. We extend our heartfelt gratitude to everyone who contributed to the 2024 Annual Gathering Festival; your efforts made it an outstanding success.

A special highlight of the day was the presentation of the Grace Miller Award to Aryan R. This award recognised his exceptional dedication and service as the Sunday Service Worship Coordinator and his commitment to supporting his church community North of the Thames.

Creative expression also continued to grow as a pathway for outreach and connection. River South hosted three music workshops, nurturing original songs with the dual aim of strengthening internal creativity and opening doors for those who may not otherwise encounter our faith. These moments of artistry and devotion revealed how fellowship in 2024 was not confined to traditional spaces of worship but flourished wherever people gathered with sincerity and joy.

On Saturday, June 22nd, dozens of families from across the country travelled to Wiltshire for our **Annual Gathering Festival**. The vibrant event was a celebration of community and faith,

Service

Serving our wider communities continued to be a joyful expression of our faith this year. In Wales, our community developed a fruitful partnership with Cosmeston Lakes Country Park, offering monthly service days to clear weeds, trim grass, and restore pathways. This was always followed by a shared meal or game that strengthened fellowship. Across regions, sports also became a bridge of connection, with monthly football matches in Wales and outreach activities in the North of England, where youth shared values of brotherhood through sports and service. Local initiatives such as the founding of a youth chess club, combined with ongoing international support for schools in Uganda and Senegal, reflected our commitment to building communities of care both near and far.

The **Seonghwa Caring Ministry** played a vital role in supporting families through times of loss. In 2024, the team assisted with ceremonies, provided flowers, and reached out personally to bereaved families. The committee now numbers eight, working together to strengthen how our community responds to grief. Two webinars enriched this work: one on best practices for caring for grieving members, and another about the vision for preserving the spiritual legacy of the Holy Oak Memorial Woodland.

In July, our annual Memorial Service was held alongside the 50th anniversary of our founder Father Moon's planting of a tree at Holy Ground on the Masters family's land, a poignant reminder of our enduring legacy. Over the course of the year, we said farewell to four beloved members—Masako, Joan, Daniel, and Luke. The loss of Daniel, only 16 years old, was felt especially deeply. To honour our ascended brothers and sisters, the Ministry began preparing memorial plaques at Holy Oak Memorial Woodland, ensuring that even those buried elsewhere would be remembered within our shared sacred space. Beyond the UK, the Ministry also shared its experiences at a summit in Italy, further contributing to the wider family of faith.

Other initiatives also enriched community life. The **German Friendship events** continued to build bridges across cultures through food, music, poetry, and heartfelt dialogue. The September gathering at the Dietrich Bonhoeffer Church was particularly uplifting, featuring music, readings, and traditional dishes that created a warm atmosphere of friendship and exchange.

Finally, the work of **IRFF UK** extended our service far beyond our borders. In 2024, the charity supported around 3,000 people in Africa through education, health, nutrition, and empowerment projects. From ensuring schoolchildren in Uganda could eat and learn safely, to teaching girls in Ghana skills for economic independence, to providing sanitary pads for 1,300 young women facing period poverty, the impact has been wide.



Sports events in North of England sharing the values of brotherhood



Volunteering at the park in Wales

Youth Ministry - HARP

For our 11–18-year-olds, 2024 was filled with meaningful workshops, new friendships, and opportunities to grow in faith and character. The year began with a senior winter workshop for older teens, held at Livingstone House, under the motto *“My Oath: Clear. Centred. Transcendent.”* Participants reflected on their past year, made personal commitments for the future, and deepened their sense of connection with God and one another. Music, worship, and shared testimonies created an uplifting atmosphere that set a purposeful tone for the months ahead.

In August, a junior workshop welcomed 32 participants, including nine attending for the first time. The theme *“Going for God. Going for Gold”*, inspired by the Olympic year, encouraged each young person to recognise their inner value and strive for excellence in their daily lives. Sessions covered themes such as the purpose of creation, our spiritual identity, family values, and the challenges of modern society, with practical guidance on how to live with integrity and faith at home. The workshop also offered team building and space for personal sharing, creating an environment where young people could explore and nurture their “golden potential.”

The year concluded with the senior winter workshop in December, gathering participants from across the UK and Europe, with a special group joining from Ireland. The motto *“Look in. Stand strong. Step up.”* inspired deep reflection on personal growth and spiritual strength. Sessions explored how to live freely and authentically, how to overcome obstacles to purity and goodness, and how to embody positive values in the wider world. Alongside lectures and discussions, participants took part in creative team challenges, brothers’ and sisters’ reflections, and a powerful closing ceremony with worship and fireworks to welcome 2025.

Together, these workshops offered young people a foundation of faith, friendship, and vision, equipping them to face the challenges of adolescence with courage and clarity, and to play an active role in their communities.



Winter workshop participants

Children's Ministry

The Children's Ministry brought joy and colour to community life throughout 2024 with seasonal events and educational initiatives. The Peace Festival in March gathered over 80 participants, including 40 children, to celebrate Easter with a message of peace and fun family activities. In October, the Harvest Festival brought together more than 90 members in gratitude for the year's blessings, while December was festive with Christmas parties at two locations. The annual Children's Art Contest, themed "*Be Kind,*" rounded off the year with creativity and cheer.

Education was also at the heart of the ministry's efforts. The second book in the *Three Gifts* series, *The Gift of Family: My Family is the School of Love*, was published, with preparations for the final book and a new activity guide underway. Plans are in motion to make these resources widely available through Amazon and to promote them internationally. Teacher support remained a priority, with monthly Zoom meetings, a Europe-wide training, and ongoing efforts to build a strong and inclusive teaching team. New curriculum development drew on international resources and began to explore themes such as the role of mothers and women of virtue. Looking forward, the ministry is working to make resources more accessible through a dedicated Children's Ministry section on the FFWPU-UK website, offering materials, book reviews, and updates on lessons and family festivals.



Easter children's ministry fun

Mentoring and support for young adults

In 2024, our mentoring and education initiatives for young adults (18+) continued to grow and strengthen. By nurturing long-term relationships and encouraging peer-to-peer support, a culture of care and leadership is emerging in which older youth naturally guide and support those younger than them. This spirit of mentorship is closely linked with leadership roles in our wider youth and children's programmes, creating a positive ripple effect across the community.

Throughout the year, four dedicated workshops offered opportunities for reflection, growth, and connection: *Companions of Faith* for ages 18+, a mentor training in June, *Changing Gears* for men aged 25+, and *Boarding Time* for ages 18–21. These gatherings provided safe and meaningful spaces for participants to deepen their faith, share experiences, and build authentic relationships. Alongside group events, one-to-one mentoring and informal conversations have been key to fostering personal growth and leadership grounded not in obligation, but in identity and authenticity. This long-term investment is helping to shape a generation of young adults ready to serve and inspire others.

Spreading the word

Outreach and education remained central to our mission in 2024, with consistent efforts to share the Divine Principle and create spaces for people to encounter faith in a meaningful way. In South London, the Greenwich Team, together with a group of missionaries, hosted regular Friday programmes and monthly weekend workshops. These gatherings welcomed both guests and members, some of whom had not heard the Divine Principle lectures for many years. The fruit of these consistent efforts has been longer 4–7-day workshops, where participants are encouraged to make their own choice to live by the Principle.

The arrival of the missionaries also brought fresh energy to other regions. In Scotland, their visit to Glasgow at the beginning of the year set a hopeful and dynamic tone, reminding everyone of the joy of witnessing and the importance of sharing our faith with sincerity and creativity.



Missionaries team in Glasgow

Marriage and family

Some events aimed to nurture both young people preparing for marriage and families at every stage of their journey. In Glasgow, the Scotland and North of England communities hosted a Matching and Blessing preparation day under the theme of commitment as the basis for solid marriage and family. The gathering brought together participants of all ages in a beautiful three-generation atmosphere, reflecting the timeless value of marriage as a foundation for lasting joy.

In March, the North of England community also held a family-strengthening workshop, where participants explored Father Moon's vision for harmonious families rooted in love and unity. These initiatives highlighted how preparing for marriage and investing in family life are central not only to personal happiness but to the health and future of our wider community.

Interfaith

Across the country, FFWPU members continued to serve locally, from helping to maintain the Watford Interfaith Peace Garden and joining the Watford Interfaith Pilgrimage, to strengthening ties with Interfaith Swindon and the Dialogue Society in Bolton. In Scotland, members actively represented our community at numerous interfaith events, sharing our traditions and deepening friendships across religious lines. In Birmingham, a series of events gathered hundreds of participants from diverse backgrounds. Highlights included a one-day seminar, an interfaith worship at the Al Mahdi Institute, and several Women's Peace Meetings. Together, these activities combined dialogue, education, and service, raising around £2,000 in donations for Gaza and collecting blankets, food, and clothing for those in need.

Engagement with the Christian world also grew through the British Clergy Leadership Conference (BCLC). The year began with a joyful New Year's dinner and blessing of 12 couples, and continued with regular Divine Principle study sessions, prayer meetings, and retreats. Highlights included a three-day retreat at Cleeve House with pastors, participation in the Munich Bloom Festival with

Mother Moon, and representation at the World Clergy Leadership Conference in USA. These experiences strengthened bonds with pastors and clergy across the UK and beyond, leading to a growing circle of Christian leaders committed to peace and open to a common vision.

Properties

Lancaster Gate & Wontner Road

Over the past two years, a lot of effort has gone into keeping our London properties well-managed and legally compliant. In 2024 we saw strong occupancy at both Lancaster Gate and Wontner Road, with quick re-letting and stable rental income. Despite the usual challenges that come with property management, we've kept things running smoothly and continued to contribute positively to the charity's finances.

Livingstone House

Livingstone House was buzzing throughout 2024, hosting over 55 charity events, including workshops, festivals, and community gatherings. It has also become a lively spiritual hub, with a prayer room at its heart and a resident community that has created a warm and prayerful atmosphere. Alongside all the activity, essential maintenance was carried out, from roof and drainage repairs to new boilers. The plan for 2025 is to move from practical repairs to more visible beautification, making the house an even more welcoming home for our community.

Cleeve House

Cleeve House has had a packed year, from completing major heating and sustainability upgrades to hosting weddings, workshops, football tournaments, and seven Christmas parties. The new heating system has made a huge difference in winter, while the grounds and interiors continue to improve bit by bit. Guests frequently comment on the peaceful, natural setting, which makes it a special place for our community to step away from city life and recharge. With strong bookings and positive reviews, Cleeve House has truly become both a financial asset and a cherished retreat for all who visit.

Organisational management

Towards the end of 2024, the trustees began reviewing the way FFWPU-UK is managed, with the aim of strengthening our structure and improving the experience for both staff and communities. Trustees met with employees and visited communities across the country to gather feedback, particularly on proposed changes in finance and organisational management. The process aims to be collaborative, ensuring that the voices of members and communities help shape the way forward.

A key part of this review has been preparing for a new National Director as the previous National Director steps down. The role is being redefined with stronger support structures to prevent burnout and enable more sustainable leadership. Some staff transitions have also created opportunities to reorganise roles, and the changes are expected to materialise in 2025.

Grant-making policies

Grants to organisations can be made providing that:

1. The activities supported are in line with FFWPU's charitable Objects.
2. The trustees are satisfied that the activities are carried out efficiently and that good use is being made of the funds granted.

Main activities undertaken to further the Charity's purposes for the public benefit

Activities of the British Clergy Leadership Conference to harmonise, embrace and unite different churches, to empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.

Activities of the FFWPU Communities to support individuals and families in striving to live for the sake of others and their local community, supporting aid work abroad, and run women's peace meetings (see activities reports above for more instances and details).

Granting to UPF, WFWP and IRFF to support their social, interfaith, community and national programmes.

Achievements and Performance

a. Main achievements of the Charity

Marriage and Family Blessing: We developed our marriage strengthening and family blessing activities.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we supported seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Character development of young people: FFWPU UK has funded and hosted a number of activities for children and young people of all ages that have strengthened their identity as God's children, nourished their interpersonal skills and supported them in healthy relationship development

b. Key performance indicators

Level of Donation Received

Level of Rental Income

Level of Operational Costs

Level of Donation made to other domestic and overseas charitable organisations, have these charitable organisations that have received funds from the Charity fulfilled their charitable objectives at the same time supporting the Charity's charitable objectives

Level of Members Participation in Sunday Service, Workshops and Events

Level of Members Satisfaction

. Factors relevant to achieve objectives

Running activities for as many people as possible.

Running activities that are relevant to the general public.

Having enough staff to run and support activities.

Having the financial resources necessary to run activities.

e. Fundraising activities and income generation

The Charity owns farmland in Stanton Fitzwarren which is let for agricultural purposes and leased for Solar electricity production.

It lets residential properties in Stanton Fitzwarren.

It lets residential units in Lancaster Gate.

It receives donations from its members.

Reserves Policy

FFWPU UK has established a reserves policy to protect its activities by providing a financial comfort zone against an unpredictable environment and to make sufficient provision for future cash flow requirements and capital procurement. The policy also provides the framework for future strategic planning and decision making. The development of an effective reserves policy is intended to restrict the impact of any risk upon the continuing operations of FFWPU UK.

Reserves will be held to ensure that unexpected financial events do not cause problems in the current year and cash flow issues. Reserves will also have a specific purpose relating to future spending or covering current and future risks.

The purposes for holding reserves may include:

- Covering unforeseen emergencies or unexpected expenditure, e.g. large repair bill
- Covering unforeseen day-to-day operational costs, e.g. employing temporary staff to cover long-term absence
- Covering a failure in a source of income, e.g. an unforeseen significant decrease in trading income as was experienced during the pandemic, for instance
- Preparing for planned commitments that cannot be met by future income alone, e.g. plans for a major asset purchase
- Needing to fund short-term deficits in budget, e.g. funds that may need to be spent before an expected income is received this should be an exceptional case

Roles and Responsibilities

The Trustee Board is responsible for:

- Ensuring the Charity's funds are used appropriately, prudently, lawfully and in accordance with the Charity's purposes for the public benefit
- Ensuring the Charity's reserves are maintained and used only as described in this policy
- Authorising the decision and transfer of the reserve funds into investment funds

The Director of Finance, in consultation with the National Director, is responsible for:

- Regularly monitoring the Charity's reserves and reporting to the Trustee Board or the Senior Management Team accordingly
- Reporting the explanations for any shortfall or excess in reserves
- Reporting any actions being taken or planned to bring reserves in line with the minimum limits
- Identifying when reserves need to be drawn on and any corrective actions that need to be taken.
- Identifying any broader and long-term financial problems that mean the reserves will be frequently used or are below the minimum level.
- Transferring investment funds with the authorisation of the Trustee Board

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Types of Reserves

Unrestricted Reserves - includes donations, grants, and trading income, will be spent at the discretion of the Senior Management Team in furtherance of the Charity's objectives.

Restricted Reserves - may include restricted grants, donations or trading income, will be spent or invested in furtherance of the Charity's objectives or assets, or spent where the donor has expressed the nature of expenditure.

Designated Reserves - a sum of unrestricted or restricted reserves may be separated and designed a particular purpose and therefore becoming a designated reserve, e.g. to purchase a new asset. Designated reserves are labelled this way for administrative purposes only and can still be spent at the discretion of the Senior Management Team. Designated reserves are sometimes referred to as ring-fenced reserves.

Level of Reserves

Operating Reserves – to provide routine operating cash and financial security for extraordinary events that could cause a significant decrease in operating revenues or increase in operating expenses. These would be used to fund operations until any necessary adjustments can be made to provide sufficient cash flow to maintain operations.

Goal : FFWPU UK will build and maintain a balance of six months of cash operating expense.

Capital Reserves – to provide funds for routine capital projects in the event of unanticipated circumstances and new capital projects which have not been provided for in the annual budget. These capital projects are large projects in which the necessity and timing is not known at the present time. These could be projects to upgrade the current facilities or add additional capacity or functionality. It is our intent to fund these projects with internal cash flow to the extent possible but economic conditions and necessity may dictate that short or long term loan might be required.

Financial Review

a. Financial review

During the year the charity raised funds totalling £811,376 (2023: £1,332,702) while expenditure totalled £741,685 (2022: £1,280,770). There was an overall surplus of £69,691 (2023: £51,932). All the assets including investment properties and liabilities were transferred to CIO charity.

d. Principal risks and uncertainties

Interfaith / Academic / PR Activities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Int PR	Ac 1 Scandal concerning		<ul style="list-style-type: none"> Contact made by a reporter Contact from other friends 	Reactive responses:

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

	<p>reputation based on a:</p> <ul style="list-style-type: none"> • Scandalous book • Scandalous TV programme • Scandalous international or national news emerges • No funds to take legal action 		<p>who inform us of someone who is researching a book/article or programme</p> <ul style="list-style-type: none"> • Someone informs us of a scandal • Monitoring our own internal behaviour 	<ul style="list-style-type: none"> • Publish a response and mail to contacts • Call key contacts • Achieve a correction/apology from the publisher of a scandalous book, article, etc. <p>Pro-active responses:</p> <ul style="list-style-type: none"> • Familiarity with the remit of the Press Complaints Association and the Broadcasting Standards Committee. • Training courses
Int Ac PR 2	<p>A medical or fire emergency arises at a conference leading to litigation</p>	<ul style="list-style-type: none"> • Large groups of people • The structure of the Lancaster Gate HQ - the stairs, one (main) exit from the ballroom 	<ul style="list-style-type: none"> • Getting health and safety standards approved 	<ul style="list-style-type: none"> • Suitable warning and "No Smoking" signs • Training staff to support elderly participants • Training staff in alternative exit procedures from the ballroom i.e.: <ul style="list-style-type: none"> - through the Wiedecke's flat - break-glass key at the ball-room entrance to the Wiedecke flat • Immediate access to a local doctor / medical staff • Emergency telephone numbers immediately to hand
Family Churches:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
FC 1	<p>Actions which contradict the movement's remit.</p>	<p>Inadequate dissemination of the stated aims and objectives of the charity</p>		<p>A copy to all "management</p>

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		(not just what is written in the FFWPU founding document) See <u>Objectives</u>		personnel" with regular updates as required.
FC 2	Unauthorised fundraising by sympathisers			Periodic repetition of a statement forbidding it. Stopping the offending person from offending again.
FC 3	Past resentments give rise to new problems. Opposition from the family of sympathisers / members entering into full-time membership (virtually unheard of since the late 80s)	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document)		Pro-active work with anti-movement organisations, families of new members, government supported organisations such as INFORM
FC 4	Former core members suffering from mental health problems actively engage against the movement leading to adverse publicity.	Inadequate provision for mentally disturbed members.	Pastors reporting such incidences	Referral of such people to the proper medical authorities. Core staff membership policy to exclude severely mentally disabled people.
FC 5	Former core member sues for perceived damages			Fulfilment of all legal obligations
FC 6	A very bad article / programme about us demotivates sympathisers and reduces support - physically/financially. Collapse of tithing income/ pastors cannot continue	Real skeletons in the cupboard Poor PR externally and poor communications internally to sympathisers	Feedback from sympathisers through local church pastors and national representatives and at the AGM	If true must quickly apologise and take action. Use of an internal weekly newsletter and e-mail lists to communicate especially to rebut unfounded allegations. See also <u>Scandal</u>

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FC 7	Unprofessional activities, incompetence, giving wrong guidance.	A church training policy which is not yet fully developed		See "Failure to train personnel adequately" under "Staffing issues" <u>Training</u> - procedures
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Estate and facilities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Ef 1	Potential liabilities attached to property including new legislation. Significant costs incurred not included in the financial plans. Failure to comply with statutory requirements leads to prosecution and closing down of some buildings		Letters from the authorities. Publishing of new legislation	Insurance and surveying. Keeping a keen eye on legislation and conforming to that legislation.
Ef 2	Failure to complete new projects/maintenance on schedule. Disruption to an income source. Deterioration of property stock.		Project monitoring shows poor schedule keeping Shabby appearance of property Unforeseen weather damage	Regular building inspections with a checklist. A maintenance schedule. Job descriptions.
Ef 3	Failure to manage properties / assets properly leading to public accusation and loss of reputation.	Failure to keep up a maintenance / amortisation fund	Decline in standards of property. Feedback from people	Maintain existing property policies.
Staffing issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions

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Si 2	<p>Loss of key department leaders/pastors with consequent loss of relevant functions</p> <p>Loss of key staff</p> <ul style="list-style-type: none"> • Experience or skills lost. • Operational impact on key projects and priorities. • Loss of contact base and corporate knowledge. 	<p>Employment issues.</p> <p>Health, safety and environment</p>	<p>Clear reporting systems.</p> <p>Personal relationship with key staff.</p>	<ul style="list-style-type: none"> • Succession planning. • Documentation of systems plans and projects. • Training programmes. • Notice periods and handovers. • Recruitment processes.
Si 8	<p>Health, safety and environmental issues</p> <p>Staff injury</p> <p>Lack of ability to operate</p>		<p>Monitoring and reporting procedures</p>	<ul style="list-style-type: none"> • Compliance with the law and regulations • Compliance officer / training • Monitoring and reporting procedures
Si 9	<p>Safeguarding issues</p> <p>Lack of compliance and adequate protection for young and vulnerable members and contacts</p>	<p>Lack of training</p> <p>Lack of awareness</p> <p>Lack of monitoring</p>	<p>Monitoring and reporting procedures</p>	<ul style="list-style-type: none"> • Set up training for community leaders and HWP YA leaders • Ensure DBS checks are carried out in good time
Legal issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
L 1	<p>Compliance with legislation and regulations</p> <p>Consideration of law and regulations needs to be specific to each individual charity, as risk areas will be dependent on activities undertaken.</p> <ul style="list-style-type: none"> • Fines, penalties or censure from licensing or activity regulators. • Loss of licence to undertake particular activity. 		<p>The following examples should not therefore be used as a checklist.</p> <ul style="list-style-type: none"> • Charity law • Own constitution • Data Protection Act • Disability Discrimination Act • Laws relating to care of beneficiaries (e.g. Children's Act, care of elderly etc) 	<p>Identify key legal and regulatory requirements.</p> <p>Allocate responsibility for key compliance procedures.</p> <p>Compliance monitoring and reporting.</p> <p>Preparation for compliance visits.</p> <p>Compliance reports from Regulators,</p>

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	<ul style="list-style-type: none"> Employee or consumer action for negligence. Reputational risks. 		<ul style="list-style-type: none"> Employment Law (Redundancy, unfair dismissal, minimum wages) Trustees Act Human Rights Act Race relations Health and Safety law (fire regulations etc) 	auditors and staff considered and actioned at appropriate level
L 2	Regulatory reporting requirements: Financial and other reporting requirements <ul style="list-style-type: none"> Regulatory action. Reputational risks. Impact on funding. 			Compliance procedures and allocation of staff responsibilities
L 3	Professional advice <ul style="list-style-type: none"> Lack of investment strategy or management. Failure to optimise fiscal position. Contract risks. Failure to address compliance risks. 			<ul style="list-style-type: none"> Identification and access to professional advice. Identification of issues where advice is required. Compliance reviews.

e. Financial risk management objectives and policies

All staff members and volunteers with a role in the finance, operation, management &/or review of finances and procurement at Headquarters, Local Communities and all other FFWPU UK properties are expected to familiarise themselves and comply with these policies and procedures. If there is any reason where the policies and procedures cannot be followed, the circumstances surrounding this are reported to the Trustee Treasurer as soon as possible.

Structure, Governance and Management

1. Constitution

The Family Federation for World Peace and Unification is a registered charity, number 267917 in England and Wales and number SC041240 in Scotland, and is constituted under a Trust deed.

2. The Senior Management Team (SMT)

The SMT consists of the Executive Office and Finance Office:

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The Executive Office consists of the National Director, Communications Officer, Executive Assistant, Media and Public Relations Officer and Operations Officer.

The responsibilities of the Executive Office are:

- Reviewing FFWPU UK's activities regularly, monitoring compliance with organisational policies and reporting to the Trustee Board against agreed performance standards;
- Managing FFWPU UK's real estate assets in accordance with FFWPU UK Financial Policies;
- Managing FFWPU UK's risks (financial, legal, environmental, human resources, health and safety, among others);
- Raising the profile and mission of FFWPU UK in both online and mass media, expanding and reaching new audiences, as well as informing and engaging with existing audiences;
- Managing human resources, training and developing the team whilst compliant to law & regulations and ensuring workplace safety.

The Finance Office consists of the Director of Finance, Operations Officer and Bookkeeper.

The responsibilities of the Director of Finance are:

- Ensuring that FFWPU UK obtains appropriate insurance policies and sufficient insurance covers for the running of its activities;
- Implementation of FFWPU UK Investment and Reserves Policy;
- Ensuring that all staff members and volunteers understand their responsibilities under the financial policies and procedures;
- Ensure that finance systems and processes which support these policies and procedures are set up, implemented and documented;
- Ensure that sufficient and accurate records are maintained to support all FFWPU UK's financial transactions in order to disclose the financial position of FFWPU UK in a timely fashion;
- Manage the annual budgetary process and provide monthly management account to the Trustee Board, the SMT and the PIC.

The Senior Management team meets on a weekly basis.

3. Pay policy for key management personnel

The HR department has complete control of the payroll according to clearly defined pay levels – issued over an external accountant, which ensures controlling and ensuring compliance.

4. Related party relationships

All costs (usually no incomes) are clearly defined and checked before payment for validity at all cost centres throughout the charity. A related party declaration is made by those involved every year.

5. Methods of appointment or election of Trustee

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

6. Organisational structure and decision-making policies

The Trustees Board meets four times a year with the National Director. The Trustees also meet in ad hoc meetings depending on circumstances, and communicate regularly via email. Outcomes of meetings are minuted, and actions reviewed at each meeting by the Board chair.

Staff members can make decisions according to the Charity's policy and procedure and such decisions will be monitored by their respective line managers.

All payments are overseen by the staff members' line manager/finance director/the treasurer.

Each department's spending is limited by its annual budget. Budgets are approved in November of each year and reviewed annually.

Trustees oversee the operation of the Charity including its day-to-day running, finance and all charitable activities and are able to intervene if necessary.

7. Policies adopted for the induction and training of a Trustee

Trustees receive two sessions of Induction upon taking up their role, plus training.

8. Trustees' indemnities

- Insurance of up to £5,000,000 is provided by Zurich Insurance UK
- Cover is extended to include injury caused to volunteers

10. Charity Trustee roles and responsibilities

Trustee chairs and boards have six main responsibilities:

1. Ensure the charity is carrying out its purposes for the public benefit.
2. Comply with the charity's governing document and the law.
3. Act in the charity's best interests.
4. Manage the charity's resources responsibly.
5. Act with reasonable care and skill.
6. Ensure the charity is accountable.

11. Going Concern

The trustees of the charity have formed a charitable incorporated organisation (CIO) with a similar name FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) (charity registration number: 1202107 in England and Wales and No.SCO52760 in Scotland). The trustees have transferred the mission, operations, assets and liabilities of this charity into newly formed CIO charity during the financial year 2024. The operations of this charity have ceased and carried on by newly formed CIO charity.

12. Principal Risks and uncertainties

The charity can face a wide variety of risks which could affect their beneficiaries if not dealt with properly. A risk is any event that could prevent the charity achieving its aims or carrying out its strategies. Below is an excerpt from the risk management document, which further details early warning signs and mitigating actions.

Personnel Risks

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- Lack of a succession policy for top leadership positions including the National Director.
- Need to train and raise new candidates to replace aging pastoral leadership.
- Insufficient Board and Executive expertise in financial and investment management.

Property Management

- Complying with ever changing statutory and safety regulations on our premises.
- Changes in legislation threaten increased the operational costs and decrease the competitive edge of our lettings business.
- Insufficient reserves set aside for major repair or capital improvement.

Reputation and Public Image

- Reputational damage due to adverse media coverage of events in the UK and overseas.
- Former / disaffected / unwell members seek public redress for various grievances.

Reference and administrative details of the Charity, its trustees and advisers

Trustees	A Rai, Chair K T Hoyte, Secretary C Jones, Trustee
Charity registered numbers	267917 and Scottish Charity Number: SCO41240
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants and Registered Auditors 8 Deer Park Road London SW19 3GY
Bankers	Royal Bank of Scotland 78 Notting Hill Gate London W11 3HS
Solicitors	Russell-Cooke LLP 2 Putney Hill London SW15 6AB

Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have terminated their appointment as charity has ceased its operations during 2024

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report (continued)
for the year ended 31 December 2024

Approved by order of the members of the board of Trustees on 13 October 2025 and signed on their behalf by:



C Jones
(Trustee)



K T Hoyte
(Trustee)

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification

Opinion

We have audited the financial statements of The Family Federation for World Peace and Unification (the 'charity') for the year ended 31 December 2024 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2024 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Going concern

We draw attention to note 25 in the financial statements, The trustees of the charity have formed a charitable incorporated organisation (CIO) with a similar name FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) (charity registration number: 1202107 in England and Wales and No.SCO52760 in Scotland). With the approval from the Charity Commission and the Scottish Charity Regulator, the trustees have transferred the mission, operations, assets and liabilities of this charity into newly formed CIO charity during the financial year 2024. The operations of this charity have ceased in 2024.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2. Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:

1. Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accosts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees (as required by auditing standards) and discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Axis Accountants Ltd

Axis Accountants Ltd

Chartered Certified Accountants and Registered Auditors

8 Deer Park Road

London

SW19 3GY

13 October 2025

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

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**Statement of financial activities
for the year ended 31 December 2024**

	Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:					
Donations and legacies	3	181,550	-	181,550	347,862
Investments	4	503,354	-	503,354	751,380
Other income	5	126,472	-	126,472	233,460
Total income		811,376	-	811,376	1,332,702
Expenditure on:					
Charitable activities	6	706,469	35,216	741,685	1,280,770
Total expenditure		706,469	35,216	741,685	1,280,770
Total transfers		-	-	-	-
Net movement in funds before other recognised gains/(losses)		104,907	(35,216)	69,691	51,932
Other recognised gains/(losses):					
Gains/(losses) on revaluation of fixed assets		7,525,842	-	7,525,842	(35,000)
Transfer to FFWPU CIO		(43,475,073)	-	(43,475,073)	-
Net movement in funds		(35,844,324)	(35,216)	(35,879,540)	16,932
Reconciliation of funds:					
Total funds brought forward		35,844,324	35,216	35,879,540	35,862,608
Net movement in funds		(35,844,324)	(35,216)	(35,879,540)	16,932
Total funds carried forward		-	-	-	35,879,540

The Statement of financial activities includes all gains and losses recognised in the year.


The notes on pages 32 to 44 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION


**Balance sheet
as at 31 December 2024**

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	11	-	896,643
Investment property	12	-	33,755,192
		<u>-</u>	<u>34,651,835</u>
Current assets			
Debtors	13	-	53,360
Cash at bank and in hand		7,924	1,224,474
		<u>7,924</u>	<u>1,277,834</u>
Creditors: amounts falling due within one year	14	(7,924)	(50,129)
		<u>-</u>	<u>1,227,705</u>
Net current assets		-	<u>1,227,705</u>
Total assets less current liabilities		-	<u>35,879,540</u>
Net assets excluding pension asset		-	<u>35,879,540</u>
Total net assets		<u>-</u>	<u>35,879,540</u>
Charity funds			
Restricted funds	16	-	35,216
Unrestricted funds	16	-	35,844,324
		<u>-</u>	<u>35,879,540</u>
Total funds		<u>-</u>	<u>35,879,540</u>

The financial statements were approved and authorised for issue by the Trustees on 13 October 2025 and signed on their behalf by:



.....
C Jones
(Trustee)



.....
K T Hoyte
(Trustee)

The notes on pages 32 to 44 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Statement of cash flows
for the year ended 31 December 2024**

	2024	2023
	£	£
Cash flows from operating activities		
Net cash used in operating activities	80,846	(118,586)
Cash flows from investing activities		
Net cash provided by investing activities	-	-
Cash flows from financing activities		
Transfer of funds to FFWPU	(1,297,397)	-
Net cash (used in)/provided by financing activities	(1,297,397)	-
Change in cash and cash equivalents in the year	(1,216,551)	(118,586)
Cash and cash equivalents at the beginning of the year	1,224,475	1,343,061
Cash and cash equivalents at the end of the year	7,924	1,224,475

The notes on pages 32 to 44 form part of these financial statements

**Notes to the financial statements
for the year ended 31 December 2024**

1. General information

The charity is registered in England and also in Scotland. The charity's England registration number is 267917 and Scottish charity's number is SCO41240. The principal address of the charity is 43 Lancaster Gate, London, W2 3NA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The Family Federation for World Peace and Unification meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

**Notes to the financial statements
for the year ended 31 December 2024**

2. Accounting policies (continued)

2.3 Expenditure (continued)

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% on cost
Improvements to property	- 2% on cost
Plant and machinery	- 25% on cost
Motor vehicles	- 20% on cost
Fixtures and fittings	- 15% on cost

2.5 Investment property

Investments are included at market value at the year end. Gains and losses on the revaluation of investments are reflected in the Statement of Financial Activities.

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

**Notes to the financial statements
for the year ended 31 December 2024**

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations	181,550	181,550	347,862
<i>Total 2023</i>	<u>347,862</u>	<u>347,862</u>	

4. Investment income

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Investment income - UK Investment Properties Rental	503,354	503,354	751,380

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

4. Investment income (continued)

5. Other incoming resources

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Other income	126,472	126,472	233,460

6. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	<i>Total 2023 £</i>
Donations/Grants	28,830	-	28,830	117,481
Overseas Missions and Conferences	5,436	35,216	40,652	66,781
UK Conferences and Seminars	6,154	-	6,154	1,227
Supporting Community Activities	180,853	-	180,853	573,293
Rental Costs	485,197	-	485,197	521,988
Rounding	(1)	-	-	-
	706,469	35,216	741,686	1,280,770
<i>Total 2023</i>	1,271,848	8,922	1,280,770	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

6. Analysis of expenditure on charitable activities (continued)

Summary by expenditure type

	Staff costs 2024 £	Depreciation 2024 £	Other costs 2024 £	Total 2024 £	<i>Total 2023 £</i>
Donations/Grants	-	-	28,830	28,830	117,481
Overseas Missions and Conferences	-	-	40,652	40,652	66,781
UK Conferences and Seminars	-	-	6,154	6,154	1,227
Supporting Community Activities	25,933	-	154,920	180,853	573,293
Rental Costs	62,052	-	423,145	485,197	521,988
	<u>87,985</u>	<u>-</u>	<u>653,701</u>	<u>741,686</u>	<u>1,280,770</u>
<i>Total 2023</i>	<u><u>314,297</u></u>	<u><u>33,550</u></u>	<u><u>932,923</u></u>	<u><u>1,280,770</u></u>	

7. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations/Grants	28,830	-	28,830	117,481
Overseas Missions and Conferences	38,527	2,125	40,652	66,781
UK Conferences and Seminars	6,154	-	6,154	1,227
Supporting Community Activities	38,257	142,597	180,854	573,292
Rental Costs	412,920	72,276	485,196	521,988
	<u>524,688</u>	<u>216,998</u>	<u>741,686</u>	<u>1,280,770</u>
<i>Total 2023</i>	<u><u>652,903</u></u>	<u><u>627,866</u></u>	<u><u>1,280,769</u></u>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

8. Auditors' remuneration

	2024	2023
	£	£
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	5,040	9,000
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	2,340	9,360
	<u>7,380</u>	<u>18,360</u>

9. Staff costs

	2024	2023
	£	£
Wages and salaries	80,679	292,766
Social security costs	6,321	17,945
Contribution to defined contribution pension schemes	984	3,586
	<u>87,984</u>	<u>314,297</u>

The average number of persons employed by the Charity during the year was as follows:

	2024	2023
	No.	No.
Full-time staff	2	7
Part-time staff	2	8
	<u>4</u>	<u>15</u>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprises of the senior staff members named M Balcomb and Y Lau. The total amount of employees' salary and benefits (including employer pension contributions) received by key management personnel for their services to the charity was £10,263 (2023: £37,295).

10. Trustees' remuneration and expense

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 December 2024, amount totalling to £645 relating to expenses incurred on governance were reimbursed to one trustee. (2023: £995)

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

11. Tangible fixed assets

	Freehold property £	Improvements to property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Total £
At 1 January 2024	776,795	551,119	62,196	3,320	394,082	1,787,512
Additions	-	-	-	-	6,544	6,544
Transfers intra group	(8,302,637)	(551,119)	(62,196)	(3,320)	(400,626)	(9,319,898)
Revaluations	7,525,842	-	-	-	-	7,525,842
At 31 December 2024	-	-	-	-	-	-
At 1 January 2024	344,285	249,326	47,502	3,319	246,437	890,869
Transfers intra group	(344,285)	(249,326)	(47,502)	(3,319)	(246,437)	(890,869)
At 31 December 2024	-	-	-	-	-	-
Net book value						
At 31 December 2024	-	-	-	-	-	-
At 31 December 2023	432,510	301,793	14,694	1	147,645	896,643

The Tangible fixed assets are transferred to FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) (charity registration number: 1202107 in England and Wales and No.SCO52760 in Scotland)

12. Investment property

	Freehold investment properties £
At 1 January 2024	33,755,192
Disposals	(354,373)
Transfers intra group	(33,400,819)
At 31 December 2024	-

The investment properties are transferred to FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) (charity registration number: 1202107 in England and Wales and No.SCO52760 in Scotland)

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

12. Investment property (continued)

13. Debtors

	2024	2023
	£	£
Due within one year		
Other debtors	-	17,381
Prepayments and accrued income	-	35,979
	-	53,360
	-	53,360

14. Creditors: Amounts falling due within one year

	2024	2023
	£	£
Trade creditors	-	3,202
Other taxation and social security	-	5,514
Other creditors	2,905	30,372
Accruals and deferred income	5,019	11,041
	7,924	50,129
	7,924	50,129

15. Financial instruments

	2024	2023
	£	£
Financial assets		
Financial assets measured at fair value through income and expenditure	7,924	1,224,475
	7,924	1,224,475

Financial assets measured at fair value through income and expenditure comprise cash and bank balances

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

16. Statement of funds

Statement of funds - current year

	Balance at 1 January 2024 £	Income £	Expenditure £	Gains/ (Losses) £
Unrestricted funds				
General Funds	848,042	811,376	(706,470)	(952,948)
Reserves	34,996,282	-	-	(34,996,282)
	<u>35,844,324</u>	<u>811,376</u>	<u>(706,470)</u>	<u>(35,949,230)</u>
Restricted funds				
Seong Hwa Anniversary Fund	317	-	(317)	-
Ancestor Liberation	34,899	-	(34,899)	-
	<u>35,216</u>	<u>-</u>	<u>(35,216)</u>	<u>-</u>
Total of funds	<u><u>35,879,540</u></u>	<u><u>811,376</u></u>	<u><u>(741,686)</u></u>	<u><u>(35,949,230)</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

16. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 January 2023 £</i>	<i>Net movement in funds £</i>	<i>Expenditure £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2023 £</i>
Unrestricted funds					
General Funds	1,299,348	1,332,702	(1,271,848)	-	1,360,202
Investment Reserve	33,870,192	-	-	(35,000)	33,835,192
Fixed Asset Reserve	648,930	-	-	-	648,930
	<u>35,818,470</u>	<u>1,332,702</u>	<u>(1,271,848)</u>	<u>(35,000)</u>	<u>35,844,324</u>
Restricted funds					
Seong Hwa Anniversary Fund	2,701	-	(2,384)	-	317
Holy day	144	-	(144)	-	-
Ancestor Liberation	41,293	-	(6,394)	-	34,899
	<u>44,138</u>	<u>-</u>	<u>(8,922)</u>	<u>-</u>	<u>35,216</u>
Total of funds	<u><u>35,862,608</u></u>	<u><u>1,332,702</u></u>	<u><u>(1,280,770)</u></u>	<u><u>(35,000)</u></u>	<u><u>35,879,540</u></u>

17. Summary of funds

Summary of funds - current year

	Balance at 1 January 2024 £	Income £	Expenditure £	Gains/ (Losses) £
General funds	35,844,324	811,376	(706,470)	(35,949,230)
Restricted funds	35,216	-	(35,216)	-
	<u><u>35,879,540</u></u>	<u><u>811,376</u></u>	<u><u>(741,686)</u></u>	<u><u>(35,949,230)</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

17. Summary of funds (continued)

Summary of funds - prior year

	<i>Balance at 1 January 2023 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2023 £</i>
General funds	35,818,470	1,332,702	(1,271,848)	(35,000)	35,844,324
Restricted funds	44,138	-	(8,922)	-	35,216
	<u>35,862,608</u>	<u>1,332,702</u>	<u>(1,280,770)</u>	<u>(35,000)</u>	<u>35,879,540</u>

18. Funds

Restricted Funds

Ancestor Liberation - Donations to the CheongBo Training Centre (formerly the Cheong Pyeong Training Centre) in South Korea to support spiritual workshops for allcomers as well as the work of a new on-site hospital.

Seong Hwa Anniversary Fund - donations received for a ceremony used for celebrating the life and achievements of a person who has died. The Seung Hwa is meant to be a celebration of thanks.

19. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Total funds 2024 £
Current assets	7,924	7,924
Creditors due within one year	(7,924)	(7,924)
Total	<u>-</u>	<u>-</u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

19. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 2023 £</i>	<i>Restricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	896,643	-	896,643
Investment property	33,755,192	-	33,755,192
Current assets	1,242,618	35,216	1,277,834
Creditors due within one year	(50,129)	-	(50,129)
Total	<u><u>35,844,324</u></u>	<u><u>35,216</u></u>	<u><u>35,879,540</u></u>

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	2023 £
Net income for the period (as per Statement of Financial Activities)	69,691	51,932
Adjustments for:		
Depreciation charges	-	33,550
Decrease/(Increase) in debtors	53,360	(29,294)
Increase/(Decrease) in creditors	(42,205)	(19,162)
Fixed assets purchases	-	(155,612)
Net cash provided by/(used in) operating activities	<u><u>80,846</u></u>	<u><u>(118,586)</u></u>

21. Analysis of cash and cash equivalents

	2024 £	2023 £
Cash in hand	7,924	1,224,475
Total cash and cash equivalents	<u><u>7,924</u></u>	<u><u>1,224,475</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2024**

22. Analysis of changes in net debt

	At 1 January 2024	Cash flows		At 31 December 2024
	£	£		£
Cash at bank and in hand	1,224,475	(1,216,551)		7,924
	1,224,475	(1,216,551)		7,924
	1,224,475	(1,216,551)		7,924

23. Transactions in Scotland (Edinburgh branch)

During the year the charity's transaction in the Scotland in the Edinburgh branch are - Income £37,994, Expenditure (£37,994) and Balance C/fwd Nil.

24. Related party transactions

The charity purchased web services for the FFWPU website and hall management services for Haslemere Hall from Ripplenet Web Design which is owned by Timothy Read, a Trustee, amounting to £6,889 (2023: £18,585). The amount owing to Ripplenet at 31 December 2024 is nil (2023: nil)

The charity has employed Mr Jonathan Hoyte (brother of Mr Kieran Hoyte, Trustee) and paid Gross Salary of £5,915 (2023: £23,267) during the year ended 31 December 2024.

The charity also purchased sunday services cordination amounting to £900 (2023: £2,400) from Aryan Rai, son of the chair, Mr Ajay Rai.

25. Going Concern

The trustees of the charity have formed a charitable incorporated organisation (CIO) with a similar name FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) (charity registration number: 1202107 in England and Wales and No.SCO52760 in Scotland). With the approval from the Charity Commission and the Scottish Charity Regulator, the trustees have transferred the mission, operations, assets and liabilities of this charity into newly formed CIO charity during the financial year 2024. The operations of this charity have ceased and carried on by newly formed CIO charity.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

England & Wales - Charity number 267917

Accounts

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report and financial statements

for the year ended 31 December 2023

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

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THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report for the year ended 31 December 2023

The Trustees present their annual report together with the audited financial statements of The Family Federation for World Peace and Unification for the year between 1 January and 31 December 2023

Objectives and Activities

a. Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

	Primary objectives	Associated objectives
Obj 1	<p>The Family Federation recognises that all humankind are children of the same Divine Parent and therefore, at heart, all brothers and sisters. Through its teachings and activities, the Family Federation seeks to assist individuals in their spiritual development, help build loving families, foster responsible stewardship of the world's intellectual and material resources, and contribute to the evolution of a unified world that transcends religious, national and racial boundaries.</p> <p>Main objectives include:</p> <ol style="list-style-type: none"> 1. Promotion of peace, non-violence and understanding between people of different religions, cultures, races and nations and the promotion of religious harmony generally; 2. Promotion of moral and spiritual welfare including (but not limited to) good character, the value of the family and good stewardship of the environment; 3. Advancement of the education of the public, including (but not limited to) in the subjects of human rights, democracy, good citizenship and good governance; 4. Supporting persons who have entered into or rededicated their marriage according to universal spiritual principles in order to be good role models as well as young people in their character education; 	<p>Core FFWPU</p> <ul style="list-style-type: none"> • Promotion of the Marriage Blessing and pastoral support of Blessed Families. • Provision of worship services for Unificationist believers. • Development of youth education programs and activities. • Publication and dissemination of educational materials based on Unificationist principles. • Staging and participating in conferences and seminars through which Unification principles can be advanced. • Seeking synergies with existing organisations with a view to engaging in co-operative ventures.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

	5. Such other purposes as are currently recognised as exclusively charitable.	
Obj 2	To support those people who have adopted the teachings of the Unification movement to apply these principles in their own lives in society at large	<ul style="list-style-type: none"> • Weekly local religious services and study meetings. • Many types of conferences and seminars • Interfaith peace meetings • Peace missions • Pastoral care • Youth projects
Obj 3	To gain adequate funds to be able to finance such important work in the UK and to support projects abroad	<ul style="list-style-type: none"> • Appropriate management of available resources to provide funds • Establishing adequate reserves to meet unforeseen special financing tasks • Exploiting all reasonable sources of funds
Obj 4	To have a capable professional management of the Movement, both spiritual and external	<ul style="list-style-type: none"> • Production of professional and correct accounts • Adherence to all legal requirements upon a charity / employer • Having adequately trained pastors
Obj 5	To support humanitarian and educational projects which are in accordance with the original objects of the charity.	<p>Supporting FFWPU projects in South Korea and other regions of the world where there is a need.</p> <p>Supporting affiliate organisations and projects that are in line with FFWPU's charitable objects.</p>

b. Strategies for achieving objectives

The Logic Flow

- (A) The Vision (where we are going) which instructs
- (B) The Mission (what we are doing) which leads to the
- (C) Three main objectives which lead to
- (D) A number of specific objectives for each of the three main objectives, which can then be assessed by
- (E) Measurable results, tangible accomplishments related to the specific objectives, which are to be accomplished by
- (F) Activities. All activities, current and planned, should be relatable to points (A) – (E) above.

Our Fundamental Principles

- (A) Attendance to God, the Heavenly Parent
- (B) True Love, living for the sake of others
- (C) Respect of and care for the creation
- (D) Intergenerational continuity
- (E) Partnership approach
- (F) Accessibility

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

(A) Vision	A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents (The founders, Rev and Mrs Moon). (or) To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	1. Become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent	2. Become families of true love, life and lineage that create, vibrant and strong communities	3. Contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world
(D) Specific objectives related to each of the major objectives	1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the <i>Divine Principle</i> (The core teachings of FFWPU)	2.1. Give people the means to create loving and prosperous families	3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation
	1.2. Support individuals to overcome their fallen nature and create opportunities for self-development	2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents	3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God
	1.3. Know God and develop a personal relationship with Him	2.3. Build spiritual communities where people are loved and welcomed	3.3. Support providential activities in the Europe and Africa regions and in the world
	1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings	2.4. Give back to our local communities through personal outreach [=HTM] (Heavenly Tribal Messiah – the concept that all families are themselves 'messiahs' to their relatives and wider community of neighbours etc.). alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry]	3.4. Promote a healthy culture and environment 3.5 Facilitate racial and religious harmony and peace building
(E) Results Measurable results for each of the specific objectives above	1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible	2.1.1 A culture of family support is enhanced	3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance.
	1.1.2. Education for all age groups is continually provided	2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives	3.1.2 People in the UK are made aware about True Parents
	1.1.3. The Principle is actively applied to and engaging with current affairs.		3.1.3 Champions are raised who testify to True Parents

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

1.2.1 Each community develops a culture of pastoral care		3.1.4 Resources are available on True Parents, their teachings and work
1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing	3.2.1 Targeted, identifiable and relevant service is offered to our communities
	2.2.2 Support and resources to share the Marriage Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is in all situations	
1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
	2.3.3 Small groups are created and supported	
1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
1.4.3 Provide young children with an understanding of the Principle and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals
	2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict

The Road to Peace is Still Open

MICHAEL & FUMIKO BALCOMB
NATIONAL DIRECTORS

As we turn the page on another year, we are pleased to present our annual report for 2023. This report is a testament to our journey over the past year, encapsulating our triumphs, the challenges we overcame and the memories we made together.

Looking back on 2023 we can't help again thinking how very blessed the United Kingdom really is. While so many other nations in our Europe and Middle East region had to cope with unimaginable natural and human disasters, here in the UK we were largely spared. We all read the news of major earthquakes in Turkey, Syria, and Morocco, devastating floods in Libya, and drought and wildfires elsewhere. War continued to rage between Ukraine and Russia all year long, and in October the terrible conflict between Israel and Hamas flared up in Palestine. We did our best to help, in concert with various European partners including the Red Cross and Red Crescent. Our members donated thousands of pounds to buy generators and batteries for the Ukraine, tents, clothing, medicine and food to Syria and Morocco, and helped rebuild schools in Turkey. Thank you to everyone who gave so generously.

In the pages of this Trustee Report, we have shared a few highlights from around the country and local efforts to build that world of lasting peace. Further afield, we conducted two amazing pilgrimages to Korea, the homeland of our faith and our volunteers went out to serve all over the world. Several of our young volunteers share their reflections and personal testimonies of transformation. There are also updates from our Children's and Youth Education ministries, details of some new publications and websites and a look back at our Annual Gathering and Worship service, always a highlight of the year. We also share a financial report which shows that FFWPU-UK is in a very healthy position.

On behalf of the Trustees and all the leadership team, Fumiko and I would like to thank all our pastors, staff and volunteers for their great efforts. We also want to appreciate those working with us in professional capacities, and our valued partners from other faith communities and non-profit organizations. And of course we'd particularly like to thank all of our many supporters for their generous and consistent donations.

Looking forward, 2024 promises to be a year of continuous development. We will complete our institutional transition from a Charitable Trust to a Charitable Incorporated Organization. Although our purposes and goals will not change, the new structure will be far more future proof and will prevent a lot of unnecessary paperwork each time we add a new Trustee. I'd like to thank our former Board Chair, Timothy, for his outstanding work in shepherding our charity through this important change.

Thank you once again for the privilege and opportunity to serve with you this year.



HARP UK (youth) summer workshop at Cleeve House (above). Annual Gathering Festival UK at Cleeve House, a annual gathering of members from all across the country (below).



A Lively and Uplifting Annual Gathering

Our Annual Gathering Festival took place at Cleeve House in June. It was a day filled with joy, laughter, and togetherness, with over 300 of our brothers and sisters from all over the UK joining together. The day kicked off with a powerful and uplifting music-filled worship service led by our very own youth band, Upstream, setting the tone for the day. Following that, there were many activities for all ages and preferences, from a magic show to sports tournaments and stalls.

A highlight of the day was the opportunity for fellowship – catching up with each other, sharing stories and just enjoying each other's company. Our brothers and sisters were able to reconnect over food, a smoothie or a soft gelato, creating a warm and friendly atmosphere.

What really stood out though, was the incredible involvement of our younger members. They took on various responsibilities and their dedication was truly admirable. We are grateful for all the staff and volunteers who made this day possible. We look forward to the next one!

Here is some feedback we received:

"It was well-organised and it was good that younger members took on various responsibilities. I felt so much hope for the future of our movement."

"I can see and feel the energy, excitement and enthusiasm of each and every one that comes from far or near, who came to attend the annual gathering. It may not be a perfect organisation but truly the heart that was put in it is amazing."

"It was good to see that the younger members involved in many aspects of the gathering, good to see old friends and members who live further away."



Upstream was our worship band (above). Continuing our tradition, we awarded the Grace Miller Award to an exceptional young member of our community, Alma (right).



Building Better Communities

NORTH OF ENGLAND HOLY COMMUNITY

The growing number of teenagers and young families has naturally meant a focus on those groups, with workshops and gatherings in families homes. Our teenagers have organised a youth discussion club where they meet weekly to discuss real topics that effect and matter to them.

Sunday services and holy days are still an important part of our local movement, but we aim to have more focus on building real friendships between families, not just settling for becoming Sunday service acquaintances. One of the main tendencies has been the geographical coming together of families in certain areas around Heaton Park (North Manchester), young families and around Bolton (families with teenagers). Living as neighbours we can feel momentum and ideas developing. Young families can see the potential to raise children together by home schooling and elder families see the opportunities for regular youth projects and programs.

We continue to develop our relationship and partnership with our brothers and sisters in the Scottish Community where, recently, we had a retreat together in an amazing activity centre up in Dundee. We can really feel the power of inter-regional cooperation and unification as we do workshops and events together.



NORTH OF THE THAMES HOLY COMMUNITY

The North of the Thames Community has been diligently focusing on three key areas: worship, community building, and societal service.

Worship

Regular services are conducted in Lancaster Gate, Hatch End, and Romford. These services are led by dedicated leaders and supported by a committed team. The sermons are recorded and made accessible on YouTube, attracting an audience of up to 200 viewers. A prayer group has also been consistently meeting every Monday morning for the past two decades, currently via Zoom due to the pandemic.

Community Building

The community has been fostering a sense of unity through various initiatives. The North Thames News, initiated by one of our members, is a bi-monthly publication that shares community news and member activities. Youth activities, primarily conducted by Be the Change, organize frequent workshops and retreats for young adults and families.

Societal Service

The community has been proactive in serving society through various public projects. These projects are funded through a framework initiated at the "Community Connections" event. Some of these initiatives include WAIT (Washington Aids International Teens), Artists for Peace, the Children's Art Contest, and the Young Women's Speech Contest.

RIVER SOUTH HOLY COMMUNITY

The year has been very challenging and rewarding in equal measure. The highlight was the dedication of the CheonWonGun in Korea, to which many River South Pilgrims went with a heart of devotion to attend True Parents. A few of our community also took part in the Holy Marriage Blessing during the Holy Week and we wish a blessed family life to all newly Blessed couples.

At River South, we took the bold step to alternate worship services between the Peace Embassy and Livingstone House, to allow room for expansion and create a space for young adults in our region to create a natural and thriving spiritual community at Livingstone House, while making the facility self-sufficient and eventually profitable.

I hope we can all make a re-determination to press ever forward, without looking back, so that at the end of 2024 we would have surpassed all our accomplishments of this year.



SCOTLAND HOLY COMMUNITY

A well cherished experience this year has been the opportunity to take part in Divine Principle workshops/seminars. In the Peace Embassy in Glasgow, we held a couple of 1-day workshops. We also had a few Scottish representatives at the 7-day Divine Principle workshop in Prague.

It was also a year of deeper connections and sharing, either through meeting new people or fostering old friendships. We broke bread at gatherings such as interfaith services and events. Our Scottish Interfaith Week was titled "Faith, Family and Community". There was a strong sense of unity as everyone present cared deeply about the topic. Our youth are continuing to connect with the North England youth through different activities. We are very proud of them. It is very impressive that they organise so much despite the distance.

In December, we held our Scottish Christmas retreat in Dundee, which is a good opportunity to spend time with members that live further north. But two of our members travelled even further, to Everest Basecamp. There, they went trekking to raise money for Muscular Dystrophy UK.



WALES, WEST COUNTRY & WEST MIDLANDS HOLY COMMUNITY

This year has seen a new start of regular youth activities in Birmingham. We wanted to build an environment where the children could feel free to express themselves and make lifelong friendships. Collaborating together with their parents, we have been able to create some great memories and feel closer as a community. Radek, a secondary school teacher, has been a great support with the education side and introduced us to team building activities.

In July, we spent a day down in Stanton Fitzwarren focusing on confidence building through public speaking and team games. The youth were given the task to speak for five minutes on a topic of their choice. Considering the little amount of preparation time, it was great to see them talking so passionately about their chosen topics.

The consensus for the highlight of this year has been the hike in the Lickey Hills. Exploring the great outdoors; on the ascent, tasked with completing a scavenger hunt, reaching the peak and then scaling the hill on the descent. The focus in 2024 for the youth, will be their relationship with nature and developing their spiritual confidence.



Children's Ministry

The Children's Ministry, serves the youngest members of our community to pass our faith to the next generation with a parental heart. With our motto "Love God, People & Creation" we aim to create a vibrant, fun and exciting environment, focused on God.

Since June, the Children's Ministry has offered various activities and events to engage children and their families starting with the art workshop at the Annual Gathering in June, to upgrading Sunday School into Peace School with monthly online lessons (every third Sunday) since September, to having a fantastic Family Harvest Festival in October, to publishing a children's book from the series of Three Gifts "The Story of Hyojeong" in November. Additionally, I wrote monthly book reviews for the FFWPU-UK website and work on other children's books, as well as hold monthly meetings for the Peace School teachers and volunteers.

We concluded the year with three exciting projects dedicated to celebrating Christmas: the first one was the children's art contest with the theme "If Jesus Was Born as a King". The aim of this contest was to invite children from the age of four to twelve to express their creativity by imagining and drawing Jesus as a king, as it was meant to be according to God's original plan for His beloved son. Father and Mother Moon love Jesus dearly and thanks to Jesus, we have Father and Mother Moon. This art contest is a tribute and a celebration of Jesus's life and victory.

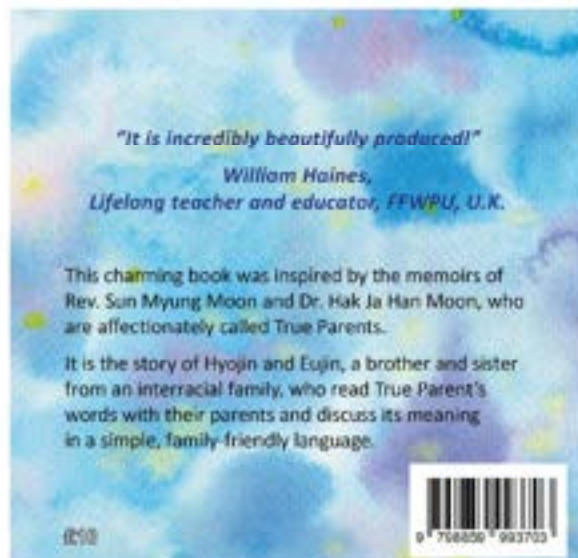
We have also published Children's Ministry Activity Book 2024 which is now available to order and was introduced at the Children's Christmas Festival. I am deeply grateful to our humble and unsung heroes of the Peace School – teachers and volunteers, who work quietly every Sunday to teach and care for our children. I invite pastors and community leaders to join me in expressing gratitude and admiration for their dedication and hard work. We are looking for more volunteers to join our team to make an impact in children's and our own lives. It is truly the most rewarding work. As the verse in the Psalm 127:3 says: "Behold, children are a heritage from the LORD, the fruit of the womb a reward."



Children's Peace School Logo (above) and art activities at the Annual Gathering Festival (below).



The first book from the "The Story of Hyojeong" series for children published this year. Inspired by the memoirs of our founders, Rev. Sun Myung Moon and Dr. Hak Ja Han Moon, these books aim to teach children about our values.



HARP - Our Youth Ministry

2023 has been a year of growth for our youth. Of exploring the type of culture and lifestyle we want to build, making oaths and revisiting our origins and inherited faith - all centering on how to include God more into our lives.

The year started with the conclusion of the 2022/23 Winter Workshop, of which the main theme was "Strengthening our Spirit: Peace by Peace". With a new resolution we held gatherings, youth services and three more workshops.

We explored the content of the Divine Principle in practical manners alongside the Bible during the Easter holidays, which *Breathed New Life* into these books and teachings. During the summer, we *reignited and fed our faith* while looking into our origins, our parents' paths and what we want to carry to our future and that of our descendants.

Through different activities and content received, participants were able to find inspiration and understanding throughout the year. To wrap up the year, we hosted a workshop in Livingstone House with the theme of "My Oath: Clear, Centered, Transcendent".

This was a successful year full of joy, challenges, growth, warmth, lessons given and received, and I dare to say, filled with God's presence and protection. Thank you to all the staff members, team leaders and everyone who put a lot of hard work, effort, sleepless nights, long brainstorming sessions, hard conversations and so much more love into everything we have done together this year. It would not have been possible without them and everyone who participated.

We, HARP UK, truly appreciate all the support and help we have received from volunteers, participants and parents. I look forward to this new year and what we'll be able to accomplish.



Photos above are from the summer workshop: the fire activity, sports and group discussions. Below you can see photos from the winter workshop: the staff team and a group discussion & goal setting activity.



Mentoring Initiatives for Young Adults

This was the second year since we shifted from the old chaplaincy programme to our current approach of mentoring initiatives. The basic premise is that we need to make a breakthrough and create spaces for more spiritual education and deeper connection as a community for those who are seeking it. In those clear and encouraging spaces we can then establish and develop mentoring relationships where we can follow up from, and education and experiences where we can revisit and recommit from. Through feedback, experience and reflection, we concluded that we needed to invest more into in-person educational events, last year being able to run several sisters and brothers weekends. This year we were able to build on these weekend events by holding four more, plus the first longer-form educational workshop for adult second generation members (Companions of Faith 5-day workshop in February) and a day gathering for worship and fellowship.

Coming to the close of this year we are confident to say that we have been able to make a significant impact through the education and care that we were able to offer. Together we have been able to create something of quality and substance for those who have been a part of the process which is still unfolding. The funding from HQ has allowed us to have made our activities accessible and affordable. We're grateful for all the support we are receiving. We are in the process of making plans for 2024 and we remain committed to contributing towards God's call in this critical area.

During the whole year, our core team met up with and called many of the young adults in our community for ongoing mentoring, which has contributed meaningfully to people's journeys to becoming Matched and Holy Marriage Blessed. Through all of our activities and mentoring, we were able to reach at least 70 young adults in our community, and many were regular event attendees.

This is a small indication of the relationships we have been able to build over the past couple of years, which has increased our ability to support members with their spiritual growth. Here are some testimonies:

"My experience of being mentored this year leaves me extremely hopeful, knowing that I am never too far from a brother who can lend me a listening ear, and some sound advice when I've needed it, and fills me with a sense of responsibility and confidence that I want to be someone who can also offer this type of support to my younger second generation brothers and sisters." - Male, 27

"It was nice to be in an environment where most people are my age or older because having deeper conversations is easier and takes away the pressure of having to take care of someone and almost neglecting my growth, which I feel at times when serving in the community." - Male, 21

"I feel more connected to the community and feel that the efforts made have had purpose. The content always helps me to reflect and think about my Blessing and my family, how to be a better wife, daughter, sister, friend, how to understand and connect more to True Parents. This alone is impactful in day-to-day life." - Female, 32

"The personal faith support has made a huge difference in enabling me to create more grounding in my own spiritual life which provides a deeper and genuine commitment to the path of the matching and Blessing." - Male, 26



One of the regular programs we run is the yearly Companions of Faith workshops. The theme for this year's Companions of Faith workshop was "Home: Unlock & Tuck In". This took place in February, in Blaxhall where the participants also had the opportunity to go out and visit Framlingham Castle or to go on nature walks.



Sow & Grow: Bloom - sisters' retreat in Colchester



Communications and Public Relations Report

Our Strategies

Our communication strategy primarily revolves around a national weekly newsletter and a community website. The newsletter, currently managed by Sophia, includes video updates, stories, and event details. Despite initial distribution issues in 2023, the situation was resolved through team collaboration. The community website serves as a resource hub for members, requiring regular maintenance and updates to ensure accuracy and professionalism. Additionally, weekly announcement slides are used to support pastors and community representatives.



The Public Relations strategy involves proactive engagement with media representatives through in-person meetings, fostering authentic connections in a world dominated by virtual interactions. In 2023, several such meetings were held, leading to positive interactions with both existing and new contacts. The strategy also prioritises prompt responses to media requests, which have notably increased, including those from reputable organisations like the BBC. Swift and proactive interventions have even led to the cancellation of potentially negative portrayals of the organisation.

Our New Website! – ffwpu.org.uk

In the later part of the year, the Communications Team embarked on a pivotal project: developing a much-needed public-facing website (ffwpu.org.uk), aiming to establish a modern and appealing online presence.

Utilising Squarespace and collaborating with one another, the team successfully launched an initial version of the website within a limited timeframe. This initial iteration of the website stands as a strong foundation that will undergo further enhancements and improvements throughout 2024.

The website offers a user-friendly platform for the general public and media to conveniently connect with relevant individuals within our organization. Additionally, it addresses commonly asked questions that people often ask about FFWPU, providing accessible information. Feedback and suggestions for improvement are encouraged.



Property Updates

LANCASTER GATE

Purchased in 1975, our cherished Victorian-era headquarters building in the heart of London has been used for numerous historic events. This year we made more efforts to encourage other groups to hire the main function rooms of 43 Lancaster Gate for their own events. Hiring out the Cafe, York Room, and Lancaster Room (Ballroom) on a regular basis will provide an extra revenue stream for our organisation and increase our visibility in the local community. During each of the many events we hosted this year, the posters have definitely been a talking point while the guests mingled.



To further increase visibility, we have listed 43 Lancaster Gate on more booking websites in the new year and are looking at advertising methods to attract the local community and are exploring the possibility of partnering with other venues and hotels in the area. The interior spaces of 43 Lancaster Gate are also being developed to increase their cosmetic appeal and provide a better experience for guests. For example, the AV system in the Ballroom is currently being renewed and will be receiving necessary upgrades to improve useability and quality, including a 100 inch smart TV! With these developments and our plans for the future, we aim to make Lancaster Gate a premier events venue that can be a valuable income source for the organisation for generations to come! To book the venue, please visit our page by scanning the QR code and share it with your contacts!



CLEEVE HOUSE

Cleeve House has been receiving a lot of love and care in efforts to restore it and improve it for our workshops, events and also bookings for weddings, wakes, birthday parties, Wiltshire police away days, Christmas parties, yoga retreats, etc. Ultimately becoming a place that can provide for all the seasons of life and the different needs in our society. It's been an exciting year that has seen a lot of positive progress, from the roots to the roof (almost quite literally!). There is still a lot of work to be done and we are excited and grateful to perhaps soon see Cleeve House enter a golden era. We thank the Cleeve House Management team for all their hard work, love and investment into the revival of the property. We are currently installing a new heating system that will greatly reduce our carbon footprint.



The new and improved Bridal Suite.

There have been a significant number of community events held along with the commercial bookings, and while there have been some bumps along the way, the vision remains the same:

Cleeve House is a uniquely attractive location that people want to visit, for a host of different reasons: self-development, community bonding, spiritual enlightenment and awakening, detoxing from their urban environment, health & wellbeing, exercise, yoga, and so on. And in that process, making it easier to connect, and making memories to last a lifetime.



LIVINGSTONE HOUSE

In the past year, our young people have come together with the aim of building a Young Adults Spiritual Community in Livingstone House. They plan to return the building to its original purpose as a haven for young members to study, form life-long bonds and foster a culture of creativity under our True Parents. With the full support of the local pastor and community, room vacancies have opened and a few are still available! We are grateful to the Livingstone House Management Team for taking this on!

Greenwich CARP has also taken initiative in organising several successful events and activities at Livingstone House, including magical music nights and Divine Principle workshops for new guests.



Dr. Hak Ja Han Moon's New Year's Speech, 2024

Let us become true owners of Cheon Il Guk who practice true love in resemblance to our Creator, the Heavenly Parent!

We should not forget about our Heavenly Parent in our daily life. Our first mission is to witness to and teach people the truth about God. All people must go through the course of restoration to come back to God, our loving and grieving Heavenly Parent. What we have to do is simple: to witness, to teach the Principle and testify to True Parents.

Next, we must expand our influence and be able to preserve the beautiful creation that our Heavenly Parent has made for us, investing all his power and love. Great damage is being inflicted on the entire world today as a result of human ignorance. Pollution and climate change are urgent issues.

We must save the dying land and oceans. It is we ourselves who must do it. We should feel true ownership just as God does, and unite and become one in all respects, cooperating with one another to fulfil this urgent work. To be the true owners, we must not forget the restoration of this country and the world, not for a day, an hour, or a minute. We must reflect on it repeatedly, learn Heaven's wisdom, and mobilize all the methods and skills we can muster as human beings and resolve the problem together with God. If we fail to resolve this problem, we have no future.

We are a unified family. We are one family. When it comes to this goal, we must achieve it with one heart and one will, no matter where we are. Let us become true devoted sons and daughters who can achieve higher results with every passing month and year based on which our Creator, the Heavenly Parent, can delight in and trust us. We must not be people who keep changing back and forth. We need to act responsibly in everything with a sense of ownership.

This is my message, given with blessing, as this New Year begins.

January 1st, 2024

Grant-making policies

Grants to organisations can be made providing that:

1. The activities supported are in line with FFWPU's charitable Objects.
2. The organisation provides 3-monthly reports of their activities to the trustees.
3. The trustees are satisfied that the activities are carried out efficiently and that good use is being made of the funds granted.

Main activities undertaken to further the Charity's purposes for the public benefit

Activities of the British Clergy Leadership Conference to harmonise, embrace and unite different churches, to empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.

Activities of the FFWPU Communities to support individuals and families in striving to live for the sake of others and their local community, supporting aid work abroad, and run women's peace meetings (see activities reports above for more instances and details).

Granting to UPF, WFWP and IRFF to support their social, interfaith, community and national programmes.

Achievements and Performance

a. Main achievements of the Charity

Marriage and Family Blessing: We developed our marriage strengthening and family blessing activities.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we supported seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Training a new generation of leaders: This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. Youth crime continues to scar our major cities. A new service initiative, Youth for Peace and Development, which pilots interfaith community service projects in London, Birmingham and other major cities was developed. A whole generation faces new challenges of identity and mental health issues. We are pleased to announce a new partnership with Together All to provide mental health and well-being support to all of our members at no charge.

Every family has a role. We have a saying, "Peace Starts With Me," and we want to remind our readers of the important contribution that each of us can make in this great quest for peace, which is the long-awaited dream of God, our Heavenly Parent. Whether it be in daily family prayers and traditions, small group meetings and book clubs, weekly worship, monthly and annual devotions, we are all important, and every effort counts

b. Key performance indicators

Level of Donation Received

Level of Rental Income

Level of Operational Costs

Level of Donation made to other domestic and overseas charitable organisations, have these charitable organisations that have received funds from the Charity fulfilled their charitable objectives at the same time supporting the Charity's charitable objectives

Level of Members Participation in Sunday Service, Workshops and Events

Level of Members Satisfaction

c. Review of activities

Following the COVID 19 pandemic restrictions being lifted, all face-to-face activities were resumed as normal. Due to its success, some online activities, seminars, and conferences continued to take place as they facilitated reaching a bigger audience.

d. Factors relevant to achieve objectives

Running activities for as many people as possible.
Running activities that are relevant to the general public.
Having enough staff to run and support activities.
Having the financial resources necessary to run activities.

e. Fundraising activities and income generation

The Charity owns farmland in Stanton Fitzwarren which is let for agricultural purposes and leased for Solar electricity production.

It lets residential properties in Stanton Fitzwarren.

It lets residential units in Lancaster Gate.

It receives donations from its members.

Reserves Policy

FFWPU UK has established a reserves policy to protect its activities by providing a financial comfort zone against an unpredictable environment and to make sufficient provision for future cash flow requirements and capital procurement. The policy also provides the framework for future strategic planning and decision making. The development of an effective reserves policy is intended to restrict the impact of any risk upon the continuing operations of FFWPU UK.

Reserves will be held to ensure that unexpected financial events do not cause problems in the current year and cash flow issues. Reserves will also have a specific purpose relating to future spending or covering current and future risks.

The purposes for holding reserves may include:

- Covering unforeseen emergencies or unexpected expenditure, e.g. large repair bill
- Covering unforeseen day-to-day operational costs, e.g. employing temporary staff to cover long-term absence
- Covering a failure in a source of income, e.g. an unforeseen significant decrease in trading income as was experienced during the pandemic, for instance
- Preparing for planned commitments that cannot be met by future income alone, e.g. plans for a major asset purchase
- Needing to fund short-term deficits in budget, e.g. funds that may need to be spent before an expected income is received this should be an exceptional case

Roles and Responsibilities

The Trustee Board is responsible for:

- Ensuring the Charity's funds are used appropriately, prudently, lawfully and in accordance with the Charity's purposes for the public benefit
- Ensuring the Charity's reserves are maintained and used only as described in this policy
- Authorising the decision and transfer of the reserve funds into investment funds

The Property and Investment Committee is responsible for:

- Making financial and investment recommendations to the Trustee Board and Senior Management Team

The Director of Finance, in consultation with the National Director, is responsible for:

- Regularly monitoring the Charity's reserves and reporting to the Trustee Board or the Senior Management Team accordingly
- Reporting the explanations for any shortfall or excess in reserves
- Reporting any actions being taken or planned to bring reserves in line with the minimum limits
- Identifying when reserves need to be drawn on and any corrective actions that need to be taken.
- Identifying any broader and long-term financial problems that mean the reserves will be frequently used or are below the minimum level.
- Transferring investment funds with the authorisation of the Trustee Board

Types of Reserves

Unrestricted Reserves - includes donations, grants, and trading income, will be spent at the discretion of the Senior Management Team in furtherance of the Charity's objectives.

Restricted Reserves - may include restricted grants, donations or trading income, will be spent or invested in furtherance of the Charity's objectives or assets, or spent where the donor has expressed the nature of expenditure.

Designated Reserves - a sum of unrestricted or restricted reserves may be separated and designed a particular purpose and therefore becoming a designated reserve, e.g. to purchase a new asset. Designated reserves are labelled this way for administrative purposes only and can still be spent at the discretion of the Senior Management Team. Designated reserves are sometimes referred to as ring-fenced reserves.

Level of Reserves

Operating Reserves – to provide routine operating cash and financial security for extraordinary events that could cause a significant decrease in operating revenues or increase in operating expenses. These would be used to fund operations until any necessary adjustments can be made to provide sufficient cash flow to maintain operations.

Goal : FFWPU UK will build and maintain a balance of six months of cash operating expense.

Capital Reserves – to provide funds for routine capital projects in the event of unanticipated circumstances and new capital projects which have not been provided for in the annual budget. These capital projects are large projects in which the necessity and timing is not known at the present time. These could be projects to upgrade the current facilities or add additional capacity or functionality. It is our intent to fund these projects with internal cash flow to the extent possible but economic conditions and necessity may dictate that short or long term loan might be required.

Goal : FFWPU UK will designate 20% of its monthly trading income as its capital reserve.

Management of Reserves

All reserves will be reviewed by the Director of Finance on a regular basis and an appropriate range of options will be considered which might include releasing the funds into the revenue budget in furtherance of the Charity's objectives, assigning funds to appropriate designated reserves as may be determined by the Senior Management Team, or investing the funds to generate further income to allow expansion of the Charity's work.

If reserves are required to support a local community or a property, then the Trustee Board must agree to this in the first instance and then the Chair of the local community committee or the Manager of the property agrees to the internal loan. There will be a fixed term repayment agreed at the point of acceptance and the Local Community or the Property must be able to show that this agreement is affordable within a five-year budget plan.

Investment Policy

While FFWPU UK will aim to manage its cash balances to provide for day-to-day financial management, the Charity is also mindful of its underlying principle to further the purpose of FFWPU UK will ordinarily be best served by seeking the maximum return consistent with commercial prudence.

Where there are sufficient funds to meet all of the Charity's financial commitments, the Charity will seek to optimise returns by investing its unrestricted and designated reserves.

Where the Charity decides to invest, the investment risk will be properly managed.

When considering an investment, the Trustee Board will:

- Manage and track its financial exposure and ensure value for money
- Exercise care and skill in investment decisions, taking advice as appropriate from a professional adviser
- Ensure that exposure to investment products is tightly controlled so that the security of funds takes precedence over revenue maximisation
- Ensure that investment decisions are in the best interests of the Charity

Criteria for Investment

Each of these criteria will be weighted depending on the objective and goal for each investment or portfolio.

Safety – to avoid unreasonable risk while preserving both the capital and the purchasing power of that capital. It is understood that no investment is totally free of risk, and occasional measured losses are inevitable in a diversified portfolio. Risk may include, but not limited to, quality of the investment, the qualifications of the institutions and advisors the Charity deals with, the diversification of the portfolio, the movement of interest rates, inflation and the general state of the economy.

Socially Responsible Investment – to expect the investment managers appointed by FFWPU UK to ensure that funds have been set up with restrictions on where the money can be invested. The restrictions on these funds are that no money can be invested in the following industries:

- Weaponry

- Tobacco
- Alcohol
- Gambling
- Pornography
- Fossil Fuels

Liquidity – to maintain sufficient liquidity to meet both unforeseen and reasonably anticipated operating requirements by structuring the portfolio with investments that mature as the need for cash occurs.

Returns – to generate a long-term rate of return in the portfolios that is commensurate with the appropriate blended benchmark returns that coincide with the asset allocation for each portfolio over an economic cycle, taking into account risk and liquidity needs.

Maximise Investment Income

FFWPU UK will aim to achieve its investment objectives by working with our banks and specialist fund managers to ensure that it is aware of new products available to the sector.

Minimum Risk Investment

In order to ensure that funds are invested at a level of risk appropriate to FFWPU UK, the following procedures will apply:

- Invest in markets where financial services are closely regulated and compensation schemes are in place
- Funds may be invested with financial institutions with a minimum credit rating of A
- Adopt a suitably diversified portfolio
- Avoid speculative forms of investment
- Take account of environmental, social and governance issues in investment decisions

Professional investment advice will be sought about the most suitable investments for FFWPU UK and investments will be placed with suitably qualified investment managing agents.

All new products are entered into only with the approval of the Trustee Board.

No funds are invested for greater than a year without the approval of the Trustee Board

Quarterly reports are provided to Property and Investment Committee detailing the financial funds are invested in and their most recent credit ratings.

Asset Classes

In order to manage risk FFWPU UK will be restricted in the asset classes it can invest in. The Charity is permitted to invest its reserves in cash equivalent investments in the following:

Money Market Funds

Typically these investments will be short term between 3 months and 12 months.

Endowment Funds

FFWPU UK will appoint professional fund managers who are responsible for ensuring the assets are only invested in line with the Charity’s minimum risk requirement.

The fund managers are permitted to invest the endowment reserves in the following asset classes both UK and overseas, providing they are in line with the Charity’s investment criteria:

- Equities
- Fixed income
- Cash equivalents

These restrictions apply unless otherwise specifically sanctioned by the Trustee Board.

Policy Revisions

Annually - by the Property and Investment Committee to ensure it is fit for purpose and to allow for any material changes in response to the external environment.

Periodically - by the Trustee Board and make amendments as conditions warrant.

Financial Review

a. Financial review

During the year the charity raised funds totalling £1,332,702 (2022: £1,145,829) while expenditure totalled £1,280,770 (2022: £1,020,426). There was an overall surplus of £51,932 (2022: £125,403). The Trustees are pleased that the “Unrestricted funds” were maintained in at a good level in 2023 across the whole, and the value of the restricted funds was relatively low.

All other numbers in the accounts are within normally expected parameters. Each section of the charity, whether a community or a property, keeps reserves to have sufficient working capital or, in some cases, to acquire a property in the future - or as reserve for maintaining and upgrading property. The charity does keep cash reserves at HQ to cover some foreseen property costs as well as unforeseen expenses.

c. Accumulation of funds

Funds accumulated through cash flows into the Charity will be utilized for future expenditure, and surpluses will be allotted into the various funds as determined by the Trustees and Senior Management Team.

d. Principal risks and uncertainties

Interfaith / Academic / PR Activities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Int Ac PR 1	Scandal concerning reputation based on a: <ul style="list-style-type: none"> • Scandalous book • Scandalous TV programme 		<ul style="list-style-type: none"> • Contact made by a reporter • Contact from other friends who inform us of someone who is researching a book/article or programme 	Reactive responses: <ul style="list-style-type: none"> • Publish a response and mail to contacts • Call key contacts • Achieve a correction/apology from the publisher of a scandalous book, article, etc.

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	<ul style="list-style-type: none"> Scandalous international or national news emerges No funds to take legal action 		<ul style="list-style-type: none"> Someone informs us of a scandal Monitoring our own internal behaviour 	<p>Pro-active responses:</p> <ul style="list-style-type: none"> Familiarity with the remit of the Press Complaints Association and the Broadcasting Standards Committee. Training courses
Int Ac PR 2	A medical or fire emergency arises at a conference leading to litigation	<ul style="list-style-type: none"> Large groups of people The structure of the Lancaster Gate HQ - the stairs, one (main) exit from the ballroom 	<ul style="list-style-type: none"> Getting health and safety standards approved 	<ul style="list-style-type: none"> Suitable warning and "No Smoking" signs Training staff to support elderly participants Training staff in alternative exit procedures from the ballroom i.e.: <ul style="list-style-type: none"> - through the Wiedecke's flat - break-glass key at the ball-room entrance to the Wiedecke flat Immediate access to a local doctor / medical staff Emergency telephone numbers immediately to hand
Family Churches:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
FC 1	Actions which contradict the movement's remit.	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document) See Objectives		A copy to all "management personnel" with regular updates as required.
FC 2	Unauthorised fundraising by sympathisers			Periodic repetition of a statement forbidding it. Stopping the offending person from offending again.
FC 3	Past resentments give rise to new problems. Opposition from the family of	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the		Pro-active work with anti-movement organisations, families of new members, government supported

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	sympathisers / members entering into full-time membership (virtually unheard of since the late 80s)	FFWPU founding document)		organisations such as INFORM
FC 4	Former core members suffering from mental health problems actively engage against the movement leading to adverse publicity.	Inadequate provision for mentally disturbed members.	Pastors reporting such incidences	Referral of such people to the proper medical authorities. Core staff membership policy to exclude severely mentally disabled people.
FC 5	Former core member sues for perceived damages			Fulfilment of all legal obligations
FC 6	A very bad article / programme about us demotivates sympathisers and reduces support - physically/financially. Collapse of tithing income/ pastors cannot continue	Real skeletons in the cupboard Poor PR externally and poor communications internally to sympathisers	Feedback from sympathisers through local church pastors and national representatives and at the AGM	If true must quickly apologise and take action. Use of an internal weekly newsletter and e-mail lists to communicate especially to rebut unfounded allegations. See also Scandal
FC 7	Unprofessional activities, incompetence, giving wrong guidance.	A church training policy which is not yet fully developed		See "Failure to train personnel adequately" under "Staffing issues" Training - procedures

Estate and facilities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Ef 1	Potential liabilities attached to property including new legislation. Significant costs incurred not included in the financial plans. Failure to comply with statutory requirements leads to prosecution and		Letters from the authorities. Publishing of new legislation	Insurance and surveying. Keeping a keen eye on legislation and conforming to that legislation.

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	closing down of some buildings			
Ef 2	Failure to complete new projects/maintenance on schedule. Disruption to an income source. Deterioration of property stock.		Project monitoring shows poor schedule keeping Shabby appearance of property Unforeseen weather damage	Regular building inspections with a checklist. A maintenance schedule. Job descriptions.
Ef 3	Failure to manage properties / assets properly leading to public accusation and loss of reputation.	Failure to keep up a maintenance / amortisation fund	Decline in standards of property. Feedback from people	Maintain existing property policies.

Staffing issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Si 2	Loss of key department leaders/pastors with consequent loss of relevant functions Loss of key staff <ul style="list-style-type: none"> • Experience or skills lost. • Operational impact on key projects and priorities. • Loss of contact base and corporate knowledge. 	Employment issues. Health, safety and environment	Clear reporting systems. Personal relationship with key staff.	<ul style="list-style-type: none"> • Succession planning. • Documentation of systems plans and projects. • Training programmes. • Notice periods and handovers. • Recruitment processes.
Si 8	Health, safety and environmental issues Staff injury Lack of ability to operate		Monitoring and reporting procedures	<ul style="list-style-type: none"> • Compliance with the law and regulations • Compliance officer / training • Monitoring and reporting procedures

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Si 9	Safeguarding issues Lack of compliance and adequate protection for young and vulnerable members and contacts	Lack of training Lack of awareness Lack of monitoring	Monitoring and reporting procedures	<ul style="list-style-type: none"> • Set up training for community leaders and HWP YA leaders • Ensure DBS checks are carried out in good time
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Legal issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
L 1	<p>Compliance with legislation and regulations</p> <p>Consideration of law and regulations needs to be specific to each individual charity, as risk areas will be dependent on activities undertaken.</p> <ul style="list-style-type: none"> • Fines, penalties or censure from licensing or activity regulators. • Loss of licence to undertake particular activity. • Employee or consumer action for negligence. • Reputational risks. 		<p>The following examples should not therefore be used as a checklist.</p> <ul style="list-style-type: none"> • Charity law • Companies Act • Own constitution • Data Protection Act • Disability Discrimination Act • Laws relating to care of beneficiaries (e.g. Children's Act, care of elderly etc) • Employment Law (Redundancy, unfair dismissal, minimum wages) • Trustees Act • Human Rights Act • Race relations • Health and Safety law (fire regulations etc) 	<p>Identify key legal and regulatory requirements.</p> <p>Allocate responsibility for key compliance procedures.</p> <p>Compliance monitoring and reporting.</p> <p>Preparation for compliance visits.</p> <p>Compliance reports from Regulators, auditors and staff considered and actioned at appropriate level</p>
L 2	<p>Regulatory reporting requirements:</p> <p>Financial and other reporting requirements</p> <ul style="list-style-type: none"> • Regulatory action. • Reputational risks. • Impact on funding. 			<p>Compliance procedures and allocation of staff responsibilities</p>
L 3	<p>Professional advice</p> <ul style="list-style-type: none"> • Lack of investment strategy or management. • Failure to optimise fiscal position. • Contract risks. • Failure to address compliance risks. 			<ul style="list-style-type: none"> • Identification and access to professional advice. • Identification of issues where advice is required. • Compliance reviews.

e. Financial risk management objectives and policies

All staff members and volunteers with a role in the finance, operation, management &/or review of finances and procurement at Headquarters, Local Communities and all other FFWPU UK properties are expected to familiarise themselves and comply with these policies and procedures. If there is any reason where the policies and procedures cannot be followed, the circumstances surrounding this are reported to the Trustee Treasurer as soon as possible.

Structure, Governance and Management

1. Constitution

The Family Federation for World Peace and Unification is a registered charity, number 267917 in England and Wales and number SC041240 in Scotland, and is constituted under a Trust deed.

2. The Senior Management Team (SMT)

The SMT consists of the Executive Office and Finance Office:

The Executive Office consists of the National Director, Communications Officer, Executive Assistant, Media and Public Relations Officer and Operations Officer.

The responsibilities of the Executive Office are:

- Reviewing FFWPU UK's activities regularly, monitoring compliance with organisational policies and reporting to the Trustee Board against agreed performance standards;
- Managing FFWPU UK's real estate assets in accordance with FFWPU UK Financial Policies;
- Managing FFWPU UK's risks (financial, legal, environmental, human resources, health and safety, among others);
- Raising the profile and mission of FFWPU UK in both online and mass media, expanding and reaching new audiences, as well as informing and engaging with existing audiences;
- Managing human resources, training and developing the team whilst compliant to law & regulations and ensuring workplace safety.

The Finance Office consists of the Director of Finance, Operations Officer and Bookkeeper.

The responsibilities of the Director of Finance are:

- Ensuring that FFWPU UK obtains appropriate insurance policies and sufficient insurance covers for the running of its activities;
- Implementation of FFWPU UK Investment and Reserves Policy;
- Ensuring that all staff members and volunteers understand their responsibilities under the financial policies and procedures;
- Ensure that finance systems and processes which support these policies and procedures are set up, implemented and documented;
- Ensure that sufficient and accurate records are maintained to support all FFWPU UK's financial transactions in order to disclose the financial position of FFWPU UK in a timely fashion;
- Manage the annual budgetary process and provide monthly management account to the Trustee Board, the SMT and the PIC.

The Senior Management team meets on a weekly basis.

3. The Property and Investment Committee (PIC)

The PIC consists of a Chairperson and its members plus the Trustee Treasurer, the National Director and the Director of Finance.

The PIC:

- Recruits and elects its new members.
- Makes recommendation on repairs and renewals into FFWPU UK's properties and investments that are above £20,000;
- Advises on FFWPU UK's Investment and Reserves Policy.

The PIC meets on a monthly basis.

4. Pay policy for key management personnel

The HR department has complete control of the payroll according to clearly defined pay levels – issued over an external accountant, which ensures controlling and ensuring compliance.

5. Related party relationships

All costs (usually no incomes) are clearly defined and checked before payment for validity at all cost centres throughout the charity. A related party declaration is made by those involved every year.

6. Methods of appointment or election of Trustee

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

7. Organisational structure and decision-making policies

The Trustees Board meets four times a year with the National Director and Deputy National Director. The Trustees also meet in ad hoc meetings depending on circumstances, and communicate regularly via email. Outcomes of meetings are minuted, and actions reviewed at each meeting by the Board chair.

Staff members can make decisions according to the Charity's policy and procedure and such decisions will be monitored by their respective line managers.

All payments are overseen by the staff members' line manager/finance director/the treasurer.

Each department's spending is limited by its annual budget. Budgets are approved in November of each year and reviewed annually.

Trustees oversee the operation of the Charity including its day-to-day running, finance and all charitable activities and are able to intervene if necessary.

8. Policies adopted for the induction and training of a Trustee

Trustees receive two sessions of Induction upon taking up their role, plus training.

9. Trustees' indemnities

- Insurance of up to £5,000,000 is provided by Zurich Insurance UK
- Cover is extended to include injury caused to volunteers

10. Charity Trustee roles and responsibilities

Trustee chairs and boards have six main responsibilities:

1. Ensure the charity is carrying out its purposes for the public benefit.
2. Comply with the charity's governing document and the law.
3. Act in the charity's best interests.
4. Manage the charity's resources responsibly.
5. Act with reasonable care and skill.
6. Ensure the charity is accountable.

11. Going Concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. They are in process of transitioning to a newly set up Charitable Incorporated Organisation (CIO) in 2024 whereby the FFWPU charity trust will transfer its assets, liabilities and activities to the new CIO and close down. For this reason, the Trustees continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

12. Principal Risks and uncertainties

The charity can face a wide variety of risks which could affect their beneficiaries if not dealt with properly. A risk is any event that could prevent the charity achieving its aims or carrying out its strategies. Below is an excerpt from the risk management document, which further details early warning signs and mitigating actions.

Personnel Risks

- Lack of a succession policy for top leadership positions including the National Director.
- Need to train and raise new candidates to replace aging pastoral leadership.
- Insufficient Board and Executive expertise in financial and investment management.

Property Management

- Complying with ever changing statutory and safety regulations on our premises.
- Changes in legislation threaten increased the operational costs and decrease the competitive edge of our lettings business.
- Insufficient reserves set aside for major repair or capital improvement.

Reputation and Public Image

- Reputational damage due to adverse media coverage of events in the UK and overseas.
- Former / disaffected / unwell members seek public redress for various grievances.

Reference and administrative details of the Charity, its trustees and advisers

Trustees	A Rai, Chair K T Hoyte, Secretary H E Fisher, Treasurer T P Read, Trustee C Jones, Trustee
Charity registered numbers	267917 and Scottish Charity Number: SC041240
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants and Registered Auditors 8 Deer Park Road London SW19 3GY
Bankers	Royal Bank of Scotland 78 Notting Hill Gate London W11 3HS
Solicitors	Russell-Cooke LLP 2 Putney Hill London SW15 6AB

Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have indicated their willingness to continue in office. The designated Trustee will propose a motion reappointing the auditors at a meeting of the Trustees.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Trustees' report (continued)
for the year ended 31 December 2023**

Approved by order of the members of the board of Trustees on 18 September 2024 and signed on their behalf by:



A Rai
(Chair of Trustees)



H E Fisher
(Trustee)

Independent auditors' report to the Members of The Family Federation for World Peace and Unification

Opinion

We have audited the financial statements of The Family Federation for World Peace and Unification (the 'charity') for the year ended 31 December 2023 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2023 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

Going concern

We draw attention to note 25 in the financial statements, which indicates that the trustees of the charity have planned to transfer the charity's operation to the newly formed CIO with similar name starting from 2nd January 2024. Once the process is complete, this charity will cease to operate and its mission, operations, assets and liabilities will be taken over by newly formed charity named FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (Charity registration number: 1202107). Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the Trustees' assessment of the charity's ability to continue to adopt the going concern basis of accounting included assessing charity's asset valuations and operation after the year end.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2. Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:

1. Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accosts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees (as required by auditing standards) and discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Axis Accountants LTD

Axis Accountants Ltd

Chartered Certified Accountants and Registered Auditors

8 Deer Park Road

London

SW19 3GY

18 September 2024

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

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**Statement of financial activities
for the year ended 31 December 2023**

	Note	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Income from:					
Donations and legacies	3	347,862	-	347,862	280,770
Investments	4	751,380	-	751,380	716,428
Other income	5	233,460	-	233,460	148,631
Total income		1,332,702	-	1,332,702	1,145,829
Expenditure on:					
Charitable activities	6	1,271,848	8,922	1,280,770	1,020,426
Total expenditure		1,271,848	8,922	1,280,770	1,020,426
Net income/(expenditure) before net gains on investments		60,854	(8,922)	51,932	125,403
Net gains on investments		-	-	-	49,293
Total transfers		-	-	-	-
Net movement in funds before other recognised gains/(losses)		60,854	(8,922)	51,932	174,696
Other recognised gains/(losses):					
(Losses)/gains on revaluation of fixed assets		(35,000)	-	(35,000)	3,465,192
Net movement in funds		25,854	(8,922)	16,932	3,639,888
Reconciliation of funds:					
Total funds brought forward		35,818,470	44,138	35,862,608	32,222,720
Net movement in funds		25,854	(8,922)	16,932	3,639,888
Total funds carried forward		35,844,324	35,216	35,879,540	35,862,608

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 39 to 52 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Balance sheet
as at 31 December 2023**

	Note	2023 £	2022 £
Fixed assets			
Tangible assets	11	896,643	774,581
Investment property	12	33,755,192	33,790,192
		<u>34,651,835</u>	<u>34,564,773</u>
Current assets			
Debtors	13	53,360	24,066
Cash at bank and in hand		1,224,474	1,343,060
		<u>1,277,834</u>	<u>1,367,126</u>
Creditors: amounts falling due within one year	14	(50,129)	(69,291)
Net current assets		<u>1,227,705</u>	<u>1,297,835</u>
Total assets less current liabilities		<u>35,879,540</u>	<u>35,862,608</u>
Net assets excluding pension asset		<u>35,879,540</u>	<u>35,862,608</u>
Total net assets		<u><u>35,879,540</u></u>	<u><u>35,862,608</u></u>
Charity funds			
Restricted funds	16	35,216	44,138
Unrestricted funds	16	35,844,324	35,818,470
Total funds		<u><u>35,879,540</u></u>	<u><u>35,862,608</u></u>

The financial statements were approved and authorised for issue by the Trustees on 18 September 2024 and signed on their behalf by:

.....
A Rai
(Chair of Trustees)

.....
H E Fisher
(Trustee)

The notes on pages 39 to 52 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Statement of cash flows
for the year ended 31 December 2023**

	2023 £	2022 £
Cash flows from operating activities		
Net cash used in operating activities	(118,586)	118,690
	<hr/>	<hr/>
Cash flows from investing activities		
Net cash provided by investing activities	-	-
	<hr/>	<hr/>
Cash flows from financing activities		
Net cash provided by financing activities	-	-
	<hr/>	<hr/>
Change in cash and cash equivalents in the year	(118,586)	118,690
Cash and cash equivalents at the beginning of the year	1,343,061	1,224,371
Cash and cash equivalents at the end of the year	<u>1,224,475</u>	<u>1,343,061</u>

The notes on pages 39 to 52 form part of these financial statements

**Notes to the financial statements
for the year ended 31 December 2023**

1. General information

The charity is registered in England and also in Scotland. The charity's England registration number is 267917 and Scottish charity's number is SC041240. The principal address of the charity is 43 Lancaster Gate, London, W2 3NA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The Family Federation for World Peace and Unification meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

**Notes to the financial statements
for the year ended 31 December 2023**

2. Accounting policies (continued)

2.3 Expenditure (continued)

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% on cost
Improvements to property	- 2% on cost
Plant and machinery	- 25% on cost
Motor vehicles	- 20% on cost
Fixtures and fittings	- 15% on cost

2.5 Investment property

Investments are included at market value at the year end. Gains and losses on the revaluation of investments are reflected in the Statement of Financial Activities.

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

**Notes to the financial statements
for the year ended 31 December 2023**

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Donations	347,862	-	347,862	280,770
<i>Total 2022</i>	<u>278,670</u>	<u>2,100</u>	<u>280,770</u>	

4. Investment income

	Unrestricted funds 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Investment income - UK Investment Properties Rental	751,380	751,380	716,428
	<u>751,380</u>	<u>751,380</u>	<u>716,428</u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

4. Investment income (continued)

5. Other incoming resources

	Unrestricted funds 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Other income	233,460	233,460	144,131
Government grants	-	-	4,500
	<u>233,460</u>	<u>233,460</u>	<u>148,631</u>

6. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	<i>Total 2022 £</i>
Donations/Grants	117,481	-	117,481	57,925
Overseas Missions and Conferences	57,859	8,922	66,781	100,427
UK Conferences and Seminars	1,227	-	1,227	7,418
Supporting Community Activities	573,293	-	573,293	554,940
Rental Costs	521,988	-	521,988	299,716
	<u>1,271,848</u>	<u>8,922</u>	<u>1,280,770</u>	<u>1,020,426</u>
<i>Total 2022</i>	<u>970,133</u>	<u>50,293</u>	<u>1,020,426</u>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

6. Analysis of expenditure on charitable activities (continued)

Summary by expenditure type

	Staff costs 2023 £	Depreciation 2023 £	Other costs 2023 £	Total 2023 £	<i>Total 2022 £</i>
Donations/Grants	-	-	117,481	117,481	57,925
Overseas Missions and Conferences	-	-	66,781	66,781	100,427
UK Conferences and Seminars	-	-	1,227	1,227	7,418
Supporting Community Activities	252,244	33,550	287,500	573,293	554,940
Rental Costs	62,053	-	459,934	521,988	299,716
	<u>314,297</u>	<u>33,550</u>	<u>932,923</u>	<u>1,280,770</u>	<u>1,020,426</u>
<i>Total 2022</i>	<u>289,657</u>	<u>29,724</u>	<u>701,045</u>	<u>1,020,426</u>	

7. Analysis of expenditure by activities

	Activities undertaken directly 2023 £	Support costs 2023 £	Total funds 2023 £	<i>Total funds 2022 £</i>
Donations/Grants	117,481	-	117,481	57,925
Overseas Missions and Conferences	44,490	22,291	66,781	100,427
UK Conferences and Seminars	1,227	-	1,227	7,418
Supporting Community Activities	42,533	530,759	573,292	554,940
Rental Costs	447,172	74,816	521,988	299,715
	<u>652,903</u>	<u>627,866</u>	<u>1,280,770</u>	<u>1,020,426</u>
<i>Total 2022</i>	<u>392,412</u>	<u>628,013</u>	<u>1,020,425</u>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

8. Auditors' remuneration

	2023	2022
	£	£
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	9,000	9,000
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	9,360	9,360
	<u>9,360</u>	<u>9,360</u>

9. Staff costs

	2023	2022
	£	£
Wages and salaries	292,766	269,571
Social security costs	17,945	16,517
Contribution to defined contribution pension schemes	3,586	3,569
	<u>314,297</u>	<u>289,657</u>

The average number of persons employed by the Charity during the year was as follows:

	2023	2022
	No.	No.
Full-time staff	7	6
Part-time staff	8	8
	<u>15</u>	<u>14</u>

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprises of the senior staff members named M Balcomb and Y Lau. The total amount of employees' salary and benefits (including employer pension contributions) received by key management personnel for their services to the charity was £37,295 (2022: £35,535).

10. Trustees' remuneration and expense

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 December 2023, amount totalling to £995 relating to expenses incurred on governance were reimbursed to two trustees.(2022: £231)

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

11. Tangible fixed assets

	Freehold property £	Improvements to property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation						
At 1 January 2023	776,795	551,119	46,889	3,320	253,777	1,631,900
Additions	-	-	15,307	-	140,305	155,612
At 31 December 2023	<u>776,795</u>	<u>551,119</u>	<u>62,196</u>	<u>3,320</u>	<u>394,082</u>	<u>1,787,512</u>
Depreciation						
At 1 January 2023	328,749	238,304	42,972	3,319	243,975	857,319
Charge for the year	15,536	11,022	4,530	-	2,462	33,550
At 31 December 2023	<u>344,285</u>	<u>249,326</u>	<u>47,502</u>	<u>3,319</u>	<u>246,437</u>	<u>890,869</u>
Net book value						
At 31 December 2023	<u><u>432,510</u></u>	<u><u>301,793</u></u>	<u><u>14,694</u></u>	<u><u>1</u></u>	<u><u>147,645</u></u>	<u><u>896,643</u></u>
At 31 December 2022	<u><u>448,046</u></u>	<u><u>312,815</u></u>	<u><u>3,917</u></u>	<u><u>1</u></u>	<u><u>9,802</u></u>	<u><u>774,581</u></u>

12. Investment property

	Freehold investment properties £
Valuation	
At 1 January 2023	33,790,192
Surplus/(Deficit) on revaluation	(35,000)
At 31 December 2023	<u><u>33,755,192</u></u>

The Freehold investment properties are recorded at market value. Charity's properties at Cockburn Street and South Elixia Place are professionally revaluated at £350,000 and £190,000 respectively by independent valuers Home Report Company, Chartered Surveyors. The remaining properties were historically independently revalued at the market price and the trustees are of the opinion that market value of the remaining properties did not materially change during the year ended 31 December 2023.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

13. Debtors

	2023	2022
	£	£
Due within one year		
Other debtors	17,381	18,088
Prepayments and accrued income	35,979	5,978
	53,360	24,066
	53,360	24,066

14. Creditors: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	3,202	3,202
Other taxation and social security	5,514	4,895
Other creditors	30,372	50,153
Accruals and deferred income	11,041	11,041
	50,129	69,291
	50,129	69,291

15. Financial instruments

	2023	2022
	£	£
Financial assets		
Financial assets measured at fair value through income and expenditure	1,224,475	1,343,060
	1,224,475	1,343,060
	1,224,475	1,343,060

Financial assets measured at fair value through income and expenditure comprise cash and bank balances

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

16. Statement of funds

Statement of funds - current year

	Balance at 1 January 2023 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2023 £
Unrestricted funds					
General Funds	1,299,348	1,332,702	(1,271,848)	-	1,360,202
Investment Reserve	33,870,192	-	-	(35,000)	33,835,192
Fixed Asset Reserve	648,930	-	-	-	648,930
	<u>35,818,470</u>	<u>1,332,702</u>	<u>(1,271,848)</u>	<u>(35,000)</u>	<u>35,844,324</u>
Restricted funds					
Seong Hwa Anniversary Fund	2,701	-	(2,384)	-	317
Holy day	144	-	(144)	-	-
Ancestor Liberation	41,293	-	(6,394)	-	34,899
	<u>44,138</u>	<u>-</u>	<u>(8,922)</u>	<u>-</u>	<u>35,216</u>
Total of funds	<u><u>35,862,608</u></u>	<u><u>1,332,702</u></u>	<u><u>(1,280,770)</u></u>	<u><u>(35,000)</u></u>	<u><u>35,879,540</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

16. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 January 2022 £</i>	<i>Net movement in funds £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2022 £</i>
Unrestricted funds						
General Funds	1,061,459	1,143,729	(970,133)	-	64,293	1,299,348
Investment Reserve	30,420,000	-	-	-	3,450,192	33,870,192
Fixed Asset Reserve	648,930	-	-	-	-	648,930
	<u>32,130,389</u>	<u>1,143,729</u>	<u>(970,133)</u>	<u>-</u>	<u>3,514,485</u>	<u>35,818,470</u>
Restricted funds						
Balkan Fund (Albania)	213	-	-	(213)	-	-
Brazil Missions	18	-	-	(18)	-	-
Seong Hwa Anniversary Fund	2,701	-	-	-	-	2,701
Holy day	4,032	2,100	(5,988)	-	-	144
Ancestor Liberation	85,367	-	(44,305)	231	-	41,293
	<u>92,331</u>	<u>2,100</u>	<u>(50,293)</u>	<u>-</u>	<u>-</u>	<u>44,138</u>
Total of funds	<u><u>32,222,720</u></u>	<u><u>1,145,829</u></u>	<u><u>(1,020,426)</u></u>	<u><u>-</u></u>	<u><u>3,514,485</u></u>	<u><u>35,862,608</u></u>

17. Summary of funds

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

17. Summary of funds (continued)

Summary of funds - current year

	Balance at 1 January 2023 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2023 £
General funds	35,818,470	1,332,702	(1,271,848)	(35,000)	35,844,324
Restricted funds	44,138	-	(8,922)	-	35,216
	<u>35,862,608</u>	<u>1,332,702</u>	<u>(1,280,770)</u>	<u>(35,000)</u>	<u>35,879,540</u>

Summary of funds - prior year

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
General funds	32,130,389	1,143,729	(970,133)	-	3,514,485	35,818,470
Restricted funds	92,331	2,100	(50,293)	-	-	44,138
	<u>32,222,720</u>	<u>1,145,829</u>	<u>(1,020,426)</u>	<u>-</u>	<u>3,514,485</u>	<u>35,862,608</u>

18. Funds

Designated Funds

The Investment Reserve represents the investment properties which are used to generate income for the charity and are therefore not considered to be general free reserves.

The Fixed Asset Reserve represents the net book value of tangible fixed assets which are not considered to be part of the general free reserves.

Restricted Funds

Ancestor Liberation - Donations to the CheongBo Training Centre (formerly the Cheong Pyeong Training Centre) in South Korea to support spiritual workshops for allcomers as well as the work of a new on-site hospital.

Seong Hwa Anniversary Fund - donations received for a ceremony used for celebrating the life and achievements of a person who has died. The Seung Hwa is meant to be a celebration of thanks.

Holy Items/Holy Day is income collected locally and centrally at HQ to be sent on to FFWPU Korea as a form of donation from FFWPU sympathisers to support projects in Korea.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

19. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	896,643	-	896,643
Investment property	33,755,192	-	33,755,192
Current assets	1,242,618	35,216	1,277,834
Creditors due within one year	(50,129)	-	(50,129)
Total	35,844,324	35,216	35,879,540

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2022 £</i>	<i>Restricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Tangible fixed assets	774,581	-	774,581
Investment property	33,790,192	-	33,790,192
Current assets	1,322,988	44,138	1,367,126
Creditors due within one year	(69,291)	-	(69,291)
Total	35,818,470	44,138	35,862,608

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2023**

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2023	2022
	£	£
Net income for the year (as per Statement of Financial Activities)	51,932	174,696
Adjustments for:		
Depreciation charges	33,550	29,724
Loss/(profit) on the sale of fixed assets	-	(49,293)
Decrease/(Increase) in debtors	(29,294)	(4,475)
Increase/(Decrease) in creditors	(19,162)	2,317
Fixed assets purchases	(155,612)	-
Net cash provided by/(used in) operating activities	(118,586)	152,969

21. Analysis of cash and cash equivalents

	2023	2022
	£	£
Cash in hand	1,224,475	1,343,061
Total cash and cash equivalents	1,224,475	1,343,061

22. Analysis of changes in net debt

	At 1 January 2023	Cash flows	At 31 December 2023
	£	£	£
Cash at bank and in hand	1,343,060	(118,586)	1,224,474
	1,343,060	(118,586)	1,224,474

23. Transactions in Scotland (Edinburgh branch)

During the year the charity's transaction in the Scotland in the Edinburgh branch are - Balance B/fwd £170,883, Income £34,141, Expenditure (£31195) and Balance C/fwd £173,829.

**Notes to the financial statements
for the year ended 31 December 2023**

24. Related party transactions

During the year the charity purchased editing services for community website, national newsletter and social media administrator amounting to £1,417 from T Fisher, Daughter-in-law of a trustee Huey Fisher.

The charity also purchased web services for the FFWPU website and hall management services for Haslemere Hall from Ripplenet Web Design which is owned by Timothy Read, a Trustee, amounting to £18,585 (2022: £14,145). The amount owing to Ripplenet at 31 December 2023 is nil (2022:nil)

The charity has employed Mr Jonathan Hoyte (brother of Mr Kieran Hoyte, Trustee) and paid Gross Salary of £23,267 during the year ended 31 December 2023.

The charity also purchased Sunday services coordination amounting to £2,400 from Aryan Rai, son of the chair, Mr Ajay Rai.

25. Post balance sheet events and Going Concern

The trustees of the charity have formed a charitable incorporated organisation (CIO) with a similar name FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) (charity registration number: 1202107 in England and Wales and No.SC052760 in Scotland). With the approval from the Charity Commission and the Scottish Charity Regulator, the trustees planned to transfer the mission, operations, assets and liabilities of this charity into newly formed CIO charity starting 2nd January 2024. Once the process is complete, the operations of this charity will cease and will be carried on by newly formed CIO charity.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

England & Wales - Charity number 267917

Accounts

England Charity Number: 267917 & Scottish Charity Number: SC041240

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report and financial statements

for the year ended 31 December 2022

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

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THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report for the year ended 31 December 2022

The Trustees present their annual report together with the audited financial statements of The Family Federation for World Peace and Unification for the year between 1 January and 31 December 2022.

Objectives and Activities

a. Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

	Primary objectives	Associated objectives
Obj 1	<p>The Family Federation recognises that all humankind are children of the same Divine Parent and therefore, at heart, all brothers and sisters. Through its teachings and activities, the Family Federation seeks to assist individuals in their spiritual development, help build loving families, foster responsible stewardship of the world's intellectual and material resources, and contribute to the evolution of a unified world that transcends religious, national and racial boundaries.</p> <p>Main objectives include:</p> <ol style="list-style-type: none">1. Promotion of peace, non-violence and understanding between people of different religions, cultures, races and nations and the promotion of religious harmony generally;2. Promotion of moral and spiritual welfare including (but not limited to) good character, the value of the family and good stewardship of the environment;3. Advancement of the education of the public, including (but not limited to) in the subjects of human rights, democracy, good citizenship and good governance;4. Supporting persons who have entered into or rededicated their marriage according to universal spiritual principles in order to be good role models as well as young people in their character education;	<p>Core FFWPU</p> <ul style="list-style-type: none">• Promotion of the Marriage Blessing and pastoral support of Blessed Families.• Provision of worship services for Unificationist believers.• Development of youth education programs and activities.• Publication and dissemination of educational materials based on Unificationist principles.• Staging and participating in conferences and seminars through which Unification principles can be advanced.• Seeking synergies with existing organisations with a view to engaging in co-operative ventures.

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	5. Such other purposes as are currently recognised as exclusively charitable.	
Obj 2	To support those people who have adopted the teachings of the Unification movement to apply these principles in their own lives in society at large	<ul style="list-style-type: none"> • Weekly local religious services and study meetings. • Many types of conferences and seminars • Interfaith peace meetings • Peace missions • Pastoral care • Youth projects
Obj 3	To gain adequate funds to be able to finance such important work in the UK and to support projects abroad	<ul style="list-style-type: none"> • Appropriate management of available resources to provide funds • Establishing adequate reserves to meet unforeseen special financing tasks • Exploiting all reasonable sources of funds
Obj 4	To have a capable professional management of the Movement, both spiritual and external	<ul style="list-style-type: none"> • Production of professional and correct accounts • Adherence to all legal requirements upon a charity / employer • Having adequately trained pastors
Obj 5	To support humanitarian and educational projects which are in accordance with the original objects of the charity.	<p>Supporting FFWPU projects in South Korea and other regions of the world where there is a need.</p> <p>Supporting affiliate organisations and projects that are in line with FFWPU's charitable objects.</p>

b. Strategies for achieving objectives

The Logic Flow

- (A) The Vision (where we are going) which instructs
- (B) The Mission (what we are doing) which leads to the
- (C) Three main objectives (somewhat patterned on the Three Blessings) which lead to
- (D) A number of specific objectives for each of the three main objectives, which can then be assessed by
- (E) Measurable results, tangible accomplishments related to the specific objectives, which are to be accomplished by
- (F) Activities. All activities, current and planned, should be relatable to points (A) – (E) above.

Our Fundamental Principles

- (A) Attendance to God, the Heavenly Parent
- (B) True Love, living for the sake of others
- (C) Respect of and care for the creation
- (D) Intergenerational continuity
- (E) Partnership approach
- (F) Accessibility

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(A) Vision	A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents (The founders, Rev and Mrs Moon). (or) To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	1. Become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent	2. Become families of true love, life and lineage that create, vibrant and strong communities	3. Contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world
(D) Specific objectives related to each of the major objectives	<p>1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the <i>Divine Principle</i> (The core teachings of FFWPU)</p> <p>1.2. Support individuals to overcome their fallen nature and create opportunities for self-development</p> <p>1.3. Know God and develop a personal relationship with Him</p> <p>1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings</p>	<p>2.1. Give people the means to create loving and prosperous families</p> <p>2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents</p> <p>2.3. Build spiritual communities where people are loved and welcomed</p> <p>2.4. Give back to our local communities through personal outreach [=HTM] (Heavenly Tribal Messiah – the concept that all families are themselves 'messiahs' to their relatives and wider community of neighbours etc.). alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry)</p>	<p>3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation</p> <p>3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God</p> <p>3.3. Support providential activities in the Europe and Africa regions and in the world</p> <p>3.4. Promote a healthy culture and environment</p> <p>3.5 Facilitate racial and religious harmony and peace building</p>
(E) Results Measurable results for each of the specific objectives above	<p>1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible</p> <p>1.1.2. Education for all age groups is continually provided</p> <p>1.1.3. The Principle is actively applied to and engaging with current affairs.</p>	<p>2.1.1 A culture of family support is enhanced</p> <p>2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives</p>	<p>3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance.</p> <p>3.1.2 People in the UK are made aware about True Parents</p> <p>3.1.3 Champions are raised who testify to True Parents</p>

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1.2.1 Each community develops a culture of pastoral care		3.1.4 Resources are available on True Parents, their teachings and work
1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing	3.2.1 Targeted, identifiable and relevant service is offered to our communities
	2.2.2 Support and resources to share the Marriage Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is in all situations	
1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
	2.3.3 Small groups are created and supported	
1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
1.4.3 Provide young children with an understanding of the Principle and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals
	2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict

Letter From Our National Director

Dr Michael & Fumiko Balcomb

We are pleased and happy and a little relieved to be able to contribute to the 2022 FFWPU UK Trustees Report. Probably we would all agree that 2022 was a challenging year for

our community, our nation and indeed the world. None of us could have foreseen twelve months ago that we would be in the midst of a long and dreadful war in Europe; or that our beloved Queen would pass away after 70 years on the throne; or that with inflation over 10%, energy prices rising and the NHS under renewed pressure that many UK families would find themselves in great difficulties.

And yet, here we are, half way through 2023. At the start of January, our Founder, Dr. Hak Ja Han Moon encouraged us to put all disappointments of the past year behind us and look forward with hope and gratitude. She urged us to live for the sake of others and to work together and help each other, and above all to remember that God, our Heavenly Parent is still sovereign and the world of peace and justice we all long for is coming soon. We have taken this encouragement as our guiding principle.

In the pages of this Annual Report, we share some of our efforts around the United Kingdom and around the region to build that world of lasting peace. Among some important developments, we have:

- **Merged** nine communities into five, with the largest being in London: North of Thames, River South, and Wales, West Country, West Midlands.
- **Held** more than 40 in-person and online workshops, camps, and retreats for education, fellowship, and service.
- **Celebrated** the holy days and anniversaries of our religious communities and invited friends, neighbours and members of other faiths to join us.
- **Participated** in the international projects such as the Peace Road, the World Summit, the Marriage Blessing, and the Cheonbo Revival events.
- **Opened** a new Peace Embassy in Glasgow and hosted an interfaith event for Scottish Interfaith Week. Thank you to our Scotland community and to Dr. Maureen Sier, Director of Interfaith Scotland and the many other friends of faith who joined us.
- **Hosted** a meeting of our North Europe subregion, welcoming national and city leaders from the UK, Ireland, Iceland, Norway, Sweden, Finland and



Annual Gathering 2022 at Cleeve House.



Easter Family Camp, April 2022.

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Denmark. The topics discussed included goals for 2023 and encouragement to open Peace Embassies in other cities.

- **Donated:** Through the year, we supported various charitable projects in Africa, Moldova, Ukraine, and the Philippines. Together with other European FFWPU chapters, we raised tens of thousands of pounds for relief efforts to support refugees both in the Ukraine and in neighbouring countries. This effort was especially recognized by the President of Moldova, Maia Sandhu, and generously supported by grants from the European Union, Catholic Charities, and other partners. As winter fell, we joined together to send generators and high capacity battery units into Ukraine to help families stay warm.

- **Honoured** the life and service of HM Queen Elizabeth II In September, our nation came to a standstill to say goodbye and thank you to HM Queen Elizabeth II. We joined the 12-hour queues to visit our late Queen as she lay in state in Westminster Hall, and some of our Ambassadors for Peace were invited to offer prayers and readings during the funeral services. We all send our prayers and loyal support to King Charles III. May God guide all our leaders to serve with wisdom and compassion in the coming year.



Interfaith event at the new Peace Embassy in Glasgow during the Scottish Interfaith Week with Dr. Maureen Sier, Director of Interfaith Scotland.



Visiting HM Queen Elizabeth II lying in state in September to say goodbye and thank you.

Thank you once again for the privilege and opportunity to serve with you this year.

Members from the UK played a prominent role at the Peace Road in Berlin



Letter From Our Chair

Timothy Read



I joined the trustee board in January 2017, and it's time now for me to stand down and pass the reins on to younger and far more capable hands.

I would like to use this opportunity to thank all those who have worked tirelessly and often behind the scenes to improve our charity and Movement over these years. Under our very capable National Director, Dr. Mike Balcomb, we have developed our management structure and education, introduced many policies that have improved our work practices, and brought a more youthful team into our offices and pastoral care programme. Our Director of Finance Sylvia L. has also pulled us very ably through a tough time under Covid and this year there has been more than a full recovery in our income and activities. We are also looking forward to seeing an exciting eco-friendly solar generation project on our farmland outside Swindon come online, which will further fund our activities.

National and World-level challenges

There are unprecedented challenges facing us all, from Global warming, the recent pandemic, war in Europe, and the rising cost of living. More insidiously, the decline in the family and resulting juvenile delinquency.

Over the last four decades, there has been a decline in marriage by 75% in the UK. This has led to a decline in the importance of family and to a rise in loneliness and social isolation among older people, and a rise in crime rates and drug abuse among young people. In addition, children growing up without a father are more likely to experience poverty and poor mental health.

We applaud the government's efforts to provide more support for families, such as childcare support and improving education and employment opportunities for young people. However, more needs to be done.

One key contribution the FFWPU makes is to promote marriage and stable relationships through its extensive spiritual education programmes. These highlight the importance of growth in heart and love by having a living relationship with God our Heavenly Parent within the family. We emphasise in particular the crucial role that good parenting takes in supporting that.

We also provide mental health support for our volunteers, as well as supporting the physical health and wellbeing of our young people.

In addition we have supported a number of partner organisations. The Women's Federation for World Peace works with women to provide education, advocacy, partnership, reconciliation and humanitarian service. The Universal Peace Federation is a global alliance of religious, academic, political and civic leaders, and organisations joined together to promote peace. I hope as time goes on our partnership can really make a positive difference in our nation.

I would like to wish Ajay Rai all the best as he takes on the role of Chair in the year ahead, and I am sure he will guide the FFWPU on to greater heights.

Best wishes,

Timothy Read

Chair

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Thank you!

The Trustees and all the leadership team would like to thank all our pastors, staff and volunteers for their great efforts during 2022. We also appreciate those working with us in professional capacities, and our valued partners from other faith communities and non-profit organisations. And of course, we would particularly like to thank all of our many supporters for their generous and consistent donations.

Activities undertaken to achieve objectives

Building Better Communities

Our five regional communities, formed through the merger of several smaller communities, have undergone reorganisation and restructuring after the pandemic. We had celebrations, held family camps, and hosted different events. One of our young members represented England in the Rugby World Cup and another played in a Premier League fixture.



The community purchased a new Peace Embassy in Glasgow and inaugurated it with an interfaith event for the Scottish Interfaith Week (photos above). We had successful outreach events that supported our charitable goals, including supporting the International Relief Friendship Foundation in Senegal and Uganda. The community also celebrated the 40th and the 30th anniversaries of the blessing marriage of couples in 1982 and 1992. They expressed their gratitude for the blessings received and their vision for the future.

Our worship team provided uplifting music during our Sunday Services and other celebratory events throughout the year and we had many inspirational speakers, from young to old, giving the message each Sunday.



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In Spring, our members in Scotland and in the North of England teamed up for a weekend of fellowship at the Lake District. They had the chance to connect with old and new friends through discussion groups, walks, sports, games and a quiz! (photos above)

To build bonds and develop the tenacity as deep friends of faith and young leaders, a group of young people went on a challenging hike climbing a Scottish mountain as can be seen on the right.



Youth from different parts of London volunteered their time to help out on Sundays in a more remote part of our community and organise activities for the younger children.

They played sports like football, basketball, volleyball and other games with the youth and younger children.

By doing this, they could continue to build on friendships started at workshops or other nation wide gatherings.

Below you can also see a community fishing trip which was organised in Wales where members of all ages had the opportunity to spend time together in nature while developing new skills.



Celebrating Community Champions

"Don't live your life as though you were measuring it with a ruler"

- Rev. Sun Myung Moon

The Grace Miller Award

The Grace Miller Award, established in 2001 by Tim Miller in honour of his mother Grace Miller, is a symbol of recognition for young Unificationists and Blessed Children who exemplify a spirit of selflessness and service. Grace Miller herself embodied a motherly heart and held great appreciation for the 2nd Generation members of the Unification Movement. She joined the, at the time, Unification Movement at the age of 56 dedicating the rest of her years towards living a life with God and for the sake of others.

Her legacy lives on through this award, which serves as a reminder of the importance of living a life dedicated to God and for the sake of others. To nominate a young person, they must be aged between 16 to 15, have demonstrated an exemplary life of faith and must have made an impact in their local community or in their neighbourhood (e.g. at school/university).

The award is presented to the recipient during the Annual Gathering Festival which takes place at Cleeve House, in Wiltshire. It is a moment where the community comes together to show appreciation to the young person and to encourage more young people to live exemplary lives.

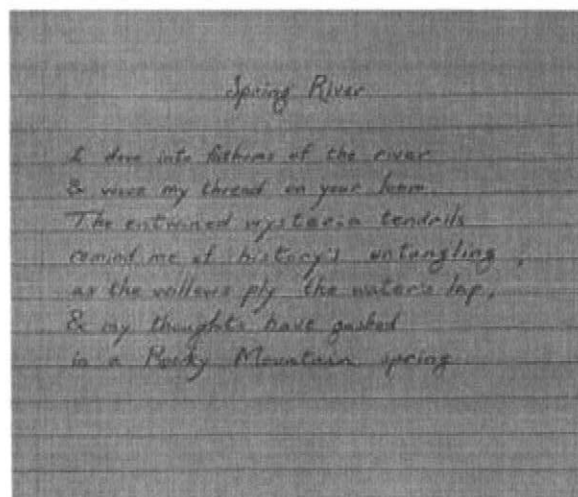
A blast from the past: recently discovered photos in Cleeve House from the summer of 1991 in Lancaster Gate. Pictured on the right is Grace Miller and on the left a meeting amongst members.



A voice from the past also worth mentioning is this poem written by a member in the 70's, a generation past. The poem entitled "Spring River" is a reminder of our past and a motivating call to take action today towards the future for the future generations. The poem reads as follows:

Spring River

*I dove into fathoms of the river
& wove my thread on your loom.
The entwined wysteria tendrils
remind me of history's untangling,
as the willows ply the waters lap,
& my thoughts have gushed
in a Rocky Mountain spring.*



***Celebrating the Spirit of Service:
Simran Rai, Recipient of the Grace Miller Award 2022***

In a world that often emphasises individual achievement and personal success, it is truly inspiring to come across individuals who dedicate their lives to serving others and promoting peace. Simran Rai, the deserving recipient of the Grace Miller Award in 2022, is one such remarkable young member of the community.

One of Simran's notable contributions has been her invaluable support at UPF [Universal Peace Federation] events, where she has taken on the responsibility of note-taking and moderating high-level sessions. Her attention to detail and ability to facilitate meaningful discussions have enhanced the effectiveness of these events, ensuring that important ideas and insights are captured and shared with others.

Simran's heart for service extends beyond UPF events. She has devoted her time to volunteering at her local church, where she lovingly serves and takes care of younger members. Simran's compassion shines through her actions as she nurtures and supports those around her, creating a sense of belonging and fostering personal growth.

In addition, Simran has organised and facilitated a sisters HDH (heart-to-heart) weekly gathering, where young women gather to study the autobiography of True Mother. This initiative not only promotes learning but also creates a space for empowerment and mutual support. Simran's leadership qualities and her commitment to the growth and development of her peers make her a true role model.

Simran's role as the communications officer for YSP [Youth & Students for Peace] in the Europe and Middle East region has allowed her to spread the vision and mission of the organisation to a wider audience. Through her effective communication skills, she inspires and encourages young people to engage in peacebuilding efforts and become active participants in creating a better world.

Described as hardworking, conscientious, and always ready to support others, Simran's bright and cheerful demeanour and her caring nature make her an indispensable asset to any team. She understands the Divine Principle well and actively contributes to her church community through her involvement in Sunday school and worship singing.

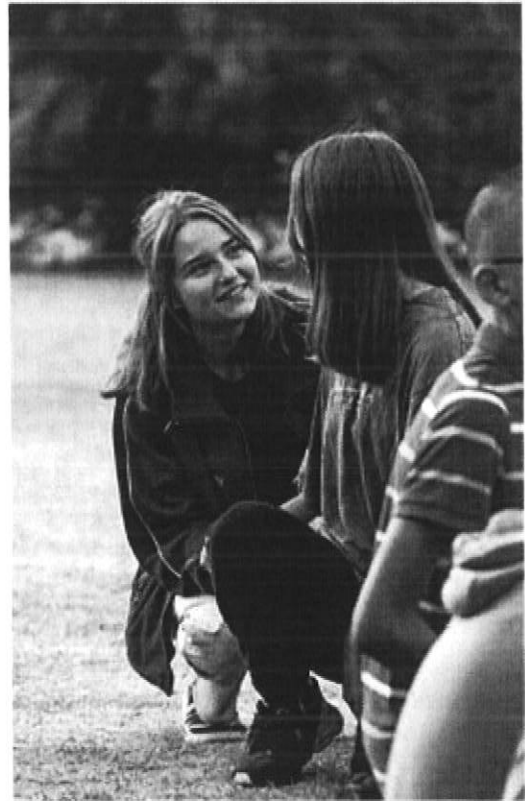
As we celebrate Simran's well-deserved recognition with the Grace Miller Award, we are reminded of the importance of selfless service, compassion, and the pursuit of peace. Simran's journey serves as an invitation to young members of the community to embrace their potential, get involved, and make a positive impact in the world around them.



It Takes A Community To Raise A Child

It is with great excitement that we can look back and see what our community has accomplished over the past year. Despite the challenges that the pandemic brought, we are grateful for the opportunities for young people to bond, serve, learn and grow. Thank you to the dedicated staff members and volunteers who continue to serve our community. The goal for the youth this year was to focus on rebuilding lost connections and creating fond memories building a foundation for their futures. From the list of activities that took place, and will continue taking place until the end of 2023 (workshops, services, outings, retreats, etc), it can be said that the goal is being met with success! Many were able to create such memories with newly-created friendships and support circles. We look forward to the upcoming workshops and youth gatherings.

HARP UK Summer & Winter Workshops



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Young Adults' Summer Retreat - Peak District

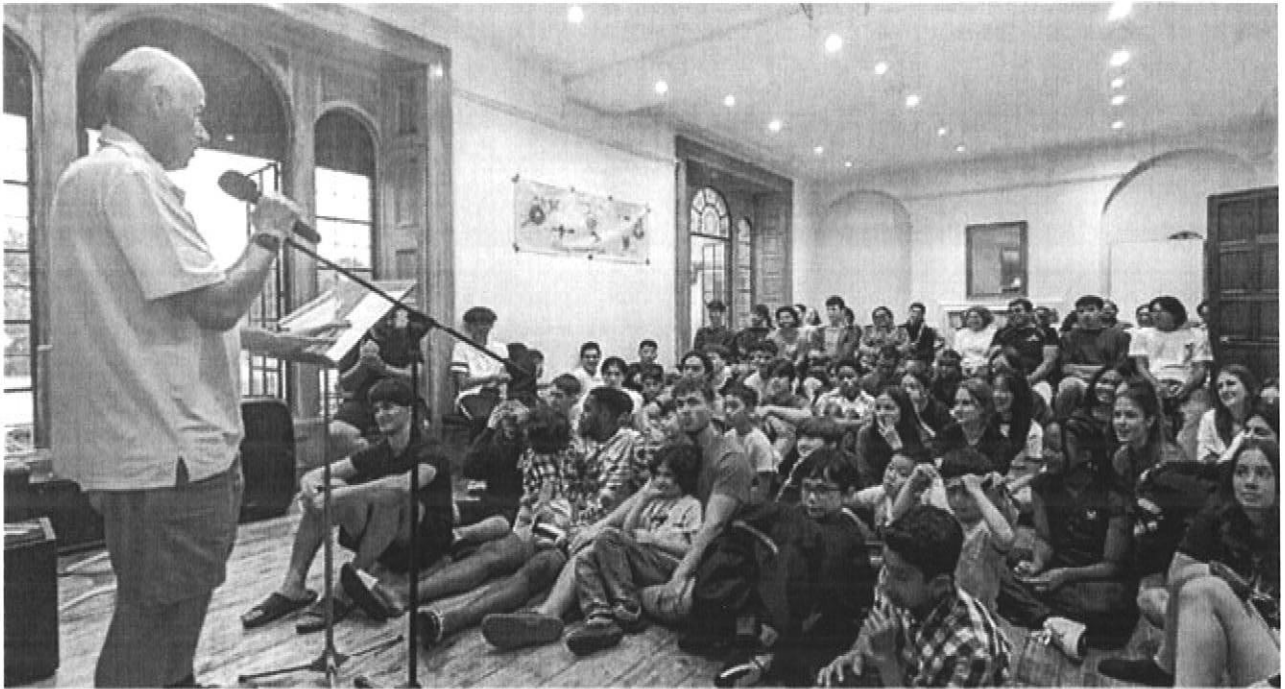
An 18+ 2nd generation summer weekend retreat was held for the third time, this time in the Peak District National Park. The objective was to bring together the 2nd gen community in a relaxed environment. During the weekend there were discussion groups, nature hikes, sports, a campfire, and wonderful food throughout. This year, the retreat was financially self-sufficient, with 56 participants in total.

Soul Sisters: Act I - The Sleepover

In July, a weekend retreat for sisters of age 15+ took place in Kent providing a guided space and place to reconnect to the value of being sisters, daughters of God, and having each other to listen and learn from; supporting each other in our lives of faith, letting go of unhelpful concepts, and replacing them with a better understanding from God's perspective and His love. The motto was "Confidence, Connection, and Our Creator".



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Families that Eat & Pray Together, Stay Together

Easter & Summer Family Camps

As it has been tradition for many years now, this year we have had two family camps, one during the Easter break and one in summer, in late July. Both camps took place at Cleeve House, in Wiltshire. Families from all over the UK came together for fun-filled times, a schedule packed with activities for all ages, from the youngest to the eldest, and plenty of time to enjoy each other's company. From inspiring morning study sessions and spiritual content, to exciting sports and outings, there was never a dull moment. There were also opportunities to serve others through clean-up or cooking duties.

The weather was perfect during both camps with plenty of sunshine, making it even more enjoyable, even in April! Relationships and bonds grew deeper and new friendships were made in an atmosphere of friendliness, respect, and creativity. The camps usually end on a high note with a laughter-filled evening of team skits and a final morning of thanks and recognition. We look forward to the next ones as reminisce on this year's camps.



Blessed Are The Peacemakers...

British Clergy Leadership Conference



Bible study and Divine Principle Seminar in Lancaster Gate

This year, we came out of Covid lockdown and were able to start holding face to face meetings again, and it brought joy and dynamism to our gatherings.

Our objectives are to help revive and revitalise Christianity through the teachings of the Ideal and Restoration - True Family Values - to bless couples, heal families, be a godly influence in the nation, and work together with the pastors to build the Kingdom of Heaven on Earth, as Jesus also encouraged us to do.

We began the year with teaching "Overviews of Divine Principle" at our monthly seminars in Lancaster Gate and in some churches. We also did a seminar on the "Life and Works of Rev and Mrs Sun Myung Moon", and some programmes to empower pastors, with ministers teaching. The topics covered were the Law and the Church, Crime in the Community, Pastoral Care and Burnout. Zoom was used to teach Divine Principle and some pastors began listening to our events on Facebook. The presentations on family values were well received as they touched people's hearts. We also held weekly prayer meetings and Hoon Dok Hwe sessions. To unite with Mother Moon's direction to bless a third of our nation, Jennie T. and Bruno K. blessed 3,000 people in this past year.

We joined WCLC webinar conferences and prayer meetings, supported pastors' Zoom events, as well as their prayer and Bible Study programmes, and visited churches, with some of us giving sermons as well. We followed up pastors and supported some UPF events.

I am so grateful for the guidance, advice and support given to us by Mother Moon, Dr David H. and Rev Isaac A. And I am deeply appreciative of the passion and concern of brothers and sisters for the pastors that makes our programmes possible!

International Relief Friendship Foundation UK

IRFF UK is an independent charity receiving grant support from FFWPU UK. Text by Edward Hartley.

The common founders of IRFF and the other organisations featured in the annual report have a master plan for supporting the building of a better world for future generations. IRFF has a unique place in this plan in that it does not concentrate on spiritual education and practice, or on peace-building working with people from all walks of life, but rather on improving the daily physical living conditions of people by supporting school education, vocational education and medical interventions, currently in a number of African nations. It is an international development charity.

IRFF is grateful for the support it receives from FFWPU; please see www.irff-uk.org if you would like to support this vital work.

2022 was another successful year of growth, with the Tricycle Shop in full swing donating what it could to IRFF and another substantial corporate donor. In particular, it helped to cover the costs of feeding children and staff at Destiny School, plus commencing support for other projects like the SHINE literacy programme at Walmer School in Port Elizabeth, South Africa, a blind and deaf childrens' school in Sri Lanka, and young women's training in Gambia.

Uganda

The main support given was to Destiny School, which included £800 for Phase 1 of plastering the security wall erected in 2021. Support for the Mobile Medical Team, the Girl Health and Support Project and WAIT Uganda was only given for part of the year, as personnel changes made it unclear how these projects would proceed.

Destiny Junior School - Kibiri

By January 2022, the school was out of the Covid-19 lockdown. The children were back at school and all activities were in operation. On 10th January, there were 90 pupils; two weeks later, this had increased to 194 pupils. Many children joined from very poor families and from child labouring, which has been escalated by the pandemic. Many people lost their jobs, so they sought help from the school after knowing that they could be helped at Destiny. Challenges included:

1. Increase in number of pupils, which calls for addition in almost every item used.
2. Girls have experienced physical growth, which calls for provision of pads and an incinerator.
3. Provision of drinking water (containers or purifiers)
4. The cost of almost everything has increased a lot.
5. Increasing teachers' remuneration

Quote from Destiny School: *"We are very grateful for your care and support and we thank you so much for funds which will be used as set out to impact the education of the poor community children".*

By the middle of Term Two (end of June), teachers were doing tremendous work educating the children as they prepared for mock examinations. The boys played football, the girls netball and all learned about poultry-keeping. Term 3 saw three examinations (BOT), a kids' fun day and an educational tour for the whole school.

It wasn't all plain sailing, during 2022, the school saw a dropout of some school-going students from the Covid period; the boys into economic activities like bricklaying



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and fishing to make ends meet, and the girls ending up in early girl child pregnancy and marriages, thus calling for more support from the Girl Child (GC) work in counselling sessions, empowerment and provision of menstrual health information and items to be used.

Mobile Medical Team

MMT worked in a number of villages and households, removing jiggers and treating wounds. They continued to sensitise the communities on treatment and prevention of jiggers.

WAIT / Girl Health & Support Project (GC)

These were supported financially until October, until the personnel changes made it unclear how these projects would proceed. As before, there was education on how to avoid contracting the HIV virus and AIDS, as well as teaching girls about menstrual hygiene and how to make their own reusable pads. The projects were reviewed in December.

Ghana and Gambia

WAIT Ghana concentrated on building an official location based in a shipping container, preparing for helping teenage girls build a skillset that will enable them to earn a livelihood. Seven girls will be taught pastry/cake decoration, bread-making and dress-making in 2023. Cohort 1 of a similar project was completed in Gambia, in which twenty young women of 25 graduated in June after learning dyeing skills, as well as commercial and business skills; Cohort 2 of 25 young women started their course in October.

Democratic Republic of Congo

Partnered with WCA, IRFF came to the aid of the Hope for Children project a number of times during 2022, starting with almost all of the children being sick (flus and coughs, headaches, fever) and in need of medicines. £150 was sent in January and £270 in March. £237 was sent in June for other medical needs, £420 in August for school supplies and £770 in November for emergency food supplies (Goma was under siege from M23 rebels).

South Africa

2022 saw ArtWorks for Youth in Port Elizabeth shut down after February but then the replacement project, the Slovo Study Group (the same 8 teenage students) started from October. Support for the SHINE literacy programme at Walmer School in Port Elizabeth, South Africa, continued throughout 2022, inculcating a passion for learning in young pupils.

Sri Lanka

Regular support to the Yasodara Specialised School in Sri Lanka was sent until October, but it was decided that support for this project would stop due to continuous poor reporting and the funds could be used well on other projects.

Period Poverty Projects

Projects like the Girl Health & Support Project (GC) in Uganda were planned by local teams to start in 2023, at least in Ghana, South Africa, Uganda and Zambia, and funding was acquired for these from FFWPU UK. Thank you.

So, incredible projects were supported by IRFF UK in Uganda, Ghana, DR Congo, Gambia, South Africa and Gambia in 2022. 2023 promises to be even more exciting, and IRFF UK is inviting volunteers to join us from anywhere in the world to help better the lives of all the people IRFF UK could assist.



Universal Peace Federation UK

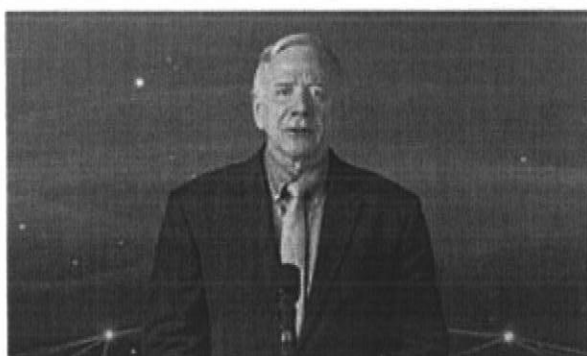
UPF UK is an independent association receiving grant support from the FFWPU UK. Text by Robin Marsh.

Universal Peace Federation UK, along with many other chapters across the world, was called to assist several international initiatives. In February, April and August, we were asked to help Europe and the Middle East (EUME) International Leadership Conferences. On 4th August, we held a one-day EUME conference in the Lancaster Gate HQ, covering topics from conflict resolution to building a culture of peace and religious freedom issues. Hon. Jan Figel, former EU Special Envoy for Freedom of Religion and Belief, attended this conference.



Dr. Jan Figel speaking at the International Leadership Conference in Lancaster Gate

There was support from the UK for several international UPF programmes, such as the two conferences of hope, which were addressed by former BBC World Affairs correspondent, Humphrey Hawksley, and former MP and UPF-UK Chair of Trustees, Keith Best. Similarly, we contributed to a weekly prayer for peace in Ukraine with UPF chapters in Europe and the Middle East.

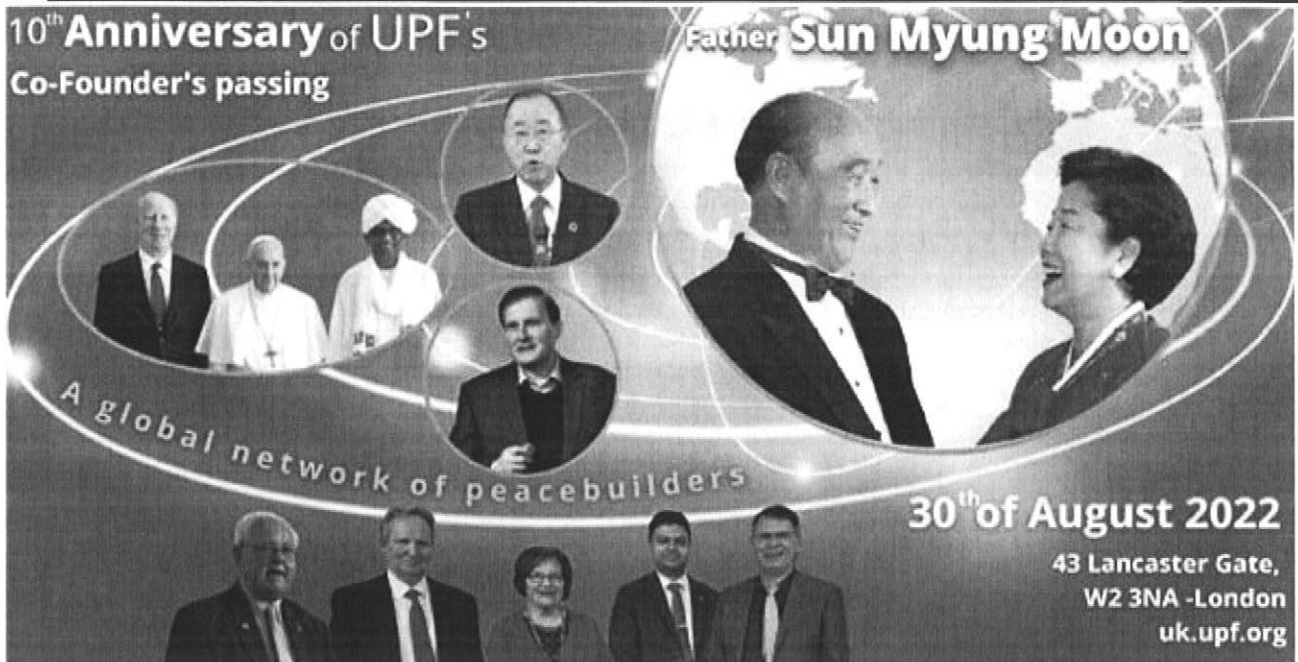


Humphrey Hawksley, journalist, author and former BBC foreign correspondent, shares his views on issues related to religious freedom in Japan.



A section of the fence built in Smallheath Eco Park for the peace garden by youth from Birmingham.

Youth service projects took place in Birmingham and London throughout the year. In Birmingham, funding from the National Lottery Community Fund supported a 6-day project to build a peace garden in the Smallheath Eco Park. In London, there were two days of young people's investment in a community garden in Battersea, financed by a fundraising dinner.



"Late evangelist remembered as extraordinary pioneer of peace and unity."
Global Leaders Honor Rev. Dr. Sun Myung Moon on the 10th Anniversary of His Passing.

The Young Achievers Awards Ceremony in Parliament on 22nd November was an inspirational programme attended by the awardees' families, MPs and friends. It was hosted by Shaun Bailey MP, and attended by Dean Russell MP and Rachel Hopkins MP.

We were visited by various prominent guests throughout the year. The former president of Trinidad and Tobago, HE Anthony Carmona, attended a World Humanitarian Drive / UPF conference in September; the chairman of the Upper House of Nepal, the Hon. Ganesh Timilsina, visited Lancaster Gate during his brief stay in the UK; former Three Star Lt. General, Senator and Government Minister of Pakistan, Hon. Abdul Qayyum, attended the International Day of Peace.



Visit of Hon. Ganesh Timilsina, Chairperson of the Nepal Senate.

We were visited by Pakistan Punjab politician, Hon. Haider Ali Gillani, and renowned Indian journalist, Nakkeeran Gopal, both of whom brought many inspirations and broadened our perspective. Due to UPF UK's support for the Nigerian character education programme, we also welcomed the Nigerian Trade and Investment Minister, Hon. Otunba Adeniyi Adebayo, in April, together with many other prominent Nigerian business-people, including the High Commissioners for Nigeria and Sierra Leone.

To continue our engagement with the UN on the UK level, UPF supported several United Nations days. International Women's Day and the Elimination of Violence Against Women and Girls were commemorated with a focus on empowerment and support during the year. Also commemorated were World Interfaith Harmony Week, UN Day of Families, International Day of Peace, United Nations Day and Human Rights Day.



United Nations Day Commemorated by UPF - UK

Women's Federation for World Peace

WFWP UK is an independent association receiving grant support from the FFWPU UK. Text by Mitty Tohma.

WFWP is a women's NGO that promotes women as an essential ingredient in creating a peaceful global society. In 1997, it was granted General Consultative Status with the Economic and Social Council of the United Nations.

Ending Violence against Women and Girls: Progress and Remaining Challenges

To commemorate the UN International Day for the Elimination of Violence Against Women, WFWP UK held its annual conference at the House of Commons on 29th November. Hosted by Paulette Hamilton MP and moderated by Ena Softic, the programme introduced us to Rt. Hon Vicky Ford MP, followed by remarks from Mitty Tohma, President of WFWP UK and Europe, and inspiring stories by Dr. Michael and Fumiko Balcomb.

Helen Roberts, the CEO and founder of 'Dignify', shared Dignify's uplifting narrative and her own insight on restructuring the way we view relationships, behaviours, education, etc. This was followed by the most powerful and moving testimony by CEO of 'Breaking the Silence UK', TEDx speaker, multi-award winner, author, ambassador, and campaigner Raj Holness. The conference was well attended. It was inspiring to see so many people working together to tackle these issues, form alliances, and work with empowered people and communities.



The panel, from right: Helen Roberts, Raj Holness, Rt. Hon Vicky Ford MP, Mrs Paulette Hamilton MP, Ms Ena Softic, Mitty Tohma, Fumiko and Mike Balcomb.



Watford Peace Arch

On Sunday 19th June, around eighty people gathered in the Watford Peace Garden in Cassiobury Park to witness the opening of the new Peace Arch and to thank all those who had helped to bring the Arch back. The original Peace Arch had been used to conduct Bridge of Peace ceremonies between Christian and Muslim women in Watford, an initiative set up by Francoise M. at the outbreak of the Iraqi war on 3rd March 2003. In 2017, the Peace Arch was no longer in use and was donated to the Watford Peace Garden. Unfortunately, in 2020, the Arch was destroyed, but a year later the community came together and decided to bring it back.

That afternoon, Jeffrey Bateman, coordinator for the Peace Garden, introduced the various speakers who had come together to thank those who had contributed to the Arch project. Among our eminent speakers were Mitty Tohma, Peter T., Elected Mayor of Watford, and Dean R., Watford MP, followed by Cllr Rabi M. and Sri M., who had spearheaded the project and brought the Arch back. Thanks was given to Bob S., who had beautifully welded the Arch together and made it so impressive and sturdy. We were delighted with the visit of Paris Moon, Secretary General of WFWP International.



The ribbon was cut by Ellarose S., Bob's daughter, who had just turned 9.



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Young Women's Speech Contest: Mother Earth, Our Home

Young Women's Speech Contest is an essential part of the WFWP UK activity; it encourages young women to express their ideas, speak their minds, present their projects, and inspire others to do the same. The contest was created to build essential social skills, confidence and leadership in young women who wish to participate. In collaboration with members of the WFWP UK, contestants go through various stages of selection and preparation training. This year's YWSC introduced a topic concerning sustainability and protection of planet Earth; "Mother Earth, Our Home; Connect, Protect and Care". The speech contest was held in person at 43 Lancaster Gate, the official venue for the YWSC, as well as online, live on the WFWP UK official Facebook page.

The judges Dr Christina S., Mr Matthew H. and Ms Sharon K. voted Khonaf K. the winner of this year's contest. She shared the story of her childhood in Syria, and the scarcity fuelled efforts of her family to re-use, re-cycle and up-cycle clothing and other items in her household. She shared a modern take on recycling discarded items and creation of sustainable clothing for children.

The speech contest began with a formal introduction by MC Ena S., a video introducing WFWPI activities, opening remarks by Amina M., followed by speeches of the 7 finalists; Batool Hussain W., Nadia A., Rhiannon D., Arushi M., Beatrice G., Khonaf K. and Mahfuza K.

A new Young Women's Speech Contest program in Uganda was presented by Sharon K.. She shared on her experience launching the YWSC in Kampala, Uganda in partnership with the WFWP Uganda chapter this August. She gave a brief account of the success of the YWSC expansion, receiving about 40 applications and selecting 11 Finalists for the live finals which were hosted at Fairway Hotel on Saturday the 6th of August. Teddy A. was crowned WFWP Uganda YWSC 2022 1st prize winner.



First, second and third place of the contest respectively.



WAIT UK



In 2022, WAIT UK completed its 17th year as a charity. During the year, a book about WAIT was published, a farewell ceremony for five departing WAIT members was organised, a kick-off workshop to introduce WAIT to new people was held, and finally the annual Christmas Concert was put on at the end of the year.

WAIT Christmas Concert at Lancaster Gate on the 17th of December and celebratory lunch.

On a number of Saturdays, practice sessions took place, either at Lancaster Gate or at the South London Peace Embassy. These sessions bring the WAIT team together so as to learn new performances of songs and dance, as well as to prepare for events, such as the Christmas Concert.



Farewell Ceremony for the departing WAIT members.

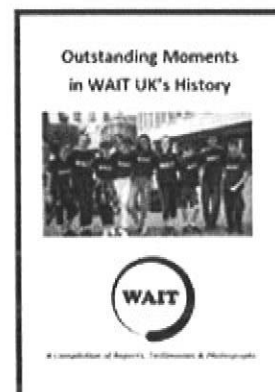
In June, a WAIT book was published for the first time! The book featured "outstanding moments in WAIT UK's history" and served as a means to illustrate the large number of activities held, as well as to help raise funds for the charity. Thank you to Mr. David R. for sponsoring its printing!



Before the summer, a special event was held at Lancaster Gate to both thank and say farewell to members who were moving on from WAIT UK. Each of them received a Thank You card and then offered a testimony of their time in WAIT. The Annual Kick-Off Workshop to introduce WAIT to anyone interested was held at Lancaster Gate on Saturday 24th September. A new member joined from that workshop!

To wrap up the year, and also to raise funds for WAIT, the Christmas Concert was held in the ballroom of Lancaster Gate and entertained a number of guests (friends and parents) and those associated with WAIT. The performers included the WAIT team, a trio of former WAIT members, and Mrs Dians V. A served meal followed the concert, which was enjoyed by all.

WAIT UK is an independent charity receiving grant support from the FFWPU UK. Text by Marshall de Souza.



New WAIT book cover



Newest WAIT member

Youth and Students for Peace

YSP UK is an independent youth association receiving grant support from FFWPU UK. Text by Elliot Yamamoto.

Youth and Students for Peace UK was established in April 2022. Our vision is to empower youth to take action to create a peaceful, sustainable and equal world around us, in line with the United Nations 2030 Sustainable Development Goals. YSP UK achieves this through training, coaching and supporting youth to conceptualise, project manage and implement peace projects.

YSP UK is in its initial stages of growth, however, from April – December 2022 we have had 196 individuals participate in peace projects and educational programs, followed by a slow and steady pace of 6 individuals receiving the Peace Designer Training.

YSP UK has also not only contributed to, but initiated European levels projects, such as the Moldovan Peace Project and the Balkan Peace Project. For the Balkan Peace Project, the YSP UK team had the chance of travelling to Kosovo and North Macedonia to introduce the Peace Designer Training Programme. While there, we were invited to give an introductory session on mental hygiene to students at the University of Business and Technology of Pristina (UBT). Afterwards, we had the pleasure to meet with the Dean and founder of UBT, Edmond Hajrizi.

Our goal is to support existing YSP chapters and to offer unique experiences for our own members/ participants. If you're interested in practical peace, social enterprise and social change, please get in touch! We eagerly invite you to engage with us and to make a difference. YSP is currently active in Cardiff, Birmingham and London. Please visit our website, www.yspuk.org for detailed testimonies and videos of our projects.

The team met with Edmond Hajrizi, Dean and founder of UBT



YSP UK meet the former president of Kosovo, Dr Fatmir Sejdiu



Introduction to Peace Design Principles and Peace Designer Training to a large group of psychology students



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Grant-making policies

Grants to organisations can be made providing that:

1. The activities supported are in line with FFWPU's charitable Objects.
2. The organisation provides 3-monthly reports of their activities to the trustees.
3. The trustees are satisfied that the activities are carried out efficiently and that good use is being made of the funds granted.

Main activities undertaken to further the Charity's purposes for the public benefit

Activities of the British Clergy Leadership Conference to harmonise, embrace and unite different churches, to empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.

Activities of the FFWPU Communities to support individuals and families in striving to live for the sake of others and their local community, supporting aid work abroad, and run women's peace meetings (see activities reports above for more instances and details).

Granting to UPF, WFWP and IRFF to support their social, interfaith, community and national programmes.

Achievements and Performance

a. Main achievements of the Charity

Marriage and Family Blessing: We developed our marriage strengthening and family blessing activities.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we supported seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Training a new generation of leaders: This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. Youth crime continues to scar our major cities. A new service initiative, Youth for Peace and Development, which pilots interfaith community service projects in London, Birmingham and other major cities was developed. A whole generation faces new challenges of identity and mental health issues. We are pleased to announce a new partnership with Together All to provide mental health and well-being support to all of our members at no charge.

Every family has a role. We have a saying, "Peace Starts With Me," and we want to remind our readers of the important contribution that each of us can make in this great quest for peace, which is the long-awaited dream of God, our Heavenly Parent. Whether it be in daily family prayers and traditions, small group meetings and book clubs, weekly worship, monthly and annual devotions, we are all important, and every effort counts

b. Key performance indicators

Level of Donation Received

Level of Rental Income

Level of Operational Costs

Level of Donation made to other domestic and overseas charitable organisations, have these charitable organisations that have received funds from the Charity fulfilled their charitable objectives at the same time supporting the Charity's charitable objectives

Level of Members Participation in Sunday Service, Workshops and Events

Level of Members Satisfaction

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c. Review of activities

Following the COVID 19 pandemic restrictions being lifted, all face-to-face activities were resumed as normal. Due to its success, some online activities, seminars, and conferences continued to take place as they facilitated reaching a bigger audience.

d. Factors relevant to achieve objectives

Running activities for as many people as possible.
Running activities that are relevant to the general public.
Having enough staff to run and support activities.
Having the financial resources necessary to run activities.

e. Fundraising activities and income generation

The Charity owns farmland in Stanton Fitzwarren which is let for agricultural purposes and leased for Solar electricity production.

It lets residential properties in Stanton Fitzwarren.

It lets residential units in Lancaster Gate.

It receives donations from its members.

Reserves Policy

FFWPU UK has established a reserves policy to protect its activities by providing a financial comfort zone against an unpredictable environment and to make sufficient provision for future cash flow requirements and capital procurement. The policy also provides the framework for future strategic planning and decision making. The development of an effective reserves policy is intended to restrict the impact of any risk upon the continuing operations of FFWPU UK.

Reserves will be held to ensure that unexpected financial events do not cause problems in the current year and cash flow issues. Reserves will also have a specific purpose relating to future spending or covering current and future risks.

The purposes for holding reserves may include:

- Covering unforeseen emergencies or unexpected expenditure, e.g. large repair bill
- Covering unforeseen day-to-day operational costs, e.g. employing temporary staff to cover long-term absence
- Covering a failure in a source of income, e.g. an unforeseen significant decrease in trading income as was experienced during the pandemic, for instance
- Preparing for planned commitments that cannot be met by future income alone, e.g. plans for a major asset purchase
- Needing to fund short-term deficits in budget, e.g. funds that may need to be spent before an expected income is received this should be an exceptional case

Roles and Responsibilities

The Trustee Board is responsible for:

- Ensuring the Charity's funds are used appropriately, prudently, lawfully and in accordance with the Charity's purposes for the public benefit
- Ensuring the Charity's reserves are maintained and used only as described in this policy
- Authorising the decision and transfer of the reserve funds into investment funds

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The Property and Investment Committee is responsible for:

- Making financial and investment recommendations to the Trustee Board and Senior Management Team

The Director of Finance, in consultation with the National Director, is responsible for:

- Regularly monitoring the Charity's reserves and reporting to the Trustee Board or the Senior Management Team accordingly
- Reporting the explanations for any shortfall or excess in reserves
- Reporting any actions being taken or planned to bring reserves in line with the minimum limits
- Identifying when reserves need to be drawn on and any corrective actions that need to be taken.
- Identifying any broader and long-term financial problems that mean the reserves will be frequently used or are below the minimum level.
- Transferring investment funds with the authorisation of the Trustee Board

Types of Reserves

Unrestricted Reserves - includes donations, grants, and trading income, will be spent at the discretion of the Senior Management Team in furtherance of the Charity's objectives.

Restricted Reserves - may include restricted grants, donations or trading income, will be spent or invested in furtherance of the Charity's objectives or assets, or spent where the donor has expressed the nature of expenditure.

Designated Reserves - a sum of unrestricted or restricted reserves may be separated and designed a particular purpose and therefore becoming a designated reserve, e.g. to purchase a new asset. Designated reserves are labelled this way for administrative purposes only and can still be spent at the discretion of the Senior Management Team. Designated reserves are sometimes referred to as ring-fenced reserves.

Level of Reserves

Operating Reserves – to provide routine operating cash and financial security for extraordinary events that could cause a significant decrease in operating revenues or increase in operating expenses. These would be used to fund operations until any necessary adjustments can be made to provide sufficient cash flow to maintain operations.

Goal : FFWPU UK will build and maintain a balance of six months of cash operating expense.

Capital Reserves – to provide funds for routine capital projects in the event of unanticipated circumstances and new capital projects which have not been provided for in the annual budget. These capital projects are large projects in which the necessity and timing is not known at the present time. These could be projects to upgrade the current facilities or add additional capacity or functionality. It is our intent to fund these projects with internal cash flow to the extent possible but economic conditions and necessity may dictate that short or long term loan might be required.

Goal : FFWPU UK will designate 20% of its monthly trading income as its capital reserve.

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Management of Reserves

All reserves will be reviewed by the Director of Finance on a regular basis and an appropriate range of options will be considered which might include releasing the funds into the revenue budget in furtherance of the Charity's objectives, assigning funds to appropriate designated reserves as may be determined by the Senior Management Team, or investing the funds to generate further income to allow expansion of the Charity's work.

If reserves are required to support a local community or a property, then the Trustee Board must agree to this in the first instance and then the Chair of the local community committee or the Manager of the property agrees to the internal loan. There will be a fixed term repayment agreed at the point of acceptance and the Local Community or the Property must be able to show that this agreement is affordable within a five-year budget plan.

Investment Policy

While FFWPU UK will aim to manage its cash balances to provide for day-to-day financial management, the Charity is also mindful of its underlying principle to further the purpose of FFWPU UK will ordinarily be best served by seeking the maximum return consistent with commercial prudence.

Where there are sufficient funds to meet all of the Charity's financial commitments, the Charity will seek to optimise returns by investing its unrestricted and designated reserves.

Where the Charity decides to invest, the investment risk will be properly managed.

When considering an investment, the Trustee Board will:

- Manage and track its financial exposure and ensure value for money
- Exercise care and skill in investment decisions, taking advice as appropriate from a professional adviser
- Ensure that exposure to investment products is tightly controlled so that the security of funds takes precedence over revenue maximisation
- Ensure that investment decisions are in the best interests of the Charity

Criteria for Investment

Each of these criteria will be weighted depending on the objective and goal for each investment or portfolio.

Safety – to avoid unreasonable risk while preserving both the capital and the purchasing power of that capital. It is understood that no investment is totally free of risk, and occasional measured losses are inevitable in a diversified portfolio. Risk may include, but not limited to, quality of the investment, the qualifications of the institutions and advisors the Charity deals with, the diversification of the portfolio, the movement of interest rates, inflation and the general state of the economy.

Socially Responsible Investment – to expect the investment managers appointed by FFWPU UK to ensure that funds have been set up with restrictions on where the money can be invested. The restrictions on these funds are that no money can be invested in the following industries:

- Weaponry

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- Tobacco
- Alcohol
- Gambling
- Pornography
- Fossil Fuels

Liquidity – to maintain sufficient liquidity to meet both unforeseen and reasonably anticipated operating requirements by structuring the portfolio with investments that mature as the need for cash occurs.

Returns – to generate a long-term rate of return in the portfolios that is commensurate with the appropriate blended benchmark returns that coincide with the asset allocation for each portfolio over an economic cycle, taking into account risk and liquidity needs.

Maximise Investment Income

FFWPU UK will aim to achieve its investment objectives by working with our banks and specialist fund managers to ensure that it is aware of new products available to the sector.

Minimum Risk Investment

In order to ensure that funds are invested at a level of risk appropriate to FFWPU UK, the following procedures will apply:

- Invest in markets where financial services are closely regulated and compensation schemes are in place
- Funds may be invested with financial institutions with a minimum credit rating of A
- Adopt a suitably diversified portfolio
- Avoid speculative forms of investment
- Take account of environmental, social and governance issues in investment decisions

Professional investment advice will be sought about the most suitable investments for FFWPU UK and investments will be placed with suitably qualified investment managing agents.

All new products are entered into only with the approval of the Trustee Board.

No funds are invested for greater than a year without the approval of the Trustee Board

Quarterly reports are provided to Property and Investment Committee detailing the financial funds are invested in and their most recent credit ratings.

Asset Classes

In order to manage risk FFWPU UK will be restricted in the asset classes it can invest in. The Charity is permitted to invest its reserves in cash equivalent investments in the following:

Money Market Funds

Typically these investments will be short term between 3 months and 12 months.

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Endowment Funds

FFWPU UK will appoint professional fund managers who are responsible for ensuring the assets are only invested in line with the Charity's minimum risk requirement.

The fund managers are permitted to invest the endowment reserves in the following asset classes both UK and overseas, providing they are in line with the Charity's investment criteria:

- Equities
- Fixed income
- Cash equivalents

These restrictions apply unless otherwise specifically sanctioned by the Trustee Board.

Policy Revisions

Annually - by the Property and Investment Committee to ensure it is fit for purpose and to allow for any material changes in response to the external environment.

Periodically - by the Trustee Board and make amendments as conditions warrant.

Financial Review

a. Financial review

During the year the charity raised funds totalling £1,145,829 (2021: £1,221,593) while expenditure totalled £1,020,426 (2021: £950,924). There was an overall surplus of £125,403 (2021: £270,669). The Trustees are pleased that the "Unrestricted funds" were maintained in at a good level in 2022, across the whole, and the value of the restricted funds was relatively low.

All other numbers in the accounts are within normally expected parameters. Each section of the charity, whether a community or a property, keeps reserves to have sufficient working capital or, in some cases, to acquire a property in the future - or as reserve for maintaining and upgrading property. The charity does keep cash reserves at HQ to cover some foreseen property costs as well as unforeseen expenses.

c. Accumulation of funds

Funds accumulated through cash flows into the Charity will be utilized for future expenditure, and surpluses will be allotted into the various funds as determined by the Trustees and Senior Management Team.

d. Principal risks and uncertainties

Interfaith / Academic / PR Activities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Int Ac PR 1	Scandal concerning reputation based on a: <ul style="list-style-type: none"> • Scandalous book • Scandalous TV programme 		<ul style="list-style-type: none"> • Contact made by a reporter • Contact from other friends who inform us of someone who is researching a book/article or programme 	Reactive responses: <ul style="list-style-type: none"> • Publish a response and mail to contacts • Call key contacts • Achieve a correction/apology from the publisher of a scandalous book, article, etc.

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	<ul style="list-style-type: none"> Scandalous international or national news emerges No funds to take legal action 		<ul style="list-style-type: none"> Someone informs us of a scandal Monitoring our own internal behaviour 	<p>Pro-active responses:</p> <ul style="list-style-type: none"> Familiarity with the remit of the Press Complaints Association and the Broadcasting Standards Committee. Training courses
Int Ac PR 2	A medical or fire emergency arises at a conference leading to litigation	<ul style="list-style-type: none"> Large groups of people The structure of the Lancaster Gate HQ - the stairs, one (main) exit from the ballroom 	<ul style="list-style-type: none"> Getting health and safety standards approved 	<ul style="list-style-type: none"> Suitable warning and "No Smoking" signs Training staff to support elderly participants Training staff in alternative exit procedures from the ballroom i.e.: <ul style="list-style-type: none"> - through the Wiedecke's flat - break-glass key at the ball-room entrance to the Wiedecke flat Immediate access to a local doctor / medical staff Emergency telephone numbers immediately to hand

Family Churches:

	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
FC 1	Actions which contradict the movement's remit.	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document) See <u>Objectives</u>		A copy to all "management personnel" with regular updates as required.
FC 2	Unauthorised fundraising by sympathisers			Periodic repetition of a statement forbidding it. Stopping the offending person from offending again.
FC 3	Past resentments give rise to new problems. Opposition from the family of	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the		Pro-active work with anti-movement organisations, families of new members, government supported

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	sympathisers / members entering into full-time membership (virtually unheard of since the late 80s)	FFWPU founding document)		organisations such as INFORM
FC 4	Former core members suffering from mental health problems actively engage against the movement leading to adverse publicity.	Inadequate provision for mentally disturbed members.	Pastors reporting such incidences	Referral of such people to the proper medical authorities. Core staff membership policy to exclude severely mentally disabled people.
FC 5	Former core member sues for perceived damages			Fulfilment of all legal obligations
FC 6	A very bad article / programme about us demotivates sympathisers and reduces support - physically/financially. Collapse of tithing income/ pastors cannot continue	Real skeletons in the cupboard Poor PR externally and poor communications internally to sympathisers	Feedback from sympathisers through local church pastors and national representatives and at the AGM	If true must quickly apologise and take action. Use of an internal weekly newsletter and e-mail lists to communicate especially to rebut unfounded allegations. See also <u>Scandal</u>
FC 7	Unprofessional activities, incompetence, giving wrong guidance.	A church training policy which is not yet fully developed		See "Failure to train personnel adequately" under "Staffing issues" <u>Training</u> - procedures

Estate and facilities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Ef 1	Potential liabilities attached to property including new legislation. Significant costs incurred not included in the financial plans. Failure to comply with statutory requirements leads to prosecution and		Letters from the authorities. Publishing of new legislation	Insurance and surveying. Keeping a keen eye on legislation and conforming to that legislation.

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	closing down of some buildings			
Ef 2	<p>Failure to complete new projects/maintenance on schedule.</p> <p>Disruption to an income source.</p> <p>Deterioration of property stock.</p>		<p>Project monitoring shows poor schedule keeping</p> <p>Shabby appearance of property</p> <p>Unforeseen weather damage</p>	<p>Regular building inspections with a checklist. A maintenance schedule.</p> <p>Job descriptions.</p>
Ef 3	<p>Failure to manage properties / assets properly leading to public accusation and loss of reputation.</p>	<p>Failure to keep up a maintenance / amortisation fund</p>	<p>Decline in standards of property. Feedback from people</p>	<p>Maintain existing property policies.</p>

Staffing issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Si 2	<p>Loss of key department leaders/pastors with consequent loss of relevant functions</p> <p>Loss of key staff</p> <ul style="list-style-type: none"> • Experience or skills lost. • Operational impact on key projects and priorities. • Loss of contact base and corporate knowledge. 	<p>Employment issues.</p> <p>Health, safety and environment</p>	<p>Clear reporting systems.</p> <p>Personal relationship with key staff.</p>	<ul style="list-style-type: none"> • Succession planning. • Documentation of systems plans and projects. • Training programmes. • Notice periods and handovers. • Recruitment processes.
Si 8	<p>Health, safety and environmental issues</p> <p>Staff injury</p> <p>Lack of ability to operate</p>		<p>Monitoring and reporting procedures</p>	<ul style="list-style-type: none"> • Compliance with the law and regulations • Compliance officer / training • Monitoring and reporting procedures

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Si 9	<p>Safeguarding issues</p> <p>Lack of compliance and adequate protection for young and vulnerable members and contacts</p>	<p>Lack of training</p> <p>Lack of awareness</p> <p>Lack of monitoring</p>	<p>Monitoring and reporting procedures</p>	<ul style="list-style-type: none"> • Set up training for community leaders and HWP YA leaders • Ensure DBS checks are carried out in good time
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Legal issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
L 1	<p>Compliance with legislation and regulations</p> <p>Consideration of law and regulations needs to be specific to each individual charity, as risk areas will be dependent on activities undertaken.</p> <ul style="list-style-type: none"> • Fines, penalties or censure from licensing or activity regulators. • Loss of licence to undertake particular activity. • Employee or consumer action for negligence. • Reputational risks. 		<p>The following examples should not therefore be used as a checklist.</p> <ul style="list-style-type: none"> • Charity law • Companies Act • Own constitution • Data Protection Act • Disability Discrimination Act • Laws relating to care of beneficiaries (e.g. Children's Act, care of elderly etc) • Employment Law (Redundancy, unfair dismissal, minimum wages) • Trustees Act • Human Rights Act • Race relations • Health and Safety law (fire regulations etc) 	<p>Identify key legal and regulatory requirements.</p> <p>Allocate responsibility for key compliance procedures.</p> <p>Compliance monitoring and reporting.</p> <p>Preparation for compliance visits.</p> <p>Compliance reports from Regulators, auditors and staff considered and actioned at appropriate level</p>
L 2	<p>Regulatory reporting requirements:</p> <p>Financial and other reporting requirements</p> <ul style="list-style-type: none"> • Regulatory action. • Reputational risks. • Impact on funding. 			<p>Compliance procedures and allocation of staff responsibilities</p>
L 3	<p>Professional advice</p> <ul style="list-style-type: none"> • Lack of investment strategy or management. • Failure to optimise fiscal position. • Contract risks. • Failure to address compliance risks. 			<ul style="list-style-type: none"> • Identification and access to professional advice. • Identification of issues where advice is required. • Compliance reviews.

e. Financial risk management objectives and policies

All staff members and volunteers with a role in the finance, operation, management &/or review of finances and procurement at Headquarters, Local Communities and all other FFWPU UK properties are expected to familiarise themselves and comply with these policies and procedures. If there is any reason where the policies and procedures cannot be followed, the circumstances surrounding this are reported to the Trustee Treasurer as soon as possible.

Structure, Governance and Management

1. Constitution

The Family Federation for World Peace and Unification is a registered charity, number 267917 in England and Wales and number SC041240 in Scotland, and is constituted under a Trust deed.

2. The Senior Management Team (SMT)

The SMT consists of the Executive Office and Finance Office:

The Executive Office consists of the National director, Communications Officer, Executive Assistant, Media and Public Relations officer and Operations Officer

The responsibilities of the Executive Office are:

- Reviewing FFWPU UK's activities regularly, monitoring compliance with organisational policies and reporting to the Trustee Board against agreed performance standards
- Managing FFWPU UK's real estate assets in accordance with FFWPU UK Financial Policies
- Ensuring that FFWPU UK obtains appropriate insurance policies and sufficient insurance covers for the running of its activities
- Approving, in collaboration with the Trustee Treasurer, the Annual FFWPU UK Departmental Budget
- Monitoring the Annual FFWPU UK Departmental Budget throughout the financial year
- Implementation of FFWPU UK Investment and Reserves Policy
- Ensuring that all staff members and volunteers understand their responsibilities under the financial policies and procedures
- Managing FFWPU UK's risks (financial, legal, environmental, human resources, health and safety, among others)

The Finance Office consists of the Director of Finance, Operations Officer and Bookkeeper.

The responsibilities of the Director of Finance are to:

- Ensure that finance systems and processes which support these policies and procedures are set up, implemented and documented;
- Ensure that sufficient and accurate records are maintained to support all FFWPU UK's financial transactions in order to disclose the financial position of FFWPU UK in a timely fashion;
- Ensure that the maintenance of financial records is in accordance with FFWPU UK's governing documents and relevant legislation;
- Ensure that local communities, departments and properties submit accounts to enable scrutiny;
- Outsource relevant finance and accounting roles where necessary to ensure efficient and effective accounting Operations that meet all legal and regulatory requirements;
- Manage the annual budgetary process; and
- Provide monthly management account to the Trustee Board, the SMT and the PIC.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

The responsibilities of the HQ Bookkeeper are to:

- Work with our external accountant to support the flow of necessary information from the whole of FFWPU UK; and
- perform tasks in accordance with this document; and
- liaise with bookkeepers of local communities and departments and property managers to ensure they perform tasks in accordance with this document

The Senior Management team meets on a weekly basis.

3. The Property and Investment Committee (PIC)

The PIC consists of a Chairperson and its members plus the Trustee Treasurer, the National Director and the Director of Finance.

The PIC:

- recruits and elects its new members.
- makes recommendation on repairs and renewals into FFWPU UK's properties and investments that are above £20,000;
- advises on FFWPU UK's Investment and Reserves Policy.
- The PIC meets on a monthly basis.

4. Pay policy for key management personnel

The HR department has complete control of the payroll according to clearly defined pay levels – issued over an external accountant, which ensures controlling and ensuring compliance.

5. Related party relationships

All costs (usually no incomes) are clearly defined and checked before payment for validity at all cost centres throughout the charity. A related party declaration is made by those involved every year

6. Methods of appointment or election of Trustee

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

7. Organisational structure and decision-making policies

The Trustees Board meets four times a year with the National Director and Deputy National Director. The Trustees also meet in ad hoc meetings depending on circumstances, and communicate regularly via email. Outcomes of meetings are minuted, and actions reviewed at each meeting by the Board chair.

Staff members can make decisions according to the Charity's policy and procedure and such decisions will be monitored by their respective line managers.

All payments are overseen by the staff members' line manager/finance director/the treasurer.

Each department's spending is limited by its annual budget. Budgets are approved in November of each year and reviewed annually.

Trustees oversee the operation of the Charity including its day-to-day running, finance and all charitable activities and are able to intervene if necessary.

8. Policies adopted for the induction and training of a Trustee

Trustees receive two sessions of Induction upon taking up their role, plus regular training between each meeting using National Council for Voluntary Organisation materials, and occasional seminars organised by Bates Wells and Braithwaite.

9. Trustees' indemnities

- Insurance of up to £5,000,000 is provided by Zurich Insurance UK
- Cover is extended to include injury caused to volunteers

10. Charity Trustee roles and responsibilities

Trustee chairs and boards have six main responsibilities:

1. Ensure the charity is carrying out its purposes for the public benefit.
2. Comply with the charity's governing document and the law.
3. Act in the charity's best interests.
4. Manage the charity's resources responsibly.
5. Act with reasonable care and skill.
6. Ensure the charity is accountable

11. Going Concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. They are in process of transitioning to a newly set up CIO by 2024 and thereafter the FFWPU charity trust will transfer its assets, liabilities and activities to the new CIO and close down. For this reason, the Trustees continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

12. Principal Risks and uncertainties

The charity can face a wide variety of risks which could affect their beneficiaries if not dealt with properly. A risk is any event that could prevent the charity achieving its aims or carrying out its strategies. Below is an excerpt from the 2022 risk management document, which further details early warning signs and mitigating actions.

Plans for future periods

Working for Peace

Through the work of our affiliates the Universal Peace Federation, The Women's Federation for World Peace and others, we will offer seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Korean Unification

Knowing our Founder's lifelong wish to see the reunification of her Korean homeland, we will have a special focus on the Korean Unification efforts by bringing together experts, veterans and supporters from both sides of the conflict. In February, the World Summit 2023 will again convene in Seoul and online with many prominent participants from Europe.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

A new generation of leaders

This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. We are pleased to announce a new partnership with TogetherAll to provide mental health and well-being support to all of our members at no charge. A new service initiative, Youth for Peace and Development, will pilot interfaith community service projects in London, Birmingham and other major cities.

Coming Together

Our national communities will be working more closely together in four new regional groupings: two in London, north and south of the River Thames; Wales and the West Country, and Midlands and the North

Reference and administrative details of the Charity, its trustees and advisers

Trustees (Updated up to date of signing)	A Rai, Chair (appointed on 25 June 2023) H E Fisher, Treasurer T P Read, Trustee (Chair up to 25 June 2023) C Jones, Trustee (appointed on 13 March 2023) K T Hoyte, Trustee (appointed on 28 September 2022) J C M Hartl, Trustee (passed away on 30 May 2022) G M A Leonard-Schroder, Trustee (resigned on 13 March 2023)
Charity registered numbers	267917 and Scottish Charity Number: SC041240
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants and Registered Auditors 8 Deer Park Road London SW19 3GY
Bankers	Royal Bank of Scotland 78 Notting Hill Gate London W11 3HS
Solicitors	Russell-Cooke LLP 2 Putney Hill London SW15 6AB

Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have indicated their willingness to continue in office. The designated Trustee will propose a motion reappointing the auditors at a meeting of the Trustee.

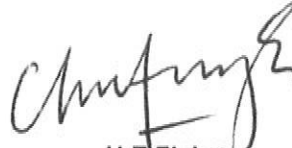
THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report (continued)
for the year ended 31 December 2022

Approved by order of the members of the board of Trustees on 11 September 2023 and signed on their behalf by:



A Rai
(Chair of Trustees)



H E Fisher
(Trustee)

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification

Opinion

We have audited the financial statements of The Family Federation for World Peace and Unification (the 'charity') for the year ended 31 December 2022 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2022 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Going concern

We draw attention to note 25 in the financial statements, which indicates that the trustees of the charity have planned to transfer the charity's operation to newly formed CIO with similar name during the course of next 12 months. As a result, this charity will cease to operate and its operations, assets and liabilities will be taken over by newly formed charity named FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (charity registration number: 1202107). Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Our evaluation of the Trustees' assessment of the charity's ability to continue to adopt the going concern basis of accounting included valuation of assessing charity's asset valuations and operation after the year end.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2. Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:

1. Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accosts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees (as required by auditing standards) and discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)

audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

The logo for Axis Accountants Ltd, featuring the word 'Axis' in a stylized, handwritten-style font.

Axis Accountants Ltd

Chartered Certified Accountants and Registered Auditors

8 Deer Park Road

London

SW19 3GY

11 September 2023

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Statement of financial activities
for the year ended 31 December 2022**

	Note	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	3	278,670	2,100	280,770	507,209
Investments	4	716,428	-	716,428	578,452
Other income	5	148,631	-	148,631	135,932
Total income		1,143,729	2,100	1,145,829	1,221,593
Expenditure on:					
Charitable activities	6	970,133	50,293	1,020,426	950,924
Total expenditure		970,133	50,293	1,020,426	950,924
Net income/(expenditure) before net gains on investments					
		173,596	(48,193)	125,403	270,669
Net gains on investments		49,293	-	49,293	-
Total transfers		-	-	-	-
Net movement in funds before other recognised gains/(losses)					
		222,889	(48,193)	174,696	270,669
Other recognised gains/(losses):					
Gains/(losses) on revaluation of fixed assets	12	3,465,192	-	3,465,192	(2,150,000)
Net movement in funds		3,688,081	(48,193)	3,639,888	(1,879,331)
Reconciliation of funds:					
Total funds brought forward		32,130,389	92,331	32,222,720	34,102,051
Net movement in funds		3,688,081	(48,193)	3,639,888	(1,879,331)
Total funds carried forward		35,818,470	44,138	35,862,608	32,222,720

The Statement of financial activities includes all gains and losses recognised in the year.

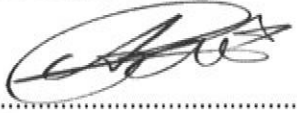
The notes on pages 49 to 62 form part of these financial statements.

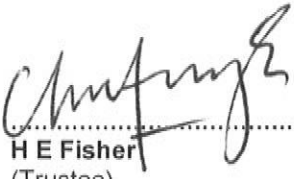
THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Balance sheet
as at 31 December 2022**

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	11	774,581	625,731
Investment property	12	33,790,192	30,420,000
		<u>34,564,773</u>	<u>31,045,731</u>
Current assets			
Debtors	13	24,066	19,591
Cash at bank and in hand		1,343,060	1,224,372
		<u>1,367,126</u>	<u>1,243,963</u>
Creditors: amounts falling due within one year	14	(69,291)	(66,974)
Net current assets		<u>1,297,835</u>	<u>1,176,989</u>
Total assets less current liabilities		<u>35,862,608</u>	<u>32,222,720</u>
Net assets excluding pension asset		<u>35,862,608</u>	<u>32,222,720</u>
Total net assets		<u><u>35,862,608</u></u>	<u><u>32,222,720</u></u>
Charity funds			
Restricted funds	16	44,138	92,331
Unrestricted funds	16	35,818,470	32,130,389
Total funds		<u><u>35,862,608</u></u>	<u><u>32,222,720</u></u>

The financial statements were approved and authorised for issue by the Trustees on 11 September 2023 and signed on their behalf by:


.....
A Rai
(Chair of Trustees)


.....
H E Fisher
(Trustee)

The notes on pages 49 to 62 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Statement of cash flows
for the year ended 31 December 2022

	2022 £	2021 £
Cash flows from operating activities		
Net cash used in operating activities	118,690	288,184
Cash flows from investing activities		
Net cash provided by investing activities	-	-
Cash flows from financing activities		
Net cash provided by financing activities	-	-
Change in cash and cash equivalents in the year	118,690	288,184
Cash and cash equivalents at the beginning of the year	1,224,371	936,187
Cash and cash equivalents at the end of the year	<u>1,343,061</u>	<u>1,224,371</u>

The notes on pages 49 to 62 form part of these financial statements

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements for the year ended 31 December 2022

1. General information

The charity is registered in England and also in Scotland. The charity's England registration number is 267917 and Scottish charity's number is SC041240. The principal address of the charity is 43 Lancaster Gate, London, W2 3NA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The Family Federation for World Peace and Unification meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements for the year ended 31 December 2022

2. Accounting policies (continued)

2.3 Expenditure (continued)

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% on cost
Improvements to property	- 2% on cost
Plant and machinery	- 25% on cost
Motor vehicles	- 20% on cost
Fixtures and fittings	- 15% on cost

2.5 Investment property

Investments are included at market value at the year end. Gains and losses on the revaluation of investments are reflected in the Statement of Financial Activities.

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2022**

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Donations	278,670	2,100	280,770	507,209
<i>Total 2021</i>	<u>319,106</u>	<u>188,103</u>	<u>507,209</u>	

4. Investment income

	Unrestricted funds 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Investment income - UK Investment Properties Rental	716,428	716,428	578,452
	<u>716,428</u>	<u>716,428</u>	<u>578,452</u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements
for the year ended 31 December 2022

4. Investment income (continued)

5. Other incoming resources

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Other income	144,131	144,131	119,732
Government grants	4,500	4,500	16,200
	148,631	148,631	135,932
	148,631	148,631	135,932

6. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Donations/Grants	57,925	-	57,925	66,200
Overseas Missions and Conferences	50,134	50,293	100,427	215,742
UK Conferences and Seminars	7,418	-	7,418	14,441
Supporting Community Activities	554,940	-	554,940	339,196
Rental Costs	299,716	-	299,716	315,345
	970,133	50,293	1,020,426	950,924
	970,133	50,293	1,020,426	950,924
<i>Total 2021</i>	<i>775,183</i>	<i>175,741</i>	<i>950,924</i>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2022**

6. Analysis of expenditure on charitable activities (continued)

Summary by expenditure type

	Staff costs 2022 £	Depreciation 2022 £	Other costs 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Donations/Grants	-	-	57,925	57,925	66,200
Overseas Missions and Conferences	-	-	100,427	100,427	215,742
UK Conferences and Seminars	-	-	7,418	7,418	14,441
Supporting Community Activities	233,452	29,724	291,764	554,940	339,196
Rental Costs	56,205	-	243,511	299,716	315,345
	<u>289,657</u>	<u>29,724</u>	<u>701,045</u>	<u>1,020,426</u>	<u>950,924</u>
<i>Total 2021</i>	<u>218,412</u>	<u>26,019</u>	<u>706,493</u>	<u>950,924</u>	

7. Analysis of expenditure by activities

	Activities undertaken directly 2022 £	Support costs 2022 £	Total funds 2022 £	<i>Total funds 2021 £</i>
Donations/Grants	57,925	-	57,925	66,200
Overseas Missions and Conferences	67,670	32,758	100,428	215,742
UK Conferences and Seminars	7,418	-	7,418	14,441
Supporting Community Activities	27,195	527,745	554,940	339,196
Rental Costs	232,204	67,510	299,714	315,345
	<u>392,412</u>	<u>628,013</u>	<u>1,020,426</u>	<u>950,924</u>
<i>Total 2021</i>	<u>540,563</u>	<u>410,361</u>	<u>950,924</u>	

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**Notes to the financial statements
for the year ended 31 December 2022**

8. Auditors' remuneration

	2022 £	2021 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	9,000	9,000
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	9,360	9,360
	9,360	9,360

9. Staff costs

	2022 £	2021 £
Wages and salaries	269,571	206,497
Social security costs	16,517	8,495
Contribution to defined contribution pension schemes	3,569	3,420
	289,657	218,412

The average number of persons employed by the Charity during the year was as follows:

	2022 No.	2021 No.
Full-time staff	6	5
Part-time staff	8	10
	14	15

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprises of the senior staff members named M Balcomb and Y Lau. The total amount of employees' salary and benefits (including employer pension contributions) received by key management personnel for their services to the charity was £35,535 (2021: £88,561).

10. Trustees' remuneration and expense

During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 31 December 2022 amounts totalling to £231.08 relating to postage and travelling expenses were reimbursed to two trustees.(2021: £146)

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Notes to the financial statements
for the year ended 31 December 2022

11. Tangible fixed assets

	Freehold property £	Improvements to property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation						
At 1 January 2022	602,138	551,119	44,385	3,320	252,364	1,453,326
Additions	174,657	-	2,504	-	1,412	178,573
At 31 December 2022	<u>776,795</u>	<u>551,119</u>	<u>46,889</u>	<u>3,320</u>	<u>253,776</u>	<u>1,631,899</u>
Depreciation						
At 1 January 2022	302,191	238,304	42,268	3,319	241,513	827,595
Charge for the year	15,536	11,022	704	-	2,462	29,724
At 31 December 2022	<u>317,727</u>	<u>249,326</u>	<u>42,972</u>	<u>3,319</u>	<u>243,975</u>	<u>857,319</u>
Net book value						
At 31 December 2022	<u>459,068</u>	<u>301,793</u>	<u>3,917</u>	<u>1</u>	<u>9,801</u>	<u>774,580</u>
At 31 December 2021	<u>299,947</u>	<u>312,815</u>	<u>2,117</u>	<u>1</u>	<u>10,851</u>	<u>625,731</u>

12. Investment property

	Freehold investment properties £
Valuation	
At 1 January 2022	30,420,000
Disposals	(95,000)
Surplus/(Deficit) on revaluation	3,465,192
At 31 December 2022	<u>33,790,192</u>

The Freehold investment properties are recorded at market value. Charity's properties of Stanton Fitzwarren Farmland and non residential buildings are professionally revalued at £8,215,192 by independent valuers firm Moore Allan & Innocent, Chartered Surveyors, In addition, Residential buildings at Stanton Fitzwarren Estate are also professionally revalued at £8,040,000 by independent valuers firm White Horse Surveyors Ltd, Chartered Surveyors. The remaining properties were historically independently revalued at the market price and the trustees are of the opinion that market value of the

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2022**

12. Investment property (continued)

remaining properties did not materially change during the year ended 31 December 2022.

13. Debtors

	2022	2021
	£	£
Due within one year		
Other debtors	18,088	17,659
Prepayments and accrued income	5,978	1,932
	24,066	19,591
	24,066	19,591

14. Creditors: Amounts falling due within one year

	2022	2021
	£	£
Trade creditors	3,202	3,955
Other taxation and social security	4,895	4,423
Other creditors	50,153	45,482
Accruals and deferred income	11,041	13,114
	69,291	66,974
	69,291	66,974

15. Financial instruments

	2022	2021
	£	£
Financial assets		
Financial assets measured at fair value through income and expenditure	1,343,061	1,224,371
	1,343,061	1,224,371
	1,343,061	1,224,371

Financial assets measured at fair value through income and expenditure comprise cash and bank balances

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements
for the year ended 31 December 2022

16. Statement of funds

Statement of funds - current year

	Balance at 1 January 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 December 2022 £
Unrestricted funds						
General Funds	1,061,459	1,143,729	(970,133)	-	64,293	1,299,348
Investment Reserve	30,420,000	-	-	-	3,450,192	33,870,192
Fixed Asset Reserve	648,930	-	-	-	-	648,930
	<u>32,130,389</u>	<u>1,143,729</u>	<u>(970,133)</u>	<u>-</u>	<u>3,514,485</u>	<u>35,818,470</u>
Restricted funds						
Balkan Fund (Albania)	213	-	-	(213)	-	-
Brazil Missions	18	-	-	(18)	-	-
Seong Hwa Anniversary Fund	2,701	-	-	-	-	2,701
Holy day	4,032	2,100	(5,988)	-	-	144
Ancestor Liberation	85,367	-	(44,305)	231	-	41,293
	<u>92,331</u>	<u>2,100</u>	<u>(50,293)</u>	<u>-</u>	<u>-</u>	<u>44,138</u>
Total of funds	<u><u>32,222,720</u></u>	<u><u>1,145,829</u></u>	<u><u>(1,020,426)</u></u>	<u><u>-</u></u>	<u><u>3,514,485</u></u>	<u><u>35,862,608</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2022**

16. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 January 2021 £</i>	<i>Net movement in funds £</i>	<i>Expenditure £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2021 £</i>
Unrestricted funds					
General Funds	803,152	1,033,490	(775,183)	-	1,061,459
Investment Reserve	32,570,000	-	-	(2,150,000)	30,420,000
Fixed Asset Reserve	648,930	-	-	-	648,930
	<u>34,022,082</u>	<u>1,033,490</u>	<u>(775,183)</u>	<u>(2,150,000)</u>	<u>32,130,389</u>
Restricted funds					
Balkan Fund (Albania)	213	-	-	-	213
Brazil Missions	35	200	(217)	-	18
Seong Hwa Anniversary Fund	2,311	7,430	(7,040)	-	2,701
Holy day	1,517	13,781	(11,266)	-	4,032
Ancestor Liberation	75,893	166,692	(157,218)	-	85,367
	<u>79,969</u>	<u>188,103</u>	<u>(175,741)</u>	<u>-</u>	<u>92,331</u>
Total of funds	<u><u>34,102,051</u></u>	<u><u>1,221,593</u></u>	<u><u>(950,924)</u></u>	<u><u>(2,150,000)</u></u>	<u><u>32,222,720</u></u>

17. Summary of funds

Summary of funds - current year

	<i>Balance at 1 January 2022 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2022 £</i>
General funds	32,130,389	1,143,729	(970,133)	-	3,514,485	35,818,470
Restricted funds	92,331	2,100	(50,293)	-	-	44,138
	<u>32,222,720</u>	<u>1,145,829</u>	<u>(1,020,426)</u>	<u>-</u>	<u>3,514,485</u>	<u>35,862,608</u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2022**

17. Summary of funds (continued)

Summary of funds - prior year

	<i>Balance at 1 January 2021 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 December 2021 £</i>
General funds	34,022,082	1,033,490	(775,183)	(2,150,000)	32,130,389
Restricted funds	79,969	188,103	(175,741)	-	92,331
	<u>34,102,051</u>	<u>1,221,593</u>	<u>(950,924)</u>	<u>(2,150,000)</u>	<u>32,222,720</u>

18. Funds

Designated Funds

The Investment Reserve represents the investment properties which are used to generate income for the charity and are therefore not considered to be general free reserves.

The Fixed Asset Reserve represents the net book value of tangible fixed assets which are not considered to be part of the general free reserves.

Restricted Funds

Ancestor Liberation - Donations to the CheongBo Training Centre (formerly the Cheong Pyeong Training Centre) in South Korea to support spiritual workshops for allcomers as well as the work of a new on-site hospital.

Seong Hwa Anniversary Fund - donations received for a ceremony used for celebrating the life and achievements of a person who has died. The Seung Hwa is meant to be a celebration of thanks.

Holy Items/Holy Day is income collected locally and centrally at HQ to be sent on to FFWPU Korea as a form of donation from FFWPU sympathisers to support projects in Korea.

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**Notes to the financial statements
for the year ended 31 December 2022**

19. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2022 £	Restricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	774,581	-	774,581
Investment property	33,790,192	-	33,790,192
Current assets	1,322,989	44,138	1,367,127
Creditors due within one year	(69,291)	-	(69,291)
Other	(1)	-	1
Total	35,818,470	44,138	35,862,608

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2021 £</i>	<i>Restricted funds 2021 £</i>	<i>Total funds 2021 £</i>
Tangible fixed assets	625,731	-	625,731
Investment property	30,420,000	-	30,420,000
Current assets	1,151,632	92,331	1,243,963
Creditors due within one year	(66,974)	-	(66,974)
Total	32,130,389	92,331	32,222,720

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**Notes to the financial statements
for the year ended 31 December 2022**

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net income for the year (as per Statement of Financial Activities)	174,696	270,669
Adjustments for:		
Depreciation charges	29,724	26,019
Profit on the sale of fixed assets	(49,293)	(2,818)
Decrease/(increase) in debtors	(4,475)	1,351
Increase/(decrease) in creditors	2,317	(7,037)
Net cash provided by operating activities	152,969	288,184

21. Analysis of cash and cash equivalents

	2022 £	2021 £
Cash in hand	1,343,061	1,224,371
Total cash and cash equivalents	1,343,061	1,224,371

22. Analysis of changes in net debt

	At 1 January 2022 £	Cash flows £	At 31 December 2022 £
Cash at bank and in hand	1,224,371	118,690	1,343,061
	<u>1,224,371</u>	<u>118,690</u>	<u>1,343,061</u>

23. Transactions in Scotland (Edinburgh branch)

During the year the charity's transaction in the Scotland in the Edinburgh branch are - Balance B/fwd £99,081, Income £104,545, Expenditure (£32,743) and Balance C/fwd £170,883.

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Notes to the financial statements for the year ended 31 December 2022

24. Related party transactions

During the year the charity also purchased editing services for community website, national newsletter and social media administrator amounting to £3,296.75 from T Fisher, Daughter-in-law of a trustee Huey Fisher.

The charity also purchased web hosting services for the FFWPU website and hall management services for Haslemere Hall from Ripplenet Web Design which is owned by Timothy Read, a Trustee, amounting to £14,145 (2021: £13,279). Amounts owing to Ripplenet Web Design at 31 December 2022 totalled nil (2021: nil).

25. Post balance sheet events and Going Concern

The trustees of the charity have formed a charitable incorporated organisation (CIO) with a similar name FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (charity registration number: 1202107). With approval from the Charity Commission, the trustees planned to transfer all the operations, assets and liabilities of this charity into newly formed CIO charity during the course of next 12 months. Therefore operations of this charity will cease and will be carried on by newly formed CIO charity in future.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

England & Wales - Charity number 267917

Accounts

England Charity Number: 267917 & Scottish Charity Number: SC041240

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report and financial statements

for the year ended 31 December 2021

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

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THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Trustees' report
for the year ended 31 December 2021**

The Trustees present their annual report together with the audited financial statements of The Family Federation for World Peace and Unification for the year between 1 January and 31 December 2021.

Objectives and Activities

a. Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

	Primary objectives	Associated objectives
Obj 1	<p>The Family Federation recognises that all humankind are children of the same Divine Parent and therefore, at heart, all brothers and sisters. Through its teachings and activities, the Family Federation seeks to assist individuals in their spiritual development, help build loving families, foster responsible stewardship of the world's intellectual and material resources, and contribute to the evolution of a unified world that transcends religious, national and racial boundaries.</p> <p>Main objectives include:</p> <ol style="list-style-type: none"> 1. Promotion of peace, non-violence and understanding between people of different religions, cultures, races and nations and the promotion of religious harmony generally; 2. Promotion of moral and spiritual welfare including (but not limited to) good character, the value of the family and good stewardship of the environment; 3. Advancement of the education of the public, including (but not limited to) in the subjects of human rights, democracy, good citizenship and good governance; 4. Supporting persons who have entered into or rededicated their marriage according to universal spiritual principles in order to be good role models as well as young people in their character education; 	<p>Core FFWPU</p> <ul style="list-style-type: none"> • Promotion of the Marriage Blessing and pastoral support of Blessed Families. • Provision of worship services for Unificationist believers. • Development of youth education programs and activities. • Publication and dissemination of educational materials based on Unificationist principles. • Staging and participating in conferences and seminars through which Unification principles can be advanced. • Seeking synergies with existing organisations with a view to engaging in co-operative ventures.

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	5. Such other purposes as are currently recognised as exclusively charitable.	
Obj 2	To support those people who have adopted the teachings of the Unification movement to apply these principles in their own lives in society at large	<ul style="list-style-type: none"> • Weekly local religious services and study meetings. • Many types of conferences and seminars • Interfaith peace meetings • Peace missions • Pastoral care • Youth projects
Obj 3	To gain adequate funds to be able to finance such important work in the UK and to support projects abroad	<ul style="list-style-type: none"> • Appropriate management of available resources to provide funds • Establishing adequate reserves to meet unforeseen special financing tasks • Exploiting all reasonable sources of funds
Obj 4	To have a capable professional management of the Movement, both spiritual and external	<ul style="list-style-type: none"> • Production of professional and correct accounts • Adherence to all legal requirements upon a charity / employer • Having adequately trained pastors
Obj 5	To support humanitarian and educational projects which are in accordance with the original objects of the charity.	<p>Supporting FFWPU projects in South Korea and other regions of the world where there is a need.</p> <p>Supporting affiliate organisations and projects that are in line with FFWPU's charitable objects.</p>

b. Strategies for achieving objectives

The Logic Flow

- (A) The Vision (where we are going) which instructs
- (B) The Mission (what we are doing) which leads to the
- (C) Three main objectives (somewhat patterned on the Three Blessings) which lead to
- (D) A number of specific objectives for each of the three main objectives, which can then be assessed by
- (E) Measurable results, tangible accomplishments related to the specific objectives, which are to be accomplished by
- (F) Activities. All activities, current and planned, should be relatable to points (A) – (E) above.

Our Fundamental Principles

- (A) Attendance to God, the Heavenly Parent
- (B) True Love, living for the sake of others
- (C) Respect of and care for the creation
- (D) Intergenerational continuity
- (E) Partnership approach
- (F) Accessibility

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

(A) Vision	A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents (The founders, Rev and Mrs Moon). (or) To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	1. Become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent	2. Become families of true love, life and lineage that create, vibrant and strong communities	3. Contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world
(D) Specific objectives related to each of the major objectives	1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the <i>Divine Principle</i> (The core teachings of FFWPU)	2.1. Give people the means to create loving and prosperous families	3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation
	1.2. Support individuals to overcome their fallen nature and create opportunities for self-development	2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents	3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God
	1.3. Know God and develop a personal relationship with Him	2.3. Build spiritual communities where people are loved and welcomed	3.3. Support providential activities in the Europe and Africa regions and in the world
	1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings	2.4. Give back to our local communities through personal outreach [=HTM] (Heavenly Tribal Messiah – the concept that all families are themselves 'messiahs' to their relatives and wider community of neighbours etc.). alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry)	3.4. Promote a healthy culture and environment 3.5 Facilitate racial and religious harmony and peace building
(E) Results Measurable results for each of the specific objectives above	1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible	2.1.1 A culture of family support is enhanced	3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance.
	1.1.2. Education for all age groups is continually provided	2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives	3.1.2 People in the UK are made aware about True Parents
	1.1.3. The Principle is actively applied to and engaging with current affairs.		3.1.3 Champions are raised who testify to True Parents

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1.2.1 Each community develops a culture of pastoral care		3.1.4 Resources are available on True Parents, their teachings and work
1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing	3.2.1 Targeted, identifiable and relevant service is offered to our communities
	2.2.2 Support and resources to share the Marriage Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is in all situations	
1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
	2.3.3 Small groups are created and supported	
1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
1.4.3 Provide young children with an understanding of the Principle and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals
	2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

We reproduce below excerpts from our published Annual Report 2021 which is sent to the membership each February and made available to the general public on request.

1. Blessed Families: Marriage and Family education, counselling and guidance
2. Education: Youth and adult education, including religious education, character education, summer camps and retreats
3. British Clergy Leadership Conference: Our ecumenical outreach with other Christian churches
4. Women's Ministry (in partnership with our grant-supported affiliate, the Women's Federation for World Peace)
5. Humanitarian aid, education and community support, (in partnership with our grant-supported affiliate, the International Relief Friendship Foundation.)
6. Peace Advocacy and Interfaith Outreach ((in partnership with our grant-supported affiliate, the Universal Peace Federation)
7. Communications, Publications & Media
8. Local Community Initiatives
 - a. South London
 - b. North London
 - c. Central London
 - d. East London / East Anglia
 - e. Bromley
 - f. West Country
 - g. Wales
 - h. Birmingham and the Midlands
 - i. North England
 - j. Scotland

Activities undertaken to achieve objectives

Blessed Families

Author: Jeffrey Bateman

During the first half of the year, we have had a number of successful meetings to prepare both 1st and 2nd generation members for the Marriage Blessing, which were organised on a European-wide level. The most recent was a Blessing preparation workshop for 2nd generation, which took place over 2 days and was attended by 25 young participants from UK.

We have established a regular monthly meeting of the UK Blessed Family Department staff. These are kept to a strict time-frame of 60 min to enable everyone to commit to being present.

In May, we printed and shipped the first run of Susan Crosshwaite's book, "Loving Living Words" which is a compilation of readings for daily study and development. We plan to organise an online morning study to work through this book.

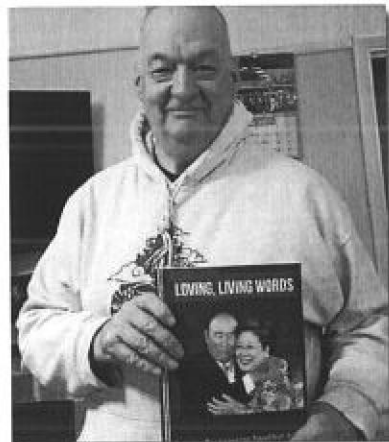
The Seonghwa Ministry is developing well and has run two successful, well-attended "Bereavement Journey" courses, which also had regular follow-up meetings to support those bereaved. A special annual memorial service was also arranged.

The Sharing Project has been holding regular monthly meetings. Dawn has now moved on to re-launch the Il Shim program, which works with young teens as a means to respect themselves and others by maintaining a pure lifestyle, and as the first step in preparation for marriage in the future.

During the later part of the year, we have been increasing our number of supporters for marriage preparation, and have had a number of both 1st and 2nd generation attending workshops to prepare for the Marriage Blessing.

We have held a number of sound healing days as a means to reduce stress and aid spiritual growth and well-being. I see this as a way of engaging with the wider community who are interested in a more spiritual lifestyle.

In addition to these very visible programs, support and counseling continue to be given to individuals and families, both within our core community as well as those more loosely connected via family or friendship.



Blessed Family Director Jeffrey Bateman holds a copy of "Loving Living Words" a resource for families published by former BFD director Susan Crosshwaite



Holy Marriage Blessing 2020. The next International Blessing is scheduled for April 2022

Education

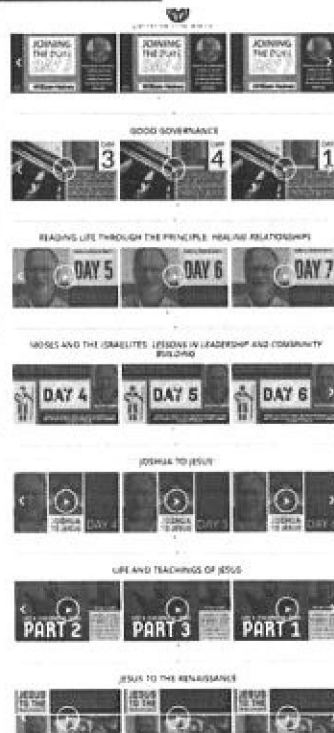
Author: Chris Le Bas

The biggest accomplishments of 2021 were the Zoom lecture series conducted by William Haines, inspiring hundreds of participants from all generations and across the continent. A three-week series in January and February studied the Principle in-depth on the period from Jesus to the Second Advent. This was the last in a major sequence of lectures exploring God's Providence as revealed through the Principle, with a deep exploration of the background and significance of each story rooted in decades of study and research (the work of a true CARRP member). These Zoom lectures were faithfully recorded and arranged on the website by Joshua McGuigan.

On the basis of these lectures, a group of volunteers offered to transcribe them to form a book, which could later be converted into study guides and online study courses. The transcription is well underway, led by Haesul Raccuja, with two volumes of about 200 pages each already drafted and now in the process of being edited. Our aim is to complete this work in the first half of 2022.



The Work of a True
CARRP Member



Several more workshops were conducted via Zoom: the HARP Easter workshop, a 7-day Principle workshop, and a day's contribution to a 21-day workshop for Russian members on Russian history. These were followed, after lockdown, by four days further "in-person" teaching at the HARP summer workshop and 10 days in Slovakia with DONE residential, an educational programme for young adults.



DONE workshop in Slovakia



Chris Le Bas

Chris Le Bas took up a part-time role as Education Director in September and is exploring developments in Sunday school education, the education page of the FFWPU website, supporting the HARP curriculum and various administrative tasks to support William as senior teacher.

British Clergy Leadership Conference

Author: June Darby

During the last year, we have held three Zoom cycles for teaching Divine Principle to the pastors. We are very fortunate to have Rev Dr David Hanna and his wife supporting us in our outreach to the pastors, for he always gives excellent lectures. Also our pastor, Rev Isaac Ayani, is learning to teach Divine Principle and shares the lectures with Rev Hanna. Rev Isaac is proving to be a powerful and charismatic lecturer, and can touch the hearts of pastors better than UC members simply because he is one of them and understands them, having his own church.

Our first Zoom cycle was more in-depth and lasted 3 months. Thereafter, they were shortened to six lectures with two extra ones testifying to True Parents. On average, 70 people joined the programmes, including about 20 pastors. Our last Zoom had about 50 people join. Due to Rev Isaac Ayani's efforts in Nigeria, 30 pastors joined an afternoon Zoom series. Pastor Sunday Uke, the director for Christian outreach in Nigeria, organised the meetings. 15 of those were actually from a Christian Pastor contact of Pastor Uke's in Cotonou, Benin. We had very positive feedback from the pastors, but the terminology of Divine Principle is very new to them, so most don't yet understand really who True Parents are. Ron German will follow up



Participants at a Divine Principle clergy seminar at Lancaster Gate

with weekly lectures explaining Divine Principle more deeply, as well as its application; Ron was once a monk, so he connects well with the spirit of the pastors. We have also had two monthly talks by pastors in our programme for developing ministers' skills, one on pastoring and another on the law and the church, which were very powerful.

One highlight was blessing a pastor couple in Kidlington, who afterwards did the 40-day and 3-day blessing steps. We have a loyal, united committee of members supporting BCLC, and we focus on loving, supporting the pastors' programmes, and visiting them. Also, I am happy to see how the Spirit World is gaining momentum and able to work more powerfully than before due to the expanding conditions that True Mother is making. Consequently, it is easier to contact pastors than before.

Women's Federation for World Peace

Author: Mitty Tohma

The Leadership of the Heart curriculum is a 3-part seminar newly launched by the WFWP UK in June 2021. It is an educational and interactive programme created by WFWP USA, designed with the aim to bring out the powerful leader that is within each person, offering tools to make peace a reality within each person's lives, families, communities, nations and the world. WFWP believes that 'peace starts with me' - how can I make positive change in this world? The seminar was attended by 40 paying participants from around the country, and the monies collected were donated to our Jordan Refugee Project.



Watch us 'LIVE' on our Facebook page.
WFWP UK



The National YWSC 2021 was held in Lancaster Gate, London. The audience comprised 12 members and 25 guests, including the 7 selected finalists, and was watched by over 500 on our social media platforms. It was an opportunity to meet again after a long period of online-only meetings.

Sharon Kabubi, a finalist in a past contest, was the MC for the afternoon programme; she gave a brief introduction about the YWSC. Ena Softic, also a former finalist, said in her opening remarks: 'We all are of the same human family tree'. She encouraged the contestants to give their best and be confident.

The 7 young women finalists spoke on the given theme, but their messages were surprisingly different in content, reflecting perhaps their varying background, experience, and professional engagement. Ms Amine Meshnuni was chosen as this year's winner, with Ms Shaila Sharif and Ms Fariha Nessa in second and third place.

UN Intl EVAWG: "Provision, Protection and Prevention"

webinar was held in November and featured 3 excellent speakers. It was moderated by Ms Hina Junejo, who is a DV Awareness Consultant with 12 years of life experience of domestic violence, which informs her ongoing support programmes for women from similar backgrounds. She guided our 70 audience through the programme.

The first speaker was Ms. Amina Meshnuni. A student of Politics and Intl Relations, as a 9-year-old she witnessed her father being killed and so she knew great fear. Through her activism she has been liberated and uplifted. "Being a female leader is channelling the fear towards finding freedom." Ms Preet Kaur was born into a strict, orthodox Sikh family. She excelled in school but knew she would not be permitted to enter higher education as her choices did not matter. After rebelling by marrying someone of a different religion, she was arrested on false charges and soon forced into marriage. After coming to UK, she managed to escape and entered a refuge. She went on to become an activist against forced marriage, which is a form of domestic violence. Mrs Christa Rennie, Secretary General for the WFWP UK Chapter, asked what is the root cause of domestic violence. What causes someone to be so disposed? She posited that the global problems of our world today stem from problems on the individual and family level. Marriage requires sacrificing some autonomy and opening a new dimension.

INTERNATIONAL RELIEF FRIENDSHIP FOUNDATION



The common founders of IRFF and the other three organisations featured in the annual report have a master plan for supporting the building of a better world for future generations. IRFF has a unique place in this plan in that it does not concentrate on spiritual education and practice, or on peace-building working with people from all walks of life, but rather on improving the daily physical living conditions of people by supporting school education, vocational education and medical interventions, currently in a number of African nations and Sri Lanka. It is an international development charity.

2021 was another successful year of growth, with the Tricycle Shop in full swing again from April, donating what it could to IRFF, and another substantial corporate donor coming onboard particularly for covering the costs of feeding children and staff at Destiny School plus beginning support for new projects like the SHINE literacy programme at Walmer School in Port Elizabeth, South Africa, a blind and deaf children's school in Sri Lanka and young women's training in Gambia.

UGANDA

Apart from support given to Destiny School, the Mobile Medical Team, the Girl Health and Support Project and WAIT Uganda, great efforts were made to raise funds to support repair of a borehole, as well as finishing off an additional classroom at Destiny School. Funds for putting coping stones on the security wall at Destiny School will be sent in early January. Paul, who also runs the Kigulu Prime Academy, has done well to take over from his predecessor, Robert.

Destiny Junior School - Kibiri

Marshall updated the Case for Support for the Destiny Junior School in February, a vital document for raising funds and awareness. A capacity building workshop for teachers at Destiny School was held and child profiles were improved. In June, Paul wrote: "So many people are dying. We are in a partial lockdown. Schools have been closed. As per Ministry of Education guidelines, we expect schools to be opened in July 2021 if the situation gets better". The IFF Working Board resolved to integrate the educational system for the students at Destiny School by teaching them practical skills like mat-making, making reusable sanitary pads, learning how to use the sewing machine that was donated to them, making ropes and brooms, liquid soap making and agriculture within the school compound. They will be grouped according to age and class. This will help to keep them busy throughout the year and also prepare them for future self-employment.

Mobile Medical Team

Marshall updated the Case for Support for the MMT Project in February, another vital document for raising funds and awareness. The team was not able to carry out any activities from January – April due to lack of funds and transport means, but by June they managed to carry out activities for 2 days spraying households and giving out food items and medical supplies to the families in need. They also taught them how to remove the jiggers by themselves. A revised proposal for the MMT was prepared by IFF Uganda and submitted to IRFF in genuine hope to eliminate the jiggers problem in Uganda in the long-term. It is currently being investigated concerning funding feasibility.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION



WAIT / Girl Health & Support Project

Marshall updated the Case for Support for the Girl Health & Support Project in February, another vital document for raising funds and awareness. The programme in 2021 aimed to start with sensitisation, guidance and counselling. This was intended to awaken young peoples to their moral values after staying at home for so long. They hoped to engage both the students planning to go back to school and others who dropped out of school. The IRFF Working Board resolved to widen the scope by visiting worship places (churches) and communities in addition to the schools. They also resolved to have activities that do not require a lot of money, like guidance and counselling, gardening in school and home compounds using food stuffs like tomatoes, spinach, etc. to work as both flowers and food.

Kawule Farm

A UK couple have taken over ownership and management of the farm and are investing consistently to make it a valuable asset for our Ugandan partner IFF Uganda to fund its projects in the future. The name Kawule Farm no longer exists.

GHANA AND GAMBIA

WAIT Ghana concentrated on helping teenage girls build a skillset that will enable them to earn a livelihood. Four girls were taught pastry/cake decoration, bread-making or dress-making or hair-styling. A much bigger programme is planned for early 2022, including the purchase of a 20ft. container to be used as an office and storage facility. A similar project started in Gambia in October with 15+ young women learning dyeing skills, as well as commercial

and business skills. The Gambia project could easily spread to other parts of Gambia than the current Sukuta location.

DEMOCRATIC REPUBLIC OF CONGO

By March 2021, IRFF was happy to know that this project had become self-sufficient with IRFF's help but then the local volcano exploded and destroyed most of the foundation built up in Goma. 2021 has seen a great deal of further support given to the Hope for Children project by IRFF to get them back to self-sufficiency.

SOUTH AFRICA

ArtWorks for Youth in Port Elizabeth, South Africa began winding down from July but is still being supported for a while. Support for a new project, the SHINE literacy programme at Walmer School in Port Elizabeth, South Africa, began in September, a powerful way to inculcate a passion for learning in young pupils.

SRI LANKA

IRFF UK started supporting Yasodara Specialised School in Sri Lanka, a school which educates and provides a skill set for disabled, deaf and blind children. It had many projects on-hold and IRFF is their first new funder for some time.

So, incredible projects were supported by IRFF UK in Uganda, Ghana, DR Congo, Gambia, South Africa and Gambia in 2021. 2022 promises to be even more exciting and IRFF UK is inviting volunteers to join us from anywhere in the world.

Universal Peace Federation

During 2021, Universal Peace Federation (UPF) UK has supported the international UPF focus on the peaceful reunification of the Korean peninsula, while continuing with its regular annual programmes.

In support of the Rally of Hope programme, UPF-UK proposed Oxford University professor, Dame Sarah Gilbert DBE, who spoke on two occasions as the Professor of Vaccinology behind the AstraZeneca Covid-19 vaccine.



Dr. Sarah Gilbert



Transition to Peace on the Korean Peninsula



Launch of the IAED UK

"Track 1.5 Diplomacy Initiatives with North Korea"

OPENING REMARKS



DR. KATSUMI OTSUKA
UPF EUME Chair
Emeritus Middle East

MODERATOR



MR. HUMPHREY HAWKELEY
Author, Commentator
Former BBC Foreign
Correspondent
UK

SPEAKERS



HON. GLYN FORD
Former UK Minister of the
European Parliament
Founder, Track 1.5 Asia,
UK



DR. ANTONIO BETANCOURT
Former Director,
UPF Chair for Peace and Security
USA

Track 1.5 Diplomacy with North Korea

We were responsible for UK and EUME UPF webinars relating to the Korean peninsula, including an expert panel for Transition to Peace on the Korean Peninsula on 25th March that featured former BBC and CNN foreign correspondents and the UPF EUME Chair, Dr Katsumi Otsuka. We coordinated Track 1.5 Diplomacy Initiatives with North Korea and also helped to convene the Europe and Russia's relations with the DPRK (North Korea). Additionally, we were involved in conferences highlighting the prospects for a tunnel between South Korea and Japan, with insights into the UK and France Channel Tunnel provided by a leading transport infrastructure Emeritus Professor from Kent University and Imperial College London.

UPF-UK was involved in Peace Road activities along the Hadrian's Wall in August in partnership with FFWPU, and in September in partnership with Ireland UPF.

Programmes featuring International Peace Day, International Women's Day, Elimination of Violence Against Women, and International Family Day were also held. A conference featuring the role of religious leaders to respond to the threat of climate change was convened during UK's National Interfaith Week. IAED-UK was launched in December, with an ambitious programme for 2022. UPF-UK support was given to character education programmes, both in Arabic-speaking Palestinian schools and Nigeria.



After 300,000 steps, 154 kilometres and the equivalent of 600 stories of stairs, Peace Road UK has been completed as the team travelled across the entire country from west to east, along Hadrian's Wall.

"Fumiko and I and all the UK Peace Road team send our warm greetings from the city of Newcastle in the north-east of England. Together with many brothers and sisters, we have now safely completed the Peace Road UK 2021.

It was an amazing experience over the last eight days, as we walked across the entire country from west to east, following Hadrian's wall. Altogether it's now 300,000 steps and 154 kilometres and the equivalent of 600 stories of stairs!

Even though we both normally walk 10000 steps every day, this was very different, and frankly all of us wondered at the beginning whether we could really make it! But thanks to Heavenly Parent's protection and True Mother's prayers we made it without any injury or accident.

We weren't the only ones walking the Wall, and we met many friendly and determined people walking across the country in both directions for a variety of reasons. One particularly moving encounter was with a father, his son, and a friend. The father was totally blind, and held onto a rope attached to his friend's backpack. Meanwhile, the 9-year old son proudly

walked in front. Suddenly, my sore feet didn't feel quite so sore!

Our own youngest walker was 15, and our eldest over 80. For all of us, it was an incredibly moving experience combining our utmost physical efforts with a deep spiritual purpose. As we walked, we often thought about True Parents, and how they walked as refugees from North Korea to South Korea so many years ago. Now of course we are hoping that we will soon be able to walk back from the south to the north, across the 38th parallel and visit our True Parents hometowns of Anju and Cheonju. When that day comes we would like to walk it as a pilgrimage, not travel by car!

Saturday August 7th was our last day of walking, one week after we left Bowness, and we were happy to be welcomed by the Lord Mayor of Newcastle, Habib Rahman. Mayor Rahman is still in his 40s and as a Muslim man in a city where there are not so many Muslims has had to overcome many prejudices. He spoke encouragingly about the work of UPF and asked us to invite him to our future programs. Then he walked with us through his own city for a couple of miles, posing to take photographs at some of the bridges for which Newcastle is famous. We were also joined by the Mayor of Carlisle, Pam Birks, our first city, so we feel hopeful that this event is raising True Parents' and our movement's public profile."

South London

Author: Cecilie Fortune

There are two main areas that stood out for our South London FFWPU community this year. Since the lockdown restrictions due to Covid-19 were lifted in spring this year, we have been working to gather the congregation together in person. We started to meet in May, following government regulations. Although we could not sing, nor create the spirit we were used to, we enjoyed the presence of each other. We were few in numbers. Many more joined the services via Zoom.

Being steadfast in meeting in person every week, the congregation gradually gained confidence and people's longing to meet each other increased. Today, our hall is full of life again, with members and guests of all ages worshipping together. An important part of our services has been the contribution of our young people's investment into the band and music. Having the Holy Days to celebrate has also helped rebuild the community spirit. We are grateful for the heart and dedication of our members who continuously invest in their duties in their life of faith.



The second main area is our yearly South London Summer Camp in the month of July. After a long absence, we met in Cleeve House in Wiltshire. There was a spirit of excitement, and many were surprised to see how the young people had grown; some had not seen each other for over a year. We were surprised at the number of people who wanted to come. The place was filled to capacity and everyone was determined to have a great time.

Summer Camp is a time for families to connect in heart and enjoy each other's company across the generations. It is a spiritually enriching time, when we truly feel we are living in Cheon Il Guk. A 23-year old who has not participated for some time thought it was for kids, and was surprised at how enriched he felt by participating.

This year, younger and older generations took an active part in organising and running the camp. At the end of camp, a group of participants will take initiative to plan camp twice a year, Easter and summer. It just shows how much families feel God's love and presence at these events.

North London

Author: Chris LeBas

In spite of the world situation, which carried over from 2020, with lockdown affecting how and where we could meet, members in our community continued to serve the wider local and national community through interfaith work, community projects and other activities, which are now a very normal part of their lifestyle. We have also continued to support a young families group that meets together. For details of all of this, please refer to our report in 2020.

Restrictions meant that meeting initially continued online using Zoom or with outdoor meetings in The Watford Peace Garden when allowed.

With continued and increased support from one mother, Sunday School expanded on Zoom to include other communities. Sunday School has continued in this Zoom format throughout the year, except when we have had face-to-face Sunday services, which brought the children a sense of excitement to see each other again.



We returned to a level of normality with face-to-face services twice a month in September. Over the past few months, we have seen increased support for these from our 2nd generation, one of whom has used his professional skills to set up a system to livestream the service to YouTube. For this purpose and as an aid to the audio visual for services, we have purchased software that has been used in national services and ceremonies. He has also aided in the development of our service format.

We are very much looking forward to the year ahead with increased optimism.

Central London

Author: Ajay Rai

2021 has been a steady year for the Central London Holy Community. We were delighted to welcome a few newborns into the community, which in turn brings new vitality and hope. It has also been a real inspiration to see the young adult members of the congregation continue to develop their talents and take on more responsibilities towards the wider community. With this in mind, it was important to have continued opportunities for Sunday School education throughout the year. This will certainly be an area for continued focus and development in 2022.

A major plus for the community has been the constant dedication of the music/video and worship ministry, led by Kieran Hoyte and his team. We have been able to make upgrades to the set-up and equipment resources thanks to generous support and donations. This builds on our long-standing live-streaming commitment, which not only serves our community (particularly the elderly) but also reaches an international audience.

Additionally, we have invested in a professional Zoom account and have held numerous online services as part of an ongoing monthly health and safety review. As an inter-generational collective striving to build better communities, we also congratulate our Blessed couples for their sincere service and commitment to their respective families and tribes, several of which were recognised as Cheonbo "Heaven's Treasures" this year.

We are also proud to have supported a new art project this year entitled "A Black Experience", which explores the experience of people of colour in our community and challenges us to do better when it comes to our values of including and embracing other cultures. It is a mixed media project that will incorporate a short documentary and dance performance, which is currently in production. We look forward to seeing the completed film in May 2022. This is part of our Community Building Project Awards fund and is our fourth project to date.



Our founder has encouraged us to establish special Cheongshimwon [garden of heaven's heart] altars in each community for personal and private prayer

East London East Anglia

Author: Francis Fobbie

The East London East Anglia (ELEA) community continues to be actively involved in all activities that support our continental and national programs. In addition to our spiritual activities, we also support local/national and international outreach work.



Continental Activities:

More than 80% of our Community families attended all online Rally of Hope events, in line with EUME HQ directives. We continue to participate in the EUME Pastors' Training and we actively participate in the weekly EUME prayer call meetings. We made a generous donation to the Peace Embassy in Tirana, Albania.

National Level Activities:

Our Holy Community participated in the Annual National Gathering, Council of Communities meeting, National Prayer Service and other national activities, such as Zoom workshops and training courses, etc.



Community Restructure:

Given the ongoing COVID restrictions, we continue to conduct weekly Sunday worship services via Zoom. We did this consistently throughout the summer and it provided a worship place for members from other communities when there were no services in their communities.

Prayer & Bonding Retreat in Suffolk:

We meet every Thursday at 7pm to do HDK. We read True Mother's autobiography, share, and conduct meetings pertaining to other community matters. During the third week in November, we had our first two-day Bonding and Prayer Retreat



at a nice resort in Suffolk. Those who participated found it very helpful and rewarding.

Heavenly Tribal Messiah Victors:

Four families in our Holy Community are now HTM Victors. HTM activities are core to what is going on in our community. Added to that, we encourage and help each other in the HTM journey.

The Yaima School Project:

Our Community made a one-off donation of £2,000 to the Yaima School in Sierra Leone. This was a vital contribution to the grass-roots initiative by the local people.



UK Communities Support: As a Holy Community, we made a donation of £2,000 to support Chaplaincy and outreach support for young adults in the UK communities.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION



The Bromley community delivered a broad range of activities in-person and online:

Small Groups: 2 small groups meet online regularly to offer fellowship to a number of members of the community. Nadya Barkanov leads a group of Russian-speaking young mothers, while her husband Vladimir hosts an online study group every Wednesday.

Weekly Worship Services: The Bromley Community took the opportunity presented by online worship services to collaborate with the Latvian and Moldovan communities for joint worship services. A number of guest preachers were invited to speak at the Bromley worship services, especially a number of young adults from across the UK and overseas, such as Sean Greaves, Kieran Hoyte, Cha Eun Lal and Jonathan Makkonnen.

Monthly Prayer Meetings: An online prayer meeting was held at the beginning of every month.



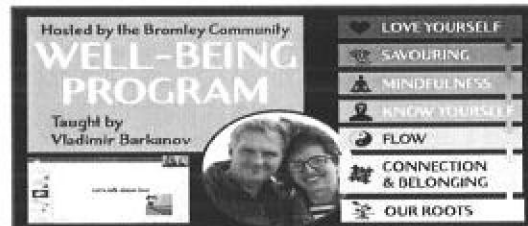
Seong Hwa Ceremony for Dominic Hoyte: Our dear brother, Dominic, ascended on 4th February at the tragically young age of 32. Prayer vigils were organised and his family received support leading up to the seong hwa (funeral) ceremony on 17th March.

Children's Ministry: Irina Mobasherian coordinated this Ministry with a team of volunteers. Every Sunday, they delivered 2 separate online classes for the Boulders (aged 4-6) and the Mountains (aged 7-11). Activities and gifts for the children at some of the Holy Day celebrations throughout the year were arranged.

Well-Being Program: Vladimir Barkanov delivered an online program about well-being over 7 weekly sessions between January and March. Topics: love yourself; savouring; mindfulness; knowing yourself; flow; connection and belonging; our roots.

Holy Day Celebrations: There were in-person celebrations for Chil Il Jeol in August and for True Children's Day in October. The community committee distributed greetings cards to every member, with a front design by Artur Barkanov, on the occasion of the joint holy day celebration in April.

Worship Training Programme: The Bromley Community delivered in May and June, a training programme for worship leaders, which was attended by 170 individuals from 30 nations in the Europe & Middle East Region. This programme's materials will be turned into a set of worship service guidelines.



Greenwich CARP: The CARP team continued to study online with students in the Greenwich area.

Cheon Bo Victor Couples: A number of families completed the qualifications to become Cheon Bo victors: Grahame & Zoe Bennett, Mark & Linda Brann, Choo Fiore, Eddie & Patricia Hartley, Carmela Lim, Farhad Nikayin.

West Country

Author:

Activities at Cleeve House

After three months of dedicated rehearsals, Shakespeare Live staged 'A Winter's Tale' on the further end of the field during the first week of July. Actors braved wind and rain, which was a major contributor to the audience's appreciation, along with 2nd generation having gone the extra mile by providing home-baked cakes during short breaks. Due to Covid restrictions, seating was limited to two 100-person capacity tiered marquees.

Also at Cleeve House, levelled concrete has been co-sponsored by a tenant, old sheds have been knocked down, and a new path to ease the access to the storage yard is nearing completion.

The Annual Gathering attracted families from around the country. During the warm summer and autumn months, further Sunday services and a True Children's Day celebration were held. Altogether, one family workshop and three HARP workshops were hosted, all of which were residential.

In early December, the annual Christmas Carol Service was combined with a Bon Voyage party for one longstanding family. The use of lateral flow testing has been attributed to the popularity of these cheerful event.

Woodland Building

The Annual Memorial Service at the Woodland sanctuary attracted around 70 people on a sunny day.

Interfaith

All recent Swindon Interfaith meetings were held online. During Interfaith week, excerpts of the Rally of Hope were shown, followed by question and answers.

Online Study Evenings

These were held each week on a Tuesday, starting with 'Mother of Peace' and followed by Champumo Gyeong at the end of the year. Due the success of the study evenings, there are plans to advertise it more widely.

Interfaith

Three live meetings were attended during Interfaith week: 30 years of Swindon Interfaith, Sufi Devotional and Latter Day Saints talk. Monthly Interfaith committee meetings were also held by Chris F/Mervyn C on Zoom.



Wales

Author: Elliot Yamamoto

2021 was an exciting time of metamorphosis which resembled similarities of a cocoon. Like all communities here in the UK, in-person activities had ceased (due to Covid-19) for a large part of the year. We had transitioned our monthly Family Services to Zoom. This had sucked the energy out of our community and clouded our vision in a haze of confusion and sleepiness.

Here in Wales, after the numerous lockdowns, we emerged with a new energy, ambition and vigour. Our goal was to kick-start our community activities with a focus on outreach. We wanted to uplift, serve and lead our communities around us.



Peace Road across Rhossili Bay, West Wales



A project where we helped to renovate a farm that holds workshops for those with mental health concerns

To achieve our goals, we started with activities to build unity: we held our Peace Road, which helped us to be recognised. Consequently, we held monthly community-based activities and projects, which we invited guests to join.



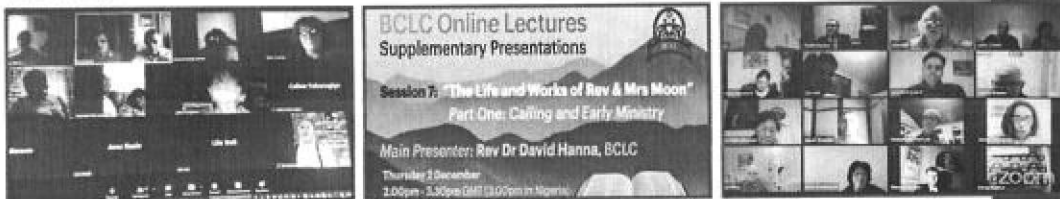
Elliot Yamamoto and his wife Ka-Young Texier

2021 brought regional changes. Wales and the West Country were to become one region (physically, logistically and spiritually) in 2022. I, Elliot Yamamoto, with my wife's support, became pastor of the West region. We ended 2021 with hope. Hope that we can give to others, Hope that we can share our truth, and hope that we can bring God's love to others.

Birmingham/Midlands

Author: David and Patricia Earle

Online Divine Principle: We held a series of online presentations for our local community and friends, usually attended by between 20 and 40 people. We also encouraged our friends to attend both the European Divine Principle workshops, and also the excellent BCLC presentations for Christians given by Dr David Hanna, often moderated by Mr Tom Pritty. Twelve people completed the 14-day DP workshop held in July.



National Interfaith Week: For the official launch of National Interfaith Week in November, Patricia was invited by the Birmingham Council of Faiths to give a talk about our peace activities in the city's Council House, attended by Faith Leaders and the Deputy Lord Mayor. We also held our own event online, inviting six speakers from different faiths, particularly young people, to share about the COP26 meeting in Glasgow, and about their thoughts for the 'Care of Mother Earth' as we proceed into the future.



Social Action: We continued with mask distribution in the early part of 2021, donating surgical masks to Christian Ministers for use in their communities, in prison ministry and in care homes.



Meeting as a Community: We met regularly online each Sunday for worship and fellowship, and we also held an Interfaith Peace Service (Muslim Institute) and celebrated Children's Day (Unitarian Church) in person with our friends, taking all the necessary precautions to ensure everyone's safety.



North England

Author: Hyosung N.

In Matthew 18: 20, it is written that “for where two or three gather in my name, there am I with them”. In North England, throughout 2021, families across the region gathered virtually every Sunday morning for service and fellowship. Despite the challenges that we faced as a nation due to the pandemic, the practice of gathering virtually provided our families and community with strength, companionship, and social solidarity. One could also add that the grace and the divine spirit of God—our Heavenly Parent—was amongst us during these gatherings.

This year, we mourned the loss of three beloved members of our community, but although they are separated from us physically, their love, memories, and legacy still live on. As a consequence of such great loss, we share the collective grief that many have experienced due to the coronavirus pandemic. Moreover, this experience also solidified our need for a community and a sense of belonging.



A great event that also ensured plenty of social stimulation took place in August 2021, when the national directors, Dr & Mrs Balcomb, led a team of volunteers to participate in the UK Peace Road Walk. A group of over 20 individuals walked coast-to-coast along Hadrian's Wall. In a world where nations are building walls to separate each other, and where “hostile environment” policies exist to persecute our neighbours, Rev. Sun Myung Moon pioneered the concept of an “International Peace Highway”, in which an international highway would physically connect people across the world. In an address to the United Nations in Geneva, Rev. Moon said: “this tunnel can help make the world a single community at last”. This concept reflects Rev. Moon's core belief that human beings are one family, and under God's sovereignty, historical resentment and conflicts that divide us can be eliminated, and peace among societies and nations can be restored. Inspired by this vision, the UK Peace Road project was a statement to support unity and cohesion within the UK



Scotland

Author: Oliver Lane



An occasion when some of us could meet outdoors was on the 25th June, when we met at the Scottish Korean War memorial to remember all those who supported freedom and gave their lives in that conflict. We held a short service and the nature somehow brought us closer to Korea and its unique position in God's Providence.

In late July and early August, the UK Peace Road rally and Hadrian's Wall walk was a means by which some of our community could get out and support the national effort and highlight the need for national unity. The border area between Scotland and England is an area where there have been many historic battles and skirmishes. UK national cooperation, the peaceful reunification of Korea and learning from one another on this pilgrimage walk, were themes and positives of the event.

The Scottish branch of Women's Federation for World Peace, led by Ann Breslin, held monthly meetings and a number of events. In November, there was a Bridge of Peace ceremony and the presentation of an Ambassador for Peace award to Trishna Singh OBE in Edinburgh.

Dr. and Mrs. Balcomb met with the rector of Edinburgh University, Debora Kayembe, on 10th November. She was accepted to practise law in Scotland and is now a human rights lawyer who has served on the board of the Scottish Refugee Council and has been commended by the Royal Society of Edinburgh. She is a UPF Ambassador for Peace and has agreed, in principle, to support the UPF World Summit taking place in Korea next February.

The majority of our services and meetings have been held online this year. The combination of Covid-19 and some of the distances our membership live from the central belt of Scotland, makes meeting online by Zoom convenient and economical. We also had shared online services with the north of England, Wales and Birmingham. With David Fraser Harris's help, we attended a very good Middle East Region Sunday Service. There were also UK and European services, as well as online reports, rallies and special events from Korea.

We continue to work with Interfaith Scotland and local Interfaith groups, and also attend the Cross Party Group meetings on Freedom of Religion and Belief at the Scottish Parliament.

We are in the process of completing the sale of a shop property in Edinburgh and plan to acquire a base for our activities and outreach in Scotland in the near future.

The reorganisation plans for the UK see the north of England and Scotland merging, as well as the appointment of a new full time Pastor or Pastor couple for this region. Oliver Lane will step down as pastor at the end of the year.

Particular thanks to:

Eric Williamson - communications and worship services

Viera Jaupi - bookkeeping and finance,

Ann Breslin - WFWP

And all of the members, volunteers and supporters of the Scottish Community.



Communications

Author: Joshua McGuigan

Over the past 12 months, the Communications Team has been actively working to serve the community through effective communication. The team attends weekly department meetings via ZOOM where the team plans communications and projects for the coming week. Original content is regularly created for use in FFWPU-UK's weekly newsletter, community website and social media channels. Content creation within the organisation involves interviewing and sourcing information from members of FFWPU-UK.

A priority for the team is regularly working on updating and managing the new community website. As the site is only a year old, there is a great deal to work on as the team contributes to its growth and development. This includes creating new areas of the website (Photo Gallery page, Job Opportunities page, Policy pages, etc.) and making it more user friendly and contemporary, with the site being worked on and updated regularly throughout the week. Moving forward, the website will also feature banners and content in order to further promote upcoming national events. In addition to the website, the Communications Team manages FFWPU-UK's social media channels (Facebook, YouTube, Vimeo, etc.).

Over the past year, effort has been made to increase our output of visual content, specifically video content and photographs. A variety of video content has been created this past year, from interviews to promotional

videos and worship service highlights. Furthermore, national events have been photographed to a high standard in order to effectively record and document these events.

The Annual Report 2020 was a great success and was sent out to over 700 families. The communications team was instrumental in compiling and editing the reports that were submitted by the communities and departments.

Another new initiative that was set up this year is the creation of weekly announcement slides, which are sent out weekly to community leaders and representatives. These slides are used during community worship services, with their purpose being to ensure that what is being communicated is consistent throughout our various communities.

Community website: familyfedcommunity.co.uk

Public website: familyfed.co.uk

To sign up to the weekly national newsletter, please scroll down to the bottom of the homepage on our community website and enter your details in the box. Alternatively, feel free to send an email to comms@ffwpu.org.uk and we can add you to our mailing list.



Review for between January and June 2022

EXECUTIVE SUMMARY

- **Rebound from Covid:** When we published our 2021 annual report, we were still emerging from the pandemic with the majority of programs delivered online. Now, in July 2022, most of our programs are once again being delivered offline (in person) but often with a streaming / hybrid option. We have completed a planned restructuring of our communities, and the Charity is in good financial health. New Financial Policies and Investment policies have been approved by the board. Following a request from communities, we are trialling a one-year partnership with *TogetherAll* to provide mental health support to all FFWPU members at no charge to them.
- **A full calendar of activities:** The Annual Gathering 2022 has already been held at Cleeve House on Saturday June 25 with over 250 in attendance and we are about to begin a busy summer of youth & family workshops and seminars including the Family Camp [July 23-27] Children's Camp, July [28-31] and High School camp [August 26-30] Sunday Services, youth groups, Scripture study evening and small group programs are being held every week and our Birmingham community is a local leader in interfaith outreach. Our Wales & West Country community has held popular fishing trips and environmental service projects for young people.
- **Our affiliates are doing well** UPF (Universal Peace Federation) and WFWP (Women's Federation for World Peace) and IRFF (International Relief and Friendship Fund) report similarly busy schedules. UPF reported winning a £7000 grant from the National Lottery Fund to support a youth program to build a Peace Garden in Birmingham. IRFF continues to support schools and character education in Uganda, and in Nigeria. The WFWP is preparing its annual Young Women's Speech Contest which will be held in our Lancaster Gate HQ.
- **Outlook for the next six months:** In addition to the programmes mentioned above, our members will be playing a leading role in many upcoming events as part of the larger regional grouping of the Family Federation in Europe and the Middle East. These include the Peace Road Festival in Berlin (July 25-30) the observances for the 10th Anniversary of the Founder's Passing (August 11-19) and many other educational programmes for young people in the UK and throughout Europe. FFWPU will participate with other faith communities in the upcoming Interfaith Fun Run on August 29th at the Saracens Stadium in North London.

LEADERSHIP TEAM CHANGES

- **Restructuring of local UK Communities:** In November 2021 at the annual Council of Communities meeting we announced the move from 10 communities to 4. The change is expected to streamline our operations and reduce costs. The former pastors stepped down by February 2022, and new leaders have now been appointed in all 4 communities.
- **Strengthening our HQ team:** The UK Director has moved into a room at the Lancaster Gate HQ to more directly oversee activities. We have appointed a new operations director and additionally a new HQ Bookkeeper, making use of a government apprenticeship scheme.
- **Annual Performance Review and Training:** All FFWPU employees now receive an annual performance review by their line manager with 360 degree input from their colleagues. A schedule of required trainings in areas such as Health and Safety, Safeguarding, lone working and other areas has been implemented.
- **Planned departure of the Deputy National Director:** Mr. Matthew H, who served as National Director from 2016-2019 and Deputy Director 2020-2022 will step down from this position at the end of August 2022. He will retain his position as the Vice President of the FFWPU North Europe Sub-Region. Rather than a direct replacement, we are advertising the position of Executive Assistant to the National Director.

TRUSTEES

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- We note with regret the recent passing of one of our 5 Trustees, Ms. Joanna Hartl. We have identified a replacement, Mr Kieran H, who attended a recent board meeting as an observer. We are planning to further increase the number of trustees to 7.
- We have filed our application with the Charity Commission to become a CIO and are expecting an affirmative response in the autumn and to complete by the end of 2022.
- The Trustees completed the annual performance review of the National Director, Dr. Michael Balcomb.

PROPERTIES SUMMARY

43/44 LANCASTER GATE

- The property was valued by Chartered Surveyors at £18 million as of 31st December 2021
- The lettings business has recovered well from the Covid lows. For the first six months of 2022, we were at 95% + occupancy.
- Following a recent round of rent increases (between 10% and 20%) 4 out of 27 units have become vacant, (85% occupancy) Interest is strong and the property manager is confident these vacancies will soon be filled.
- Prices for all utilities were fixed in 2021 until 2024, which help mitigate the current inflationary pressure.
- Two formerly unused rooms in the 43 basement have now been redecorated and made available for (paid) short term FFWPU visitors to our HQ.
- Several expressions of interest for a lease of Lancaster Gate were received, but these did not meet the income threshold first indicated by our agents and there were additional concerns about insurance and maintenance. Two of these parties included purchase options at £13m and £16m which were considered to be too low.
- We are in conversation with a development team to explore options of self-development of all or some of the property to luxury apartments. We are reconsidering our options whilst seeking to maximize current income.

LIVINGSTONE HOUSE

- The planned long leasehold deal to a special needs school operator unexpectedly fell through at the last moment.
- The Trustees have since authorized placing the property for sale on the open market, whilst investigating the possibility of self-development with partners.
- Of note: we continue to incur monthly costs without income.

STANTON FITZWARREN

- The property manager for the 19 Stanton Fitzwarren residential properties retired after 35 years and lettings are now being handled by two local letting agents. This arrangement will be reviewed after one year.
- The Solar Farm lease agreement on 200 acres of farmland has still not been concluded due to uncertainty around access issues. We still expect this to be concluded within the coming 12 months.
- We are exploring housing permission on two sites in the village.

CLEEVE HOUSE

- The summer is the busy season for Cleeve House. The FFWPU Annual Gathering was held June 25; right now Cleeve is hosting Shakespeare Live; this will be followed by the Family Camp, Children's Camp and High School Camp.
- Despite this busy season, a new vision is needed for Cleeve. A group of members including a former UK National Director have expressed interest in taking over the running and development of Cleeve and an in-person meeting to explore this further is scheduled for July.
- The property was valued by Chartered Surveyors at £2.1 million as of 31st December 2021.

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NEW GLASGOW PEACE EMBASSY

- The Federation has purchased a freehold interest in a suite of office premises in Central Glasgow which will serve as the new base for our Scottish operations.
- Funds for this purchase came from the sale of another Scottish property.

Grant-making policies

Grants to organisations can be made providing that:

1. The activities supported are in line with FFWPU's charitable Objects.
2. The organisation provides 3-monthly reports of their activities to the trustees.
3. The trustees are satisfied that the activities are carried out efficiently and that good use is being made of the funds granted.

Main activities undertaken to further the Charity's purposes for the public benefit

Activities of the British Clergy Leadership Conference to harmonise, embrace and unite different churches, to empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.

Activities of the FFWPU Communities to support individuals and families in striving to live for the sake of others and their local community, supporting aid work abroad, and run women's peace meetings (see activities reports above for more instances and details)

Granting to UPF, WFWP and IRFF to support their social, interfaith, community and national programmes

Achievements and Performance

a. Main achievements of the Charity

Outreach and Education: Our primary purpose is to witness to the love of God and to teach the Divine Principle revealed to our founders, Father Moon and Mother Moon. In 2021 we focused on online delivery, and supported the popular Rally of Hope series, with a goal of 5 million viewers from the UK and 40 million viewers from all of Europe in 2021. During the year, although most of our programs continued to be delivered online, we were able to do quite a lot in the "real world" In July and August, we held Peace Road UK, a coast to coast walk for National Unity along Hadrian's Wall, with the support and participation of the Mayors of Carlisle and Newcastle at each end. Our annual gathering was safely held in person at Cleeve House on a beautiful August weekend, and we managed several exciting workshops for youth and adults around the country. The Women's Federation for World Peace held their very popular Young Women's Speech Contest at Lancaster Gate and the Universal Peace Federation was extremely active in the UK and abroad.

Marriage and Family Blessing: We developed our marriage strengthening and family blessing activities.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we supported seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Training a new generation of leaders: This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. Youth crime continues to scar our major cities. A new service initiative, Youth for Peace and Development, which pilots interfaith community service projects in London, Birmingham and other major cities was developed. A whole generation faces new challenges of identity and mental health issues. We are pleased to

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announce a new partnership with Together All to provide mental health and well-being support to all of our members at no charge.

Every family has a role. We have a saying, "Peace Starts With Me," and we want to remind our readers of the important contribution that each of us can make in this great quest for peace, which is the long-awaited dream of God, our Heavenly Parent. Whether it be in daily family prayers and traditions, small group meetings and book clubs, weekly worship, monthly and annual devotions, we are all important, and every effort counts

b. Key performance indicators

Level of Donation Received

Level of Rental Income

Level of Operational Costs

Level of Donation made to other domestic and overseas charitable organisations, have these charitable organisations that have received funds from the Charity fulfilled their charitable objectives at the same time supporting the Charity's charitable objectives

Level of Members Participation in Sunday Service, Workshops and Events

Level of Members Satisfaction

c. Review of activities

Face to face activities due to the COVID 19 pandemic restrictions were restarted from the end May onwards, however, due to the success of online seminars and conferences, these are being continued.

d. Factors relevant to achieve objectives

Running activities for as many people as possible

Running activities that are relevant to the general public

Having enough staff to run and support activities

Having the financial resources necessary to run activities.

e. Fundraising activities and income generation

The Charity owns farmland in Stanton Fitzwarren which is let for agricultural purposes and leased for Solar electricity production.

It lets residential properties in Stanton Fitzwarren.

It lets residential units in Lancaster Gate.

It receives donations from its members.

Reserves Policy

FFWPU UK has established a reserves policy to protect its activities by providing a financial comfort zone against an unpredictable environment and to make sufficient provision for future cash flow requirements and capital procurement. The policy also provides the framework for future strategic planning and decision making. The development of an effective reserves policy is intended to restrict the impact of any risk upon the continuing operations of FFWPU UK.

Reserves will be held to ensure that unexpected financial events do not cause problems in the current year and cash flow issues. Reserves will also have a specific purpose relating to future spending or covering current and future risks.

The purposes for holding reserves may include:

- Covering unforeseen emergencies or unexpected expenditure, e.g.a large repair bill

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- Covering unforeseen day-to-day operational costs, e.g. employing temporary staff to cover long-term absence
- Covering a failure in a source of income, e.g. an unforeseen significant decrease in trading income as was experienced during the pandemic, for instance
- Preparing for planned commitments that cannot be met by future income alone, e.g. plans for a major asset purchase
- Needing to fund short-term deficits in budget, e.g. funds that may need to be spent before an expected income is received this should be an exceptional case

Roles and Responsibilities

The Trustee Board is responsible for:

- Ensuring the Charity's funds are used appropriately, prudently, lawfully and in accordance with the Charity's purposes for the public benefit
- Ensuring the Charity's reserves are maintained and used only as described in this policy
- Authorising the decision and transfer of the reserve funds into investment funds

The Property and Investment Committee is responsible for:

- Making financial and investment recommendations to the Trustee Board and Senior Management Team

The Director of Finance, in consultation with the National Director, is responsible for:

- Regularly monitoring the Charity's reserves and reporting to the Trustee Board or the Senior Management Team accordingly
- Reporting the explanations for any shortfall or excess in reserves
- Reporting any actions being taken or planned to bring reserves in line with the minimum limits
- Identifying when reserves need to be drawn on and any corrective actions that need to be taken.
- Identifying any broader and long-term financial problems that mean the reserves will be frequently used or are below the minimum level.
- Transferring investment funds with the authorisation of the Trustee Board

Types of Reserves

Unrestricted Reserves - includes donations, grants, and trading income, will be spent at the discretion of the Senior Management Team in furtherance of the Charity's objectives.

Restricted Reserves - may include restricted grants, donations or trading income, will be spent or invested in furtherance of the Charity's objectives or assets, or spent where the donor has expressed the nature of expenditure.

Designated Reserves - a sum of unrestricted or restricted reserves may be separated and designed a particular purpose and therefore becoming a designated reserve, e.g. to purchase a new asset. Designated reserves are labelled this way for administrative purposes only and can still be spent at the discretion of the Senior Management Team. Designated reserves are sometimes referred to as ring-fenced reserves.

Level of Reserves

Operating Reserves – to provide routine operating cash and financial security for extraordinary events that could cause a significant decrease in operating revenues or increase in operating expenses. These would be used to fund operations until any necessary adjustments can be made to provide sufficient cash flow to maintain operations.

Goal : FFWPU UK will build and maintain a balance of six months of cash operating expense.

Capital Reserves – to provide funds for routine capital projects in the event of unanticipated circumstances and new capital projects which have not been provided for in the annual budget. These capital projects are large projects in which the necessity and timing is not known at the present time. These could be projects to upgrade the current facilities or add additional capacity or functionality. It is our intent to fund these projects with internal cash flow to the extent possible but economic conditions and necessity may dictate that short or long term loan might be required.

Goal : FFWPU UK will designate 20% of its monthly trading income as its capital reserve.

Management of Reserves

All reserves will be reviewed by the Director of Finance on a regular basis and an appropriate range of options will be considered which might include releasing the funds into the revenue budget in furtherance of the Charity's objectives, assigning funds to appropriate designated reserves as may be determined by the Senior Management Team, or investing the funds to generate further income to allow expansion of the Charity's work.

If reserves are required to support a local community or a property, then the Trustee Board must agree to this in the first instance and then the Chair of the local community committee or the Manager of the property agrees to the internal loan. There will be a fixed term repayment agreed at the point of acceptance and the Local Community or the Property must be able to show that this agreement is affordable within a five-year budget plan.

Investment Policy

While FFWPU UK will aim to manage its cash balances to provide for day-to-day financial management, the Charity is also mindful of its underlying principle to further the purpose of FFWPU UK will ordinarily be best served by seeking the maximum return consistent with commercial prudence.

Where there are sufficient funds to meet all of the Charity's financial commitments, the Charity will seek to optimise returns by investing its unrestricted and designated reserves.

Where the Charity decides to invest, the investment risk will be properly managed.

When considering an investment, the Trustee Board will:

- Manage and track its financial exposure and ensure value for money
- Exercise care and skill in investment decisions, taking advice as appropriate from a professional adviser

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- Ensure that exposure to investment products is tightly controlled so that the security of funds takes precedence over revenue maximisation
- Ensure that investment decisions are in the best interests of the Charity

Criteria for Investment

Each of these criteria will be weighted depending on the objective and goal for each investment or portfolio.

Safety – to avoid unreasonable risk while preserving both the capital and the purchasing power of that capital. It is understood that no investment is totally free of risk, and occasional measured losses are inevitable in a diversified portfolio. Risk may include, but not limited to, quality of the investment, the qualifications of the institutions and advisors the Charity deals with, the diversification of the portfolio, the movement of interest rates, inflation and the general state of the economy.

Socially Responsible Investment – to expect the investment managers appointed by FFWPU UK to ensure that funds have been set up with restrictions on where the money can be invested. The restrictions on these funds are that no money can be invested in the following industries:

- Weaponry
- Tobacco
- Alcohol
- Gambling
- Pornography
- Fossil Fuels

Liquidity – to maintain sufficient liquidity to meet both unforeseen and reasonably anticipated operating requirements by structuring the portfolio with investments that mature as the need for cash occurs.

Returns – to generate a long-term rate of return in the portfolios that is commensurate with the appropriate blended benchmark returns that coincide with the asset allocation for each portfolio over an economic cycle, taking into account risk and liquidity needs.

Maximise Investment Income

FFWPU UK will aim to achieve its investment objectives by working with our banks and specialist fund managers to ensure that it is aware of new products available to the sector.

Minimum Risk Investment

In order to ensure that funds are invested at a level of risk appropriate to FFWPU UK, the following procedures will apply:

- Invest in markets where financial services are closely regulated and compensation schemes are in place
- Funds may be invested with financial institutions with a minimum credit rating of A
- Adopt a suitably diversified portfolio
- Avoid speculative forms of investment

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- Take account of environmental, social and governance issues in investment decisions

Professional investment advice will be sought about the most suitable investments for FFWPU UK and investments will be placed with suitably qualified investment managing agents.

All new products are entered into only with the approval of the Trustee Board.

No funds are invested for greater than a year without the approval of the Trustee Board

Quarterly reports are provided to Property and Investment Committee detailing the financial funds are invested in and their most recent credit ratings.

Asset Classes

In order to manage risk FFWPU UK will be restricted in the asset classes it can invest in. The Charity is permitted to invest its reserves in cash equivalent investments in the following:

Money Market Funds

Typically these investments will be short term between 3 months and 12 months.

Endowment Funds

FFWPU UK will appoint professional fund managers who are responsible for ensuring the assets are only invested in line with the Charity's minimum risk requirement.

The fund managers are permitted to invest the endowment reserves in the following asset classes both UK and overseas, providing they are in line with the Charity's investment criteria:

- Equities
- Fixed income
- Cash equivalents

These restrictions apply unless otherwise specifically sanctioned by the Trustee Board.

Policy Revisions

Annually - by the Property and Investment Committee to ensure it is fit for purpose and to allow for any material changes in response to the external environment.

Periodically - by the Trustee Board and make amendments as conditions warrant.

Financial Review

a. Financial review

During the year the charity raised funds totalling £1,221,593 (2020: £1,242,688) while expenditure totalled £950,924 (2020: £1,084,991). There was an overall surplus of £270,669 (2020: £157,697). The Trustees are pleased that the "Unrestricted funds" were maintained in at a good level in 2021, across the whole, and the value of the restricted funds was relatively low.

All other numbers in the accounts are within normally expected parameters. Each section of the charity, whether a community or a property, keeps reserves to have sufficient working capital or, in some cases, to acquire a property in the future - or as reserve for maintaining and upgrading property. The charity does keep cash reserves at HQ to cover some foreseen property costs as well as unforeseen expenses.

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b. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

c. Accumulation of funds

Funds accumulated through cash flows into the Charity will be utilised for future expenditure, and surpluses will be allotted into the various funds as determined by the Trustees and Senior Management Team.

d. Principal risks and uncertainties

Interfaith / Academic / PR Activities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Int Ac PR 1	<p>Scandal concerning reputation based on a:</p> <ul style="list-style-type: none"> • Scandalous book • Scandalous TV programme • Scandalous international or national news emerges • No funds to take legal action 		<ul style="list-style-type: none"> • Contact made by a reporter • Contact from other friends who inform us of someone who is researching a book/article or programme • Someone informs us of a scandal • Monitoring our own internal behaviour 	<p>Reactive responses:</p> <ul style="list-style-type: none"> • Publish a response and mail to contacts • Call key contacts • Achieve a correction/apology from the publisher of a scandalous book, article, etc. <p>Pro-active responses:</p> <ul style="list-style-type: none"> • Familiarity with the remit of the Press Complaints Association and the Broadcasting Standards Committee. • Training courses
Int Ac PR 2	<p>A medical or fire emergency arises at a conference leading to litigation</p>	<ul style="list-style-type: none"> • Large groups of people • The structure of the Lancaster Gate HQ - the stairs, one (main) exit from the ballroom 	<ul style="list-style-type: none"> • Getting health and safety standards approved 	<ul style="list-style-type: none"> • Suitable warning and "No Smoking" signs • Training staff to support elderly participants • Training staff in alternative exit procedures from the ballroom i.e.: <ul style="list-style-type: none"> - through the Wiedecke's flat - break-glass key at the ball-room entrance to the Wiedecke flat • Immediate access to a local doctor / medical staff • Emergency telephone numbers immediately to hand

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Family Churches:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
FC 1	Actions which contradict the movement's remit.	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document) See <u>Objectives</u>		A copy to all "management personnel" with regular updates as required.
FC 2	Unauthorised fundraising by sympathisers			Periodic repetition of a statement forbidding it. Stopping the offending person from offending again.
FC 3	Past resentments give rise to new problems. Opposition from the family of sympathisers / members entering into full-time membership (virtually unheard of since the late 80s)	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document)		Pro-active work with anti-movement organisations, families of new members, government supported organisations such as INFORM
FC 4	Former core members suffering from mental health problems actively engage against the movement leading to adverse publicity.	Inadequate provision for mentally disturbed members.	Pastors reporting such incidences	Referral of such people to the proper medical authorities. Core staff membership policy to exclude severely mentally disabled people.
FC 5	Former core member sues for perceived damages			Fulfilment of all legal obligations
FC 6	A very bad article / programme about us demotivates sympathisers and reduces support - physically/financially.	Real skeletons in the cupboard Poor PR externally and poor communications internally to	Feedback from sympathisers through local church pastors and national representatives	If true must quickly apologise and take action. Use of an internal weekly newsletter and e-mail lists to communicate especially to rebut unfounded

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	Collapse of tithing income/ pastors cannot continue	sympathisers	and at the AGM	allegations. See also <u>Scandal</u>
FC 7	Unprofessional activities, incompetence, giving wrong guidance.	A church training policy which is not yet fully developed		See "Failure to train personnel adequately" under "Staffing issues" <u>Training - procedures</u>

Estate and facilities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Ef 1	Potential liabilities attached to property including new legislation. Significant costs incurred not included in the financial plans. Failure to comply with statutory requirements leads to prosecution and closing down of some buildings		Letters from the authorities. Publishing of new legislation	Insurance and surveying. Keeping a keen eye on legislation and conforming to that legislation.
Ef 2	Failure to complete new projects/maintenance on schedule. Disruption to an income source. Deterioration of property stock.		Project monitoring shows poor schedule keeping Shabby appearance of property Unforeseen weather damage	Regular building inspections with a checklist. A maintenance schedule. Job descriptions.
Ef 3	Failure to manage properties / assets properly leading to public accusation and loss of reputation.	Failure to keep up a maintenance / amortisation fund	Decline in standards of property. Feedback from people	Maintain existing property policies.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Staffing issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Si 2	<p>Loss of key department leaders/pastors with consequent loss of relevant functions</p> <p>Loss of key staff</p> <ul style="list-style-type: none"> • Experience or skills lost. • Operational impact on key projects and priorities. • Loss of contact base and corporate knowledge. 	<p>Employment issues.</p> <p>Health, safety and environment</p>	<p>Clear reporting systems.</p> <p>Personal relationship with key staff.</p>	<ul style="list-style-type: none"> • Succession planning. • Documentation of systems, plans and projects. • Training programmes. • Notice periods and handovers. • Recruitment processes.
Si 8	<p>Health, safety and environmental issues</p> <p>Staff injury</p> <p>Lack of ability to operate</p>		<p>Monitoring and reporting procedures</p>	<ul style="list-style-type: none"> • Compliance with the law and regulations • Compliance officer / training • Monitoring and reporting procedures
Si 9	<p>Safeguarding issues</p> <p>Lack of compliance and adequate protection for young and vulnerable members and contacts</p>	<p>Lack of training</p> <p>Lack of awareness</p> <p>Lack of monitoring</p>	<p>Monitoring and reporting procedures</p>	<ul style="list-style-type: none"> • Set up training for community leaders and HWP YA leaders • Ensure DBS checks are carried out in good time

Legal issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
L 1	<p>Compliance with legislation and regulations</p> <p>Consideration of law and regulations needs to be specific to each individual charity, as risk areas will be dependent on activities undertaken.</p> <ul style="list-style-type: none"> • Fines, penalties or censure from licensing or activity regulators. 		<p>The following examples should not therefore be used as a checklist.</p> <ul style="list-style-type: none"> • Charity law • Companies Act • Own constitution • Data Protection Act • Disability Discrimination Act • Laws relating to care of beneficiaries (e.g. Children's Act, care 	<p>Identify key legal and regulatory requirements.</p> <p>Allocate responsibility for key compliance procedures.</p> <p>Compliance monitoring and reporting.</p> <p>Preparation for compliance visits.</p>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

	<ul style="list-style-type: none"> • Loss of licence to undertake particular activity. • Employee or consumer action for negligence. • Reputational risks. 		<ul style="list-style-type: none"> • of elderly etc) • Employment Law (Redundancy, unfair dismissal, minimum wages) • Trustees Act • Human Rights Act • Race relations • Health and Safety law (fire regulations etc) 	Compliance reports from Regulators, auditors and staff considered and actioned at appropriate level
L 2	<p>Regulatory reporting requirements:</p> <p>Financial and other reporting requirements</p> <ul style="list-style-type: none"> • Regulatory action. • Reputational risks. • Impact on funding. 			Compliance procedures and allocation of staff responsibilities
L 3	<p>Professional advice</p> <ul style="list-style-type: none"> • Lack of investment strategy or management. • Failure to optimise fiscal position. • Contract risks. • Failure to address compliance risks. 			<ul style="list-style-type: none"> • Identification and access to professional advice. • Identification of issues where advice is required. • Compliance reviews.

e. Financial risk management objectives and policies

All staff members and volunteers with a role in the finance, operation, management &/or review of finances and procurement at Headquarters, Local Communities and all other FFWPU UK properties are expected to familiarise themselves and comply with these policies and procedures. If there is any reason where the policies and procedures cannot be followed, the circumstances surrounding this are reported to the Trustee Treasurer as soon as possible.

Structure, Governance and Management

a. Constitution

The Family Federation for World Peace and Unification is a registered charity, number 267917, and is constituted under a Trust deed.

b. Methods of appointment or election of Trustee

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

c. Organisational structure and decision-making policies

The Trustees Board meets four times a year with the National Director and Deputy National Director. The Trustees also meet in ad hoc meetings depending on circumstances, and communicate regularly

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

via email. Outcomes of meetings are minuted, and actions reviewed at each meeting by the Board chair.

Staff members can make decisions according to the Charity's policy and procedure and such decisions will be monitored by their respective line managers.

All payments are overseen by the staff members' line manager/finance director/the treasurer. Each department's spending is limited by its annual budget. Budgets are approved in November of each year and reviewed annually.

Trustees oversee the operation of the Charity including its day-to-day running, finance and all charitable activities and are able to intervene if necessary.

d. Policies adopted for the induction and training of Trustee

Trustees receive two sessions of Induction upon taking up their role, plus regular training between each meeting using National Council for Voluntary Organisation materials, and occasional seminars organised by Bates Wells and Braithwaite.

e. Pay policy for key management personnel

The HR department has complete control of the payroll according to clearly defined pay levels – issued over an external accountant, which ensures controlling and ensuring compliance.

f. Related party relationships

All costs (usually no incomes) are clearly defined and checked before payment for validity at all 22 cost centres throughout the charity. A related party declaration is made by those involved every year

g. Trustees' indemnities

Insurance of up to £5,000,000 is provided by Zurich Insurance UK
Cover is extended to include injury caused to volunteers

Plans for future periods

Outreach and Education

We will continue with our primary purpose, to witness to the love of God, our Heavenly Parent, and to teach the Divine Principle revealed to our founders, Father Moon and Mother Moon. In 2022 we will again focus on online delivery and publications, and new platforms on social media.

Blessing Marriages and Strengthening Families

We will develop our marriage strengthening and family blessing ministries, with a goal to serve at least 4300 couples and families in the UK 2021, and 43,000 in Europe.

Working for Peace

Through the work of our affiliates the Universal Peace Federation, The Women's Federation for World Peace and others, we will offer seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Korean Unification

Knowing our Founder's lifelong wish to see the reunification of her Korean homeland, we will have a special focus on the Korean Unification efforts by bringing together experts, veterans and supporters from both sides of the conflict. In February, the World Summit 2022 will again convene in Seoul and online with many prominent participants from Europe.

A new generation of leaders

This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. We are pleased to announce a new partnership with

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

TogetherAll to provide mental health and well-being support to all of our members at no charge. A new service initiative, Youth for Peace and Development, will pilot interfaith community service projects in London, Birmingham and other major cities.

Coming Together

Our national communities will be working more closely together in four new regional groupings: two in London, north and south of the River Thames; Wales and the West Country, and Midlands and the North

Reference and administrative details of the Charity, its trustees and advisers

Timothy P Read - Appointed 08 January 2017 (chair)

Gillian Morag Ann Leonard-Schroder (secretary) - Appointed 07 December 2014

Huey Er Fisher (treasurer) - Appointed 03 February 2019

Joanna Clare Margaret Hartl, - Appointed 21 January 2018 and passed away 30 May 2022

Ajay Rai - Appointed 22 November 2020

Charity registered numbers 267917 and Scottish Charity Number: SC041240

Principal office 43 Lancaster Gate
London
W2 3NA

Independent auditors Axis Accountants Ltd
Chartered Certified Accountants and Registered Auditors
8 Deer Park Road
London
SW19 3GY

Bankers Royal Bank of Scotland
78 Notting Hill Gate
London
W11 3HS

Solicitors Bates, Wells and Braithwaite
Cheapside House
138 Cheapside
London
EC2V 6BB

Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In

preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any
- material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the
- Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are
- unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of
- any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have indicated their willingness to continue in office. The designated.

Trustee will propose a motion reappointing the auditors at a meeting of the Trustee.

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Trustees' report (continued)
for the year ended 31 December 2021

Approved by order of the members of the board of Trustees on 27 September 2022 and signed on their behalf by:



T Read
(Chair of Trustees)



H E Fisher
(Trustee)

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification

Opinion

We have audited the financial statements of The Family Federation for World Peace and Unification (the 'charity') for the year ended 31 December 2021 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2021 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2. Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:

1. Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accounts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees (as required by auditing standards) and discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



Axis Accountants Ltd

Chartered Certified Accountants and Registered Auditors

8 Deer Park Road

London

SW19 3GY

27 September 2022

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Statement of financial activities
for the year ended 31 December 2021**

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Income from:					
Donations and legacies	3	319,106	188,103	507,209	450,913
Investments	4	578,452	-	578,452	672,894
Other income	5	135,932	-	135,932	118,881
Total income		1,033,490	188,103	1,221,593	1,242,688
Expenditure on:					
Charitable activities	6	775,183	175,741	950,924	1,084,991
Total expenditure		775,183	175,741	950,924	1,084,991
Total transfers		-	-	-	-
Net movement in funds before other recognised gains/(losses)		258,307	12,362	270,669	157,697
Other recognised gains/(losses):					
Losses on revaluation of fixed assets	12	(2,150,000)	-	(2,150,000)	-
Net movement in funds		(1,891,693)	12,362	(1,879,331)	157,697
Reconciliation of funds:					
Total funds brought forward		34,022,082	79,969	34,102,051	33,944,354
Net movement in funds		(1,891,693)	12,362	(1,879,331)	157,697
Total funds carried forward		32,130,389	92,331	32,222,720	34,102,051

The Statement of financial activities includes all gains and losses recognised in the year.

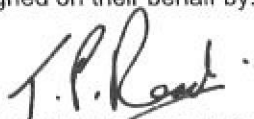
The notes on pages 49 to 62 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

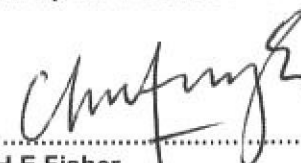
**Balance sheet
as at 31 December 2021**

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	11	625,731	648,931
Investment property	12	30,420,000	32,570,000
		<u>31,045,731</u>	<u>33,218,931</u>
Current assets			
Debtors	13	19,591	20,944
Cash at bank and in hand		1,224,372	936,187
		<u>1,243,963</u>	<u>957,131</u>
Creditors: amounts falling due within one year	14	(66,974)	(74,011)
Net current assets		<u>1,176,989</u>	<u>883,120</u>
Total assets less current liabilities		<u>32,222,720</u>	<u>34,102,051</u>
Net assets excluding pension asset		<u>32,222,720</u>	<u>34,102,051</u>
Total net assets		<u><u>32,222,720</u></u>	<u><u>34,102,051</u></u>
Charity funds			
Restricted funds	16	92,331	79,969
Unrestricted funds	16	32,130,389	34,022,082
Total funds		<u><u>32,222,720</u></u>	<u><u>34,102,051</u></u>

The financial statements were approved and authorised for issue by the Trustees on 27 September 2022 and signed on their behalf by:



T Read
 (Chair of Trustees)



H E Fisher
 (Trustee)

The notes on pages 49 to 62 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Statement of cash flows
for the year ended 31 December 2021

	2021 £	2020 £
Cash flows from operating activities		
Net cash used in operating activities	288,184	191,270
	<hr/>	<hr/>
Cash flows from investing activities		
Net cash provided by investing activities	-	-
	<hr/>	<hr/>
Cash flows from financing activities		
Repayments of borrowing	-	(4,933)
Net cash provided by/(used in) financing activities	-	(4,933)
	<hr/>	<hr/>
Change in cash and cash equivalents in the year	288,184	186,337
Cash and cash equivalents at the beginning of the year	936,187	749,850
Cash and cash equivalents at the end of the year	<u>1,224,371</u>	<u>936,187</u>

The notes on pages 49 to 62 form part of these financial statements

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements for the year ended 31 December 2021

1. General information

The charity is registered in England and also in Scotland. The charity's England registration number is 267917 and Scottish charity's number is SC041240. The principal address of the charity is 43 Lancaster Gate, London, W2 3NA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The Family Federation for World Peace and Unification meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements for the year ended 31 December 2021

2. Accounting policies (continued)

2.3 Expenditure (continued)

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% on cost
Improvements to property	- 2% on cost
Plant and machinery	- 25% on cost
Motor vehicles	- 20% on cost
Fixtures and fittings	- 15% on cost

2.5 Investment property

Investments are included at market value at the year end. Gains and losses on the revaluation of investments are reflected in the Statement of Financial Activities.

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements
for the year ended 31 December 2021

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Donations	319,106	188,103	507,209	450,913
<i>Total 2020</i>	<i>355,795</i>	<i>95,118</i>	<i>450,913</i>	

4. Investment income

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Investment income - UK Investment Properties Rental	578,452	578,452	672,894

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**Notes to the financial statements
for the year ended 31 December 2021**

4. Investment income (continued)

The decrease in investment income in 2021 was due to the impact of Covid pandemic but the investment income started to bounce back after the Covid regulations had been lifted.

5. Other incoming resources

	Unrestricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Other income	119,732	119,732	91,181
Government grants	16,200	16,200	27,700
	135,932	135,932	118,881
	135,932	135,932	118,881

6. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Donations/Grants	66,200	-	66,200	61,302
Overseas Missions and Conferences	40,001	175,741	215,742	182,644
UK Conferences and Seminars	14,441	-	14,441	9,331
Supporting Community Activities	339,196	-	339,196	441,047
Rental Costs	315,345	-	315,345	390,667
	775,183	175,741	950,924	1,084,991
	775,183	175,741	950,924	1,084,991
<i>Total 2020</i>	969,403	115,588	1,084,991	
	969,403	115,588	1,084,991	

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**Notes to the financial statements
for the year ended 31 December 2021**

6. Analysis of expenditure on charitable activities (continued)

Summary by expenditure type

	Staff costs 2021 £	Depreciation 2021 £	Other costs 2021 £	Total funds 2021 £	Total funds 2020 £
Donations/Grants	-	-	66,200	66,200	61,302
Overseas Missions and Conferences	-	-	215,742	215,742	182,644
UK Conferences and Seminars	-	-	14,441	14,441	9,331
Supporting Community Activities	130,031	26,019	183,146	339,196	441,047
Rental Costs	88,381	-	226,964	315,345	390,667
	<u>218,412</u>	<u>26,019</u>	<u>706,493</u>	<u>950,924</u>	<u>1,084,991</u>
<i>Total 2020</i>	<u>293,783</u>	<u>24,172</u>	<u>767,036</u>	<u>1,084,991</u>	

7. Analysis of expenditure by activities

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £	Total funds 2020 £
Donations/Grants	66,200	-	66,200	61,302
Overseas Missions and Conferences	215,695	47	215,742	182,644
UK Conferences and Seminars	14,441	-	14,441	9,331
Supporting Community Activities	24,953	314,244	339,197	441,047
Rental Costs	219,274	96,070	315,344	390,667
	<u>540,563</u>	<u>410,361</u>	<u>950,924</u>	<u>1,084,991</u>
<i>Total 2020</i>	<u>587,147</u>	<u>497,844</u>	<u>1,084,991</u>	

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**Notes to the financial statements
for the year ended 31 December 2021**

8. Auditors' remuneration

	2021 £	2020 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	9,000	9,000
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	9,360	2,340
	9,360	2,340

9. Staff costs

	2021 £	2020 £
Wages and salaries	206,497	278,752
Social security costs	8,495	10,790
Contribution to defined contribution pension schemes	3,420	4,241
	218,412	293,783

The average number of persons employed by the Charity during the year was as follows:

	2021 No.	2020 No.
Full-time staff	5	6
Part-time staff	10	11
	15	17

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprises of the senior staff members named M Balcomb, C K Fortune, M Huish, and Y Lau. The total amount of employees' salary and benefits (including employer pension contributions) received by key management personnel for their services to the charity was £88,561.65 (2020: £117,904).

10. Trustees' remuneration and expense

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

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**Notes to the financial statements
for the year ended 31 December 2021**

10. Trustees' remuneration and expense (continued)

During the year ended 31 December 2021 amounts totalling to £146 were reimbursed to three trustees (2020: £128)

11. Tangible fixed assets

	Freehold property £	Long-term leasehold property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation						
At 1 January 2021	602,138	551,119	41,566	3,320	252,364	1,450,507
Additions	-	-	2,818	-	-	2,818
At 31 December 2021	<u>602,138</u>	<u>551,119</u>	<u>44,384</u>	<u>3,320</u>	<u>252,364</u>	<u>1,453,325</u>
Depreciation						
At 1 January 2021	290,148	227,282	41,564	3,319	239,263	801,576
Charge for the year	12,043	11,022	704	-	2,250	26,019
At 31 December 2021	<u>302,191</u>	<u>238,304</u>	<u>42,268</u>	<u>3,319</u>	<u>241,513</u>	<u>827,595</u>
Net book value						
At 31 December 2021	<u>299,947</u>	<u>312,815</u>	<u>2,116</u>	<u>1</u>	<u>10,851</u>	<u>625,730</u>
At 31 December 2020	<u>311,990</u>	<u>323,837</u>	<u>2</u>	<u>1</u>	<u>13,101</u>	<u>648,931</u>

12. Investment property

	Freehold investment properties £
Valuation	
At 1 January 2021	32,570,000
Surplus/(Deficit) on revaluation	(2,150,000)
At 31 December 2021	<u>30,420,000</u>

The Freehold investment properties are recorded at market value. Charity's major property of Lancaster

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**Notes to the financial statements
for the year ended 31 December 2021**

12. Investment property (continued)

gate is professionally revalued at £18,000,000 by independent valuers firm Contemplor & Stone, Chartered Surveyors, 75% of this property is used as investment property and its revalued market value included in this section is £13,500,000 (2020: £15,000,000). In addition, Cleeve House is also professionally revalued by same firm at £2,100,000 (2020: £2,750,000). The remaining properties were historically independently revalued at the market price and the trustees are of the opinion that market value of the remaining properties did not materially change during the year ended 31 December 2021.

13. Debtors

	2021 £	2020 £
Due within one year		
Other debtors	17,659	13,869
Prepayments and accrued income	1,932	7,075
	19,591	20,944

14. Creditors: Amounts falling due within one year

	2021 £	2020 £
Trade creditors	3,955	3,816
Other taxation and social security	4,423	5,437
Other creditors	45,482	53,418
Accruals and deferred income	13,114	11,340
	66,974	74,011

15. Financial instruments

	2021 £	2020 £
Financial assets		
Financial assets measured at fair value through income and expenditure	1,224,371	936,187
	1,224,371	936,187

Financial assets measured at fair value through income and expenditure comprise cash and bank balances

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Notes to the financial statements
for the year ended 31 December 2021

16. Statement of funds

Statement of funds - current year

	Balance at 1 January 2021 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2021 £
Unrestricted funds					
General Funds	803,152	1,033,490	(775,183)	-	1,061,459
Investment Reserve	32,570,000	-	-	(2,150,000)	30,420,000
Fixed Asset Reserve	648,930	-	-	-	648,930
	<u>34,022,082</u>	<u>1,033,490</u>	<u>(775,183)</u>	<u>(2,150,000)</u>	<u>32,130,389</u>
Restricted funds					
Balkan Fund (Albania)	213	-	-	-	213
Brazil Missions	35	200	(217)	-	18
Seong Hwa Anniversary Fund	2,311	7,430	(7,040)	-	2,701
Holy day	1,517	13,781	(11,266)	-	4,032
Ancestor Liberation	75,893	166,692	(157,218)	-	85,367
	<u>79,969</u>	<u>188,103</u>	<u>(175,741)</u>	<u>-</u>	<u>92,331</u>
Total of funds	<u><u>34,102,051</u></u>	<u><u>1,221,593</u></u>	<u><u>(950,924)</u></u>	<u><u>(2,150,000)</u></u>	<u><u>32,222,720</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements
for the year ended 31 December 2021

16. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 January 2020</i>	<i>Net movement in funds</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Balance at 31 December 2020</i>
	£	£	£	£	£
Unrestricted funds					
General Funds	823,252	1,147,569	(945,231)	(222,438)	803,152
Investment Reserve	32,362,562	-	-	207,438	32,570,000
Fixed Asset Reserve	658,102	-	(24,172)	15,000	648,930
	<u>33,843,916</u>	<u>1,147,569</u>	<u>(969,403)</u>	<u>-</u>	<u>34,022,082</u>
Restricted funds					
Balkan Fund (Albania)	133	80	-	-	213
Brazil Missions	664	440	(1,069)	-	35
Seong Hwa Anniversary Fund	16,150	39,406	(53,245)	-	2,311
Holy day	514	1,003	-	-	1,517
Ancestor Liberation	82,978	54,189	(61,274)	-	75,893
	<u>100,439</u>	<u>95,118</u>	<u>(115,588)</u>	<u>-</u>	<u>79,969</u>
Total of funds	<u>33,944,355</u>	<u>1,242,687</u>	<u>(1,084,991)</u>	<u>-</u>	<u>34,102,051</u>

17. Summary of funds

Summary of funds - current year

	<i>Balance at 1 January 2021</i>	<i>Income</i>	<i>Expenditure</i>	<i>Gains/ (Losses)</i>	<i>Balance at 31 December 2021</i>
	£	£	£	£	£
General funds	34,022,082	1,033,490	(775,183)	(2,150,000)	32,130,389
Restricted funds	79,969	188,103	(175,741)	-	92,331
	<u>34,102,051</u>	<u>1,221,593</u>	<u>(950,924)</u>	<u>(2,150,000)</u>	<u>32,222,720</u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2021**

17. Summary of funds (continued)

Summary of funds - prior year

	<i>Balance at 1 January 2020 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 December 2020 £</i>
General funds	33,843,916	1,147,569	(969,403)	-	34,022,082
Restricted funds	100,439	95,118	(115,588)	-	79,969
	<u>33,944,355</u>	<u>1,242,687</u>	<u>(1,084,991)</u>	<u>-</u>	<u>34,102,051</u>

18. Funds

Designated Funds

The Investment Reserve represents the investment properties which are used to generate income for the charity and are therefore not considered to be general free reserves.

The Fixed Asset Reserve represents the net book value of tangible fixed assets which are not considered to be part of the general free reserves.

Restricted Funds

Ancestor Liberation - Donations to the CheongBo Training Centre (formerly the Cheong Pyeong Training Centre) in South Korea to support spiritual workshops for allcomers as well as the work of a new on-site hospital.

Balkan Fund (Albania) - Donations requested by FFWPU Europe HQ to support FFWPU charitable work in Albania.

Brazil Missions - Monies received to support work within Brazil.

Seong Hwa Anniversary Fund - donations received for a ceremony used for celebrating the life and achievements of a person who has died. The Seung Hwa is meant to be a celebration of thanks.

Holy Items/Holy Day is income collected locally and centrally at HQ to be sent on to FFWPU Korea as a form of donation from FFWPU sympathisers to support projects in Korea.

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**Notes to the financial statements
for the year ended 31 December 2021**

19. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	625,731	-	625,731
Investment property	30,420,000	-	30,420,000
Current assets	1,151,632	92,331	1,243,963
Creditors due within one year	(66,974)	-	(66,974)
Total	32,130,389	92,331	32,222,720

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2020 £</i>	<i>Restricted funds 2020 £</i>	<i>Total funds 2020 £</i>
Tangible fixed assets	648,931	-	648,931
Investment property	32,570,000	-	32,570,000
Current assets	877,162	79,969	957,131
Creditors due within one year	(74,011)	-	(74,011)
Total	34,022,082	79,969	34,102,051

20. Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net income for the year (as per Statement of Financial Activities)	270,669	157,697
Adjustments for:		
Depreciation charges	26,019	24,171
Loss/(profit) on the sale of fixed assets	(2,818)	-
Decrease/(increase) in debtors	1,351	(5,278)
Increase/(decrease) in creditors	(7,037)	14,680
Net cash provided by operating activities	288,184	191,270

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**Notes to the financial statements
for the year ended 31 December 2021**

21. Analysis of cash and cash equivalents

	2021 £	2020 £
Cash in hand	1,224,371	936,187
Total cash and cash equivalents	1,224,371	936,187

22. Analysis of changes in net debt

	At 1 January 2021 £	Cash flows £	At 31 December 2021 £
Cash at bank and in hand	936,187	288,184	1,224,371
	936,187	288,184	1,224,371

23. Transactions in Scotland (Edinburgh branch)

During the year the charity's transaction in the Scotland in the Edinburgh branch are - Balance B/fwd £78,334, Income £30,868, Expenditure (£10,121) and Balance C/fwd £99,081

24. Related party transactions

During the year the charity purchased video production services amounting to £4,743 for Rally of Hope and World Summit from the trustee Mr Ajay Rai.

The charity also purchased editing services for community website, national newsletter and social media administrator amounting to £4,425 from T Fisher, Daughter-in-law of a trustee Huey Fisher.

The charity also purchased web hosting services for the FFWPU website and hall management services for Haslemere Hall from Ripplenet Web Design which is owned by Timothy Read, a Trustee, amounting to £13,279 (2020: £6,219). Amounts owing to Ripplenet Web Design at 31 December 2021 totalled £nil (2020: £nil).

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Notes to the financial statements
for the year ended 31 December 2021

25. Post balance sheet events

On 31 January 2020 the World Health Organisation announced a global health emergency with regard to Coronavirus. Throughout 2021, the Covid pandemic continued to have a major economic impact around the world and in the UK where the Charity's activities are conducted. The board of trustees have remodelled and reviewed cashflow forecasts to reduce the potential impact of falling income and directed the expenditure to be reduced.

After the Covid regulations were lifted in early 2022, recovery of the income from local investment properties has continued.

The trustees consider that charity has significant current and fixed assets and going concern basis to remain an appropriate basis on which to draw up these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

England & Wales - Charity number 267917

Accounts

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Trustees' report and financial statements

for the year ended 31 December 2020

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Trustees' report for the year ended 31 December 2020

The Trustees present their annual report together with the audited financial statements of the The Family Federation for World Peace and Unification for the year 1 January 2020 to 31 December 2020.

Objectives and activities

a. Policies and objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

	Primary objectives	Associated objectives
Obj 1	<p>The Family Federation recognises that all humankind are children of the same Divine Parent and therefore, at heart, all brothers and sisters. Through its teachings and activities, the Family Federation seeks to assist individuals in their spiritual development, help build loving families, foster responsible stewardship of the world's intellectual and material resources, and contribute to the evolution of a unified world that transcends religious, national and racial boundaries.</p> <p>Main objectives include:</p> <ol style="list-style-type: none"> 1. Promotion of peace, non-violence and understanding between people of different religions, cultures, races and nations and the promotion of religious harmony generally; 2. Promotion of moral and spiritual welfare including (but not limited to) good character, the value of the family and good stewardship of the environment; 3. Advancement of the education of the public, including (but not limited to) in the subjects of human rights, democracy, good citizenship and good governance; 4. Supporting persons who have entered into or rededicated their marriage according to universal spiritual principles in order to be good role models as well as young people in their character education; 5. Such other purposes as are currently recognised as exclusively charitable.. 	<p>Core FFWPU</p> <p>Promotion of the Marriage Blessing and pastoral support of Blessed Families.</p> <p>Provision of worship services for Unificationist believers.</p> <p>Development of youth education programs and activities.</p> <p>Publication and dissemination of educational materials based on Unificationist principles.</p> <p>Staging and participating in conferences and seminars through which Unification principles can be advanced.</p> <p>Seeking synergies with existing organisations with a view to engaging in co-operative ventures.</p>
Obj 2	<p>To support those people who have adopted the teachings of the Unification movement to apply these principles in their own lives in society at large</p>	<p>Weekly local religious services and study meetings.</p> <p>Many types of conferences and seminars</p> <p>Interfaith peace meetings</p> <p>Peace missions</p> <p>Pastoral care</p> <p>Youth projects</p>

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Obj 3	To gain adequate funds to be able to finance such important work in the UK and to support projects abroad	<ul style="list-style-type: none"> • Appropriate management of available resources to provide funds • Establishing adequate reserves to meet unforeseen special financing tasks • Exploiting all reasonable sources of funds
Obj 4	To have a capable professional management of the Movement, both spiritual and external	<ul style="list-style-type: none"> • Production of professional and correct accounts • Adherence to all legal requirements upon a charity / employer • Having adequately trained pastors
Obj 5	To support humanitarian and educational projects which are in accordance with the original objects of the charity.	<p>Supporting FFWPU projects in South Korea and other regions of the world where there is a need.</p> <p>Supporting affiliate organisations and projects that are in line with FFWPU's charitable objects.</p>

b. Strategies for achieving objectives

The Logic Flow

- (A) The Vision (where we are going) which instructs
- (B) The Mission (what we are doing) which leads to the
- (C) Three main objectives (somewhat patterned on the Three Blessings) which lead to
- (D) A number of specific objectives for each of the three main objectives, which can then be assessed by
- (E) Measurable results, tangible accomplishments related to the specific objectives, which are to be accomplished by
- (F) Activities. All activities, current and planned, should be relatable to points (A) – (E) above. Or why are we doing them?

Our Fundamental Principles:

- (A) Attendance to God, the Heavenly Parent
- (B) True Love, living for the sake of others
- (C) Respect of and care for the creation
- (D) Intergenerational continuity
- (E) Partnership approach
- (F) Accessibility

(A) Vision	A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents (The founders, Rev and Mrs Moon). (or) To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	1. Become individuals of integrity and compassion who	2. Become families of true love, life and lineage	3. Contribute to a just, peaceful and inclusive society through living for our neighbours,

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	reflect the character and love of God, our Heavenly Parent	that create, vibrant and strong communities	communities, the nation and the world
(D) Specific objectives related to each of the major objectives	1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the <i>Divine Principle</i> (The core teachings of FFWPU)	2.1. Give people the means to create loving and prosperous families	3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation
	1.2. Support individuals to overcome their fallen nature and create opportunities for self-development	2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents	3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God
	1.3. Know God and develop a personal relationship with Him	2.3. Build spiritual communities where people are loved and welcomed	3.3. Support providential activities in the Europe and Africa regions and in the world
	1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings	2.4. Give back to our local communities through personal outreach [=HTM] (Heavenly Tribal Messiah – the concept that all families are themselves 'messiahs' to their relatives and wider community of neighbours etc.). alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry)	3.4. Promote a healthy culture and environment 3.5 Facilitate racial and religious harmony and peace building
(E) Results			
Measurable results for each of the specific objectives above	1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible	2.1.1 A culture of family support is enhanced	3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance.
	1.1.2. Education for all age groups is continually provided	2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives	3.1.2 People in the UK are made aware about True Parents
	1.1.3. The Principle is actively applied to and engaging with current affairs.		3.1.3 Champions are raised who testify to True Parents
	1.2.1 Each community develops a culture of pastoral care		3.1.4 Resources are available on True Parents, their teachings and work

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1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing	3.2.1 Targeted, identifiable and relevant service is offered to our communities
	2.2.2 Support and resources to share the Marriage Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is all situations	
1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
	2.3.3 Small groups are created and supported	
1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
1.4.3 Provide young children with an understanding of the Principle and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals

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		2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict
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c. Activities undertaken to achieve objectives

Blessed Family Department Ministry

Due to the current pandemic situation in the UK, most of the original plans for the Blessed Family Department have been put on hold and plans for the coming year taken to an online strategy.

The most fundamental need is for good communication, in order to support families' various situations and afford them the maximum opportunity for growth and development. Also, to offer support to those wishing both to find a partner and be blessed in marriage.

In addition, this year the Blessed Family Department incorporated the Seonghwa Ministry, which supports bereaved families and helps with arranging Seonghwa services and burials. This is headed up by Francoise Murphy.

Blessing and Welcome Back

In 2020, fifteen individuals from the UK attended the Blessing in Korea. We were able to hold a "Welcome Back" afternoon for some of these newlyweds, during which we shared literature on marriage and items of faith - "Holy Items" - and also invited already-married young blessed couples to share testimonies and hold a Q+A with the newlyweds.

Meetings

Blessed Family Department held three staff committee meetings during the year (two of these were via video conferencing) as well as three Q+A sessions for parents and candidates for the matching and Blessing.

The Sharing Project

This project has been running for several years now and allows individuals the opportunity to speak with more experienced younger parents, i.e. those in their 30's who are married with children. They offer an ear and support their younger peers. We are looking at how to promote this more, get more involvement and develop this further. In a similar way, a large part of the Blessed Family Department work is involved in offering confidential support to individuals and families, in addition to giving guidance on living and practising a life of faith within their families.

The past director of Blessed Family Department UK, Susan Crosthwaite, has been developing a book along these lines, entitled: "Loving Living Words". It is a study book for adults and teenagers, and will be printed in 2021. Over 2019/20 we have expanded the Blessed Family Department team, which now consists of seventeen volunteers.

Education Department

It has obviously been a very different year to normal. Whereas I usually travel around the world teaching workshops, this year I only taught two residential workshops.

The first was to teenagers from Eastern Europe. This is the fourth time I have been invited to teach the new year workshop in Krakow, Poland. The theme was: "Look up Child".

The second workshop was in Maryland, USA. It was an experimental workshop in response to a request from a group of young people who have been participating in and staffing the DONE program in Europe over several years. They wanted a workshop for young adults that addressed the kind of questions they were asking after attending university, and engaging with all the issues that are current on the campus and society today. It was a wonderful experience and very engaging.

The coronavirus and the government response of lockdown meant all my other workshops were cancelled from March onwards. However, this created new opportunities.

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Moving online gave people from around the world the opportunity to attend workshops without having to travel and take a lot of time out of their lives. About 150-200 people have been registering to attend each workshop. Another advantage of Zoom workshops is the lack of time constraints. On a regular workshop, the schedule only allows one a limited amount of time; on a Zoom workshop, there is no such limit which means one can talk in much greater depth and length. It has been surprising how many people stay for an hour to discuss the content, and also how an online study community of regular participants is developing. These workshops can become the raw material for an extensive and structured educational programme for individual and group study.

Some of the Zoom workshops that have been taught:

- *Reading Life Through the Principle: Healing the Family*
- *Moses and the Israelites: Leadership and Community Building*
- *Joshua to Jesus*
- *The Life and Teaching of Jesus*
- *Good Governance*
- *Joining the Dots*



British Clergy Leadership Conference Activities

Statement of Purpose:

- 1 To harmonise, embrace and unite different churches; to work for World Peace through the sharing of the Universal Values taught by Rev. and Mrs. Moon.
- 2 To acknowledge and invite the Holy Spirit to work to inspire and direct people to bring God back into the nation under the guidance of Jesus.
- 3 To empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.
- 4 To promote God-centred moral values.

Activities:

At the beginning of January, 26 pastors from different churches went to New York to attend the inauguration for the establishment of the World Christian Leadership Conference hosted by Mother Moon, Dr. Hak Ja Han Moon. It was an enriching and inspiring experience for all participants, who came from all over the world.

In January, pastors were introduced to the "Principles of Creation" and lectures were held at Lancaster Gate. The five pastors who were to attend the World Summit were given extra lectures to enable them to participate with a better understanding.

The Universal Peace Federation World Summit was held from 2nd - 8th February in Seoul, Korea, hosted by Mother Moon and the UPF. Its purpose was to realise World Peace and Reunification of the Korean Peninsula through Interdependence, Mutual Prosperity and Universal Values. It also included a Blessing of Marriage. Again, our pastors were inspired by the different seminars, the quality and number of participants, and Mother Moon's address. There were a number of current presidents in attendance and nearly 10,000 delegates.

In February and March, two more lectures explaining the Divine Principle were given each month. From then onwards, all seminars were held by Zoom as the lockdown prevented us from meeting physically. These lectures

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were held every 2 weeks and it took until November to complete the cycle of lectures. We averaged nearly 50 participants each time. Pastors posted many positive responses to the content and six of them are studying the Divine Principle more deeply.

In September, seven pastors were recognised for their exemplary contributions in caring for the well-being of the people in their local communities, e.g. soup kitchens and drug rehabilitation. Each one expressed appreciation and gratitude for the award.

In December, we held a successful, spirited Zoom Christmas service, organised by the pastors. John O'Neill campaigned successfully to remove offensive literature from a newsagent's in Leigh-on-Sea, and received positive responses from some MPs when drawing their attention to current moral issues, such as late abortions, and encouraging prayer for the nation.

We also like to carry out projects that serve the communities that our pastors represent. This year, we were only able to do some street cleaning early in the year in Newham and the Thornhill Park and Ride in Oxford.

British Clergy Leadership Conference members also supported events organised by the different pastors who support our programmes, like Sunday services, prayer meetings and Bible studies; we have given sermons in their churches and spoken with them in one-to-one situations, counselling or explaining content that was not easily understood, as well as personal conversations.



The Chaplaincy Programme

Following feedback and a review of the first year of the Chaplaincy Program, it was decided to spend time transforming its focus to providing support for those interested in furthering their spiritual growth. As well as this, new resources and processes were made and implemented.

The most exciting thing to happen in 2020 was a largely new group of 13 volunteers signing up to become chaplains, and a group of 11 new and continuing young adults signing up as mentees. Though the program could welcome many more mentees, this level of participation was a good start for the opt-in process in place.

From September 2020, mentoring meetings took place mostly via video calls and phone calls, as opposed to the usual format of in-person meetings. This effort during the ongoing lockdowns and tough circumstances has been important and valuable for those involved.

To invest into the program volunteers, an online training session was organised by more experienced members of the group, to provide a space for content and discussion about mentoring for all Chaplaincy, HARP and Young Adults staff. This was an enriching experience, which was hoped to be continued.

The pandemic situation has only increased the need for the Chaplaincy Program to exist and grow. Although a consistent mentoring culture has yet to be fully developed in the wider community, the efforts made by the chaplaincy team to not only meet with their mentees but also proactively reach out to those who need connection, regardless of whether they have signed up or not, has shown a glimmer of hope. And we could do with as much hope as we could get right now.



Greenwich CARP (the Collegiate Association for the Research of Principles)

CARP is the student branch of FFWP. Leading up to the first national lockdown in 2020, CARP members had frequently visited the University of Greenwich to share the teachings of the Divine Principle to students. However, after lockdown, some of the students moved back to their own countries. It took a while to get used to the new situation, but the group inevitably started doing study sessions online through Zoom. This brought a new challenge, since having to change from using physical materials to digital. This worked for a while, but they noticed that guests started getting bored so they occasionally met them in public. One guest was taken ice skating during winter, and birthdays were celebrated. This made the guests feel more personally cared for.

Currently, ACRP members are using a much more varied amount of study materials, like pre-recorded speeches and DP video lectures.

HARP (High School Association for the Research of Principles)

From UK HARP's perspective, the past year was challenging and there were many reasons for us to complain or be disheartened about what the prospects of the year 2020 would prevent us from doing. Instead, we started to look for the positive amongst the negative and sought ways of connecting to more of the UK HARP community on a more regular basis. We did this by developing more online content and integrating more HARP graduates into developing leadership skills through project planning and hosting educational events.

The beginning of our year was met with the unfortunate news that we would not be able to host our usual Easter Divine Principle workshop in Cleeve House. We settled on a 7-day online Divine Principle workshop taught by William Haines (our education department head), which peaked at over 50 participants from the UK and EUME region.

The success of that workshop led us to host several more lecture series with William in the months of May and June, as well as a short-lived Zoom Bible study group. We then moved on to developing "HARP Shindigs", which was a more relaxed approach to a HARP service. We aimed to provide HARP members with a time to receive some short content and have an outlet to share a prepared testimony from a fellow HARP member and enjoy a pre-prepared performance, concluding with riddles. This later developed into more traditional HARP services on Zoom. For the summer workshop, we were able to hold an in-person workshop in Cleeve House with restrictions and whilst adhering to the government guidelines. This allowed us to hold two workshops hosting 15 HARP members each: a junior workshop and a senior workshop. This workshop came with many difficulties as there was much uncertainty leading up to it, but it was well worth the effort and persistence of everyone involved.

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We held the online winter workshop, where we took the feedback from the online Easter Divine Principle workshop and implemented some changes to fit the time of year. We opted for a 3-day event filled with content and activities, focused on reflecting on the year gone by and setting goals for the year that was to come: 2021. Even though it was short, it was sweet and a very valuable time. Amongst all this, we were training our new HARP leaders to be. Now the new team have taken over the reins and are organising events, projects and content for the coming year so that we can keep the HARP-aged young people connected during these trying times of the Covid-19. We have made strides forward, but there is still much to be done as new challenges are soon to make themselves known, and it will be up to us to meet them. Hopefully, the support to overcome those challenges will be as big as the challenges themselves.

Pastors Association

June 2020 saw the birth of a new project: the EUME Pastors Association. Earlier in the year, EUME President and UK National Leader, Dr. Michael Balcomb, saw the need to uplift and pass on continuous guidance and education to FFWPU pastors. As a result, a pastors' "Boot Camp" was initiated in April 2020. Originally, the desire was to run a boot camp in the UK. However, due to the Covid-19 pandemic and lockdown, a two-week training for pastors took place that spring over Zoom and was extended to pastors all over the EUME region. The main presenter was Rev. Kevin Thompson, who has delivered boot camps in America and has rich pastoral experience. As a natural follow-up, the Pastors Association was initiated, consisting of monthly meetings for members.

The Pastors Association has got off to a good start with 97 members to date. It has brought pastors throughout the region together and onto the same page. Feedback from pastors has been very positive. The sessions are being recorded and the material presented is being distributed to members of the Association.

The aims of the Association are to:

• Develop and strengthen the Heavenly Parent's Holy Community • Deepen the understanding of Heavenly Parent's providence • Support pastors in their missions

Pastors will benefit from the Association in the following ways:

• Ongoing monthly education • Sharing of experiences • Best practices • Pastoral care and support • Access to resources and materials • Mentoring/accountability partner • Sharing in small groups

Topics that were covered in 2020 are:

• Review of lessons learnt in the Pastors Boot Camp • 'Creating a Friendly Community' • 'Carry the Vision' • 'The Only Begotten Daughter' • 'The Only Begotten Son' • 'Leading to Last' • 'Bending Reality' • 'Giving and Tithing' • 'Embracing Fellow Christians'

Seonghwa Ministry (for bereavement)

With the increasing number of members ascending to the Spirit World, we felt that there was a real need to support those who are going through this life-changing experience, therefore the Seonghwa Ministry UK was initiated three years ago.

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The ministry was created to give support to those blessed families, not only before and at the time of the ascension of their loved ones, but also to provide more consistent aftercare. It started when three widowed sisters met and reached out to all bereaved blessed families in the UK. Bereaved members were invited to regular three-monthly meetings in Lancaster Gate, London to share their experiences and concerns.

Besides supporting the Seonghwa (Ascension) ceremonies, we organised an annual memorial service to celebrate the lives of our ascended members. Before the pandemic, we held our annual memorial service at the Holy Oak Memorial Woodland in Stanton Fitzwarren, where blessed families could also visit their loved ones' Won Jeon (grave). Last year, due to the restrictions of the lockdown, our annual memorial service was held online and as part of a national Sunday service. A photo collage of all our ascended members and their families was shown and over 800 people viewed the service.

The Seonghwa Ministry is getting more recognised and organised, and has joined the Blessed Family Department. We are hoping to provide financial support to our bereaved blessed families, and are also working on creating a Seonghwa Ministry web page on the FFWPU UK website:
<https://familyfedcommunity.co.uk/blessed-families/seonghwa/>

National Worship Services

In 2020, we were planning to hold more national-level gatherings and to ultimately meet once a month. We were making plans for this, but of course our plans were disrupted by the announcement of the nationwide lockdown, making in-person events not possible. Sometime after this, the Bromley community decided to try meeting for their Sunday worship over Zoom, which turned out to be a good alternative. Following the success in Bromley, we decided to take up this approach to host our national worship services, initially deciding to give the chance for each of our nine UK communities to host one of these services, with technical and planning support from headquarters. The services included live sharing of prayers, testimonies, sermons, fellowship and discussion, although it was a challenge to share video content or music as we would normally do, mostly due to the limitations of home internet connections and Zoom.

As we continued hosting our services online, in an effort to improve the quality we started using YouTube for the majority of the programme. This allowed us to include more video content and generally improve the quality and delivery of the main part of the service, after which we could then meet on Zoom for fellowship.

A big part of our programmes is music and singing together. Unfortunately, this is not really possible online, but it did give us the opportunity to produce music together in a different way to create a sense of this experience. We organised with musicians from different communities to collaborate virtually, each performing or singing a part that was edited together to create a number of worship music videos.

Cheonbo Couples

Creating Heavenly Tribes.

Father and Mother Moon always encouraged every member of the Family Federation to invest in outreach, education, and service. Our goal is to create families and tribes of people who are bound together by the shared conviction that we are all one family under God. Those families who have successfully reached out to 430 or more other families are recognized as a "CheonBo" (Heavenly Treasure)

Inspirational and Educational Talks.

During 2020, inspirational and educational talks were held on the local (Birmingham and South London) level, and on the national level, helping FFWPU members to understand the requirements to become a HTM CheonBo Victor, and how to fulfil them.

Communication.

A considerable amount of time was spent, by e-mail, telephone and Zoom meeting, speaking 1:1 with HTM couples, helping them to fulfil the requirements and register as CheonBo couples.

Registration of CheonBo couples.

On October 10th 2020, 22 UK couples were registered in Korea as Heavenly Tribal Messiah CheonBo couples. Twelve of those couples met in FFWPU headquarters in London for the occasion and celebrated together.

CheonBo Victor couples meetings.

An initial online HTM CheonBo couple meeting was held in November. Discussion centred on: a) How to help other HTM couples to become CheonBo Victors, and b) How to develop our personal 430 couple foundation. A

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decision was made for the couples to work together with the pastors in their community, and to find ways of helping other couples to achieve their 430 couple blessing goal. A subsequent meeting, including the UK pastors, decided:

- a) For the pastor or a CheonBo couple(s) to take responsibility for their local community
- b) To familiarise themselves with the HTM requirements, and the registration process
- c) To offer an evening of discussion and sharing for all couples in their community
- d) To identify which other couples in their community are in need of encouragement and help, and who actually wish to receive help
- e) To explore ways of helping HTM couples to fulfil the blessing of 430 couples
- f) To clarify each couple's situation regarding Ancestor Liberation and Blessing
- g) To explore ways of raising funds as a community, or for specific HTM couples, to help reach the 430 blessing goal, and/or to make the blessing donation

Education of tribe members, and preparation of other couples for the Blessing.

A variety of online presentations will be offered to further educate existing tribe members, and to help prepare other contacts and friends for subsequent Blessings. These will include Divine Principle study evenings, and Blessing Preparation presentations. A part of the FFWPU website is to be dedicated to HTM couples to access educational resources, videos about Tribal Messiahship, and videos sharing personal testimonies from CheonBo couples.

Cyber Learning School.

A large number of HTM couples have been attending the monthly online CLS meetings with Professor Gil, including several couples from the UK. The focus has been on using the Home Group and Trinity method to develop each HTM couple's 430 couple foundation, for the purposes of structure, education and development.

South London Holy Community

The first big thing that took place for our South London church community was that we paid off the loan for our building that we had taken out 15 years previously, 10 years before its time. At that point in February, we did not know that circumstances would change drastically just one month later. From one day to the next – Friday 13th March, to be exact – we stopped all activities and gatherings due to the emerging Covid-19 pandemic. We were extremely grateful to start the year loan-free before we saw a reduction in our income.

This year, we became very used to managing Sunday services and meetings on Zoom. Initially, it felt quite impersonal to meet in this way. When the government guidelines allowed it, we met for services in our Peace Embassy, having made it Covid-19 secure. For many weeks, only Zoom services were possible.

We had two members join our community this year. They found us online and have made full use of the many educational seminars and conferences that have taken place.

We have set up several online prayer and small groups this year so we can be able to support and enhance the spiritual life of our members.

We had planned to host a self-pastoral workshop called WakuWaku (from Japan) in April. As it was not possible to meet in person, we organised a seminar on Zoom, which 100 people from 21 countries participated in. It was very successful and has resulted in the contents being translated into English and a weekly support group set up.

North London Holy Community

The North London Holy Community includes members with a multitude of experience and responsibilities, church-related and otherwise, and of many nationalities. Our strategy over many years has been to encourage members to be active in their local community, as well as our church community nationally. Other members support those activities where appropriate and needed. This includes supporting interfaith work, as well as other community-based projects. A number of our North London members head up or support work for the movement on a national level in various capacities, e.g. UPF, Education Department, Blessed Family Department, Seonghwa Ministry, etc.

Sunday Service At the beginning of the year, we were able to meet face-to-face for Sunday worship services, but it soon became clear that this would not be possible. We have been organising local services via the Internet, as well as joining national services and with other communities. In North London, we have a vibrant Sunday School that has been developed over the years by Chris La Bas; it is now supported by Kiyoka, one of the mothers in our community. This has all been taken online and the children enjoyed seeing each other via the internet during

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2020. The children systematically study the Bible each week to give them a good foundation to be able to appreciate the Divine Principle in the future.

Summer Camp The North London summer camp has developed over many years, and in the last 10 years or so, Chris Le Bas has significantly developed it to a stage where children attend from many parts of Europe, as well as the UK. In 2020, there was a window in which it was allowed to go ahead in a non-residential form whilst adhering to the Covid restrictions.

Watford Peace Garden / Holy Oak Hill Memorial The Watford Peace Garden is a project of the Watford Interfaith Association, which has been well supported by our membership, both in establishing it and maintaining it. One of the features is a Millennium yew tree (a cutting from a 2000-year old yew). These trees were part of a national campaign to plant trees in 2000, mostly in church yard locations around the country. We were able to plant a twin yew tree at our Holy Oak Hill memorial ground in Stanton Fitzwarren. We are also very happy that we could plant a ginkgo tree in the peace garden on the occasion of the centenary of Rev. Sun Myung Moon's birth.

Central London Holy Community



We are a collective of Youth Workers, Change-makers, NGO Pioneers, Creators, Thinkers, Listeners, Communicators, Volunteers, Carers, Pastors, Teachers and Parents. Together we are the Community Builders!

About

In November 2020, we officially launched the Central London Holy Community at our headquarters in Lancaster Gate. Since 1994, as the Family Federation for World Peace and Unification, we've been supporting individuals, families and tribes in striving to live for the sake of others. We are committed to investing our collective expertise and resources in order to nurture future community champions. Inspired by our visionary founders, Father and Mother Moon, we are now very excited to be taking the next step in our development as part of a global network of Heavenly Parent's Holy Communities that can create the change.

Activities

Central London Holy Community is achieving more with our initiatives than ever before. Together with our growing network, we work on many exciting projects both locally and internationally to help improve the lives of others, and are very proud of the progress we continue to make. Learn more about what we do, who we help, and how we work every day to build better communities by visiting: www.londonholy.community

We have been streaming and broadcasting Sunday services from Lancaster Gate since 2008 via Ustream and on YouTube as the Family Fireplace channel. We now hold services and community catch-ups over Zoom and have a monitored community WhatsApp group, both of which provide an important opportunity for ongoing fellowship. In addition, we continue with our weekly Monday Morning Prayers hosted by our former pastor, Mr. Hayashi.

In 2020, we launched the Community Building Project Fund, which offers up to £500 to projects that are creating connections for community building. This includes projects in the online space. We are also particularly keen to support diverse communities in the London boroughs.

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To date, we have supported two projects: the Destiny School in Uganda and the Paint Our Way to Peace project, which is engaging young people across the country.

East London Holy Community

Continental Activities:

More than 50% of families in our community attended the Vision 2020 programs in Korea in February 2020. We attended all online Rally of Hope events in line with EUME HQ directives. We also participated in the EUME Pastors' Training and actively participate in the monthly Pastors Association online meetings.

National Level Activities:

Our community participates in all national initiatives, for example the national Pastors' Association, mental health training courses, etc.

Community Restructure:

On the local community level, we conducted online Zoom training on how to communicate and engage with Christians with our message. We also launched an "Article By Heroes Project" about our community members who worked on the frontline in the fight against COVID in their professional services. Individual members undertake activities locally and internationally.

HTM Activities in Essex:

One of our community members actively takes part in his village community activities organised by the local church in a village in Essex.

HTM Activities in Philippines:

A couple from our community conducted HTM activities in the Philippines and blessed nearly 230 couples. Their support to this community is ongoing.

HTM Activities in Sierra Leone, West Africa:

The Yaima School Project: Helping Yaima village to build a four-classroom school, a hall and a toilet. This couple also sent a £900 donation for the school project. This is one of three projects that they are involved with in Sierra Leone.

Bromley Holy Community

With around 40 families and a further number of individual members, the Bromley community represents a geographic area mainly spanning the South-East of London and North Kent. The community comprises a large number of Latvian and Moldovan ex-pats as well as some of the early founding members of the British Unified Family.

After more than a year without a pastor, the Bromley community welcomed Matthew and Natasha Huish to serve as the pastor couple in March. This coincided with the outbreak of Covid-19, which has frustrated pastoral care and outreach, but the community has adapted well to creating a thriving online community. Weekly online worship has evolved quite reliably, with an average of 30 connections joining each week. There is also a popular Children's Ministry, offering 2 separate online classes for younger children (aged 4-6) and older children (aged 7-11) on Sunday afternoons, which includes a lesson and some games.

During the summer, when guidelines permitted gatherings albeit with some restrictions, the community enjoyed 2 outdoor worship services, one in Lullingstone Country Park, Sevenoaks and another in Mote Park, Maidstone.

The members of the Bromley community continue to be active in a number of outreach initiatives, including Women's Federation for World Peace (in particular supporting the Young Women's Speech Contest and coordinating the Paint Our Way to Peace national art contest) and CARP at Greenwich University. Several small groups who used to meet before the pandemic continued to meet weekly online. There were three separate seasonal online quiz nights, particularly at Hallowe'en and Christmas, for the community.

West Country and Wales Holy Community

A plan to develop the region was made for meetings and for visiting members regularly, although the Covid-19 issue restricted those activities and visits to members.

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Physical meetings had to be cancelled following the directions of our leadership until the Covid situation improved, and the premises we used for meetings closed so we had to rethink our planning.

Zoom meetings became the main focus for members, as all public meetings and Sunday services moved online. This was challenging as many of us had never heard of Zoom before, but members learned quickly to adapt to this new system well enough to participate in meetings.

Sunday services became weekly online events, whereas previously they were held monthly. Over time these improved a lot, according to members' feedback, and numbers have been increasing as we learned how to use the technology to present better services with good videos, music, etc. Learning the new technology meant we could hold many diverse online meetings, e.g.

- Divine Principle study programmes – held every Tuesday evening 7:30-8:30pm
- "Mother of Peace" book reading sessions:
- Prayer evening on Friday at 8pm
- Many members organised or attended various other national/ international online lecture study programmes as part of their own ongoing training/education.
- WFWP meetings have been run successfully by Ruby Flavell in Wales, and even people from outside Wales have participated.

We developed a weekly Sunday service routine:

- 2nd Sunday of the month service is being run entirely by our young adults, which has been a step forward for many of them.
- Other Sunday services are run by different families, i.e. providing the speaker, MC, readings and music suggestions, with myself, the pastor, putting it together and running the technical side each Sunday, except for the young adults' event as they manage their own service.

We created a telephone care system where some elder members took responsibility to keep in touch with the membership at least every two weeks, reporting back to the pastor. It was thought to be too much for the pastor to phone every member so frequently.

Sometimes the pastor would hold one-to-one Zoom meetings, working with members to develop ideas, plans, etc. and sometimes just for counselling.

Bernard and Masako Chellew moved from Wales to our West Country training centre, Cleeve House, to help run and maintain the training centre.

We created an outreach programme using Facebook advertising, with a longer-term view of bringing people to the Blessing. The region has about 6m inhabitants and we expect to reach a third, i.e. 2m by 2027. Based on the results of our 1-month campaign, it seems possible. We decided to run another campaign in 2021 using a new advert focusing on our website, which has been created and is up and running.

We ran a similar ad campaign for one week to advertise the "Rally of Hope" but with a different ad design. We reached around 20,000 people from that. With both ad campaigns, we discovered that more than 50% of the respondents were from Wales Cardiff region.

We also created an education team intended for physical meetings. It hasn't developed well using the internet, due to limitations in technical understanding.

CheonBo Mission: Several couples in the region, as well as the pastor couple, have achieved recognition for their accomplishment as CheonBo Victors, which involved bringing at least 430 couples to the Blessing.

Members generally work in their hometown areas to invite people to the Blessing, although Covid restrictions during 2020 limited what they could actually accomplish.

We created the WEWA.org.uk website for our region, which is up and running but still developing, and we have also established our own Facebook page.

Africa: We have several members and families directly involved with and working in Africa as and when they are able to go. The Covid restrictions made going to Africa impossible in 2020. Nevertheless, Rev. Moon's autobiography and Mrs. Moon's memoirs have been sent to Chad and Zimbabwe. A car was bought for members' use in Zambia and monetary donations were made to a Sunday school in Pakistan, Zimbabwe, and towards the building of a school in N'Djamena, Chad

Conclusion: It has been a challenging year due to the coronavirus, but we've made a lot of effort to adapt, especially investing time and money into developing our internet use. Care of members has been challenging

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because of the restrictions, and plans that we set out to accomplish had to be revised due to the coronavirus and our technical limitations. However, we have learned much, such that we can expect to do much more in 2021.

Birmingham Midlands Holy Community

Sunday Service and Wednesday Evening Prayer.

Sunday Service attendance has steadily improved during the lockdown, now at about 25 connections each week. We held a local service every week, when there was no national or European service. It has been difficult to get more than four or five families to join the Wednesday evening European Prayer Meeting.

Tithing remained reasonably consistent throughout 2020, via standing order and direct debit payments as well.

Holy Days were celebrated with most families making a Holy Table in their home on the occasion.

Sisters' Meetings were held approximately every three weeks throughout the year, with seven to eight attending.

Social Gatherings were conducted most Friday evenings during the pandemic, using Zoom, providing an opportunity for our FFWPU members to socialise and see one another.

Youth Activities included a HARP afternoon for our teenagers to express their personal hopes and vision for the coming year, as well as a 5 x 2 hour character education series of presentations in July and August, leading to a Youth Peace Ambassador award, and some monetary prizes!

Educational Family Evenings were held every month, for both new and regular guests, and FFWPU members, with a total of 300 people attending throughout the year. Divine Principle teaching, and its application.

Divine Principle Study. 45 people attended a variety of online 2-day, 15-day workshops, and the series 'The Lives of Sun Myung Moon and Hak Ja Han'. 12 of these people could be classed as "new members". A series of Principle presentations for Clergy was attended by a total of 46 Ministers and Christian friends.

Women's Peace Meetings were held 6 times throughout the year, with a total of 212 women attending. The Peace Meeting is a deeply spiritual experience, rather like a service, with a speaker, appropriate music, and a beautiful time of reflection and prayer, when the spirit of God comes down amongst us. During the pandemic, topics have included 'Mental Health' issues, 'How to maintain a Peaceful Heart in times of Difficulty and Crisis', and 'Women Making a Difference in Society'.



Three Rallies of Hope and numerous UPF Webinars were attended by a total of 603 people during 2020. The Centenary Project was introduced to 70 people during an online webinar.

HTM CheonBo Victors. Two couples were registered on October 10th 2020, and another 5 couples are progressing towards registration. We've been speaking to our local members, 1:1, to help them develop their personal HTM foundation, sharing ideas and inspiration.

'Mother of Peace'. Approximately 120 copies of Mother Moon's Memoir were given out to family and friends during 2020.

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Social Action. A total of 1,200 surgical masks, donated by a Chinese friend, were distributed via Christian Ministers to their Community members, Care Homes for the Elderly, and Prison Chaplains.

Character Education. 30 teenagers took part in an online series meetings in July and August 2020, resulting in a Youth Peace Ambassador award, presented by a Senior Police Commander and a former West Midlands Member of the European Parliament.

Pastoral Care. Throughout the pandemic, a sincere effort was made to keep in touch with all FFWPU members through telephone calls, e-mails, WhatsApp messages and direct door-step visits. The same is true for the several hundred friends and contacts in the Birmingham/West Midlands area, also offering regular messages of support.

North England Holy Community

By H. Ngama

Heavenly Parent's Holy Community North England consists of a community of families across the northern region of England. Throughout 2020, families in the North England community have been meeting every week for fellowship, webinars, and prayer meetings. All members of our community made efforts to connect with other families and provide moral and spiritual support. Despite the challenges and restrictions that we faced as a community due to the pandemic, our spirit of love and togetherness was not shaken. In recent years, Dr Hak Ja Han Moon, the Mother of Peace and the founder of our movement, has stated that "large and small nations want to possess the universe's resources for themselves. However, nothing belongs to them. The Creator God is the owner. Unless God recognised a nation, that nation cannot claim anything for itself. Only people, who are in the position of God's children can possess what God bequeaths to them". I found this point to be very fundamental, because Dr Moon is essentially saying that we cannot claim anything on this planet unless we are recognised as children of God. This brings the question: how then can I be recognised as a child of God? How can my community be recognised as a community of God? What are the qualifications that make one a child of God? What distinguishes someone as a child of God? The answer can be found in the Holy Bible. Matthew 5:9 tells us that "Blessed are the peacemakers: for they shall be called the children of God". Therefore, as families—since we want to be recognised as children of God—we strive to create a community of peace. We live by the philosophy that peace starts with me; and thus, it is my duty to share this peace with others in my family, my community, and my nation.

Scotland Holy Community

At the end of 2019, Scotland Community decided to move forward with a committee-based leadership with Chair, Oliver Lane, and committee members, Eric Williamson, Jeff Allard, Elizabeth Marshall and Irina Gardner. Robert and Oksana Torok handed over and supported until April. We were very grateful for their leadership and commitment. On 26th February, just before the Covid pandemic, we were able to hold a centenary exhibition dedicated to True Father's life and work, and True Parents' shared journey on the path of Heaven's providence. The exhibition was held in the Interfaith Scotland Offices, Springburn – four miles from the centre of Glasgow. Shortly after that, the pandemic situation developed and everything changed. Our plans for exhibitions around Scotland had to be postponed, Sunday services moved to Zoom, and meeting one another was severely limited. We developed occasional shared Zoom services with the North of England community

Interfaith: Copies of True Father's autobiography, True Mother's memoir and centenary booklets were sent to Interfaith Scotland and other interfaith contacts. Oliver Lane continued to attend quarterly meetings of the Scottish Parliament's Cross Party Group on Freedom of Religion and Belief, and served as a trustee and committee member of Dundee Faith and Belief.

CheonBo Victors: Robert & Heidrun Williamson and Masumi Youmans were recognised as CheonBo Victors in 2020. We hope that we can learn much from their example.

Properties: We are renting two flats and one shop in Edinburgh to help finance our activities. The pandemic changed the market considerably. As fewer tourists came to Edinburgh, short-term lets flooded the market and fewer tenants were searching for properties. It became difficult to rent one of the flats and our shop tenant had to eventually cease trading at the end of 2020. The shop will shortly go up for sale and both flats are now rented. We plan to find a property in Glasgow to use as a centre and outreach base. We are in the process of developing our plans and hope to be established in time for November 2021, when the UN Climate Change Conference

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(COP26) comes to Glasgow. Our income allowed us to make donations to IRFF support for Lebanon and a Ugandan school project and Sunrise Africa Relief, based in Dunfermline and founded by the Williamson family.

Supporting the Universal Peace Federation (UPF) through grants

FFWPU is pleased to support the Universal Peace Federation (UPF) and its projects. UPF-UK has held more than 20 publicly advertised conferences during 2020. Because of the isolation of lockdown, it was widely commented that this was one way to maintain links with a broader community. Please see the www.uk.upf.org website for event reports.

JANUARY: Chinese Peoples Federation for World Peace European Launch: 70 participants in Livingstone House. The Two Extremes: this is a fascinating talk of life transformation by Stephen Gillen, a reformed high security category A prisoner, and Kul Mahay, who was one of the UK's most senior ranking Asian Police officers. This is soon to be made into a movie.

Albanian UPF Peace Council in the UK: The UPF - UK inaugurated the Albanian Peace Council in London.

FEBRUARY: World Summit 2020: The Summit was held in Seoul, South Korea. More than 2,000 national and 5,000 regional representatives of governments, parliaments, religions, media, academia, the private sector and civil society, representing 171 nations, discussed how to be better custodians of our world and advocates for peaceful solutions to the many problems we face.

Inspirations from the World Summit: Inspirations were shared by participants of the World Summit 2020. 60 people joined us in Lancaster Gate.

MARCH: Birmingham UPF/WFWP Weekend Retreat: 20 Ambassadors for Peace Dream Day Confidence Programme: 12 young people joined an online character development programme.

Post-Covid: How will the World Change? Keith Best, expressed his concern that civil liberties that have taken centuries to accumulate were being relinquished without much discussion in the face of the pandemic. Other speakers highlighted the comment of Newt Gingrich, former U.S. Speaker of the House: "It is a reminder of how connected we all are. We are all bound together out of a common concern.

APRIL: Interview with Rt Rev Riah Abu El-Assal, former Anglican Bishop of Jerusalem: 110 participated in an explanation of Passion Week in the Holy Land, Peace and Covid-19

Domestic Violence During Lockdown: this has been a significant problem all around the world. We convened a Zoom conference to assemble experts to advise and explain the resources available to victims.

MAY: The Role of Religious Leaders in the Coronavirus Crisis: Apart from the role of politicians during the Covid-19 virus crisis, we feel there is also an important role for religious leaders. Faith provides hope and morale to fortify those struggling to keep going on the front lines of this effort, but also those who are staying at home in lockdown in difficult circumstances, whether it is economic, social or spiritual.

Decoding Parenting Course: Inspirations were shared by participants of the World Summit. 60 people joined us in Lancaster Gate.

JUNE: How can Parliamentarians Improve Global Governance: Keith Best explained: "In times of great international crisis when events transform the world in a way beyond the capacity of response by individual states or even groups of states global opinion has focused on how we can improve our international institutions and create new mechanisms for co-operation in the interests of humanity as a whole.

Is there a Future for the EU and the Rules-Based Global Order? Rita Payne moderated the programme with three EU leading figures. This was a programme UPF-UK was supporting, run by Europe UPF.

JULY: Seeking Racial Harmony: In light of the Black Lives Matter campaign, UPF held this programme to allow dialogue among a wide variety of contributors. A number of young adults also shared their own experiences facing this issue in modern day UK society.

Leadership During Covid-19 in Pakistan and in the UK: Recognising the Significance of Interdependence, Mutual Prosperity and Universal Values. In this conference, a number of speakers from the UK and Pakistan compared their experiences during the pandemic

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AUGUST: UPF Rally of Hope: We supported the international effort through our social media and by inviting our networks.

SEPTEMBER: UPF 15th Anniversary and the 8th Anniversary of UPF Co-Founder, Sun Myung Moon: This programme was held both online and in person at Lancaster Gate. There was an exhibition of Father Moon's life during what is also his centennial year.

OCTOBER: Role of Religion in Providing Beneficial Leadership for Society in Pakistan and UK: This programme examined the role of religion in Pakistan and the UK.

Girl Education Sponsorship Programme: UPF - UK pioneered a project for child education sponsorship in a poor, rural community in, Pakistan, with the support of UPF Pakistan and our contacts.

NOVEMBER: Young Achievers Engaging with Parliamentarians: Sun Hak Peace Prize Laureate and Afghan educationalist, Dr. Sakena Yacoobi, commented on Twitter about the programme: "Engaging young people with parliamentarians lead us to look the world through their lenses and open our conscience to today's problem with a broader view of a solution." Rt. Hon. Baroness Janet Royall tweeted: "A pleasure to participate in the Q+A this evening, energised by amazing young people."

UPF's Third Rally of Hope

UPF Conference on the Elimination of Violence Against Women and Girls "Accompanying the crisis has been a spike in domestic violence reporting, at exactly the time that services, including rule of law, health and shelters, are being diverted to address the pandemic", said the UN Secretary-General's report, "Shared Responsibility, Global Solidarity: Responding to the socio-economic impacts of COVID-19".

DECEMBER: UPF - UK agreed to support a project initiated by William Haines. He wrote a Character Education textbook entitled, 'My Journey in Life' that was translated into Arabic to teach in Palestinian schools on the West Bank with the support of CARE (Centre for Applied Research in Education).

UPF - UK Annual Peace Council 2020: The UPF-UK end-of-year Peace Council allows the drawing together of the strands of activity among all the branches and activists that support UPF activities.

Supporting the Women's Federation for World Peace (WFWP) through grants

WFWP is an NGO in general consultative status with the Economic and Social Council of the UN.

Through 2020 it ran its annual Young Women's Speech Contest entitled "The Role of Women in Peace-building" a 3-part seminar called "Leadership of the Heart", an art contest commemoration International Peace Day "Paint our Way to Peace", an online webinar on Gender Inequality commemorating the UN International Day of the Elimination of Violence against Women, a 3-part online seminar on Work-Life Balance: A Myth to the Modern Woman?, an online seminar entitled "Strengthening Dignity in Myself", an online seminar entitled "Women Coping with COVID 19, Lockdown in the Family", and to commemorate International Family Day WFWP hosted a Zoom conference on the Value of Mothers in the Family, to commemorate UN International Women's Day 2020 an event was held entitled 'The Role of Women in Peace Building'

Grant-making policies

Grants to organisations can be made providing that:

1. The activities supported are in line with FFWPU's charitable Objects.
2. The organisation provides 3-monthly reports of their activities to the trustees.
3. The trustees are satisfied that the activities are carried out efficiently and that good use is being made of the funds granted.

Main activities undertaken to further the Charity's purposes for the public benefit

Activities of the British Clergy Leadership Conference to harmonise, embrace and unite different churches, to empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.

Activities of the FFWPU Communities to support individuals and families in striving to live for the sake of others and their local community, supporting aid work abroad, and run women's peace meetings (see activities reports above for more instances and details)

Granting to UPF and WFWP to support their social, interfaith, community and national programmes

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Achievements and performance

Main achievements of the Charity

Outreach and Education: Our primary purpose is to witness to the love of God and to teach the Divine Principle revealed to our founders, Father Moon and Mother Moon. In 2020 we focused on online delivery, and supported the popular Rally of Hope series, with a goal of 5 million viewers from the UK and 40 million viewers from all of Europe in 2021.

Marriage and Family Blessing: We developed our marriage strengthening and family blessing activities.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we supported seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Training a new generation of leaders. This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. Youth crime continues to scar our major cities. We began a new service initiative, Youth for Peace and Development, which will pilot interfaith community service projects in London, Birmingham and other major cities.

Every family has a role. We have a saying, "Peace Starts With Me," and we want to remind our readers of the important contribution that each of us can make in this great quest for peace, which is the long-awaited dream of God, our Heavenly Parent. Whether it be in daily family prayers and traditions, small group meetings and book clubs, weekly worship, monthly and annual devotions, we are all important, and every effort counts

Key performance indicators

Level of Donation Received

Level of Rental Income

Level of Operational Costs

Level of Donation made to other domestic and overseas charitable organisations Have these charitable organisations that have received funds from the Charity fulfilled their charitable objectives at the same time supporting the Charity's charitable objectives

Level of Members Satisfaction

Review of activities

Face to face activities were restricted due to the COVID 19 pandemic, but this was more than made up for by online seminars, conferences, educational programmes and meetings which often had a broader reach even beyond the UK and had larger attendances than if conducted face to face.

Factors relevant to achieve objectives

Running activities for as many people as possible

Running activities that are relevant to the general public

Having enough staff to run and support activities

Having the financial resources necessary to run activities.

Fundraising activities and income generation

The Charity owns farmland in Stanton Fitzwarren which is let for agricultural purposes and leased for Solar electricity production.

It lets residential properties in Stanton Fitzwarren.

It lets residential units in Lancaster Gate.

It receives donations from its members.

Investment policy and performance

i) Overview:

- (i) The FFWPU Finance Committee will have a voluntary member responsible for the administration of FFWPU investments.
- (ii) Their activity will be restricted according to the investment objectives/mandate as well as FFWPU's founding document and the wider law.

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ii) Investment framework:

- (i) Short, medium and long-term objectives will be created and maintained by the Finance Committee, with input from the Trustees and National Council, informing the overall direction of the investment activities.
- (ii) The objectives of the various funds and the wider needs of FFWPU will be considered and decided upon by the Finance Committee when allotting surplus cashflows and extraordinary income to the three funds.
- (iii) From time to time, investment expenditures may crossover with charitable investments/expenditures, giving rise to 'mixed-motive investments'.
- (iv) The FFWPU investment manager will ensure that investments made are ethical, and do not contradict the Charity's objectives.
- (v) The Trustees retain full discretion to liquidate funds according to the needs of the Trust.

iii) Monitoring:

- (i) The investment manager will provide biannual reports to the Finance Committee, to be circulated to the Trustees, giving an overview of the performance of the investments.

Financial review

During the year the charity raised funds totalling £1,242,688 (2019: £1,661,412) while expenditure totalled £1,084,991 (2019: £1,563,726). There was an overall surplus of £157,697 (2019: £492,685). The Trustees are pleased that the "Unrestricted funds" were maintained in at a good level in 2020, across the whole, and the value of the restricted funds was relatively low.

All other numbers in the accounts are within normally expected parameters. Each section of the charity, whether a community or a property, keeps reserves to have sufficient working capital or, in some cases, to acquire a property in the future - or as reserve for maintaining and upgrading property. The charity does keep cash reserves at HQ to cover some foreseen property costs as well as unforeseen expenses.

Going concern and Covid-19

The Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. The trustees have considered Covid-19 impact on the charity's finances and satisfied with the charity's performance and reserves. The charity has significant value of freehold land and properties and cash reserves and it is agreed by the trustees that Covid-19 will not any effect on the charity ability to continue as going concern.

b. Reserves policy

i) Property Maintenance Fund and Liquid Reserves Fund:

(i) Property Maintenance Fund:

- (i) The Charity will seek to build up a Property Maintenance Fund to a value of **£150,000**.
- (ii) FFWPU has large real estate holdings which provide a steady income stream and help facilitate activities. This fund is designed to maintain the benefits we derive from these assets.
- (iii) Administration of maintenance spending will be overseen by the FFWPU Property Manager, at the delegation of the Trustees and Finance Committee.

(ii) Liquid Reserves Fund:

- (i) It is unnecessary for FFWPU to maintain six-months-worth of HQ expenditure in reserves as the largest proportion of income is derived through real estate assets (vis-à-vis donations).
- (ii) However, liquid reserves are necessary at a level which could prevent negative consequences from potential dents in incomes from real estate assets.
- (iii) Maintaining reserves which amount to two months worth of the annual operating costs of the Headquarters of the Charity (based on the projected expenditure for a given year) would provide a sufficient buffer. This currently represents a sum of **£75,000** which the charity should build up.
- (iv) HQ costs are the basis for this calculation as FFWPU regions are largely self-sufficient.
- (v) Monies within the Liquid Reserves Fund will be invested in accordance with the Investment Policy

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ii) Accumulation of funds:

- (i) Funds accumulated through cash flows into the Charity will be utilised for future expenditure, and surpluses will be allotted into the various funds as determined by the Trustees and Finance Committee.

Principal risks and uncertainties

Interfaith / Academic / PR Activities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
IntAc PR 1	<p>Scandal concerning reputation based on a:</p> <ul style="list-style-type: none"> • Scandalous book • Scandalous TV programme • Scandalous international or national news emerges • No funds to take legal action 		<ul style="list-style-type: none"> • Contact made by a reporter • Contact from other friends who inform us of someone who is researching a book/article or programme • Someone informs us of a scandal • Monitoring our own internal behaviour 	<p>Reactive responses:</p> <ul style="list-style-type: none"> • Publish a response and mail to contacts • Call key contacts • Achieve a correction/apology from the publisher of a scandalous book, article, etc. <p>Pro-active responses:</p> <ul style="list-style-type: none"> • Familiarity with the remit of the Press Complaints Association and the Broadcasting Standards Committee. • Training courses
IntAc PR 2	<p>A medical or fire emergency arises at a conference leading to litigation</p>	<ul style="list-style-type: none"> • Large groups of people • The structure of the Lancaster Gate HQ - the stairs, one (main) exit from the ballroom 	<ul style="list-style-type: none"> • Getting health and safety standards approved 	<ul style="list-style-type: none"> • Suitable warning and "No Smoking" signs • Training staff to support elderly participants • Training staff in alternative exit procedures from the ballroom i.e.: <ul style="list-style-type: none"> - through the Wiedecke's flat - break-glass key at the ball-room entrance to the Wiedecke flat • Immediate access to a local doctor / medical staff • Emergency telephone numbers immediately to hand

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Family Churches:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
FC 1	Actions which contradict the movement's remit.	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document) See Objectives		A copy to all "management personnel" with regular updates as required.
FC 2	Unauthorised fundraising by sympathisers			Periodic repetition of a statement forbidding it. Stopping the offending person from offending again.
FC 3	Past resentments give rise to new problems. Opposition from the family of sympathisers / members entering into full-time membership (virtually unheard of since the late 80s)	Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document)		Pro-active work with anti-movement organisations, families of new members, government supported organisations such as INFORM
FC 4	Former core members suffering from mental health problems actively engage against the movement leading to adverse publicity.	Inadequate provision for mentally disturbed members.	Pastors reporting such incidences	Referral of such people to the proper medical authorities. Core staff membership policy to exclude severely mentally disabled people.
FC 5	Former core member sues for perceived damages			Fulfilment of all legal obligations
FC 6	A very bad article / programme about us demotivates sympathisers and reduces support - physically/financially. Collapse of tithing income/ pastors cannot continue	Real skeletons in the cupboard Poor PR externally and poor communications internally to sympathisers	Feedback from sympathisers through local church pastors and national representatives and at the AGM	If true must quickly apologise and take action. Use of an internal weekly newsletter and e-mail lists to communicate especially to rebut unfounded allegations. See also Scandal
FC 7	Unprofessional activities, incompetence, giving wrong guidance.	A church training policy which is not yet fully developed		See "Failure to train personnel adequately" under "Staffing issues" Training - procedures

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Estate and facilities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Ef 1	<p>Potential liabilities attached to property including new legislation.</p> <p>Significant costs incurred not included in the financial plans.</p> <p>Failure to comply with statutory requirements leads to prosecution and closing down of some buildings</p>		<p>Letters from the authorities.</p> <p>Publishing of new legislation</p>	<p>Insurance and surveying.</p> <p>Keeping a keen eye on legislation and conforming to that legislation.</p>
Ef 2	<p>Failure to complete new projects/maintenance on schedule.</p> <p>Disruption to an income source.</p> <p>Deterioration of property stock.</p>		<p>Project monitoring shows poor schedule keeping</p> <p>Shabby appearance of property</p> <p>Unforeseen weather damage</p>	<p>Regular building inspections with a checklist. A maintenance schedule.</p> <p>Job descriptions.</p>
Ef 4	<p>Failure to manage properties / assets properly leading to public accusation and loss of reputation.</p>	<p>Failure to keep up a maintenance / amortisation fund</p>	<p>Decline in standards of property.</p> <p>Feedback from people</p>	<p>Maintain existing property policies.</p>

Staffing issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Si 2	<p>Loss of key department leaders/pastors with consequent loss of relevant functions</p> <p>Loss of key staff</p> <ul style="list-style-type: none"> • Experience or skills lost. • Operational impact on key projects and priorities. • Loss of contact base and corporate knowledge. 	<p>Employment issues.</p> <p>Health, safety and environment</p>	<p>Clear reporting systems.</p> <p>Personal relationship with key staff.</p>	<ul style="list-style-type: none"> • Succession planning. • Documentation of systems, plans and projects. • Training programmes. • Notice periods and handovers. • Recruitment processes.

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Si 8	Health, safety and environmental issues Staff injury Lack of ability to operate		Monitoring and reporting procedures	<ul style="list-style-type: none"> • Compliance with the law and regulations • Compliance officer / training • Monitoring and reporting procedures
Si 9	Safeguarding issues Lack of compliance and adequate protection for young and vulnerable members and contacts	Lack of training Lack of awareness Lack of monitoring	Monitoring and reporting procedures	<ul style="list-style-type: none"> • Set up training for community leaders and HWP YA leaders • Ensure DBS checks are carried out in good time

Principal funding

HQ funding for comes from property rentals and leasing.
Local regions are funded by donations from sympathisers

Structure, governance and management

Constitution

The Family Federation for World Peace and Unification is a registered charity, England charity number 267917 and Scotland charity number SC041240, and is constituted under a Trust deed.

Methods of appointment or election of Trustee

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed.

Organisational structure and decision-making policies

In 2020, we had six trustees. The trustees are responsible for the general control and management of the administration of the Charity. Any three Trustees make up a quorum. Upon retirement of a trustee, a replacement is appointed under deed by the remaining trustees. This is done by exercising the power of appointment contained in the Trust Deed.

The Trustees Board meets four times a year with the National Director and Vice National Director. The Trustees also meet in ad hoc meetings depending on circumstances, and communicate regularly via email. Outcomes of meetings are minuted, and actions reviewed at each meeting by the Board chair.

Staff can make decisions which are limited by their manager

All payments are overseen by the staff member's manager/finance director or the treasurer

Each section's spending is limited by budget. Budgets are agreed in October of each year and reviewed annually. Trustees oversee all activities and financials and are able to intervene if necessary.

Policies adopted for the induction and training of Trustee

Trustees receive two sessions of Induction upon taking up their role, plus regular training between each meeting using National Council for Voluntary Organisation materials, and occasional seminars organised by Bates Wells and Braithwaite.

Pay policy for key management personnel

The HR department has complete control of the payroll according to clearly defined pay levels – issued over an external accountant, which ensures controlling and ensuring compliance.

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Related party relationships

All costs (usually no incomes) are clearly defined and checked before payment for validity at all 22 cost centres throughout the charity. A related parties declaration is made by those involved every year

Trustees' indemnities

Insurance of up to £5,000,000 is provided by Zurich Insurance UK. Cover is extended to include injury caused to volunteers

Plans for future periods

Outreach and Education: We will continue with our primary purpose, to witness to the love of God and to teach the Divine Principle revealed to our founders, Father Moon and Mother Moon. In 2021 we will focus on online delivery, which, with Covid still raging in Europe, is probably our only realistic option. We will support the popular Rally of Hope series, with a goal of 5 million viewers from the UK and 40 million viewers from all of Europe in 2021.

Marriage and Family Blessing: We will develop our marriage strengthening and family blessing ministries to serve at least 4,300 couples and families in the UK, and 43,000 in Europe, in 2021.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we will offer seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Korean Unification: Knowing our Founder's lifelong wish to see the reunification of her Korean homeland, we will have a special focus on Korean unification efforts by bringing together experts, veterans, and supporters from both sides of the conflict.

Training a new generation of leaders. This is an urgent priority for our community and for our nation. A whole generation faces new challenges of identity and mental health issues. Youth crime continues to scar our major cities. A new service initiative, Youth for Peace and Development, will pilot interfaith community service projects in London, Birmingham and other major cities.

Reference and administrative details of the Charity, its trustees and advisers

- Timothy P Read (chair)
- Gillian Morag Ann Leonard-Schroder (secretary)
- Huey Er Fisher (treasurer)
- Joanna Clare Margaret Hartl (Trustee)
- Andrew Ian Johnson (Trustee) - passed away 25 May 2020
- Ajay Rai (Trustee) - Appointed 22 November 2020

Charity registered numbers 267917 and Scottish Charity Number: SC041240

Principal office 43 Lancaster Gate
London
W2 3NA

Independent auditors Axis Accountants Ltd
Chartered Certified Accountants and Registered Auditors
8 Deer Park Road
London
SW19 3GY

Bankers Royal Bank of Scotland
78 Notting Hill Gate
London
W11 3HS

Solicitors Bates, Wells and Braithwaite
Cheapside House
138 Cheapside
London
EC2V 6BB

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Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any
- material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are
- unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of
- any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have indicated their willingness to continue in office. The designated Trustee will propose a motion reappointing the auditors at a meeting of the Trustee.

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Trustees' report (continued)
for the year ended 31 December 2020

Approved by order of the members of the board of Trustees on 11 October 2021 and signed on their behalf by:



T Read
(Chair of Trustees)



H E Fisher
(Trustee)

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Independent auditors' report to the Members of The Family Federation for World Peace and Unification

Opinion

We have audited the financial statements of The Family Federation for World Peace and Unification (the 'charity') for the year ended 31 December 2020 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2020 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Independent auditors' report to the Members of The Family Federation for World Peace and Unification (continued)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2. Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:

1. Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accosts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the directors (as required by auditing standards) and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Independent auditors' report to the Members of The Family Federation for World Peace and Unification
(continued)**

audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



Axis Accountants Ltd

Chartered Certified Accountants and Registered Auditors

8 Deer Park Road

London

SW19 3GY

11 October 2021

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Statement of financial activities
for the year ended 31 December 2020**

	Note	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	Total funds 2019 £
Income from:					
Donations and legacies	3	355,795	95,118	450,913	722,403
Charitable activities	4	-	-	-	11,190
Investments	5	672,894	-	672,894	785,868
Other income	6	118,881	-	118,881	141,951
Total income		1,147,570	95,118	1,242,688	1,661,412
Expenditure on:					
Charitable activities	7	969,403	115,588	1,084,991	1,563,726
Total expenditure		969,403	115,588	1,084,991	1,563,726
Total transfers		-	-	-	-
Net movement in funds before other recognised gains		178,167	(20,470)	157,697	97,686
Other recognised gains:					
Gains on revaluation of fixed assets		-	-	-	394,999
Net movement in funds		178,167	(20,470)	157,697	492,685
Reconciliation of funds:					
Total funds brought forward		33,843,916	100,439	33,944,355	33,451,670
Net movement in funds		178,167	(20,470)	157,697	492,685
Total funds carried forward		34,022,083	79,969	34,102,052	33,944,355

The Statement of financial activities includes all gains and losses recognised in the year.


The notes on pages 35 to 49 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Balance sheet
as at 31 December 2020**

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	12	648,931	673,102
Investment property	13	32,570,000	32,570,000
		33,218,931	33,243,102
Current assets			
Debtors	14	20,944	15,666
Cash at bank and in hand		936,187	749,850
		957,131	765,516
Creditors: amounts falling due within one year	15	(74,011)	(59,330)
		883,120	706,186
Net current assets		883,120	706,186
Total assets less current liabilities		34,102,051	33,949,288
Creditors: amounts falling due after more than one year	16	-	(4,933)
Net assets excluding pension asset		34,102,051	33,944,355
Total net assets		34,102,051	33,944,355
Charity funds			
Restricted funds	18	79,969	100,439
Unrestricted funds	18	34,022,082	33,843,916
Total funds		34,102,051	33,944,355

The financial statements were approved and authorised for issue by the Trustees on 11 October 2021 and signed on their behalf by:


T Read
 (Chair of Trustees)


H E Fisher
 (Trustee)

The notes on pages 35 to 49 form part of these financial statements.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Statement of cash flows
for the year ended 31 December 2020**

	2020 £	2019 £
Cash flows from operating activities		
Net cash used in operating activities	191,270	160,001
Cash flows from investing activities		
Purchase of tangible fixed assets	-	(15,000)
Proceeds from sale of investment property	-	99,999
Net cash provided by investing activities	-	84,999
Cash flows from financing activities		
Repayments of borrowing	(4,933)	(125,997)
Net cash used in financing activities	(4,933)	(125,997)
Change in cash and cash equivalents in the year	186,337	119,003
Cash and cash equivalents at the beginning of the year	749,850	630,847
Cash and cash equivalents at the end of the year	936,187	749,850

The notes on pages 35 to 49 form part of these financial statements

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements for the year ended 31 December 2020

1. General information

The charity is registered in England and also in Scotland. The charity's England registration number is 267917 and Scottish charity's number is SC041240. The principal address of the charity is 43 Lancaster Gate, London, W2 3NA.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The Family Federation for World Peace and Unification meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

Notes to the financial statements
for the year ended 31 December 2020

2. Accounting policies (continued)

2.3 Expenditure (continued)

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- 2% on cost
Improvements to property	- 2% on cost
Plant and machinery	- 25% on cost
Motor vehicles	- 20% on cost
Fixtures and fittings	- 15% on cost

2.5 Investment property

Investments are included at market value at the year end. Gains and losses on the revaluation of investments are reflected in the Statement of Financial Activities.

2.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.8 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

2. Accounting policies (continued)

2.9 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.10 Pensions

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	<i>Total funds 2019 £</i>
Donations	355,795	95,118	450,913	<i>722,403</i>
<i>Total 2019</i>	<u>347,536</u>	<u>374,867</u>	<u>722,403</u>	

4. Income from charitable activities

	Unrestricted funds 2020 £	Total funds 2020 £	<i>Total funds 2019 £</i>
Income from charitable activities - Seminars	-	-	<i>11,190</i>
<i>Total 2019</i>	<u>11,190</u>	<u>11,190</u>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

5. Investment income

	Unrestricted funds 2020 £	Total funds 2020 £	<i>Total funds 2019 £</i>
Investment income - local investment properties	672,894	672,894	785,021
Investment income - other foreign investments	-	-	847
	<u>672,894</u>	<u>672,894</u>	<u>785,868</u>
<i>Total 2019</i>	<u>785,868</u>	<u>785,868</u>	

6. Other incoming resources

	Unrestricted funds 2020 £	Total funds 2020 £	<i>Total funds 2019 £</i>
Other income	91,181	91,181	141,951
Government grants	27,700	27,700	-
	<u>118,881</u>	<u>118,881</u>	<u>141,951</u>
<i>Total 2019</i>	<u>141,951</u>	<u>141,951</u>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £	<i>Total funds 2019 £</i>
Donations	61,302	-	61,302	16,141
Overseas Missions and Conferences	97,474	85,170	182,644	477,573
UK Conferences and Seminars	9,331	-	9,331	418,594
Supporting the Community	410,630	30,418	441,048	351,583
Rental Costs	390,666	-	390,666	299,835
	<u>969,403</u>	<u>115,588</u>	<u>1,084,991</u>	<u>1,563,726</u>
<i>Total 2019</i>	<u>1,199,747</u>	<u>363,979</u>	<u>1,563,726</u>	

8. Analysis of expenditure by activities

	Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £	<i>Total funds 2019 £</i>
Donations	61,302	-	61,302	16,141
Overseas Missions and Conferences	177,298	5,346	182,644	477,573
UK Conferences and Seminars	9,331	-	9,331	418,594
Supporting the Community	38,462	402,585	441,047	351,583
Rental Costs	300,754	89,913	390,667	299,835
	<u>587,147</u>	<u>497,844</u>	<u>1,084,991</u>	<u>1,563,726</u>
<i>Total 2019</i>	<u>828,829</u>	<u>734,897</u>	<u>1,563,726</u>	

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

9. Auditors' remuneration

	2020	2019
	£	£
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	9,000	14,760
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	2,340	-
	2,340	-

10. Staff costs

	2020	2019
	£	£
Wages and salaries	278,752	291,595
Social security costs	10,790	10,618
Contribution to defined contribution pension schemes	4,241	3,365
	293,783	305,578

The average number of persons employed by the Charity during the year was as follows:

	2020	2019
	No.	No.
Full-time staff	6	10
Part-time staff	11	17
	17	27

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprise of the senior staff members named Y Lau, C K Fortune, M Huish, W Haines, T O'Connell, J Bateman and M Balcomb. The total amount of employees benefits (including employer pension contributions) received by key management personnel for their services to the charity was £117,904 (2019: £62,706).

11. Trustees' remuneration and expense

During the year, no Trustees received any remuneration or other benefits (2019 - £NIL).

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

11. Trustees' remuneration and expense (continued)

During the year ended 31 December 2020 amounts totalling to £128 were reimbursed to one trustee (2019: 1,577)

12. Tangible fixed assets

	Freehold property £	Improvements to property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation						
At 1 January 2020	602,138	551,119	41,565	3,320	252,364	1,450,506
At 31 December 2020	<u>602,138</u>	<u>551,119</u>	<u>41,565</u>	<u>3,320</u>	<u>252,364</u>	<u>1,450,506</u>
Depreciation						
At 1 January 2020	275,078	218,945	40,917	3,201	239,263	777,404
Charge for the year	15,070	8,337	647	118	-	24,172
At 31 December 2020	<u>290,148</u>	<u>227,282</u>	<u>41,564</u>	<u>3,319</u>	<u>239,263</u>	<u>801,576</u>
Net book value						
At 31 December 2020	<u>311,990</u>	<u>323,837</u>	<u>1</u>	<u>1</u>	<u>13,101</u>	<u>648,930</u>
At 31 December 2019	<u>327,060</u>	<u>332,174</u>	<u>648</u>	<u>119</u>	<u>13,101</u>	<u>673,102</u>

13. Investment property

	Freehold investment property £
Valuation	
At 1 January 2020	32,570,000
At 31 December 2020	<u>32,570,000</u>

The Freehold investment properties are recorded at market value. The trustees are of the opinion that

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

13. Investment property (continued)

market value of the properties did not materially change during the year ended 31 December 2020. Investments in individual properties held at 31 December 2020 which are material in value are: Lancanster Gate £15,000,000 (2019: £15,000,000), North and South Farm £5,145,000 (2019: £5,145,000), Cleeve House £2,750,000 (2019: £2,750,000)

14. Debtors

	2020	2019
	£	£
Due within one year		
Other debtors	13,869	-
Prepayments and accrued income	7,075	15,666
	20,944	15,666
	20,944	15,666

15. Creditors: Amounts falling due within one year

	2020	2019
	£	£
Bank loans	-	6,956
Trade creditors	3,816	11,691
Other taxation and social security	5,437	353
Other creditors	53,418	40,330
Accruals and deferred income	11,340	-
	74,011	59,330
	74,011	59,330

16. Creditors: Amounts falling due after more than one year

	2020	2019
	£	£
Bank loans	-	4,933
	-	4,933

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

Notes to the financial statements
for the year ended 31 December 2020

17. Financial instruments

	2020	2019
	£	£
Financial assets		
Financial assets measured at fair value through income and expenditure	936,187	749,850

Financial assets measured at fair value through income and expenditure comprise cash and bank balances

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

18. Statement of funds

Statement of funds - current year

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 December 2020 £
Unrestricted funds					
General Funds	823,252	1,147,569	(945,231)	(222,438)	803,152
Investment Reserve	32,362,562	-	-	207,438	32,570,000
Fixed Asset Reserve	658,102	-	(24,172)	15,000	648,930
	<u>33,843,916</u>	<u>1,147,569</u>	<u>(969,403)</u>	<u>-</u>	<u>34,022,082</u>
Restricted funds					
Balkan Fund (Albania)	133	80	-	-	213
Brazil Missions	664	440	(1,069)	-	35
Seung Hwa	16,150	39,406	(53,245)	-	2,311
Holy day	514	1,003	-	-	1,517
Ancestor Liberation	82,978	54,189	(61,274)	-	75,893
	<u>100,439</u>	<u>95,118</u>	<u>(115,588)</u>	<u>-</u>	<u>79,969</u>
Total of funds	<u><u>33,944,355</u></u>	<u><u>1,242,687</u></u>	<u><u>(1,084,991)</u></u>	<u><u>-</u></u>	<u><u>34,102,051</u></u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

18. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 January 2019 £</i>	<i>Net movement in funds £</i>	<i>Expenditure £</i>	<i>Balance at 31 December 2019 £</i>
Unrestricted funds				
General Funds	637,203	186,049	-	823,252
Investment Reserve	32,042,563	319,999	-	32,362,562
Fixed Asset Reserve	682,352	(24,250)	-	658,102
	<u>33,362,118</u>	<u>481,798</u>	<u>-</u>	<u>33,843,916</u>
Restricted funds				
Balkan Fund (Albania)	153	-	(20)	133
Total Living Offering	4,230	-	(4,230)	-
Brazil Missions	1,080	-	(416)	664
Seung Hwa	5,679	10,471	-	16,150
Holy day	5,650	-	(5,136)	514
Holy Items	11,694	-	(11,694)	-
Ancestor Liberation	61,066	-	21,912	82,978
	<u>89,552</u>	<u>10,471</u>	<u>416</u>	<u>100,439</u>
Total of funds	<u><u>33,451,670</u></u>	<u><u>492,269</u></u>	<u><u>416</u></u>	<u><u>33,944,355</u></u>

19. Summary of funds

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

19. Summary of funds (continued)

Summary of funds - current year

	Balance at 1 January 2020 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 December 2020 £
General funds	33,843,916	1,147,569	(969,403)	-	34,022,082
Restricted funds	100,439	95,118	(115,588)	-	79,969
	<u>33,944,355</u>	<u>1,242,687</u>	<u>(1,084,991)</u>	<u>-</u>	<u>34,102,051</u>

Summary of funds - prior year

	<i>Balance at 1 January 2019 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Balance at 31 December 2019 £</i>
General funds	33,362,118	481,798	-	33,843,916
Restricted funds	89,552	10,471	416	100,439
	<u>33,451,670</u>	<u>492,269</u>	<u>416</u>	<u>33,944,355</u>

THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION

**Notes to the financial statements
for the year ended 31 December 2020**

20. Funds

Designated Funds

The Investment Reserve represents the investment properties which are used to generate income for the charity and are therefore not considered to be general free reserves.

The Fixed Asset Reserve represents the net book value of tangible fixed assets which are not considered to be part of the general free reserves.

Restricted Funds

Total Living Offering - Donations requested by the FFWPU World HQ to help it support FFWPU charitable work worldwide such as missionary activities, conferences and other educational programmes. The income is to be held until required by the FFWPU World HQ.

Ancestor Liberation - Donations to the CheongBo Training Centre (formerly the Cheong Pyeong Training Centre) in South Korea to support spiritual workshops for allcomers as well as the work of a new on-site hospital.

Balkan Fund (Albania) - Donations requested by FFWPU Europe HQ to support FFWPU charitable work in Albania.

Brazil Missions - Monies received to support work within Brazil.

Seung Hwa - donations received for a ceremony used for celebrating the life and achievements of a person who has died. The Seung Hwa is meant to be a celebration of thanks.

Holy Items/Holy Day is income collected locally and centrally at HQ to be sent on to FFWPU Korea as a form of donation from FFWPU sympathisers to support projects in Korea.

21. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2020 £	Restricted funds 2020 £	Total funds 2020 £
Tangible fixed assets	648,931	-	648,931
Investment property	32,570,000	-	32,570,000
Current assets	877,162	79,969	957,131
Creditors due within one year	(74,011)	-	(74,011)
Total	34,022,082	79,969	34,102,051

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21. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 2019 £</i>	<i>Restricted funds 2019 £</i>	<i>Total funds 2019 £</i>
Tangible fixed assets	673,102	-	673,102
Investment property	32,570,000	-	32,570,000
Current assets	665,077	100,439	765,516
Creditors due within one year	(59,330)	-	(59,330)
Creditors due in more than one year	(4,933)	-	(4,933)
Total	<u><u>33,843,916</u></u>	<u><u>100,439</u></u>	<u><u>33,944,355</u></u>

22. Reconciliation of net movement in funds to net cash flow from operating activities

	2020 £	2019 £
Net income for the period (as per Statement of Financial Activities)	<u>157,697</u>	<u>97,686</u>
Adjustments for:		
Depreciation charges	24,171	24,250
Decrease/(increase) in debtors	(5,278)	29,944
Increase in creditors	14,680	8,121
Net cash provided by operating activities	<u><u>191,270</u></u>	<u><u>160,001</u></u>

23. Analysis of cash and cash equivalents

	2020 £	2019 £
Cash in hand	<u>936,187</u>	<u>749,850</u>
Total cash and cash equivalents	<u><u>936,187</u></u>	<u><u>749,850</u></u>

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24. Analysis of changes in net debt

	At 1 January 2020	Cash flows £	At 31 December 2020 £
Cash at bank and in hand	749,850	186,337	936,187
Debt due within 1 year	(6,956)	6,956	-
Debt due after 1 year	(4,933)	4,933	-
	737,961	198,226	936,187

25. Transactions in Scotland (Edinburgh branch)

During the year the charity's transaction in the Scotland in the Edinburgh branch are - Balance B/fwd £70,595, Income £25,417, Expenditure (£17,675) and Balance C/fwd £78,334

26. Related party transactions

During the year the charity purchased accountancy services from Enterprise Marketing which is owned by Edward Hartley, a Trustee, amounting to £8,292 (2019: £8,986). Amounts owing to Enterprise Marketing at 31 December 2020 totalled £nil (2018: £nil).

The charity also purchased web hosting services for the FFWPU website and hall management services for Haslemere Hall from Ripplenet Web Design which is owned by Timothy Read, a Trustee, amounting to £6,219 (2019: £12,214). Amounts owing to Ripplenet Web Design at 31 December 2020 totalled £nil (2019: £nil).

27. Post balance sheet events

On 31 January 2020 the World Health Organisation announced a global health emergency with regard to Coronavirus. The pandemic is having a major economic impact around the world and in the UK where the charity's activities are conducted.

The board of trustees have remodelled and reviewed cashflow forecasts to reduce the potential impact of falling income.

The trustees consider that charity has significant current and fixed assets and going concern basis to remain an appropriate basis on which to draw up these financial statements.