

ALLIANCE FAMILY FOUNDATION LIMITED

England & Wales · Charity number 258721

Details

Status Registered

Legal form Charitable company

Company number [00943938](#)

Registered 1969-05-28

Register [View on the Charity Commission register](#)

Contact

Address Alliance Family Foundation Limited
Suite 1b Maclaren House
Lancastrian Office Centre
Talbot Road
Manchester
M32 0FP

Phone 02074937735

Email aff@alliance.me

Activities

Objects: FOR THE RELIEF OF POVERTY, ADVANCEMENT OF EDUCATION, ADVANCEMENT OF RELIGION AND ANY OTHER CHARITABLE PURPOSE ACCORDING TO THE LAW OF ENGLAND AND WALES

Activities: Donations to a general range of charitable causes including the advancement of education and religion and the relief of poverty.

Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations
- **What:** General Charitable Purposes, Education/training, The Advancement Of Health Or Saving Of Lives, The Prevention Or Relief Of Poverty, Religious Activities, Arts/culture/heritage/science
- **Who:** Other Charities Or Voluntary Bodies, Other Defined Groups

Geography

- **Area of benefit:** UNRESTRICTED
- Israel
- United States
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£114,869	£68,737	-	-
2024-03-31	£13,391	£151,968	-	-
2023-03-31	£1,012,152	£204,594	£3,256,780	0
2022-03-31	£1,811,948	£242,557	£2,345,979	0
2021-03-31	£1,260,686	£273,387	£2,433,457	0

Trustees

Name	Role	Appointed
HON JOSHUA JACOB MOSHE ALLIANCE		2007-05-30
HON SARA DORN ESTERKIN		1984-07-12
Lady Homa Alliance		2024-01-10

ALLIANCE FAMILY FOUNDATION LIMITED

England & Wales - Charity number 258721

Accounts

ALLIANCE FAMILY FOUNDATION LIMITED

**Trustees' Report and Unaudited Financial
Statements**

Year ended 31 March 2025

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT AND UNAUDITED FINANCIAL STATEMENTS 2025

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ALLIANCE FAMILY FOUNDATION LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS AND TRUSTEES

Lord David Alliance CBE (ceased 18 July 2025)
Hon Mrs S D Esterkin
Hon J J M Alliance
Lady Homa Alliance

PRINCIPAL AND REGISTERED OFFICE

Suite 1B
Maclaren House
Lancastrian Office Centre
Talbot Road
Manchester
M32 0FP

BANKERS

The Royal Bank of Scotland plc
Drummond House (DO) Branch
Gogarburn
175 Glasgow Road
Edinburgh
EH12 1HQ

SOLICITORS

Bootes
7 St James Square
Manchester
M2 6DN

LAND AGENTS

Ingham & Yorke
Huntroyde Estate Office
Padiham
Lancashire
BB12 7QX

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

The trustees, who are also the directors of the company, present their annual report on the affairs of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, together with the unaudited financial statements, for the year ended 31 March 2025. The death of the founding trustee, Lord David Alliance CBE, on 18 July 2025 is noted with great sadness.

The remaining trustees confirm that the financial statements have been prepared in accordance with statutory requirements and with the Memorandum and Articles of Association. The Articles were amended by resolution dated 13 March 2024 to remove the general requirement for an audit of the annual financial statements. Neither audit nor independent examination was required by company or charity law for the previous year but the recovery in the charity's income has meant that an independent examination has been carried out for the year under review as described on page 5.

This Trustees' Report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption. Accordingly, no Strategic Report has been presented.

DIRECTORS, TRUSTEES AND MANAGEMENT PERSONNEL

Alliance Family Foundation Limited is hereafter referred to as the charity, and its directors are its charity trustees for the purpose of charity law. The trustees have no employees or personnel or others to whom they delegate day to day management. Throughout this report, the directors are collectively referred to as the trustees.

The activity of the charity is exclusively the making of donations and, apart from the trustees, there are no key management personnel.

The trustees who served during the year and thereafter are listed on page 1 together with the charity's principal and registered office and its professional advisers.

Trustees hold appointment in accordance with the Memorandum and Articles of Association. The trustees have power to appoint new trustees subject to a maximum of five in total and when a new trustee is appointed, arrangements are made to explain their legal duties and responsibilities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The charity is registered with the Charity Commission and was formed as a company limited by shares in 1968. It is governed by its Memorandum and Articles of Association within the framework laid down by charity law.

Investment powers

The Memorandum and Articles of Association of the charity impose no restrictions on the investment powers of the trustees.

Principal risks and their mitigation

The trustees have considered the operational and business risks the charity faces and have confirmed that they are satisfied with the arrangements in place to mitigate them. The trustees personally conduct the business of the charity and therefore have the opportunity to validate all its transactions.

As shown by the fluctuations in investment values reflected in the annual accounts, the main financial risks faced by the charity have been exposure to falls in the value of and income from its investments as market and economic conditions have changed. The trustees hold the remaining share investments for their long term potential to generate annual income to fund donations. However, the level of grant making remains restricted by lack of income.

Investments policy

Details of the investments currently held are given in note 7 to the financial statements. The Trustees' policy is to retain these investments for their potential to generate future resources for charitable expenditure. In recent years, the formerly substantial dividend income generated by the previously listed investment in N Brown Group plc has ceased. Notwithstanding the challenges faced by the company, the Trustees remain confident of the future success of the N Brown businesses in the newly established private ownership of the Alliance family as further described under Related parties below. At the same time, the Trustees are considering the realisation of their investment property to reestablish more liquidity and income in the charity's finances.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Reserves policy

It is the policy of the charity to maintain the level of its funds, which are unrestricted, at a level sufficient to cover its donations and costs for the ensuing 12 months. However, reserves have come under pressure as a result of the loss of income from, and a marked drop in the share price of the company's formerly listed investment in recent years.

During the current year, the charity received a donation of £100,000 (2024: £ nil) from the late Lord Alliance's private company, The Anglo-Eastern Trust Limited, to assist its finances.

The trustees have under review the possible realisation of investment property to reestablish its level of free funds.

Related parties

As described in note 7, the trustees have personal shareholding interests in Falcon 24 Topco Limited, the new private holding company for the former N Brown Group plc, and in Sparkbeyond Ltd, in each of which the charity is also invested. Hon J J M Alliance is a director of Falcon 24 Topco Limited and of Sparkbeyond Ltd. The charity has no dealings with either company other than its investment in their shares.

Following an offer announced in October 2024, Falcon 24 Topco Limited, a new company owned by Hon J J M Alliance, a trustee, acquired the shares of other shareholders in N Brown Group plc in February 2025 pursuant to a Scheme of Arrangement approved by the Court. In common with all Alliance family shareholders, the charity accepted the offer, electing to accept shares in the acquiring company in exchange for its shares in N Brown Group plc rather than cash of 40p per share.

OBJECTIVES AND ACTIVITIES

The objectives of the charity, as set out in the Memorandum and Articles of Association, are to further the relief of poverty, advancement of education, advancement of religion and any other charitable purpose according to the law of England and Wales.

The charity was formed by the Alliance family in 1968 as a means to help meet the financial, educational or religious needs of those less fortunate or less able to help themselves in times or circumstances of difficulty. This remains its purpose and the trustees continue to carry this out for the public benefit by making donations they consider fulfil the objectives of the charity.

The trustees' policy is to review requests for financial support and make donations at their discretion. In some cases, they will give a formal or informal commitment to allocate donations over a number of years.

In 2014, over and above their programme of such donations, the charity also entered into a Gift Agreement with the University of Manchester to donate £15m over a number of years up to 2022 to support the strategic development of Manchester Business School and so help economic development of the region. The final instalment of £1m was paid in 2022.

The trustees confirm that they have given careful consideration to the guidance contained in the Charity Commission's guidance on public benefit when reviewing the donation policy for the year and their future plans.

ACHIEVEMENTS AND PERFORMANCE

The charity makes donations rather than undertaking activities of its own directly. Its achievements in the year were to provide support to charity through donations to medical, religious and welfare charities and also for the general benefit of individuals where considered appropriate. The charity does not seek to raise funds from the public, employs no staff, its administrative expenses are kept to a minimum and the trustees receive neither salary nor expenses.

Details of the most substantial institutional donations during the year are shown in note 6. The trustees were also able to provide funds to other medical, religious and welfare organisations.

In addition, the charity provided support to the welfare of a number of individuals directly, the largest of which are referred to in note 6 to the financial statements.

As a result of the lower level of investment income experienced currently, the overall level of donation and costs were reduced further.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

ACHIEVEMENTS AND PERFORMANCE (continued)

Overall, the charity continued in making donations in the year totalling £59,480 to 13 institutions, organisations and individuals for charitable purposes (2024: £139,283 to 14 recipients) and further financial information about donations is given in notes 5, 6 and 9 to the financial statements.

FINANCIAL REVIEW

The results for the year ended 31 March 2025 are set out in the Statement of Financial Activities on page 6.

Income from listed investments was again £ nil (2024: £ nil) in respect of the core strategic investment formerly held in N Brown Group plc. Income from interest and rents remained at modest levels.

To bolster its cash resources, the charity received donation income of £100,000 (2024: £ nil) from the late Lord Alliance's company, The Anglo-Eastern Trust Limited. A reduced level of donation in the year continued charitable activities whilst operating expenses were reduced. Cash resources thereby remain satisfactory for the ensuing twelve months.

There was an unrealised loss on investments overall in the year of £16,001 (2024: loss of £563,751). The unrealised loss for the year represented provision for impairment made on the cost carrying value of the charity's unlisted investment brought forward net of a write up in the fair value of its listed investment in N Brown Group plc to the midpoint of an estimated minority valuation made for the purposes of, and included in the offer document circulated to its shareholders in October 2024.

The overall Net Income for the year of £30,131 has been credited to (2024: overall Net Expenditure of £702,328 charged to) reserves.

PLANS FOR THE FUTURE

Notwithstanding the death of the senior trustee, Lord David Alliance CBE, the trustees expect the charity to retain its remaining share investments and continue to make donations in furtherance of its objectives.

GOING CONCERN

After making enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, being at least twelve months from the date of approval of the financial statements. To that end, the possibility is under review of generating fresh funds from a realisation of the charity's investment property.

Thus, the trustees continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies on page 10 in the financial statements.

INDEPENDENT EXAMINATION

The level of income for the year requires an independent examination of the charity's accounts to be carried out and the Trustees resolved to appoint for that purpose the former auditor MHA, formerly MHA Moore and Smalley. The report on their examination is given on page 5.

Authorised for issue by the board of trustees and approved on their behalf by

Hon J J M Alliance, Trustee

Date: 2025

10 December 2025



INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ALLIANCE FAMILY FOUNDATION LIMITED ('the Company')

I report to the charity trustees on my examination of the accounts of the Charity for the year ended 31 March 2025.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

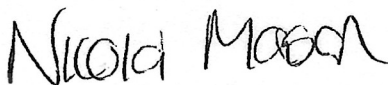
Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

We note that neither an Audit or Independent Examination was required for the prior year and as such we do not report on the prior year figures.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Nicola Mason

For and on Behalf of

MHA

Chartered Accountants and Statutory Auditor

Richard House

9 Winckley Square

Preston

PR1 3HP

Date: 10/12/25.

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure statement)
For the year ended 31 March 2025

	2025	2024
Note	Unrestricted £	Unrestricted £
INCOME FROM		
Donations, legacies and similar activities	3 100,000	-
Bank deposit and other income	3 14,869	13,391
	<u>114,869</u>	<u>13,391</u>
TOTAL INCOME		
EXPENDITURE ON		
Raising funds	4 9,257	12,685
Charitable activities	5 59,480	139,283
	<u>68,737</u>	<u>151,968</u>
TOTAL EXPENDITURE		
NET INCOME/(DEFICIT) FOR THE YEAR		
BEFORE INVESTMENT (LOSSES)		
	46,132	(138,577)
Realised gains on sale of investments	7 -	-
Unrealised (losses) from investments	7 (16,001)	(563,751)
	<u>30,131</u>	<u>(702,328)</u>
NET INCOME/(EXPENDITURE) FOR THE YEAR		
AND NET MOVEMENT IN FUNDS		
	<u>30,131</u>	<u>(702,328)</u>
RECONCILIATION OF FUNDS:		
Total funds brought forward	2,554,452	3,257,780
Net movement in funds for the year	30,131	(702,328)
	<u>2,584,583</u>	<u>2,554,452</u>
Total funds carried forward	10 2,584,583	2,554,452

The above results are derived from continuing operations. There are no recognised gains and losses for the current or prior financial year other than as stated above. Accordingly, a separate statement of other comprehensive income has not been presented.

The notes on pages 9 to 15 form part of these financial statements.

ALLIANCE FAMILY FOUNDATION LIMITED

BALANCE SHEET
As at 31 March 2025

	Note	£	2025 £	£	2024 £
FIXED ASSETS					
Investments	7		2,421,356		2,437,357
CURRENT ASSETS					
Debtors	8	5,196		2,378	
Cash at bank and in hand		235,119		236,706	
		240,315		239,084	
CREDITORS: amounts falling due within one year	9	(77,088)		(121,989)	
NET CURRENT ASSETS/(LIABILITIES)			163,227		117,095
TOTAL ASSETS LESS CURRENT LIABILITIES			2,584,583		2,554,452
CREDITORS: amounts falling due after more than one year			-		-
NET ASSETS			2,584,583		2,554,452
FUNDS					
Unrestricted funds:					
Called up share capital	10		2		2
Accumulated surplus	10		2,584,581		2,554,450
TOTAL FUNDS			2,584,583		2,554,452

For the year ending 31 March 2025, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The unaudited financial statements of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, were approved by the Trustees and authorised for issue on 10 December 2025.

Signed on behalf of the Trustees



10 December 2025

Hon J J M Alliance

Trustee

The notes on pages 9 to 15 form part of these financial statements.

ALLIANCE FAMILY FOUNDATION LIMITED

CASH FLOW STATEMENT
For the year ended 31 March 2025

	2025	2024
	Unrestricted	Unrestricted
	£	£
Reconciliation of net movement in funds to net cash flows from operating activities		
Net movement in funds	30,131	(702,328)
Adjustments for:		
Income from investments, interest and other income	(14,869)	(13,391)
Realised and unrealised losses from investments	16,001	563,751
(Increase) in debtors	(2,818)	(407)
(Decrease) in creditors due within one year	(44,901))	(18,192))
	<hr/>	<hr/>
Net cash flows from operating activities	(16,456)	(170,567)
	<hr/>	<hr/>
Cash flows from investing activities		
Income from investments, interest and other income	14,869	13,391
Proceeds from sale of investments	-	-
Purchase of investments	-	-
	<hr/>	<hr/>
Net cash flows from investing activities	14,869	13,391
	<hr/>	<hr/>
Net (decrease) in cash and cash equivalents	(1,587)	(157,176)
	<hr/>	<hr/>
Cash and cash equivalents at beginning of year	236,706	393,882
	<hr/>	<hr/>
Cash and cash equivalents at the end of the year	235,119	236,706
	<hr/>	<hr/>
Being:		
Cash at bank and in hand	235,119	236,706
	<hr/>	<hr/>
	235,119	236,706
	<hr/>	<hr/>

The notes on pages 9 to 15 form part of these financial statements.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2025

1. ACCOUNTING POLICIES

Company and charitable status

Alliance Family Foundation Limited, a public benefit entity, is incorporated in England and Wales as a company limited by shares. There are currently three directors, one of whom holds one of the two £1 shares in issue. The other share in issue currently still remains in the name of the former Trustee, the late Lord David Alliance CBE. The company is a registered charity and the address of the registered office is given on page 1 together with other relevant information.

Basis of accounting

The financial statements are prepared under the historical cost convention, modified to include certain items at fair value, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019 and the Companies Act 2006.

The principal accounting policies are set out below and have been consistently applied in the year and previous year's comparatives presented.

Going concern

The charity's activities and future plans are set out in the trustees' report which also describes the financial position of the charity including its fixed asset investment and reserves policies.

In recent years, there has been a significant decrease in the value of the charity's fixed asset investments and the future income they will generate. The level of donations and costs has been reduced accordingly. In addition, following the death of the former senior trustee, Lord David Alliance CBE, who historically gave his financial support to enable the charity to meet its obligations, the trustees are reviewing the possibility of generating fresh funds from the charity's investment property.

On the above basis, the trustees have a reasonable expectation that the charity has adequate resources available to it for a period of at least 12 months from the date of approval of the financial statements, and accordingly continue to adopt the going concern basis in preparing these financial statements.

Donation, legacy and investment income

Donation, legacy and investment income is accounted for when the charity has entitlement to it and includes related tax recoverable if any.

Interest receivable

Interest is included when the charity is entitled to it.

Raising funds

Expenditure on raising funds comprises the incidental costs of operation which are recognised as they are incurred.

Charitable activity

The charity's activity is charitable giving in pursuit of the charity's objects. Donations payable are accounted for when the trustees have accepted a legal obligation and treated as Expenditure in the Statement of Financial Activities accordingly. Informal pledges that are to be funded from future income are disclosed as commitments in note 11 to the accounts. Amounts payable under the Gift Agreement with Manchester University now ended were recognised by reference to the present values of contributions payable under the agreement. The present values were calculated using a discount rate equivalent to the charity's effective borrowing rate.

Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange ruling at that date. Exchange differences resulting are shown in the Statement of Financial Activities.

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2025

1. ACCOUNTING POLICIES (continued)

Taxation

As the company is a registered charity, it has no liability to corporation tax provided its income and gains are applied to charitable purposes as specified by applicable tax legislation.

Investment properties

Investment properties are measured initially at cost and subsequently at fair value at the reporting date, with any change recognised in the Statement of Financial Activities.

Investments

Where possible, investments in shares and securities are measured at fair value through the Statement of Financial Activities. Realised and unrealised gains and losses are shown separately.

Fair value for listed shares and securities is established by reference to the market value of stock exchange quotations. Fair value for other investments is established by reference to latest available financial information, although it is subject to inevitable uncertainty as a result of their unlisted character. Where fair value of unlisted investments cannot be measured reliably, these are measured at cost less impairment.

Fund accounting

The funds of the charity are unrestricted and are expendable at the discretion of the trustees in the furtherance of the objects of the charity. There are no designated or restricted funds.

Charitable commitments

Commitments which are legally binding on the trustees are accounted for as expenditure in the Statement of Financial Activities. Informal or conditional commitments that are to be wholly financed from future income are disclosed instead as charitable commitments in note 11 to the accounts.

Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2025

1. ACCOUNTING POLICIES (continued)

Financial assets and liabilities (continued)

Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the charity's accounting policies, which are described above, the trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, investments in unlisted entities are measured at cost less impairment involving judgements made on the carrying amounts of those assets at each reporting date.

The trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure other than the above

2. INFORMATION REGARDING TRUSTEES AND EMPLOYEES

No remuneration was paid to the trustees who were the only employees of the charity (2024: none). The trustees were not paid nor reimbursed for any expenses incurred during the year (2024: none).

The total amount of donations received without conditions during the year from donors connected with the trustees was £100,000 (2024: £ nil).

3. INCOME

Bank interest of £2,132 (2024: £2,235) was received during the year together with rent of £12,737 (2024: £11,156) relating to investment property.

Donations of £100,000 (2024: £ nil) were received from a donor connected with Lord David Alliance CBE, formerly one of the Trustees.

4. EXPENDITURE ON RAISING FUNDS

	2025	2024
	£	£
Bank interest and charges	608	835
Exchange (gain)/loss	(24)	316
Expenses relating to investment property	2,193	9,466
Accountancy fees for taxation compliance services	1,380	1,800
Fees payable to the charity's independent examiner	5,100	-
Under provision for previous year audit fees	-	268
	<hr/>	<hr/>
	9,257	12,685
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ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2025

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	2025	2024
	£	£
Donations to institutions	41,500	100,250
Donations for medical and care costs to individuals	-	11,033
Other charitable donations	17,980	28,000
	59,480	139,283

The charity undertakes no activities beyond donation and is personally administered by its trustees without support by way of personnel or office overhead. Consequently, the charity has no support costs. The costs of independent examination if applicable are categorised as part of the expenditure of raising funds and included at note 4.

6. DONATIONS

The charity meets its objectives by making donations for purposes which match those of the charity. During the year, donations have been made to 13 (2024: 14) institutions, organisations and individuals. Donations representing 5 % (2024: 5%) or more of the total expended for the year were:

	2025	2024
	£	£
Donations to institutions		
Community Security Trust	25,000	25,000
The Mustard Tree	5,000	-
The King's Parkinson's Fund	5,000	-
Maggie's Cancer Treatment Centre – Royal Free Hospital*	-	50,000
Jewish Care	-	12,500
	35,000	87,500
Total disclosed above	35,000	87,500
Other donations to institutions	6,500	12,750
	41,500	100,250

* Informal pledge for additional donation out of future income included previously in Note 11.

Donations for individuals

Financial need	4,000	-
Financial need	4,000	-
Financial need	4,000	-
Financial need	4,000	-
Accommodation costs	-	11,033
Religious training support costs	-	12,000
	12,000	12,000

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2025

7. INVESTMENTS HELD AS FIXED ASSETS

	Investment property £	Listed investments £	Other investments £	Total £
Valuation				
At 1 April 2024	1,362,000	722,758	352,599	2,437,357
Additions	-	-	-	-
Disposal proceeds	-	-	-	-
Net realised investment gain	-	-	-	-
Net unrealised investment gain/(loss)	-	248,448	(264,449)	(16,001)
Reclassification	-	(971,206)	971,206	-
At 31 March 2025	<u>1,362,000</u>	<u>-</u>	<u>1,059,356</u>	<u>2,421,356</u>
Cost				
At 31 March 2025	<u>396,700</u>	<u>-</u>	<u>3,883,215</u>	<u>4,279,915</u>
At 31 March 2024	<u>396,700</u>	<u>3,530,616</u>	<u>392,806</u>	<u>4,320,122</u>

The charity's land agents, Ingham & Yorke, have reappraised the detailed holdings making up the investment property in the light of current day circumstances and opportunities with the result that the overall value of the investment property remained the same at 31 March 2025. The carrying value represents the agents' professional estimate as chartered surveyors of market value on sale with vacant possession of the individual holdings based on their ongoing knowledge and experience of the local area concerned. There are no protected tenancies.

Listed investments were listed on the London Stock Exchange. The other investments consist of an investment in an unlisted company and, following reclassification, shares in a new private holding company for the formerly listed company in which shares were previously held.

Material investments

The listed investments consisted of a holding of 4,517,237 ordinary shares in N Brown Group plc which made up 100% (2024: 100%) of the listed investment portfolio. This investment was reclassified on the exchange in February 2025 of the formerly listed shares for unlisted shares in Falcon 24 Topco Limited, a new private holding company for N Brown Group plc. The late Lord David Alliance CBE and Hon J J M Alliance, trustees, were formerly directors of N Brown Group plc and the latter is now a director of Falcon 24 Topco Limited. Both they and the other trustees also took personal interests in shares in the latter company in exchange for their former holdings in N Brown Group plc.

Prior to reclassification, the listed shares were revalued to 21.5p, the midpoint of an estimated minority valuation carried out for the purposes of the offer made to shareholders. The brought forward carrying value reflected in the balance sheet date was 16p.

The other investments brought forward represented a holding of shares in Sparkbeyond Ltd, of which Hon J J M Alliance, trustee, is a director and in which he and two other trustees also have personal interests in shares.

During the year, £ nil (2024: £ nil) of investment income was received on these holdings.

8. DEBTORS: AMOUNTS DUE WITHIN ONE YEAR

	2025 £	2024 £
Other debtors	<u>5,196</u>	<u>2,378</u>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2025

9. CREDITORS: AMOUNTS DUE WITHIN ONE YEAR

	2025	2024
	£	£
Accruals and other creditors	77,088	121,989
	<u>77,088</u>	<u>121,989</u>

Accruals and other creditors include £69,805 (2024: £118,808) in respect of a donation for which the detailed arrangements have yet to be agreed.

10. STATEMENT ON UNRESTRICTED FUNDS

	Share capital: 2 shares of £1 nominal £	Accumulated surplus/ (deficit) £	Total unrestricted funds £
Balance at 1 April 2023	2	3,256,778	3,256,780
Net (expenditure) before investment (losses)	-	(138,577)	(138,577)
Realised gains on sale of investments	-	-	-
Unrealised (losses) from investments	-	(563,751)	(563,751)
NET MOVEMENT IN FUNDS	-	<u>(702,328)</u>	<u>(702,328)</u>
Balance at 31 March 2024	2	2,554,450	2,554,452
Net income before investment (losses)	-	46,132	46,132
Realised gains on sale of investments	-	-	-
Unrealised (losses) from investments	-	(16,001)	(16,001)
NET MOVEMENT IN FUNDS	-	<u>30,131</u>	<u>30,131</u>
Balance at 31 March 2025	<u>2</u>	<u>2,584,581</u>	<u>2,584,583</u>

There are no designated or restricted funds

ANALYSIS OF ASSETS AND LIABILITIES BETWEEN UNRESTRICTED FUNDS

	Share capital 2025 £	Accumulated surplus/ (deficit) 2025 £	Total 2025 £	Share capital 2024 £	Accumulated surplus/ (deficit) 2024 £	Total 2024 £
Fixed assets						
investments	-	2,421,356	2,421,356	-	2,437,357	2,437,357
Current assets	2	240,313	240,315	2	239,082	239,084
Current liabilities	-	(77,088)	(77,088)	-	(121,989)	(121,989)
	<u>2</u>	<u>2,584,581</u>	<u>2,584,583</u>	<u>2</u>	<u>2,554,450</u>	<u>2,554,452</u>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2025

11. COMMITMENTS

As part of its activities, the charity in some instances gives informal pledges or otherwise informally agrees to make donations over a number of years to be met out of its future annual income. As no contractually specific arrangements are entered into between the parties concerned, the charity does not consider such commitments as constructive or legal obligations for the purposes of its accounts but instead discloses them below as charitable commitments agreed but not yet provided in its annual accounts.

Charitable commitments	2025	2024
	£	£
Agreed but not yet provided		
Brought forward	29,802	80,214
Additional commitments	72,500	-
Amounts charged against commitments	(-)	(50,000)
Foreign exchange movement	(411)	(412)
	<hr/>	<hr/>
Closing balance	<u>108,891</u>	<u>29,802</u>

ALLIANCE FAMILY FOUNDATION LIMITED

England & Wales - Charity number 258721

Accounts

ALLIANCE FAMILY FOUNDATION LIMITED

Trustees' Report and Financial Statements
Year ended 31 March 2023

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS 2023

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ALLIANCE FAMILY FOUNDATION LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS AND TRUSTEES

Lord David Alliance CBE
Hon Mrs S D Esterkin
Hon J J M Alliance

PRINCIPAL AND REGISTERED OFFICE

Suite 1B
Maclaren House
Lancastrian Office Centre
Talbot Road
Manchester
M32 0FP

BANKERS

The Royal Bank of Scotland plc
Drummond House Customer Service Centre
1 Redheughs Avenue
Edinburgh
EH12 9JN

SOLICITORS

Bootes
7 St James Square
Manchester
M2 6DN

LAND AGENTS

Ingham & Yorke
Huntroyde Estate Office
Padiham
Lancashire
BB12 7QX

AUDITOR

MHA Moore and Smalley
Chartered Accountants and Statutory Auditor
Richard House
Winckley Square
Preston
PR1 3HP

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

The trustees, who are also the directors of the company, present their annual report on the affairs of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, together with the audited financial statements and auditor's report, for the year ended 31 March 2023.

They confirm that the financial statements have been prepared in accordance with statutory requirements and with the Memorandum and Articles of Association.

This Trustees' Report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption. Accordingly, no Strategic Report has been presented.

DIRECTORS, TRUSTEES AND MANAGEMENT PERSONNEL

Alliance Family Foundation Limited is hereafter referred to as the charity, and its directors are its charity trustees for the purpose of charity law. The trustees have no employees or personnel or others to whom they delegate day to day management. Throughout this report, the directors are collectively referred to as the trustees.

The activity of the charity is exclusively the making of donations and, apart from the trustees, there are no key management personnel.

The trustees who served during the year and thereafter are listed on page 1 together with the charity's principal and registered office and its professional advisers.

Trustees hold appointment in accordance with the Memorandum and Articles of Association. The trustees have power to appoint new trustees subject to a maximum of five in total and when a new trustee is appointed, arrangements will be made to explain their legal duties and responsibilities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The charity is registered with the Charity Commission and was formed as a company limited by shares in 1968. It is governed by its Memorandum and Articles of Association within the framework laid down by charity law.

Investment powers

The Memorandum and Articles of Association of the charity impose no restrictions on the investment powers of the trustees.

Principal risks and their mitigation

The trustees have considered the operational and business risks the charity faces and have confirmed that they are satisfied with the arrangements in place to mitigate them. The trustees personally conduct the business of the charity and therefore have the opportunity to validate all its transactions.

As shown by the fluctuations in investment values reflected in the annual accounts, the main financial risks faced by the charity are exposure to falls in the value and income from the listed investment held as market and economic conditions change. This has had particular impact following the onset of the Covid-19 pandemic in March 2020 when dividends were suspended until further notice and the value of the investment fell substantially. The trustees hold that investment for its long term potential to generate annual income to fund donations. However, the level of grant making remains restricted in the absence to date of the restoration of dividends and subject to the support of the senior trustee, Lord David Alliance CBE, and his family.

Investments policy

Details of the investments are given in note 8 to the financial statements. The Trustees' policy is to retain their main listed investment in N Brown Group plc for the income it generates each year. This remains the case notwithstanding the continued suspension of dividends from that company whose directors have indicated that they will consider the dividend position again in 2024. In addition, selected limited other investments are made as opportunity arises where they are aligned with the charity's purposes or for their growth potential.

In the event of market fluctuations which might mean that the charity's assets would not be sufficient to fulfil its obligations as they fall due, it is the intention of the senior trustee, Lord David Alliance CBE, to arrange for it to be able to do so. It is the charity's continuing policy to retain the fixed asset investments to generate resources for its charitable expenditure.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Reserves policy

It is the policy of the charity to maintain the level of its funds, which are unrestricted, at a level sufficient to ensure income is generated to cover its donations and costs for the ensuing 12 months. However, reserves have come under pressure as a result of the drop in the share price of the company's listed investment in recent years.

During the year under review, the charity consequently received a donation of £1m from Lord Alliance's private company, The Anglo-Eastern Trust Limited, to assist its finances. Lord Alliance remains committed to ensuring the charity meets its charitable commitments and continues with its charitable activities, even though the company's dividend income from its listed investment is suspended currently.

He has therefore reconfirmed his financial support, if needed, to enable the charity to meet its obligations.

Related parties

As described in note 8, the trustees each have personal shareholding interests in N Brown Group plc and Sparkbeyond Ltd, in each of which the charity is also invested. Lord David Alliance CBE and Hon J J M Alliance are directors of N Brown Group plc and Hon J J M Alliance is a director of Sparkbeyond Ltd. The charity has no dealings with either company other than its investment in its shares.

OBJECTIVES AND ACTIVITIES

The objectives of the charity, as set out in the Memorandum and Articles of Association, are to further the relief of poverty, advancement of education, advancement of religion and any other charitable purpose according to the law of England and Wales.

The charity was formed by the Alliance family in 1968 as a means to help meet the financial, educational or religious needs of those less fortunate or less able to help themselves in times or circumstances of difficulty. This remains its purpose and the trustees continue to carry this out for the public benefit by utilising the annual income of the charity in making donations they consider fulfil the objectives of the charity.

The trustees' policy is to review requests for financial support and make donations at their discretion. In some cases, they will give a formal or informal commitment to make an allocation available from annual income over a number of years.

In 2014, over and above their programme of such donations from annual income, the charity also entered into a Gift Agreement with the University of Manchester to donate £15m over a number of years up to 2022 to support the strategic development of Manchester Business School and so help economic development of the region. The final instalment of £1m was paid during the year with the assistance of the donation of £1m from Lord Alliance's private company, The Anglo-Eastern Trust Limited.

The trustees confirm that they have given careful consideration to the guidance contained in the Charity Commission's guidance on public benefit when reviewing the donation policy for the year and their future plans.

ACHIEVEMENTS AND PERFORMANCE

The charity makes donations rather than undertaking activities of its own directly. Its achievements in the year were to provide substantial support to charity through donations to UK and foreign educational, religious and welfare charities and also for the educational, medical and general benefit of individuals where considered appropriate. The charity does not seek to raise funds from the public, employs no staff, its administrative expenses are kept to a minimum and the trustees receive neither salary nor expenses.

Details of the most substantial institutional donations during the year are shown in note 6. The trustees were also able to provide funds for a variety of other educational, religious and welfare organisations.

In addition, the charity met the medical and welfare costs of a number of individuals directly, the largest of which are referred to in note 6.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

ACHIEVEMENTS AND PERFORMANCE (continued)

Overall, the charity continued in making donations in the year totalling £169,007 to 36 institutions, organisations and individuals for charitable purposes (2022: £160,214 to 39 recipients) and further financial information about donations is given in notes 5, 6, 10 and 11 to the financial statements.

FINANCIAL REVIEW

The results for the year ended 31 March 2023 are set out in the Statement of Financial Activities on page 9.

Income from listed investments was £Nil (2022: £Nil) in respect of the core strategic investment held in N Brown Group plc. The reintroduction of a dividend will be under review by that company's directors during 2024.

As indicated earlier, the charity also received donation income of £1,000,000 (2022: £1,800,694) which facilitated the maintenance of reserves whilst continuing charitable activities. The charity additionally took the opportunity during the year to sell a derelict farm house for redevelopment with 8 acres of amenity land from within its property investment land ownership. That generated further cash of £291,772 after agents fees and legal costs.

There was an unrealised loss on investments overall in the year of £68,662 (2022: loss of £1,617,171).

The overall Net Income for the year of £910,801 has been credited to (2022: overall Net Expenditure of £87,478 charged to) reserves.

PLANS FOR THE FUTURE

With financial support available from the senior trustee, Lord David Alliance CBE, the trustees expect the charity to retain its remaining investments and continue to make donations in furtherance of its objectives.

GOING CONCERN

After making enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, being at least twelve months from the date of approval of the financial statements. Those resources importantly include the benefit of the reconfirmation of financial support from the senior trustee, Lord David Alliance CBE, if needed, to enable the charity to meet its obligations.

Thus, the trustees continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies on page 12 in the financial statements.

AUDITOR

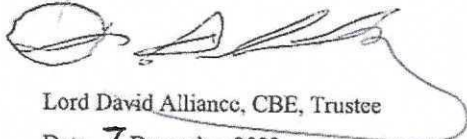
In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act 2006.

MHA Moore and Smalley have expressed their willingness to be reappointed for another term as auditor and they will be deemed reappointed as auditor in the absence of an Annual General Meeting.

Authorised for issue by the board of trustees and approved on their behalf by



Lord David Alliance, CBE, Trustee

Date: 7 December 2023

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also directors of Alliance Family Foundation Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Alliance Family Foundation (the 'charitable company') for the year ended 31 March 2023 which comprise:

- the statement of financial activities (incorporating the income and expenditure account);
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 13, including significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED (continued)

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to take advantage of the small companies' exemption in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

- Auditing the risk of fraud in revenue by testing a sample of donations received, and interest and investment income, to provide comfort that revenue stated in the financial statements is accurate and complete;

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED (continued)

- examination of journal entries and other adjustments to test for appropriateness and identify any instances of management override of controls;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Because of the field in which the client operates we identified that compliance with the UK Companies Act and the Charities Act are the areas most likely to have a material impact on the financial statements.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicola Mason

Nicola Mason (Senior Statutory Auditor)

For and on behalf of

MHA Moore and Smalley

Chartered Accountants and Statutory Auditor

Richard House

Winckley Square

Preston

PR1 3HP

08/12/2023

December 2023

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure statement)
For the year ended 31 March 2023

	2023	2022
	Unrestricted	Unrestricted
Note	£	£
INCOME FROM		
Donations, legacies and similar activities	3 1,000,000	1,800,694
Bank deposit and other income	3 12,152	11,254
TOTAL INCOME	1,012,152	1,811,948
EXPENDITURE ON		
Raising funds	4 27,300	49,867
Charitable activities	5 177,294	192,690
TOTAL EXPENDITURE	204,594	242,557
NET INCOME FOR THE YEAR BEFORE INVESTMENT GAINS/(LOSSES)	807,558	1,569,391
Realised gains/(losses) on sale of investments	8 121,405	(39,698)
Unrealised (losses) from investments	8 (18,162)	(1,617,171)
NET INCOME/(EXPENDITURE) FOR THE YEAR AND NET MOVEMENT IN FUNDS	7 910,801	(87,478)
 RECONCILIATION OF FUNDS:		
Total funds brought forward	2,345,979	2,433,457
Net movement in funds for the year	910,801	(87,478)
Total funds carried forward	12 3,256,780	2,345,979

The above results are derived from continuing operations. There are no recognised gains and losses for the current or prior financial year other than as stated above. Accordingly, a separate statement of other comprehensive income has not been presented.


ALLIANCE FAMILY FOUNDATION LIMITED

BALANCE SHEET
As at 31 March 2023

	Note	£	2023 £	£	2022 £
FIXED ASSETS					
Investments	8		3,001,108		3,197,865
CURRENT ASSETS					
Debtors	9	1,971		3,865	
Cash at bank and in hand		393,882		287,188	
			395,853		291,053
CREDITORS: amounts falling due within one year	10	(140,181)		(1,142,939)	
NET CURRENT ASSETS/(LIABILITIES)			<u>255,672</u>		<u>(851,886)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			3,256,780		2,345,979
CREDITORS: amounts falling due after more than one year	11		-		-
NET ASSETS			<u>3,256,780</u>		<u>2,345,979</u>
FUNDS					
Unrestricted funds:					
Called up share capital	12		2		2
Accumulated surplus	12		3,256,778		2,345,977
TOTAL FUNDS			<u>3,256,780</u>		<u>2,345,979</u>

The financial statements of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, were approved by the Trustees and authorised for issue on 7 December 2023.

Signed on behalf of the Trustees


Lord David Alliance CBE
Trustee

ALLIANCE FAMILY FOUNDATION LIMITED

CASH FLOW STATEMENT
For the year ended 31 March 2023

	2023	2022
	Unrestricted	Unrestricted
	£	£
Reconciliation of net movement in funds to net cash flows from operating activities		
Net movement in funds	910,801	(87,478)
Adjustments for:		
Income from investments, interest and other income	(12,152)	(11,254)
Realised and unrealised (gains)/losses on investments	(103,243)	1,656,869
Decrease in debtors	1,894	17,469
(Decrease)/increase in creditors due within one year	(1,002,758)	16,269
(Decrease) in creditors due after more than one year	-	(967,524)
Net cash flows from operating activities	(205,458)	624,351
Cash flows from investing activities		
Income from investments, interest and other income	12,152	11,254
Proceeds from sale of investments	300,000	187,784
Purchase of investments	-	-
Net cash flows from investing activities	312,152	199,038
Net increase in cash and cash equivalents	106,694	823,389
Cash and cash equivalents at beginning of year	287,188	(536,201)
Cash and cash equivalents at the end of the year	393,882	287,188
Being:		
Cash at bank and in hand	393,882	287,188
	393,882	287,188

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 March 2023

1. ACCOUNTING POLICIES

Company and charitable status

Alliance Family Foundation Limited, a public benefit entity, is incorporated in England and Wales as a company limited by shares. There are currently three directors, two of whom hold the £1 shares in issue. The company is a registered charity and the address of the registered office is given on page 1 together with other relevant information.

Basis of accounting

The financial statements are prepared under the historical cost convention, modified to include certain items at fair value, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019 and the Companies Act 2006.

The principal accounting policies are set out below and have been consistently applied in the year and previous year's comparatives presented.

Going concern

The charity's activities and future plans are set out in the trustees' report which also describes the financial position of the charity including its fixed asset investment and reserves policies.

In recent years, there has been a significant decrease in the value of the charity's fixed asset investments and the future income they will generate. However, the senior trustee, Lord David Alliance CBE, has reconfirmed his financial support, if needed, to enable the charity to meet its obligations.

On the above basis, the trustees have a reasonable expectation that the charity has adequate resources available to it for a period of at least 12 months from the date of approval of the financial statements, and accordingly continue to adopt the going concern basis in preparing these financial statements.

Donation, legacy and investment income

Donation, legacy and investment income is accounted for when the charity has entitlement to it and includes related tax recoverable if any.

Interest receivable

Interest is included when the charity is entitled to it.

Raising funds

Expenditure on raising funds comprises the incidental costs of operation which are recognised as they are incurred.

Charitable activity

The charity's activity is charitable giving in pursuit of the charity's objects. Donations payable are accounted for when the trustees have accepted a legal obligation and treated as Expenditure in the Statement of Financial Activities accordingly. Informal pledges that are to be funded from future income are disclosed as commitments in note 13 to the accounts. Amounts payable under the Gift Agreement with Manchester University now ended were recognised by reference to the present values of contributions payable under the agreement. The present values were calculated using a discount rate equivalent to the charity's effective borrowing rate.

Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange ruling at that date. Exchange differences resulting are shown in the Statement of Financial Activities.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 March 2023

1. ACCOUNTING POLICIES (continued)

Taxation

As the company is a registered charity, it has no liability to corporation tax provided its income and gains are applied to charitable purposes as specified by applicable tax legislation.

Investment properties

Investment properties are measured initially at cost and subsequently at fair value at the reporting date, with any change recognised in the Statement of Financial Activities.

Investments

Where possible, investments in shares and securities are measured at fair value through the Statement of Financial Activities. Realised and unrealised gains and losses are shown separately.

Fair value for listed shares and securities is established by reference to the market value of stock exchange quotations. Fair value for other investments is established by reference to latest available financial information, although it is subject to inevitable uncertainty as a result of their unlisted character. Where fair value of unlisted investments cannot be measured reliably, these are measured at cost less impairment.

Fund accounting

The funds of the charity are unrestricted and are expendable at the discretion of the trustees in the furtherance of the objects of the charity. There are no designated or restricted funds.

Revaluation reserve

The revaluation reserve represents unrealised gains and losses arising on the fair valuation of investments in shares and securities.

Charitable commitments

Commitments which are legally binding on the trustees are accounted for as expenditure in the Statement of Financial Activities. Informal or conditional commitments that are to be wholly financed from future income are disclosed instead as charitable commitments in note 13 to the accounts.

Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 March 2023

1. ACCOUNTING POLICIES (continued)

Financial assets and liabilities (continued)

Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the charity's accounting policies, which are described above, the trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, investments in unlisted entities are measured at cost less impairment involving judgements made on the carrying amounts of those assets at each reporting date.

The trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure other than the above

2. INFORMATION REGARDING TRUSTEES AND EMPLOYEES

No remuneration was paid to the trustees who were the only employees of the charity (2022: none). The trustees were not paid nor reimbursed for any expenses incurred during the year (2022: none). During the year, £1,028 (2022: £nil) was paid by way of legal fees to Bootes Solicitors in which the husband of Hon Mrs S D Esterkin, one of the trustees, is a partner.

The total amount of donations received without conditions during the year from donors connected with the trustees was £1.0m (2022: £1.8m).

3. INCOME

Bank interest of £1,171 (2022: £9) was received during the year together with rent of £10,981 (2022: £11,245) relating to investment property.

Donations of £1,000,000 (2022: £1,800,694) were received from donors connected with Lord David Alliance CBE, one of the Trustees.

4. EXPENDITURE ON RAISING FUNDS

	2023	2022
	£	£
Bank interest and charges	1,086	13,665
Exchange (gain)/loss	(3,461)	11,635
Expenses relating to investment property	2,547	3,406
Legal fees and agents commission re investment property disposal	8,228	-
Expenses re disposal of NASDAQ listed investment	-	1,925
Accountancy fees for taxation compliance services	1,800	1,800
Fees payable to the charitable company's auditors: audit of the charitable company's annual financial statements	17,100	17,436
	27,300	49,867

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 March 2023

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	2023	2022
	£	£
Donations to institutions	99,800	84,250
Donations for education to individuals	-	7,921
Donations for medical and care costs to individuals	23,980	20,436
Other charitable donations	45,227	47,607
	169,007	160,214
Unwinding of discounting of future payments of contracted donations	8,287	32,476
	177,294	192,690

The charity undertakes no activities beyond donation and is personally administered by its trustees without support by way of personnel or office overhead. Consequently, the charity has no support costs. The costs of external audit are categorised as part of the expenditure of raising funds and included at note 4.

The unwinding of discounting relates to the Gift Agreement with Manchester University now ended which is further described in note 11. The schedule of payments due under that agreement was recognised on a discounted basis, discounting future amounts back to present value at each successive accounting date using the rate of interest on the charity's bank borrowing. The reduction in the level of discounting each year has been recognised as further expenditure of the year on charitable activities.

6. DONATIONS

The charity meets its objectives by making donations for purposes which match those of the charity. During the year, donations have been made to 36 (2022: 39) institutions, organisations and individuals worldwide. Donations representing 5 % (2022: 5%) or more of the total expended for the year (excluding for the purpose the contracted amounts for Manchester Business School) were:

	2023	2022
	£	£
Donations to institutions		
Maggie's Cancer Treatment Centre – Royal Free Hospital*	50,000	-
Community Security Trust	25,000	-
Jewish Care	12,500	12,500
Weizmann Institute	-	50,000
	87,500	62,500
Total disclosed above	87,500	62,500
Other donations to institutions	12,300	21,750
	99,800	84,250

* Informal pledge for additional donation out of future income included in Note 13.

Donations for individuals

Accommodation costs	23,980	20,086
Religious training support costs	12,000	12,000
	12,000	12,000

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2023

7. RECONCILIATION OF NET INCOME/(EXPENDITURE) FOR THE YEAR FOR THE PURPOSES OF THE COMPANIES ACT 2006

	2023	2022
	£	£
Net Income(Expenditure) per the Statement of Financial Activities	910,801	(84,478)
Add: unrealised loss on investments	68,662	1,617,171
	<u>979,463</u>	<u>1,532,693</u>

8. INVESTMENTS HELD AS FIXED ASSETS

	Investment property	Listed investments	Other investments	Total
	£	£	£	£
Valuation				
At 1 April 2022	1,490,095	1,355,171	352,599	3,197,865
Additions	-	-	-	-
Disposal proceeds	(300,000)	-	-	(300,000)
Net realised investment gain	121,405	-	-	121,405
Net unrealised investment gain/(loss)	50,500	(68,662)	-	(18,162)
	<u>1,362,000</u>	<u>1,286,509</u>	<u>352,599</u>	<u>3,001,108</u>
Cost				
At 31 March 2023	396,700	3,530,616	392,806	4,320,122
At 31 March 2022	496,700	3,530,616	392,806	4,420,122

The charity's land agents, Ingham & Yorke, have reappraised the detailed holdings making up the investment property in the light of current day circumstances and opportunities and the overall value of the investment property has been adjusted at 31 March 2023 accordingly. The carrying value represents the agents' professional estimate as chartered surveyors of market value on sale with vacant possession of the individual holdings based on their ongoing knowledge and experience of the local area concerned. There are no protected tenancies.

Listed investments are listed on the London Stock Exchange. The other investments consist of an investment in an unlisted Israeli company.

Material investment

The listed investments consist of a holding of 4,517,237 ordinary shares in N Brown Group plc which makes up 100% (2022: 100%) of the listed investment portfolio. Both Lord David Alliance CBE and Hon J J M Alliance, trustees, are directors of N Brown Group plc and both they and the other trustee also have personal interests in shares in that company. During the year, £nil (2022: £nil) of investment income was received on the holding.

The share price at which this investment is reflected at the balance sheet date is 28.5p (2022: 30.0p). As at 29 November 2023, the closing share price was 16.5p, representing a reduction since the year end of £ 542,068.

The other investments represent a holding of shares in Sparkbeyond Ltd, of which Hon J J M Alliance, trustee, is a director and in which he and the other trustees also have personal interests in shares. During the year, £nil (2022: £nil) of investment income was received on the holding.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2023

9. DEBTORS: AMOUNTS DUE WITHIN ONE YEAR

	2023	2022
	£	£
Other debtors	1,971	3,865
	<u>1,971</u>	<u>3,865</u>

10. CREDITORS: AMOUNTS DUE WITHIN ONE YEAR

	2023	2022
	£	£
Accruals and other creditors	140,181	1,142,939
	<u>140,181</u>	<u>1,142,939</u>

Accruals and other creditors include £nil (2022: £991,713) in respect of amounts due under the charity's former Gift Agreement with the University of Manchester further described in note 11.

11. CREDITORS: AMOUNTS DUE AFTER MORE THAN ONE YEAR

In November 2014, the charity entered into a Gift Agreement with the University of Manchester to support the strategic development of Manchester Business School within the University's Faculty of Humanities. The total donation provided under the agreement was £15m spread over the years from 2015 to 2022 and that amount as discounted to the present value of the future cash flows involved was included in Donations to institutions within Charitable Activities under Expenditure for the year ended 31 March 2015.

In accordance with the schedule of payment in the agreement, the final £1m was paid in the current year and no amounts remained to be paid to the University at the year end, due either within one year or after more than one year.

12. STATEMENT ON UNRESTRICTED FUNDS

	Share capital: 2 shares of £1 nominal £	Accumulated surplus/ (deficit) £	Total unrestricted funds £
Balance at 1 April 2021	2	2,433,455	2,433,457
Net income before investment (losses)	-	1,569,391	1,569,391
Realised (losses) on sale of investments	-	(39,698)	(39,698)
Unrealised (losses) from investments	-	(1,617,171)	(1,617,171)
NET MOVEMENT IN FUNDS	<u>-</u>	<u>(87,478)</u>	<u>(87,478)</u>
Balance at 31 March 2022	2	2,345,977	2,345,979
Net income before investment gains/(losses)	-	807,558	807,558
Realised gains on sale of investments	-	121,405	121,405
Unrealised (losses) from investments	-	(18,162)	(18,162)
NET MOVEMENT IN FUNDS	<u>-</u>	<u>910,801</u>	<u>910,801</u>
Balance at 31 March 2023	<u>2</u>	<u>3,256,778</u>	<u>3,256,780</u>

There are no designated or restricted funds.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2023

12. STATEMENT ON UNRESTRICTED FUNDS (continued)

ANALYSIS OF ASSETS AND LIABILITIES BETWEEN UNRESTRICTED FUNDS

	Share capital 2023 £	Accumulated surplus/ (deficit) 2023 £	Total 2023 £	Share capital 2022 £	Accumulated surplus/ (deficit) 2022 £	Total 2022 £
Fixed assets						
investments	-	3,001,108	3,001,108	-	3,197,865	3,197,865
Current assets	2	395,851	395,853	2	291,051	291,053
Current liabilities	-	(140,181)	(140,181)	-	(1,142,939)	(1,142,939)
	<u>2</u>	<u>3,256,778</u>	<u>3,256,780</u>	<u>2</u>	<u>2,345,977</u>	<u>2,345,979</u>

13. COMMITMENTS

As part of its activities, the charity in some instances gives informal pledges or otherwise informally agrees to make donations over a number of years to be met out of its future annual income. As no contractually specific arrangements are entered into between the parties concerned, the charity does not consider such commitments as constructive or legal obligations for the purposes of its accounts but instead discloses them below as charitable commitments agreed but not yet provided in its annual accounts.

Charitable commitments	2023	2022
	£	£
Agreed but not yet provided		
Brought forward	129,009	130,619
Additional commitments	-	-
Amounts charged against commitments	(50,000)	(2,500)
Foreign exchange movement	1,205	890
	<u>80,214</u>	<u>129,009</u>
Closing balance	<u>80,214</u>	<u>129,009</u>

ALLIANCE FAMILY FOUNDATION LIMITED

England & Wales - Charity number 258721

Accounts

ALLIANCE FAMILY FOUNDATION LIMITED

Trustees' Report and Financial Statements

Year ended 31 March 2022

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS 2022

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ALLIANCE FAMILY FOUNDATION LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS AND TRUSTEES

Lord David Alliance CBE
Hon Mrs S D Esterkin
Hon J J M Alliance

PRINCIPAL AND REGISTERED OFFICE

Suite 1B
Maclaren House
Lancastrian Office Centre
Talbot Road
Manchester
M32 0FP

BANKERS

The Royal Bank of Scotland plc
Drummond House Customer Service Centre
1 Redheughs Avenue
Edinburgh
EH12 9JN

SOLICITORS

Bootes
7 St James Square
Manchester
M2 6XX

LAND AGENTS

Ingham & Yorke
Huntroyde Estate Office
Padiham
Lancashire
BB12 7QX

AUDITOR

Moore and Smalley LLP
Statutory Auditor
80 Mosley St,
Manchester
M2 3FX

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

The trustees, who are also the directors of the company, present their annual report on the affairs of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, together with the audited financial statements and auditor's report, for the year ended 31 March 2022.

They confirm that the financial statements have been prepared in accordance with statutory requirements and with the Memorandum and Articles of Association.

This Trustees' Report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption. Accordingly, no Strategic Report has been presented.

DIRECTORS, TRUSTEES AND MANAGEMENT PERSONNEL

Alliance Family Foundation Limited is hereafter referred to as the charity, and its directors are its charity trustees for the purpose of charity law. The trustees have no employees or personnel or others to whom they delegate day to day management. Throughout this report, the directors are collectively referred to as the trustees.

The activity of the charity is exclusively the making of donations and, apart from the trustees, there are no key management personnel.

The trustees who served during the year and thereafter are listed on page 1 together with the charity's principal and registered office and its professional advisers.

Trustees hold appointment in accordance with the Memorandum and Articles of Association. The trustees have power to appoint new trustees subject to a maximum of five in total and when a new trustee is appointed, arrangements will be made to explain their legal duties and responsibilities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The charity is registered with the Charity Commission and was formed as a company limited by shares in 1968. It is governed by its Memorandum and Articles of Association within the framework laid down by charity law.

Investment powers

The Memorandum and Articles of Association of the charity impose no restrictions on the investment powers of the trustees.

Principal risks and their mitigation

The trustees have considered the operational and business risks the charity faces and have confirmed that they are satisfied with the arrangements in place to mitigate them. The trustees personally conduct the business of the charity and therefore have the opportunity to validate all its transactions.

As shown by the fluctuations in investment values reflected in the annual accounts, the main financial risks faced by the charity are exposure to falls in the value and income from the listed investment held as market and economic conditions change. This has had particular impact following the onset of the Covid-19 pandemic in March 2020 when dividends were suspended until further notice and the value of the investment fell substantially. The trustees hold that investment for its long term potential to generate annual income to fund donations. However, the level of grant making remains restricted in the absence to date of the restoration of dividends and subject to the support of the senior trustee, Lord David Alliance CBE and his family.

Investments policy

Details of the investments are given in note 8 to the financial statements. The Trustees' policy is to retain their main listed investment in N Brown Group plc for the income it generates each year. This remains the case notwithstanding the continued suspension of dividends from that company whose directors have indicated that they will consider the dividend position again in 2023. In addition, selected limited other investments are made as opportunity arises where they are aligned with the charity's purposes or for their growth potential.

In the event of market fluctuations which might mean that the charity's assets would not be sufficient to fulfil its obligations as they fall due, it is the intention of the senior trustee, Lord David Alliance CBE, to arrange for it to be able to do so. It is the charity's continuing policy to retain the fixed asset investments to generate resources for its charitable expenditure.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Reserves policy

It is the policy of the charity to maintain the level of its funds, which are unrestricted, at a level sufficient to ensure income is generated to cover its donations and costs for the ensuing 12 months. However, reserves have come under pressure as a result of the drop in the share price of the company's listed investment in recent years.

During the year under review, the charity consequently received a donation of \$1m from Lord Alliance's private company, The Anglo-Eastern Trust Limited, to assist its finances; and it also received a further donation of £1.05m in honour of late Mr Yousef Tishbi which facilitated the funding of the year's commitment to the University of Manchester in respect of Manchester Business School. Lord Alliance remains committed to ensuring the charity meets its charitable commitments and continues with its charitable activities, even though the company's dividend income from its listed investment is suspended currently.

He has therefore reconfirmed his financial support, if needed, to enable the charity to meet its obligations.

Related parties

As described in note 8, the trustees each have personal shareholding interests in N Brown Group plc and Sparkbeyond Ltd, in each of which the charity is also invested. Lord David Alliance CBE and Hon J J M Alliance are directors of N Brown Group plc and Hon J J M Alliance is a director of Sparkbeyond Ltd. The charity has no dealings with either company other than its investment in its shares.

OBJECTIVES AND ACTIVITIES

The objectives of the charity, as set out in the Memorandum and Articles of Association, are to further the relief of poverty, advancement of education, advancement of religion and any other charitable purpose according to the law of England and Wales.

The charity was formed by the Alliance family in 1968 as a means to help meet the financial, educational or religious needs of those less fortunate or less able to help themselves in times or circumstances of difficulty. This remains its purpose and the trustees continue to carry this out for the public benefit by utilising the annual income of the charity in making donations they consider fulfil the objectives of the charity.

The trustees' policy is to review requests for financial support and make donations at their discretion. In some cases, they will give a formal or informal commitment to make an allocation available from annual income over a number of years.

In 2014, over and above their programme of such donations from annual income, the charity also entered into a Gift Agreement with the University of Manchester to donate £15m over a number of years to support the strategic development of Manchester Business School and so help economic development of the region. At the year end, one final instalment of £1m remained to be paid in respect of the Business School. That payment has subsequently been made with the assistance of the donation of a further £1m from Lord Alliance's private company, The Anglo-Eastern Trust Limited.

The trustees confirm that they have given careful consideration to the guidance contained in the Charity Commission's guidance on public benefit when reviewing the donation policy for the year and their future plans.

ACHIEVEMENTS AND PERFORMANCE

The charity makes donations rather than undertaking activities of its own directly. Its achievements in the year were to provide substantial support to charity through its donations to UK and foreign educational, religious and welfare charities and also make donations for the educational, medical and general benefit of individuals where considered appropriate. The charity does not seek to raise funds from the public, employs no staff, its administrative expenses are kept to a minimum and the trustees receive neither salary nor expenses.

Details of the most substantial institutional donations during the year are shown in note 6. The trustees were also able to provide funds for a variety of other educational, religious and welfare organisations.

In addition, the charity met the educational, medical and welfare costs of a number of individuals directly, the largest of which are referred to in note 6.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

ACHIEVEMENTS AND PERFORMANCE (continued)

Overall, the charity continued in making donations totalling £160,214 to 39 institutions, organisations and individuals for charitable purposes (2021: £213,079 to 53 recipients) and further financial information about donations is given in notes 5, 6, 10 and 11 to the financial statements.

FINANCIAL REVIEW

The results for the year ended 31 March 2022 are set out in the Statement of Financial Activities on page 9.

Income from listed investments was £Nil (2021: £Nil) in respect of the core strategic investment held in N Brown Group plc. The reintroduction of a dividend will be under review by that company's directors during the charity's new financial year which began on 1 April 2022.

In the absence of dividend income, the charity realised its other listed investment during the year which generated £187,784. As indicated earlier, the charity also received donation income of £1,800,694 (2021: £1,250,000) which facilitated the maintenance of reserves whilst continuing charitable activities.

There was an unrealised loss on investments overall in the year of £1,617,171 (2021: gain of £2,403,286).

The overall Net Expenditure for the year of £87,478 has been charged to (2021: overall Net Income of £3,398,180 credited to) reserves.

PLANS FOR THE FUTURE

With financial support available from the senior trustee, Lord David Alliance CBE, the trustees expect the charity to retain its remaining investments and continue to make donations in furtherance of its objectives.

GOING CONCERN

After making enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, being at least twelve months from the date of approval of the financial statements. Those resources importantly include the benefit of the reconfirmation of financial support from the senior trustee, Lord David Alliance CBE, if needed, to enable the charity to meet its obligations.

Thus, the trustees continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies on page 12 in the financial statements.

AUDITOR

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act 2006.

Deloitte LLP ceased to act as auditor subsequent to the 2021 financial statements and were replaced for 2022 by Moore and Smalley LLP who have expressed their willingness to be reappointed for another term and they will be deemed reappointed as auditor in the absence of an Annual General Meeting.

Authorised for issue by the board of trustees and approved on their behalf by

D Alliance

Lord David Alliance, CBE, Trustee

Date: 15 December 2022

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also directors of Alliance Family Foundation Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Alliance Family Foundation (the 'charitable company') for the year ended 31 March 2022 which comprise:

- the statement of financial activities (incorporating the income and expenditure account);
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 13, including significant accounting policies.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED (continued)

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to take advantage of the small companies' exemption in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

INDEPENDENT AUDITOR’S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED (continued)

- Examination of journal entries and other adjustments to test for appropriateness and identify any instances of management override of controls;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Because of the field in which the client operates we identified that compliance with the UK Companies Act and the Charities Act are the areas most likely to have a material impact on the financial statements.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the FRC’s website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor’s report.

Use of our report

This report is made solely to the charitable company’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company’s members those matters we are required to state to them in an auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company’s members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicola Mason

Nicola Mason (Senior Statutory Auditor)

For and on behalf of

MHA Moore and Smalley

Chartered Accountants and Statutory Auditor

Richard House

Winckley Square

Preston

PR1 3HP

21 December 2022

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF FINANCIAL ACTIVITIES (incorporating the income and expenditure statement) For the year ended 31 March 2022

	Note	2022 Unrestricted £	2021 Unrestricted £
INCOME FROM			
Donations, legacies and similar activities	3	1,800,694	1,250,000
Listed fixed asset investments	3	-	-
Bank deposit and other income	3	11,254	10,686
TOTAL INCOME		<u>1,811,948</u>	<u>1,260,686</u>
EXPENDITURE ON			
Raising funds	4	49,867	4,039
Charitable activities	5	192,690	269,348
TOTAL EXPENDITURE		<u>242,557</u>	<u>273,387</u>
NET INCOME FOR THE YEAR BEFORE INVESTMENT GAINS/(LOSSES)			
		1,569,391	987,299
Realised (losses)/gains on sale of investments	8	(39,698)	7,595
Unrealised (losses)/gains from investments	8	(1,617,171)	2,403,286
NET (EXPENDITURE)/INCOME FOR THE YEAR AND NET MOVEMENT IN FUNDS	7	<u>(87,478)</u>	<u>3,398,180</u>
RECONCILIATION OF FUNDS:			
Total (deficit)/funds brought forward		2,433,457	(964,723)
Net movement in funds for the year		(87,478)	3,398,180
Total funds/(deficit) carried forward	12	<u>2,345,979</u>	<u>2,433,457</u>

The above results are derived from continuing operations. There are no recognised gains and losses for the current or prior financial year other than as stated above. Accordingly, a separate statement of other comprehensive income has not been presented.

ALLIANCE FAMILY FOUNDATION LIMITED

BALANCE SHEET
As at 31 March 2022

	Note	£	2022 £	£	2021 £
FIXED ASSETS					
Investments	8		3,197,865		5,042,518
CURRENT ASSETS					
Debtors	9	3,865		21,334	
Cash at bank and in hand		287,188		-	
		<u>291,053</u>		<u>21,334</u>	
CREDITORS: amounts falling due within one year	10	<u>(1,142,939)</u>		<u>(1,662,871)</u>	
NET CURRENT LIABILITIES			<u>(851,886)</u>		<u>(1,641,537)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			2,345,979		3,400,981
CREDITORS: amounts falling due after more than one year	11		<u>-</u>		<u>(967,524)</u>
NET ASSETS/(LIABILITIES)			<u>2,345,979</u>		<u>2,433,457</u>
FUNDS					
Unrestricted funds:					
Called up share capital	12		2		2
Revaluation reserve	12		-		-
Accumulated (deficit)/surplus	12		2,345,977		2,433,455
TOTAL FUNDS			<u>2,345,979</u>		<u>2,433,457</u>

The financial statements of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, were approved by the Trustees and authorised for issue on 15 December 2022.

Signed on behalf of the Trustees

D Alliance

Lord David Alliance CBE

Trustee

ALLIANCE FAMILY FOUNDATION LIMITED

CASH FLOW STATEMENT
For the year ended 31 March 2022

	2022	2021
	Unrestricted	Unrestricted
	£	£
Reconciliation of net movement in funds to net cash flows from operating activities		
Net movement in funds	(87,478)	3,398,180
Adjustments for:		
Income from investments, interest and other income	(11,254)	(10,686)
Realised and unrealised losses/(gains) on investments	1,656,869	(2,410,881)
Decrease/(increase) in debtors	17,469	(9,483)
Increase/(decrease) in creditors due within one year	16,269	(12,519)
(Decrease) in creditors due after more than one year	(967,524)	(943,798)
	<hr/>	<hr/>
Net cash flows from operating activities	624,351	10,813
	<hr/>	<hr/>
Cash flows from investing activities		
Income from investments, interest and other income	11,254	10,686
Proceeds from sale of investments	187,784	17,500
Purchase of investments	-	-
	<hr/>	<hr/>
Net cash flows from investing activities	199,038	28,186
	<hr/>	<hr/>
Net increase in cash and cash equivalents	823,389	38,999
	<hr/>	<hr/>
Cash and cash equivalents at beginning of year	(536,201)	(575,200)
	<hr/>	<hr/>
Cash and cash equivalents at the end of the year	287,188	(536,201)
	<hr/> <hr/>	<hr/> <hr/>
Being:		
Cash at bank and in hand	287,188	-
Bank overdrafts (secured)	-	(536,201)
	<hr/>	<hr/>
	287,188	(536,201)
	<hr/> <hr/>	<hr/> <hr/>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

1. ACCOUNTING POLICIES

Company and charitable status

Alliance Family Foundation Limited, a public benefit entity, is incorporated in England and Wales as a company limited by shares. There are currently three directors, two of whom hold the £1 shares in issue. The company is a registered charity and the address of the registered office is given on page 1 together with other relevant information.

Basis of accounting

The financial statements are prepared under the historical cost convention, modified to include certain items at fair value, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019 and the Companies Act 2006.

The principal accounting policies are set out below and have been consistently applied in the year and previous year's comparatives presented.

Going concern

The charity's activities and future plans are set out in the trustees' report which also describes the financial position of the charity including its fixed asset investment and reserves policies.

In recent years, there has been a significant decrease in the value of the charity's fixed asset investments and the future income they will generate. However, the senior trustee, Lord David Alliance CBE, has reconfirmed his financial support, if needed, to enable the charity to meet its obligations.

On the above basis, the trustees have a reasonable expectation that the charity has adequate resources available to it for a period of at least 12 months from the date of approval of the financial statements, and accordingly continue to adopt the going concern basis in preparing these financial statements.

Donation, legacy and investment income

Donation, legacy and investment income is accounted for when the charity has entitlement to it and includes related tax recoverable if any.

Interest receivable

Interest is included when the charity is entitled to it.

Raising funds

Expenditure on raising funds comprises the incidental costs of operation which are recognised as they are incurred.

Charitable activity

The charity's activity is charitable giving in pursuit of the charity's objects. Donations payable are accounted for when the trustees have accepted a legal obligation and treated as Expenditure in the Statement of Financial Activities accordingly. Informal pledges that are to be funded from future income are disclosed as commitments in note 13 to the accounts. Amounts payable under the Gift Agreement with Manchester University are recognised at the present value of contributions payable under the agreement. The present value is calculated using a discount rate equivalent to the charity's effective borrowing rate.

Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange ruling at that date. Exchange differences resulting are shown in the Statement of Financial Activities.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2022

1. ACCOUNTING POLICIES (continued)

Taxation

As the company is a registered charity, it has no liability to corporation tax provided its income and gains are applied to charitable purposes as specified by applicable tax legislation.

Investment properties

Investment properties are measured initially at cost and subsequently at fair value at the reporting date, with any change recognised in the Statement of Financial Activities.

Investments

Where possible, investments in shares and securities are measured at fair value through the Statement of Financial Activities. Realised and unrealised gains and losses are shown separately.

Fair value for listed shares and securities is established by reference to the market value of stock exchange quotations. Fair value for other investments is established by reference to latest available financial information, although it is subject to inevitable uncertainty as a result of their unlisted character. Where fair value of unlisted investments cannot be measured reliably, these are measured at cost less impairment.

Fund accounting

The funds of the charity are unrestricted and are expendable at the discretion of the trustees in the furtherance of the objects of the charity. There are no designated or restricted funds.

Revaluation reserve

The revaluation reserve represents unrealised gains and losses arising on the fair valuation of investments in shares and securities.

Charitable commitments

Commitments which are legally binding on the trustees are accounted for as expenditure in the Statement of Financial Activities. Informal or conditional commitments that are to be wholly financed from future income are disclosed instead as charitable commitments in note 13 to the accounts.

Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2022

1. ACCOUNTING POLICIES (continued)

Financial assets and liabilities (continued)

Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the charity's accounting policies, which are described above, the trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, investments in unlisted entities are measured at cost less impairment involving judgements made on the carrying amounts of those assets at each reporting date.

The trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure other than the above

2. INFORMATION REGARDING TRUSTEES AND EMPLOYEES

No remuneration was paid to the trustees who were the only employees of the charity (2021: none). The trustees were not paid nor reimbursed for any expenses incurred during the year (2021: none). The total amount of donations received from the trustees without conditions during the year was £1.80m (2021: £1.25m), inclusive of any deducted tax also recovered.

3. INCOME

Investment income of £nil (2021: £nil) relates to dividends and equivalents received from investment in UK and foreign listed companies.

Bank interest of £9 (2021: £6) was received during the year together with rent of £11,245 (2021: £10,680) relating to investment property.

Donations of £1,800,694 (2021: £1,250,000) were received from Lord David Alliance CBE, one of the Trustees, or donors connected with him.

4. EXPENDITURE ON RAISING FUNDS

	2022	2021
	£	£
Bank interest and charges	13,665	16,794
Exchange loss/(gain)	11,635	(41,608)
Expenses relating to investment property	3,406	1,741
Legal fees re investment property	-	7,840
Expenses re disposal of NASDAQ listed investment	1,925	-
Fees payable to the charitable company's auditors:		
- for the audit of the charitable company's annual financial statements	17,436	17,472
- for taxation compliance services	1,800	1,800
	<u>49,867</u>	<u>4,039</u>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 March 2022

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	2022 £	2021 £
Donations to institutions	84,250	104,810
Donations for education to individuals	7,921	14,522
Donations for medical and care costs to individuals	20,436	34,140
Other charitable donations	47,607	59,607
	160,214	213,079
Unwinding of discounting of future payments of contracted donations	32,476	56,269
	192,690	269,348

The charity undertakes no activities beyond donation and is personally administered by its trustees without support by way of personnel or office overhead. Consequently, the charity has no support costs. The costs of external audit are categorised as part of the expenditure of raising funds and included at note 4.

The unwinding of discounting relates to the Gift Agreement with Manchester University which is further described in note 11. The schedule of payments due under that agreement has been recognised on a discounted basis, discounting future amounts back to present value at each successive accounting date using the rate of interest on the charity's bank borrowing. The reduction in the level of discounting each year has been recognised as further expenditure of the year on charitable activities.

6. DONATIONS

The charity meets its objectives by making donations for purposes which match those of the charity. During the year, donations have been made to 39 (2021: 53) institutions, organisations and individuals worldwide. Donations representing 5 % (2021: 5%) or more of the total expended for the year (excluding for the purpose the contracted amounts for Manchester Business School) were:

	2022 £	2021 £
Donations to institutions		
Weizmann Institute	50,000	-
Jewish Care	12,500	-
Community Security Trust	-	50,000
University of Manchester – stroke research*	-	25,000
Spanish & Portuguese Sephardi Community Synagogue*	-	10,000
Total disclosed above	62,500	85,000
Other donations to institutions	21,750	19,810
Total of donations to institutions	84,250	104,810

* Informal pledge for additional donation out of future income included in Note 13.

Donations for individuals		
Accommodation costs	20,086	21,054
Religious training support costs	12,000	12,000

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2022

7. RECONCILIATION OF NET INCOME/(EXPENDITURE) FOR THE YEAR FOR THE PURPOSES OF THE COMPANIES ACT 2006

	2022	2021
	£	£
Net (Expenditure)/Income per the Statement of Financial Activities	(87,478)	3,398,180
Add/(Deduct): unrealised loss/(gain) on investments	1,617,171	(2,403,286)
	<u>1,529,693</u>	<u>994,894</u>

8. INVESTMENTS HELD AS FIXED ASSETS

	Investment property	Listed investments	Other investments	Total
	£	£	£	£
Valuation				
At 1 April 2021	1,490,095	3,199,824	352,599	5,042,518
Additions	-	-	-	-
Disposal proceeds	-	(187,784)	-	(187,784)
Net realised investment (loss)	-	(39,698)	-	(39,698)
Net unrealised investment gain	-	(1,617,171)	-	(1,617,171)
	<u>1,490,095</u>	<u>1,355,171</u>	<u>352,599</u>	<u>3,197,865</u>
Cost				
At 31 March 2022	496,700	3,530,616	392,806	4,420,122
At 31 March 2021	496,700	3,681,990	392,806	4,571,496

The overall value of the investment property was last adjusted at 31 March 2020. The charity's land agents, Ingham & Yorke, have reappraised the detailed holdings making up the property in the light of current day circumstances and opportunities and proposed no further change up to 31 March 2022. The carrying value represents the agents' professional estimate as chartered surveyors of market value on sale with vacant possession of the individual holdings based on their ongoing knowledge and experience of the local area concerned. There are no protected tenancies.

Listed investments are listed on the London Stock Exchange and, prior to the disposal, on NASDAQ. The other investments consist of an investment in an unlisted Israeli company.

Material investments

The listed investments consist of a holding of 4,517,237 ordinary shares in N Brown Group plc which makes up 100% (2021: 93%) of the listed investment portfolio. Both Lord David Alliance CBE and Hon J J M Alliance, trustees, are directors of N Brown Group plc and both they and the other trustee also have personal interests in shares in that company. During the year, £nil (2021: £nil) of investment income was received on the holding.

The share price at which this investment is reflected at the balance sheet date is 30.0p (2021: 65.8p). As at 08 December 2022, the closing share price was 28.75p, representing a reduction on the year end value of £56,465.

The other investments consist of a holding of shares in Sparkbeyond Ltd, of which Hon J J M Alliance, trustee, is a director and in which he and the other trustees also have personal interests in shares. During the year, £nil (2021: £nil) of investment income was received on the holding.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2022

9. DEBTORS: AMOUNTS DUE WITHIN ONE YEAR

	2022	2021
	£	£
Other debtors	3,865	21,334
	<u>3,865</u>	<u>21,334</u>

10. CREDITORS: AMOUNTS DUE WITHIN ONE YEAR

	2022	2021
	£	£
Bank overdrafts (secured)	-	536,201
Accruals and other creditors	1,142,939	1,126,670
	<u>1,142,939</u>	<u>1,662,871</u>

The bank overdrafts were secured on certain listed investments of the charity.

Accruals and other creditors include £991,713 (2021: £991,713) in respect of £1m (2021: £1m) due under the charity's Gift Agreement with the University of Manchester further described in note 11.

11. CREDITORS: AMOUNTS DUE AFTER MORE THAN ONE YEAR

	2022	2021
	£	£
Other creditors	-	967,524
	<u>-</u>	<u>967,524</u>

In November 2014, the charity entered into a Gift Agreement with the University of Manchester to support the strategic development of Manchester Business School within the University's Faculty of Humanities. The total donation provided under the agreement was £15m and that amount as discounted to the present value of the future cash flows involved was included in Donations to institutions within Charitable Activities under Expenditure for the year ended 31 March 2015.

In accordance with the schedule of payment in the agreement, £1m was paid in the current year (2021: £1m) and a further £1m (2021: £2m) remained to be paid to the University at the year end.

Of that balance remaining, £1m (2021: £1m) was due within one year and is accordingly included in Accruals and other creditors in note 10 at £991,713 (2021: £991,713) after discounting to present value at the year end.

The following time discounted amount was recognised as an amount payable after more than one year in respect of the further amount to be paid subsequently:

	2022	2021
	£	£
Payable within:		
1 – 2 years	-	967,524
2 – 5 years	-	-
More than 5 years	-	-
	<u>-</u>	<u>-</u>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2022

12. STATEMENT ON UNRESTRICTED FUNDS

	Share capital: 2 shares of £1 nominal £	Revaluation reserve £	Accumulated surplus/ (deficit) £	Total unrestricted funds £
Balance at 1 April 2020	2	-	(964,725)	(964,723)
Net income before investment gains	-	-	987,299	987,299
Realised gains on sale of investments	-	-	7,595	7,595
Unrealised gains from investments	-	-	2,403,286	2,403,286
NET MOVEMENT IN FUNDS	-	-	3,398,180	3,398,180
Balance at 31 March 2021	2	-	2,433,455	2,433,457
Net income before investment losses	-	-	1,569,391	1,569,391
Realised (losses) on sale of investments	-	-	(39,698)	(39,698)
Unrealised (losses) from investments	-	-	(1,617,171)	(1,617,171)
NET MOVEMENT IN FUNDS	-	-	(87,478)	(87,478)
Balance at 31 March 2022	2	-	2,345,977	2,345,979

There are no designated or restricted funds.

ANALYSIS OF ASSETS AND LIABILITIES BETWEEN UNRESTRICTED FUNDS

	Share capital and revaluation reserve 2022 £	Accumulated surplus/ (deficit) 2022 £	Total 2022 £	Share capital and revaluation reserve 2021 £	Accumulated Surplus 2021 £	Total 2021 £
Fixed assets						
investments	-	3,197,865	3,197,865	-	5,042,518	5,042,518
Current assets	2	291,051	291,053	2	21,332	21,334
Current liabilities	-	(1,142,939)	(1,142,939)	-	(1,662,871)	(1,662,871)
Non-current liabilities	-	-	-	-	(967,524)	(967,524)
	2	2,345,977	2,345,979	2	2,433,455	2,433,457

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2022

13. COMMITMENTS

As part of its activities, the charity in some instances gives informal pledges or otherwise informally agrees to make donations over a number of years to be met out of its future annual income. As no contractually specific arrangements are entered into between the parties concerned, the charity does not consider such commitments as constructive or legal obligations for the purposes of its accounts but instead discloses them below as charitable commitments agreed but not yet provided in its annual accounts.

Charitable commitments	2022	2021
	£	£
Agreed but not yet provided		
Brought forward	130,619	165,072
Additional commitments	-	2,500
Amounts charged against commitments	(2,500)	(35,000)
Amounts reversed unused	-	(1,953)
Foreign exchange movement	890	-
	<hr/>	<hr/>
Closing balance	<u>129,009</u>	<u>130,619</u>

ALLIANCE FAMILY FOUNDATION LIMITED

England & Wales - Charity number 258721

Accounts

ALLIANCE FAMILY FOUNDATION LIMITED

Trustees' Report and Financial Statements

Year ended 31 March 2021

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS 2021

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ALLIANCE FAMILY FOUNDATION LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS AND TRUSTEES

Lord David Alliance CBE
Hon G N Alliance (resigned 21 August 2020)
Hon Mrs S D Esterkin
Hon J J M Alliance

PRINCIPAL OFFICE

Spencer House
27 St James's Place
London
SW1A 1NR

REGISTERED OFFICE

Suite 1B
Maclaren House
Lancastrian Office Centre
Talbot Road
Manchester
M32 0FP

BANKERS

The Royal Bank of Scotland plc
Drummond House Customer Service Centre
1 Redheughs Avenue
Edinburgh
EH12 9JN

SOLICITORS

Bootes
7 St James Square
Manchester
M2 6XX

LAND AGENTS

Ingham & Yorke
Huntroyde Estate Office
Padiham
Lancashire
BB12 7QX

AUDITOR

Deloitte LLP
Statutory Auditor
Leeds,
LS1 2AL
United Kingdom

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

The trustees, who are also the directors of the company, present their annual report on the affairs of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, together with the audited financial statements and auditor's report, for the year ended 31 March 2021.

They confirm that the financial statements have been prepared in accordance with statutory requirements and with the Memorandum and Articles of Association.

This Trustees' Report has been prepared in accordance with the provisions applicable to companies entitled to the small companies' exemption. Accordingly, no Strategic Report has been presented.

DIRECTORS, TRUSTEES AND MANAGEMENT PERSONNEL

Alliance Family Foundation Limited is hereafter referred to as the charity, and its directors are its charity trustees for the purpose of charity law. The trustees have no employees or personnel or others to whom they delegate day to day management. Throughout this report, the directors are collectively referred to as the trustees.

The activity of the charity is exclusively the making of donations and, apart from the trustees, there are no key management personnel.

The trustees who served during the year and thereafter are listed on page 1 together with the charity's principal and registered offices and its professional advisers.

Trustees hold appointment in accordance with the Memorandum and Articles of Association. One of the trustees ceased to hold office on 21 August 2020. There have been no other recent changes, nor are any further changes anticipated currently. The trustees have power to appoint new trustees subject to a maximum of five in total and when a new trustee is appointed, arrangements will be made to explain their legal duties and responsibilities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The charity is registered with the Charity Commission and was formed as a company limited by shares in 1968. It is governed by its Memorandum and Articles of Association within the framework laid down by charity law.

Investment powers

The Memorandum and Articles of Association of the charity impose no restrictions on the investment powers of the trustees.

Principal risks and their mitigation

The trustees have considered the operational and business risks the charity faces and have confirmed that they are satisfied with the arrangements in place to mitigate them. The trustees personally conduct the business of the charity and therefore have the opportunity to validate all its transactions.

As shown by the fluctuations in investment values reflected in the annual accounts, the main financial risks faced by the charity are exposure to falls in the value and income from the listed investment held as market and economic conditions change. This had particular impact following the onset of the Covid-19 pandemic in March 2020 when dividends were suspended until further notice and the value of the investment fell substantially though it has since to an extent recovered. The trustees hold that investment for its long term potential to generate annual income to fund donations. However, the level of grant making remains restricted in the absence to date of the restoration of dividends.

Investments policy

Details of the investments are given in note 8 to the financial statements. The Trustees' policy is to retain their main listed investment in N Brown Group plc for the income it generates each year. This remains the case notwithstanding the suspension of dividends from that company whose directors have indicated that they will consider the dividend position in 2022. In addition, selected limited other investments are made as opportunity arises where they are aligned with the charity's purposes or for their growth potential.

In the event of market fluctuations which might mean that the charity's assets would not be sufficient to fulfil its obligations as they fall due, it is the intention of the senior trustee, Lord David Alliance CBE, to arrange for it to be able to do so. It is the charity's continuing policy to retain the fixed asset investments to generate resources for its charitable expenditure.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Reserves policy

It is the policy of the charity to maintain the level of its funds, which are unrestricted, at a level sufficient to ensure income is generated to cover its donations and costs for the ensuing 12 months. Reserves have come under pressure as a result of the drop in the share price of the company's listed investment. That resulted at the previous accounting date in a deficit in the balance sheet, but the share price subsequently recovered and, even allowing for its fall back since the year end, restored positive reserves to in excess of £1,000,000.

During the year under review, the charity received a gift aided donation of £1m from Lord Alliance related to the funding of the year's commitment to the University of Manchester in respect of Manchester Business School. Lord Alliance remains committed to ensuring the charity meets its charitable commitments and continues with its charitable activities, even though the company's dividend income from its listed investment is suspended currently.

Consequently, he has reconfirmed his financial support, if needed, to enable the charity to meet its obligations. To that end, since the balance sheet date, Lord Alliance's company, The Anglo-Eastern Trust Limited, has additionally donated \$1m to assist the charity's finances.

The charity has also received a donation of £1.05m since the year end in honour of the late Mr Yousef Tishbi.

Related parties

As described in note 8, the trustees each have personal shareholding interests in N Brown Group plc and Lord David Alliance CBE and Hon J J M Alliance are directors of that company. N Brown Group plc was fully listed on the London Stock Exchange until 23 December 2020 and subsequently on the Alternative Investment Market, and the charity has no dealings with it other than to receive income on its investment in its shares.

OBJECTIVES AND ACTIVITIES

The objectives of the charity, as set out in the Memorandum and Articles of Association, are to further the relief of poverty, advancement of education, advancement of religion and any other charitable purpose according to the law of England and Wales.

The charity was formed by the Alliance family in 1968 as a means to help meet the financial, educational or religious needs of those less fortunate or less able to help themselves in times or circumstances of difficulty. This remains its purpose and the trustees continue to carry this out for the public benefit by utilising the annual income of the charity in making donations they consider fulfil the objectives of the charity.

The trustees' policy is to review requests for financial support and make donations at their discretion. In some cases, they will give a formal or informal commitment to make an allocation available from annual income over a number of years.

In 2014, over and above their programme of such donations from annual income, the charity also entered into a Gift Agreement with the University of Manchester to donate £15m over a number of years to support the strategic development of Manchester Business School and so help economic development of the region.

The trustees confirm that they have given careful consideration to the guidance contained in the Charity Commission's guidance on public benefit when reviewing the donation policy for the year and their future plans.

ACHIEVEMENTS AND PERFORMANCE

The charity makes donations rather than undertaking activities of its own directly. Its achievements in the year were to provide substantial support to charity through its donations to UK and foreign educational, religious and welfare charities and also make donations for the educational, medical and general benefit of individuals where considered appropriate. The charity does not seek to raise funds from the public, employs no staff, its administrative expenses are kept to a minimum and the trustees receive neither salary nor expenses.

Details of the most substantial institutional donations during the year are shown in note 6. The trustees were also able to provide funds for a wide variety of other educational, religious and welfare organisations.

In addition, the charity met the educational, medical and welfare costs of a number of individuals directly, the largest of which are referred to in note 6.

ALLIANCE FAMILY FOUNDATION LIMITED

TRUSTEES' REPORT (incorporating a Directors' Report)

ACHIEVEMENTS AND PERFORMANCE (continued)

Overall, despite the loss of income in the year, the charity continued in making donations totalling £213,079 to 53 institutions, organisations and individuals for charitable purposes (2020: £218,651 to 59 recipients) and further financial information about donations is given in notes 5, 6, 10 and 11 to the financial statements.

FINANCIAL REVIEW

The results for the year ended 31 March 2021 are set out in the Statement of Financial Activities on page 9.

Income from listed investments was £Nil (2020: £320,724) in respect of the core strategic investment held in N Brown Group plc. Following a substantial reduction in its annual dividends pending future growth in its earnings, a full suspension of dividends was announced in March 2020 as a result of which no dividends were received during the year, a position which is also expected to apply during the charity's new financial year which began on 1 April 2021.

Nevertheless, the charity received a donation in the year under review from the senior trustee, Lord David Alliance CBE, to facilitate its charitable activities and saw an unrealised gain on its investments overall in the year of £2,403,286 (2020: loss of £3,259,182).

With financial support available from the senior trustee, Lord David Alliance CBE, the trustees expect the charity to retain its investments and continue to make donations in furtherance of their objectives.

The overall Net Income for the year of £3,398,180 has been credited to (2020: overall Net Expenditure of £2,288,816 charged to) reserves.

PLANS FOR THE FUTURE

Notwithstanding the major commitment made to Manchester Business School, the charity also intends to continue its donations to other institutions, charitable organisations and individuals.

GOING CONCERN

After making enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future, being at least twelve months from the date of approval of the financial statements. Those resources importantly include the benefit of the reconfirmation of financial support from the senior trustee, Lord David Alliance CBE, if needed, to enable the charity to meet its obligations.

Thus, the trustees continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies on page 12 in the financial statements.

AUDITOR

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of S418 of the Companies Act 2006.

Deloitte LLP have expressed their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be deemed reappointed as auditor in the absence of an Annual General Meeting.

Authorised for issue by the board of trustees and approved on their behalf by

D Alliance

Lord David Alliance, CBE, Trustee

Date: 28 January 2022

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also directors of Alliance Family Foundation Limited for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

INDEPENDENT AUDITOR’S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of Alliance Family Foundation Limited (the ‘charitable company’):

- give a true and fair view of the state of the charitable company’s affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland”; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of financial activities (incorporating the income and expenditure account);
- the balance sheet;
- the cash flow statement; and
- the related notes 1 to 13.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor’s responsibilities for the audit of the financial statements section of our report.

We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council’s (the ‘FRC’s’) Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees’ use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company’s ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor’s report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED (continued)

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purpose of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the charitable company's and its control environment, and reviewed the charitable company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the charitable company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included UK Charities Act and UK Companies Act; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty. These included the Charity Commission for England and Wales (Charity Commission) regulations.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud or non-compliance with laws and regulations in the following areas, and our specific procedures performed to address them are described below:

- completeness of revenue recognition. To address this risk, we reviewed the Board minutes, and reviewed all bank statements in the period, and post year end statements for a month to test whether income had been appropriately included in the financial statements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ALLIANCE FAMILY FOUNDATION LIMITED (continued)

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report prepared for the purposes of company law for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report included within the trustees' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the charitable company or returns adequate for our audit have not been received from branches not visited by us; or
- the charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the trustees were not entitled to take advantage of the small companies' exemption in preparing the directors' report and from the requirement to prepare a strategic report.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Sarah Anderson

Sarah Anderson FCCA (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

Leeds, United Kingdom

28th January 2022

ALLIANCE FAMILY FOUNDATION LIMITED

STATEMENT OF FINANCIAL ACTIVITIES
(incorporating the income and expenditure statement)
For the year ended 31 March 2021

	Note	2021 Unrestricted £	2020 Unrestricted £
INCOME FROM			
Donations, legacies and similar activities	3	1,250,000	1,000,000
Listed fixed asset investments	3	-	320,724
Bank deposit and other income	3	10,686	11,017
		<hr/>	<hr/>
TOTAL INCOME		1,260,686	1,331,741
EXPENDITURE ON			
Raising funds	4	4,039	63,637
Charitable activities	5	269,348	297,738
		<hr/>	<hr/>
TOTAL EXPENDITURE		273,387	361,375
NET INCOME FOR THE YEAR			
BEFORE INVESTMENT GAINS/(LOSSES)		987,299	970,366
Realised gains on sale of investments	8	7,595	-
Unrealised gains/(losses) from investments	8	2,403,286	(3,259,182)
		<hr/>	<hr/>
NET INCOME/(EXPENDITURE) FOR THE YEAR AND NET MOVEMENT IN FUNDS	7	<u>3,398,180</u>	<u>(2,288,816)</u>
 RECONCILIATION OF FUNDS:			
Total (deficit)/funds brought forward		(964,723)	1,324,093
Net movement in funds for the year		<u>3,398,180</u>	<u>(2,288,816)</u>
Total funds/(deficit) carried forward	12	<u>2,433,457</u>	<u>(964,723)</u>

The above results are derived from continuing operations. There are no recognised gains and losses for the current or prior financial year other than as stated above. Accordingly, a separate statement of other comprehensive income has not been presented.

ALLIANCE FAMILY FOUNDATION LIMITED

BALANCE SHEET
As at 31 March 2021

	Note	£	2021 £	£	2020 £
FIXED ASSETS					
Investments	8		5,042,518		2,649,137
CURRENT ASSETS					
Debtors	9	21,334		11,851	
Cash at bank and in hand		-		-	
		<u>21,334</u>		<u>11,851</u>	
CREDITORS: amounts falling due within one year	10	<u>(1,662,871)</u>		<u>(1,714,389)</u>	
NET CURRENT LIABILITIES			<u>(1,641,537)</u>		<u>(1,702,538)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			3,400,981		946,599
CREDITORS: amounts falling due after more than one year	11		<u>(967,524)</u>		<u>(1,911,322)</u>
NET ASSETS/(LIABILITIES)			<u>2,433,457</u>		<u>(964,723)</u>
FUNDS					
Unrestricted funds:					
Called up share capital	12		2		2
Revaluation reserve	12		-		-
Accumulated (deficit)/surplus	12		<u>2,433,455</u>		<u>(964,725)</u>
TOTAL FUNDS			<u>2,433,457</u>		<u>(964,723)</u>

The financial statements of Alliance Family Foundation Limited, company number 00943938 and charity number 258721, were approved by the Trustees and authorised for issue on 28 January 2022.

Signed on behalf of the Trustees

D Alliance

Lord David Alliance CBE

Trustee

ALLIANCE FAMILY FOUNDATION LIMITED

CASH FLOW STATEMENT
For the year ended 31 March 2021

	2021	2020
	Unrestricted	Unrestricted
	£	£
Reconciliation of net movement in funds to net cash flows from operating activities		
Net movement in funds	3,398,180	(2,288,816)
Adjustments for:		
Income from investments, interest and other income	(10,686)	(331,741)
Realised and unrealised (gains)/losses on investments	(2,410,881)	3,259,182
(Increase) in debtors	(9,483)	(2,400)
(Decrease)/increase in creditors due within one year	(12,519)	5,903
(Decrease) in creditors due after more than one year	(943,798)	(920,846)
	<hr/>	<hr/>
Net cash flows from operating activities	10,813	(278,718)
	<hr/>	<hr/>
Cash flows from investing activities		
Income from investments, interest and other income	10,686	331,741
Proceeds from sale of investments	17,500	-
Purchase of investments	-	-
	<hr/>	<hr/>
Net cash flows from investing activities	28,186	331,741
	<hr/>	<hr/>
Net increase in cash and cash equivalents	38,999	53,023
	<hr/>	<hr/>
Cash and cash equivalents at beginning of year	(575,200)	(628,223)
	<hr/>	<hr/>
Cash and cash equivalents at the end of the year	(536,201)	(575,200)
	<hr/> <hr/>	<hr/> <hr/>
Being:		
Cash at bank and in hand	-	-
Bank overdrafts (secured)	(536,201)	(575,200)
	<hr/>	<hr/>
	(536,201)	(575,200)
	<hr/> <hr/>	<hr/> <hr/>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2021

1. ACCOUNTING POLICIES

Company and charitable status

Alliance Family Foundation Limited, a public benefit entity, is incorporated in England and Wales as a company limited by shares. There are currently three directors, two of whom hold the £1 shares in issue. The company is a registered charity and the address of the registered office is given on page 1 together with other relevant information.

Basis of accounting

The financial statements are prepared under the historical cost convention, modified to include certain items at fair value, in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities (SORP 2019)" applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), effective 1 January 2019 and the Companies Act 2006.

The principal accounting policies are set out below and have been consistently applied in the year and previous year's comparatives presented.

Going concern

The charity's activities and future plans are set out in the trustees' report which also describes the financial position of the charity including its fixed asset investment and reserves policies.

During the previous year, there was a significant decrease in the value of the charity's fixed asset investments and the future income they will generate. However, the senior trustee, Lord David Alliance CBE, has reconfirmed his financial support, if needed, to enable the charity to meet its obligations.

On the above basis, the trustees have a reasonable expectation that the charity has adequate resources available to it for a period of at least 12 months from the date of approval of the financial statements, and accordingly continue to adopt the going concern basis in preparing these financial statements.

Donation, legacy and investment income

Donation, legacy and investment income is accounted for when the charity has entitlement to it and includes related tax recoverable if any.

Interest receivable

Interest is included when the charity is entitled to it.

Raising funds

Expenditure on raising funds comprises the incidental costs of operation which are recognised as they are incurred.

Charitable activity

The charity's activity is charitable giving in pursuit of the charity's objects. Donations payable are accounted for when the trustees have accepted a legal obligation and treated as Expenditure in the Statement of Financial Activities accordingly. Informal pledges that are to be funded from future income are disclosed as commitments in note 13 to the accounts. Amounts payable under the Gift Agreement with Manchester University are recognised at the present value of contributions payable under the agreement. The present value is calculated using a discount rate equivalent to the charity's effective borrowing rate.

Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange ruling at that date. Exchange differences resulting are shown in the Statement of Financial Activities.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 March 2021

1. ACCOUNTING POLICIES (continued)

Taxation

As the company is a registered charity, it has no liability to corporation tax provided its income and gains are applied to charitable purposes as specified by applicable tax legislation.

Investment properties

Investment properties are measured initially at cost and subsequently at fair value at the reporting date, with any change recognised in the Statement of Financial Activities.

Investments

Where possible, investments in shares and securities are measured at fair value through the Statement of Financial Activities. Realised and unrealised gains and losses are shown separately.

Fair value for listed shares and securities is established by reference to the market value of stock exchange quotations. Fair value for other investments is established by reference to latest available financial information, although it is subject to inevitable uncertainty as a result of their unlisted character. Where fair value of unlisted investments cannot be measured reliably, these are measured at cost less impairment.

Fund accounting

The funds of the charity are unrestricted and are expendable at the discretion of the trustees in the furtherance of the objects of the charity. There are no designated or restricted funds.

Revaluation reserve

The revaluation reserve represents unrealised gains and losses arising on the fair valuation of investments in shares and securities.

Charitable commitments

Commitments which are legally binding on the trustees are accounted for as expenditure in the Statement of Financial Activities. Informal or conditional commitments that are to be wholly financed from future income are disclosed instead as charitable commitments in note 13 to the accounts.

Financial instruments

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are initially measured at transaction price (including transaction costs).

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a finance transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2021

1. ACCOUNTING POLICIES (continued)

Financial assets and liabilities (continued)

Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Critical Accounting Judgements and Key Sources of Estimation Uncertainty

In the application of the charity's accounting policies, which are described above, the trustees are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In particular, investments in unlisted entities are measured at cost less impairment involving judgements made on the carrying amounts of those assets at each reporting date.

The trustees do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure other than the above

2. INFORMATION REGARDING TRUSTEES AND EMPLOYEES

No remuneration was paid to the trustees who were the only employees of the charity (2020: none). The trustees were not paid nor reimbursed for any expenses incurred during the year (2020: none). The total amount of donations received from the trustees without conditions during the year was £1.25m (2020: £1m), inclusive of deducted tax also recovered.

3. INCOME

Investment income of £nil (2020: £320,724) relates to dividends and equivalents received from investment in UK and foreign listed companies.

Bank interest of £6 (2020: £24) was received during the year together with rent of £10,680 (2020: £10,993) relating to investment property.

A donation of £1,250,000 (2020: £1,000,000) was received from Lord David Alliance CBE, one of the Trustees, during the year under Gift Aid, inclusive of deducted tax also recovered.

4. EXPENDITURE ON RAISING FUNDS

	2021	2020
	£	£
Bank interest and charges	16,794	22,480
Exchange (gain)/loss	(41,608)	15,840
Expenses relating to investment property	1,741	4,281
Legal fees re investment property	7,840	3,036
Fees payable to the charitable company's auditor:		
- for the audit of the charitable company's annual financial statements	17,472	16,800
- for taxation compliance services	1,800	1,200
	<u>4,039</u>	<u>63,637</u>

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 March 2021

5. EXPENDITURE ON CHARITABLE ACTIVITIES

	2021	2020
	£	£
Donations to institutions	104,810	86,261
Donations for education to individuals	14,522	35,257
Donations for medical and care costs to individuals	34,140	30,763
Other charitable donations	59,607	66,370
	213,079	218,651
Unwinding of discounting of future payments of contracted donations	56,269	79,087
	269,348	297,738

The charity undertakes no activities beyond donation and is personally administered by its trustees without support by way of personnel or office overhead. Consequently, the charity has no support costs. The costs of external audit are categorised as part of the expenditure of raising funds and included at note 4.

The unwinding of discounting relates to the Gift Agreement with Manchester University which is further described in note 11. The schedule of payments due under that agreement has been recognised on a discounted basis, discounting future amounts back to present value at each successive accounting date using the rate of interest on the charity's bank borrowing. The reduction in the level of discounting each year has been recognised as further expenditure of the year on charitable activities.

6. DONATIONS

The charity meets its objectives by making donations for purposes which match those of the charity. During the year, donations have been made to 53 (2020: 59) institutions, organisations and individuals worldwide. Donations representing 5 % (2020: 5%) or more of the total expended for the year (excluding for the purpose the contracted amounts for Manchester Business School) were:

	2021	2020
	£	£
Donations to institutions		
Community Security Trust	50,000	25,000
University of Manchester – stroke research*	25,000	-
Spanish & Portuguese Sephardi Community Synagogue*	10,000	14,910
Sheffield Children's Hospital Charity	-	11,000
	85,000	50,910
Total disclosed above	85,000	50,910
Other donations to institutions	19,810	35,351
	104,810	86,261

* Informal pledge for additional donation out of future income included in Note 13.

Donations for individuals

Accommodation costs	21,054	21,405
Educational costs	12,000	12,000
Educational costs	-	20,723
Welfare costs	-	11,996
Welfare costs	-	11,000
	33,054	67,124

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2021

7. RECONCILIATION OF NET INCOME/(EXPENDITURE) FOR THE YEAR FOR THE PURPOSES OF THE COMPANIES ACT 2006

	2021	2020
	£	£
Net Income/(Expenditure) per the Statement of Financial Activities	3,398,180	(2,288,816)
(Deduct)/Add: unrealised (gain)/loss on investments	(2,403,286)	3,259,182
	994,894	970,366
	994,894	970,366

8. INVESTMENTS HELD AS FIXED ASSETS

	Investment property	Listed investments	Other investments	Total
	£	£	£	£
Valuation				
At 1 April 2020	1,500,000	796,538	352,599	2,649,137
Additions	-	-	-	-
Disposal proceeds	(17,500)	-	-	(17,500)
Net realised investment gain	7,595	-	-	7,595
Net unrealised investment gain	-	2,403,286	-	2,403,286
	1,490,095	3,199,824	352,599	5,042,518
	1,490,095	3,199,824	352,599	5,042,518
Cost				
At 31 March 2021	496,700	3,681,990	392,806	4,571,496
	496,700	3,681,990	392,806	4,571,496
At 31 March 2020	500,000	3,681,990	392,806	4,574,796
	500,000	3,681,990	392,806	4,574,796
	500,000	3,681,990	392,806	4,574,796

The overall value of the investment property was last adjusted at 31 March 2020. The charity's land agents, Ingham & Yorke, have reappraised the detailed holdings making up the property in the light of current day circumstances and opportunities and proposed no change at 31 March 2021. The carrying value represents the agents' professional estimate as chartered surveyors of market value on sale with vacant possession of the individual holdings based on their ongoing knowledge and experience of the local area concerned. There are no protected tenancies.

Listed investments are listed on the London Stock Exchange and NASDAQ. The other investments consist of investments in unlisted Israeli and Luxemburg companies.

Material investment

Included within listed investments is a holding of 4,517,237 ordinary shares in N Brown Group plc which makes up 93% (2020: 83%) of the listed investment portfolio. Both Lord David Alliance CBE and Hon J J M Alliance, trustees, are directors of N Brown Group plc and both they and the other trustee also have personal interests in shares in that company. During the year, £nil (2020: £320,724) of investment income was received on the holding.

The share price at which this investment is reflected at the balance sheet date is 65.8p (2020: 14.7p). As at 24 January 2022, the closing share price was 39.8p, representing a reduction since the year end of £1,174,482.

9. DEBTORS: AMOUNTS DUE WITHIN ONE YEAR

	2021	2020
	£	£
Other debtors	21,334	11,851
	21,334	11,851
	21,334	11,851

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2021

10. CREDITORS: AMOUNTS DUE WITHIN ONE YEAR

	2021 £	2020 £
Bank overdrafts (secured)	536,201	575,200
Accruals and other creditors	1,126,670	1,139,189
	1,662,871	1,714,389

The bank overdrafts are secured on certain listed investments of the charity.

Accruals and other creditors include £991,713 (2020: £991,646) in respect of £1m (2020: £1m) due under the charity's Gift Agreement with the University of Manchester further described in note 11.

11. CREDITORS: AMOUNTS DUE AFTER MORE THAN ONE YEAR

	2021 £	2020 £
Other creditors	967,524	1,911,322
	967,524	1,911,322

In November 2014, the charity entered into a Gift Agreement with the University of Manchester to support the strategic development of Manchester Business School within the University's Faculty of Humanities. The total donation provided under the agreement was £15m and that amount as discounted to the present value of the future cash flows involved was included in Donations to institutions within Charitable Activities under Expenditure for the year ended 31 March 2015.

In accordance with the schedule of payment in the agreement, £1m was paid in the current year (2020: £1m) and a further £2m (2020: £3m) remained to be paid to the University at the year end.

Of that balance remaining, £1m (2020: £1m) was due within one year and is accordingly included in Accruals and other creditors in note 10 at £991,713 (2020: £991,646) after discounting to present value at the year end.

The following time discounted amounts are recognised as amounts payable after more than one year in respect of the further amounts to be paid subsequently totalling £1m (2020: £2m):

	2021 £	2020 £
Payable within:		
1 – 2 years	967,524	967,459
2 – 5 years	-	943,863
More than 5 years	-	-
	967,524	1,911,322

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)
For the year ended 31 March 2021

12. STATEMENT ON UNRESTRICTED FUNDS

	Share capital: 2 shares of £1 nominal £	Revaluation reserve £	Accumulated surplus/ (deficit) £	Total unrestricted funds £
Balance at 1 April 2019	2	933,533	390,558	1,324,093
Net income before investment gains	-	-	970,366	970,366
Realised (losses) on sale of investments	-	-	-	-
Unrealised (losses) from investments	-	(933,533)	(2,325,649)	(3,259,182)
Transfer of realised revaluation losses	-	-	-	-
NET MOVEMENT IN FUNDS	-	(933,533)	(1,355,283)	(2,288,816)
Balance at 31 March 2020	2	-	(964,725)	(964,723)
Net income before investment gains	-	-	987,299	987,299
Realised gains on sale of investments	-	-	7,595	7,595
Unrealised gains from investments	-	-	2,403,286	2,403,286
Transfer of realised revaluation gains	-	-	-	-
NET MOVEMENT IN FUNDS	-	-	3,398,180	3,398,180
Balance at 31 March 2021	2	-	2,433,455	2,433,457

There are no designated or restricted funds.

ANALYSIS OF ASSETS AND LIABILITIES BETWEEN UNRESTRICTED FUNDS

	Share capital and revaluation reserve 2021 £	Accumulated surplus/ (deficit) 2021 £	Total 2021 £	Share capital and revaluation reserve 2020 £	Accumulated Surplus 2020 £	Total 2020 £
Fixed assets						
investments	-	5,042,518	5,042,518	-	2,649,137	2,649,137
Current assets	2	21,332	21,334	2	11,849	11,851
Current liabilities	-	(1,662,871)	(1,662,871)	-	(1,714,389)	(1,714,389)
Non-current liabilities	-	(967,524)	(967,524)	-	(1,911,322)	(1,911,322)
	2	2,433,455	2,433,457	2	(964,725)	(964,723)

ALLIANCE FAMILY FOUNDATION LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 March 2021

13. COMMITMENTS

As part of its activities, the charity in some instances gives informal pledges or otherwise informally agrees to make donations over a number of years to be met out of its future annual income. As no contractually specific arrangements are entered into between the parties concerned, the charity does not consider such commitments as constructive or legal obligations for the purposes of its accounts but instead discloses them below as charitable commitments agreed but not yet provided in its annual accounts.

Charitable commitments	2021	2020
	£	£
Agreed but not yet provided		
Brought forward	165,072	32,358
Additional commitments	2,500	140,072
Amounts charged against commitments	(35,000)	(7,358)
Amounts reversed unused	(1,953)	-
	<hr/>	<hr/>
Closing balance	<u>130,619</u>	<u>165,072</u>