
FEDERATION OF SYNAGOGUES

TRUSTEES' REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

FEDERATION OF SYNAGOGUES

CONTENTS

	Page
Reference and administrative details of the Charity, its Trustees, and advisers	1
Trustees' report	2 - 6
Independent auditors' report on the financial statements	7 - 10
Consolidated statement of financial activities	11
Consolidated balance sheet	12
Charity balance sheet	13
Consolidated statement of cash flows	14
Notes to the financial statements	15 - 38

FEDERATION OF SYNAGOGUES

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2023

Trustees

M. Itzinger, Vice President
M. Winegarten, Burial Society Treasurer
J. Weg, Vice President
L. Newmark, Treasurer
A. S. Cohen, President
G. Rokach, Burial Society Treasurer
A. T Gold

**Charity registered
number**

254951

Principal office

65 Watford Way
London
NW4 3AQ

Chief executive officer

Rabbi A. Lazarus

Independent auditors

Landau Morley LLP
325-327 Oldfield Lane North
Greenford
Middlesex
UB6 0FX

Bankers

HSBC
165 Fleet Street
London
EC4A 2DY

Solicitors

BBS Law
2nd Floor, Winston House
2 Dollis Park
London
N3 1HF

FEDERATION OF SYNAGOGUES

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

The Trustees are pleased to present their report together with the financial statements of the charity for the year ended 31st December 2023. The accounts have been prepared in accordance with the accounting policies set out in note 2 to the accounts and comply with the Charity's Constitution, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (as amended for accounting periods commencing from 1 January 2019).

LEGAL AND ADMINISTRATIVE DETAILS

Legal and administrative details as set out on the information page form part of this Report.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Federation of Synagogues (FOS) is an unincorporated association governed by its Constitution, which is updated from time to time.

Under the framework set out in the 2013 Laws, the organisational structure is headed by seven Trustees. The Trustees are elected by the Federation Council for a three-year term.

The Council consists of delegates elected by Constituent and Affiliated synagogues. In addition, up to six Elders can be appointed. The number of delegates allowed for Constituent synagogues depends on the size of membership in that for every 25 male members one delegate is allowed with a maximum of 7 elected delegates per synagogue. In addition, the President, two Wardens and a Financial Representative of each Constituent synagogue are also members of Council ex officio. Similarly, up to 7 women for each constituent synagogue can be appointed to serve on Council. Affiliated synagogues are represented by their President and by up to 3 male and 3 female representatives.

Trustees can also co-opt not more than 10 other Federation members to the Council with a view to broadening the pool of skills and expertise available to them.

The distinction between a Constituent and an Affiliated synagogue is set out in the Constitution. Normally, a Constituent synagogue is fully owned by the Federation, its employees are paid through the Head Office payroll, its budgets have to be approved by Head Office and all items of income and expenditure pass through the Head Office accounts department. An Affiliated synagogue is where either all or some of its members are members of the Federation Burial Society. The premises are not necessarily owned by the Federation and the only financial transactions are the payment by the Affiliated synagogue to the Federation Head Office of Federation dues. All other items of income and expenditure are the responsibility of the Affiliated synagogue.

Further to the Council meeting on 19th June 2022 the Trustee body for the next triennial is:

President: Andrew S Cohen
Vice President: Jacob Weg
Vice President: Meir Itzinger
Treasurer: Leon Newmark
Treasurer: Alexander Gold
Burial Society Treasurer: Gavriel Rokach
Burial Society Treasurer: Moshe Winegarten

(Elie Rashbass was initially elected as a Treasurer on 19th June 2022 however he retired on 28th September 2022. Alexander Gold was elected in his place on 25th January 2023).

When new Trustees are elected, they are generally already familiar with the Federation's practices. As a means of induction, they visit Head Office to meet with the Chief Executive and key staff members as well as visiting other significant sites such as the synagogues and burial grounds.

FEDERATION OF SYNAGOGUES

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

There are four Council meetings each year and, under the new Laws, the Council of the Federation acts as a consultative body. The Trustees have an obligation to seek the views of Council on matters of special business, defined as:

- (a) the level of Federation dues payable;
- (b) the admission of new synagogues to and the disaffiliation of existing synagogues from the Federation;
- (c) the expenditure of a sum in excess of £250,000 (except in a situation which, in the reasonable opinion of the Trustees, is an emergency);
- (d) the appointment or dismissal of Federation Beth Din Dayanim
- (e) the continuing operations of the Beth Din;
- (f) the continuing operations of any trading subsidiary of the Federation.

The Council has the following core powers:

- 1) To elect and remove the Trustees
- 2) To propose and vote on amendments to the Constitution

On the operational side, the Trustees delegate the day-to-day responsibility for organising the charity's activities to a Chief Executive and Head Office staff. Rabbi Avi Lazarus has occupied the position of Chief Executive since September 2014.

The charity has two subsidiaries, Kosher Foods Supervisory Services Limited and Watford Way Investments Limited.

Kosher Foods Supervisory Services Limited (KFSS) provides supervised Kosher food production in the UK and overseas. It had a turnover of £2,354,468 (2022 £2,060,774) with a profit for the year of £199,207 before tax (2022 profit £112,643), as shown in the notes to the Financial Statements. Watford Way Investments Limited holds property for investment purposes which was financed out of the proceeds from the sale of West Hackney synagogue. The subsidiary commenced trading on the 21st of December 2006. The company owns a commercial property in Coventry which includes two office suites. Watford Way made a loss in the year of £58,697 (2022 – profit of £1,204). The Trustees believe that the property in Coventry remains a good medium to long term investment.

Risk management

The Trustees have identified the major risks to which the charity is exposed and are satisfied that systems are in place to manage those risks. Normally, Federation constituent Synagogues are given the flexibility to manage their own affairs, provided that they achieve a neutral budget or a surplus at the end of each year.

Remuneration

During the Federation's restructure at the end of 2015, the Chief Executive and Trustees considered the remuneration of all staff by comparing to remuneration levels of similar charities. They will continue to monitor changes in market forces and other factors that may affect this.

OBJECTIVES AND ACTIVITIES

A summary of the objects of the charity as set out in the governing document:

The FOS is a Synagogal body that seeks to serve, represent, and lead members of the Orthodox Jewish community. As such, it provides places of worship, facilities for education and orthodox burial for its members. It maintains a Beth Din and provides Rabbis and Ministers. Through its subsidiary, the charity is involved in the supervision and provision of food, serving the Jewish public by facilitating the provision of Kosher food for retail outlets and restaurants.

FEDERATION OF SYNAGOGUES

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

The vast majority of the activity of the Federation is at local community level. Federation synagogues provide a highly valued and quality service to their members. Federation synagogues are friendly, warm, and welcoming to both members and guests. The structure and atmosphere in a Federation synagogue is designed to enable members to achieve their religious potential. The small size of membership of a Federation synagogue enables the Rabbi to know most of the congregants and to be able to have a personal influence on their religious growth. Federation synagogues arrange a large number of educational and social programmes and members are given every opportunity not only to participate but also volunteer in the organisation of synagogal activities. Each synagogue reports on its own activities to its members on an annual basis at its Annual General Meeting as well as through websites, newsletters, and magazines. The Federation of Synagogues recognises the importance of sharing the responsibility for the organisation with Head Office and a level of commitment by local Boards of Management is extremely high. The Federation's success can be largely measured by its ability to attract new members to its synagogues and new synagogues to join the organisation.

ACHIEVEMENTS AND PERFORMANCE

In 2023 a number of key events took place at the Federation. For the purpose of this report, these have been grouped under the headings of Communities, Burial Society, Kashrus & Beis Din, Finance & Head Office, and Projects.

COMMUNITIES

The Trustees have worked closely with all communities to support their development at whichever point they find themselves. Newcomers and notable projects include:

- Keshet in Golders Green
- Kehillas Kesser Torah in Edgware
- Chabad of Hampstead Garden Suburb
- Chabad of Bricket Wood

The following changes of rabbinic personnel took place during the year:

- Rabbi Alan Lewis and Rabbi Chaim Burman left Yeshurun, the former after 17 years of service
- Rabbi Raphy Garson left Ohr Yisrael after 18 years of service and became the Rabbi at Tiferet Eyal, Hendon
- Rabbi Yosef Solomon left Dvash and became the Rabbi at Ohr Yisrael, Elstree
- Rabbi Moshe Betzalel Grossnass became the inaugural Rabbi at Anshei Shlomo, Hendon

BURIAL SOCIETY

The Burial Society has gone through some significant changes as follows:

- After the organisation's newest cemetery opened in Edgware in the summer of 2021, the majority of Federation burials in that year and in 2022, by a ratio of ten to one, still took place at the Rainham cemetery. In 2023 however, the proportion of burials taking place in Edgware increased to one in five.
- The Burial Society launched a new Cemetery Prayer book during the year, produced in memory of Mr Shlomo Winegarten z'l, a former Vice President of the Federation

BEIS DIN & KASHRUS

- The Federation Beis Din, led on these issues by Dayan Hool, continued to liaise with government ministers and senior civil servants regarding various draft legislations that could potentially impact the Jewish community.
- A new kosher restaurant, Mazal, was opened in Camden Town licensed by the Federation

FEDERATION OF SYNAGOGUES

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

FINANCE, PROPERTY & HEAD OFFICE

- 46 Manor Park Gardens in Edgware, previously a Rabbi's residence, was refurbished and rented out.
- Consultation with Federation Council Members was undertaken during the year with regard to increasing attendance at Council meetings. It was agreed to trial a schedule in 2024 of two "in-person" Council meetings and at least two on-line meetings during the year, with the "in-person" meetings including enhanced refreshments.

PROJECTS

- Rabbi Zimmerman gives regular shiurim in Northwest London on a variety of topics including Parsha, Pirkei Ovot and contemporary halachic issues. He also periodically spends a Shabbos together with Federation Shuls and did so in Edgware and Elstree during 2023.
- Our Shailatext, Maasertext, Shemitta Live, Sheimos L'Geniza and Fedtech services continued to thrive, all increasing in number of users during the year. Shailatext is now used regularly by over 120,000 individual users.
- A successful fundraising campaign was held in July to raise funds to support the provision of these services.

Public Benefit

The trustees confirm that they have had due regard to the guidance published by the Charity Commission. The benefit to the public is manifestly demonstrated by the achievements contained in this report.

FINANCIAL REVIEW

The financial position of the charity and its subsidiaries was strong during the year. Assets available were sufficient to fulfil its obligations and permit the charity to continue in operation in the medium term, given the continued support of the Constituent synagogues.

The group shared net assets of £29,504,769 (2022 £28,839,509). The group had a surplus of £20,967 (2022 £105,535) before revaluation surplus and taxes.

The Federation had a deficit of £119,542 (2022 – deficit £8,313) before revaluation surplus and taxes.

Policy on reserves

At the year-end there are no free reserves (2022 £nil). This includes creditors due in more than one year which relate to mortgages secured on fixed assets which amount to £2,726,215 (2022 £2,705,424). It is the policy of the charity to maintain unrestricted funds, which are free reserves of the charity, at a level which provides sufficient resources to fund the charitable commitments and the cost of management and administration. The Trustees carefully monitor the reserves of the charity and when considering their adequacy, they take into consideration that a large proportion of liabilities are longer term.

There are no restrictions on the power of the charity to invest. The trust deed authorises the trustees to make and hold investments using the general funds of the charity.

FEDERATION OF SYNAGOGUES

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

PLANS FOR FUTURE PERIODS

Moving forward the Trustees of the Federation plan to further their aims of repositioning the Federation as the powerhouse of Orthodoxy in the United Kingdom. Their long-term goals include:

- Increasing the income and profit from KFSS, particularly from licensing food production factories and Shechita.
- Increasing service of and engagement with members of UK Orthodox community via its many 'Kehilla Services' such as Shailatext, Maasertext and FedTech.
- Investment in current and new synagogues both in London and Manchester.

These Financial Statements show that the organisation has strength in depth and, throughout the year under review, the Trustees together with the Chief Executive, have continued to exercise due diligence in order to reduce overheads and counter the negative effects of the difficult economic conditions.

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees on 23 September 2024 and signed on their behalf by:

A. S. Cohen, President

L. Newmark, Treasurer

FEDERATION OF SYNAGOGUES

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERATION OF SYNAGOGUES (CONTINUED)

Opinion

We have audited the financial statements of Federation of Synagogues (the 'parent charity') and its subsidiaries (the 'group') for the year ended 31 December 2023 which comprise the Consolidated statement of financial activities, the consolidated balance sheet, the charity balance sheet, the consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charity's affairs as at 31 December 2023 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

FEDERATION OF SYNAGOGUES

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERATION OF SYNAGOGUES (CONTINUED)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- the parent Charity has not kept sufficient accounting records; or
- the parent Charity financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charity or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

FEDERATION OF SYNAGOGUES

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERATION OF SYNAGOGUES (CONTINUED)

We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations - this responsibility lies with management with the oversight of the trustees.

The extent to which our procedures can detect irregularities, including fraud, is detailed below.

- We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience through discussion with management (as required by auditing standards).
- We had regard to laws and regulations in areas that directly affect the financial statements including financial reporting and taxation legislation. We considered that extent of compliance with those laws and regulations as part of our procedures on the related financial statement items.
- Except for any known or possible non-compliance, and as required by auditing standards, our work in respect of these included enquiry of management about company's policies, procedures, and related controls regarding compliance with laws and regulations and if there are any known instances of noncompliance.
- We tested the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.
- We performed analytical procedures to identify any unusual or unexpected relationships.
- We reviewed the minutes of the meetings of the Board of Trustees.
- We examined supporting documents for all material balances, transactions, and disclosures.
- We evaluated the selection and application of accounting policies related to subjective measurements and complex transactions.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements of the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

The potential effects of inherent limitations are particularly significant in the case of misstatement resulting from fraud because fraud may involve sophisticated and carefully organized schemes designed to conceal it, including deliberate failure to record transactions, collusion or intentional misrepresentations being made to us.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

FEDERATION OF SYNAGOGUES

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF FEDERATION OF SYNAGOGUES (CONTINUED)

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Landau Morley LLP

325-327 Oldfield Lane North
Greenford
Middlesex
UB6 0FX

Date: 24 September 2024

Landau Morley LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

FEDERATION OF SYNAGOGUES

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2023

	Notes	2023 Unrestricted Funds £	2023 Restricted Funds £	Total 2023 £	2022 Unrestricted Funds	2022 Restricted Funds	Total 2022 £
Incoming from:							
Donations and legacies	3	1,504,042	194,574	1,698,616	1,292,656	418,270	1,710,926
Charitable activities	4	639,189	-	639,189	631,029	-	631,029
Other trading activities	5	2,354,469	-	2,354,469	2,060,774	-	2,060,774
Investments	6	383,980	-	383,980	273,204	-	273,204
Total income		4,881,681	194,574	5,076,254	4,257,663	418,270	4,675,932
Expenditure on:							
Raising funds	7	2,195,456	-	2,195,456	1,964,736	-	1,964,736
Charitable activities	8	2,741,338	-	2,741,338	2,332,258	273,404	2,605,664
Other	11	118,493	-	118,493	-	-	-
Total expenditure		5,055,287	-	5,055,287	4,296,994	273,404	4,570,400
Net income/(expenditure) before net gains/(losses) on investments		(173,606)	194,574	20,967	(39,331)	144,866.00	105,535
Net gains/(losses) on investments		644,293	-	644,293	223,813	-	223,813
Net income/(expenditure) before taxation		470,687	194,574	665,260	184,482	144,866	329,348
Taxation	15	-	-	-	(2,074)	-	(2,074)
Net income/(expenditure) after taxation		470,687	194,574	665,260	182,408	144,866	327,274
Transfer between funds	21	213,687	(213,687)	-	338,149	(338,149)	-
NET MOVEMENT IN FUNDS		684,374	(19,113)	665,260	520,557	(193,283)	327,274
FUNDS, brought forward		26,909,246	1,930,263	28,839,509	26,388,689	2,123,546	28,512,235
FUNDS, carried forward		27,593,619	1,911,150	29,504,769	26,909,246	1,930,263	28,839,509

The notes on pages 15 to 38 form part of these financial statements.

FEDERATION OF SYNAGOGUES

CONSOLIDATED BALANCE SHEET AS AT 31 DECEMBER 2023

	<u>Notes</u>	<u>2023</u>		<u>2022</u>	
		£	£	£	£
FIXED ASSETS					
Tangible assets	16	27,020,613		27,544,062	
Investment property	17	<u>4,400,000</u>		<u>3,370,000</u>	
			31,420,613		30,914,062
CURRENT ASSETS					
Debtors	18	558,212		636,869	
Cash at bank and in hand		<u>1,627,184</u>		<u>1,614,201</u>	
		2,185,396		2,251,070	
CREDITORS: amounts falling due within one year	19	<u>(1,375,027)</u>		<u>(1,620,199)</u>	
NET CURRENT ASSETS			810,369		630,871
TOTAL ASSETS LESS CURRENT LIABILITIES			32,230,982		31,544,933
CREDITORS: amounts falling due after one year	20		<u>(2,726,215)</u>		<u>(2,705,424)</u>
NET ASSETS			<u>29,504,769</u>		<u>28,839,509</u>
FUNDS					
Restricted funds	21		1,911,150		1,930,263
Unrestricted funds - general fund	21	26,579,163		26,539,082	
- Revaluation Reserve	21	<u>1,014,456</u>	27,593,619	<u>370,164</u>	26,909,246
			<u>29,504,769</u>		<u>28,839,509</u>

The financial statements were approved and authorised for issue by the Trustees on 23 September 2024 and signed on their behalf by:

A.S Cohen
Trustee

L Newmark
Trustee

The notes on pages 15 to 38 form part of these financial statements.

FEDERATION OF SYNAGOGUES

CHARITY BALANCE SHEET AS AT 31 DECEMBER 2023

	<u>Notes</u>	<u>2023</u>	<u>2022</u>
		£	£
FIXED ASSETS			
Tangible assets	16	27,003,861	27,524,405
Investment property	17	<u>3,050,000</u>	<u>1,970,000</u>
		30,053,861	29,494,405
CURRENT ASSETS			
Debtors	18	2,601,549	2,705,817
Cash at bank and in hand		<u>1,429,317</u>	<u>1,433,462</u>
		4,030,866	4,139,279
CREDITORS: amounts falling due within one year	19	<u>(1,040,470)</u>	<u>(1,184,966)</u>
NET CURRENT ASSETS		<u>2,990,396</u>	<u>2,954,313</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		33,044,257	32,448,718
CREDITORS: amounts falling due after one year	20	<u>(3,029,167)</u>	<u>(2,958,376)</u>
NET ASSETS		<u><u>30,015,090</u></u>	<u><u>29,490,341</u></u>
FUNDS			
Restricted funds	21	1,911,150	1,930,263
Unrestricted funds - General fund	21	26,836,532	26,936,963
- Revaluation Reserve	21	<u>1,267,408</u>	<u>623,116</u>
		<u>28,103,940</u>	<u>27,560,078</u>
		<u><u>30,015,090</u></u>	<u><u>29,490,341</u></u>

The financial statements were approved and authorised for issue by the Trustees on 23 September 2024 and signed on their behalf by:

A.S Cohen
Trustee

L Newmark
Trustee

The notes on pages 15 to 38 form part of these financial statements.

FEDERATION OF SYNAGOGUES

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2023

	<u>Notes</u>	<u>2023</u> £	<u>2022</u> £
Cash flows from operating activities			
Net cash used in operating activities	24	<u>(276,587)</u>	<u>(1,016,584)</u>
Cash flows from investing activities			
Proceeds from the sale of tangible fixed assets		235,000	280,000
Rent from investment properties		374,529	270,174
Purchase of tangible assets		<u>(283,528)</u>	<u>(1,359,990)</u>
Net cash (used in)/provided by investing activities		<u>326,001</u>	<u>(809,816)</u>
Cash flows from financing activities			
Repayments of borrowing		<u>(36,432)</u>	<u>(92,763)</u>
Net cash (used in)/provided by financing activities		<u>(36,432)</u>	<u>(92,763)</u>
Change in cash and cash equivalents in the year		12,982	(1,919,163)
Cash and cash equivalents at the beginning of the year		<u>1,614,201</u>	<u>3,533,364</u>
Cash and cash equivalents at the end of the year		<u>1,627,183</u>	<u>1,614,201</u>

The notes on pages 15 to 38 form part of these financial statements

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

1. General information

The charity is registered in England and Wales and is unincorporated. The address of the principal office is 65 Watford Way, Hendon, London NW4 3AQ.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

Federation of Synagogues meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these statements are rounded to the nearest £.

The consolidated statement of financial activities (SOFA) and consolidated balance sheet consolidate the financial statements of the Group and its subsidiary undertakings. The results of the subsidiaries are consolidated on a line-by-line basis.

2.2 Going concern

At the time of approving the Financial Statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, the Trustees continue to adopt the going concern basis of accounting in preparing the Financial Statements.

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Grants are included in the consolidated statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

Where the donated good is a fixed asset, it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset class and depreciated over the useful economic life in accordance with the Charity's accounting policies.

On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the Charity which is the amount it would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

2.5 Government grants

Government grants relating to tangible fixed assets are treated as deferred income and released to the consolidated statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the consolidated statement of financial activities as the related expenditure is incurred.

2.6 Research and development

Research and development expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial, and financial feasibility can be demonstrated.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

2.7 Tangible fixed assets and depreciation

Tangible fixed assets are capitalised and recognised when future economic benefits are probable, and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

No amortisation has been provided on freehold land and buildings and long leaseholds as the assets are kept in good repair and their useful lives and estimated residual values are such that depreciation is not material. Assets are reviewed annually for any impairment. The trustees are of the opinion that the recoverable amount is in excess of the carrying amount and feel that no provision for impairment is required.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives.

Depreciation is provided on the following bases:

Motor vehicles	- 25% straight line
Equipment	- 25% straight line

2.8 Investment Properties

Investment property, which is property held to earn rentals and/or for capital appreciation, is initially recognised at cost, which includes the purchase cost and any directly attributable expenditure. Subsequently it is measured at fair value at the reporting end date. Changes in fair value are recognised in SOFA.

2.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the balance sheet date unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the consolidated statement of financial activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

2.12 Liabilities and provisions

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the consolidated statement of financial activities as a finance cost.

2.13 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.14 Pensions

The Group operates a defined contribution pension scheme, and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.15 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

2.16 Affiliated synagogues

The Charity does not exercise day to day control of Affiliated Synagogues and, therefore, the results of these entities, their assets and liabilities are not consolidated.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

3. Income from donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total 2023 £
Synagogue membership	339,040	-	339,040
Federation Dues	238,382	-	238,382
Other synagogue income including donations	926,620	194,574	1,121,194
	<u>1,504,042</u>	<u>194,574</u>	<u>1,698,616</u>

	Unrestricted Funds £	Restricted Funds £	Total 2022 £
Synagogue membership	365,165	-	365,165
Federation dues	269,875	-	269,875
Other synagogue income including donations	657,616	418,270	1,075,885
	<u>1,292,656</u>	<u>418,270</u>	<u>1,710,926</u>

4. Income from charitable activities

	Unrestricted Funds £	Total 2023 £
Burial Society	490,708	490,708
Beth Din	148,482	148,482
	<u>639,189</u>	<u>639,189</u>

	Unrestricted Funds £	Total 2022 £
Burial Society	446,837	446,837
Beth Din	184,192	184,192
	<u>631,030</u>	<u>631,030</u>

5. Income from other trading activities

	Unrestricted Funds £	Total 2023 £
Kashrus licensing	2,354,469	2,354,469
	<u>2,354,469</u>	<u>2,354,469</u>

	Unrestricted Funds £	Total 2022 £
Kashrus licensing	2,060,774	2,060,774
	<u>2,060,774</u>	<u>2,060,774</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

6. Investment income

	Unrestricted Funds £	Total 2023 £
Rental income	374,529	374,529
Interest receivable	9,451	9,451
	<u>383,980</u>	<u>383,980</u>
	Unrestricted Funds £	Total 2022 £
Rental income	270,174	270,174
Interest receivable	3,030	3,030
	<u>273,204</u>	<u>273,204</u>

7. Expenditure on raising funds

	Unrestricted Funds £	Total 2023 £
Kashrus licensing	1,422,680	1,422,680
Investment management costs	76,048	76,048
Staff costs	689,469	689,469
Depreciation, amortisation and impairment	7,259	7,259
	<u>2,195,456</u>	<u>2,195,456</u>
	Unrestricted Funds £	Total 2022 £
Kashrus licensing	1,367,516	1,367,516
Investment management costs	13,121	13,121
Staff costs	577,537	577,537
Depreciation, amortisation and impairment	6,562	6,562
	<u>1,964,736</u>	<u>1,964,736</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

8. Analysis of expenditure on charitable activities

Summary by fund type	Unrestricted Funds £	Restricted Funds £	Total 2023 £	
Burial Society	499,372	-	499,372	
Beth Din	559,182	-	559,182	
Synagogues	1,656,384	-	1,656,384	
Other grants payable	26,400	-	26,400	
	2,741,338	-	2,741,338	
Summary by fund type	Unrestricted Funds £	Restricted Funds £	Total 2022 £	
Burial Society	483,889	-	483,889	
Beth Din	509,673	-	509,673	
Synagogues	1,313,196	273,404	1,586,600	
Other grants payable	25,500	-	25,500	
	2,332,259	273,404	2,605,663	
Summary by expenditure type	Staff costs £	Depreciation £	Other cost £	Total 2023 £
Burial Society	249,104	4,794	245,475	499,372
Beth Din	472,585	-	86,597	559,182
Synagogues	490,276	5,438	1,160,670	1,656,384
Other grants payable	-	-	26,400	26,400
	1,211,965	10,231	1,519,142	2,741,338
Summary by expenditure type	Staff costs £	Depreciation £	Other cost £	Total 2022 £
Burial Society	235,545	3,929	244,414	483,889
Beth Din	428,810	-	80,864	509,673
Synagogues	583,401	5,517	997,682	1,586,600
Other grants payable	-	-	25,500	25,500
	1,247,756	9,447	1,348,460	2,605,663

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

9. Analysis of expenditure by activities

	Activities undertaken directly	Grant funding of activities	Support cost	Total 2023
	£	£	£	£
Burial Society	440,737	-	58,636	499,373
Beth Din	500,546	-	58,636	559,182
Synagogues	1,261,744	-	394,637	1,656,381
Other grants payable	-	26,400	-	26,400
	2,203,026	26,400	511,909	2,741,338

	Activities undertaken directly	Grant funding of activities	Support cost	Total 2022
	£	£	£	£
Burial Society	432,323	-	51,566	483,889
Beth Din	458,107	-	51,566	509,673
Synagogues	1,211,156	-	375,444	1,586,600
Other grants payable	-	25,500	-	25,500
	2,101,586	25,500	478,576	2,605,663

Analysis of direct costs	Burial Society	Beth Din	Synagogues	Total 2023
	£	£	£	£
Staff costs	209,553	433,034	237,145	879,732
Depreciation	4,794	-	5,437	10,230
Other costs	226,390	67,512	1,019,162	1,313,064
	440,737	500,546	1,261,744	2,203,026

	Burial Society	Beth Din	Synagogues	Total 2022
	£	£	£	£
Staff costs	200,712	393,976	360,467	955,155
Depreciation	3,929	-	5,517	9,446
Other costs	227,682	64,131	845,171	1,136,985
	432,323	458,107	1,211,156	2,101,586

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

9. Analysis of expenditure by activities (continued)

Analysis of support costs	<u>Burial Society</u> £	<u>Beth Din</u> £	<u>Synagogues</u> £	<u>Total 2023</u> £
Staff costs	39,551	39,551	253,129	332,232
Other costs	19,085	19,085	141,508	179,677
	<u>58,636</u>	<u>58,636</u>	<u>394,637</u>	<u>511,909</u>
	<u>Burial Society</u> £	<u>Beth Din</u> £	<u>Synagogues</u> £	<u>Total 2022</u> £
Staff costs	34,833	34,833	222,934	292,600
Other costs	16,733	16,733	152,510	185,976
	<u>51,566</u>	<u>51,566</u>	<u>375,444</u>	<u>478,576</u>

Support costs include governance cost of £84,673 (2022 £83,973)

10. Analysis of grants

	<u>Grants to Institutions</u> £	<u>Total 2023</u> £
Grants to institutions	26,400	26,400
	<u>26,400</u>	<u>26,400</u>
	<u>Unrestricted Funds</u> £	<u>Total 2022</u> £
Grants to institutions	25,000	25,000
	<u>25,000</u>	<u>25,000</u>
Name of institution	<u>2023</u> £	<u>2022</u> £
Milah UK	-	-
Jewish Home Network	25,750	25,000
Initiation Society	-	-
Other grants < £5,000	650	500
	<u>26,400</u>	<u>25,500</u>

Institutional grants are made to institutions which share the same objectives and ethos as the charity and contribute to further communal development.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

11. Other

	Unrestricted Funds £	Total 2023 £
Loss on Disposal of Fixed Assets	118,493	118,493
	<u>118,493</u>	<u>118,493</u>
	Unrestricted Funds £	Total 2022 £
Loss on Disposal of Fixed Assets	-	-
	<u>-</u>	<u>-</u>

12. Auditors' remuneration

	2023 £	2022 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	21,000	21,000
Fees payable to the Charity's auditor in respect of:		
The auditing of the accounts of the subsidiaries of the Charity	25,340	25,140
All non-audit services not included above	<u>2,500</u>	<u>5,600</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

13. Staff costs

	<u>Group</u>		<u>Charity</u>	
	<u>2023</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>
	£	£	£	£
Wages and salaries	1,757,678	1,627,604	1,138,961	1,104,159
Social security costs	144,528	154,941	116,763	111,370
Contribution to defined contribution pension schemes	36,660	42,749	30,946	32,227
	<u>1,938,866</u>	<u>1,825,294</u>	<u>1,286,670</u>	<u>1,247,756</u>

The average number of persons employed by the Charity during the year was as follows:

	<u>Group No.</u>	
	<u>2023</u>	<u>2022</u>
Synagogues	41	29
Burial Society	8	8
Beth Din	12	10
Kashrus	20	21
Administration	9	9
	<u>90</u>	<u>77</u>

	<u>Group No.</u>	
	<u>2023</u>	<u>2022</u>
In the band £60,001 - £70,000	3	2
In the band £70,001 - £80,000	-	-
In the band £80,001 - £90,000	-	-
In the band £90,001 - £100,000	-	2
In the band £100,001 - £110,000	2	-

The key management personnel of the charity comprise the Chief Executive. The total employee benefits of the key management personnel of the Charity were £112,835 (2022 £107,001).

Of the employees whose emoluments exceed £60,000, four (2022 four) have retirement benefits accruing under defined contribution pension schemes, totalling £5,597 (2022 £9,686).

14. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 £NIL).

During the year ended 31 December 2023, no Trustee expenses have been incurred (2022 £NIL).

15. Taxation

	<u>2023</u>	<u>2022</u>
	£	£
Corporation tax		
Current tax on net income/(expenditure) for the year		2,074
Taxation on net income/(expenditure)	-	2,074

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

16. Tangible fixed assets

Group				<u>2023</u> £	<u>2022</u> £
NET BOOK VALUES					
Freehold property				26,985,346	27,504,082
Motor vehicles				-	-
Office equipment				35,267	39,980
				<u>27,020,613</u>	<u>27,544,062</u>
MOVEMENTS IN YEAR					
Cost	Opening Balances £	Additions £	Disposals £	Transfer to Investment property £	Closing Balances £
Freehold property	27,504,083	270,464	(353,493)	-	26,985,346
Motor vehicles	30,609	-	(5,650)	-	24,959
Office equipment	359,309	13,064	-	-	372,373
	<u>27,894,001</u>	<u>283,528</u>	<u>(359,143)</u>	<u>(435,708)</u>	<u>27,382,678</u>
Depreciation	Opening Balances £	Charge For Year £	Disposals £	Transfer to Investment property £	Closing Balances £
Freehold property	-	-	-	-	-
Motor vehicles	30,609	-	(5,650)	-	24,959
Office equipment	319,330	17,776	-	-	337,106
	<u>349,939</u>	<u>17,775</u>	<u>(5,650)</u>	<u>-</u>	<u>362,065</u>
Charity					
				<u>2023</u> £	<u>2022</u> £
NET BOOK VALUES					
Freehold property				26,985,346	27,504,082
Motor vehicles				-	-
Office equipment				18,515	20,323
				<u>27,003,861</u>	<u>27,524,405</u>
MOVEMENTS IN YEAR					
Cost	Opening Balances £	Additions £	Disposals £	Transfer to Investment property £	Closing Balances £
Freehold property	27,504,083	270,464	(353,493)	(435,708)	26,985,346
Motor vehicles	24,959	-	-	-	24,959
Office equipment	281,321	8,709	-	-	290,030
	<u>27,810,363</u>	<u>279,173</u>	<u>(353,493)</u>	<u>(435,708)</u>	<u>27,300,335</u>
Depreciation	Opening Balances £	Charge For Year £	Disposals £	Transfer to Investment property £	Closing Balances £
Freehold property	-	-	-	-	-
Motor vehicles	24,959	-	-	-	24,959
Office equipment	260,998	10,517	-	-	271,515
	<u>285,957</u>	<u>10,517</u>	<u>-</u>	<u>-</u>	<u>296,474</u>

All the assets are used for charitable purposes.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

17. Investment property

	Group 2023 £	Charity 2023 £
Freehold investment property.		
Valuation		
At 1 January 2023	3,370,000	1,970,000
Transfer from freehold property	435,708	435,707
Net gains on fair value adjustment	594,292	644,293
At 31 December 2023	<u>4,400,000</u>	<u>3,050,000</u>
	Group 2022 £	Charity 2022 £
Freehold investment property.		
Valuation		
At 1 January 2022 and 31 December 2022	<u>3,370,000</u>	<u>1,970,000</u>

The investment property of the subsidiary was valued in 2023 at fair value by an independent valuer holding a recognised and relevant qualification with recent experience in the location and class of the property being valued. The investment property of the parent was revalued by the trustees on a fair value basis as at 31 December 2023.

The historical cost of the properties above was £2,999,836 (2022 £2,999,836).

18. Debtors

	<u>Group</u>		<u>Charity</u>	
Due after more than one year	<u>2023</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>
	£	£	£	£
Amounts owed by group undertakings	-	-	-	1,601,812
	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,601,812</u>
Due within one year				
Trade debtors	321,580	432,951	1	-
Amounts owed by group undertakings	-	-	2,403,148	902,587
Other debtors	198,400	201,418	198,400	201,418
Prepayments and accrued income	38,232	2,500	-	-
Tax recoverable	-	-	-	-
	<u>558,212</u>	<u>636,869</u>	<u>2,601,549</u>	<u>2,705,817</u>

The charity loaned the sum of £1,657,568 to Watford Way Investments Limited to purchase the investment property in 2006. The loan is secured by a fixed and floating charge over the assets of the company (including property). The loan facility is for a period of 25 years. This loan is included within long term debtors to reflect the fact that the loan is not considered to be recoverable within the 12 months following the year end.

As at 31 December 2023, there is a provision of £302,952 (2022 £252,952) against this loan in order to offset the reduction in value of the property. This is included in creditors due after more than one year.

As at the balance sheet date, the balance outstanding on this loan was £1,621,839 (2022 £1,601,812).

As at the balance sheet date, debtors due within one year include £45,108 (2022 £44,027) and £575,637 (2022 £858,560) due from Watford Way Investments Limited and Kosher Foods Supervisory Services Limited respectively, both of which are wholly owned subsidiaries of the charity.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

19. Creditors: Amounts falling due within one year

	<u>Group</u>		<u>Charity</u>	
	<u>2023</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>
	£	£	£	£
Bank Loans	36,430	93,650	36,430	93,650
Trade creditors	262,278	336,677	75,417	142,544
Other taxation and social security	102,345	108,081	33,368	33,296
Other Creditors	826,674	839,807	815,589	763,006
Accruals and deferred income	147,301	241,984	79,666	152,470
	<u>1,375,027</u>	<u>1,620,200</u>	<u>1,040,470</u>	<u>1,184,966</u>

Bank loans are secured on the respective properties for which the financing was provided.

20. Creditors: Amounts falling due after more than one year

	<u>Group</u>		<u>Charity</u>	
	<u>2023</u>	<u>2022</u>	<u>2023</u>	<u>2022</u>
	£	£	£	£
Bank Loans	2,726,215	2,705,424	2,726,215	2,705,424
Provision against group debtor			302,952	252,952
	<u>2,726,215</u>	<u>2,705,424</u>	<u>3,029,167</u>	<u>2,958,376</u>

Bank loans are secured on the respective properties for which the financing was provided.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

21. Statement of funds - Group

Statement of funds - current year	Balance as at 01.01.2023	Income	Expenditure	Taxation
	£	£	£	£
Unrestricted funds				
General fund	26,539,082	4,881,682	(5,055,287)	-
Revaluation reserve	370,164	-	-	-
	<u>26,909,246</u>	<u>4,881,682</u>	<u>(5,055,287)</u>	<u>-</u>
Restricted funds				
Proceeds from sale of synagogues (Federation of Synagogues formerly Amalgamated Fund)	1,100,006	-	-	-
Philpot Street Sphardish Synagogue	562,843	-	-	-
Designated Synagogue funds	267,414	194,573	-	-
	<u>1,930,263</u>	<u>194,573</u>	<u>-</u>	<u>-</u>
Total of funds	<u>28,839,509</u>	<u>5,076,255</u>	<u>(5,055,287)</u>	<u>-</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

21. Statement of funds (continued) - Group

Statement of funds - prior year	Balance as at 01.01.2022 £	Income £	Expenditure £	Taxation £
Unrestricted funds				
General fund	26,242,338	4,257,663	(4,296,994)	(2,074)
Revaluation reserve	146,351	-	-	-
	<u>26,388,689</u>	<u>4,257,663</u>	<u>(4,296,994)</u>	<u>(2,074)</u>
Restricted funds				
Proceeds from sale of synagogues (Federation of Synagogues formerly Amalgamated Fund)	1,100,006	-	-	-
Philpot Street Sphardish Synagogue	562,843	-	-	-
Designated Synagogue funds	460,697	418,270	(273,404)	-
	<u>2,123,546</u>	<u>418,270</u>	<u>(273,404)</u>	<u>-</u>
Total of funds	<u>28,512,235</u>	<u>4,675,933</u>	<u>(4,570,398)</u>	<u>(2,074)</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

21. Statement of funds (continued) – Charity

Statement of funds - current year	<u>Balance as at 01.01.2023</u> £	<u>Income</u> £	<u>Expenditure</u> £	<u>Taxation</u> £
Unrestricted funds				
General fund	26,936,963	2,545,712	(2,859,827)	-
Revaluation reserve	623,116	-	-	-
	<u>27,560,078</u>	<u>2,545,712</u>	<u>(2,859,827)</u>	<u>-</u>
Restricted funds				
Proceeds from sale of synagogues (Federation of Synagogues formerly Amalgamated Fund)	1,100,006	-	-	-
Philpot Street Sphardish Synagogue	562,843	-	-	-
Designated Synagogue funds	267,414	194,573	-	-
	<u>1,930,263</u>	<u>194,573</u>	<u>-</u>	<u>-</u>
Total of funds	<u>29,490,341</u>	<u>2,740,284</u>	<u>(2,859,826)</u>	<u>-</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

21. Statement of funds (continued) – Charity

Statement of funds - prior year	<u>Balance as</u> <u>at 01.01.2022</u> £	<u>Income</u> £	<u>Expenditure</u> £	<u>Taxation</u> £
Unrestricted funds				
General fund	26,751,992	2,179,079	(2,332,257)	-
Revaluation reserve	399,303	-	-	-
	<u>27,151,295</u>	<u>2,179,079</u>	<u>(2,332,257)</u>	<u>-</u>
Restricted funds				
Proceeds from sale of synagogues (Federation of Synagogues formerly Amalgamated Fund)	1,100,006	-	-	-
Philpot Street Sphardish Synagogue	562,843	-	-	-
Designated Synagogue funds	460,697	418,270	(273,404)	-
	<u>2,123,546</u>	<u>418,270</u>	<u>(273,404)</u>	<u>-</u>
Total of funds	<u>29,274,841</u>	<u>2,597,349</u>	<u>(2,605,661)</u>	<u>-</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

21. Statement of funds (continued)

The restricted fund represents the proceeds from the sale of four synagogues (Alie Street, Vine Court, Canning Town, and F

The Federation of Synagogues (Former Synagogues and other sites amalgamated fund), charity number 1084833 is governed by a scheme dated 19 December 2000. The objects of the charity are the advancement of the religious and other charitable purposes of the general purposes of the Federation within the area of London falling within the London Orbital Motorway (M25).

The Philpot Street Sphardish Synagogue Fund, charity number 260871, is governed by a scheme dated 17 May 2006. The fund is for the worship for the congregation of the East London Central Synagogue, its upkeep and maintenance of services. If insofar as the purposes, it shall be applied for the general purposes of the Federation of Synagogues.

The Designated synagogues funds are collections from the individual shuls to be used for specific projects.

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

22. Summary of funds – Group

Summary of funds - current year	Balance as at 01.01.2023 £	Income £	Expenditure £	Taxation £
General fund	26,909,246	4,881,682	(5,055,287)	-
Restricted funds	1,930,263	194,573	-	-
	<u>28,839,509</u>	<u>5,076,255</u>	<u>(5,055,287)</u>	<u>-</u>
Summary of funds - prior year	Balance as at 01.01.2022 £	Income £	Expenditure £	Taxation £
General fund	26,388,689	4,257,663	(4,296,994)	(2,074)
Restricted funds	2,123,546	418,270	(273,404)	-
	<u>28,512,235</u>	<u>4,675,933</u>	<u>(4,570,398)</u>	<u>(2,074)</u>

FEDERATION OF SYNAGOGUES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

22. Summary of funds – Charity

Summary of funds - current year	<u>Balance as at 01.01.2023</u> £	<u>Income</u> £	<u>Expenditure</u> £	<u>Taxation</u> £
General fund	27,560,078	2,545,712	(2,859,827)	-
Restricted funds	1,930,263	194,573	-	-
	<u>29,490,341</u>	<u>2,740,285</u>	<u>(2,859,826)</u>	<u>-</u>
Summary of funds - prior year	<u>Balance as at 01.01.2022</u> £	<u>Income</u> £	<u>Expenditure</u> £	<u>Taxation</u> £
General fund	27,151,295	2,179,079	(2,332,257)	-
Restricted funds	2,123,546	418,270	(273,404)	-
	<u>29,274,841</u>	<u>2,597,349</u>	<u>(2,605,661)</u>	<u>-</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

23. Analysis of net assets between funds

Analysis of net assets between funds - current year

	<u>Unrestricted</u>	<u>Restricted</u>	<u>Group</u> <u>Total</u>	<u>Unrestricted</u>	<u>Restricted</u>	<u>Charity</u> <u>Total</u>
	£	£	£	£	£	£
Fixed assets	29,800,917	1,619,696	31,420,613	28,434,165	1,619,696	30,053,861
Net current assets / (liabilities)	518,915	291,454	810,369	2,698,942	291,454	2,990,396
Creditors due after more than one year	(2,726,215)	-	(2,726,215)	(3,029,167)	-	(3,029,167)
	<u>27,593,619</u>	<u>1,911,150</u>	<u>29,504,769</u>	<u>28,103,940</u>	<u>1,911,150</u>	<u>30,015,090</u>

Analysis of net assets between funds - prior year

	<u>Unrestricted</u>	<u>Restricted</u>	<u>Group</u> <u>Total</u>	<u>Unrestricted</u>	<u>Restricted</u>	<u>Charity</u> <u>Total</u>
	£	£	£	£	£	£
Fixed assets	29,294,366	1,619,696	30,914,062	27,874,709	1,619,696	29,494,405
Net current assets / (liabilities)	320,304	310,567	630,871	2,643,746	310,567	2,954,313
Creditors due after more than one year	(2,705,424)	-	(2,705,424)	(2,958,376)	-	(2,958,376)
	<u>26,909,246</u>	<u>1,930,263</u>	<u>28,839,509</u>	<u>27,560,078</u>	<u>1,930,263</u>	<u>29,490,341</u>

24. Reconciliation of net movement in funds to net cash flow from operating activities

	<u>Group</u> <u>2023</u> £	<u>2022</u> £
Net income/(expenditure) for the period (as per Statement of Financial Activities)	665,260	327,274
Adjusted for:		
Depreciation charges	17,775	16,293
Amortisation charges	-	-
Less rent received on investment property	(374,528)	(270,174)
Loss/(Gains) on investments	(594,293)	(223,813)
Loss/(profit) on the sale of fixed assets	118,493	4,992
(Increase)/decrease in debtors	78,657	84,570
Increase/(decrease) in creditors	(187,951)	(955,726)
Net cash used in operating activities	<u>(276,587)</u>	<u>(1,016,584)</u>

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

25. Analysis of cash and cash equivalents

	<u>2023</u> £	<u>Group</u> <u>2022</u> £
Cash in hand	1,627,184	1,614,201
Total cash and cash equivalents	<u>1,627,184</u>	<u>1,614,201</u>

26. Analysis of changes in net debt

	<u>Balance as</u> <u>at 01.01.2023</u> £	<u>Cash flows</u> £	<u>Balance as</u> <u>at 31.12.2023</u> £
Cash at bank and in hand	1,614,201	12,982	1,627,183
Debt due within 1 year	(93,650)	57,220	(36,430)
Debt due after 1 year	(2,705,424)	(20,791)	(2,726,215)
	<u>(1,184,874)</u>	<u>49,413</u>	<u>(1,135,462)</u>

27. Capital commitments

At the year end, the charity had capital commitments of £Nil (2022 £Nil) in respect of contracted building works.

29. Related party transactions

During the year, a company connected with one of the Trustees provided cleaning services to Kosher Foods Supervisory Services Ltd, a subsidiary of the charity. The company was paid £3,536 (2022 £7,914). There are no outstanding balances owing between related parties and the Charity at 31 December 2023.

29. Controlling party

The charity is under the control of the trustees. The Federation of Synagogues Trust Corporation Limited (Company number 03327382) holds a number of the properties of the Federation of Synagogues as a nominee. This is to avoid the need to transfer title to the Federation's properties when there are changes in the trustees. This company was dormant in the year.

The relevant figures for the single entity charity Federation of Synagogues are:

Total income and gains £3,384,577 (2022 £2,821,162)

Total expenditure £2,859,827 (2022 £2,605,662)

Net movement in funds £524,750 (2022 - surplus £215,500)

FEDERATION OF SYNAGOGUES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

30. Principal subsidiaries

The following were subsidiary undertakings of the Charity:

Names	Company Number	Control by the Charity
Kosher Foods Supervisory services Limited	04138362	100%
Watford Way Investments Limited	05777108	100%

The subsidiary companies noted above are limited by guarantee without share capital. Their registered office address in England and Wales is 65 Watford Way, London, NW4 3AQ.

The financial results of the subsidiaries for the year were:

Names	Income £	Expenditure £	Profit/(Loss)/ Surplus/ (deficit) for the year £	Net liabilities £
Kosher Foods Supervisory services Limited	2,354,469	(2,155,261)	199,208	(451,498)
Watford Way Investments Limited	56,275	(114,972)	(58,697)	(311,775)