

Charity Registration No. 251232

Company Registration No. 00892851 (England and Wales)

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD BLYNYDDOL A DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2020**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
CYNNWYS**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
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**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD Y CADEIRYDD
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
CHAIRMAN'S STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2021**

In penning my final Annual Report to you as Chairman of the Board of Directors, it is only natural to reflect on my first in 2012. The opening paragraph read:

"This is my first annual statement on the affairs of the Royal Welsh Agricultural Society since my appointment as Chairman of the Board of Directors in October. I am pleased to report that 2012 was yet another financially successful year for the Society, resulting in a small overall surplus of £89,578."

A decade on and thankfully the Society has witnessed consistent financial progression. Whilst the last two years have been the most challenging of all years, we now look with renewed enthusiasm at bringing normality back to the events and to the daily rhythm of the Society.

Even with the Covid challenge continuing well into last year, we managed to achieve a financial year end surplus of £316k. The Board of Directors wish to firmly place on record their appreciation and thanks to our Chief Executive for his tenacity in securing financial support from the Cultural Recovery Fund via Welsh Government. Diolch Steve.

The year 2021 has allowed us the opportunity to embark upon transition towards the new normal in all aspects of our business post pandemic. The first small steps in bringing people back to the hallowed turf of Llanetwedd came with the one off Equine Event in September, along with the AGM and Awards gathering in the same month.

My thanks to all who made both events happen. It allowed members and supporters of the Society to gather once again in a safe and successful manner. Diolch i bawb.

The decision to run the Winter Fair in 2021 with continued Covid uncertainty was a close call, but nevertheless the correct decision. It allowed us to regain our confidence and capacity to run large events. My sincere congratulations go to the Winter Fair team for making sure the return of the Winter Fair was a resounding success. Well done Will, Alwyn, Marek and the army of volunteers.

As 2021 drew to a close, we gathered for our annual Council meeting. Again, it was good to renew fellowship and friendship after a two year lapse. It was also an important day for the Society, as Mr David Lewis, Chairman of Council, retired after a decade in the Society's highest office.

Indeed, Dai's contribution extends well beyond his retiring position within the Society, as he has held the three highest offices, as President and Chairman of Board as well. As we thank Mr David Lewis for his immeasurable contribution and dedication to the Society in so many different ways, I also wish to add my personal thanks for his steadfast support and invaluable friendship throughout my time as Chairman of Board.

Referring to him as having the Wisdom of Solomon is an understatement. The words of the bard, Cerwyn Davies, capture Dai's true and honest characteristics –

Mae wrthi fel arwerthwr - ei wartheg Sy'n werthfawr - greddf ffermwr, Yn gywir fel pwyllgorwr
A'i sylfaen heb staen na stŵr.
Mor addas ei ymroddiad – a'i air Yn cario dylanwad
Angor glew cefn gwlad
Yn siwr o'i bwnc cyn siarad.

The wind of change continues into 2022. It is a pleasure to welcome Mrs Nicola Davies to the elected position of Chair of Council; indeed it is an historic moment as she is the first female to take up the position. Nicola, I know, will be worthy of her honour as the principal custodian, given her lifelong commitment and dedication to the Society.

Nicola has proven over the decades that she holds the best interests of the Society firmly close to her heart. My sincere best wishes go to Nicola. She will be firmly supported by another passionate servant of the Society, Mr Alwyn Rees, as Vice Chair of Council. Congratulations to both of them on election to high office within the Society.

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A decade on and both I and our tenacious Chief Executive will retire from office. Steve Hughson vowed to give ten years of his working life to the Society. He has kept that promise and excelled in making the Society a resilient organisation and that allowed us to look straight into the eye of the Covid Storm and come out the other end virtually unscathed.

That would not have been possible without the firm grip and focus of a Chief Executive who never shied away from difficult decisions, one who clearly understands the principle of hands on leadership. It has been a positive experience to work alongside Steve and a positive outcome for the Society as we reflect on a financial reserve ten years on in excess of £3 million. Diolch, Steve, for a job exceptionally well done and applied with true grit. I also wish to thank all those Directors past and present who have always displayed commitment to the organisation and demonstrated care and concern in all our deliberations as a board. My thanks go to you all for your unwavering support for the Society over the last decade.

As the Society enters a new chapter in its history, I am very pleased to hand over the reins to Professor Wynne Jones OBE, an individual who is held in the highest regard by his peers. He has a proven track record as a very successful Principal and Chief Executive of one of the most highly regarded UK agricultural seats of learning. Congratulations to Wynne on his election to the position of RWAS Chairman of the Board of Directors. It gives me equal pleasure to welcome back a former employee of the Society, Mr Aled Jones, as Chief Executive. Having seen Aled operate as Assistant Chief Executive for five years, it is heartening and reassuring to witness the desire and wish of a former employee to return to the RWAS stable.

Aled brings enthusiasm, youth and a breadth of experiences to the post, which will all be required as we face a world of continued global uncertainty. My sincere congratulations go to Aled on his appointment to the critical and challenging post of Chief Executive. He excelled out of a long list of 23 applicants. Best of luck, Aled.

Finally, my best wishes go to Clwyd as the long awaited Featured County for 2022. It's not been easy waiting in the wings for two years as the traffic lights wavered on amber for too long. Thankfully, having Mr Harry Fetherstonhaugh at the helm as President has been a life saver as it has been a period of unprecedented uncertainty.

Harry, along with a few others, has been my sounding board for the last decade. It hasn't gone unnoticed and is much valued by me and by the Society. Harry's lifetime contribution to the Society is rare, valuable and has been of tremendous worth to its very existence. Best wishes to you all in Clwyd, we look forward to supporting you during the year.

Well that's it. Ten annual reports on, I am nearing my final full stop. There are many privileges bestowed upon you on life's journey. As a farmer's son from Eglwysrwrw, I know that whatever else happens from now on along that journey, the greatest privilege of all has been served upon me.

Thank you, for the honour and the responsibility to serve an organisation my late parents thought the world of. There can be no greater honour.

**John T Davies
Chairman**

Dated: 16th June 2022

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**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

The Board of Directors, who are also directors/trustees of the charity for the purposes of the Companies Act, are pleased to present their Annual Directors' Report together with the financial statements of the Royal Welsh Agricultural Society (RWAS) year ending 31 December 2021.

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statements and comply with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

The Financial Statements were prepared, finalised, and presented to the Royal Welsh Agricultural Society's Finance Committee on 9 March 2022. On the recommendation of the Finance Committee the Financial Statements were approved by Board Members at their meeting 30 March 2022.

The Coronavirus Pandemic has had a significant impact on the Society's performance during the 2021 Financial Year, as the Society were unable to hold some of its events i.e. The Small-holding and Countryside Festival and The Royal Welsh Summer Show, which resulted in a significant loss of income. Income normally generated from renting out the Showground to third parties for staging their events was also severely impacted due to some outside events being cancelled.

During 2021, the Society were planning events in line with restrictions being lifted, the majority of the Society's staff were gradually returning to work, with some still partly furloughed and therefore an application to HMRC under the Government Coronavirus Job Retention Scheme (JCRS) Grant was submitted. The Society has also been successful in applications under Government grant support for small businesses (including Lockdown Grants) and the Welsh Cultural Recovery Fund: with a combined total of almost £1,139,494.

OBJECTIVES AND ACTIVITIES

Policies and objectives

The principal objects of the Society, as set out below, are the advancement of agriculture, horticulture, forestry, and conservation in Wales, more specifically:

- i. To promote sustainable agriculture, horticulture, forestry, conservation and the environment and in particular in Wales;
- ii. To encourage and promote agricultural science, research and education in particular in relation to food, farming and the countryside;
- iii. To promote the improvement of livestock, the welfare of animals and the prevention and eradication of diseases in animals useful to man;
- iv. To hold demonstrations of modern agricultural methods, technology and processes;
- v. To hold shows for the exhibition of livestock, poultry, farm and horticultural produce and forestry, and for the demonstration of agricultural methods, machinery and modern technology and hold events of an ancillary nature;
- vi. To promote and advance for the benefit and education of the public the conservation protection and improvement of the physical and natural environment; and
- vii. To promote rural arts, culture and heritage.

Charitable activities

Traditionally the Society's charitable activities, to meet its stated aims, comprise mainly of staging three major Agricultural events namely, The Royal Welsh Show, The Royal Welsh Winter Fair and The Royal Welsh Smallholding and Countryside Festival, but due to the Government Restrictions imposing restrictions on gatherings and holding events, the Society were unable to stage the majority of its events in early 2021.

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This also meant that there was significantly reduced income derived from Outside Events where individuals and organisations hire the showground and/or buildings for staging training and other events; this income provides an important contribution towards reinvestment in the Showground and consequently supporting delivery of the Society's charitable objectives.

In the absence of not being able to hold some of the Society's iconic Agricultural events, Virtual Events were organised to ensure that the charity continued to engage with members, supporters and other stakeholders.

The Society seeks to further its aims by actively ensuring that it is an integral part of the cultural infrastructure of Wales and is also a key contributor to major industry consultations, particularly relating to rural development, agriculture, and food production. The Society is also represented on the Welsh Government Agricultural Advisory Panel for Wales and Growing Mid Wales Partnership. These external functions ensure that the Royal Welsh Agricultural Society develops its position as a key influencer in shaping the future of the Welsh economy.

During the Covid-19 Pandemic the Chief Executive has also represented the Society as a key stakeholder in a number of Welsh Government fora including the Visitor Economy Taskforce and Event Wales Industry Advisory Group, contributing to the vital decision-making, mapping out plans for the future of events and ultimate recovery of the event sector.

Furtherance of the Society's aims are also achieved by engagement with our Members and during 2021 work continued on improving communication and engagement via the development of a new online members platform.

The Trustees are mindful of the need to engage with not only those directly involved in industries supporting our core aims, but also with its visitors and the public at large.

Public benefit

In developing strategies for the Society to promote its objectives, the Board of Directors have had due regard to the Charity Commission guidance in respect of public benefit requirements. The Trustees seek to advance the subject of agriculture, horticulture, forestry, and conservation, as outlined in its constitution in various ways.

During 2021 the Society continued to engage with the public through the staging of virtual events, whilst working with the major Television Broadcasters to provide highlights looking back at previous Shows and events, which were aired on National Television during July.

The Royal Welsh Showground is one of Wales' most iconic and flexible event venues, providing a significant resource to mid Wales. In addition to the Society's own events, the RWAS normally hosts many third party events throughout the year, each making a significant contribution to the economy and prosperity of mid Wales. Whilst the Society were unable to operate the site during the various lockdowns we worked with the Local Authority and Local Health Board to provide accommodation for a drive-through Covid-19 'track and trace' facility serving the population of mid-Wales and beyond. In January 2021, the Green Pavilion was opened as a Coronavirus Vaccination Centre; two key functions in addressing the National Pandemic. Both were leased on a peppercorn rent to support the fight against the virus.

The Society continues to invest in the infrastructure of the site ensuring that the facilities available at the Showground provide an attractive and safe venue for numerous events. This investment will ensure that the Showground continues to be ready to be the venue for these events as the country moves out of the pandemic, safely attracting visitors with a wide range of interests to the large Showground facility, thus regenerating the local visitor economy.

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ACHIEVEMENTS AND PERFORMANCE

All our key events meet our Charitable objectives by showcasing the very best of livestock and food production, promoting best practice in animal husbandry with strict adherence to our Animal Welfare plan, and provide education through a wide range of competition classes and demonstrations across all sections. The Coronavirus Pandemic meant it was impossible for the RWAS to stage some of its usual iconic showground events, so the Society provided more virtual content which were designed to support businesses and enabled us to continue to connect with our audiences.

2021 Virtual Smallholding and Countryside Festival

The continued restrictions on mass gatherings throughout Wales caused the Society to return to its Facebook social media platform to celebrate the Smallholding and Countryside Festival throughout May. The Facebook page became a hub of activity for the weekend of 15 and 16 May, with informative videos from volunteers and companies who would normally have attended the Festival. The Festival coverage reached more than 36,000 people and promoted educational footage, nostalgic images and even the history of the showground.

2021 Virtual Summer Show:

The 2021 RWAS Virtual Show took place during Royal Welsh Show week in July, where the Society was keen to showcase and celebrate the agricultural industry online. The virtual event allowed key organisations, numerous sponsors and Welsh Government to be involved to educate the general public about agriculture, Welsh produce and the importance of caring for the environment. The Society engaged with its current supporters, customers and stakeholders, as well as to open the doors to new visitors.

It is hoped that the staging of virtual events has provided the opportunity to further develop the Society's digital offering and potentially integrate it into future events.

2021 Royal Welsh Equine Event

In the absence of formal Society Events, a decision was taken to create a new and 'one-off' Equine Event in September. In addition to filling a gap in a calendar of cancellations, it was an opportunity to test how the Society could run an event within Government restrictions.

More than 4,000 visitors attended the two-day event which incorporated 30 sections, 161 classes, 42 Championships, which attracted more than 1,200 entries, making the event a real success in the circumstances.

2021 All Wales Ploughing and Hedging Championships.

This annual event took place in September over two days by kind permission of our host Mr David Morgan, at his home farm near Usk. Once again operating within restrictions, this event was a huge success and promoted traditional and modern farming skills.

2021 Royal Welsh Winter Fair

The decision to host the Winter Fair was taken in August after a mature assessment of the regulations in existence at that time and predicted to be in place in November. Despite the challenges of organising an event within restrictions the Winter Fair was a huge success with strong entries in all livestock competitions, tradestands and public attendance. All tickets were sold online to comply with track and trace and restrictions on numbers. This combines with other measures such as one-way systems, face masks, sanitisation, and proof of having a covid pass or negative lateral flow tests all coming together to create a safe event.

In addition to its events, the Society plays an active role in CARAS (Council for Awards of Royal Agricultural Societies) which through its awards system recognises distinguished achievement in agriculture and land-based industries, embracing the development of new husbandry practices, research, technology, economics, education, and farming care. The Society also engages in the ASAO (Association of Show and Agricultural Organisations), bringing together Agricultural Societies from across the UK to share good practice across the Sector. CARAS meetings, assessments and awards have continued virtually through the pandemic.

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Feature County Structure

The Feature County model is a unique feature of the Society and all Welsh counties take it in turns to raise funds and host events during its nominated year. This ensures that the work and profile of the Society extends throughout Wales as each county engages with the local community through an extensive programme of events, raising funds for other charities hand-in-hand with Royal Welsh Fundraising. The Society is proud of the fact that Shropshire and Herefordshire are part of the County Advisory structure. Whilst they do not feature as host counties, members are able to provide feedback and observations that help shape Society events.

The Feature County model sets the Royal Welsh apart from many other Agricultural Societies and is one of the main pillars of success. The system brings together people from all over Wales and creates a sense of shared ownership in the Society, its events and of course the developments on the show ground. Virtual Feature County meetings have been an important part of keeping members informed and seeking views and feedback regarding Society and County based events.

Monitoring the Society's achievements

Visitor surveys, previously carried out during our events, established that 95% of the respondents rated their satisfaction level as 4 or 5 out of 5, with Livestock competitions and animal displays being the most highly rated attraction. 'Eating and drinking local produce' and 'an interest in country life' were the joint top reasons identified by our visitors for attending the shows.

The surveys indicate that a significant proportion of the visitors attending the show are not directly involved in agriculture, thus representing an opportunity to promote our stated charitable objectives and providing entertainment and education to the wider general public. The challenge of educating the consumer about where their food comes from and the value of supporting local farmers and producers has never been more important.

The Society has always been keen to ensure that all the events meet the expectations of our visitors and to widen the appeal to the general public and is now focusing its efforts on understanding how this can be achieved in a post-pandemic environment.

FINANCIAL REVIEW AND PLANS FOR FUTURE PERIODS

Despite the challenge of the pandemic which had a devastating effect on the whole event sector, the Society has managed to achieve a surplus of £168k. This is a combination of charitable activities, donations and legacies, trading activities, investments and other income as set out in notes 3,4,5,6 and 7. The Society is grateful to its membership for their loyal support through the pandemic.

The showground and its facilities underpin the Society's ability to stage events and requires significant resources to maintain and improve the 150 acre site.

The Covid-19 pandemic and cancellation of Society events has had a devastating effect on the Royal Welsh Agricultural Society which operates primarily within the events Sector; this is the sector that arguably has been most severely impacted by the Government restrictions imposed to manage the outbreak. In the absence of its main funding streams the net incoming resources for the year ended 31 December 2021 amounted to £2.9m (2020: £2.1m), which would have been considerably worse without the £1.1m Government Coronavirus Grant Support.

With the support of our Auditors, the Management Team and Trustees are anticipating difficult trading conditions in 2022 due to the increased costs of staging the Society's events and static income streams.

Post Balance Sheet Review

As the principle charitable fundraising activities of the organisation arise from staging agricultural shows, there remained uncertainty around guidance on 'mass gatherings', even into the early part of 2022.

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The Trustees have sought to take steps to mitigate the financial risks and to protect the future financial viability of the Society, by seeking to reduce overhead expenditure by flexibly furloughing of staff, some staff working from home and pursuing all available Government business support grants. The hybrid model of working is likely to remain in the longer term.

Investment policy and performance

The investments held by the Society have been acquired in accordance with its constitution. Under the Articles of Association, the Society has the power to invest the money not immediately required for its purposes upon such investments, securities, or property as it may think fit.

The Society maintains an investment portfolio, the strategy of which is to maintain and enhance the real value of the assets over the long term by investment in a portfolio consisting of equities, fixed income stocks and cash. The investment advisers have been instructed to maintain a balance between income and capital appreciation. The portfolio is managed by Brewin Dolphin Investment Management, on a discretionary basis.

Reserves policy

Reserves are needed to bridge the gap between the spending and receiving of income and to cover unplanned emergency repairs, mitigate risks and other unanticipated expenditure. The Board of Directors has established a policy whereby unrestricted funds not committed or invested in tangible fixed assets i.e. free reserves held by the group, should equate to the equivalent of between 3- and 6-months resources expended which directly relate to the running of the annual shows (in 2019: 3 months equated to £950k, 6 months equated to £1.9m). At this level, the Board of Directors feels that the core activities of the Society would be able to continue in the event of an unforeseen significant drop in income. This policy provided significant assurance at the beginning of the Pandemic that the Society would be able to continue to operate and maintain its workforce. However, with the subsequent support of Government Grant income contributing to most of the employment costs of the majority of employees who were furloughed, the Trustees have been able to retain a reasonable level of reserves; this is vitally important to the future of the organisation as the key risks of cancellation of events due to unforeseen major incidents, adverse weather or animal disease continue to be a concern.

As at 31 December 2021, the Society's funds totalled £14.1m which includes tangible assets valued at £9.9 million.

As at 31 December 2021 the readily realisable reserves were as follows: -

	31/12/2021 £	31/12/2020 £	31/12/2019 £	31/12/2018 £	31/12/2017 £
Investments	1,200,527	1,039,183	1,014,548	870,069	942,868
Other Working Capital	(517,411)	(389,430)	(308,171)	(146,864)	(166,785)
Bank Accounts	3,544,724	2,852,271	2,710,688	2,276,426	1,757,352
Less Restricted Funds	(1,185,759)	(1,032,908)	(977,652)	(958,814)	(683,222)
Less Designated Funds (Excluding Tangible FA)	(1,685,427)	(1,474,183)	-	-	-
Total Readily Realisable Reserves	1,356,654	994,933	2,439,413	2,040,817	1,850,213

Whilst recognising that in the year preceding the pandemic, there had been recent year on year improvement in the free reserves position, the Board is mindful that the present level of free reserves is within the target and will seek to be sustained through containing expenditure. This should ensure that the financial position remains sufficient to meet the Society's objectives, with cash balances in the various bank accounts increasing year on year, building adequate reserves to mitigate risks. The Board will therefore continue to review its free reserves policy during the coming financial year with particular focus on seeking to protect the current level until the event sector fully recovers from the pandemic.

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The Board remains satisfied that the Society could continue to operate in the short to medium term in the event of a further significant drop in income. The free reserves, coupled with the grant income received from the Government, are considered to be sufficient to enable the Society to continue its activities into the foreseeable future.

STRATEGY FOR FUTURE SUSTAINABILITY

The future strategy of the Society is of paramount importance to the Trustees and the Strategic Group has brought together a mixture of expertise from within and outside the Society and, prior to the pandemic, formulated a 10-year plan which would focus on opportunities to further improve the way in which the Society delivers its charitable objectives. The focus of the original Report from the Group sets out a framework within which the Society will develop a sustainable plan that supports the long-term vision.

The Society's strategy is to continue on focusing its efforts to fulfil its stated objectives previously set out.

Whilst the current strategy is very much about surviving the pandemic, the Trustees retain a longer-term view, which will be influenced by what has been termed the post pandemic 'new normality'.

The Strategic Group, comprising of Trustees, Agricultural Industry Leaders and Advisors is tasked with making recommendations on the future direction of the Society; the group's terms of reference were to consider the following key areas: -

- The Estate & Commercial Opportunities - Focusing on Land ownership and future expansion opportunities, utilising showground facilities and maximising out of show events.
- Technology & Communication - Utilising the latest technologies in the administration of the Society and its events. Improving telecommunication networks and mobile infrastructure.
- Governance - Review charitable objectives, internal administration, and structure.
- Food - Role in promoting all aspects of the food supply chain.
- Education, Research & Development - Role in promoting agricultural education, innovation, research and development.
- Funding - Explore multiple funding sources and sponsorship approach.
- Livestock competitions - Addressing future capacity, industry trends, relevance, and introduction of quantitative judging methods alongside traditional qualitative methods.
- Any other area of strategic importance to the Society.

Whilst the Strategic Group has not met formally through the pandemic, its future plans and recommendations will support the Society's ambition to build a sustainable future by embracing change to maximise opportunities under increasingly challenging economic constraints, whilst continuing to ensure that the focus remains on meeting the Society's Charitable objectives.

Risk management

The Senior Management Team and Trustees continue to review the major risks to which the Society is exposed. A Risk Register is maintained and regularly reviewed and updated as part of the Management Team meetings and is reviewed regularly by the Finance Committee and Board.

The Key Risks to business sustainability and reputation have been identified as follows:

- Continued impact of global Pandemic.
- Cancellation of Society events due to unforeseen major incidents, adverse weather or animal disease.
- The existing Society database and migration to a new system.
- Retaining sufficient cashflow to sustain our financial commitments.
- Reducing Government support.
- Increased expenditure.
- Loss of income from third-party events.

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- Becoming a victim of Fraud/Cyber-Crime.
- Land agreements for permitted use of neighbouring property which is critical to staging events.
- Loss of Key individuals (Staff and Trustees) within a background of skill/ staff shortages nationally.

Where appropriate, systems have been established to mitigate the risks identified above:

- Loss of Income - The Society has actively pursued all sources of eligible Grant income throughout the pandemic in 2020 and into 2021, whilst seeking to reduce all unnecessary expenditure.
- Cancellation of events - Effective contingency plans have been implemented involving a partnership approach to critical incidents.
- Database System - A Software Systems Development Company, with event experience, has been appointed following a tender process. A new Event Management System is being progressed and implemented in 2021/2022. This system will be used for Livestock and sponsorship for the 2022 Show.
- Future Income and Cashflow – Trustees recognise that the reduction in Government Support, whilst the event sector was not able to fully open, means that all aspects of event planning need to be risk assessed financially and to ensure safety of all stakeholders.
- Reduction in Expenditure through strong fiscal management.
- Land Agreements are in place with Local Landowners. Many have been renewed in 2021/2
- All training opportunities and best practice guidance will be implemented to reduce exposure to Cyber-crime.
- Loss of Key Individuals – Succession and workforce planning and appropriate training.
- Regular communication with staff and stakeholders to retain engagement and provide reassurance.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Society is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 28 November 1966 which established the objects and powers of the charitable company and was updated as Articles of Association on 17 June 2011 amended by Special Resolution 12 June 2015. In the event of the company being wound up, members may be required to contribute an amount not exceeding £10.

The Society is now constituted under the Articles of Association dated 17 June 2011 amended by Special Resolution 12 June 2015 and is a registered charity, number 251232. A minor amendment to the Articles of Association was made by resolution in the 2019 AGM to remove all reference to 'proxy voting', the articles have been further amended in 2021 to allow for Virtual Board meetings and Virtual AGMs (approved by the Board 31 March 2021).

Method of appointment or election of Board of Directors

The organisation of the Society is the responsibility of the Board of Directors, the directors of which are elected and co-opted under the terms of the Articles of Association.

Policies adopted for the induction and training of Board of Directors.

New Board members are given the Charity Commission's guidance for trustees, setting out their responsibilities, and are supported through the initial induction period. The full Board received a Trustee Training session in October 2019, focussing on the role of the Trustee and Good Governance.

Organisational structure and decision making

The Board of Trustees, which sets plans and objectives for the charity, meets regularly providing direction and oversight to the Chief Executive, management team and staff of the Society. It also provides guidance and support to the Committee Structure.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

In addition, the Council is the general advisory and deliberative body of the Society and its main duties include:

- To consider and make recommendations to the Board of Directors concerning matters of policy relating to the Society's affairs and to the content of its business generally.
- To consider any other matter referred to the Council by the Board of Directors.

The Board of Directors comprises of:

The Chairman of Board, the Chairman of the Council, the President, the Honorary Treasurer, Vice Chairman of Council and the Honorary Directors of the Annual Show, Smallholding & Countryside Festival and Winter Fair of the Society who shall be ex officio members of the Board of Directors during their respective terms of office; and

Each of the following conditions must be met:

- i. One member residing in each county which has a County Advisory Committee and a second such member for any such county having over 1,000 resident members, elected by the council, who shall hold office for a period of four years but shall then be eligible for re-election.
- ii. Not more than 15 other members of the Council nominated by the Board of Directors.

Related party relationships

The Society's wholly owned trading subsidiary, RWAS Enterprises Limited, was made dormant from 31 December 2017.

Delegated Powers during the Covid-19 Pandemic

During 2021, as a result of the Covid-19 restrictions, a change to the Society's Constitution enabled 'virtual', online Board meetings to take place; these were reduced to bi-monthly (every other month) with more regular 'virtual' Finance Committee meetings held in the intervening months.

Key Management

The Senior Management Team comprises of the Chief Executive Officer, Head of Administration, Head of Finance, Head of Operations, Head of Business Development and Estate Manager. The staffing structure is regularly reviewed to ensure that the Society is well placed to meet current and future business needs. Throughout the Pandemic in 2020, with no operational activity and no events to organise, the majority of employees were furloughed except for personnel who were required to maintain key roles and support the planning of the virtual events. In 2021, staff gradually returned to work to plan for its events in 2021. Every opportunity to support staff during this difficult period, has been sought.

Remuneration is set by the Staffing & Remuneration Committee which meets as required and comprises of members as nominated by the Board. The role of the Committee is to conduct the Annual Salary Review and approve remuneration for the forthcoming year and additional bonuses and individual increases. The Committee also considers re-structure proposals and other strategic staffing matters.

Third Party Indemnity Provision for Trustees

The Society's insurance cover includes Charity and Charity Trustees Indemnity Insurance which protects the Charity from any loss arising from the neglect or default of the Trustees and employees from costs if negligence or default is wrongly alleged.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
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**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

Reference and administrative details

Charity name	The Royal Welsh Agricultural Society Limited
Charity number	251232
Company number	00892851
Registered office	Royal Welsh Agricultural Showground Llanelwedd Builth Wells Powys LD2 3SY

Board of directors and trustees

Mr John Clive Alexander
Mr Thomas Gordon Allison MEng NSch
Ms Katherine Anne Atkin-Bowdler DIPPFs CeMAP BHSAI
Mr David Samuel Gwynne Davies FRAgS
Councillor John T Davies MRAC CDA FRAgS
Mr Jonathan Hugh Davies MRCIS FAAV FRAgS
Mr Richard Rowland Griffiths Davies FRAgS
Mrs Sarah Mary Nicola Davies BA (Hons) ARAgS
Mr William Isaac Cyril Davies BSc (Hons) MIBiol FRAgS
Mr Timothy Roger Dowdeswell
Mrs Rhian Duggan
Mr Robert Gwyn Edwards
Mr David Thomas Cemaes Evans FRAgS RSS
Mrs Menna Evans
Mr Peter Bowen Evans BSc CEng MICE
Mr Henry George Fetherstonhaugh OBE FRAgS
Mr Richard Stephen Gwilliam FRICS
Mr Williams Hanks
Mr David Emlyn Meurig James FRAgS
Mr Geraint Meredydd James MNAEA MNAVA FLAA
Mr Dafydd Jones ARAgS
Mr David Brian Jones MBE FRAgS
Mrs Susan Moules Jones ARAgS
Professor Wynne Jones OBE FRAgS
Mr Christopher Kim Lloyd ARAgS
Mr Howard Nixon
Mr Edward Charles Owen FRICS FRAgS
Mr Meirion Owen ARAgS
Mrs Janet Phillips BSc (Hons) FRAgS
Mr David Thomas James Powell Cert CII
Mr Richard William Kenrick Price
Mr Alwyn Rees FRAgS
Mr David Gareth Roberts FRAgS
Dr Frederick Maurice Slater BSc MSc PhD CENV FIEEM
FRAgS
Mrs Karen Spencer MBE NDD FRAgS

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

	Mr John David Benjamin Thomas FRAgS Mr Richard Maurice Vaughan Mr David Lewis DL FRICS FLAA FRAgS - resigned 10/12/21
Key management personnel	S Hughson – Chief Executive A Crockett – Estates Manager L Stokes – Head of Finance C Evans – Head of Administration C James - Head of Business Development M Jones - Head of Operations
Bankers	HSBC Middleton Street, Llandrindod Wells Powys LD1 5EU
Solicitors	Dilwyns Temple Street Llandrindod Wells Powys LD1 5DL
Investment managers	Brewin Dolphin 5 Callaghan Square Cardiff CF10 5BT
Auditors	Azets Audit Services Ty Derw Lime Tree Court Cardiff Gate Business Park Cardiff CF23 8AB

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR YMDDIRIEDOLWYR (GAN GYNNWYS ADRODDIAD Y CYFARWYDDWYR)
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 31 DECEMBER 2021**

Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

The trustees' report was approved by the Board of Trustees.

A handwritten signature in black ink, appearing to read 'John T Davies', written over a dotted line.

Councillor John T Davies MRAC CDA FRAgS- Trustee

Dated: 16th June 2022

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
DATGANIAD O GYFRIFOLDEBAU'R YMDDIRIEDOLWYR
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 DECEMBER 2021**

The trustees, who are also the directors of The Royal Welsh Agricultural Society Limited for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR ARCHWILYDD ANNIBYNNOL
AT YMDDIRIEDOLWYR CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED**

Opinion

We have audited the financial statements of The Royal Welsh Agricultural Society Limited (the 'charity') for the year ended 31 December 2021 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2021 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR ARCHWILYDD ANNIBYNNOL
AT YMDDIRIEDOLWYR CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
ADRODDIAD YR ARCHWILYDD ANNIBYNNOL
AT YMDDIRIEDOLWYR CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED**

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

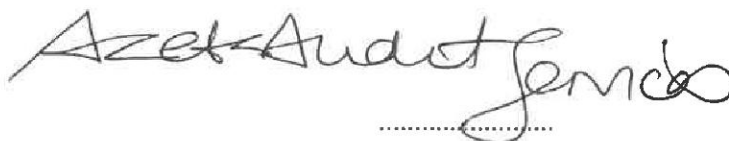
In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Azets Audit Services

**Chartered Accountants
Statutory Auditor**

30-6-2022

Ty Derw
Lime Tree Court
Cardiff Gate Business Park
Cardiff
United Kingdom
CF23 8AB

Azets Audit Services is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under of section 1212 of the Companies Act 2006.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
DATGANIAD O WEITHGAREDDAU ARIANNOL
GAN GYNNWYS CYFRIF INCWM A GWARIANT
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2021**

		Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
	Notes						
Income and endowments from:							
Donations and legacies	3	597,739	207,361	805,100	647,999	217,344	865,343
Charitable activities	4	1,802,588	254,557	2,057,145	633,022	296,814	929,836
Other trading activities	5	23,710	-	23,710	11,612	-	11,612
Investments	6	25,127	-	25,127	28,165	-	28,165
Other income	7	28,236	-	28,236	265,497	-	265,497
Total income		2,477,400	461,918	2,939,318	1,586,295	514,158	2,100,453
Expenditure on:							
Raising funds	8	-	54,510	54,510	-	160,687	160,687
Charitable activities	9	2,461,903	254,557	2,716,460	2,098,334	299,354	2,397,688
Total resources expended		2,461,903	309,067	2,770,970	2,098,334	460,041	2,558,375
Net gains/(losses) on investments	13	147,771	-	147,771	8,743	-	8,743
Gross transfers between funds		-	-	-	(1,139)	1,139	-
Net movement in funds		163,268	152,851	316,119	(504,435)	55,256	(449,179)
Fund balances at 1 January 2021		12,774,995	1,032,908	13,807,903	13,279,430	977,652	14,257,082
Fund balances at 31 December 2021		12,938,263	1,185,759	14,124,022	12,774,995	1,032,908	13,807,903

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
FANTOLEN
UG AR 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
BALANCE SHEET
AS AT 31 DECEMBER 2021**

	Notes	2021 £	£	2020 £	£
Fixed assets					
Tangible assets	14	9,896,082		10,305,879	
Investments	15	1,200,527		1,039,183	
		<u>11,096,609</u>		<u>11,345,062</u>	
Current assets					
Debtors	17	211,969		389,107	
Cash at bank and in hand		3,544,724		2,852,271	
		<u>3,756,693</u>		<u>3,241,378</u>	
Creditors: amounts falling due within one year	18	<u>(729,280)</u>		<u>(778,537)</u>	
Net current assets		<u>3,027,413</u>		<u>2,462,841</u>	
Total assets less current liabilities		<u>14,124,022</u>		<u>13,807,903</u>	
Income funds					
Restricted funds	21	1,185,759		1,032,908	
<u>Unrestricted funds</u>					
Designated funds	22	11,581,509		11,779,962	
General unrestricted funds		<u>1,356,754</u>		<u>995,033</u>	
		<u>12,938,263</u>		<u>12,774,995</u>	
		<u>14,124,022</u>		<u>13,807,903</u>	

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
FANTOLEN
UG AR 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
BALANCE SHEET
AS AT 31 DECEMBER 2021**

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 December 2021, although an audit has been carried out under section 144 of the Charities Act 2011.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

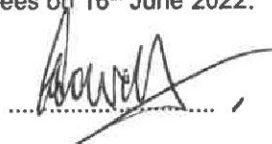
The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 16th June 2022.



John T Davies



David T J Powell

Company Registration No. 00892851

CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
DATGANIAD O LIFAU ARIAN PAROD
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021

THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	2021 £	£	2020 £	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	27		680,899		(207,630)
Investing activities					
Purchase of tangible fixed assets		-		(5,060)	
Proceeds on disposal of tangible fixed assets		-		342,000	
Purchase of investments		(353,522)		(345,009)	
Proceeds on disposal of investments		339,949		329,117	
Investment income received		25,127		28,165	
Net cash generated from investing activities			11,554		349,213
Net cash used in financing activities			-		-
Net increase in cash and cash equivalents			692,453		141,583
Cash and cash equivalents at beginning of year			2,852,271		2,710,688
Cash and cash equivalents at end of year			3,544,724		2,852,271

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

1 Accounting policies

Charity information

The Royal Welsh Agricultural Society Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Royal Welsh Agricultural Showground, Llanelwedd, Builth Wells, Powys, LD2 3SY.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

Financial statements

As the charity's trading subsidiary R.W.A.S. Enterprises Limited is dormant the financial statements report on the charity results only.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Designated funds comprise funds which have been set aside at the discretion of the trustees for specific purposes. The purposes and uses of the designated funds are set out in the notes to the financial statements.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

1 Accounting policies

Assets for distribution are recognised only when distributed. Assets given for use by the charity are recognised when receivable. Stocks of undistributed donated goods are not valued for balance sheet purposes.

Donated services and facilities that are consumed immediately are recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the SOFA.

Grants and donations are only included in the SOFA when the general income recognition criteria are met.

In the case of performance related grants, income must only be recognised to the extent that the charity has provided the specified goods or services, as entitlement to the grant only occurs when the performance related conditions are met.

Capital grants are released to the Statement of Financial Activities in the year of receipt. Fixed assets relating to capital grants are capitalised, and depreciation charged is offset against the grant income, in a restricted fund.

The value of any voluntary help received is not included in the accounts but is described in the trustees' annual report.

Investment income is recognised at the time the investment income is receivable. Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Membership subscriptions received in the nature of a gift are recognised in donations and legacies.

Income received in advance is deferred to the appropriate financial year.

Show income for the Smallholding and Countryside Festival, Summer Show and Winter Fair is credited to the Statement of Financial Activities in the year in which they are due.

Rental income and income from outside events is credited to the Statement of Financial Activities in the year in which they are due. Income consists of the invoiced value (excluding VAT) of goods sold/supplied to third parties and members. Income received in advance is deferred to the appropriate financial year.

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

**CYMDEITHAS AMAETHYDDOL FRENHINOL CYMRU CYF
NODIADAU I'r DATGANIADAU ARIANNOL
AM Y FLWYDDYN YN DIWEDDU 31 RHAGFYR 2021**

**THE ROYAL WELSH AGRICULTURAL SOCIETY LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021**

1 Accounting policies

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Costs of raising funds comprise the costs in relation to generating income such as fundraising activities.

Expenditure on charitable activities includes all costs relating to the furtherance of the society's objectives as stated in the trustees report. This also includes all costs relating to compliance with constitutional and statutory requirements.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice.

An analysis has been provided for the charitable activities on a departmental basis.

The departments are defined as the Smallholding and Countryside Festival, Summer Show, Winter Fair and outside events.

Where costs cannot be directly attributed to particular departments they have been allocated on a basis consistent with the use of the resources. Overheads have been allocated on the basis of income. Support costs are those costs incurred directly in support of expenditure on the object of the society and include project management carried out at headquarters. Support costs also include those costs incurred in connection with administration of the society and compliance with constitutional and statutory requirements.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings	Over 50 years for brick structures / 30/20 years for other structures
Showground appliances, solar panels, office furniture and show shop	20% reducing balance / over 10 years / over 20 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

A subsidiary is an entity controlled by the charity. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

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1 Accounting policies

1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the charity transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

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1 Accounting policies

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.13 Taxation

As a registered charity, The Royal Welsh Agricultural Society Limited is entitled to the exemption from taxation in respect of income and capital gains received with sections 478-489 of the Corporation Tax Act 2010 and section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects purposes only.

1.14 Company status

The society is a company limited by guarantee. The members of the company are the Board of Directors named on page 11. In the event of the society being wound up, the liability in respect of the guarantee is limited to £10 per member of the society.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Total
	2021	2021	2021	2020
	£	£	£	£
Donations and gifts	216,170	207,361	423,531	375,296
Legacies receivable	50,000	-	50,000	40
Membership fees	331,569	-	331,569	490,007
	<u>597,739</u>	<u>207,361</u>	<u>805,100</u>	<u>865,343</u>
For the year ended 31 December 2020	<u>647,999</u>	<u>217,344</u>		<u>865,343</u>

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3 Donations and legacies

Donations and gifts

County donations	81,800	206,245	288,045	296,415
General donations	727	-	727	3,805
Shearing committee	-	1,116	1,116	5,000
Sponsorship	133,643	-	133,643	70,076
	<u>216,170</u>	<u>207,361</u>	<u>423,531</u>	<u>375,296</u>

4 Charitable activities

	2021	2020
	£	£
Outside events (including all utilities recharges)	305,314	102,011
Rental income (permanent buildings)	182,411	207,893
Grants	1,139,494	619,932
Winter Fair	429,926	-
	<u>2,057,145</u>	<u>929,836</u>
Analysis by fund		
Unrestricted funds	1,802,588	633,022
Restricted funds	254,557	296,814
	<u>2,057,145</u>	<u>929,836</u>
Grants		
Welsh Government - Economic Resilience Fund	-	47,500
Welsh Government - Welsh Cultural Recovery Fund	700,000	200,000
Welsh Government - Resilience Grant	-	44,618
Powys County Council	40,000	31,000
Coronavirus Job Retention Scheme	254,557	296,814
Welsh Government - Innovation Fund	20,000	-
Welsh Government -Discretionary Grant	124,936	-
	<u>1,139,494</u>	<u>619,932</u>

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5 Other trading activities

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Solar panel income	21,943	10,971
Wayleaves and phone mast income	476	479
Merchandise	1,291	162
	<u>23,710</u>	<u>11,612</u>
Other trading activities		

6 Investments

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Income from listed investments	22,310	23,216
Interest receivable	2,817	4,949
	<u>25,127</u>	<u>28,165</u>

7 Other income

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Net gain on disposal of tangible fixed assets	-	225,073
Sundry income including insurance claims	28,236	40,424
	<u>28,236</u>	<u>265,497</u>

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8 Raising funds

	Restricted funds	Restricted funds
	2021	2020
	£	£
Counties expenditure	54,510	153,669
Shearing committee expenditure	-	7,018
	<u>54,510</u>	<u>160,687</u>

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9 Charitable activities

	Summer Show £	Winter Fair £	SH & C Festival* £	Outside Events £	Total 2021 £	Total 2020 £
Staff costs	-	38,382	-	729,260	767,642	722,202
Insurance	-	3,597	-	68,336	71,933	85,148
Printing, stationery and badges	-	2,964	-	-	2,964	7,510
Prizes	10,123	34,119	18	-	44,260	11,561
Publicity	5,843	1,443	-	-	7,286	6,629
Show expenses	47,727	208,424	-	-	256,151	28,983
Showground staging and expenses	-	53,586	-	-	53,586	12,986
	<u>63,693</u>	<u>342,515</u>	<u>18</u>	<u>797,596</u>	<u>1,203,822</u>	<u>875,019</u>
Share of support costs (see note 10)	-	74,815	-	1,421,488	1,496,303	1,497,245
Share of governance costs (see note 10)	-	817	-	15,518	16,335	25,424
	<u>63,693</u>	<u>418,147</u>	<u>18</u>	<u>2,234,602</u>	<u>2,716,460</u>	<u>2,397,688</u>
Analysis by fund						
Unrestricted funds	63,693	418,147	18	1,980,045	2,461,903	
Restricted funds	-	-	-	254,557	254,557	
	<u>63,693</u>	<u>418,147</u>	<u>18</u>	<u>2,234,602</u>	<u>2,716,460</u>	
For the year ended 31 December 2020						
Unrestricted funds	41,525	13,218	12,926	2,030,665		2,098,334
Restricted funds	-	-	-	299,354		299,354
	<u>41,525</u>	<u>13,218</u>	<u>12,926</u>	<u>2,330,019</u>		<u>2,397,688</u>

*Smallholding and Countryside Festival

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10 Support costs

	Support costs	Governance costs	2021		Governance costs	2020
	£	£	£	£	£	£
Staff costs	142,767	-	142,767	196,597	-	196,597
Depreciation	409,797	-	409,797	422,271	-	422,271
Administration expenses	636,257	-	636,257	479,801	-	479,801
Donations	1,550	-	1,550	1,850	-	1,850
Permanent site	246,456	-	246,456	353,451	-	353,451
Postage, telephone and sundries	59,476	-	59,476	43,275	-	43,275
Audit fees	-	10,000	10,000	-	8,625	8,625
Legal and professional	-	6,335	6,335	-	16,799	16,799
	<u>1,496,303</u>	<u>16,335</u>	<u>1,512,638</u>	<u>1,497,245</u>	<u>25,424</u>	<u>1,522,669</u>
Analysed between Charitable activities	<u>1,496,303</u>	<u>16,335</u>	<u>1,512,638</u>	<u>1,497,245</u>	<u>25,424</u>	<u>1,522,669</u>

Governance costs includes payments to the auditors of £8,500 (2020: £7,125) for audit fees and £1,500 (2020: £1,500) for accountancy services.

11 Trustees

No trustees received remuneration in the current or prior year.

No trustees received reimbursement of expenses in the current year or prior year.

12 Employees

The average monthly number of employees during the year was:

	2021	2020
	Number	Number
Office staff	26	26
Site staff	7	7
Total	<u>33</u>	<u>33</u>

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12 Employees

Employment costs	2021	2020
	£	£
Wages and salaries	792,643	804,332
Social security costs	71,822	68,411
Other pension costs	45,944	46,056
	<u>910,409</u>	<u>918,799</u>

Full time equivalents

The average monthly number of full time equivalents during the year was 26 office staff and 7 estates staff (2020: 26 office staff and 7 estates staff),

Key management personnel

The key management personnel of the charity are noted in the trustees report.

The total remuneration and benefits of the key management personnel of the charity was £298,902 (2020: £301,241).

The number of employees whose annual remuneration was £60,000 or more were:

	2021	2020
	Number	Number
£80,000 - £89,999	<u>1</u>	<u>1</u>

The employer's pension contributions for the higher paid employee was £5,289 (2020: £4,598).

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13 Net gains/(losses) on investments

	Unrestricted funds	Unrestricted funds
	2021	2020
	£	£
Revaluation of investments	147,771	8,743

14 Tangible fixed assets

	Land and buildings	Showground appliances, solar panels, office furniture and show shop	Total
	£	£	£
Cost			
At 1 January 2021	17,429,128	534,963	17,964,091
At 31 December 2021	17,429,128	534,963	17,964,091
Depreciation and impairment			
At 1 January 2021	7,232,995	425,217	7,658,212
Depreciation charged in the year	387,848	21,949	409,797
At 31 December 2021	7,620,843	447,166	8,068,009
Carrying amount			
At 31 December 2021	9,808,285	87,797	9,896,082
At 31 December 2020	10,196,133	109,746	10,305,879

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15 Fixed asset investments

	Listed investments £	Cash in portfolio	Other investments	Total £
Cost or valuation				
At 1 January 2021	1,003,412	35,671	100	1,039,183
Additions	353,522	-	-	353,522
Valuation changes	147,771	-	-	147,771
Cash movement	-	440	-	440
Disposals	(340,389)	-	-	(340,389)
At 31 December 2021	<u>1,164,316</u>	<u>36,111</u>	<u>100</u>	<u>1,200,527</u>
Carrying amount				
At 31 December 2021	<u>1,164,316</u>	<u>36,111</u>	<u>100</u>	<u>1,200,527</u>
At 31 December 2020	<u>1,003,412</u>	<u>35,671</u>	<u>100</u>	<u>1,039,183</u>
Other investments comprise:			2021 £	2020 £
		Notes		
Investments in subsidiaries		26	<u>100</u>	<u>100</u>

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16	Financial instruments		2021	2020
			£	£
	Carrying amount of financial assets			
	Instruments measured at fair value through profit or loss		1,164,316	1,003,412
17	Debtors		2021	2020
			£	£
	Amounts falling due within one year:			
	Trade debtors		131,625	67,878
	Other debtors		56,509	297,685
	Prepayments and accrued income		23,835	23,544
			<u>211,969</u>	<u>389,107</u>
18	Creditors: amounts falling due within one year		2021	2020
		Notes	£	£
	Other taxation and social security		44,942	201,370
	Deferred income	19	330,395	343,750
	Trade creditors		123,014	26,032
	Amounts due to subsidiary undertakings		100	100
	Accruals		230,829	207,285
			<u>729,280</u>	<u>778,537</u>
19	Deferred income		2021	2020
			£	£
	Other deferred income		330,395	343,750
	Deferred income is included in the financial statements as follows:		2021	2020
			£	£
	Balance brought forward		343,750	33,530
	Income received in year		318,214	800,227
	Released to income		(331,569)	(490,007)
	Balance carried forward		<u>330,395</u>	<u>343,750</u>

Deferred income comprises show income, sponsorship and membership income received in advance which relates to future financial periods.

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20 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The pension charge represents contributions payable by the group to the fund and amounted to £45,944 (2020: £46,056). There were no amounts outstanding at the year end (2020: £nil).

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21 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Balance at 1 January 2020 £	Movement in funds			Balance at 1 January 2021 £	Movement in funds			Balance at 31 December 2021 £
		Incoming resources £	Resources expended £	Transfers £		Incoming resources £	Resources expended £	Transfers £	
Feature county funds	612,939	-	(2,540)	47,500	657,899	-	-	100,000	757,899
County funds held by Advisory Committees	276,989	216,216	(153,669)	(47,500)	292,036	206,245	(54,510)	(100,000)	343,771
Shearing committee	64,004	1,128	(7,018)	1,139	59,253	1,116	-	-	60,369
Legacy	720	-	-	-	720	-	-	-	720
Prize funds	23,000	-	-	-	23,000	-	-	-	23,000
Coronavirus Job Retention Scheme	-	296,814	(296,814)	-	-	254,557	(254,557)	-	-
	977,652	514,158	(460,041)	1,139	1,032,908	461,918	(309,067)	-	1,185,759

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21 Restricted funds

Feature county funds and county funds held by Advisory Committees

Funds utilised during the year have been spent on refurbishing the members bar and finalising the equine project.

Shearing committee

These are funds raised at committee level for existing/future shearing committee projects.

Legacy

Fund relates to legacy income received in 2017 to fund the capital expenditure of an all weather exercise arena.

Prize fund

These funds relate to legacies received during the year to be used towards the awarding of prizes during the Royal Welsh Show.

Coronavirus Job Retention Scheme

Funding provided by HMRC to support wages costs during the COVID-19 pandemic.

Transfers

Transfers relate to reallocations of monies in the charity bank accounts.

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22 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 1 January 2020 £	Transfers £	Balance at 1 January 2021 £	Incoming resources £	Movement in funds			Balance at 31 December 2021 £
					Resources expended £	Transfers £	Revaluations, gains and losses £	
Fixed asset fund	-	10,305,879	10,305,879	-	(409,797)	-	-	9,896,082
Investment fund	-	1,039,083	1,039,083	-	-	13,573	147,771	1,200,427
Showground site reinvestment	-	225,000	225,000	-	-	-	-	225,000
Staff costs	-	210,000	210,000	-	-	-	-	210,000
Legacy	-	-	-	50,000	-	-	-	50,000
	-	11,779,962	11,779,962	50,000	(409,797)	13,573	147,771	11,581,509

Fixed asset fund

This fund represents the net book value of the charity's fixed assets.

Investment fund

This fund represents the value of the charity's investment portfolio.

Showground site reinvestment

This fund represents the proceeds of sale from Wernfawr farmhouse which will be reinvested in the showground.

Staff costs

This fund represents 3 months staff costs regarding preparations for Winter Fair.

Legacy

This fund represents a legacy bequeathed to the society during 2021.

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23 Analysis of net assets between funds

Fund balances at 31 December 2021 are represented by:

	Unrestricted 2021 £	Designated 2021 £	Restricted 2021 £	Total 2021 £	Unrestricted 2020 £	Designated 2020 £	Restricted 2020 £	Total 2020 £
Tangible assets	-	9,896,082	-	9,896,082	-	10,305,879	-	10,305,879
Investments	100	1,200,427	-	1,200,527	100	1,039,083	-	1,039,183
Current assets/(liabilities)	1,356,654	485,000	1,185,759	3,027,413	994,933	435,000	1,032,908	2,462,841
	<u>1,356,754</u>	<u>11,581,509</u>	<u>1,185,759</u>	<u>14,124,022</u>	<u>995,033</u>	<u>11,779,962</u>	<u>1,032,908</u>	<u>13,807,903</u>

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24 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2021	2020
	£	£
Within one year	4,266	-

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25 Related party transactions

R.W.A.S. Enterprises Limited

R.W.A.S. Enterprises Limited was made dormant on 31 December 2017 all of the assets and liabilities of the company were transferred to the charity on this date.

The balance due at 31st December 2021 to R.W.A.S. Enterprises Limited was £100 (2020: £100).

Other related parties

A trust fund to house legacy money received on behalf of the Wales YFC by the society is in the process of being set up. The society's Chief Executive is a trustee of the fund.

As at 31st December 2021 a total of £155,000 (2020: £155,000) was held by the society which will be transferred to the trust fund on completion of set up which is due to take place during 2022.

26 Subsidiaries

These financial statements are separate charity financial statements for The Royal Welsh Agricultural Society Limited. Consolidated financial statements have not been prepared due to the subsidiary being dormant.

Details of the charity's subsidiaries at 31 December 2021 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held	
				Direct	Indirect
R.W.A.S. Enterprises Limited	Wales	Dormant	Ordinary Shares	100.00	

The aggregate capital and reserves and the results of the subsidiary at the year end was:

Name of undertaking	Profit/(Loss)	Capital and Reserves
	£	£
R.W.A.S. Enterprises Limited	-	100

The investments in subsidiaries are all stated at cost.

The registered office of the company is R W A S Headquarters, Llanelwedd, Builth Wells, Powys, LD2 3SY.

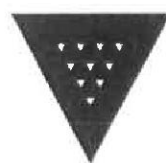
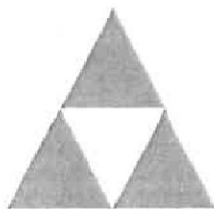
The company number is 00885040.

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27	Cash generated from operations	2021 £	2020 £
	Surplus/(deficit) for the year	316,119	(449,179)
	Adjustments for:		
	Investment income recognised in statement of financial activities	(25,127)	(28,165)
	Gain on disposal of tangible fixed assets	-	(225,073)
	Fair value gains and losses on investments	(147,771)	(8,743)
	Depreciation and impairment of tangible fixed assets	409,797	422,271
	Movements in working capital:		
	Decrease/(increase) in debtors	177,138	(261,019)
	(Decrease)/increase in creditors	(35,902)	32,058
	(Decrease)/increase in deferred income	(13,355)	310,220
	Cash generated from/(absorbed by) operations	680,899	(207,630)
28	Analysis of changes in net funds		

The charity had no debt during the year.



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Charity Registration No. 251232

Company Registration No. 00892851 (England and Wales)

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ADRODDIAD BLYNYDDOL A DATGANIADAU ARIANNOL
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